



# **CITY OF McALLEN, TEXAS**

## **Annual Budget**

**Fiscal Year Ending September 30, 2016**



**McAllen Holiday Parade**



**ANNUAL BUDGET FOR FISCAL YEAR  
OCTOBER 1, 2015 - SEPTEMBER 30, 2016**



**AS ADOPTED BY THE BOARD OF COMMISSIONERS  
AND  
THE McALLEN PUBLIC UTILITY BOARD**

# McAllen Board of Commissioners



**JIM DARLING, MAYOR**



***Richard Cortez***  
***Commissioner***  
***(District 1)***



***Trey Pebley***  
***Commissioner***  
***(District 2)***



***Hilda Salinas***  
***Mayor Pro-Tem and***  
***Commissioner***  
***(District 3)***



***Aida Ramirez***  
***Mayor Pro-Tem and***  
***Commissioner***  
***(District 4)***



***John Ingram***  
***Commissioner***  
***(District 5)***



***Veronica Vela***  
***Whitacre***  
***Commissioner***  
***(District 6)***



**Roel "Roy" Rodriguez, P.E**  
**City Manager**



# Public Utility Board of Trustees



**Ernest R. Williams, CHAIRMAN - PLACE D**



**Antonio "Tony" Aguirre, Jr.  
*Trustee, Place B***



**Charles Amos  
*Trustee, Place A***



**Albert Cardenas  
*Vice Chairman  
Place C***



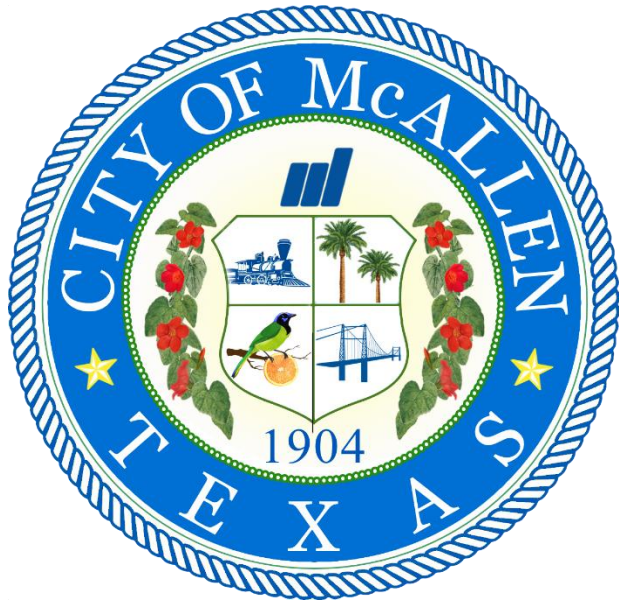
**Veronica Vela Whitacre  
*Ex-Officio Member/  
Commissioner***



**Marco A. Vega, P.E.  
MPU General Manager**

**Angie Rodriguez, CGFO, Budget Director  
Susan Lozano, CGFO, Finance Director**





## TABLE OF CONTENTS

<b><u>INTRODUCTORY SECTION</u></b>	<b><u>PAGE</u></b>
Budget Message .....	i
Executive Summary.....	viii
Accomplishment of Major Goals Established in Prior Year Budget.....	xxiii
Strategic Business Plan .....	xxv
GFOA Distinguished Budget Presentation Award.....	1
City's Location in Relation to the State.....	2
City's Organization Chart .....	3
 <b><u>COMBINED FINANCIAL SECTION</u></b>	
Fund Balance Analysis (All Funds) .....	6
Summary of Major Revenues & Expenditures .....	8
Combined Budget Summary Percentage Changes in Fund Balance .....	13
Appropriated Transfers.....	14
Legal Debt Limit .....	17
Personnel Summary .....	18
Department/Fund Relationship – General Fund and Governmental Funds.....	20
Department/Fund Relationship – Enterprise Funds.....	22
 <b><u>GENERAL FUND</u></b>	
General Unreserved Fund Balance Summary .....	26
General Fund Revenues & Expenditures (Graph).....	27
General Fund Revenues By Source .....	29
Budget Summary By Department .....	32
General Government Summaries .....	35
Public Safety Summaries.....	67
Highways and Streets Summaries.....	76
Health and Welfare Summaries .....	87
Culture and Recreation Summaries.....	92
General Fund Capital Outlay Listing by Department.....	108
 <b><u>SPECIAL REVENUE FUNDS</u></b>	
Hotel Occupancy Tax Fund .....	112
Venue Tax Fund .....	113
Development Corp of McAllen, Inc. Fund .....	114
EB – 5 Fund.....	117
Parkland Zone #1, #2, #3 Funds .....	118
P.E.G Fund .....	121
Community Development Block Grant Fund.....	122
Police Department Seized Fund .....	125
Downtown Services Parking Fund Summary .....	126

## TABLE OF CONTENTS

### DEBT SERVICE FUNDS

Combined Debt Service Summary.....	130
General Obligation Debt Service Summary.....	132
General Obligated Bonds – Ten Year Property Tax Rates/Revenues (Chart).....	133
Sales Tax Revenue Bonds Fund Summary .....	135
Hotel Tax Venue Debt Service Fund .....	136
Water Debt Service Fund Summary .....	138
Sewer Debt Service Fund Summary .....	139
Airport Passenger Facility Charge Certificate of Obligation Series 2011 (AMT) Summary.....	140
McAllen International Toll Bridge Debt Service Fund Summary .....	141
Anzalduas International Crossing Revenue Bonds Debt Service Fund 2007 A Fund Summary .....	142
Anzalduas International Crossing Revenue Bonds Debt Service Fund 2007 B Fund Summary .....	143

### CAPITAL PROJECTS FUND

Capital Improvement Fund Un-appropriated Fund Balance Summary.....	146
Street Improvement Construction Fund Balance Summary.....	149
Performing Arts Construction Fund Balance Summary .....	150
Sports Facility Construction Fund Balance Summary .....	151
Certificate of Obligation Series 2014Performing Arts Facility Balance Summary.....	152
Information Technology Fund Balance Summary .....	153
Library Construction Bond Fund Balance Summary.....	154
Water Depreciation Working Capital Summary.....	155
Water Capital Improvement Fund Balance Summary.....	156
Water Revenue Bond Issues Fund Balance Summary .....	157
Sewer Depreciation Working Capital Summary .....	158
Sewer Capital Improvement Fund Balance Summary .....	159
Sewer Revenue Bond Fund Balance Summary.....	160
Sewer Revenue Bond Fund – Clean Water Funding.....	161
Sanitation Depreciation Working Capital Summary.....	162
Palm View Golf Course Depreciation Working Capital Summary.....	163
Civic Center Depreciation Working Capital Summary.....	164
Convention Center Depreciation Working Capital Summary.....	165
Airport Construction Fund Balance Summary .....	166
Passenger Facility Charge Fund Balance Summary .....	167
Airport Capital Improvement Fund Balance Summary.....	168
Bridge Capital Improvement Fund Balance Summary .....	169
Anzalduas Bridge Capital Improvement Fund Balance Summary .....	170
Capital Improvement Projects Summary.....	171
Capital Projects Funds Appropriations (Graph).....	183
Depreciation Funds Capital Outlay Listings.....	185

### ENTERPRISE FUNDS

Water Fund .....	190
Sewer Fund.....	206



## TABLE OF CONTENTS

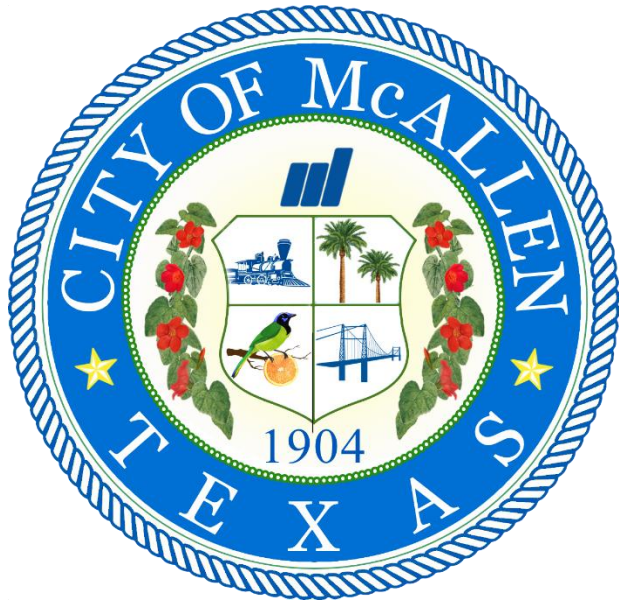
Sanitation Fund .....	216
Palm View Golf Course Fund .....	232
McAllen International Civic Center Fund .....	242
McAllen Convention Center Fund .....	248
McAllen Performing Arts Center Fund .....	254
McAllen International Airport Fund .....	260
Metro McAllen Fund .....	266
Bus Terminal Fund .....	274
McAllen International Toll Bridge Fund .....	280
Anzalduas International Crossing Fund .....	288
Enterprise Funds Capital Outlay Listing by Fund .....	295

### INTERNAL SERVICE FUNDS

Inter-Departmental Service Fund .....	300
General Depreciation Fund .....	307
Health Insurance Fund .....	308
Retiree Health Insurance Fund .....	313
General Insurance & Workmen's Compensation Fund .....	314
Property & Casualty Insurance Fund .....	318
Internal Service Funds Capital Outlay Listing by Fund .....	321

### SUPPLEMENTAL INFORMATION

Budget – Related Policies and Procedures .....	324
Budget Planning Calendar .....	331
McAllen Area Economic Pulse .....	333
Budget Ordinance – City of McAllen and Public Utility Board .....	335
Tax Rate Ordinance .....	339
Computation of Legal Debt Margin .....	343
Miscellaneous Statistical Data .....	344
Demographic and Economic Statistics .....	348
Assessed Value and Actual Value of Taxable Property .....	349
Ratio of Net General Bonded Debt to Assessed Value and Net Bonded Debt Per Capita .....	350
Property Value, Construction and Bank Deposits .....	352
Largest Employers .....	353
Principal Property Taxpayers .....	354
Budget Glossary .....	355
Acronym Glossary .....	359



City of McAllen  
Fiscal Year 2015–2016  
Budget Cover Page  
September 28, 2015

This budget will raise more revenue from property taxes than last year's budget by an amount of \$1,475,322, which is a 4.12 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$522,664.

The members of the governing body voted on the budget as follows:

**FOR:**

**AGAINST:**

**PRESENT** and not voting:

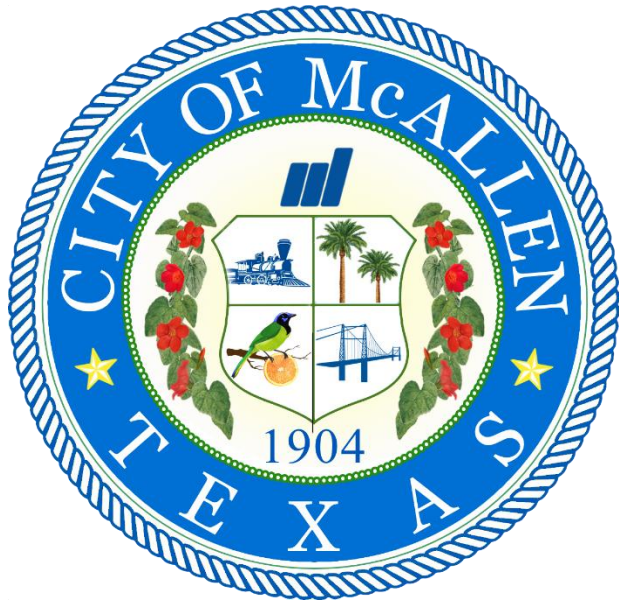
**ABSENT:**

**Property Tax Rate Comparison**

	<b>2015-2016</b>	<b>2014-2015</b>
Property Tax Rate:	\$0.476300/100	\$0.476300/100
Effective Tax Rate:	\$0.463597/100	\$0.426206/100
Effective Maintenance & Operations Tax Rate:	\$0.436196/100	\$0.434291/100
Rollback Tax Rate:	\$0.510760/100	\$0.521338/100
Debt Rate:	\$0.040104/100	\$0.042009/100

Total debt obligation for City of McAllen secured by property taxes: \$3,142,975







JAMES E. DARLING, Mayor  
HILDA SALINAS, Mayor Pro-Tem and Commissioner District 3  
AIDA RAMIREZ, Mayor Pro-Tem and Commissioner District 4  
RICHARD F. CORTEZ, Commissioner District 1  
TREY PEBLEY, Commissioner District 2  
JOHN J. INGRAM, Commissioner District 5  
VERONICA VELA WHITACRE, Commissioner District 6

ROEL RODRIGUEZ, P.E., City Manager

October 1, 2015

Honorable Mayor  
Members of the City Commission  
Public Utility Board of Trustees  
Citizens of McAllen  
City of McAllen  
McAllen, Texas 78505

We are pleased to present the Official Budget for the City of McAllen for fiscal year ending September 30, 2016, which was adopted on September 28, 2015. Copies are available for inspection at the City Secretary's Office, the McAllen Public Library, the Hidalgo County Clerk's Office as well as the City's web site, [www.mcallen.net](http://www.mcallen.net).

## GUIDELINES FOR DEVELOPING THIS YEAR'S BUDGET

It has been developed consistent with the City's mission statement, "*Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen*", complementing the Strategic Business Plan and will be implemented by City staff according to the Core Values - *Integrity, Accountability and Commitment*. We believe that it is realistic, attainable and cost-effectively meets the level of services envisioned in the mission statement which you have directed City staff to provide and to which our citizens have come to expect and deserve, within the constraints of the City's budgetary and financial policies which are presented on page 324.

The budget process and resulting official document reflect the Recommended Budget Practices of the National Advisory Council on State and Local Government Budgeting (NACSLGB), which include a written strategic plan, as a foundation, with linkages to departmental goals supportive of that plan as an integral part of the budget process. It also calls for providing performance measurements to enable evaluation of the extent to which the City functions perform both cost-effectively and cost-efficiently.

## LOCATION AND ECONOMY

The City's history and location have shaped its unique economy. Incorporated in 1911 and the largest city in Hidalgo County, it is located at the intersection of U. S. Highway 83 and State Highway 336—approximately 230 miles south of San Antonio, 150 miles northeast of Monterrey, Nuevo Leon, Mexico, a city with a population of over 5.9 million including the surrounding suburbs, and just 7 miles north of Reynosa, Tamaulipas, Mexico. Within a 150-mile radius of McAllen, its trade area represents approximately 10 million people. According to the 2010 census, McAllen's estimated population was 129,875, increasing 23,461 or 27% over that of the 2000 census, 106,414. Using the latest census number as a new base, it is estimated that as of September 30, 2014 and 2015, the population has grown to 137,457 and 138,808. The projected population for September 2016 is 140,407, respectively.



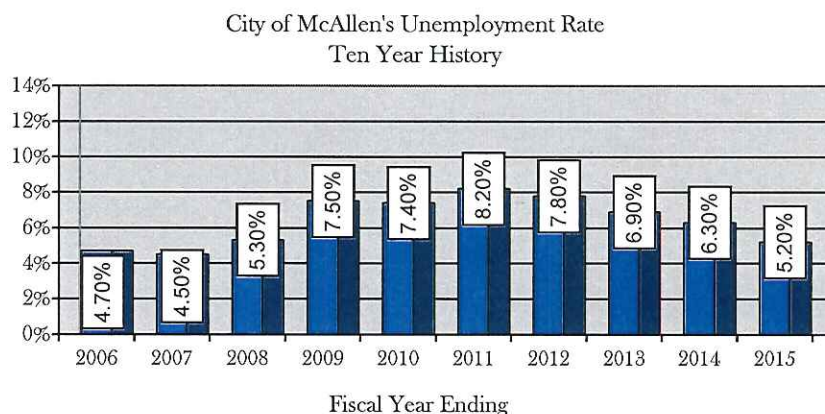
As an indication of economic activity, sales tax increased steadily this fiscal year from prior years.

At the MSA level, according to the Texas Workforce Commission, over the last 10 years the McAllen-Edinburg-Mission MSA employment has grown from 237,171 in 2005 to 302,173 in 2015—a 27.41% increase. At this level, the unemployment rate is 7.4%. Some of the more significant employment numbers by industry include government, trade, transportation and utilities, education and health services; professional and business services; and leisure and hospitality.

The City's location allows it to take advantage of The Maquiladora "Twin Plant" Program, under which U.S. firms locate manufacturing facilities in Mexico accompanied by warehousing facilities in McAllen's foreign trade zone. From 1988 through 2015 (the latest year available) on a calendar year basis, the McAllen Economic Development Corporation has been responsible for bringing 310 new companies, that including expansions, has created 31,417 jobs in McAllen. This effort has also resulted in 360 new companies, that including expansions, has created 135,239 new jobs in Reynosa.

Trade with Mexico, including the impact of the North American Free Trade Agreement (NAFTA), as it continues to develop, has also played a major role in increasing economic activity, including employment for the City as well as the State of Texas. During 2014, Texas exported \$102.5B to Mexico, which represented over 35.6% of Texas' total exports—making Mexico its Number One Trading Partner. This new level of trade represents an 18% increase from 2011. As NAFTA continues to mature, the City of McAllen's international toll bridge, connecting Hidalgo, Texas with Reynosa, will continue to facilitate trade between Mexico and the U. S.

The City's unemployment rate has steadily declined at 8.2% in 2011, decreasing down to 7.8% in 2012 and declining further in 2013 and 2014 to 6.9% and 6.3% respectively and presently at 5.2%.



Source: Texas Workforce Commission

Another useful source of information for assessing the City's economy is the *McAllen Area Economic Pulse* report, published by the McAllen Chamber of Commerce. A copy has been included in the Supplemental Section of this budget, pages 333-334. This year's report indicates a marginal improvement over last year. According to the latest report available (August 2015), the economic index for the McAllen Area increased from 183.3 in August 2014 to 189.5 in August 2015. This index reflects, for the McAllen area economy, a slight increase in retail sales – .7%, lodging tax receipts 2.1%, airline boarding's 3.4%, motor vehicle purchases 4.8%, and home sales price 8.1%, bridge crossings by 1.7%, although construction permits were



down by 21% even though the last two years were strong.

Some of the City's more significant statistics, reflective of its economy, have been somewhat mixed. Property values have stabilized. On another note, after two years of decline, sales tax began to increase in 2012 and continued a gradual increase the following year. Sales tax increased by 7% in 2012, 5% in 2013, and in 2014 it increased marginally by 1%. There was a 27% increase in the Mexican Peso exchange in relation to the US Dollar.

## CURRENT YEAR ISSUES

This year, we are anticipating that General Fund revenues will increase by 3.54% over last year's adjusted budget, when compared to the preceding fiscal year FY 13-14, it increased by 5.8%. Transfers-in are budgeted with a marginal increase.

In this year's budget, expenditures were increased by \$2.1M or 2% over last year's adjusted budget. This year's increase is largely the result of the 3% across the board increase to the employees of the City.

During the budget process, several issues were raised as discussed below:

### *Personnel-Related Issues*

#### *Employee Pay Raises*

This year's budget did provide an increase for the employees with the exception of the Fire Department's civil service. The Firefighter's did not receive a base salary increase as per the Collective Bargaining Agreement signed on January 17, 2013. Subject to the approval of the plan participants, employees shall contribute up to 11% of their pay to the Firemen's Retirement Fund. The City shall increase its contribution to the Firemen's Retirement Fund this year, from its current rate of 13.25% to 13.50%. This year the City entered into a new Collective Bargaining Agreement with the Police Department effective October 1, 2015 through September 30, 2020. The agreement for this fiscal year will be the Longevity Pay structure and an average of 3.6% increase over a 2 year period.

#### *Living Wage Issue*

In addition to the City funding skilled-job training to promote higher paying jobs, it has taken the lead in setting an example by raising the City minimum wage rate for full-time employees to \$11.04 per hour over the last several years.

#### *City Retirement Plan (TMRS) Funding*

The City's contribution rate for the City of McAllen for calendar year 2013 and 2014 was 5.06% and 6.64%, respectively for a blended rate for the fiscal year 2013-14 of 6.25%. Senate Bill 350 that passed during the last legislative session, restructured the funds that resulted in lowering the City's contribution and increasing the funded ratio. With this change, the plan is almost fully-funded with a funded ratio of 95.1%. The rate used to develop the budget is 6.53% of payroll.

#### *Health Insurance*

This year, the City's cost of providing health insurance is budgeted to increase from last year's adjusted budget level. The total amount budgeted for claims expense is \$9.9M. Last year's estimated claims were \$8.3M— under the \$15M quoted by the carrier for aggregate stop loss coverage that the City elected to renew.

There were some changes necessary as a result of the decreasing fund balance that supports the funding of the City's Health Plan. For Employee Only Premium increased from \$285 to \$300; Employee Plus Dependent Premium increased from \$600 to \$605 and for Employee Plus Family Premium increased from \$680 to \$700. The City's funding share will be 94% for Employees Only, 50% for Employees Plus One Dependent and 57% for Employees and Family. This fiscal year the employee will start contributing into the total health cost by 6%, 50% and 43% respectively.

#### ***Retiree Health Insurance Plan***

The City had an actuarial valuation performed as of October 1, 2014 to determine the annual required cost (ARC) as well as the unfunded liability. Under GASB 45, which prescribes the City's financial reporting of the effects of this valuation for fiscal years 2015-16 and 2016-17, the ARC was determined to be \$825K for all City funds. The amount used in the budget was \$882K.

#### ***Debt Issues***

In November 2013, the City issued bonds totaling \$45M to undertake three different projects. The City is constructing a New Performing Arts Center; roadway improvements; and the construction of new baseball complexes among other park improvements for \$15M each. The City also issued a Combination of Tax and Revenue Certificate of Obligations Series 2014 in the amount of \$12M for the Performing Arts Center. It also has a Combination Tax and Revenue Certificates of Obligation, Series 2011 in the amount of \$9.8M. This debt is to be repaid through transfers from the Passenger Facility Charge (PFC) Fund. In February 2015, the City refunded the Certificate of Obligation Series 2010 that was used for the construction of a New Library and relocation of the Boeye Reservoir for \$16M.

In addition, the City has in the Waterworks and Sewer System the following Revenue Bonds outstanding; Series 2012 (\$1.2M), funding the Sprague Sewer EDAP project. Also, Series 2013 (\$6.7M), Series 2013A (\$217K), and Series 2013B (\$3M) to fund a Reuse Water Distribution Pipeline and Pump Station; Wastewater collection pipelines for new services to un-sewered Colonia's in the northwest side of the incorporated and un-incorporated city limits, and upgraded to South Waste Water Treatment Plant. Also in February, the City refunded the Water & Sewer Bond Series 2005, now 2015 Series for \$16.7M. The city was in the process of evaluating a Sewer System Revenue Bond Series 2015A to fund the construction of the Southwest Waste Water Treatment Plant for \$40M.

#### ***Rate Increases***

The property tax rate adopted and included in this year's budget remained the same as last year at 47.63¢ per \$100 valuation. McAllen Public Utilities proposed and adopted an increase of \$1 to the water and sewer base fee bringing it up to \$7.95 and \$10.00 respectively.

#### ***Impact of Capital Improvement Projects on Operations & Maintenance Expenditures***

As a part of the approval process for capital improvement projects, management considered the impact on operation and maintenance expenditures. For major projects, for which funding is provided through the issuance of bonds, generally a ten-year financial plan is prepared in conjunction with the presentation to the credit rating agencies. The more significant improvements included in the Capital Improvement Fund have been evaluated for their impact as you will note on the applicable section of this budget on pages 147-148. This year it has been determined that such improvements will have an impact in operating and maintenance expenditures by 12K. Note also that the construction of the projects undertaken by other funding sources will have an additional impact in operating and maintenance by \$87K.

## THE FY 2015-16 BUDGET - AS A WHOLE

### *Overall Budget Basis of Accounting*

The budget basis that the City has adopted by past practice is the modified accrual basis for all governmental fund types. The accrual basis has been adopted for the proprietary fund types, with some modifications; principally the inclusion of debt principal payments and capital outlay as expenses and not making provision for depreciation expense. Under accrual accounting, transactions and events are recognized as revenues/gains or expenses/losses when they occur, regardless of the timing of related cash flows. On the other hand, under the modified accrual basis, not only must the underlying revenue transaction have occurred but also the related cash flow must take place within short-enough periods to have an effect on current spendable resources. Therefore, revenues must be both measurable and available to liquidate liabilities of the current period. Likewise, expenditures generally are recognized when an event or transaction is expected to draw upon current spendable resources. This budget has been prepared in accordance with this legal basis of accounting.

The City's overall budgeted resources to be generated this year aggregate \$337M. Of that amount, transfers-in, account for \$49M, with the balance of \$288M related to revenues. Expenditures and transfers-out are budgeted at \$432M, of which \$49M are transfers-out and \$20M for debt—leaving \$363M in expenditures/expenses. Almost 43% of the budgeted expenditures are capital projects related. City fund balances and/or working capital as of September 30, 2016 are estimated to total to \$142M—a \$95.5M decrease due to spending down for capital projects and debt.

A detailed financial analysis of this year's budget appears in the *Executive Summary*, following this message.

## LONG-TERM CONCERNS AND ISSUES

### *Impact of National Economy and Mexico on City's Economy*

The City's economy had maintained an excellent financial position when the economy was at a slowdown due to its foresight in planning. As a hedge, the City's economy is largely tied to that of Mexico, particularly Northern Mexico. The Texas economy, particularly as measured by sales tax, has shown a strong recovery in fiscal year 2014-15 as has the City.

### *Growth*

As noted earlier in this message, over a larger horizon perspective, the City has experienced dramatic growth. And, while growth has been accompanied by economic prosperity, it also presents its own challenges. Although much has been done to provide an adequate transportation system that continuously alleviates traffic congestion within the City as well as an adequate drainage system, there is yet much to be done.

### *Unfunded Mandate - Storm water Drainage Regulations*

As implementation of these regulations begins to phase in, all cities will be required to incur additional costs—capital as well as operating and maintenance—to comply. These costs must either be absorbed within the existing revenue stream, or like in many cities be financed by a new revenue source.

### *Quality of Life Issues*

The City has been developing over time from a small-to-medium sized city toward a larger city status, which has brought about an increased emphasis on quality of life issues. Although much has been done, there is much yet to do.

### *Economic Development*

As has been noted, the City's economic progress over the last 10-15 years has been truly remarkable—by almost any standard, including growth in sales tax, taxable values, job growth, personal/family income, a significant decline in the traditionally high unemployment rate, etc. Much of this success in economic development can be attributable to its strong relationship with Mexico. One measure being taken to further strengthen this relationship was the partnership on construction of the new southbound lane at the Anzalduas International Crossing.

### *Financing Capital Costs*

This year, the City issued revenue bond debt in the amount of \$40M. Please see Debt Issues on page iv-v for a discussion on the projected funded by this obligation. Prior to this year, a significant amount of capital projects have been financed on a pay-as-you-go basis using surpluses generated by the General Fund as well as monies funded by State Grants. In November 2013, the citizens voted for a \$45M Bond issue to fund a New Performing Arts Center, Road Improvements, and Baseball complexes. The General Bond and Certificate of Obligations will require funding from property taxes. In the year 2011, a Combination Tax and Revenue Certificate of Obligation amounting to \$29M was refunded for the outstanding balance of \$16.1M. The City also refunded a Water & Sewer Revenue Bond —Series 2005— in the amount of \$16.7M. During fiscal year 2012, another Combination Tax and Revenue Certificate of Obligation amounting to \$10M was issued for airport terminal expansion. Both issued are self-supporting and do not require funding from property taxes.

### *Balancing Demands for Service vs. the Tax Rate*

As the City considers all of the requests for additional facilities and services, it must view them in relation to a balanced property tax rate—at a level that is supported by citizens and taxpayers, does not place an undue burden on them, and does not impede economic development.

While all of these issues are indeed challenges which must be addressed, they are indicative of a city on the grow and are considered preferable to the alternative.

## **DISTINGUISHED BUDGET AWARD**

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of McAllen, Texas for its annual budget for the fiscal year beginning October 1, 2014. To receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

## **SUMMARY**

We believe that this budget is realistic, attainable and cost-effectively meets not only the existing level of services which you have directed City staff to provide and which our citizens have come to expect and deserve, but also addresses the issues that arose during the budget process. It will be closely monitored on the performance of revenues and compliance with appropriation limits, with periodic reports provided to the City Commission, the Public Utility Board of Trustees and management.

Immediately following, is an Executive Summary which includes a detailed discussion of the budget by individual fund. We recommend that you read it in conjunction with this message as well as the financial schedules.

In closing, I want to thank Mark Vega, MPU General Manager, Angie Rodriguez, Budget Director, Susan Lozano, Finance Director, as well as the entire Office of Management and Budget staff, for their contribution and efforts during the budget process and preparation of this document. Additionally, I would like to thank the Mayor, City Commission and the Public Utility Board of Trustees for their continued support of management and staff.

Respectfully Submitted,



Roel "Roy" Rodriguez, P.E.  
City Manager



## EXECUTIVE SUMMARY

The following discussion is a fund-by-fund narrative review of the principal resources estimated to be provided in this year's budget, the major budgeted uses of those resources and the resulting fund balance or working capital. This information is then compared to that of last year's adjusted budget. The more significant changes are discussed, including the factors influencing those changes. This discussion should be read in conjunction with the Budget Message, preceding it, as well as the financial presentations, which follow.

### **BUDGET AS A WHOLE**

The City of McAllen's budget for FY 2015-16, including all funds—Governmental (General, Special Revenue, Debt Service and Capital Projects Funds) and Proprietary (Enterprise and Internal Service Funds), anticipates raising \$288M in revenues spending \$197.5M for operations, \$166M for capital expenditures and \$20M for debt service, leaving an estimated fund balance and working capital of \$142M.

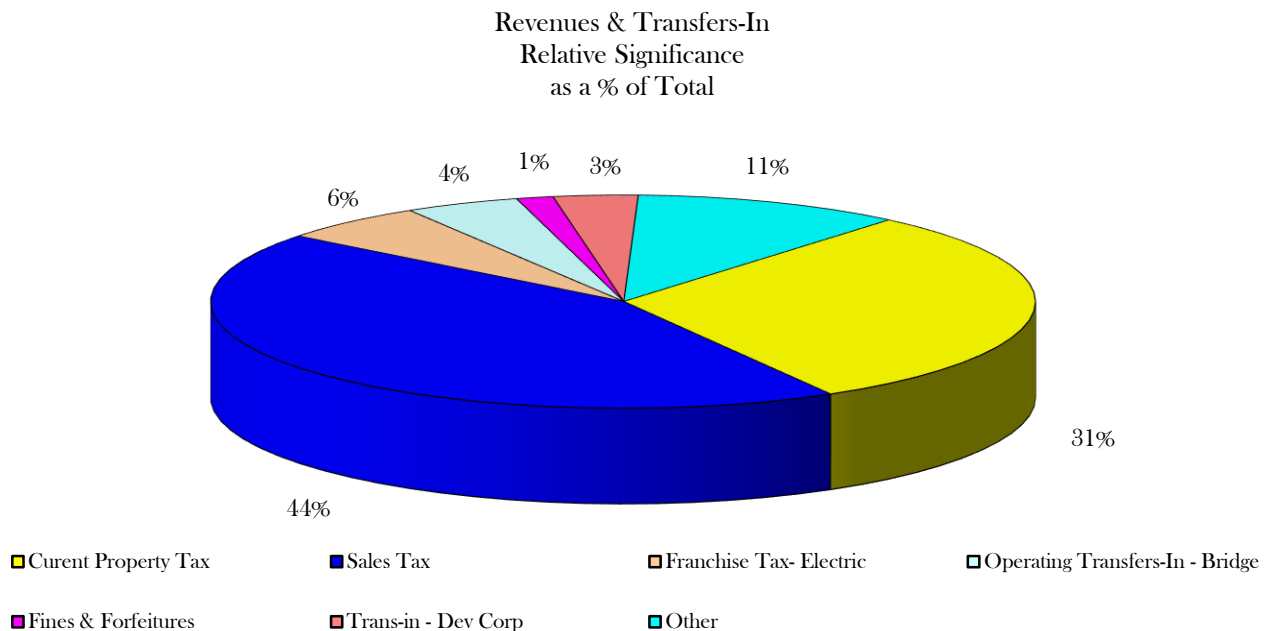
### **GENERAL FUND**

*The General Fund is used to account for resources traditionally associated with government, which are not required to be accounted for in another fund.*

#### ***Revenues and Transfers-In***

General Fund revenues and transfers-in are expected to generate \$112M, an increase of \$3.8M—3.54% in excess of last year's amended budget. The increase is primarily attributable to increases in current property tax-\$1.4M, sales tax-\$1.5M, Licenses and Permits-\$53K, State Shared Revenue-\$49K and Miscellaneous Revenues -\$255K, offset by decrease Franchise Taxes --\$143K, , and a increase in transfer-in from International Toll Bridge-\$649K with the remaining net increase attributable to less significant revenue line item changes.

As illustrated in the following graph, six major revenue/transfer-in line items account for \$100M, which is 89% of the total.



## Current Property Tax

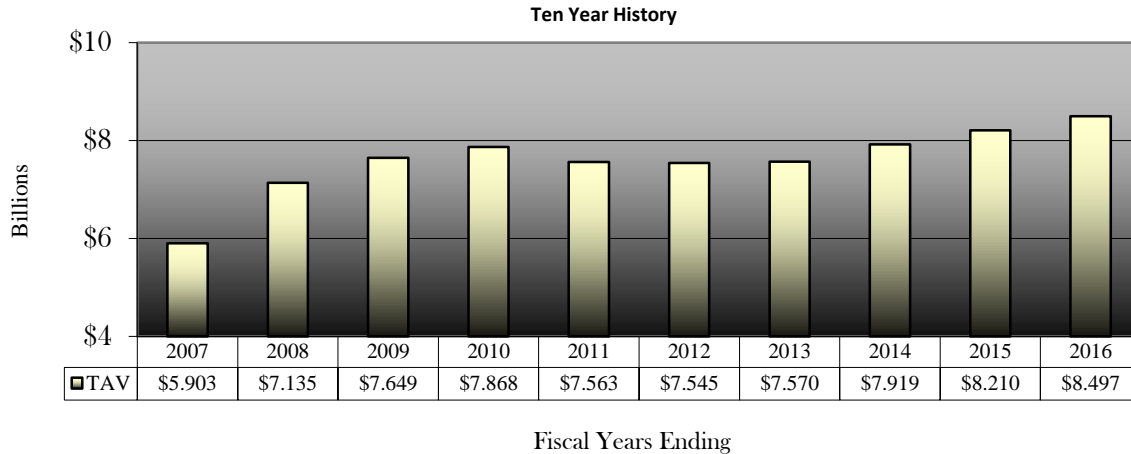
Current property taxes represent 31% of General Fund revenues and transfers-in. The property tax rate remained at 47.63¢ per \$100 valuation after a recent Bond election that was approved by the Citizens of McAllen to undertake some major projects while the certified taxable assessed value plus properties under protest, which is determined by the Hidalgo County Appraisal District, increased 3.512% from last year. Of the increase, reevaluation of properties existing in the prior year accounted for an increase of \$183M, or 64%, and by new improvements, which increased values by \$105M, representing 36%. The tax rate of 43.6¢ is allocated to and for General Fund operations (the M&O rate) and the balance of 4.0¢ is for general obligation debt requiring repayment from property taxes. The \$37.4M budgeted for collection of current property tax increased \$.991K principally due to General Obligations the city incurred in the amount of \$3.1M and the balance due to the modest increase in values and new improvements. The increase was determined, as shown in the table below:

### DETERMINATION OF PROPERTY TAX LEVY AND ESTIMATED COLLECTION

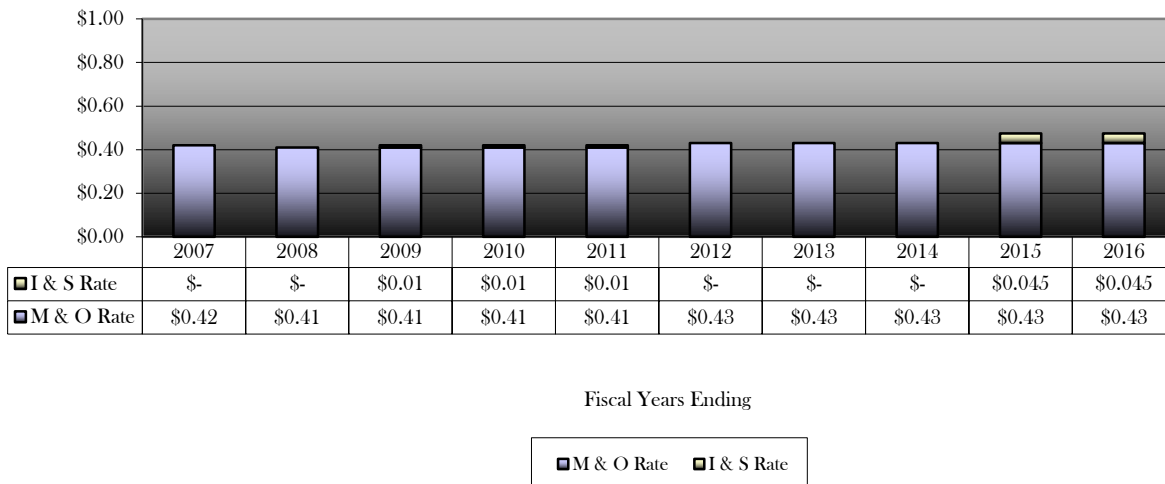
#### FY 2015-16 Compared to FY 2014-15

	— In Millions —		Increase/Decrease	
	<u>FY 2015-16</u>	<u>FY 2014-15</u>	<u>Amount</u>	<u>%</u>
Certified Taxable Value	\$8,436	\$8,126		
Properties Under Protest	<u>.063</u>	<u>.084</u>		
Certified Taxable Value plus Properties Under Protest	\$8,499	\$8,210	\$288	3.512%
Certified Taxable Value of Freeze Properties (those personal residential properties for which the tax levy has been frozen due owner receiving “over-65 and/or disabled” eligibility)	<u>(.661)</u>	<u>(.580)</u>		
Certified Taxable Value plus Properties Under Protest of Non-Freeze Properties	\$7,838	\$7,630		
Tax Rate	<u>\$.4763/\$100</u>	<u>\$.4763/\$100</u>		
Tax Levy on Non-Freeze Properties	\$37.333	\$36.341	\$991	.003%
Tax Levy on Freeze Properties	<u>\$2.080</u>	<u>\$1.498</u>	<u>\$.582</u>	<u>.039%</u>
Total Tax Levy	\$39.413	\$37.839	\$1,573	.004%
Collection Rate	95%	95%		
Budgeted Current Property Tax Revenue	\$37.442	\$35.947	\$1,495	.004%
Dedicated for I&S (Debt Service Fund)	<u>\$3.143</u>	<u>\$3.146</u>		
Dedicated for M&O (General Fund)	<u>\$34.299</u>	<u>\$32.801</u>	<u>\$1.497</u>	<u>.005%</u>

**Certified Taxable Assessed Values  
Including Under Protest (Beginning FYE 2008)**



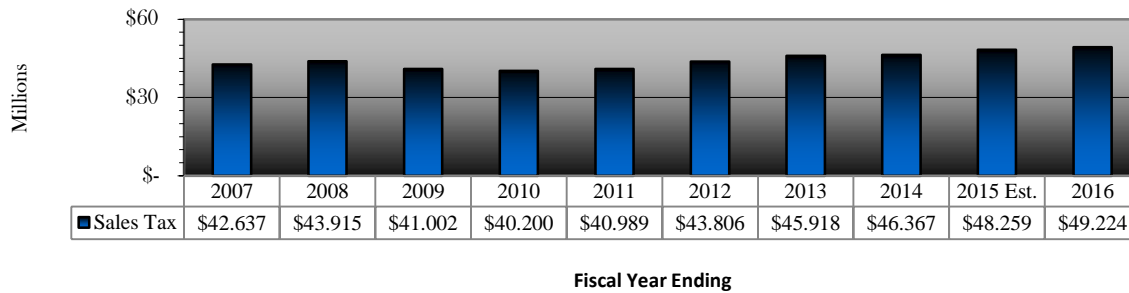
**Property Tax Rates Per \$100 in Valuation**



***Sales Tax***

Accounting for 44% of total revenues and transfers-in of the General Fund, sales tax is the most significant. Due to its significance and its relative instability, in relation to property tax, a conservative approach is taken in forecasting its performance. Over the eight years ending 2008, actual sales tax has shown year-over-year increases within the range of a low of 3% to a high of 10%—an annual average simple rate of 7%. In FY 2008-09, sales tax dropped \$2.9M or 7% from \$43.9M to \$41.0M followed by a more moderate decline of \$800K or 2% to \$40.2M in FY 2009-10. These decreases, the first since the City began to recover from the last Peso devaluation in December 1994, generally reflect, but in many cases to a lesser extent, what was being experienced by other cities throughout the United States and the state of Texas as the various economies react to the recession. During FY 2010-11 sales tax began to recovery with a 2% increase. FY 2011-12 continued the trend posting a 7% increase with most of the impact coming within the last 7 months. FY 2012-2013 and FY 2013-2014 reflected a 5% and 3% increase respectively. For FY 2014-2015, the City is estimating sales tax at \$48.3M an increase of 4%. Sales tax has been budgeted at \$49.2M for this fiscal year, \$1.5M over the adjusted budget for last year which reflects a 3% increase over last year’s estimated performance.

Sales Tax Receipts - 1-1/2%  
\$ Millions



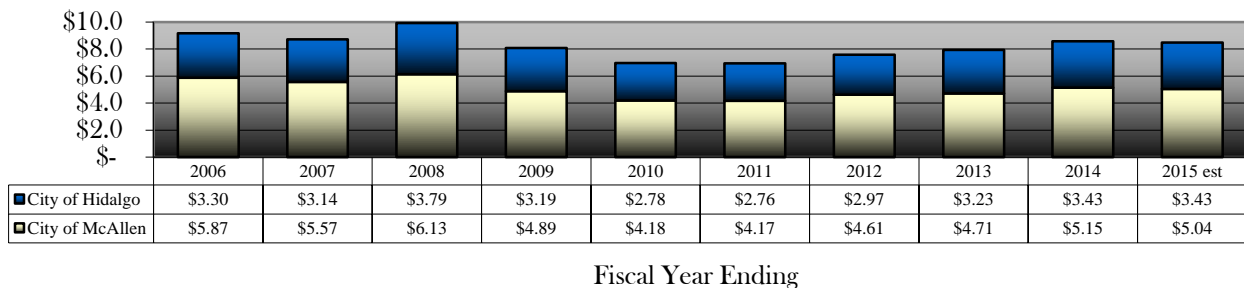
### Franchise Taxes

Franchise taxes are collected from the electric, gas, telephone and cable companies, as a rental for the use of its right-of-ways—the largest of which is the electric company. We are estimating this year’s franchise tax from the electric companies, which is now based upon kilowatt hour usage, increased slightly to \$4.3M. With the others estimated to remain relatively constant, total franchise taxes have been estimated at \$6.5M.

### Transfer-In - Bridge

The City of McAllen and the City of Hidalgo share in surplus net revenues generated by the McAllen International Toll Bridge Fund at the rates of 64% and 36%, respectively and the new Anzalduas International Crossing at the rates of 44% and 33%, respectively with the City of Mission sharing at 23%—based upon an agreement reached in 2003. For the six years immediately preceding the fiscal year in which 9/11 occurred and including fiscal year ending 2001, the growth in surplus revenues rose at a brisk pace due to increases in southbound traffic and periodic car toll rate increases. Since 9/11, southbound crossings have declined, which offset by a car toll rate increase, has helped mitigate the impact on surplus net revenues. As the amount allocable to the City is not transferred to the General Fund until approximately sixty (60) days after fiscal year end, it is not recognized as revenue, in the General Fund, until the subsequent year—therefore, a time lag of one fiscal year. The amount budgeted as a transfer-in to the City’s General Fund from the McAllen International Toll Bridge Fund is \$5M, an increase of \$649K from last year’s adjusted budget, which resulted largely to an increase in vehicular rate, an increase of 25¢.

McAllen International Toll Bridge - Surplus Revenues  
Shared Between the Cities of McAllen & Hidalgo  
(in Millions)



### *Oil & Gas Royalties*

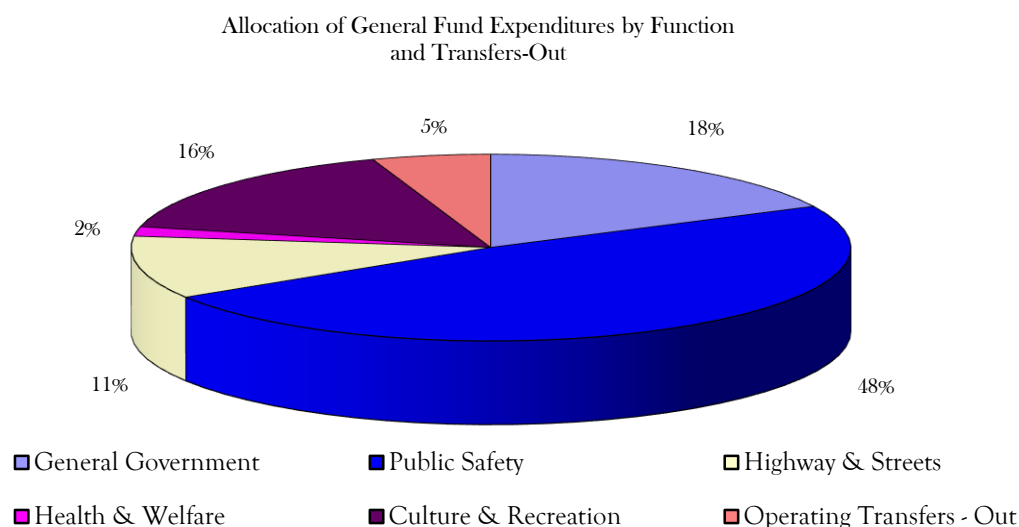
The oil and gas royalties have been estimated at \$865K—decrease from last year's budget.

### *Transfer-In - Development Corp*

Under the 4B designation, the Development Corp is authorized to provide for the operating and maintenance expenditures relating to qualifying capital projects, which it originally funded. This year the Development Corp will again fund a portion of the operating expenses of the Police Department, which operates from the Public Safety Building, funded largely by the Development Corp, through a transfer to the General Fund, which amounts to \$3.7M.

### ***Expenditures***

This year's General Fund appropriation, including expenditures and transfers-out, is \$112M, a \$3.5M increase from last year's adjusted budget. Expenditures are budgeted at \$106M, an increase of \$2M or 2% from last years' adjusted budget. The following chart depicts how the expenditures are allocated among functions as well as the transfers-out.



### ***Increase in Expenditures - By Function***

The following table distributes the overall increase in expenditures, over last year's amended budget, among the various functions of the City:

#### Allocation of Increase in Expenditures by Function

(000's Omitted)

	Fiscal Year		Increase (Decrease)	
	2015-16	2014-15	Amount	Percentage
General Government	\$19,851	\$18,645	\$1,206	6.47%
Public Safety	54,118	52,748	1,370	2.60%
Highway and Streets	12,150	12,616	-466	-3.70%
Health and Welfare	1,829	1,703	126	7.40%
Culture and Recreation	18,039	18,202	-163	-.90%
Total	<u>\$105,987</u>	<u>\$103,915</u>	<u>\$2,072</u>	<u>1.99%</u>



### *General Government*

Of the \$1.2M, the net increase within the general government function is attributed to a 90 day freeze on unfilled positions and an increase of 3% for personnel in the General Fund as a whole and additional personnel offset with decreases in operational line items. Two new authorized positions are added in this function. An Administrative Clerk for the City Manager's office and a Security Analyst for the Information Technology Department.

### *Public Safety*

Departmental budgets comprising the public safety function have increased by \$1.3M, with the only significant increase attributable to the Police Department, amounting to \$1.1M, primarily for on the collective bargaining agreement along with an increase of the rental depreciation charge. The treatment of Grant Reimbursements also contributed to the increased amount since the total expenditure is no longer adjusted by reimbursements as in prior years. There are no changes in authorized personal on this function.

### *Highways and Streets*

Highways and streets are budgeted with a decrease of \$466K, primarily attributable to the transfer of operations of the Street Cleaning Department (-\$452K) to the Sanitation fund. The remaining net decrease is attributable to departments with less changes. Five authorized positions in the Street Cleaning Department were transferred out when the department was moved to the Sanitation Fund.

### *Health and Welfare*

Health and welfare budget was increased by \$126K, mainly due to an increase in funding to an outside agency in the amount \$100K offset with net increase on other departments with less significant changes.

### *Culture and Recreation*

Culture and recreation are budgeted with a decrease of \$163K, most of which is attributable to the Recreation and the Library Department in the amounts of \$133K and \$101K, offset with an increase of \$199K in the Quinta Mazatlán Department with the remaining amount attributed with departments with less significant changes. There are two groundskeepers added to the Parks Department and 3 Part-Time positions to the Recreation Department.

### ***Fund Balance***

Revenues and transfers-in are budgeted to exceed expenditures and transfers-out, increasing unassigned fund balance by \$267K. Resulting fund balance amounts to \$44.1M and represents 154 days of operating expenditures, which is in excess of the minimum fund balance policy of 140 days.

## **SPECIAL REVENUE FUNDS**

### **Hotel Occupancy Tax Fund**

*The Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collections within the City.*

The Hotel Occupancy Tax Fund is estimated to generate \$4.3M in hotel occupancy tax revenues—basically the same as prior year's budget. This year the Chamber of Commerce will continue to be allocated 2¢; the Convention Center, 3.5¢; the Performing Arts Construction Fund, 1¢ with the remaining .5¢ being allocated to the Performing Arts Fund to support operations. No fund balance is projected by year end.

### **Venue Tax Fund**

*The Venue Tax Fund was established to account an additional 2% for hotel occupancy tax collections within the City for the construction and operating of a Performing Arts Center.*

The Venue Tax Fund is estimated to generate \$1.3M in hotel occupancy tax revenues. The City held an election increasing the Hotel Tax from 7% to 9% of which the other 2% will be allocated to the Venue Tax fund for the construction of a New Performing Arts Facilities. This funds will be used to meet the debt requirements and the balance to the Performing Arts Construction Fund with no fund balance at the end of the year.

**Development Corporation of McAllen, Inc. (Development Corp) Fund**

*The Development Corp of McAllen, Inc. (4B) was established to account for the additional ½ cent sales tax for economic development.*

The Development Corp Fund was established in fiscal year 1997-98 to account for the revenues from the additional ½¢ sales tax rate for economic development, approved by the voters in May 1997. Sales tax revenues from the ½¢ rate this year are estimated at \$16.4M, which is proportional to the estimate provided in the General Fund from its 1½¢ rate. Expenditures have been budgeted to provide funding for programs, which are listed on pages 115-116.

**EB-5 Regional Center Fund**

*The EB-5 Regional Center Fund is used to account for revenues and expenses to operate a EB-5 Regional Center under the U.S. Citizenship and Immigration Services (USCIS) or the purpose of stimulating the U.S. economy through job creation and capital investment by foreign investors, who benefit by being granted preference in obtaining visas.*

No activity has been provided in the budget for this year.

**Parklands Funds**

*The Parklands Funds were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.*

Parklands Funds have been established for three (3) zones within the City. Funding for the Nature Center Renovation has been provided in the amount \$320K under the Parkland Zone #1.

**P.E.G. Fund**

*The Public, Educational and Governmental Fund (PEG) was establish to account for the resources receive on cable fee of 1%, which is to be used solely for capital improvements to public, educational and government programs.*

As per legislative requirements, General Fund on transferred the restricted amount of \$561K. Capital improvements of \$258K will be used leaving a fund balance in the amount of \$303K.

**Community Development Block Grant Fund**

*The Community Development Block Grant Fund was established to account for this federal grant, which are used for the sole purpose of improving the health and welfare of the low-to-moderate income sector of our community.*

The grant from the U.S. Department of Housing and Urban Development this year is for \$1.9M, slightly less from last year. The programs funded this year are listed in pages 123-124. Funding for the oversight and administration of these activities has been budgeted at \$324 K.

**P.D. Seized Fund**

*The P.D. Seized Fund was established to account for the deposit and use of confiscated monies seized by the Police Department. The revenues will be used for the enhancement of the Police Department, previously accounted for in the General Fund.*

This year, the P.D. Seized Fund will have no appropriated activity this fiscal year with a fund balance of \$5.2M.

### **Downtown Services Fund**

*The Downtown Services Fund was established to account for the parking meter fees and parking fines, previously accounted for in the General Fund as well as the activities associated with downtown services, including the operation of a new parking garage.*

Revenues are estimated at \$1.4M, marginally more than last year's budget. This year's budgeted expenditures reflect a slight decrease of \$31K. Provision is made to reimburse, by transfer, \$237K to the General Fund.

## **DEBT SERVICE FUNDS**

### **Debt Service Fund - General Obligation Bonds**

*The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.*

### **Legal Debt Limit**

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. Other than the amount resulting from such rate limitation, there is no legal debt limit. The computation of this limit is presented on page 17. The City held a Bond Election and issued \$45M in Bonds for the construction of a New Performing Arts Facility, a Sports Facility Complex and Street improvement with each major project allocated \$15M each. In addition the City added \$12M in Certificate of Obligation to bring the total amount to \$28M outstanding. The City refunded the Certificate of Obligations issued to fund the new Main Library as well as piping from the new water reservoir to the water plant and is listed as Refunded Bond Series 2015. In addition, the City has a Combination Tax and Revenue Certificates of Obligation, Series 2011 in the amount of \$8.8M. Both debts are expected to be repaid through transfers from the General Fund and the Passenger Facility Charge (PFC) Fund. Therefore, provision has been made in the Airport Fund, allocating a portion of the total tax rate for debt service.

### **Debt Service Funds - Revenue Bond Issues**

### **Enterprise Fund/Sales Tax Revenue Bonds**

*The Debt Service Funds other than general obligation bonds are established by Ordinances authorizing the issuance of revenue bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. Revenues of the activity related to the purpose of each bond issue are pledged as security for repayment of these bonds.*

The resources to fund debt service requirements on revenue bonds have been presented as transfers from the operating funds to which each relates to or with respect to the Sales Tax Revenue Bonds, from transfers from the Development Corp.

## **CAPITAL PROJECTS FUNDS**

### **Capital Improvement Fund**

*The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.*

The City of McAllen's Capital Improvement Plan is developed with input from several committees such as Drainage, Library, Traffic, Right of Way/Land Acquisition, Central Park and Technology. Each committee is comprised of a minimum of a staff member, a City Commissioner and a citizen. These committees play an important role in determining the capital budget for the fiscal year. The City of McAllen values input from the citizenry on when, where and what the community's needs are.

This year a considerable amount of fund balance will be spent down again. Estimated beginning fund balance of \$1.8M is expected to be supplemented by revenues and transfers-in, amounting to \$1.4M, to provide resources of \$3.3M for projects. The projects to be undertaken as well as the amounts budgeted for each are presented in the related section of this budget document. By fiscal year end 2015-16, fund balance is estimated to be \$1K.

#### **General Obligation Street Improvement Construction Fund**

*The General Obligation Street Improvement Construction Fund was established to account for general obligation tax note proceeds used for the acquisition and/or construction of capital infrastructure.*

The General Obligation Street Improvement Construction Funds, which account for the G.O. Series 2014 issue in the amount of \$15M, for street improvements throughout the City as well as acquisition of Right of Way has been budgeted \$13.4M this year. Taking into consideration prior year activities the estimated fund balance will be \$1M.

#### **General Obligation Performing Arts Facility Construction Fund**

*The General Obligation Performing Arts Facility Construction Fund was established to account for general obligation tax note proceeds used for the construction of a New Performing Arts Facility.*

The General Obligation Performing Arts Facility Construction Funds, which account for the G.O. Series 2014 issue and the Certificate of Obligation Series 2014 in the initial amount of \$15M and \$12M respectively as well as a transfer in from the Venue Tax Fund in the amount of \$701K, Civic Center for \$1.6M, Development Corporation for \$2.6M and \$622K from the Hotel Tax Occupancy Fund accounts for the revenue that is budgeted this fiscal year. The construction of a New Performing Arts Facility has been budgeted \$30.4M this year. The estimated fund balance will be \$5K taking into account prior years activities.

#### **General Obligation Sports Facility Construction Fund**

*The General Obligation Sports Facility Construction Fund was established to account for general obligation tax note proceeds used for the construction of a Youth and Girls Softball Complex.*

The General Obligation Sports Facility Construction Funds, which account for the G.O. Series 2014 issue in the amount of \$15M. The construction of the Girls Softball Complex and Baseball Complex (Phase I) has been budgeted at \$13.6M. The estimated fund balance will be \$894K.

#### **Certificate of Obligation Series 2014 Construction Fund**

*The Certificate of Obligation Series 2014 Construction Fund was established to account for certificate of obligation tax note proceeds to subsidize the construction of capital facilities except those financed by proprietary fund types.*

The Certificate of Obligation Series 2014 Performing Arts Fund, the amount of \$12M for additional funding for the construction of a New Performing Arts Facility will be transferred out to the Performing Arts Construction Fund as initially planned.

#### **Information Technology Fund**

*The Information Technology Fund was established to account for information technology projects, which have demonstrated the economic feasibility of the project. The revenues generated or expenditures saved through the use of each project are transferred back to this fund as a renewable funding source for these types of projects.*

The Information Technology Fund has no funding of related IT projects yet will undertake some projects in the amount of \$510K leaving an estimated fund balance of \$142K.

### **Certificate of Obligation Construction Fund**

*The Certificate of Obligation Construction Fund was established to account for general obligation tax note proceeds used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.*

The Certificate of Obligation Construction Funds, which account for the Series 2010 issue in the amount of \$29M, for both the relocation of the Boeye Reservoir as well as the New Main Library has been completed.

### **Water Depreciation Fund**

*This section also includes the working capital summaries for Water Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 35% of the monthly depreciation cost and is transferred in from the Water Fund revenues.*

Over twenty years ago, the McAllen Public Utility Board (MPUB) began setting aside 50% of actual depreciation from the Water Fund in order to accumulate monies to be used for asset replacement. During the financial planning for the Series 2000 bond issue, the MPUB carefully considered and decided to reduce the funded depreciation requirement to 35%. This year it is estimated the Water Fund will transfer \$1.5M into this fund. This fund will provide \$5.9M for replacements and projects, leaving a fund balance of \$3.8M.

*The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.*

### **Water Capital Improvement Fund**

Resources for this fund are primarily provided by transfers from the Water Fund. Expenditures are budgeted at \$3.3M, leaving an estimated fund balance of \$2.3M. The individual projects to be undertaken are presented in page 156 of this budget document.

### **Sewer Depreciation Fund**

*This section also includes the working capital summaries for Sewer Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 50% of the monthly depreciation cost and is transferred in from the Sewer Fund revenues.*

As in the case with the Water Fund, about twenty years ago the MPUB began setting aside 50% of actual depreciation from the Sewer Fund in order to accumulate monies to be used for asset replacement. This level of funding depreciation will continue. This year it is estimated the Sewer Fund will transfer \$2.8M into this fund. \$7M has been budgeted to provide for replacements and projects, leaving an estimated fund balance of \$5.3M.

### **Sewer Capital Improvement Fund**

Resources for this fund are primarily provided by transfers from the Sewer Fund. Expenditures are budgeted at \$6.9M. The individual projects to be undertaken are presented in page 159 of this budget document. Fund balance is projected at \$1.6M by year-end.

### **Sewer Revenue Bond Construction Funds**

The budgeted capital projects will be \$11M by year end with no fund balance at the end of the year.

### **Sewer Bond Fund - ARRA Funding & Clean Water Funding**

The former bond issue was a part of the Federal Stimulus Program under the American Recovery and Reinvestment Act (ARRA). Fund balance for the ARRA funding level has been spent down. With anticipated revenue bond proceeds in the Clean Water funding (Series 2012, 2013, 2013A, 2013B, 2015 & 2015A) in the amount of \$45.5M, the City anticipates spending all proceeds and end up with a fund balance of \$1.3M at the end of the year.



### **Sanitation Depreciation Fund**

*This section also includes the working capital summary for Sanitation Depreciation Fund, which was established for the sole purpose of replacing rolling stock and equipment. Funding is provided by charging rental to the Sanitation Fund.*

The Sanitation Fund is charged rental for rolling stock acquired by this replacement fund at an annual amount equal to annual straight-line depreciation with a 10% add-on to provide for inflation. Rental income this year amounts to \$2.4M. The cost of replacements this year is \$5.7M, leaving working capital at \$6.5M at year-end.

### **Palm View Golf Course Depreciation Fund**

*This section also includes the working capital summary for Palm View Golf Course Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund.*

The Palm View Golf Course Fund will transfer in \$130K and have replacements of \$62K, leaving \$512K in working capital at year-end.

### **Civic Center Depreciation Fund**

*This section also includes the working capital summary for Civic Center Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Civic Center Fund.*

This fund is being phased out with the construction of a New Performing Arts facility.

### **Convention Center Depreciation Fund**

*This section also includes the working capital summary for Convention Center Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Convention Center Fund.*

Planned expenditures this year will be for the renovation of the Parking Lot, leaving \$1.4M at year end.

### **Airport Construction Fund**

*The Airport Construction Fund was established to account for all resources received for major Airport capital improvements.*

The Terminal Expansion Project was completed last year and working capital balance at year end will be \$1.6M.

### **Passenger Facility Charge (PFC) Fund**

*The PFC Fund was established to account for the expenditure of passenger facility charges collected by the airlines and remitted to the airport.*

Airport management doesn't anticipate any project spending this year; year-end working capital will be \$5.7M.

### **Airport Capital Improvement Fund**

*The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration (FAA) and related capital improvements.*

Projects amounting to \$4.9M are planned this year, which are funded primarily by FAA with local match funding coming from the Airport Operating Fund and/or PFC Fund. The individual projects to be undertaken are presented in the related section of this budget document.

### **McAllen International Toll Bridge Capital Improvement Fund**

*The McAllen International Toll Bridge Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge*

This fund is being built up through the allocation of 25¢ of the 50¢ southbound car toll. The toll bridge management anticipates spending \$3.6M for improvements, leaving an ending fund balance of \$2.2M. The individual projects to be undertaken are presented in page 169 of this budget document.

#### **Anzalduas International Crossing Capital Improvement Fund**

*The Anzalduas International Crossing Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.*

This fund is also being built up through the allocation of 25¢ of the 50¢ southbound car toll. The Anzalduas Crossing bridge management anticipates spending \$900K for a Southbound Commercial Mexico Lanes, leaving an ending fund balance of \$306K.

### **ENTERPRISE FUNDS**

#### **Water Fund**

*The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.*

Revenues have been budgeted at \$20.6M, with an increase of \$9K over the prior year's adjusted budget, assuming a growth of 500 residential customers, an increase of 80 commercial customers and 2.5% increase in industrial consumption. The rates remain unchanged as well as the customer deposit for residential service of \$100. Operating expenses are budgeted to increase by \$1M. At these budgeted levels of operation, the debt coverage is estimated to be 2.15x the debt service requirements. Working capital is expected to be \$5.5M by year-end, which represents 133 days of operating expenses and substantially exceeds the policy minimum of 120 days.

#### **Sewer Fund**

*The Sewer Fund is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and wastewater collection.*

Revenues are budgeted at \$18.2M, an increase of \$803K over the prior year adjusted budget. The rates remain unchanged. Operating expenses are budgeted to increase by \$748K. At these budgeted levels of operation, the debt coverage is estimated to be 1.7x the debt service requirements. Working capital is expected to amount to \$3.9M at year-end, which represents 142 days of operating expenses—in excess of the policy of a minimum of 120 days.

At these budgeted levels of operation, the combined debt coverage of the Water and Sewer Fund is 1.69x the debt service requirements.

#### **Sanitation Fund**

*The Sanitation Fund is used to account for providing sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration garbage pickup, brush collection, and recycle operations.*

Revenues, related to collection services, are budgeted at \$17.5M, \$408K over the prior year budget. The rates remain unchanged. Expenses, other than capital expenditures, have been budgeted with a \$1.3M or 8.3% increase. Capital expenditures increased marginally. The Street Cleaning Department was transferred to this fund since there it correlated with other functions of this fund. Five personnel members were transferred from the Highways and Streets function in the General Fund. Fund balance is expected to be \$8.3M at year-end.

#### **Palm View Golf Course Fund**

*The Palm View Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges*

*Revenues are anticipated to remain flat again this year like last year. Expenses were reduced marginally from last year, although nothing has been included to provide for capital outlay as last year. This year \$130K is budgeted to be transferred to the Palm View Golf Course - Depreciation Fund. Working capital at year-end is expected to decrease to \$498K.*

#### **McAllen International Civic Center Fund**

*The Civic Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.*

It is anticipated that the performing arts events will continue to use the Auditorium within the Civic Center Fund until the completion of the new Performing Arts Center. Operational needs will be paid with user fees. With improved operational results, this year \$1.6M is planned to be transferred to the Performing Arts Construction fund. Working capital is expected to amount to \$280K by year end.

#### **McAllen Convention Center Fund**

*The Convention Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a first-class facility for hosting conventions as well as providing a venue for a wide variety of entertainment for which a significant portion is financed through user charges as well as the hotel/motel tax.*

Revenues and operating expenses are expected to remain relatively constant this year. Again, this year the operating fund will transfer \$250K to a depreciation fund for replacements. Additional support of \$2.2M from the Hotel Occupancy Tax Fund has been provided. Six additional personnel members at different capacities will be hired in anticipation of the opening of the Performing Arts Center. Working capital at year end is expected to be \$1.8M.

#### **McAllen International Airport Fund**

*The Airport Fund is used to account for the operational activities of the City's Airport.*

Revenues are budgeted to decrease \$373K from last year's budget and operating expenditures to decrease by \$4658K due to capital outlay projects being undertaken by the Airport Capital Improvements Project funded and funded via a transfer of funds from operating budget. Five Part-time Custodians will be hired offset by the elimination of an Operations Supervisor this fiscal year. Working capital is expected to settle in at \$4.7M.

#### **Metro McAllen Fund**

*The Metro McAllen Fund is used to account for the activities of the City's public transportation system.*

Absent grant revenues and transfers-in, fare revenues are expected to generate \$511K. FTA and TxDOT grants are expected to provide \$1.9M in operating and capital expenditures. In addition, the Development Corp is providing funding of \$803K, which will fund operations and the local match for the grants. Operating expenses are budgeted to decrease by \$21K. The individual projects to be undertaken are presented in the related section of this budget document. Working capital is expected to amount to \$1.6M by the end of the year.

#### **Bus Terminal Fund**

*The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.*

Ignoring grant revenues, transfer-in revenues will decreased by \$558K. Anticipated operating revenues was phased out and will be recognized on the Metro McAllen Fund. Capital expenditures amount to \$2.3M with the transfer of capital operations to this fund and regular operating expenses increased by \$68K. The individual projects to be undertaken are presented in the related section of this budget document. Working capital is expected to increase to \$1.4M by the end of the year.

### **McAllen International Toll Bridge Fund**

*The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Downtown Reynosa, Mexico.*

Although car southbound crossings at the Hidalgo Bridge for last year were budgeted to decrease by 3% from the year before, anticipating the continuance of violence in Mexico, the year ended substantially flat. Considering the Anzalduas Bridge, the system-wide held steady at last year's numbers. With the uncertainty of the impact of potential violence in Mexico on crossings, this year's budget assumes a small decline from the estimate for the prior year. Operating expenses are budgeted to increase \$76K. Working capital is estimated to amount to remain at \$1.3M by year-end.

### **Anzalduas International Crossing Fund**

*The Anzalduas International Crossing Fund is used to account for revenues and expenses for the International Toll Bridge located between south of Mission, Texas and Northwestern Reynosa, Mexico.*

Southbound car crossings at the Anzalduas Bridge have been budgeted to increase marginally from prior year. Due to unforeseen constraints the Anzalduas Bridge did not start having empty commercial vehicles crossing which will result in a decrease of \$863K in revenue. Operating is also expected to increase by \$58K. Working capital is expected to be \$1.2M by the end of the year.

## **INTERNAL SERVICE FUNDS**

### **Inter-Departmental Service Fund**

*The Inter-Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.*

The level of activity is expected to increase slightly from last year with revenues estimated to generate \$3.8M, while expenses are planned at \$3.7M, leaving an estimated working capital of \$920K at year-end.

### **General Depreciation Fund**

*This section also includes the working capital summary for General Depreciation Fund, which was established for the sole purpose of replacing rolling stock of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.*

The rental paid by various departments of the General Fund for rolling stock is the budgeted acquisition cost plus 10% inflation factor to be recaptured over the estimated useful life. Rental income provided in this year's budget amounts to \$2.4M. Capital expenditures planned this year amounts to \$5.9M with a transfer out in the amount of \$5.9M to Development Corporation leaving an estimated working capital of \$6.4M.

### **Health Insurance Fund**

*The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for city employees.*

This fund accounts for the cost of self-insured claims, health insurance premiums on excess coverage and related administrative costs. Revenues primarily derived from other City funds to which these coverages are attributable for 96% of the employee cost and 67% of the dependent cost, with the differences of 4% and 33% being contributed by the employees respectively effective this fiscal year amount to \$10.1M with an additional \$2.4M being transferred in from the all other Funds. Expenses have been budgeted at \$12.1M, leaving working capital with no Working Capital by year-end.

### **Retiree Health Insurance Fund**

*The Retiree Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for retired city employees.*

Revenues are expected to come in at \$1.4M, of which \$882K will come from the annual required cost from other funds and the balance primarily from retiree premiums. Claims expense and administrative expenses have been budgeted at \$1.1M. Working capital is expected to amount to \$995K.

### **General Insurance & Workmen's Compensation Fund**

*The General Insurance and Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.*

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to workers' compensation, property and casualty insurance. Revenues primarily derived from other City funds to which these coverage's are attributable are expected to decrease from last year's level due primarily to the transfer of the property and casualty insurance to a separate fund. Expenses have been budgeted at \$1.4M. Working capital is expected to amount to \$2.9M at year-end.

### **Property & Casualty Insurance Fund**

*The Property & Casualty Insurance Fund was established to account for all expenses related general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.*

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to property and casualty insurance. Revenues primarily derived from other City funds to which these coverage's are attributable are initially expected to offset any costs. A Claims Adjuster will be hired to process any claims filed. Expenses have been budgeted to be same as revenue in the initial year.



# City of McAllen, Texas

## Mission Statement

*Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen.*

## Accomplishment of Major Goals Established in Prior Year Budget Major Goals for Fiscal Year 2014-15

The goals adopted by the Mayor and City Commission for FY 2014-15 as well as each status as follows:

### *Continue to implement City Business Plan*

- Continue Incentive programs for "Destination" Retail Projects including La Plaza Mall  
**Management's Response:** Simon at La Plaza Mall will renovate the North Side of the Mall with the construction of an 80,000 sq. ft. two level building with room for specialty stores and restaurants.
- Main Street ADA Ramp Improvement  
**Management's Response:** Project completed allowing more accessibility for Citizen's in the Downtown area and compliance with ADA regulations.
- Continue to Market McAllen-Miller Airport for Additional flights to Mexico and Domestic Market  
**Management's Response:** Aeromar began flight to Mexico City. Working on McAllen – Other Cities non-stop service with airlines.
- Expand use of Memorial Stadium  
**Management Response:** Stadium upgrades completed and in place.
- Continue to bring new manufactures to the Region  
**Management Response:** Two new companies creating 220 new jobs opened this year.
- Design and erect new monument signs at City entrances.  
**Management Response:** Contract awarded August 10, 2015; monument to be constructed within 90 days.

### *Complete City assets currently in design*

- Construct new Fire Sub-Station #3 at Dallas Street.  
**Management's Response:** City completed and held grand opening on September 20, 2015.
- Complete construction on Airport Terminal Expansion  
**Management's Response:** Terminal Expansion completed with the addition of al 55,000 square feet with along with landscaping and lighting improvements with Grand Opening held on May 5, 2015.

- Renovate and Improve City Hall for business affairs.  
**Management's Response:** First and Second Floor completely renovated with departments being fully operational and without interruption of services.
- Park & Ride: Broadway and Houston  
**Management's Response:** Completed with a Grand Opening held August 27, 2015.
- Balboa Waterline Improvements  
**Management Response:** Installations of Water lines completed.
- Construction of a South Waste Water Treatment Plant (SWWTP) Project  
**Management Response:** Design complete and funding in place for the Construction of the South Waste Water Treatment Plant

#### *Improve City Traffic flow and Storm Drainage*

- Traffic Management Improvements  
**Management's Response:** Traffic Signal installation completed on Bicentennial and the following intersections: Tamarack, Pecan, Hackberry and Business 83; Ware and Sara and Nolana and 29th.
- Regional Storm water improvements – Harvey & 4<sup>th</sup>-6<sup>th</sup>; Quince & Redwood, and Quince & 27<sup>th</sup>-31<sup>st</sup>.  
**Management's Response:** South McAllen site. Improvements completed January, April and July 2015 respectively.
- Bentsen – Pecan to 3 Mile Line Expansion.  
**Management's Response:** Construction completed.

#### *Leisure, Cultural and Entertainment*

- Begin Construction Performing Arts Center  
**Management's Response:** Construction Contract awarded June 9, 2014 with an anticipated completion date of September 30, 2016.
- McAllen Annual City Parade.  
**Management's Response:** City held its inaugural parade on December 6, 2014 with dignitaries and will start the tradition with Private Sector sponsors.
- McAllen City Marathon.  
**Management's Response:** City annual marathon held December 14, 2014, renamed McAllen Marathon Scott Crane Memorial Run will be scheduled on December 13, 2015.
- Establish a Bicycle Loan Program.  
**Management's Response:** Bicycle stations constructed at 8 different locations in the City of McAllen.

# Strategic Business Plan

## Goal 1: Promote an unsurpassed quality of life in McAllen.

**2015 DirectionFinder Survey: Citizens perceptions of McAllen were very high in all aspects of quality of life (90% for "place to live", 82% as a "place to raise a family", 78% for "overall quality of life"). These all surpassed benchmarks and are much improved compared to the 2013 survey.**

**2015 Update:** Since its inception, the Plan has emphasized McAllen becoming a city for the "Creative Class", a high quality-of-life city which would attract a younger, more demanding & educated work force. Some studies indicate that this group chooses where to live and then looks for the job. Retiring baby-boomers (some, a trend) appear to look for affordable, smaller cities which offer big city amenities.

Updated Strengths: Since creation of the Strategic Plan in '07-'08, McAllen has made real progress in creating more attractions for younger, well-educated citizens of the region. For example, McAllen is now considered the regional leader in providing varied cultural options for adults of all ages, being a regional leader.....New venues coming, big reputation as linear park city; marathons, health, activities, huge restaurant selection,etc.

Updated Weaknesses: Anecdotal, job opportunities and lifestyle have drawn Valley residents to larger Texas cities after being educated in the Region. Houston, Austin, Dallas, and San Antonio follow a methodical plan designed to draw high earners to their cities' core areas. Increased venues, parks, trails, buildings increase operating costs permanently.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimate 14-15	Budget 15-16	Status -Rationale
<b>Strategy 1.1:Expand venues for family gathering &amp; recreation.</b>							
1.1.1	Construct new Performing Arts Center (Bond election; Approved Nov. '13)	City Comm, City Mgr., Convention Center	2012-2016	\$45M	\$16,719,369	\$ 30,444,101	Under construction; to open Fall 2016
1.1.2	Construct new Youth Baseball Complex (Bond election; Approved Nov. '13)	City Mgr., Parks & Rec	2015-16	\$10,000,000	\$4,522	\$ 9,600,000	Planned completion: Summer 2016
1.1.3	Construct new Girls Softball Complex (Bond election; Approved Nov. '13)	City Mgr., Parks & Rec	2016-17	\$4,000,000	\$ -	\$ 4,000,000	Construction to begin after completion of Youth Baseball Complex
1.1.4	Expand use of Memorial Stadium	City Comm, City Mgr.	2014-15	\$3,000,000	\$3,000,000	\$ -	Renovation complete.
1.1.5	Construct second phase of Morris (RDF) Park in north McAllen	Parks & Rec	Multi-year	\$1,209,000	\$125,000	\$ 375,000	Waiting on grant award. Trail development planned for FY 15-16.
1.1.6	Complete the McAllen Sports Park	Parks	2012-2015	\$6,323,655	\$545,263	\$ -	Currently in-use; lighting to be completed by October 2015
1.1.7	New hike/bike trail along newly constructed Bentsen Road (north)	Engineering, Parks & Rec.	2014-16	\$1,275,331	\$300,000	\$ 975,331	Design: 2015; Construction to begin 2016
1.1.8	Resurface all original trails (new pavement)	Engineering, Parks & Rec.	2014	\$650,000	\$503,756	\$ -	Completed Phase 1 in Dec. 2014; Phase 2 pending additional funding
1.1.9	Parking lot for N Bicentennial Trail (church)	Engineering, Parks & Rec.	2014-15	\$72,475	\$72,475	\$ -	Completed
1.1.10	Bicentennial - Hike /Bike Trail	Parks & Rec	2015-16	\$1,120,000	\$137,000	\$ 413,000	Rebidding. Planned completion October, 2016
1.1.11	Hike and Bike Trail Connectors	Parks & Rec	1 yr	\$400,000	\$ -	\$ -	Morris Park to 10th Street
1.1.12	Improvements at Lark and Palmview Community Centers	Parks & Rec	1 yr	\$520,000	\$340,000	\$0	Window repair and floor replacement. Planned completion: October 2015
1.1.13	Design improved Motocross Course in south McAllen	Parks	2yr	\$730,000	\$125,000	\$ 730,000	\$218,000 grant from Tx Parks & Wildlife.
1.1.14	Complete plan for design and renovations to Boys and Girls Club @ Brand Center	Parks	1 yr	\$235,000	\$181,696	\$ -	CDBG project with Boys & Girls Club
1.1.15	Enhance Roosevelt School Pavilion	Parks	2014	\$29,000	\$29,000	\$ -	Renovation of playground equipment in conjunction with School. CDBG project for FY 14-15.
1.1.16	Attract promoters of "Live Events" (i.e.: Concerts, Comedy, Musicals, Plays, etc.) to book events at the Convention Center and Auditorium	Convention Center	1 yr	Program	Program	Program	Increase public events/family gatherings.
1.1.17	Improve Palm View Golf Course	PVGC, City Mgt.	2015-2017	\$466,000	\$266,000	\$200,000	Renovation of Clubhouse and Cart house 2015 (mid September completion); Roof replacement of Clubhouse 2016; tee improvements
<b>Strategy 1.2: Promote a strong arts and cultural community.</b>							
1.2.1	Expand & Improve City Parades, most prominently the illuminated Holiday parade	City Mgr., Commission	Annual	\$250,000	\$250,000	\$750,000	Completed first major parade in December, 2014. Larger event planned for 2015. (Offsetting revenue budget: \$500,000)
1.2.2	Maintain Sebastian sculptures in high profile locations (funded by donor)	Engineering, IMAS & donor	2013-2015	Program	Program	Program	Display concluded 2015; City sculpture to be permanently at Airport & Convention Center
1.2.3	Continue City-funded public events: 4th of July celebration, Vida Verde, Palm Fest and others.	City Mgr., Chamber	Ongoing	Program	Program	Program	Plan to continue & expand events
1.2.4	Continue and expand music events; funding	City Mgr., Chamber	Ongoing	Program	Program	Program	Music after hours, music at Quinta events, funding of symphony.
1.2.5	Continue Concerts on the Lake @ Convention Center	City Manager	Program	Program	Program	Program	Continue creating family events
1.2.6	Target regional Winter Texans and Mexican tourists in major recreational events	City Manager	Ongoing	Program	Program	Program	Parks and Recreation host the annual Golden Age Olympics affecting approximately 2,000 Winter Texans.
1.2.7	New large concerts to be held in Memorial Stadium	City Manager/ Convention Center	Ongoing	Program	\$ -	\$350,000	This FY: Field Protection (for L.T. use), rental and security for events (offset by event revenue)
<b>Strategy 1.3: Focus on corridors to improve visual impression of city.</b>							

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimate 14-15	Budget 15-16	Status -Rationale
1.3.1	Design and erect new monument signs/landscaped areas at key McAllen entry points	City Manager, Engineering	Ongoing	\$200,000	\$200,000	\$200,000	Create and improve gateway entry monuments into city: 10th St, Bicentennial, So. 23rd, XPWY 83 @ Taylor, US 281
1.3.2	SH 336 (10th Street, Trenton to SH 107) Landscaped Median	Engineering	2014-2016	\$1,725,000	\$507,000	\$1,217,955	TXDOT project approved by Commission on 6/22/15 - City to pay in FY 14-15, balance for utility relocation
1.3.3	Plant 1000 five gallon native trees received from Apache tree grant at City Parks sites	Public Works, Arborist	Ongoing	Program	Program	Program	To be planted at City Parks sites, the McAllen Housing Authority, Home Owners Associations, and general public sites.
1.3.4	Continue expressway greenery enhancements	Parks	5 yrs	Ongoing	\$25,000	\$25,000	This FY: Move landscaping related to Bicentennial Overpass
1.3.5	Continue & Expand Commercial Matching Grant program	Planning	Annual	Total subject to Commission	\$25,000	\$ -	Work with existing businesses to improve key corridors appearance
1.3.6	Continue Neighborhood Matching Grant program	Planning	Annual	Total subject to Commission	\$25,000	\$ -	Continue this very successful program to match funds raised from various neighborhood associations for improvements (entries, linear park improvements, etc.)
1.3.7	Continue Urban Forestry Care and Management program	Public Works (Brush)	Ongoing	Ongoing	\$80,000	\$80,000	Continue to educate citizens in the care and management of the City's tree canopy.
<b>Strategy 1.4: Regional Leader in Sustainability</b>							
1.4.1	Complete electric bus demo project w/ TIGGER grant	Transit	2 yrs	\$2,160,425	\$1,745,602	\$ -	Two responses to review. Recommendation pending
1.4.2	Establish a bicycle loan program.	Transit	New; Ongoing	\$368,515	\$344,963	\$ -	Similar to those in New York, Austin, Paris, etc.
1.4.3	Increase visibility and stature of Quinta Mazatlán as the "Green" leader in the Region	Parks	Ongoing	Program	Program	Program	Quinta Mazatlán will continue to expand education efforts via the new "Glass House" and via events throughout the year.
1.4.4	Change out of Street lights from HPS to LED	Traffic	Ongoing	Program	Program	Program	Substantial energy savings and long life offsets high up-front costs (Expy. complete in 13-14; 2015 to separate meter from Mission
1.4.5	Pavement recycling program	Engineering	Ongoing	Program	Program	Program	Hot in Place Pavement Recycling Program reuses a portion of the exiting asphalt material, and the removed millings are reused by Public Works.
1.4.6	Pavement rejuvenation project	Engineering	Program	Program	\$200,000	Program	To preserve and extend asphalt pavement life and reduce maintenance costs of city streets.
1.4.7	Develop a Park and Ride for Special events (4th of July, La Posada, Parade,	Transit	Ongoing	Program	Program	Program	Park and Ride has been successfully implemented.
1.4.8	Enhance compost marketing	Public Works (Sanitation)	1 yr	Program	Program	Program	To increase sales of composting. Continual efforts.
1.4.9	New program to eliminate trash contamination in recycling bins.	Public Works	2014-16	Program	Program	Program	More enforcement; removal of blue bins for non-enforcement. Education efforts in schools and mail outs.
1.4.10	Increase commercial recycling.	Public Works (Sanitation)	1 yr	Program	Program	Program	Add multiple commercial routes to recycling. Large potential source of relatively clean product; to increase commercial recycling. Ongoing efforts.
<b>Strategy 1.5: Promote improved health of McAllen citizens.</b>							
1.5.1	Continue annual McAllen Marathon	Parks & Rec	Ongoing	Program	Program	\$ 260,000	Continuing efforts to grow and improve the McAllen Marathon. Offset by Revenue
1.5.2	Continue Trail efforts (numerous)	Parks & Rec	Ongoing	Program	Program	Program	Continuing efforts and investments in these iconic assets which increase property values and make exercise options accessible to all
1.5.3	Cascade pool renovations	Pools	2014-16	\$1,400,000	\$80,000	\$ 50,000	Renovation completed 2015; 2015-16 funds for Games of Texas pool
1.5.4	Renovate Pool at Boys and Girls Club	Pools	2015-16	\$220,000	\$220,000	\$ 220,000	Replaster pool surface. Planned completion of FY 2015-16.
1.5.5	Prepare for TAAF "Games of Texas" in 2016	Parks	Ongoing	Program	\$ -	\$ 239,700	McAllen was selected as the site of this major "Olympics-style" Statewide event which will bring thousands of visitors to the City. New ballfields (Bond Election) to be constructed.
1.5.6	Support Humane Society	Commission/ Animal Control	Ongoing	Program	\$337,662	\$ 437,662	Part of a quality city, entity desires a move toward a "no kill" facility; assists with education, limiting overpopulation of unwanted animals
1.5.7	Funding El Milagro Health Clinic	Commission	Ongoing	Ongoing	\$120,000	\$ 120,000	Funding for public clinic for affordable medical care
1.5.8	Support for after school learning centers in conjunction with Boys and Girls Club	Commission	Ongoing	Program	\$183,998	\$ 183,998	Ongoing program to support M.I.S.D. programs
1.5.9	City Health Fair	Chamber	Chamber	Program	Program	Program	Promote knowledge of increasing health problems and cost of care related to preventable disease.
1.5.10	Grow number of running/ walking events held in Linear Parks annually	Parks and Recreation	1 yr	Program	Program	Program	Promote awareness of healthy lifestyles and benefits of exercise. Recreation hosts 4 annual runs during the summer, added 5K during the Vida Verde Event, and assists private non-profit group with benefit runs.

# Strategic Business Plan

## Goal 2: Strengthen McAllen's dominance as the retail destination of the region.

**2015 Update:** McAllen continues to have the lion's share of local sales taxes, with over \$48 million in receipts for FY 14-15 and over \$49 million expected in the upcoming fiscal year. New efforts to consolidate efforts via establishment of one Director. Increased managerial efforts (unified plan).

Updated Strengths: Sales Tax revenues continue to increase even as market share decreases ("pie" getting larger). , albeit at a reduced pace compared to previous years/decades. McAllen continues to cement its reputation as the retail/dining/entertainment mecca of the region. Given the sizable drop in peso value, the decline in sales tax receipts is much less than in previous devaluations indicating less reliance upon Mexico.

Updated Weaknesses: Internet sales continue to concern big-box retailers. Mexico sales have been impacted by peso devaluation in 2014 and 2015, declining over 30% in two years (currently just under 17:1). Share of the county total is declining, as expected (as growth takes place in other areas).

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 14-15	Budget 15-16	Status -Rationale
<b>Strategy 2.1: Enhance McAllen's bond with shoppers from Mexico.</b>							
2.1.1	Continue efforts to ease bridge crossing to and from Mexico; secure grant to facilitate truck traffic	Bridge	2 yrs	Program	\$ -	\$ 889,186	Will enhance international trade with Mexico.
2.1.2	Complete design for Expressway 83 & Bicentennial Interchange.	Engineering	Multi-year	\$35,000,000	TxDOT	TxDOT	New design by TxDOT for this overpass which is now closed. Will change dynamics of the area for better ingress/egress to key future retail sites. Update: Design now complete. Contract to be let in December, 2015.
2.1.3	Transit: Increase air and bus travel options to and from key Mexico markets	Airport, MEDC, CVB	5 yrs	Program	Program	Program	Aeromar flights - Mexico City; Bus transit increasing
2.1.4	Extend 16" water line to southern part of City to open area up for development	MPU, City	Multi-year	\$353,520	\$504,450	\$ 100,000	Txdot construction for waterline & roadway underway. PUB to design sewer extension to 23rd street.
<b>Strategy 2.2: Bring key "destination" retail to the city.</b>							
2.2.1	Work with Simon Property Group to expand La Plaza Mall	City Comm, City Mgr	Multi-year	To be Determined	To be Determined	To be Determined	Work with the owners to bring targeted "destination" retail & entertainment to the Mall in its largest expansion since being built.
2.2.2	Working with consultant, The Retail Coach, identify 3 retail regions in McAllen and work to attract specific retailers for each.	City Comm, City Mgr	2 yrs	Program	\$42,500	\$ 42,500	Firm under contract. License plate survey done. Key characteristics done.
2.2.3	Continue Retail Recruitment efforts nationwide	City Mgt.	Ongoing	Program	\$120,000	\$ 120,000	Includes major ICSC presence in Dallas and Las Vegas & consultants working to bring retail to McAllen
<b>Strategy 2.3: Promote development of key retail corridors and nodes.</b>							
2.3.1	Facilitate redevelopment of Old Civic Center site	City Comm.	Multi-year	(\$10,000,000 ) revenue	(\$10,000,000) revenue	\$ 1,210,000	Provident selection; plans in progress.
2.3.2	Explore expansion of TIRZ to cover key retail corridors	City Mgt.	2015-17	Program	Program	Program	Leverage tax dollars with Metro (county) dollars to reinvest in this area - by far the most prolific retail and high ad valorem value area in the county
2.3.3	Begin Mixed-Use Development with partnership of private sector by design & const. of "Preserve Project" infrastructure.	City Comm., City Mgr., Engineering	Ongoing	\$11,000,000	\$9,695	\$ 909,600	Erie St extension approved by voters in November, 2013 Bond Election. This will provide a new intersection and provide connectivity for future growth in this retail/hospitality hub. Kennedy Ave. next.
2.3.4	Increase marketing efforts to recruit and retain business	City Mgr	Ongoing	Program	Program	Program	Matching grant programs, 380 Agreements for selected, new retailers.
2.3.5	Identify and expand all possible retail sites available - or possibly available - in the city.	7	Ongoing	Program	Program	Program	Original list established. New features just introduced to make the list user friendly on mcallenmeansbusiness.com



## Strategic Business Plan

### Goal 3: Diversify and strengthen the local economy in order to sustain a strong tax base and quality city services long term.

**2015 Update:** The announcement of a new P.U.F. funded University of Texas school will profoundly shift the long-term employment trends of the region. The local economy growing steadily. Dependence of the city upon retail sales remains which has resulted in relatively low property tax rates. As the city delivers more and more services to metro residents, further diversification will be needed to sustain added expenditures.

Updated Strengths: Growing medical and medical research in years to come. UT- RGV impacts positive. Commercial building trends are positive. Trade from Mexico expected to grow as Anzalduas Bridge expands to commercial truck traffic. Hospitality sector has experienced good growth, most notably near the Convention Center. The new Tres Lagos TIRZ (along with locating Texas A&M nearby) should reignite growth in the northern sector of the city.

Updated Weaknesses: Sub-prime housing construction lead to a "boom" in home building which has gone through the "weak" cycle and is now considered stable & healthy, with it a subsidence in growth. A shift to increased manufacturing would be desirable, yet when compared to costs in Mexico is difficult.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 14-15	Budget 15-16	Status/Rationale
<b>Strategy 3.1: Strategically bring new industry to the region.</b>							
3.1.1	Continue support of McAllen Economic Development Corporation	Commission	Ongoing	Program	\$1,383,195	\$1,383,195	Focus is on industry, larger businesses, job training partnerships, etc.
3.1.2	Various 380 Economic Development Agreements (in place)	City Commission	Ongoing	Program	\$2,004,892	\$4,895,534	Various confidential arrangements; incentives usually contingent upon performance
3.1.3	Support regional efforts to bring new UT medical school to the Valley; join regional cooperation relative to UTPA & UTB merged new university	City Commission	2013-23	\$20,000,000	\$2,000,000	\$500,000	Second year of commitment in Agreement with Doctors Hospital, Hidalgo County, other cities
3.1.4	Funding of Border Trade Alliance	Commission	Ongoing	Program	\$15,000	\$15,000	Membership fees cover presenting a united front regarding Border Region issues.
3.1.5	Funding of South Texas Border Partnership	Commission	Ongoing	Program	\$35,000	\$35,000	Membership fees cover presenting a united front regarding Border Region issues.
3.1.6	Facilitate creation of DHR Medical Village	City Commission	14-15	\$18,000,000	\$5,400,000	\$ -	Land to be repaid; 49 acres; infrastructure funded by City as Economic Incentive
3.1.7	City Fiber Optic Networking	City Mgt., I.T.	Ongoing	\$200,000	\$200,000	\$300,000	Trenching/Boring \$100,000 Fiber/Conduit/Pull Boxes \$100,000 Fiber Pull \$100,000
3.1.8	Creative Incubator Support	City Mgt.	Ongoing	Program	\$290,000	\$ -	Remove and replace roof. Chamber leading effort on Incubator; City owns structure and funds major fixes when needed
3.1.9	Redo TEC bldg. (City owned) for new Consulate, creating a "Consul Row"	City Mgt. Engineering	2014-15	\$895,000	\$790,000	\$ -	FY 14-15 Interior renovation and roof was completed.
3.1.10	Attract medical specialties and services not currently available in McAllen and develop a plan to bring them here	MEDC	Ongoing	Program	Program	Program	Provides better health services to the citizens of McAllen, bring regional medical consumers to McAllen, which will also result in retail sales.
3.1.11	Continue 380 Economic Incentive Agreements for new & existing businesses	City, MEDC	Ongoing	Varies	\$2,004,892	\$5,754,892	Development Corp (1/2 cent sales tax) Economic Incentives; vary depending upon prospect's impact on the community; new jobs, etc.
3.1.12	Attract Housing Developers for wealthy retirees	MEDC	Ongoing	Program	Program	Program	MEDC to attract development to McAllen.
3.1.13	Continue efforts to ease bridge crossing to and from Mexico; secure \$7M grant to facilitate truck traffic	Bridge	2014-17	Program	Program	Program	Will enhance international trade with Mexico
3.1.14	Continue to work to enhance variety of higher education opportunities, enhancing region's skilled labor pool	MEDC	Ongoing	Program	Program	Program	Demographics indicate substantial opportunities in the region, plus a need for higher educated work force.
3.1.15	Increase marketing efforts to recruit and retain business	City Mgr	Ongoing	Program	Program	Program	Matching grant programs, 380 Agreements for selected, new retailers. New app for Mexico shoppers 2014-16
3.1.16	Work with the University medical research facility to attract medical manufacturing opportunities to McAllen. Establish a plan to work with drug companies to do clinical trials here	MEDC	5 yrs	Program	Program	Program	Provides opportunity to create high paying research and manufacturing jobs to the citizens of McAllen, allowing us to raise the income level and standard of living in our community.
3.1.17	Continue to expand McAllen Teaching Center by planning for new site.	MEDC, City Mgr.	Multi-year	\$800,000 (this phase)	\$ -	\$800,000	Reviewing site options/costs with UTPA staff. 2013 Texas Leg. approved \$800,000.
3.1.18	MEDC to begin design of first building (250,000 SF) at NAMRIE master planned Business Park	MEDC	Multi-year	\$1,000,000	\$ -	\$0 (State funded)	Funded via 2013 Texas Legislative Session
3.1.19	Add Site improvements/Utilities for S. Bentsen Industrial Subdivision	MEDC, City Mgr.	Multi-year	\$70,838	\$1,104,405	\$504,405	380 agreement for food processor complete. EDA: \$600,000 approval for grant. Dev. Corp public hearing & approval for local match of \$504,405. Design underway in-house.



Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 14-15	Budget 15-16	Status/Rationale
3.1.20	Initiate "Border Flex" program by MEDC to take advantage of Mexico's free trade agreements with 48 countries	MEDC	Multi-year	Program	Program	Program	Developing a marketing strategy that would include select cities in the United States and select countries that could benefit from the Border Flex advantage. Public outreach in these Cities for a seven month period beginning in January, 2014.
3.1.21	Continue with major improvements at Airport	Airport	Multi-year	\$31,000,000	\$1,424,513	\$ -	Major expansion project completed in 2015.
3.1.22	Continue to bring new manufacturers to the Region and encourage expansion of existing manufacturers	MEDC	Ongoing	Program	Program	Program	Projection by MEDC to add 18 new company commitments in McAllen and Reynosa, bringing 1295-2250 new jobs
3.1.23	Continue major effort to secure a national rail line to connect Mexico City, Monterrey, our Metro, Central Texas and the U.S.	MEDC	Multi-year	Unknown	\$ -	\$ -	Effort requires cooperation with neighboring cities and involves substantial private sector investment.
3.1.24	Provide financing assistance for Trucks-to-Rail Project	MEDC	Multi-year	Program	Program	Program	Major project - planning for long-term growth in trade, benefiting from lower rail prices to ship goods from Mexico, Central and South America, as well as ports along Mexico's Gulf Coast.
3.1.25	Provide funding for Rapid Response Project	MEDC	Multi-year	Program	Program	Program	Managed to compete with the Far East for manufacturing jobs.
<b>Strategy 3.2: Promote the development and long term revitalization of the City's strategic core.</b>							
3.2.1	Lindberg Ave at S 2nd St. Drainage Improvements	Engineering	2014-16	\$280,000	\$ -	\$280,000	Storm Sewer infrastructure improvement which provides for more dense development along the Expressway & 2nd St. Design in house, construction 2015-2016
3.2.2	Houston Median Adjustments - Convention Ctr -	Engineering	2015-16	\$167,000	\$ -	\$167,000	McAllen Convention Center median cut and new signage on Ware to support this key commercial node
<b>Strategy 3.3: Adopt policies and programs which encourage private-sector growth and prosperity.</b>							
3.3.1	Fund Chamber of Commerce to assist existing local businesses and assist those wishing to from new businesses	Commission	ongoing	Program	\$644,200	\$ 644,200	Programs include promotion of members' businesses, Business Incubator, Innovation, etc. and to encourage/promote new business creation.
3.3.2	Develop a matching grant program for businesses in commercial corridors	City Manager's Office/ City Commission	5 yrs	\$125,000	\$25,000	\$ -	This program will be considered as part of a larger effort and may be adjusted based upon comprehensive plans/targeted areas.
3.3.3	Pursue additional TIRZ opportunities along key business corridors in the City	City Mgt.	2 yrs	Program	Program	Program	Leverage city dollars with metro funds to enhance metro center
3.3.4	Chamber continues to operate former Main Library as a business "incubator"	Chamber, City Manager	1 yr	Program	Program	Program	Successfully operating for 2 years; partnership with Texas Wilson, Inc., for furnishings
3.3.5	Continue Commercial Corridors matching grant program	City Mgr., City Comm	5 yrs	\$125,000	\$50,000	\$ -	This program will be considered as part of a larger effort and may be adjusted based upon comprehensive plans/targeted areas.
3.3.6	Local Business "Lift fund, Inc" program to help small businesses	Commission	ongoing	Annual	\$290,000	\$290,000	Provides start-ups, micro loans, SBA loans, etc.
<b>Strategy 3.4: Promote vertical growth and intensification of development to offset limited geographical limits.</b>							
3.4.1	Create City Gateways/monument signs	City Mgt.	ongoing	Annual	\$200,000	\$200,000	S 10th, Bicentennial: Design in 2014, to be constructed in 2015. Future: S 23rd, Xway 83 Frontage, Taylor Rd and Interstate 69C
3.4.2	Irrigation upgrade on Expressway 83	Parks	2015-16	\$25,000	\$25,000	\$25,000	Upgrade system - Year 3; Keep key retail expressway at top quality
3.4.3	Park and Ride Lot at Broadway and Houston Avenue	Transit	2014-15	\$160,000	\$240,102	\$ -	Completed mid 2015; enables users to use transit more easily; provides parking in CBD
3.4.4	Main Street ADA Ramp Improvements	Engineering	2014-15	\$150,000	\$109,325	\$ -	Design & construction of ADA ramps downtown; improve CBD-Multi year project improvements for Ph 1 completed in 2014
<b>Strategy 3.5: Promote tourism to the area.</b>							
3.5.1	Opening of new Embassy Suites (full service), La Quinta	City Mgr., Conv. Center	Ongoing	Ongoing	Program	Program	Embassy Suites and La Quinta completion 2016.
3.5.2	Increase Winter Texan loyalty to McAllen	City Manager	5 yrs	Program	Program	Program	Grow this important market segment via collaboration with Kristi Collier Winter Texas Program
3.5.3	Increase marketing of McAllen as a destination city.	CVB	ongoing	Program	Program	program	Increased marketing to offset reduced travel from Mexico in order to sustain - and grow - the local hospitality sector.

# Strategic Business Plan

## Goal 4: Set the standard for safety and emergency preparedness.

**2015 DirectionFinder Survey:** Overall quality of police, fire and EMS ranked high on satisfaction (86%) and overall, enforcement of city codes and ordinances was noted by ETC as having opportunities for improvement. When asked specifically about Police, Fire and EMS, the following had opportunities for improvement: 1. Visibility of police in neighborhood; 2. Efforts to prevent crime; 3. Disaster preparedness public education, as well as enforcement of traffic laws, animal control services and police response time.

**2015 Update:** McAllen continues to enjoy strength in this area, albeit in an environment where we are considered by outsiders in parts of Texas and Nation to be unsafe. .

Updated Strengths: Crime rates are down to 24 year lows, dropping consistently each year. CCTV monitoring continues to be expanded and Fire service continues to expand. Emergency preparedness is a strength as well. According to ICMA benchmarks, McAllen experiences very few fires which is an indication of effective prevention.

Updated Weaknesses: Although crime rates are low, citizen "perceptions" of safety have been impacted by negative stories. The area has been impacted by very strong storms in the last 5 years which resulted in citizens ranking of improvements in the storm water system as #3 of their overall items for increased city efforts.

Num	Objective	Dept./ Agency	Time-line	Total Project Cost	Estimated 14-15	Budget FY 15-16	Status -Rationale
<b>Strategy 4.1: Strengthen and enforce laws and policies which protect and promote business and resident investment.</b>							
4.1.1	Continually update International Building Codes	Permits & Inspections	Ongoing	Program	Program	Program	Many of the regulations we enforce are mandated by Federal or State laws.
4.1.2	Implement credit card acceptance for items such as Garage Sale Permits to improve accessibility to customers and compliance.	Code Enforcement	Ongoing	Program	Program	Program	Reduce barriers to compliance; increase customer appeal. Building Permits done. Garage Sale Permits pending.
4.1.3	Use 311 "Public Stuff" App & McAllen 311 Center to encourage code compliance	311 Center	Ongoing	Program	Program	Program	This makes it easier for citizens to contact/understand code compliance efforts/process.
<b>Strategy 4.2: Promote and enhance safety in the community.</b>							
4.2.1	Expand Public Safety Building	Police	2 yrs	\$3,550,000	\$889,902	\$ -	Expansion and various improvements to the main Police headquarters. Under construction by Milnet.
4.2.2	Complete Communications Project for upgrading Public Safety Radio Trunking System	City Manager's/ Police Dept.	Ongoing	Program	Program	Program	City and Interlocal group received \$2 million Home land Security Grant.
4.2.3	Continue high citizen rating of Police service & decreasing crime rates	Police	Ongoing	Program	Program	Program	Recent crime rates down; citizen satisfaction good. One of safest cities in the US (2015)
<b>Strategy 4.3: Develop initiatives which prevent fire incidents in the city; deliver excellent fire service.</b>							
4.3.1	Construct New Fire Station #3	Fire	2 yrs	\$1,320,000	\$1,290,000	\$ -	New station slated for E. Dallas Ave & Peking St. Complete: 2015
4.3.2	Fire Station #3 FF&E (new station)	Fire	1 yr	\$142,491	\$142,491	\$ -	FF&E not in construction contract
4.3.3	Fire Station #5: Extend apron; perform maintenance	Fire	2015	\$30,000	\$30,000	\$ -	Updates to keep building in good shape
4.3.4	Fire Station #6: maintenance	Fire	2015	\$36,500	\$30,000	\$ -	General maintenance
4.3.5	Continue high citizen rating of Fire service and low ratio of fires per population	Fire	Ongoing	Program	Program	Program	McAllen's ratio of structure fires has been low compared to ICMA cities for several years; citizen rating very good (2015)
4.3.6	Reactivate smoke alarm installation program for elderly residents; install 20 per month	Fire	1 yr	Program	Program	Program	Presents a positive image of the Fire Department while keeping our elderly safe.
<b>Strategy 4.4: Enhance preparedness and civic communication to proactively control effects of emergencies.</b>							
4.4.1	Security enhanced system for access: EOC & all Fire Stations	Fire	1 yr.	\$60,000	\$ -	\$60,000	Secure access to EOC and Fire Stations
4.4.2	Continue training employees on new & improved functions of "Code Red" emergency notification system.	Emergency Operations	Ongoing	Program	Program	Program	Enhance communications with McAllen residents & visitors to better prepare for all hazards.
4.4.3	Adopt Storm Water Management Ordinance.	Public Works; Engineering	Ongoing	Program	Program	Program	Goal is to adopt federal requirements to reduce storm water pollution.
4.4.4	Finalize improvements and agreements which formally co-locate local, State and Federal partners into the Emergency Operations Center (EOC).	Emergency Operations	1 yr	Program	Program	Program	Center will function year-round; insures functionality during emergencies, locates all officials into McAllen's Center during emergencies.

# Strategic Business Plan

**Goal 5: Provide strong stewardship of McAllen's financial resources while setting the standard for good governance.**

**2015 DirectionFinder Survey : "Overall Satisfaction with City Services" (several questions) were generally ALL better than benchmarks with maintenance of city streets, buildings and facilities, Communication, Customer Service all much higher.**

Updated Strengths: Generally, service exceeds expectations overall. Revenues continue to increase with Hotel/Motel tax and Ad Valorem taxes leading in growth and sales tax revenues increasing moderately. Fee for service revenue is strong and elastic, so shifts to Enterprise Funds wherever and whenever appropriate are implemented. Outside agencies being funded have been told clearly that they must be less dependent upon city funding in the future.

Updated Weaknesses: The increase in ball fields, trails have an impact on recurring expenditures as McAllen has one of the highest costs per acre to maintain parkland (due to water, manicured trails). Further, survey results will put pressure on an upgrade of the traffic signalization system which will require substantial investment. Storm water management, too, is a citizen priority which will have substantial costs, but plans are underway to minimize the impact on General Fund.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 14-15	Budget 15-16	Status -Rationale
<b>Strategy 5.1: Limit growth in expenditures; improve efficiency.</b>							
5.1.1	Maintain Provider Network for Workers' Compensation	Risk	1 yr	Net Savings	Net Savings	Net Savings	First year dropped expenditures by \$400,000, 2nd year over \$500,000.
5.1.2	Early 2015 implementation of new Sanitation Ordinance changes to limit weekly servicing of empty recycle bins	Public Works	1 yr	Net Savings	Net Savings	Net Savings	Limited placement of empty bins in alleys; reduce recycle workload related to non-compliant bins.
5.1.3	Implement more ONLINE transactions: (Permits, Subdivisions, Garage Sales, etc.via enhance Accela use.)	Development Group, I.T.	1 yr	Program	Program	Program	Reduce need for customers to come in and decrease need for face-to-face customer service for improved customer service.
5.1.4	Accept credit/debit card payments in all development group departments.	Development Group, I.T.	1 yr	Program	Program	Program	Reduces the need for customers go to different locations for 1 transaction; reduced need for cashiers/increases automation.
5.1.5	Work with contract lobbyist to leverage contacts and state appointed leaders for funding possibilities.	City Mgr.	Ongoing	Program	Program	Program	Connect Mayor, City Commission, and Departmental needs with Local Legislative initiatives.
5.1.6	Hold employee "Health Fair" to encourage increased health screening and health awareness levels	Benefits	Ongoing	Program	Program	Program	Reduce long-term employee related health costs.
<b>Strategy 5.2: Improve customer service in all levels of city government.</b>							
5.2.1	Continue to improve the new "McAllen 311" Customer Service Center & mobile app.	311 Center	Ongoing	Program	Program	Program	System began operations in FY 2012, mobile app from Public Stuff went live 10/2013; new Director in 2015.
5.2.2	Introduced new Work Order system, to be integrated into 311 center	311 Center	Ongoing	Program	Program	Program	Work Order system needed for accountability/case progress.
5.2.3	Conduct Citizen Survey in 2015 by ETC Institute to improve response rates, increase reliability	City Mgr.	1 yr	Program	\$13,000	\$ -	Completed. Results overall very positive. Also used as part of measuring, comparing performance in ICMA-CPM.
5.2.4	For building/structural periodic inspections, increase percentage completed within 12 hours	Building Inspections	1 yr	Program	Program	Program	Part of this related to Accela reporting; periodic inspections such as framing, electrical. 12 hours not including weekends.
5.2.5	Increase overall Accela use in all departments dealing with Development.	Development Group	1 yr	Program	Program	Program	More processes streamlined or eliminated; more online access for customers (adding Public Works now).
5.2.6	Provide monthly Brush Collection service twelve (12) times per year for residents and commercial establishments. Increase citizen ratings.	Public Works (Brush)	1 yr	Program	Program	Program	Sustain an on-time collection schedule 90% of the time. (Plan? - given survey..)
5.2.7	Continue Downtown and Convention Center Trolley Service	Transit	2014	Program	Program	Program	Trolleys delivered. Bus Operators are a part of programmed expenditures of transit.
<b>Strategy 5.3: Improve and measure performance of objectives; compare versus peers.</b>							
5.3.1	Join New ICMA Insights; ICMA/SAS performance software	City Mgr.	Ongoing	Program	\$5,800	\$5,800	New program. 35 city licenses. Compares our performance to all other national participating cities including several in Texas
5.3.2	Increase online permitting - to or above similar sized (ICMA) cities	Dev. Group, I.T.	Ongoing	Program	Program	Program	Technology to be used to educate customers better, increase "sales" mentality and increase use of technology/online transactions.
5.3.3	Use social media to improve marketing and promotion of Parks department, functions and events.	Parks	Ongoing	Program	Program	Program	Social media use (Facebook, Twitter, constant contact) to promote programs, events, functions and department accomplishments.
5.3.4	Use GPS/ GIS technology to track and inventory assets in the field	Public Works (Admin.)	1 yr	Program	Program	Program	Identify all service points (residence & commercial accounts) graphically to optimize collection routes and reduce fuel consumption. Use data to improve account billing according to service rendered.
5.3.5	Install new keyless entry monitoring in all Fire Stations and the Emergency Operations Center	Fire	1 yr	\$60,000	\$ -	\$60,000	Better monitoring of entry and exits

# Strategic Business Plan

## Goal 6: Enhance McAllen's infrastructure network.

**2015 DirectionFinder Survey: Ranking at the top of services "which should receive the most emphasis over the next two years" were: #1. Flow of traffic and congestion management; #2. Maintenance of city streets, buildings and facilities and, #3. The storm water management system - all "infrastructure related". "Drill down" questions indicate high satisfaction with condition of streets, but not traffic flow, lighting, sidewalks & traffic light timing, though all were in line with benchmarks. Note: ALL street related questions were much higher in satisfaction ratings compared to benchmarks.**

Updated Strengths: 2014 Bond Issuance of \$15M allowed for more new road projects. Bicentennial completed to Trenton, 29th Street extensions in the works as well as several smaller projects & intersection improvements.

Updated Weaknesses: Major rain events stress the region's capacity for moving storm water away from the area. In a major, region wide event, detention will only mitigate, but not eliminate, flooding risks. Investments needed for better traffic flow are high.

Num.	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 14-15	Budget 15-16	Status - Rationale
<b>Strategy 6.1: Provide state of the art service-delivery assets.</b>							
6.1.1	Renovate, improve City Hall (contract)	City Manager, Engineering	1 yr	\$1,446,095	\$649,218	\$ -	Concluded. Much more "transparent" for citizens. "Opened up" floorplan, increased common conference rooms
6.1.2	City Hall Re-Roof	City Mgt, Engineering	1yr	\$290,000	\$ -	\$290,000	Needed to properly maintain City Hall
6.1.3	Complete Construction of addition to Police Headquarters	Police, Engineering	2 yrs	\$4,129,000	\$889,903	\$ -	Main HQ construction completed by Milnet.
6.1.4	Complete Anzalduas Bridge long-term plan: Southbound truck traffic, southbound inspection area	Bridge, Engineering	3 yrs	Program	Program	Program	\$7 million in funding in place for southbound inspection facilities. Public hearing held.
6.1.5	Continue to improve Airport and expand air service	Airport	ongoing	Program	Program	Program	New doors for improved efficiency in 15-16; Major expansion (new wing) completed in 2015
6.1.6	Continually improve Libraries	Library	ongoing	Program	Program	Program	Upgrades in Branch Libraries this year, major book investments planned for main and branches.
6.1.7	Continually improve Development Center	City Mgt.	ongoing	Program	Program	Program	Maintain open, customer focused "one stop shop" image.
6.1.8	Continually improve Bus Station	Transit	ongoing	Program	Program	Program	Ensure the McAllen Bus Station is maintained in a state of good repair
6.1.9	Continually improve Convention Center	Conv Center	ongoing	Program	Program	Program	Continue to expand inventory to increase the array of events available.
6.1.10	Continually improve Public Works, Composting & Fleet assets	Public Works	ongoing	Program	Program	Program	Continually improve systems, routes, monitoring for improvements in service, reductions in costs.
6.1.11	Continually improve Airport	Airport, Engineering	5 yrs	\$10,500,000	10% local match (by PFC funds)	Pending	FAA clear zone study complete of alternatives for action prior to 12-31-15 Federal deadline. Cost of \$10,500,000, 90% Fed, 10% PFC (local).
<b>Strategy 6.2: Maintain excellent roadways; improve mobility of citizens and visitors.</b>							
6.2.1	2013 bond issue intersection improvements: BELOW	Traffic	2014-2017	\$629,000	\$610,300	\$ -	See list which follows.
	10th & Bus 83		15-16	\$108,958	\$46,592	\$108,958	\$62,366 TxDOT
	23rd & Ebony		15-16	\$162,219	\$49,244	\$162,219	\$112,975 TxDOT
	23rd & Hackberry		15-16	\$102,253	\$33,253	\$102,265	\$69,012 TxDOT
	23rd & Jackson		15-16	\$147,573	\$54,279	\$147,573	\$93,294 TxDOT
	23rd & Kendlewood		15-16	\$110,785	\$34,957	\$110,785	\$75,828 TxDOT
	Ware & Pecan		15-16	\$260,000	\$ -	\$260,000	
6.2.2	Expand Ware: 3 mile to 5 mile	Engineering	4 yrs	\$12,500,000 total; City: \$1,000,000	\$1,000,000	\$ -	TxDOT upgrade to 4 lane: \$12 500,000. Cost share w/ Txdot, Pct 4., City; \$1,000,000
6.2.3	Widen Dove from 41st to Bentsen	Engineering	2015-16	\$1,495,500	\$ -	\$299,100	Part of Road Bond. \$1,196,400 from TxDOT; Requires Env., ROW complete, Design in-house, Construction FY 15-16
6.2.4	Construct voter approved Bicentennial expansion, from Trenton to 107	Engineering	4 years	\$9,716,300	\$266,568	\$2,172,200	Part of Road Bond. Expand roadway to 107 for connectivity. Design by Halff. Environmental to be submitted to TxDOT for review and approval
6.2.5	Construct Erie Ave from Ware to Bentsen	Engineering Parks	3 yrs	\$2,022,500	\$ -	\$627,905	Part of Road Bond. Erie street right of way purchases: Ware Road to Bentsen Rd. Design by TEDSI. Archeological study complete, pending approval of Environmental by TPWD. Construction funding pending.

Num.	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 14-15	Budget 15-16	Status - Rationale
6.2.6	Construct Oakland Ave from "K" to Jackson Rd	Engineering	2 yrs	\$727,450	\$1,800	\$286,519	Part of Road Bond. Opens this high traffic area w/ heavy retail from anchors to Jackson for better ingress/egress.
6.2.7	Construct Wisconsin from 2nd to Drain Ditch	Engineering	3 yrs	\$1,375,350	\$ -	\$401,526	Part of Road Bond. Project moved from FY 14-15 to FY 15-16. Opens up area retail/residential connections north of Trenton, east of 10th. Will provide relief to Trenton. Project to be constructed in 2015 as part of subdivision development with City participation
6.2.8	Construct Wisconsin/Auburn Ave from 10th to Main Street	Engineering	3 yrs	\$1,583,100	\$ -	\$402,000	Part of Road Bond. On hold pending R.O.W. dedication, through development process
6.2.9	Construct 29th Street from Oxford to SH 107	Engineering	4 yrs	\$4,823,750	\$500,000	\$3,688,282	Part of Road Bond. Expenditures projected from '14-'17. Extends major N/S corridor to 107, primarily for residents in the area/opens up area to more growth. Relieves traffic on Ware and 23rd. Design by Dannenbaum. Roadway alignment currently being coordinated by Staff.
6.2.10	Complete Bentsen Road Expansion Project	PARD; Engineering	Multi-year	\$11,275,331	\$300,000	\$975,331	Street construction completed. Parks now involved in Hike/Bike trail for 15-16 construction.
6.2.12	Ware Road: 5 Mile to FM1925 (Montecristo)	Engineering	multi-yr	\$654,830	\$654,830	\$ -	Interlocal Agreement - Hidalgo County
6.2.13	Continue widening of Daffodil (2 mile line)	Engineering	2 yrs	\$2,805,000	\$288,500	\$ -	Phase 1: Widen Daffodil from Taylor to Bentsen; Phase 2: Widen Daffodil from Bentsen to Ware Road
6.2.14	Expand Traffic Signal coverage: 4 major intersections	Traffic	ongoing	ongoing	\$130,000	\$ -	Continually upgrading intersections as traffic counts or accidents warrant.
6.2.15	Traffic NEW Central Software System	Traffic	1 yr	\$265,000	\$ -	\$265,000	New central traffic ops center software for signalization
6.2.16	Bicentennial Signal Changes	Traffic	1yr	\$50,000	\$49,511	\$ -	Part of clearing street of obstacles
6.2.17	New Signal Cabinets	Traffic	ongoing	ongoing	\$99,610	\$ -	Continual upgrading of control cabinets at intersections
6.2.18	Implement Traffic Adaptive synchronization of Green time based upon traffic demand on 3 corridors: 10th, 23rd, and Ware Rd	Traffic	2 yrs	\$1,225,800	TxDOT	\$ -	Funded by TxDOT. Project complete.
6.2.19	Improve Regional Bus service (Mission/Edinburg/ Pharr/ STC/ UTPA)	Transit	5 yrs	Program	Program	Program	Improve regional transportation services by integrating intercity routes; increase ridership through regional routes with high density
<b>6.3: Provide excellent drainage for all businesses and residents.</b>							
6.3.1	Initiate major Drainage Projects throughout City (approx. \$45M); Adopt fair fees on all properties for funding	City Mgr / Public Works	New	\$45M	\$ -	TBD	Staff review underway; tracking legal disputes with certain fee structures; watching Austin's newly changed fee structure; Houston's developments
6.3.2	4th and 6th Streets, Harvey to Fern; HMGP Storm Sewer project	Engineering	2013-15	\$484,394	\$364,650	\$0	Designed in House. Construction was completed in 2015
6.3.3	Create new southeast regional storm water detention facility south of El Rancho & east of S. McColl Rd.	Engineering / Public Works	5 yrs	TBD	\$ -	TBD	Land acquisition complete; TIRZ plan for funding pending
6.3.4	Adopt Storm Water Management Ordinance	Public Works; Engineering	1 yr	\$ -	\$ -	\$ -	Staff review underway. Plan to use other Texas cities as models, in line with court reviews.
6.3.5	Quince & Redwood - 49th to 51st Streets (HMPG)	Engineering	2013-15	\$170,000	\$200,000	\$ -	Designed in House. Construction was completed in 2015
6.3.6	Quince Ave from NW BlueLine to 27th St. (HMPG)	Engineering	2013-15	\$877,407	\$205,200	\$ -	Designed in House. Construction was completed in 2015
<b>Strategy 6.4: Provide high quality water and sewer services.</b>							
6.4.1	Construct new South WW Plant	MPU	Multi-year	\$56,000,000	\$50,500,000	\$39,158,040	TWDB low interest loans approved; various loan forgiveness incentives approved by Clean Water State Revolving Fund
6.4.2	Idela Interceptor Sewer intended to serve South-east area of McAllen	MPU	15-16	\$5,500,000	\$390,680	\$ -	Design 95% Complete; Pending Utility Easement Acquisition; Construction Funding has not been established
6.4.3	Dicker Road Sewer	MPU	15-16	\$3,000,000	\$147,630	\$ -	Preliminary Engineering Report Completed; Pending Completion of Final Design Plans; Pending IBWC Permit



Num.	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 14-15	Budget 15-16	Status - Rationale
6.4.4	North Wastewater Treatment Plant Re-use Project	MPU	15-16	\$4,500,000	\$33,700	\$400,000	Intended to serve Tres Lagos and potentially the Auburn Sports Park Complex
6.4.5	Northgate Sewerline Project	MPU	15-16	\$750,000	\$ -	\$1,000,000	Intended to serve area along Northgate between Main Street and 2nd Street
6.4.6	La Lomita Sewer Project	MPU	15-16	\$200,000	\$ -	\$100,000	Intended to serve area along La Lomita Road, just south of Sprague Road
6.4.7	16th and Beech Lift Station	MPU	15-16	\$4,500,000	\$ -	\$4,500,000	Replace existing Lift Station at 16th and Beech
6.4.8	Colbath Lift Station	MPU	15-16	\$300,000	\$ -	\$100,000	Abandon Lift Station at Colbath (behind Academy); Pending Development Activities along north side of IH 2
6.4.9	Acquisition of Water Rights - HCID #1	MPU	On-going	\$1M	\$1M	\$ -	Planning for future use.
6.4.10	South-east Water Transmission Line (Dicker Road)	MPU	15-16	\$2,200,000	\$100,000	\$600,000	Construction Plans complete; coordinating with land owners for potential cost participation
6.4.11	South Water Treatment Plant - Sludge Dewatering Facilities	MPU	15-16	\$500,000	\$0	\$500,000	Timing will be dictated by re-development of Boeye Reservoir
6.4.12	North Water Treatment Plant Ground Water Well	MPU	15-16	\$600,000	\$68,425	\$600,000	Preparation of construction plans for the Test Hole Drilling Program
6.4.13	HCID # 1 Raw Waterline Along Colbath Road	MPU	15-16	\$800,000	\$110,681	\$ -	Raw Waterline will provide a redundant source of water to SWTP
6.4.14	South Water Treatment Plant - Filter Expansion Project	MPU	15-16	\$4,500,000	\$114,053	\$525,000	Will provide for an additional 4 MGD Capacity at South WTP
6.4.15	Waterline replacement at Balboa Acres Phase II	MPU	15-16	\$1,000,000	\$ -	\$1,000,000	Replacing aging infrastructure
6.4.16	Dove Water Tower Rehabilitation	MPU	1 yr	\$756,500	\$ -	\$750,000	Rehabilitation of existing 1 MG Elevated Storage Tank
6.4.17	Ware Road Widening Utility Relocation Project	MPU	15-16	\$1,000,000	\$ -	\$1,000,000	TxDOT initiated Project
6.4.18	Tamarack Waterline Replacement - Bicentennial to 10th Street	MPU	15-16	\$150,000	\$ -	\$150,000	Replacing aging infrastructure
6.4.19	Bicentennial Waterline Replacement - Quince to La Vista	MPU	15-16	\$200,000	\$ -	\$200,000	Replacing aging infrastructure
6.4.20	Hackberry Waterline Replacement - 17th - 19th	MPU	15-16	\$200,000	\$ -	\$200,000	Replacing aging infrastructure
6.4.21	Kendlewood Waterline Replacement - 17th - 20th	MPU	15-16	\$200,000	\$ -	\$200,000	Replacing aging infrastructure
6.4.22	Wichita Street Waterline Replacement: Airport Entrance to 10th Street	MPU	15-16	\$100,000	\$ -	\$100,000	Replacing aging infrastructure



Strategic Business Plan							
Goal 7: Improve workforce preparedness							
<b>2015 Update:</b> UTRGV announced in 2014 which will substantially change the entire Valley region, and will include a medical school. STC bond issue passed which will result in growth of the McAllen campus. STC also plans to expand medical options so as to compliment the UT school.							
Updated Strengths: Newly announced secondary and post-secondary schools; growth in local school districts. McAllen has a more educated population than surrounding areas.							
Updated Weaknesses: The major weaknesses noted in the original and later plans are that students are not always prepared for higher education (remedial education often needed), as well as "brain drain" where well-educated students do not come back to the area due to the lack of industries with competitive jobs (so this crosses over into goal 3)							
Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimate 14-15	Budget 15-16	Status - Rationale
Strategy 7.1: Expand higher education in the region.							
7.1.1	Agreement with Doctor's Hospital for expansion into McAllen with a medical research campus @ Dove and Jackson	City Comm/ City Mgr.		\$15.5M	\$ -	\$ -	The majority of this will be repaid via land "take downs". Progress moving much faster than originally planned
7.1.2	Fund STC to supplement training	City Comm./ Chamber	ongoing	\$200,000	\$480,000	\$480,000	Help develop environment to encourage high school graduates to stay in area (Brain drain)
7.1.3	Coordinating with STC, develop a Fire Science degree program within 3 years	Fire	3 yrs	Program	Program	Program	Create a venue for Firefighters, citizens while also creating an international training venue for industry from the US and Mexico.
7.1.4	Work with STC and UTRGV in order to increase public transportation to their respective campuses as well as promote the use of the City's parking facilities as park-n-ride options for students.	Transit	5 yrs	TBD	TBD	TBD	Develop affordable, reliable, environmentally friendly transportation options in order to ensure students are able to arrive on campus. Have the university provide match to leverage 80% federal funds for capital (i.e. the university can build it's own garage, or provide the City 20% match to build a transit park -n-ride, which we can use 80% of federal funds to build)
Strategy 7.2: Improve community development in order to reduce barriers to citizen success.							
7.2.1	Project Reimagine to identify and resolve the most dilapidated homes, primarily in central McAllen	City Mgr Office, Code Compliance	Multi-year	Ongoing	\$250,000	\$ 250,000	Continue this successful project to identify and improve homes which cause negative effect - almost all in core area.
7.2.2	After school learning centers (Boys and Girls Club)	Various	Multi-year	Ongoing	\$183,998	\$183,998	This program ranked high by citizens
7.2.3	VIDA funded to assist in workforce of based upon need	Dev. Corp.	Multi-year	Ongoing	\$902,000	\$ 902,000	This program ranked by citizens
7.2.4	Health Clinic Facility- El Milagro	Commission	Multi-year	Ongoing	\$120,000	\$ 120,000	Assist with clinic operations serving lower income community
7.2.5	Madhouse Development Service Project	Commission	2015-16	\$ -	\$ -	\$1,600,000	Assist with low income housing project - \$\$ come back to city
7.2.6	Vannie Cook Foundation	Commission	2014-15	\$150,058	\$150,058	\$ -	6-25-14: Building Improvements of \$150,058; completed.
7.2.7	METRO: Maintenance & Operations	Metro	ongoing	\$846,574	\$846,574	\$ 803,373	Local match for operating costs for Metro McAllen and Bus Terminal (FTA 50% match; City 50% match)
7.2.8	METRO - Transit Fund - Maintenance & Operations	Metro	ongoing	\$107,635	\$92,869	\$ 122,480	Local match for capitalized operating costs for Metro McAllen and Bus Terminal (FTA 80% match; City 20% match)
7.2.9	METRO: 10 Bus shelters (in groups)	Metro	2014-15	\$20,000	\$40,000	\$ -	\$200,000 complete in 2014
7.2.10	METRO: 20 Bus shelters (in groups)	Metro	2015-16	\$220,000	\$ -	\$ 44,000	More bus shelters, same design but slightly smaller resulting in lower cost per shelter TO ENHANCE AMENITIES AT METRO STOPS.
7.2.11	METRO: 2010 Gillig Overhaul (7, 35 foot buses)	Metro	2015-16	\$280,000	\$ -	\$ 56,000	Total \$280,000 (\$224,000 FTA 80%, \$56,000 Local 20%) MIDLIFE OVERHAUL AT 6 YEARS SO THAT BUSES OPERATE EFFICIENTLY TO 12 YEARS
7.2.12	METRO: Bike Share Program	Metro	2014-15	\$368,515	\$73,703	\$ -	McAllen B-Cycle Launched October 20, 2015
7.2.13	METRO: Brownsville/McAllen- Edinburg Express: TXDOT grant 2013	Metro	ongoing	\$130,000	\$ -	\$ 150,000	LOCAL MATCH FOR METRO CONNECT; THIS ITEM IS INCLUSIVE OF THE OPERATING COSTS IN 7.2.6 & 7.2.7
7.2.14	METRO: Bus Terminal improvements	Metro	2014-15	\$63,290	\$12,658	\$ -	Restrooms; painting, boom lift. Completion August, 2015
7.2.15	METRO: Bus Terminal surveillance Replacement	Metro	2014-15	\$136,428	\$21,000	\$ -	completed: 2014
7.2.16	METRO: Digital Signage on Buses	Metro	2014-15	\$200,000	\$26,721	\$ -	INFO TRANSIT WIL HAVE DISPLAY SCREENS ON BUSES TO PROVIDE INFORMATION TO PASSENGERS AND ADVERTISING SPACE TRIGGERED BY GPS LOCATION (FTA 80%; CITY 20%)

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimate 14-15	Budget 15-16	Status - Rationale
7.2.17	METRO: Intelligent Transportation System	Metro	2014-15	\$131,569	\$26,314	\$ -	THIS PROJECT WILL ALLOW DISPATCH AND SUPERVISORY STAFF TO TRACK BUSES IN REAL TIME (FTA 80%; CITY 20%)
7.2.18	METRO: Maintenance Facility-Land Acquisition (bus yard & main Facility)	Metro	2014-15	\$800,000	\$200,000	\$ -	Land. \$800,000, 640,000 FTA & \$160,000 Local - Total 1,000,000
7.2.19	METRO: Maintenance Facility Construction	Metro	2014-15	\$1,653,012	\$ -	\$ -	Total Cost \$1,653,012, (\$1,322,410 FTA 80% & 330,602 Local 20%) (10) (to be a workshop) THE MAINTENANCE FACILITY WILL YEILD A COST REDUCTION SUCH THAT THE CURRENT ROI IS 2 YEARS; FIRE WOULD BENEFIT FROM THE PROJECT FOR FUELING AND MAINTENANCE PURPOSES; A BUS YARD IS ALSO CRUCIAL AS WE DO NOT HAVE SPACE AT THE BUS TERMINAL TO STORE VEHICLES
7.2.20	METRO: North Transfer Station Center Land	Metro	2014-15	\$958,352	\$ -	\$ -	Total Cost \$958,352 (\$766,682 FTA 80%, \$191,670 Local 20%)
7.2.21	North Transfer Station-Civil Infrastructure Improvement (to be a workshop)	Metro	2015-16	\$921,889	\$ -	\$ 184,378	Transit hub on the north side of the City. Funds will be used for civil improvements of the hub site. Total Cost \$921,889 (\$737,511 FTA - 80%, \$184,378 Local -20%)
7.2.22	North Transit Center Development (to be a workshop)	Metro	Pending	\$2,200,000	\$ -	\$ -	Building. Total \$2,200,000 (\$1,760,000 FTA 80%, \$440,000 Local 20%) THE NORTH HUB WILL ALLOW METRO TO LAUNCH BUSES IN NORTH MCALLEN TO ATTAIN A GREATER SERVICE AREA. THE MID POINT IS DOVE AVE AND THERE WILL BE CONNECTING POINTS AT DOVE TO SOUTHERN ROUTES; ACCESS TO UTRGV AND TRES LAGOS200,000 (\$1,760,000 FTA 80%, \$440,000 Local 20%)
7.2.23	Old Fire Station Site: Park and Ride	Metro	2014-15	\$232,000	\$82,071	\$ -	Total; \$ 232,000 ( FTA 80%, Local 20%) Bid Award April 14, 2014
7.2.24	Online Electric Bus Project	Metro	2013-15	\$2,139,427	\$216,043	\$ -	(Local Match:\$ 232,519 plus \$1,906,908 Fed share) Awarded Contract; completion expected January, 2016.
7.2.25	Pedestrian Access Walkways	Metro	2015-16	\$750,000	\$ -	\$ 127,500	(\$622,500 FTA-83%, (\$622,500 FTA-83%, \$127,500 Local-17%) This will enhance accessibility to our stops by adding ADA ramps and sidewalks along Metro routes\$127,500 Local-17%)
7.2.26	Transit: Rolling Stock	Metro	2014-15	\$1,130,000	\$134,247	\$ -	(2 expansion 35ft., 3 back up units : \$1130000 , Delivery march 2015 encumbered amount COMPLETED MARCH 2015.
7.2.27	WIFI Security Technology Improvements	Metro	2015-16	\$150,000	\$ -	\$ 30,000	(Fiber/Wi-Fi for Cameras along N. Routes near N. Transit Ctr.) Total \$150,000 ( \$120,000 FTA 80%, \$30,000 Local 20%)

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of McAllen, Texas, for its annual budget for the fiscal year beginning October 1, 2014 and ending September 30, 2015.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy documents, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our FY 2016 budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of McAllen  
Texas**

For the Fiscal Year Beginning

**October 1, 2014**

A handwritten signature in black ink, reading 'Jeffrey R. Egan', is positioned above the title 'Executive Director'.

Executive Director

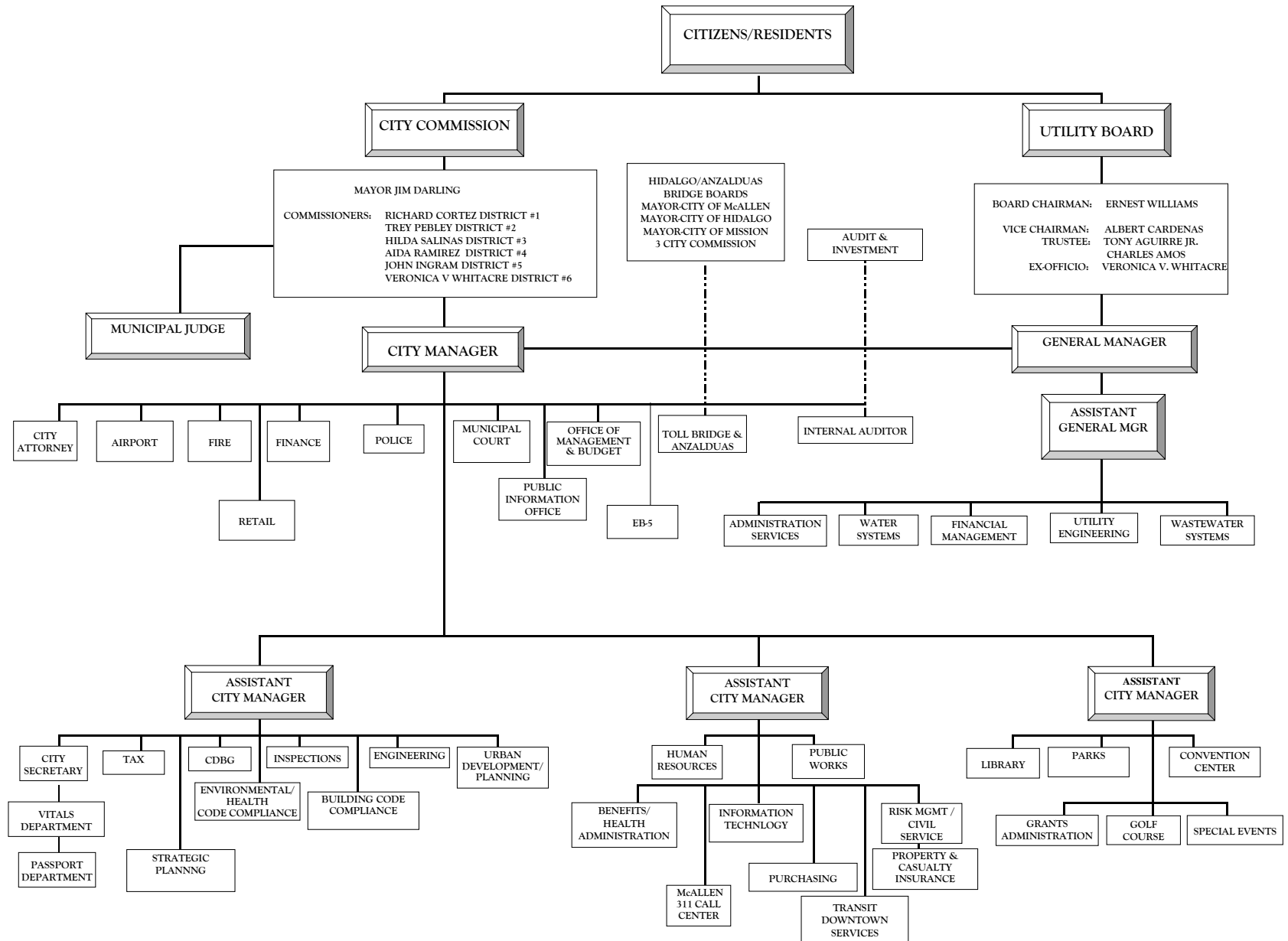
# City of McAllen's Location in Relation to the State of Texas

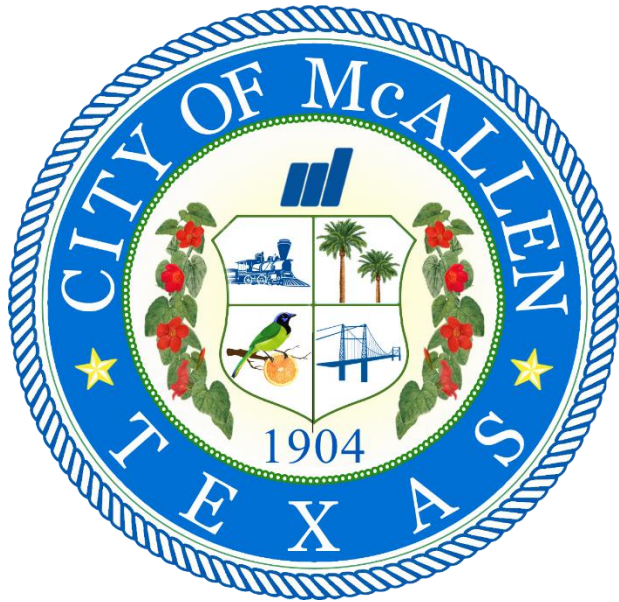


The City of McAllen lies in the southern region of the State in an area referred to as "The Rio Grande Valley". It is the largest City of the County of Hidalgo. The City was incorporated on February 20, 1911, and its Charter was adopted on January 31, 1927. Its form of government is Home Rule, i.e., Mayor/Commission-City Manager.

Estimated Distance to other Texas Cities:	
	Miles
San Antonio.....	230
Austin.....	300
Houston.....	340
Dallas.....	490
El Paso.....	750

# CITY OF McALLEN, TEXAS







## **COMBINED FINANCIAL SECTION**

<div> City of McAllen, Texas  2015-2016 Combined Budget Summary  All Funds </div>					
	Beginning Fund Balance	Projected Revenues	Transfers In	Transfers Out	Operations
<b>General Fund</b>					
General Fund	\$ 43,853,589	\$ 102,119,852	\$ 10,095,867	\$ (5,961,264)	\$ 104,823,314
<b>Total General Fund</b>	<b>43,853,589</b>	<b>102,119,852</b>	<b>10,095,867</b>	<b>(5,961,264)</b>	<b>104,823,314</b>
<b>Special Revenue Funds</b>					
Hotel Occupancy Tax	-	4,355,503	-	(3,111,074)	1,244,429
Hotel Venue Tax	288,992	1,267,009	-	(1,556,001)	-
Development Corp. of McAllen, Inc.	10,605,448	25,614,632	-	(7,729,187)	4,459,498
Parklands:					
Zone #1	1,372,201	-	-	-	-
Zone #2	22,495	-	-	-	-
Zone #3	1,411	-	-	-	-
Public, Educational, and Governmental (PEG)	561,122	-	-	-	-
Community Development Block Grant	-	1,878,175	-	(5,768)	528,407
Police Department Seized	5,293,230	-	-	-	-
Downtown Services Parking	471,858	1,374,200	-	(396,826)	1,108,274
<b>Total Special Revenue Funds</b>	<b>18,616,757</b>	<b>34,489,519</b>	<b>-</b>	<b>(12,798,856)</b>	<b>7,340,608</b>
<b>Debt Service Funds</b>					
Sales Tax Revenue Bond Debt Service	4,608	-	28,281	-	-
General Obligation-Tax Note/C.O.	570,105	3,142,975	3,510,675	-	-
Hotel Tax Venue Debt Service	-	-	855,469	-	-
Water Debt Service	525,700	-	2,590,901	-	-
Sewer Debt Service	1,822,545	-	6,091,256	-	-
Airport PFC C.O. Series 2011 (AMT)	286,082	-	726,696	-	-
McAllen Intl Toll Bridge Debt Service	-	-	203,796	-	-
McAllen International Contingency	500,000	-	-	-	-
Anzalduas Intl Crossing Debt Service 2007 A	487,658	-	1,945,640	-	-
Anzalduas Intl Crossing Debt Service 2007 B	287,959	-	938,822	-	-
Anzalduas Intl Crossing - Contingency	213,750	-	-	-	-
<b>Total Debt Service Funds</b>	<b>4,698,407</b>	<b>3,142,975</b>	<b>16,891,536</b>	<b>-</b>	<b>-</b>
<b>Capital Projects Funds</b>					
Capital Improvement	1,870,305	584,000	865,000	-	-
Street Imprv Construction	14,006,559	413,475	-	-	-
Performing Arts Construction	24,939,519	-	5,509,747	-	-
Sports Facility Construction	14,493,594	-	-	-	-
Certificate of Obligations Series 2014	32,105	-	-	-	-
Information Technology	512,240	-	140,000	-	-
Certificate of Obligation Series 2010 Library Construction	-	-	-	-	-
Water Depreciation	8,018,344	168,738	1,496,838	-	1,832,270
Water Capital Improvement	4,844,171	62,350	692,625	-	592,625
Water Revenue Bond - Series 1999, 2000, 2005 & 2006	-	-	-	-	-
Sewer Depreciation	9,457,962	70,935	2,834,812	-	593,100
Sewer Capital Improvement	8,526,441	63,948	-	-	-
Sewer Revenue Bond - Series 1999, 2000, 2005 & 2006	11,000,000	-	-	-	-
Sewer Revenue Bond - ARRA & Clean Water	629,141	28,180,836	-	-	-
Sanitation Depreciation	9,906,014	2,418,927	-	-	-
Palm view Golf Course Depreciation	443,588	-	130,000	-	-
Civic Center Depreciation	38,597	-	-	-	-
Convention Center Depreciation	1,256,059	6,650	250,000	-	-
McAllen International Airport Construction	5,624	1,571,663	-	-	-
Passenger Facility Charge	5,235,649	1,537,265	-	(1,031,236)	-
McAllen International Airport Capital Impr.	-	3,168,363	1,722,140	-	-
Bridge Capital Improvement	3,595,253	1,367,352	676,322	-	-
Anzalduas Bridge Capital Improvement	1,046,602	300	249,218	-	-
<b>Total Capital Project Funds</b>	<b>119,857,767</b>	<b>39,614,802</b>	<b>14,566,702</b>	<b>(1,031,236)</b>	<b>3,017,995</b>
<b>Enterprise Funds</b>					
Water	4,696,636	20,656,235	-	(4,964,325)	14,729,592
Sewer	3,766,489	18,248,332	-	(9,038,671)	8,936,081
Sanitation	10,686,320	17,521,905	-	(192,492)	17,882,617
Palm View Golf Course	575,074	1,245,095	-	(144,303)	1,179,075
McAllen International Civic Center	1,865,339	87,000	-	(1,587,000)	85,150
McAllen Convention Center	2,147,403	2,403,000	2,177,751	(298,743)	4,218,788
McAllen Performing Arts Center	-	-	311,107	-	305,375
McAllen International Airport	5,978,556	5,856,438	-	(2,571,850)	4,348,359
Metro McAllen Transit	1,689,581	2,790,864	803,373	(56,751)	3,582,998
Bus Terminal	1,469,010	2,347,434	586,858	(10,481)	657,506
McAllen International Toll Bridge	1,297,263	13,074,044	-	(6,832,466)	6,241,578
McAllen Intl Toll Bridge - Restricted Acct	5,044,227	-	4,957,782	(5,044,227)	-
Anzalduas International Crossing	1,153,197	3,283,969	938,822	(3,146,011)	965,872
<b>Total Enterprise Funds</b>	<b>40,369,095</b>	<b>87,514,316</b>	<b>9,775,693</b>	<b>(33,887,320)</b>	<b>63,132,991</b>
<b>Internal Service Funds</b>					
Inter-Departmental Service	892,041	3,790,000	-	(35,767)	3,631,529
General Depreciation	7,562,069	2,415,292	-	-	-
Health Insurance	(329,602)	10,068,808	2,392,720	-	12,066,252
Retiree Health Insurance	715,753	1,417,030	-	-	1,137,500
Workmen's Compensation Fund	1,743,153	2,524,759	-	(8,076)	1,363,932
Property & Casualty Insurance Fund	-	800,000	-	-	782,300
<b>Total Internal Service Funds</b>	<b>10,583,414</b>	<b>21,015,889</b>	<b>2,392,720</b>	<b>(43,843)</b>	<b>18,981,513</b>
<b>TOTALS</b>	<b>\$ 237,979,029</b>	<b>\$ 287,897,353</b>	<b>\$ 53,722,518</b>	<b>\$ (53,722,518)</b>	<b>\$ 197,296,421</b>

## 15-16 Fund Balance Analysis Cont.

Capital Outlay	Debt Service	Total Appropriations	Revenue Over/Under Expenditures	Other Items Working Capital	Ending Fund Balance
\$ 1,164,573	\$ -	\$ 105,987,887	\$ 266,568	\$ -	\$ 44,120,157
<u>1,164,573</u>	<u>-</u>	<u>105,987,887</u>	<u>266,568</u>	<u>-</u>	<u>44,120,157</u>
-	-	1,244,429	-	-	-
-	-	-	(288,992)	-	-
18,145,135	-	22,604,633	(4,719,188)	-	5,886,260
320,000	-	320,000	(320,000)	-	1,052,201
-	-	-	-	-	22,495
-	-	-	-	-	1,411
257,855	-	257,855	(257,855)	-	303,267
1,344,000	-	1,872,407	-	-	-
-	-	-	-	-	5,293,230
105,147	-	1,213,421	(236,047)	-	235,811
<u>20,172,137</u>	<u>-</u>	<u>27,512,745</u>	<u>(5,822,082)</u>	<u>-</u>	<u>12,794,675</u>
-	28,281	28,281	-	-	4,608
-	6,653,650	6,653,650	-	-	570,105
-	855,469	855,469	-	-	-
-	2,590,901	2,590,901	-	-	525,700
-	6,091,256	6,091,256	-	-	1,822,545
-	726,874	726,874	(178)	-	285,904
-	203,796	203,796	-	-	-
-	-	-	-	-	500,000
-	1,945,640	1,945,640	-	-	487,658
-	938,822	938,822	-	-	287,959
-	-	-	-	45,000	258,750
<u>-</u>	<u>20,034,689</u>	<u>20,034,689</u>	<u>(178)</u>	<u>45,000</u>	<u>4,743,229</u>
3,318,000	-	3,318,000	(1,869,000)	-	1,305
13,367,806	-	13,367,806	(12,954,331)	-	1,052,228
30,444,101	-	30,444,101	(24,934,354)	-	5,165
13,600,000	-	13,600,000	(13,600,000)	-	893,594
-	-	-	-	-	32,105
509,739	-	509,739	(369,739)	-	142,501
-	-	-	-	-	-
4,100,000	-	5,932,270	(4,266,694)	-	3,751,650
2,695,000	-	3,287,625	(2,532,650)	-	2,311,521
-	-	-	-	-	-
6,375,140	-	6,968,240	(4,062,493)	-	5,395,469
6,992,900	-	6,992,900	(6,928,952)	-	1,597,489
11,000,000	-	11,000,000	(11,000,000)	-	-
28,180,836	-	28,180,836	-	-	629,141
5,784,315	-	5,784,315	(3,365,388)	-	6,540,626
62,000	-	62,000	68,000	-	511,588
-	-	-	-	-	38,597
145,000	-	145,000	111,650	-	1,367,709
-	-	-	1,571,663	-	1,577,287
-	-	-	506,029	-	5,741,678
4,890,503	-	4,890,503	-	-	-
3,639,581	-	3,639,581	(1,595,907)	-	1,999,346
989,586	-	989,586	(740,068)	-	306,534
<u>136,094,507</u>	<u>-</u>	<u>139,112,502</u>	<u>(85,962,234)</u>	<u>-</u>	<u>33,895,533</u>
166,245	-	14,895,837	796,073	-	5,492,709
87,550	-	9,023,631	186,030	-	3,952,519
1,787,200	-	19,669,817	(2,340,404)	-	8,345,916
-	-	1,179,075	(78,283)	-	496,791
-	-	85,150	(1,585,150)	-	280,189
332,500	-	4,551,288	(269,280)	-	1,878,123
-	-	305,375	5,732	-	5,732
202,784	-	4,551,143	(1,266,555)	-	4,712,001
-	-	3,582,998	(45,512)	-	1,644,069
2,321,889	-	2,979,395	(55,584)	-	1,413,426
-	-	6,241,578	-	-	1,297,263
-	-	-	(86,445)	-	4,957,782
-	-	965,872	110,908	(45,000)	1,219,105
<u>4,898,168</u>	<u>-</u>	<u>68,031,159</u>	<u>(4,628,470)</u>	<u>(45,000)</u>	<u>35,695,625</u>
94,000	-	3,725,529	28,704	-	920,745
3,569,200	-	3,569,200	(1,153,908)	-	6,408,161
65,674	-	12,131,926	329,602	-	-
-	-	1,137,500	279,530	-	995,283
28,000	-	1,391,932	1,124,751	-	2,867,904
17,700	-	800,000	-	-	-
<u>3,774,574</u>	<u>-</u>	<u>22,756,087</u>	<u>608,679</u>	<u>-</u>	<u>11,192,093</u>
<u>\$ 166,103,959</u>	<u>\$ 20,034,689</u>	<u>\$ 383,435,069</u>	<u>\$ (95,537,717)</u>	<u>\$ -</u>	<u>\$ 142,441,313</u>

CITY OF McALLEN, TEXAS  
2015-2016 SUMMARY OF MAJOR  
REVENUES & EXPENDITURES AND FUND BALANCES

	GENERAL FUND				SPECIAL REVENUE FUNDS <sup>1</sup>			
	Actual 13-14	Budget 14-15	Estimated 14-15	Budget 15-16	Actual 13-14	Budget 14-15	Estimated 14-15	Budget 15-16
<b>FINANCING SOURCES</b>								
Ad Valorem Taxes	\$ 33,356,532	\$ 33,858,624	\$ 34,704,486	\$ 35,300,702	\$ -	\$ -	\$ -	\$ -
Penalty & Interest Property Taxes	948,598	988,800	965,319	980,000	-	-	-	-
Sales Taxes	46,367,095	47,697,314	48,258,872	49,224,050	15,332,751	15,823,750	15,957,929	16,436,667
Franchise Taxes	6,338,945	6,620,500	6,477,500	6,477,500	-	-	92,744	-
Hotel Taxes	-	-	-	-	5,321,224	5,577,784	5,350,151	5,611,512
Licenses and Permits	1,432,814	1,322,600	1,363,600	1,375,600	-	-	-	-
Intergovernmental Revenues	774,044	785,000	834,000	834,000	2,362,638	7,067,179	2,616,762	5,356,440
Charges for Services	4,029,696	4,641,160	4,636,400	4,650,900	1,489,784	1,366,947	1,461,235	1,374,200
Fines and Forfeitures	1,585,655	1,618,000	1,590,428	1,618,500	-	-	-	-
Miscellaneous	1,284,643	1,028,100	1,785,672	1,238,600	-	2,622,500	1,242,646	5,649,700
Interest	383,292	375,000	420,000	420,000	477,723	118,000	106,121	61,000
Rentals	-	-	-	-	-	-	-	-
Sale of Property	-	-	-	-	-	1,667,729	-	-
Debt/Loan Proceed	-	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>96,501,314</b>	<b>98,935,099</b>	<b>101,036,278</b>	<b>102,119,852</b>	<b>24,984,120</b>	<b>34,243,889</b>	<b>26,827,589</b>	<b>34,489,519</b>
Transfers from other funds	9,790,207	9,443,115	10,197,181	10,095,867	636,884	5,900,000	6,395,813	-
<b>Total Financing Sources</b>	<b>\$ 106,291,520</b>	<b>\$ 108,378,214</b>	<b>\$ 111,233,459</b>	<b>\$ 112,215,719</b>	<b>\$ 25,621,004</b>	<b>\$ 40,143,889</b>	<b>\$ 33,223,402</b>	<b>\$ 34,489,519</b>
<b>FINANCIAL USES:</b>								
Salaries and Wages	\$ 54,661,100	\$ 57,613,371	\$ 56,842,683	\$ 58,732,773	\$ 788,422	\$ 911,354	\$ 660,112	\$ 889,748
Employee Benefits	15,265,445	15,460,065	16,736,593	17,160,697	122,711	171,707	171,706	173,269
Supplies	1,653,606	1,685,917	1,621,384	1,654,705	44,468	68,048	48,368	79,368
Other Services and Charges	19,585,924	17,815,010	17,876,091	17,985,110	10,017,227	10,371,157	7,759,301	11,579,709
Maintenance	9,138,715	9,517,259	9,487,206	9,290,025	27,448	42,453	42,453	42,453
Capital Outlay	1,525,077	1,823,842	1,664,993	1,164,573	16,082,219	26,382,500	17,650,445	14,748,198
Debt Service	-	-	-	-	-	-	-	-
<b>Total Expenditures/Expenses</b>	<b>101,829,867</b>	<b>103,915,464</b>	<b>104,228,950</b>	<b>105,987,883</b>	<b>27,082,495</b>	<b>37,947,219</b>	<b>26,332,386</b>	<b>27,512,745</b>
Extraordinary Expense/Loan Payback	-	-	-	-	-	-	-	-
Transfers to other funds	4,507,424	4,507,300	4,372,300	5,961,264	8,181,309	11,720,641	11,696,036	12,798,856
<b>Total Financial Uses</b>	<b>\$ 106,337,297</b>	<b>\$ 108,422,765</b>	<b>\$ 108,601,249</b>	<b>\$ 111,949,151</b>	<b>\$ 35,263,909</b>	<b>\$ 49,667,860</b>	<b>\$ 38,028,530</b>	<b>\$ 40,311,602</b>
Revenue over/under Expenditures	(45,777)	(44,551)	2,632,210	266,568	(9,642,905)	(9,523,971)	(4,805,128)	(5,822,083)
<b>FUND BALANCES/WORKING CAPITAL</b>								
Unassigned Fund Balances/Unrestricted Working Capital - Beginning of Year	\$ 40,370,161	\$ 41,240,474	\$ 41,221,379	\$ 43,853,589	\$ 32,670,270	\$ 20,122,884	\$ 23,421,951	\$ 18,616,757
Adjustments	896,994	(149,000)	-	-	394,584	-	66	-
Unassigned Fund Balances/Unrestricted Working Capital - End of Year	<u>\$ 41,221,379</u>	<u>\$ 41,046,923</u>	<u>\$ 43,853,589</u>	<u>\$ 44,120,157</u>	<u>\$ 23,421,951</u>	<u>\$ 10,598,913</u>	<u>\$ 18,616,757</u>	<u>\$ 12,794,675</u>

**1. Special Revenue Funds:**

Hotel Occupancy Tax Fund  
Venue Tax Fund  
Development Corporation Fund  
EB-5 Fund  
Parkland 1,2 & 3 Funds  
Public, Educational, & Governmental (PEG) Fund  
Community Development Block Grant  
Police Department Seized Fund  
  
Downtown Services Parking Fund

DEBT SERVICE FUNDS <sup>2</sup>				CAPITAL PROJECTS FUNDS <sup>3</sup>				ENTERPRISE FUNDS <sup>4</sup>			
Actual 13-14	Budget 14-15	Estimated 14-15	Budget 15-16	Actual 13-14	Budget 14-15	Estimated 14-15	Budget 15-16	Actual 13-14	Budget 14-15	Estimated 14-15	Budget 15-16
\$ 7,843	\$ 3,145,763	\$ 3,138,754	\$ 3,142,975	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	5,706,570	13,431,417	9,159,153	6,647,501	3,479,428	11,574,202	6,887,385	4,624,479
-	-	-	-	1,537,265	1,533,000	1,529,956	1,537,265	70,955,089	77,210,808	71,164,504	77,995,604
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	2,171,251	956,927	1,573,244	591,619	2,032,340	753,450	779,251	706,612
798	-	455	-	469,247	174,322	329,628	238,654	152,972	60,868	88,547	82,606
-	-	-	-	1,624,292	1,675,693	1,675,693	2,418,927	3,368,298	4,012,385	3,976,857	4,105,015
-	-	-	-	-	-	10,413,748	-	10,175	-	-	-
-	-	-	-	60,122,320	45,540,000	17,778,929	28,180,836	-	-	-	-
8,641	3,145,763	3,139,209	3,142,975	71,630,945	63,311,359	42,460,351	39,614,802	79,998,301	93,611,713	82,896,544	87,514,316
14,739,918	16,967,893	15,686,878	16,891,536	21,176,368	26,980,556	26,840,383	14,566,702	5,182,626	5,658,481	7,180,819	9,775,693
<u>\$ 14,748,559</u>	<u>\$ 20,113,656</u>	<u>\$ 18,826,087</u>	<u>\$ 20,034,511</u>	<u>\$ 92,807,313</u>	<u>\$ 90,291,915</u>	<u>\$ 69,300,735</u>	<u>\$ 54,181,504</u>	<u>\$ 85,180,926</u>	<u>\$ 99,270,194</u>	<u>\$ 90,077,362</u>	<u>\$ 97,290,009</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,400,501	\$ 19,942,643	\$ 18,031,065	\$ 20,990,018
-	-	-	-	-	-	-	-	5,438,625	6,683,459	6,440,650	7,296,710
-	-	-	-	-	-	-	-	2,485,374	3,032,013	2,750,980	3,089,740
-	-	-	-	-	-	-	-	22,290,541	22,880,397	22,298,876	24,688,841
-	-	-	-	-	-	-	-	6,500,374	6,718,985	5,935,038	7,067,681
-	-	-	-	35,479,846	154,797,250	63,806,479	139,112,502	3,274,963	14,000,119	7,743,804	4,898,168
14,212,698	20,113,656	18,548,111	20,034,689	-	-	-	-	-	-	-	-
14,212,698	20,113,656	18,548,111	20,034,689	35,479,846	154,797,250	63,806,479	139,112,502	57,390,378	73,257,616	63,200,413	68,031,158
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	4,154,923	14,137,967	15,751,163	1,031,236	28,214,617	28,655,098	25,349,571	33,887,320
<u>\$ 14,212,698</u>	<u>\$ 20,113,656</u>	<u>\$ 18,548,111</u>	<u>\$ 20,034,689</u>	<u>\$ 39,634,769</u>	<u>\$ 168,935,217</u>	<u>\$ 79,557,642</u>	<u>\$ 140,143,738</u>	<u>\$ 85,604,995</u>	<u>\$ 101,912,714</u>	<u>\$ 88,549,984</u>	<u>\$ 101,918,478</u>
535,861	-	277,976	(178)	53,172,544	(78,643,302)	(10,256,908)	(85,962,234)	(424,069)	(2,642,520)	1,527,378	(4,628,469)
\$ 3,268,115	\$ 3,266,019	\$ 3,706,682	\$ 4,698,407	\$ 73,658,057	\$ 115,747,966	\$ 129,703,792	\$ 119,857,767	\$ 31,250,613	\$ 30,576,635	\$ 31,546,351	\$ 40,369,095
(97,295)	-	713,750	45,000	2,873,191	-	410,882	-	719,802	2,225,554	7,295,364	(45,000)
<u>\$ 3,706,682</u>	<u>\$ 3,266,019</u>	<u>\$ 4,698,407</u>	<u>\$ 4,743,229</u>	<u>\$ 129,703,792</u>	<u>\$ 37,104,664</u>	<u>\$ 119,857,767</u>	<u>\$ 33,895,533</u>	<u>\$ 31,546,351</u>	<u>\$ 30,159,669</u>	<u>\$ 40,369,095</u>	<u>\$ 35,695,626</u>

**2. Debt Service Funds:**

General Obligation  
Sales Tax Revenue Bond  
Hotel Tax Venue  
Water Revenue Bonds  
Sewer Revenue Bonds  
Bridge Revenue Bond  
Anzalduas International Crossing Bond  
Airport PFC Certificate of Obligation

**3. Capital Projects Funds:**

Capital Improvements Fund  
Information Technology Fund  
Certificate of Obligation Series 2010-Library  
Street Improvement Construction Fund  
Performing Arts Construction Fund  
Sports Facility Construction Fund  
Water & Sewer Depreciation Funds  
Water & Sewer Capital Improvement/Bond Construction Funds  
  
Sanitation Depreciation Fund  
Palm View Golf Course Depreciation Fund  
Civic & Convention Center Depreciation Funds  
Airport Construction Fund  
Passenger Facility Charge Fund  
Airport Capital Improvement Fund  
Bridge & Anzalduas Capital Improvement Funds

**4. Enterprise Funds:**

Water Fund  
Sewer Fund  
Sanitation Fund  
Palm View Golf Course Fund  
Civic Center Fund  
Convention Center Fund  
Performing Arts Center Fund  
McAllen International Airport Fund  
  
Metro McAllen Fund  
Bus Terminal Fund  
McAllen International Toll Bridge Fund  
Anzalduas International Crossing Fund

INTERNAL SERVICE FUNDS <sup>5</sup>				TOTALS				
Actual 13-14	Budget 14-15	Estimated 14-15	Budget 15-16	Actual 13-14	Budget 14-15	Estimated 14-15	Budget 15-16	
\$ -	\$ -	\$ -	\$ -	\$ 33,364,375	\$ 37,004,387	\$ 37,843,240	\$ 38,443,677	FINANCING SOURCES
-	-	-	-	948,598	988,800	965,319	980,000	Ad Valorem Taxes
-	-	-	-	61,699,846	63,521,064	64,216,801	65,660,717	Penalty & Interest Property Taxes
-	-	-	-	6,338,945	6,620,500	6,570,244	6,477,500	Sales Taxes
-	-	-	-	5,321,224	5,577,784	5,350,151	5,611,512	Franchise Taxes
-	-	-	-	1,432,814	1,322,600	1,363,600	1,375,600	Hotel Taxes
-	-	-	-	12,322,680	32,857,798	19,497,300	17,462,420	Licenses and Permits
19,170,191	20,277,016	21,251,817	20,738,261	97,182,025	105,028,931	100,043,912	106,296,230	Intergovernmental Revenues
-	-	-	-	1,585,655	1,618,000	1,590,428	1,618,500	Charges for Services
1,986,527	157,643	627,597	251,968	7,474,761	5,518,620	6,008,410	8,438,499	Fines and Forfeitures
204,722	106,564	86,220	25,660	1,688,754	834,754	1,030,971	827,920	Miscellaneous
-	-	-	-	4,992,590	5,688,078	5,652,550	6,523,942	Interest
-	-	-	-	10,175	1,667,729	10,413,748	-	Rentals
-	-	-	-	60,122,320	45,540,000	17,778,929	28,180,836	Sale of Property
21,361,440	20,541,223	21,965,634	21,015,889	294,484,761	313,789,046	278,325,604	287,897,353	Debt/Loan Proceed
-	3,670,000	3,670,000	2,392,720	51,526,003	68,620,045	69,971,074	53,722,518	Total Revenues
\$ 21,361,440	\$ 24,211,223	\$ 25,635,634	\$ 23,408,609	\$ 346,010,764	\$ 382,409,091	\$ 348,296,678	\$ 341,619,871	Transfers-In
								Total Financing Sources
\$ 1,112,758	\$ 1,300,056	\$ 1,165,813	\$ 1,419,569	\$ 73,962,781	\$ 79,767,424	\$ 76,699,673	\$ 82,032,108	FINANCIAL USES
324,457	401,336	401,335	436,708	21,151,238	22,716,567	23,750,284	25,067,384	Salaries and Wages
23,344	32,364	32,350	33,864	4,206,792	4,818,342	4,453,082	4,857,677	Employee Benefits
19,079,216	16,412,505	19,314,659	17,038,553	70,972,908	67,479,069	67,248,927	71,292,213	Supplies
1,372,866	459,794	649,763	52,819	17,039,403	16,738,491	16,114,460	16,452,978	Other Services and Charges
1,886,885	5,460,712	2,387,340	3,774,574	58,248,990	202,464,423	93,253,061	163,698,015	Maintenance
-	-	-	-	14,212,698	20,113,656	18,548,111	20,034,689	Capital Outlay
23,799,526	24,066,767	23,951,260	22,756,087	259,794,810	414,097,972	300,067,598	383,435,066	Debt Service
-	-	-	-	-	-	-	-	Total Expenditures/Expenses
1,000,000	9,570,000	9,570,000	43,843	46,058,273	68,591,006	66,739,070	53,722,518	Extraordinary Expense/Loan Payback
\$ 24,799,526	\$ 33,636,767	\$ 33,521,260	\$ 22,799,930	\$ 305,853,188	\$ 482,688,978	\$ 366,806,776	\$ 437,157,584	Transfers-Out
								Total Financial Uses
(3,438,086)	(9,425,544)	(7,885,626)	608,679	40,157,575	(100,279,887)	(18,510,098)	(95,537,712)	Revenue over/under Expenditures
\$ 32,718,880	\$ 20,609,856	\$ 20,708,621	\$ 10,583,414	\$ 213,936,096	\$ 231,563,834	\$ 250,308,775	\$ 237,979,029	Unassigned Fund Balances/Unrestricted
(8,572,174)	(2,239,581)	(2,239,581)	-	(3,784,898)	(163,027)	6,180,349	-	Working Capital - Beginning of Year
\$ 20,708,621	\$ 8,944,732	\$ 10,583,414	\$ 11,192,093	\$ 250,308,775	\$ 131,120,920	\$ 237,979,029	\$ 142,441,316	Adjustments
								Unassigned Fund Balances/Unrestricted
								Working Capital - End of Year

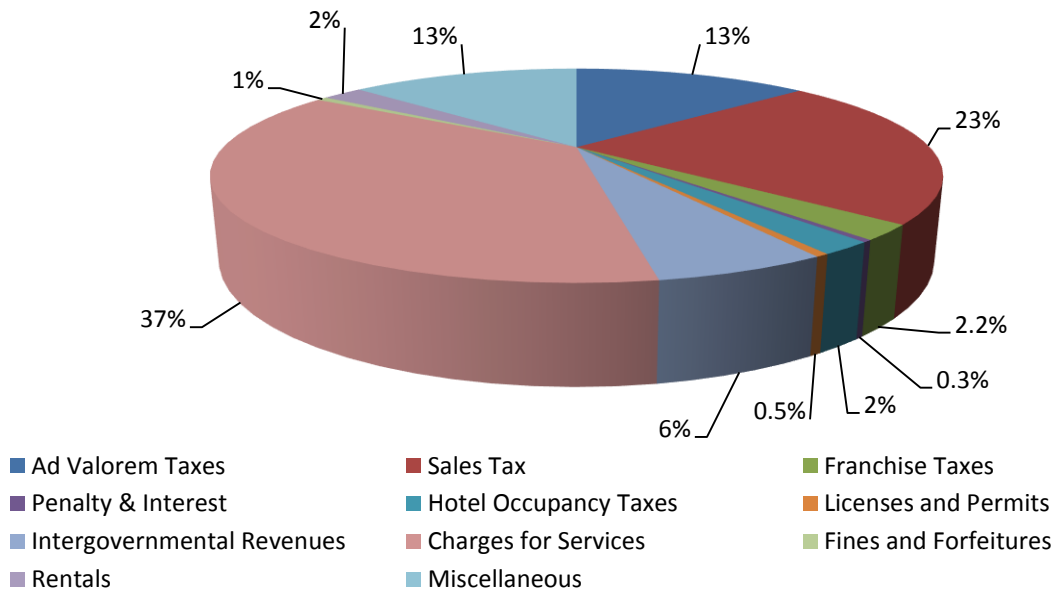
**5. Internal Service Funds:**

Inter-Departmental Service Fund  
 General Depreciation  
 Employee Health Insurance Fund  
 Retiree Health Insurance Fund  
 General Insurance & Workman's Compensation Fund  
 Property & Casualty Insurance Fund



## SUMMARY OF MAJOR REVENUES - ALL FUNDS

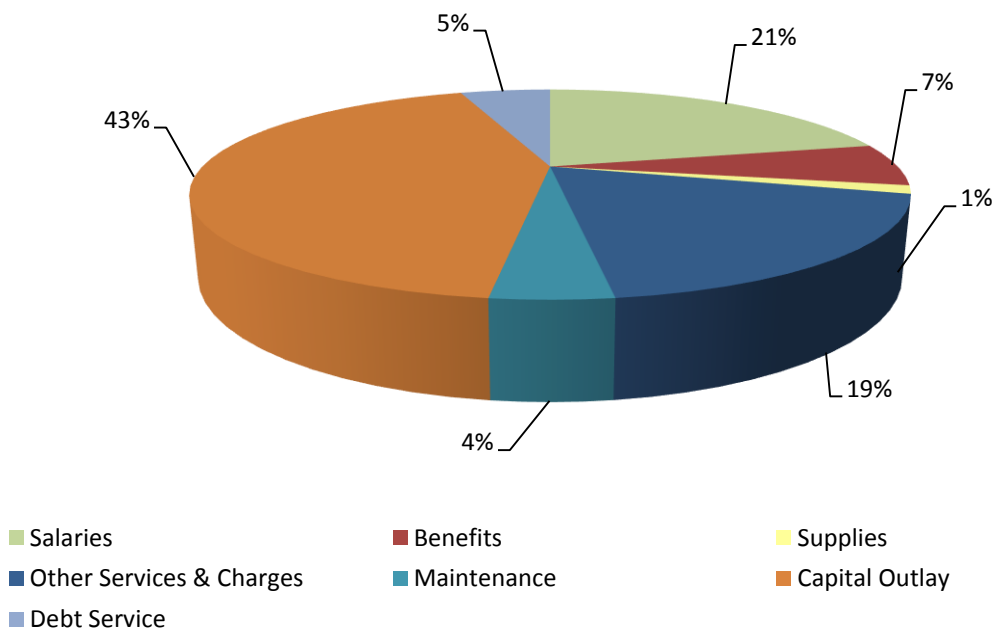
### \$287,897,353

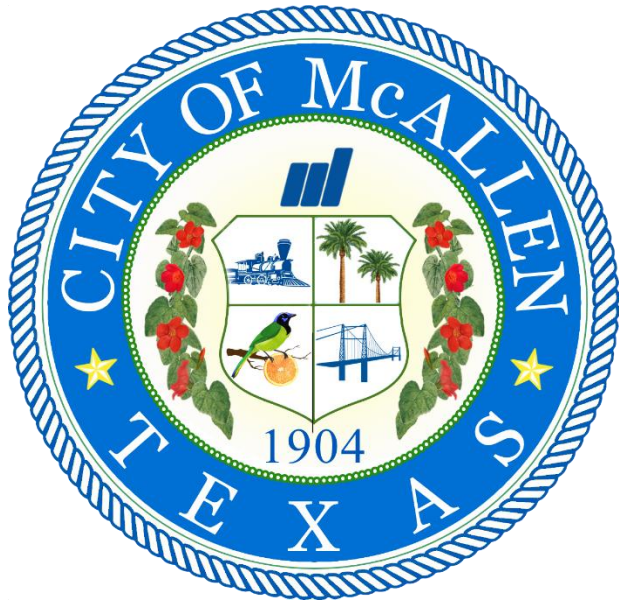


## SUMMARY OF MAJOR EXPENDITURES - ALL FUNDS

### By Category

### \$383,435,066





<div> City of McAllen, Texas  2015-2016 Combined Budget Summary  Changes in Fund Balance  All Funds </div>					
	Beginning Fund Balance	Projected Revenues	Total Appropriations	Ending Fund Balance	% Change in Fund Balance
<b>General Fund</b>					
General Fund	\$ 43,853,589	\$ 112,215,719	\$ 111,949,151	\$ 44,120,157	0.01
<b>Total General Fund</b>	<b>43,853,589</b>	<b>112,215,719</b>	<b>111,949,151</b>	<b>44,120,157</b>	<b>0.01%</b>
<b>Special Revenue Funds</b>					
Hotel Occupancy Tax	-	4,355,503	4,355,503	-	0.00
Hotel Venue Tax	288,992	1,267,009	1,556,001	-	-1.00
Development Corp. of McAllen, Inc.	10,605,448	25,614,632	30,333,820	5,886,260	-0.44
Parklands:					
Zone #1	1,372,201	-	320,000	1,052,201	-0.23
Zone #2	22,495	-	-	22,495	0.00
Zone #3	1,411	-	-	1,411	0.00
Public, Educational, and Governmental (PEG)	561,122	-	257,855	303,267	-0.46
Community Development Block Grant	-	1,878,175	1,878,175	-	0.00
Police Department Seized	5,293,230	-	-	5,293,230	0.00
Downtown Services Parking	471,858	1,374,200	1,610,247	235,811	-0.50
<b>Total Special Revenue Funds</b>	<b>18,616,757</b>	<b>34,489,519</b>	<b>40,311,601</b>	<b>12,794,675</b>	<b>-2.64%</b>
<b>Debt Service Funds</b>					
Sales Tax Revenue Bond Debt Service	4,608	28,281	28,281	4,608	0.00
General Obligation-Tax Note/C.O.	570,105	6,653,650	6,653,650	570,105	0.00
Hotel Tax Venue Debt Service	-	855,469	855,469	-	0.00
Water Debt Service	525,700	2,590,901	2,590,901	525,700	0.00
Sewer Debt Service	1,822,545	6,091,256	6,091,256	1,822,545	0.00
Airport PFC C.O. Series 2011 (AMT)	286,082	726,696	726,874	285,904	0.00
McAllen Intl Toll Bridge Debt Service	-	203,796	203,796	-	0.00
McAllen International Contingency	500,000	-	-	500,000	0.00
Anzalduas Intl Crossing Debt Service 2007 A	487,658	1,945,640	1,945,640	487,658	0.00
Anzalduas Intl Crossing Debt Service 2007 B	287,959	938,822	938,822	287,959	0.00
Anzalduas Intl Crossing - Contingency	213,750	45,000	-	258,750	0.21
<b>Total Debt Service Funds</b>	<b>4,698,407</b>	<b>20,079,511</b>	<b>20,034,689</b>	<b>4,743,229</b>	<b>0.21%</b>
<b>Capital Projects Funds</b>					
Capital Improvement	1,870,305	1,449,000	3,318,000	1,305	-1.00
Street Imprv Construction	14,006,559	413,475	13,367,806	1,052,228	-0.92
Performing Arts Construction	24,939,519	5,509,747	30,444,101	5,165	-1.00
Sports Facility Construction	14,493,594	-	13,600,000	893,594	-0.94
Certificate of Obligations Series 2014	32,105	-	-	32,105	0.00
Information Technology	512,240	140,000	509,739	142,501	-0.72
Certificate of Obligation Series 2010 Library Construction	-	-	-	-	0.00
Water Depreciation	8,018,344	1,665,576	5,932,270	3,751,650	-0.53
Water Capital Improvement	4,844,171	754,975	3,287,625	2,311,521	-0.52
Water Revenue Bond - Series 1999, 2000, 2005 & 2006	-	-	-	-	0.00
Sewer Depreciation	9,457,962	2,905,747	6,968,240	5,395,469	-0.43
Sewer Capital Improvement	8,526,441	63,948	6,992,900	1,597,489	-0.81
Sewer Revenue Bond - Series 1999, 2000, 2005 & 2006	11,000,000	-	11,000,000	-	-1.00
Sewer Revenue Bond - ARRA & Clean Water	629,141	28,180,836	28,180,836	629,141	0.00
Sanitation Depreciation	9,906,014	2,418,927	5,784,315	6,540,626	-0.34
Palm view Golf Course Depreciation	443,588	130,000	62,000	511,588	0.15
Civic Center Depreciation	38,597	-	-	38,597	0.00
Convention Center Depreciation	1,256,059	256,650	145,000	1,367,709	0.09
McAllen International Airport Construction	5,624	1,571,663	-	1,577,287	279.46
Passenger Facility Charge	5,235,649	1,537,265	1,031,236	5,741,678	0.10
McAllen International Airport Capital Impr.	-	4,890,503	4,890,503	-	0.00
Bridge Capital Improvement	3,595,253	2,043,674	3,639,581	1,999,346	-0.44
Anzalduas Bridge Capital Improvement	1,046,602	249,518	989,586	306,534	-0.71
<b>Total Capital Project Funds</b>	<b>119,857,767</b>	<b>54,181,504</b>	<b>140,143,738</b>	<b>33,895,533</b>	<b>270.42%</b>
<b>Enterprise Funds</b>					
Water	4,696,636	20,656,235	19,860,162	5,492,709	0.17
Sewer	3,766,489	18,248,332	18,062,302	3,952,519	0.05
Sanitation	10,686,320	17,521,905	19,862,309	8,345,916	-0.22
Palm View Golf Course	575,074	1,245,095	1,323,378	496,791	-0.14
McAllen International Civic Center	1,865,339	87,000	1,672,150	280,189	-0.85
McAllen Convention Center	2,147,403	4,580,751	4,850,031	1,878,123	-0.13
McAllen Performing Arts Center	-	311,107	305,375	5,732	0.00
McAllen International Airport	5,978,556	5,856,438	7,122,993	4,712,001	-0.21
Metro McAllen Transit	1,689,581	3,594,237	3,639,749	1,644,069	-0.03
Bus Terminal	1,469,010	2,934,292	2,989,876	1,413,426	-0.04
McAllen International Toll Bridge	1,297,263	13,074,044	13,074,044	1,297,263	0.00
McAllen Intl Toll Bridge - Restricted Acct	5,044,227	4,957,782	5,044,227	4,957,782	-0.02
Anzalduas International Crossing	1,153,197	4,222,791	4,156,883	1,219,105	0.06
<b>Total Enterprise Funds</b>	<b>40,369,095</b>	<b>97,290,009</b>	<b>101,963,479</b>	<b>35,695,625</b>	<b>-1.35%</b>
<b>Internal Service Funds</b>					
Inter-Departmental Service	892,041	3,790,000	3,761,296	920,745	0.03
General Depreciation	7,562,069	2,415,292	3,569,200	6,408,161	-0.15
Health Insurance	(329,602)	12,461,528	12,131,926	-	-1.00
Retiree Health Insurance	715,753	1,417,030	1,137,500	995,283	0.39
Workmen's Compensation Fund	1,743,153	2,524,759	1,400,008	2,867,904	0.65
Property & Casualty Insurance Fund	-	800,000	800,000	-	0.00
<b>Total Internal Service Funds</b>	<b>10,583,414</b>	<b>23,408,609</b>	<b>22,799,930</b>	<b>11,192,093</b>	<b>-0.08%</b>
<b>TOTALS</b>	<b>\$ 237,979,029</b>	<b>\$ 341,664,871</b>	<b>\$ 437,202,588</b>	<b>\$ 142,441,313</b>	<b>266.65%</b>

**CITY OF McALLEN, TEXAS**  
**APPROPRIATED OPERATING TRANSFERS**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<u>TO GENERAL FUND FROM:</u>				
International Bridge Fund	\$ 4,771,818	\$ 4,394,850	\$ 5,148,916	\$ 5,044,227
Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
Downtown Services Fund	207,000	237,000	237,000	237,000
Development Corp Fund	3,707,424	3,707,300	3,707,300	3,710,675
General Fund Total	<u>9,790,207</u>	<u>9,443,115</u>	<u>10,197,181</u>	<u>10,095,867</u>
<u>TO SALES TAX REVENUE BONDS FROM:</u>				
Development Corporation of McAllen Fund	<u>31,334</u>	<u>29,594</u>	<u>29,594</u>	<u>28,281</u>
<u>TO DEVELOPMENT CORP. FROM:</u>				
Library Construction Fund	636,884	-	-	-
General Depreciation	-	5,900,000	5,900,000	-
Development Corp. Fund Total	<u>636,884</u>	<u>5,900,000</u>	<u>5,900,000</u>	<u>-</u>
<u>TO PEG FEE FROM:</u>				
General Fund	-	-	495,813	-
<u>TO DEBT SERVICE FROM:</u>				
General Fund	<u>3,507,424</u>	<u>3,507,300</u>	<u>3,507,300</u>	<u>3,510,675</u>
Debt Service Fund Total	<u>3,507,424</u>	<u>3,507,300</u>	<u>3,507,300</u>	<u>3,510,675</u>
<u>TO HOTEL TAX VENUE DEBT SVC FROM:</u>				
Hotel Tax Venue Fund	-	859,028	859,028	855,469
<u>TO CAPITAL IMPROVEMENTS FUND FROM:</u>				
General Fund	1,000,000	1,000,000	865,000	865,000
Civic Center Depreciation Fund	150,000	-	-	-
Capital Improvement Fund Total	<u>1,150,000</u>	<u>1,000,000</u>	<u>865,000</u>	<u>865,000</u>
<u>TO PERFORMING ARTS CONSTRUCTION FUND FROM:</u>				
Hotel Occupancy Tax Fund	-	-	-	622,215
Venue Tax Fund	-	2,078,809	2,078,809	700,532
Development Corporation Fund	-	-	-	2,600,000
Certificaton Of Obligation Series 2014	-	12,106,046	12,106,046	-
Convention Center Fund	2,098,640	-	2,000,000	-
Civic Center Fund	-	-	-	1,587,000
Civic Center Depreciation Fund	-	412,000	412,000	-
Performing Arts Construction Fund Total	<u>2,098,640</u>	<u>14,596,855</u>	<u>16,596,855</u>	<u>5,509,747</u>
<u>TO IT FUND FROM:</u>				
Downtown Services Fund	-	-	-	140,000
Sanitation Fund	270,000	-	-	-
General Insurance Fund	1,000,000	-	-	-
Information Technology (IT) Fund Total	<u>1,270,000</u>	<u>-</u>	<u>-</u>	<u>140,000</u>
<u>TO WATER DEPRECIATION FUNDS FROM:</u>				
Water Fund	<u>1,425,001</u>	<u>1,627,857</u>	<u>1,341,323</u>	<u>1,496,838</u>
<u>TO WATER DEBT SERVICE FUND FROM:</u>				
Water Fund	<u>2,740,243</u>	<u>2,733,069</u>	<u>2,634,071</u>	<u>2,590,901</u>
<u>TO WATER CAPITAL IMPRV FUND FROM:</u>				
Water Fund	<u>480,375</u>	<u>692,920</u>	<u>692,920</u>	<u>692,625</u>

CITY OF McALLEN, TEXAS  
APPROPRIATED OPERATING TRANSFERS

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<u>TO SEWER FUND FROM:</u>				
Sewer CIP Fund	-	-	1,467,228	-
Sewer Revenue Bond Fund	-	-	41,965	-
Sewer Fund Total	-	-	1,509,193	-
<u>TO SEWER DEPRECIATION FUND FROM:</u>				
Sewer Fund	2,954,025	3,098,494	2,613,525	2,834,812
<u>TO SEWER DEBT SERVICE FUND FROM:</u>				
Sewer Fund	5,194,111	5,921,347	4,977,963	6,091,256
<u>TO SEWER CAPITAL IMPRV. FROM:</u>				
Sewer TWDB Fund	4,558,687	-	-	-
Sewer Fund	-	898,800	-	-
Sewer Capital Improvement Total	4,558,687	898,800	-	-
<u>TO SEWER REVENUE BONDS FROM:</u>				
Sewer Fund	2,265,000	-	-	-
<u>TO GOLF COURSE DEPRECIATION FUND FROM:</u>				
Golf Course Fund	50,000	107,000	117,000	130,000
<u>TO INT'L CIVIC CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	593,734	250,000	615,061	-
<u>TO CONVENTION CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	2,374,937	2,479,672	2,360,581	2,177,751
<u>TO CIVIC CENTER DEPR FUND FROM:</u>				
Civic Center Fund	150,000	150,000	150,000	-
<u>TO CONVENTION CENTER DEPR FUND FROM:</u>				
Convention Center Fund	250,000	250,000	250,000	250,000
<u>TO PERFORMING ARTS FACILITY FROM:</u>				
Hotel Occupancy Tax Fund	-	-	-	311,107
<u>TO AIRPORT CONSTRUCTION FUND FROM:</u>				
Airport Fund	3,465,376	-	-	-
Airport Construction Fund Total	3,465,376	-	-	-
<u>TO AIRPORT PFC FUND FROM:</u>				
Airport Fund	12,726	-	-	-
Airport Construction Fund	22,883	-	-	-
Airport PFC Total	35,609	-	-	-
<u>TO AIRPORT DEBT SERVICE FUND FROM:</u>				
Passenger Facility Charge Fund	354,995	726,696	727,234	726,696
<u>TO AIRPORT CIP FUND FROM:</u>				
Airport Fund	78,587	64,647	5,000	1,417,600
Passenger Facility Charge Fund	1,080	1,082,170	815,600	304,540
Airport CIP Fund Total	79,667	1,146,817	820,600	1,722,140

**CITY OF McALLEN, TEXAS**  
**APPROPRIATED OPERATING TRANSFERS**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<u>TO McALLEN EXPRESS FUND FROM:</u>				
Development Corporation Fund	921,127	846,574	846,564	803,373
<u>TO BUS TERMINAL FUND FROM:</u>				
Development Corporation Fund	345,753	1,145,350	912,535	586,858
<u>TO BRIDGE DEBT SERVICE (SVC) FUND FROM:</u>				
Bridge Fund	-	307,102	67,932	203,796
<u>TO BRIDGE CAPITAL IMPRV FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	708,562	2,939,540	2,929,705	676,322
<u>TO ANZALDUAS INT'L CROSSING FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	947,075	936,885	936,885	938,822
<u>TO ANZALDUAS DEBT SVC 2007 A FUND FROM:</u>				
Anzalduas International Crossing Fund	1,964,736	1,946,872	1,946,872	1,945,640
<u>TO ANZALDUAS DEBT SVC 2007 B FUND FROM:</u>				
Anzalduas International Crossing Fund	947,075	936,885	936,885	938,822
<u>TO ANZALDUAS CIP FUND FROM:</u>				
Int'l Toll Bridge CIP Fund	-	223,055	223,055	-
Anzalduas International Crossing Fund	235,426	249,218	240,400	249,218
Anzalduas CIP Total	235,426	472,273	463,455	249,218
<u>TO HEALTH INSURANCE FUND FROM:</u>				
General Insurance Fund	-	-	-	1,585,589
CDBG Fund	-	-	-	5,768
Downtown Services Fund	-	-	-	19,826
Water Fund	-	-	-	183,961
Sewer Fund	-	-	-	112,603
Sanitation Fund	-	-	-	192,492
Golf Course Fund	-	-	-	14,303
Convention Center Fund	-	-	-	48,743
Airport Fund	-	-	-	50,285
McAllen Express Fund	-	-	-	56,751
Bus Terminal Fund	-	-	-	10,481
McAllen Int'l Toll Bridge Fund	-	-	-	55,744
Anzalduas International Crossing Fund	-	-	-	12,331
Fleet / Material Management Fund	-	-	-	35,767
Retiree Health Fund	-	1,500,000	1,500,000	-
General Insurance Fund	-	2,170,000	2,170,000	8,076
Health Insurance Total	-	3,670,000	3,670,000	2,392,720
<b>TOTAL ALL FUNDS</b>	<b>\$ 51,526,003</b>	<b>\$ 68,620,045</b>	<b>\$ 69,971,075</b>	<b>\$ 48,764,736</b>

**CITY OF McALLEN, TEXAS**  
**Ad Valorem Tax**  
**Legal Debt Limit vs Current Debt Service Requirements**

**LEGAL DEBT LIMIT**

Taxable Assessed Values plus Properties Under Protest of Non-Freeze Properties for FY 2015-16	\$ 8,434,389,844
Maximum Ad Valorem Tax Rate per \$100	<u>2.50</u>
Total Maximum Ad Valorem Tax Levy	<u><u>\$ 210,859,746</u></u>

**YEAR LEVY**

Certified Taxable Value	\$ 8,434,389,844
Taxable Assessed Values of Freezed Property for FY 2015-16	<u>(660,614,536)</u>
Taxable Assessed Values for FY 2015-16	7,773,775,308
Properties Under Protest for FY 2015-16	<u>63,110,333</u>
Taxable Assessed Values (Including Properties Under Protest) for FY 2015-16	7,836,885,641
FY 2015-16 Ad Valorem Tax Rate per \$100	<u>0.4763</u>
Ad Valorem Tax Levy	37,327,086
Ad Valorem Tax Levy on Freezed Properties	<u>300,595</u>
Total FY 2015-16 Ad Valorem Tax Levy	<u><u>\$ 37,627,681</u></u>



**City of McAllen, Texas**  
**Personnel Summary**

	Actual 12-13	Actual 13-14	Adj Budget 14-15	Budget 15-16	Net Change in Positions
<b><u>GENERAL FUND</u></b>					
Full-time	647	662	742	744	2
Civil Service	442	421	446	446	-
Part-time	151	145	460	464	4
Total	1,240	1,228	1,648	1,654	6
<b><u>DOWNTOWN SERVICES FUND</u></b>					
Full-time	16	8	16	16	-
Part-time	8	8	8	8	-
Total	24	16	24	24	-
<b><u>WATER FUND</u></b>					
Full-time	138	136	137	138	1
Part-time	1	1	1	1	-
Total	139	137	138	139	1
<b><u>SEWER FUND</u></b>					
Full-time	80	86	87	87	-
Part-time	1	1	1	1	-
Total	81	87	88	88	-
<b><u>SANITATION FUND</u></b>					
Full-time	128	128	153	159	6
Part-time	7	4	13	12	(1)
Total	135	132	166	171	5
<b><u>GOLF COURSE FUND</u></b>					
Full-time	11	11	12	12	-
Part-time	9	7	12	12	-
Total	20	18	24	24	-
<b><u>CONVENTION CENTER FUND</u></b>					
Full-time	33	34	39	45	6
Part-time	-	-	-	-	-
Total	33	34	39	45	-
<b><u>AIRPORT FUND</u></b>					
Full-time	35	32	38	37	(1)
Part-time	1	1	1	6	-
Total	36	33	39	43	(1)
<b><u>McALLEN EXPRESS FUND</u></b>					
Full-time	31	40	47	47	-
Part-time	2	4	8	8	-
Total	33	44	55	55	-
<b><u>BUS TERMINAL FUND</u></b>					
Full-time	13	2	8	8	-
Part-time	2	-	-	-	-
Total	15	2	8	8	-
<b><u>BRIDGE FUND</u></b>					
Full-time	26	25	41	42	1
Part-time	-	-	-	-	-
Total	26	25	41	42	1

**City of McAllen, Texas  
Personnel Summary**

	Actual 12-13	Actual 13-14	Adj Budget 14-15	Budget 15-16	Net Change in Positions
<b><u>ANZALDUAS INTL CROSSING FUND</u></b>					
Full-time	10	10	14	13	(1)
Part-time	-	-	6	6	-
<b>Total</b>	<b>10</b>	<b>10</b>	<b>20</b>	<b>19</b>	<b>(1)</b>
<b><u>FLEET/MAT. MGMT FUND</u></b>					
Full-time	21	21	25	26	1
Part-time	-	-	4	2	(2)
<b>Total</b>	<b>21</b>	<b>21</b>	<b>29</b>	<b>28</b>	<b>(1)</b>
<b><u>HEALTH INSURANCE FUND</u></b>					
Full-time	5	5	5	6	1
Part-time	-	-	-	-	-
<b>Total</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>6</b>	<b>1</b>
<b><u>GENERAL INSURANCE FUND</u></b>					
Full-time	7	6	7	7	-
<b><u>PROPERTY &amp; CASUALTY INS FUND</u></b>					
Full-time	-	-	-	1	1
<b><u>TOTAL ALL FUNDS</u></b>					
Full-time	1,201	1,206	1,371	1,388	17
Civil Service	442	421	446	446	-
Part-time	182	171	514	520	1
<b>Grand Total</b>	<b>1,825</b>	<b>1,798</b>	<b>2,331</b>	<b>2,354</b>	<b>18</b>

CITY OF McALLEN  
DEPARTMENTAL/ FUND RELATIONSHIP  
(General Fund and Governmental Funds)

Department	General Fund (Major)	Development Corp Fund (Major)	Hotel Occupancy (Non-Major)	Park Development (Non-Major)	Community Development (Non-Major)	Downtown Services (Non-Major)	Debt Service (Non-Major)
City Commission	√						
Special Services	√						
City Manager	√	√					
City Secretary	√						
Audit Office	√						
Vital Statistics	√						
Passport Facility	√						
Municipal Court	√						
Finance	√						
Office of Management & Budget	√						
Tax Office	√						
Purchasing	√						
Legal	√						
Grant Administration	√						
Right of Way	√						
Human Resources	√						
Planning	√						
Information Technology	√						
Public Information Office	√						
McAllen 311 Call Center	√						
City Hall	√						
Building Maintenance	√						
Development Center	√						
Police	√						
Animal Control	√						
Communication Technology	√						
Fire	√						
Traffic Operations	√						
Building Code Compliance	√						
Engineering	√						
Street Maintenance	√						√
Street Lighting	√						
Sidewalk Construction	√						
Drainage	√				√		
Environmental & Health Code Comp.	√						
Graffiti Cleaning	√						
Parks & Recreation Administration	√						
Parks	√	√			√		√
Recreation	√						
Pools	√	√					
Las Palmas Community Center	√						
Recreation Centers (Lark/Palmview)	√						
Quinta Mazatlan	√						
Library	√						√
Library Branches (Lark/Palmview)	√						
Administration		√			√	√	
Other Agencies	√	√	√		√		

CITY OF McALLEN  
DEPARTMENTAL/ FUND RELATIONSHIP  
(General Fund and Governmental Funds)

Capital Projects Funds (Major) <sup>1</sup>	Inter-Department Service (Non-Major)	General Depreciation (Non-Major)	Health Insurance (Non-Major)	General Insurance (Non-Major)	Property & Casualty Insurance (Non- Major).	Department
√			√	√	√	City Commission
						Special Services
			√	√	√	City Manager
	√		√	√	√	City Secretary
			√	√	√	Audit Office
			√	√	√	Vital Statistics
			√	√	√	Passport Facility
			√	√	√	Municipal Court
			√	√	√	Finance
	√		√	√	√	Office of Management & Budget
			√	√	√	Tax Office
			√	√	√	Purchasing
			√	√	√	Legal
			√	√	√	Grant Administration
√			√	√	√	Right of Way
			√	√	√	Human Resources
	√	√	√	√	√	Planning
√	√	√	√	√	√	Information Technology
	√		√	√	√	Public Information Office
			√	√	√	McAllen 311
√			√	√	√	City Hall
	√		√	√	√	Building Maintenance
			√	√	√	Development Services
	√	√	√	√	√	Police
	√	√	√	√	√	Animal Control
			√	√	√	Communication Technology
√	√	√	√	√	√	Fire
√	√	√	√	√	√	Traffic Operations
	√		√	√	√	Building Code Compliance
√	√		√	√	√	Engineering
√	√	√	√	√	√	Street Maintenance
√						Street Lighting
	√		√	√	√	Sidewalk Construction
√	√	√	√	√	√	Drainage
	√	√	√	√	√	Health Code Compliance
	√		√	√	√	Graffiti Cleaning
			√	√	√	Parks & Recreation Administration
√	√	√	√	√	√	Parks
	√		√	√	√	Recreation
√	√		√	√	√	Pools
	√		√	√	√	Las Palmas Community Center
			√	√	√	Recreation Centers (Lark/Palmview)
			√	√	√	Quinta Mazatlan
	√		√	√	√	Library
			√	√	√	Library Branches (Lark/Palmview)
	√		√	√	√	Administration
						Other Agencies

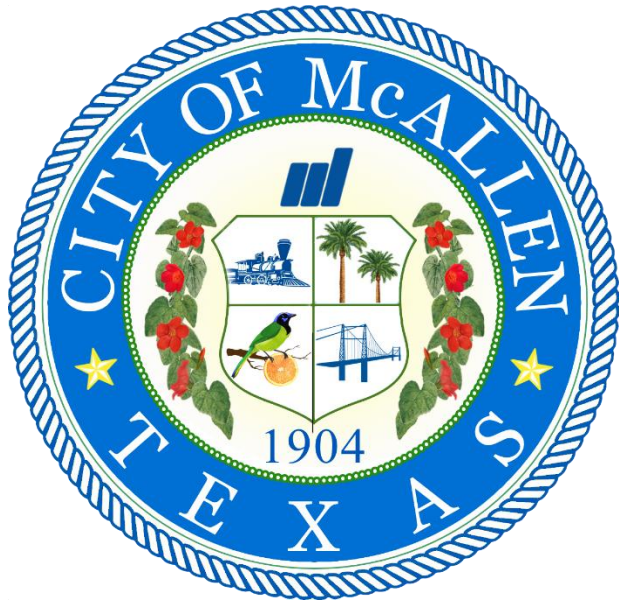
1: Note by definition the Capital Improvement fund under projects is not a Major Fund yet the Local Governing body elected to consider it a Major Fund by City Ordinance.

CITY OF McALLEN  
DEPARTMENTAL/FUND RELATIONSHIP  
(Enterprise Funds)

	Water (Major).	Sewer (Major).	Sanitation (Major).	Palm View Golf Course (Non-Major).	Civic Center (Non-Major).	Convention Center (Major).	Performing Arts Center (Non- Major).	McAllen Int'l Airport (Major).	Metro McAllen (Non-Major).
Water Plant	√								
Water Lab	√								
Transmission & Distribution	√								
Water Meters	√								
Utility Billing	√								
Customer Relations	√								
Sewer Plant		√							
Sewer Lab		√							
Sewer Collection		√							
Composting			√						
Brush Collection			√						
Residential Collection			√						
Commercial Box Collection			√						
Roll-Offs			√						
Recycling			√						
Street Cleaning			√						
PVGC M&O				√					
PVGC Dining				√					
PVGC Pro Shop				√					
PVGC Golf Carts				√					
Civic Center					√				
Convention Center						√			
Performing Arts Center					√				
McAllen International Airport								√	
Metro Mcallen									√
Bus Terminal									
Toll Bridge Operations									
Anzalduas Operations									
Administration	√	√	√			√		√	√

CITY OF McALLEN  
DEPARTMENTAL/FUND RELATIONSHIP  
(Enterprise Funds)

Bus Terminal (Non-Major).	McAllen Toll Bridge (Major).	Anzalduas Bridge (Major).	Capital Projects (Non-Major).	Depreciation Funds (Non-Major).	Health Insurance (Non-Major).	General Insurance (Non-Major).	Property & Casualty Insurance (Non-Major).	
			√	√	√	√	√	Water Plant
			√		√	√	√	Water Lab
			√	√	√	√	√	Transmission & Distribution
				√	√	√	√	Water Meters
					√	√	√	Utility Billing
					√	√	√	Customer Relations
			√	√	√	√	√	Sewer Plant
				√	√	√	√	Sewer Lab
			√	√	√	√	√	Sewer Collection
				√	√	√	√	Composting
				√	√	√	√	Brush Collection
				√	√	√	√	Residential Collection
				√	√	√	√	Commercial Box Collection
				√	√	√	√	Roll-Offs
				√	√	√	√	Recycling
				√	√	√	√	Street Cleaning
					√	√	√	PVGC M&O
								PVGC Dining
					√	√	√	PVGC Pro Shop
				√	√	√	√	PVGC Golf Carts
				√	√	√	√	Civic Center
				√	√	√	√	Convention Center
				√	√	√	√	Performing Arts Center
			√		√	√	√	McAllen International Airport
					√	√	√	Metro Mcallen
√			√		√	√	√	Bus Terminal
	√		√		√	√	√	Toll Bridge Operations
		√	√		√	√	√	Anzalduas Operations
√	√	√			√	√	√	Administration





# GENERAL FUND

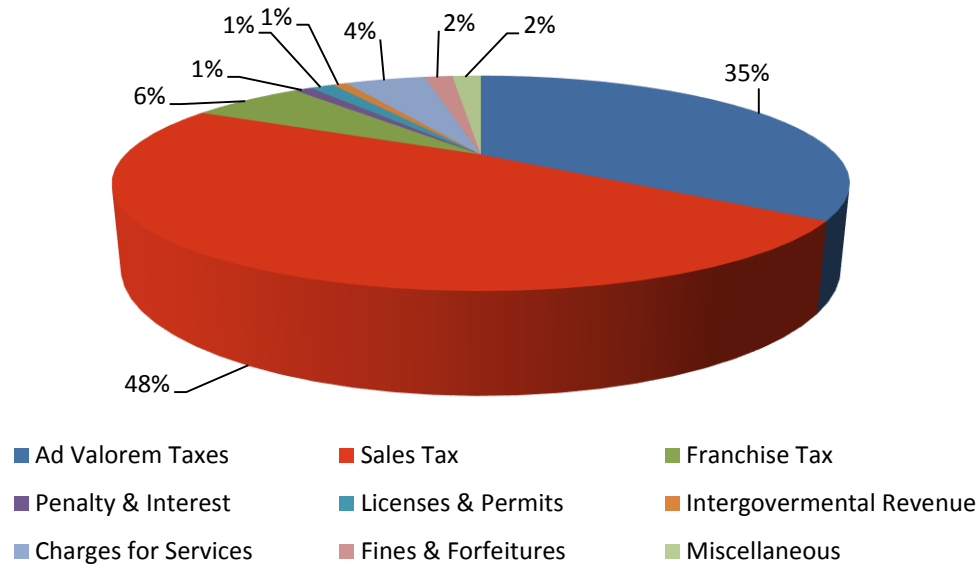
The General Fund is a major fund used to account for resources traditionally associated with government which are not required to be accounted for in another fund.

**City of McAllen, Texas  
General Fund  
Fund Balance Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>BEGINNING FUND BALANCE</b>	\$ 40,370,161	\$ 41,240,474	\$ 41,221,379	\$ 43,853,589
Revenues:				
Taxes	87,011,170	89,165,239	90,406,177	91,982,253
Licenses and Permits	1,432,814	1,322,600	1,363,600	1,375,600
Intergovernmental	774,044	785,000	834,000	834,000
Charges for Services	4,029,696	4,641,160	4,636,400	4,650,900
Fines and Forfeits	1,585,655	1,679,497	1,590,428	1,618,500
Miscellaneous Revenues	1,667,935	1,403,100	2,205,672	1,658,600
Total Revenues	96,501,314	98,996,596	101,036,278	102,119,852
Transfers In/Loan Repayment	9,790,207	9,443,115	10,197,181	10,095,867
Loan Proceeds/Reimbursement	-	-	-	-
Total Revenues and Transfers	106,291,521	108,439,711	111,233,459	112,215,719
<b>TOTAL RESOURCES</b>	<u>\$ 146,661,681</u>	<u>\$ 149,680,184</u>	<u>\$ 152,454,838</u>	<u>\$ 156,069,308</u>
APPROPRIATIONS				
Operating Expense:				
General Government	\$ 19,274,381	\$ 18,659,842	\$ 19,615,184	\$ 19,851,503
Public Safety	51,596,337	52,748,006	53,086,714	54,117,815
Highways and Streets	12,318,460	12,616,265	12,125,804	12,150,075
Health and Welfare	2,090,438	1,703,264	1,793,670	1,829,280
Culture and Recreation	16,550,250	18,202,346	17,607,577	18,039,214
Total Operations	101,829,873	103,929,723	104,228,949	105,987,887
Transfers Out	4,507,424	4,507,300	4,372,300	5,961,264
<b>TOTAL APPROPRIATIONS</b>	<u>106,337,297</u>	<u>108,437,022</u>	<u>108,601,249</u>	<u>111,949,151</u>
Revenue over/under Expenditures	(45,777)	2,689	2,632,210	266,568
<b>ENDING FUND BALANCE</b>	<u>\$ 40,324,384</u>	<u>\$ 41,243,163</u>	<u>\$ 43,853,589</u>	<u>\$ 44,120,157</u>
Reserved-PEG Fee for Capital Expenses	\$ (181,332)	\$ (149,000)	\$ -	\$ -
Advances to the EB-5 Fund	(190,000)	-	-	-
Prepaid Expenses	(51,826)	-	-	-
Other & Future Bridge Assistance\	-	-	-	-
Board Advancement	(143,955)	-	-	-
Designated future Bridge Assistance	1,464,107	-	-	-
<b>ENDING FUND BALANCE-UNRESERVED</b>	<u>\$ 41,221,379</u>	<u>\$ 41,094,163</u>	<u>\$ 43,853,589</u>	<u>\$ 44,120,157</u>

# GENERAL FUND REVENUES

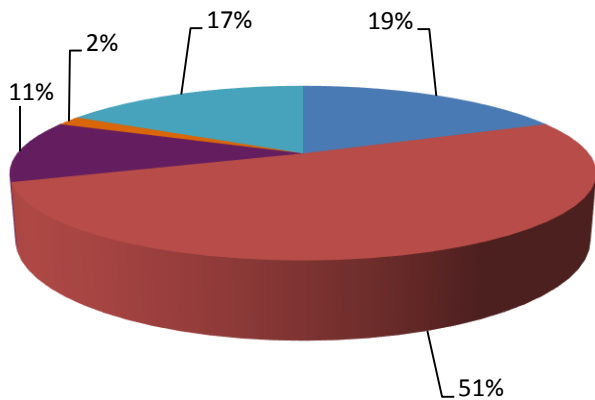
## \$102,119,852



### GENERAL FUND EXPENDITURES

#### By Service Area

#### \$105,987,887

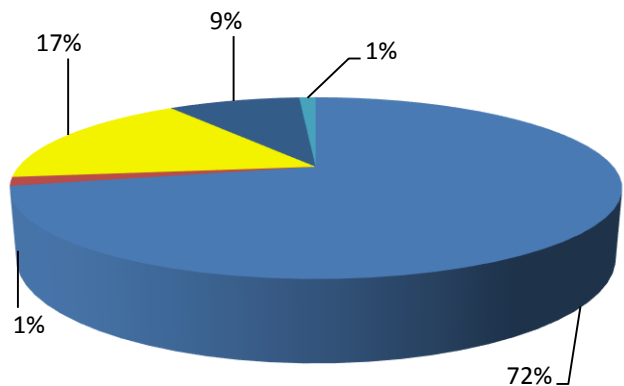


- General Government
- Public Safety
- Highway & Streets
- Health & Welfare
- Culture & Recreation

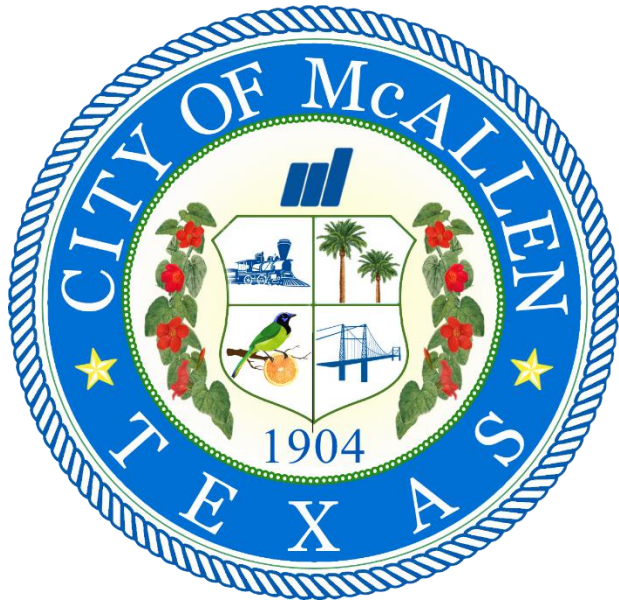
### GENERAL FUND EXPENDITURES

#### By Category

#### \$105,987,887



- Personnel Services
- Supplies
- Other Services & Charges
- Maintenance



**City of McAllen, Texas**  
**General Fund**  
**Revenue by Source**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<u>Source of Income</u>				
<u>TAXES</u>				
<i>Ad Valorem Taxes:</i>				
Current	\$ 32,474,873	\$ 32,803,084	\$ 33,720,873	\$ 34,299,702
Delinquent	978,171	1,154,540	1,035,613	1,100,000
Rollback Taxes	17,492	-	53,000	-
Penalty and Interest	917,235	958,800	925,319	950,000
Property Tax-Refund	(135,387)	(125,000)	(130,000)	(125,000)
Special Inventory-Vehicles	21,383	26,000	25,000	26,000
Late Rendition Penalty	31,363	30,000	40,000	30,000
<i>Sales and Use Taxes:</i>				
Sales Tax	46,367,095	47,697,314	48,258,872	49,224,050
MVEC Audit Collection Adjustment	(368,842)	-	-	-
Electric	4,333,649	4,200,000	4,300,000	4,300,000
Natural Gas	401,227	401,500	401,500	401,500
Telephone	891,039	985,000	891,000	891,000
Cable	900,540	885,000	885,000	885,000
Cable Company PEG Fee	181,332	149,000	-	-
<b>TOTAL TAXES</b>	<u>87,011,170</u>	<u>89,165,239</u>	<u>90,406,177</u>	<u>91,982,253</u>
<u>LICENSES AND PERMITS</u>				
<i>Business Licenses and Permits:</i>				
Alcoholic Beverage License	58,693	55,000	55,000	55,000
Electrician's License	8,550	9,000	9,000	9,000
Sign License	3,265	2,000	2,000	2,000
Food Handler's Permit	235,617	235,000	235,000	235,000
House Mover's License	110	100	100	100
Other - Permits	9,520	8,000	8,000	8,000
<i>Occupational Licenses:</i>				
Building Permits	461,861	439,000	450,000	450,000
Electrical Permits	89,149	70,000	76,000	76,000
Plumbing Permits	136,929	120,000	121,000	121,000
Air Conditon Permits	51,619	45,000	52,000	52,000
House Moving Permits	5,280	4,000	4,000	4,000
Garage Sale Permits	64,380	55,000	43,000	55,000
Alarm Ordinance	217,345	220,000	230,000	230,000
Intinerant Vendor's License	310	200	200	200
On side Septic Tank	600	300	300	300
Special Use Permit	89,586	60,000	78,000	78,000
<b>TOTAL LICENSES AND PERMITS</b>	<u>1,432,814</u>	<u>1,322,600</u>	<u>1,363,600</u>	<u>1,375,600</u>
<u>INTERGOVERNMENTAL REVENUES</u>				
<i>State Shared Revenues:</i>				
State Mixed Drink Tax	774,044	785,000	834,000	834,000
<b>TOTAL INTERGOVERNMENTAL REVENUES</b>	<u>774,044</u>	<u>785,000</u>	<u>834,000</u>	<u>834,000</u>

GENERAL FUND REVENUES BY SOURCE (continued)

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b><u>CHARGES FOR SERVICES</u></b>				
<i>General Government:</i>				
Management Services	1,332,500	1,728,500	1,728,500	1,828,500
State Court Costs Fees	76,610	80,000	78,000	78,000
Subdivision application preliminary	21,465	27,000	27,000	27,000
Developer's fee	34,422	24,000	70,000	24,000
Zone application Fees	24,050	23,000	24,000	23,000
Sale Documents - Maps, Code Books	5,307	5,000	8,000	5,000
Plans & Specifications	6,980	6,000	7,000	7,000
Plan Review Fee	41,455	36,000	41,000	41,000
Site Plan Review Fee	7,000	5,000	7,000	7,000
Subdivision application final	21,990	10,000	1,500	5,000
Special Event Sponsorship	-	250,000	250,000	250,000
Miscellaneous Revenues - Unified Code	3,922	5,000	5,000	5,000
<i>Public Safety:</i>				
Accident Reports	83,802	80,000	63,000	80,000
Local Officer Arrest Fee	23,288	20,000	16,000	20,000
Abandoned Vehicles	6,831	10,000	10,000	10,000
Child Safety Fund	-	8,000	-	-
Rural Fire Protection	20,250	20,000	1,000	5,000
United States Marshall Contract	470,548	470,000	450,000	470,000
Radio Service - McAllen ISD	-	7,000	-	-
False Alarms	72,900	70,000	65,000	70,000
Miscellaneous Revenues	50,558	8,000	8,000	8,000
<i>Highways and Streets:</i>				
Signs and Signals	-	-	-	-
<i>Health:</i>				
Vital Statistics	307,594	340,000	292,000	292,000
Weed and Lot Cleaning	15,068	20,000	155,000	72,000
Animal Licenses	264	200	200	200
Health Card permit	860	1,000	1,000	1,000
Passport Acceptance Fees	174,200	168,350	150,000	150,000
Passport Identification Photo Fees	81,330	78,400	71,000	71,000
<i>Recreation:</i>				
After School Program	25,780	-	31,000	25,000
Yearly Recreation Program	74,132	67,000	67,000	67,000
League Registration	175,218	170,000	170,000	170,000
Aquatic Program Entry	96,495	100,000	95,000	95,000
Tournament Fees	28,951	20,000	27,000	27,000
Program Entry Fees	195,460	203,000	195,000	195,000
Swimming Pools-Municipal	88,002	86,500	86,500	86,500
Swimming Pools-Cascade	569	15,500	-	-
Swimming Pools-Boy's Club	26,482	37,400	27,000	27,000
Los Encinos Pool	20,766	21,000	21,000	21,000
Nicki Rowe Laps/Aerobic	3,100	1,000	1,000	1,000
Park concessions	694	350	350	350
Facilities Use Fees Park	86,887	100,100	87,000	87,000
Senior Citizens	698	1,000	1,000	1,000
Quinta Mazatlan	104,868	100,000	100,000	100,000
Admission Fees	x 55,282	40,000	50,000	50,000
Rental/Lark Community Center	13,981	10,000	10,000	10,000
Rental/Palm View Community Center	15,053	10,000	12,000	12,000
Use Fees-Library Copier	73,110	76,010	71,000	71,000
Equipment Rental	17,530	20,350	20,350	20,350
Library Room Rental & Books Sales	38,791	50,000	35,000	35,000
Use Fees-Library Sales & Equipment Rental	2,008	1,500	-	-
Library Facility Commission	2,645	10,000	-	-
<b>TOTAL CHARGES FOR SERVICES</b>	<u>4,029,696</u>	<u>4,641,160</u>	<u>4,636,400</u>	<u>4,650,900</u>

GENERAL FUND REVENUES BY SOURCE (continued)

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b><u>FINES AND FORFEITURES</u></b>				
Municipal Court	1,477,664	1,500,000	1,484,928	1,500,000
Court Technology/Security	36,507	111,497	50,000	50,000
Library Fines	66,609	65,000	52,000	65,000
Construction Penalty	4,875	3,000	3,500	3,500
<b>TOTAL FINES AND FORFEITURES</b>	<u>1,585,655</u>	<u>1,679,497</u>	<u>1,590,428</u>	<u>1,618,500</u>
<b><u>MISCELLANEOUS REVENUES</u></b>				
Royalties-Natural Gas	938,877	1,000,000	865,000	865,000
Miscellaneous Rentals	6,906	10,000	5,351	5,500
Fixed assets	84,225	5,000	26,193	5,000
Recovery prior year expenses	120,506	-	-	-
Insurance Recoveries	45,231	-	-	-
Commissions-vending & telephone	160	100	100	100
Legal recording fees	(935)	7,000	8,555	7,000
Other	89,673	6,000	880,473	356,000
Interest	383,292	375,000	420,000	420,000
<b>TOTAL MISC. REVENUES</b>	<u>1,667,935</u>	<u>1,403,100</u>	<u>2,205,672</u>	<u>1,658,600</u>
<b><u>OPERATING TRANSFERS</u></b>				
International Toll Bridge Fund	4,771,818	4,394,850	5,148,916	5,044,227
McAllen International Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
Development Corporation Fund	3,707,424	3,707,300	3,707,300	3,710,675
Downtown Service Parking Fund	207,000	237,000	237,000	237,000
<b>TOTAL OPERATING TRANSFERS</b>	<u>9,790,207</u>	<u>9,443,115</u>	<u>10,197,181</u>	<u>10,095,867</u>
Loan Proceeds/Reimbursement	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL GENERAL FUND REVENUES</b>	<u><u>\$ 106,291,520</u></u>	<u><u>\$ 108,439,711</u></u>	<u><u>\$ 111,233,459</u></u>	<u><u>\$ 112,215,719</u></u>



**City of McAllen, Texas**  
**General Fund**  
**Budget Summary By Department**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<i>EXPENDITURES:</i>				
<u>GENERAL GOVERNMENT</u>				
City Commission	\$ 208,724	\$ 191,660	\$ 214,801	\$ 163,176
Special Service	1,015,136	811,800	948,500	787,411
City Manager	1,476,827	1,408,252	1,260,624	1,280,251
City Secretary	483,053	486,504	493,131	490,472
Audit Office	262,149	251,652	175,592	231,552
Vital Statistics	165,328	159,074	162,686	181,125
Passport Facility	83,717	94,604	89,448	90,173
Municipal Court	1,263,451	1,438,818	1,397,700	1,474,375
Finance	1,087,717	1,303,194	1,235,461	1,244,582
Office of Management & Budget	275,291	357,520	311,959	375,463
Tax Office	899,213	944,012	1,026,730	1,087,345
Purchasing and Contracting	475,967	577,276	587,981	576,249
Legal	1,781,254	1,334,970	1,327,266	1,360,126
Grant Administration	413,072	403,584	418,496	432,447
Right-of-way	170,085	188,898	188,540	196,603
Human Resources	877,982	805,311	805,311	816,985
Employee Benefits	-	(1,275,000)	-	(20,840)
General Insurances	651,761	651,761	651,761	457,085
Planning	869,398	1,210,823	1,019,042	1,186,727
Information Technology	2,379,524	2,713,331	2,836,472	2,862,106
Public Information Office	483,740	728,108	735,441	750,906
McAllen 311 Call Center	162,796	204,401	171,175	191,252
City Hall	589,519	607,344	513,800	613,014
Building Maintenance	650,711	801,076	790,869	809,122
Development Center	37,408	110,434	101,964	112,012
Economic Development:				
McAllen Economic Development Corp.	1,383,195	1,383,195	1,383,195	1,383,195
Chamber of Commerce	669,200	644,200	644,200	644,200
LRGVDC	-	23,040	23,040	24,389
Border Trade Alliance	15,000	15,000	15,000	15,000
South Texas Border Partnership	-	35,000	35,000	35,000
United Way	50,000	50,000	50,000	-
Other	393,163	-	-	-
<b>TOTAL GENERAL GOVERNMENT</b>				
<b>EXPENDITURES</b>	<b>19,274,381</b>	<b>18,659,842</b>	<b>19,615,184</b>	<b>19,851,503</b>
<u>PUBLIC SAFETY</u>				
Police	30,382,931	31,703,319	32,053,319	32,830,812
Animal Control	256,185	420,662	420,662	354,319
Communication Technology	230,306	337,696	345,382	383,961
Fire	17,505,024	16,803,453	16,895,958	17,087,930
Traffic Operations	2,212,115	2,473,724	2,350,301	2,416,306
Building Code Compliance	1,009,777	1,009,152	1,021,092	1,044,487
<b>TOTAL PUBLIC SAFETY</b>	<b>51,596,337</b>	<b>52,748,006</b>	<b>53,086,714</b>	<b>54,117,815</b>

**BUDGET SUMMARY BY DEPARTMENT (Continued)**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b><u>HIGHWAYS AND STREETS</u></b>				
Engineering Services	1,667,861	1,852,359	1,849,302	1,815,405
Street Cleaning	407,054	452,291	420,276	-
Street Maintenance	6,070,042	6,492,778	6,168,489	6,552,299
Street Lighting	2,575,771	1,977,001	2,036,359	1,977,001
Sidewalk Construction	335,195	348,392	296,646	343,790
Drainage	1,262,537	1,493,444	1,354,732	1,461,580
<b>TOTAL HIGHWAYS AND STREETS</b>	<b>12,318,460</b>	<b>12,616,265</b>	<b>12,125,804</b>	<b>12,150,075</b>
<b><u>HEALTH AND WELFARE</u></b>				
Environmental & Health Code Compliance	1,220,208	1,180,989	1,237,912	1,212,862
Graffiti Cleaning	171,346	154,613	151,238	148,756
Other Agencies:				
Humane Society	629,230	337,662	337,662	437,662
Valley Environment Council	5,000	5,000	5,000	5,000
Mujeres Unidas	25,000	25,000	25,000	25,000
Relief Efforts Operation	39,654	-	36,858	-
<b>TOTAL HEALTH AND WELFARE</b>	<b>2,090,438</b>	<b>1,703,264</b>	<b>1,793,670</b>	<b>1,829,280</b>
<b><u>CULTURE AND RECREATION:</u></b>				
Parks Administration	533,682	572,119	534,254	555,104
Parks	6,253,133	6,875,800	6,590,932	6,899,699
Recreation	1,301,845	1,574,995	1,442,922	1,441,426
Pools	821,181	905,701	929,386	908,797
Las Palmas Community Center	347,423	408,245	408,569	354,591
Recreation Center - Lark	465,986	534,544	510,156	509,315
Recreation Center - Palmview	509,729	532,606	533,406	506,602
Quinta Mazatlan	511,973	536,877	547,687	736,300
H2O Hut	-	-	-	-
Library	3,117,514	3,519,049	3,379,946	3,417,308
Library Branch Lark	456,411	470,172	467,726	450,636
Library Branch Palm View	443,717	496,579	486,934	466,577
Other Agencies:				
Amigos del Valle	52,059	52,059	52,059	52,059
Centro Cultural	12,000	-	-	-
Hidalgo County Museum	41,400	41,400	41,400	41,400
McAllen Boy's & Girl's Club	750,000	750,000	750,000	750,000
McAllen Int'l museum	751,000	751,000	751,000	745,000
Town Band	14,400	14,400	14,400	14,400
RGV International Music Festival	10,600	10,600	10,600	10,600
South Texas Symphony	91,200	91,200	91,200	114,400
McAllen Heritage Center	45,000	45,000	45,000	45,000
North American Butterfly Association	-	-	-	-
Pharr Literacy Center	20,000	20,000	20,000	20,000
<b>TOTAL CULTURE AND RECREATION</b>	<b>16,550,250</b>	<b>18,202,346</b>	<b>17,607,577</b>	<b>18,039,214</b>
<b>TOTAL OPERATIONS</b>	<b>101,829,869</b>	<b>103,929,721</b>	<b>104,228,950</b>	<b>105,987,890</b>

**BUDGET SUMMARY BY DEPARTMENT (Continued)**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<u>TRANSFERS</u>				
Transfer to Debt Service Fund	3,507,424	3,507,300	3,507,300	3,510,675
Transfer to Capital Improvement	1,000,000	1,000,000	865,000	865,000
Transfer to Capital Improvement	-	-	-	1,585,589
<b>TOTAL TRANSFERS OUT</b>	<b>4,507,424</b>	<b>4,507,300</b>	<b>4,372,300</b>	<b>5,961,264</b>
<b>TOTAL GENERAL FUND</b>	<b>106,337,300</b>	<b>108,437,022</b>	<b>108,601,251</b>	<b>111,949,157</b>
<u>EXPENDITURES BY FUNCTION: BY EXPENSE GROUP</u>				
Salaries and Wages	55,349,824	57,982,371	56,842,683	58,732,773
Employee Benefits	15,265,440	15,460,065	16,736,593	17,160,701
Supplies	1,653,606	1,685,917	1,621,384	1,654,705
Other Services and Charges	19,585,927	17,820,686	17,876,091	17,985,110
Maintenance	9,138,715	9,523,857	9,487,206	9,290,025
Subtotal	100,993,512	102,472,896	102,563,958	104,823,310
Capital Outlay	1,525,077	1,825,827	1,664,993	1,164,573
Grant Reimbursements	(688,724)	(369,000)	-	-
<b>TOTAL OPERATIONS</b>	<b>\$ 101,829,869</b>	<b>\$ 103,929,722</b>	<b>\$ 104,228,950</b>	<b>\$ 105,987,890</b>

**City of McAllen, Texas**  
**General Government**  
**Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b><u>BY DEPARTMENT</u></b>				
City Commission	\$ 208,724	\$ 191,660	\$ 214,801	\$ 163,176
Special Service	1,015,136	811,800	948,500	787,411
City Manager	1,476,827	1,408,252	1,260,624	1,280,251
City Secretary	483,053	486,504	493,131	490,472
Audit Office	262,149	251,652	175,592	231,552
Vital Statistics	165,328	159,074	162,686	181,125
Passport Facility	83,717	94,604	89,448	90,173
Municipal Court	1,263,451	1,438,818	1,397,700	1,474,375
Finance	1,087,717	1,303,194	1,235,461	1,244,582
Office of Management & Budget	275,291	357,520	311,959	375,463
Tax Office	899,213	944,012	1,026,730	1,087,345
Purchasing & Contracting	475,967	577,276	587,981	576,249
Legal	1,781,254	1,334,970	1,327,266	1,360,126
Grant	413,072	403,584	418,496	432,447
Right-of-way	170,085	188,898	188,540	196,603
Human Resources	877,982	805,311	805,311	816,985
Employee Benefits	-	(1,275,000)	-	(20,840)
Liability Insurance	651,761	651,761	651,761	457,085
Planning	869,398	1,210,823	1,019,042	1,186,727
Information Technology	2,379,524	2,713,331	2,836,472	2,862,106
Public Information Office	483,740	728,108	735,441	750,906
McAllen 311 Call Center	162,796	204,401	171,175	191,252
City Hall	589,519	607,344	513,800	613,014
Building Maintenance	650,711	801,076	790,869	809,122
Development Center	37,408	110,434	101,964	112,012
Other	393,163	-	-	-
Economic Development:				
McAllen Economic Development Corp.	1,383,195	1,383,195	1,383,195	1,383,195
Chamber of Commerce	669,200	644,200	644,200	644,200
LRGVDC	-	23,040	23,040	24,389
Border Trade Alliance	15,000	15,000	15,000	15,000
South Texas Border Partnership	-	35,000	35,000	35,000
United Way	50,000	50,000	50,000	-
<b>TOTAL</b>	<b>19,274,381</b>	<b>18,659,842</b>	<b>19,615,184</b>	<b>19,851,503</b>
<b><u>BY EXPENSE GROUP</u></b>				
Personnel Services				
Salaries and Wages	9,086,555	9,880,010	9,541,454	9,965,272
Employee Benefits	2,067,185	1,100,633	2,377,162	2,516,298
Supplies	206,196	247,862	192,763	204,080
Other Services and Charges	6,990,983	6,160,042	6,214,141	5,974,684
Maintenance and Repair Services	631,021	875,404	878,380	967,103
Capital Outlay	327,441	414,891	411,285	224,066
Grant Reimbursement	(35,000)	(19,000)	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 19,274,381</b>	<b>\$ 18,659,842</b>	<b>\$ 19,615,184</b>	<b>\$ 19,851,503</b>

**City of McAllen, Texas  
General Government  
Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<u>PERSONNEL</u>				
City Commission	1	1	1	1
City Manager	10	10	9	10
City Secretary	9	9	9	9
Audit	2	2	2	2
Vitals	3	3	3	3
Passport Facility	3	3	3	3
Municipal Court	24	28	26	28
Finance	18	21	21	20
Office of Management & Budget	4	5	5	5
Tax Office	6	6	7	7
Purchasing & Contracting	8	10	10	10
Legal	10	13	13	13
Grant	4	5	5	5
Right-of-way	2	2	2	2
Human Resources	8	11	12	11
Planning	16	22	22	22
Information Technology	25	27	28	29
PIO	7	10	9	10
McAllen 311 Call Center	4	4	4	4
City Hall	3	3	3	3
Building Maintenance	11	13	13	15
Development Center	-	1	1	1
<b>TOTAL PERSONNEL</b>	<u>178</u>	<u>209</u>	<u>208</u>	<u>213</u>



# General Fund City Commission

www.mcallen.net/officials/commission

## Mission Statement:

"Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen."  
Accountable for ethical, transparent and sound practices in the best interest of the City.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 105,553	\$ 107,697	\$ 146,607	\$ 107,697
Employee Benefits	16,879	18,830	19,204	20,819
Supplies	4,494	4,680	4,500	4,680
Other Services and Charges	81,797	60,453	44,490	29,980
Operations Subtotal	208,724	191,660	214,801	163,176
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 208,724</b>	<b>\$ 191,660</b>	<b>\$ 214,801</b>	<b>\$ 163,176</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

## Contact Us:

Elma Vela  
Commission Liaison  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1003

## MAJOR FY 15-16 GOALS

- 1.) Construct new Performing Arts Center. (1.1.1)
- 2.) Expand use of Memorial Stadium. (1.1.2)
- 3.) Expand and improve City parades, most prominently the illuminated Holiday Parade. (1.2.1)
- 4.) Support Humane Society. (1.5.6)
- 5.) Funding El Milagro Health Clinic. (1.5.7)
- 6.) Support for after school learning centers in conjunction with Boys and Girls Club. (1.5.8)
- 7.) Work with Simon Property Group to expand La Plaza Mall. (2.2.1)
- 8.) Working with consultant, The Retail Coach, identify three retail regions in McAllen and work to attract specific retailers for each. (2.2.2)
- 9.) Facilitate redevelopment of Old Civic Center site. (2.3.1)
- 10.) Begin Mixed-Use Development with partnership of private sector by design and construction of "Preserve Project" infrastructure. (2.3.3)
- 11.) Continue support of McAllen Economic Development Corporation. (3.1.1)
- 12.) Various 380 Economic Development Agreements (in place). (3.1.2)
- 13.) Support regional efforts to bring new UT medical school to the Valley; join regional cooperation relative to UTPA and UTB merged new university. (3.1.3)
- 14.) Funding of Border Trade Alliance. (3.1.5)

## Special Services

## Mission Statement:

This department was created for the purpose of accounting for expenditures incurred through special projects at the discretion of the City Commission.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Other Services and Charges	\$ 1,050,136	\$ 811,800	\$ 948,500	\$ 787,411
Operations Subtotal	1,050,136	811,800	948,500	787,411
Grant Reimbursements	(35,000)	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,015,136</b>	<b>\$ 811,800</b>	<b>\$ 948,500</b>	<b>\$ 787,411</b>



# General Fund City Manager

[www.mcallen.net/departments/manager](http://www.mcallen.net/departments/manager)

## Mission Statement:

City Management's Mission is to consistently provide high quality services and quality of life to all who live, work and visit the City of McAllen.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,194,956	\$ 1,113,616	\$ 961,517	\$ 987,856
Employee Benefits	198,851	201,345	201,346	200,033
Supplies	5,022	2,430	3,800	2,430
Other Services and Charges	70,158	88,181	91,281	88,181
Maintenance	200	1,680	1,680	1,751
Operations Subtotal	1,469,188	1,407,252	1,259,624	1,280,251
Capital Outlay	7,640	1,000	1,000	-
<b>Total Expenditures</b>	<b>\$ 1,476,827</b>	<b>\$ 1,408,252</b>	<b>\$ 1,260,624</b>	<b>\$ 1,280,251</b>
<b>PERSONNEL</b>				
Exempt	7	7	6	6
Non-Exempt	2	2	2	2
Part-Time	1	1	1	1
<b>Total Positions Authorized</b>	<b>10</b>	<b>10</b>	<b>9</b>	<b>9</b>

## Contact Us:

Roel "Roy" Rodriguez P.E.  
City Manager  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1001

## MAJOR FY 15-16 GOALS

- 1.) Construct new Performing Arts Center. (1.1.1)
- 2.) Construct new Youth Baseball Complex. (1.1.2)
- 3.) Construct new Girls Softball Complex. (1.1.3)
- 4.) Expand use of Memorial Stadium. (1.1.4)
- 5.) Improve Palm View Golf Course. (1.1.18)
- 6.) Expand and improve City parades, most prominently the illuminated Holiday Parade. (1.2.1)
- 7.) Continue City-funded public events: 4th of July celebration, Vida Verde, Palm Fest and others. (1.2.3)
- 8.) Continue and expand music events funding. (1.2.4)
- 9.) Continue concerts on the Lake at Convention Center. (1.2.5)
- 10.) Target regional Winter Texans and Mexican tourists in major recreational events. (1.2.6)
- 11.) New large concerts to be held in Memorial Stadium. (1.2.7)
- 12.) Design and erect new monument signs/landscaped areas at key McAllen entry points. (1.3.1)
- 13.) Work with Simon Property Group to expand La Plaza Mall. (2.2.1)
- 14.) Working with consultant, The Retail Coach, identify three retail regions in McAllen and work to attract specific retailers for each. (2.2.2)
- 15.) Continue Retail Recruitment efforts nationwide. (2.2.3)
- 16.) Explore expansion of TIRZ to cover key retail corridors. (2.3.2)
- 17.) Begin Mixed-Use Development with partnership of private sector by design and construction of "Preserve Project" infrastructure. (2.3.3)
- 18.) Increase marketing efforts to recruit and retain business. (2.3.4)
- 19.) Identify and expand all possible retail sites available - or possibly available - in the city. (2.3.5)
- 20.) City Fiber Optic Networking. (3.1.7)
- 21.) Creative Incubator Support. (3.1.8)
- 22.) Redo TEC building for new Consulate, creating a "Consul Row". (3.1.9)
- 23.) Continue 380 Economic Incentive Agreements for new and existing businesses. (3.1.11)
- 24.) Increase marketing efforts to recruit and retain business. (3.1.15)
- 25.) Continue to expand McAllen Teaching Center by planning for new site. (3.1.17)
- 26.) Add site improvements/utilities for South Bentsen Industrial Subdivision. (3.1.19)
- 27.) Develop a matching grant program for businesses in commercial corridors. (3.3.2.)
- 28.) Pursue additional TIRZ opportunities along key business corridors in the City. (3.3.3)
- 29.) Chamber continues to operate former Main Library as a business "incubator". (3.3.4)



MAJOR FY 15-16 GOALS (con't)

- 31.) Create City Gateways/monument signs. (3.4.1)
- 32.) Complete Communications Project for upgrading Public Safety Radio Trunking System(4.4.2)
- 33.) Conduct citizen Survey by ETC Institute to improve response rates/increase reliability(5.2.3)
- 34.) Join new ICMA Insights; ICMA/SAS performance software(5.3.1)
- 35.) City Hall Re-roofing (6.1.2)
- 36.) Continually improve Development Center (6.1.7)
- 37.) Continue with Project Imagine to identify and resolve the most dilapidated houses (7.2.1)

Performance Measures				
	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Department expenditures	\$ 1,476,827	\$ 1,408,252	\$ 1,260,624	\$ 1,280,251
<b>Outputs:</b>				
# Agenda w/ detail, surveys and performance documents easily accessible to citizens	>50/year	>50/year	>50/year	>50/year
<b>Effectiveness Measures:</b>				
Citizens rating quality of services as good or excellent exceeds national benchmarks	Above	Above	Above	Above
Citizens rating of City's overall image or reputation exceeds national benchmarks	Above	Above	Above	Above
Citizens rating value for taxes paid as good or excellent is above national benchmarks	Above	Above	Above	Above
<b>Efficiency Measures:</b>				
Total General Fund full time employees per 1000 resident population	8	8	8	8
Department expenditures per capital	10.74	10.14	9.08	9.12

Description:

We manage the overall City Government to provide high quality services at levels supported and expected by the community. We provide oversight for 85 departments and divisions including enterprise activities and outside agencies funded by city taxes. We provide government relations, strategic planning, and performance management in order to implement direction provided by the City Commission.



# General Fund City Secretary

www.mcallen.net/departments/secretary

## Mission

### Statement:

To fulfill Charter and State requirements including serving as Custodian of City's Official Records, engrossing all ordinances, Chief Election Officer and to serve as a resource of information for the public in the most cost effective and efficient manner while maintaining a high regard for integrity, neutrality and impartiality.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 349,884	\$ 353,766	\$ 359,766	\$ 351,685
Employee Benefits	86,408	88,688	88,627	94,554
Supplies	4,827	4,500	4,800	4,500
Other Services and Charges	18,488	20,366	21,898	20,366
Maintenance	23,447	19,184	18,040	19,367
Operations Subtotal	483,053	486,504	493,131	490,472
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 483,053</b>	<b>\$ 486,504</b>	<b>\$ 493,131</b>	<b>\$ 490,472</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>

## MAJOR FY 15-16 GOALS

### Contact Us:

Annette Villarreal  
City Secretary  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1020

- 1.) Improve Public Information Requests procedure.
- 2.) Implement new Advisory Boards management software.
- 3.) Continue to serve as a resource of information for the public and improve customer service delivery where possible.

## Description:

Having a staff of 9 that is fully cross-trained in all aspects of the City Secretary's Office operations provides for efficiency in carrying out an array of tasks. Standard operations include processing Public Information Requests, applications for Alcoholic Beverage Permits, Parades and Processions, Mass Gatherings, preparation of agenda packets, meeting preparation, coordination of ceremonial events, ensuring compliance with State and Federal Law relating to meeting deadlines for posting and publication of notice requirements and conduct of elections.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Full time employees	9	9	9	9
Department expenditures	\$ 483,053	\$ 486,504	\$ 493,131	\$ 490,472
<b>Outputs:</b>				
Minutes prepared	66	70	65	65
Ordinances published, codified, scanned and indexed	82	90	85	85
Resolutions processed	68	60	65	65
City commission meetings attended including workshops and special meetings	66	60	65	65
Electronic agendas packaged	66	23	65	65
Public notices posted per month	6	30	6	6
Permits issued (mass gathering, parade, TABC, itinerant vendors)	86	170	85	85
Requests for information received/processed	3,042	3,500	4,098	3,600
<b>Effectiveness Measures:</b>				
Council satisfaction on minutes	100%	100%	100%	100%
Customer satisfaction	100%	100%	100%	100%
% information requests satisfied	100%	100%	100%	100%
Minutes prepared within 2-weeks (where the measurement unit is a set)	3	3	3	4
Resolutions processed within 2-weeks	3	4	4	4
Ordinances processed within 2-weeks	3	4	4	4
Department expenditures per capital	\$ 3.51	\$ 3.50	\$ 3.55	\$ 3.49



# General Fund Audit Office

www.mcallen.net/departments/auditor

## Mission Statement:

The mission of City Auditor Office is to use a risk assessment program to provide independent and objective information, recommendations and assistance to the City Commission, McAllen Public Utility Board and Management to improve City Services and strengthen accountability to the public.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 211,506	\$ 173,180	\$ 109,120	\$ 177,000
Employee Benefits	40,002	37,466	37,466	40,046
Supplies	1,050	2,275	2,275	2,275
Other Services and Charges	9,591	38,731	26,731	12,231
Operations Subtotal	262,149	251,652	175,592	231,552
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 262,149</b>	<b>\$ 251,652</b>	<b>\$ 175,592</b>	<b>\$ 231,552</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	-	-	-	-
<b>Total Positions Authorized</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

## Contact Us:

City Auditor's Office  
1300 Houston Ave  
McAllen, TX 78501  
(956) 681-1126 Report  
Fraud, Waste or Abuse  
(956) 681-1127  
fraudhotline@mcallen.net

## MAJOR FY 15-16 GOALS

- 1.) Through audit coverage use a systematic and disciplined approach to evaluate and improve effectiveness of controls, governance, and risk management to help the City accomplish its goals and objectives.
- 2.) Continue to provide independent auditing and work closely with management to maximize cost effectiveness resulting in cost savings.
- 3.) Continue to provide support service to city departments to improve their controls systems by providing best practice rules and controls.
- 4.) Continue to provide audit expertise to prevent, detect, investigate, and follow-up on allegations of fraud, illegal acts and abuse of city assets.
- 5.) Promote a honest environment and a fraud-free organization by educating employees to do the right thing as an avenue to deter and prevent fraud, waste and abuse of City resources.

Performance Measures					Description:  In general, the audit staff (of 2) conducts performance audits to improve and enhance the efficiency and effectiveness of the City wide financial and operational functions.  We conduct compliance audits to standard operating policies and third party contracts. In addition, we provide department support on controlling processes unique to the operating environment. We investigate allegations pertaining to fraud, waste and abuse of city resources.
	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16	
<b>Inputs:</b>					
Full Time Employees	2	2	2	2	
Department Expenditures	\$ 262,149	\$ 251,652	\$ 175,592	\$ 231,552	
<b>Outputs:</b>					
Audit Service Hours	3,132	3,132	3,132	3,740	
Administrative Hours	522	624	315	618	
Fraud Orientations Conducted	12	12	12	12	
Internal Audit Reports	4	6	3	6	
Special Assignments	5	6	3	6	
Follow-up Audits	3	6	3	4	
Surprise Cash and Inventory Counts	34	45	30	40	
Fraud Allegations Reviewed	17	15	8	14	
Reports Issued	63	78	47	71	
<b>Effectiveness Measures:</b>					
Annual audit plan completed	95%	100%	75%	100%	
Hours spent in auditing	75%	85%	85%	85%	
Audit Concurrence for Recommendations	100%	95%	95%	95%	
Implementation Rate for Audit Recommendations	95%	95%	95%	95%	
Complete "Follow-ups" within 12 months	100%	100%	100%	100%	
<b>Efficiency Measures:</b>					
Internal audit reports completed/ per auditor	3.0	3.0	3.0	3.0	
Special assignments/ per auditor	2.5	2.5	3.0	3.0	
Follow-ups completed/ per auditor	3.0	3.0	3.0	3.0	
Surprise cash and inventory counts completed/ per auditor	19.0	21.5	21.5	22.5	
Reviewed fraud allegations completed/ per auditor	8.0	8.0	7.5	7.5	
Department expenditures per capita	\$ 1.91	\$ 1.81	\$ 1.26	\$ 1.65	



# General Fund Vital Statistics

www.mcallen.net/departments/vitals

## Mission

### Statement:

Dedicated to the timely submission of birth and death records filed in the City of McAllen to the Texas Department of State Health Services as well as providing quick, courteous and responsive service to the public on requests with high regard to integrity, confidentiality, and accountability.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 115,714	\$ 102,769	\$ 104,044	\$ 116,998
Employee Benefits	24,975	27,447	27,447	29,919
Supplies	8,430	7,200	9,050	9,050
Other Services and Charges	15,365	21,658	22,145	24,158
Maintenance	-	-	-	-
Operations Subtotal	164,484	159,074	162,686	180,125
Capital Outlay	844	-	-	1,000
<b>Total Expenditures</b>	<b>\$ 165,328</b>	<b>\$ 159,074</b>	<b>\$ 162,686</b>	<b>\$ 181,125</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

## MAJOR FY 15-16 GOALS

- 1.) Improve records on Laserfiche to improve customer service delivery.
- 2.) Remodel office to improve customer service delivery, provide transparency, and improve internal operations.

## Contact Us:

Greta Zamora  
Local Registrar  
221 S. 15th Street  
McAllen, TX 78501  
(956) 681-1195

## Description:

A staff of three (3) employees, comprised of a Local Registrar, Deputy Registrar and one (1) administrative staff member, process requests for certified copies of birth and death records and burial transit permits to "authorized" applicants.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	3	3	3	3
Department expenditures	\$ 165,328	\$ 159,074	\$ 162,686	\$ 181,125
<b>Outputs:</b>				
No. of burial transit permits issued	348	700	315	315
No. of birth certificates issued	12,975	16,100	12,470	12,500
No. of death certificates issued	1,216	4,500	1,210	1,210
<b>Effectiveness Measures:</b>				
Average submission time of vital statistics to the State (days)	8	15	7	7
Average birth certificates issued per employee daily	20	21	20	20
Average death certificates issued per employee daily	4	7	4	4
<b>Efficiency Measures:</b>				
Average cost per birth certificate issued	\$23	\$23	\$23	\$23
Average cost per death certificate issued	\$21/\$4add'l	\$21/\$4add'l	\$21/\$4add'l	\$21/\$4add'l
Department expenditures per capita	\$ 1.20	\$ 1.15	\$ 1.17	\$ 1.29



# General Fund Passport Facility

www.mcallen.net/departments/passports

## Mission Statement:

Dedicated to processing applications for a U.S. Passport with the highest regard to integrity, confidentiality and superior customer service.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 61,670	\$ 66,040	\$ 65,640	\$ 66,040
Employee Benefits	14,588	15,804	15,603	14,273
Supplies	1,062	1,490	1,115	1,490
Other Services and Charges	6,397	7,320	7,090	8,170
Maintenance	-	200	-	200
Operations Subtotal	83,717	90,854	89,448	90,173
Capital Outlay	-	3,750	-	-
<b>Total Expenditures</b>	<b>\$ 83,717</b>	<b>\$ 94,604</b>	<b>\$ 89,448</b>	<b>\$ 90,173</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	2	2	2	2
<b>Total Positions Authorized</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

## Contact Us:

Norma Rodriguez  
Passport Services  
Coordinator  
221 S. 15th Street  
McAllen, TX 78501  
(956) 681-1450

## MAJOR FY 15-16 GOALS

- 1.) Continue promoting the Passport Acceptance Facility by doing outreach.
- 2.) Continue attending to high volume of customers.

## Description:

The City of McAllen is able to offer an essential service in a central location in the heart of the city convenient to the traveling public (transit facility), and also offering an additional service being notary public service.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	1	1	1	1
Department expenditures	\$ 83,717	\$ 94,604	\$ 89,448	\$ 90,173
<b>Outputs:</b>				
Number of walk-ins assisted with questions and information only	9,301	7,500	10,000	7,600
Number of applications processed for United States (US) Passport Book	3,237	2,900	3,500	3,000
Number of applications processed for US Passport Card	5,036	3,800	5,500	4,500
Passport photos taken	5,433	4,500	5,600	4,700
<b>Effectiveness Measures:</b>				
Average number of walk-ins assisted with questions and information only	20	15	25	20
Average number of applications processed for US Passport Book per employee daily	16	8	18	16
Average number of applications processed for US Passport Card per employee daily	18	10	21	15
<b>Efficiency Measures:</b>				
Average cost of applications processed for US Passport Book/Card	\$ 25	\$ 25	\$ 25	\$ 25
Average cost of applications processed for US Passport Card	\$ 25	\$ 25	\$ 25	\$ 25
Department expenditures per capita	\$ 0.61	\$ 0.68	\$ 0.64	\$ 0.64



Mission Statement:  
The City of McAllen Municipal Court is dedicated to the fair and efficient administration of justice.

Contact Us:  
Honorable Kathleen Henley Municipal Court  
1601 N. Bicentennial McAllen, TX 78501

Description:  
The Municipal Court processes paperwork that is turned in by various departments such as the McAllen Police Department, Animal Control, Code Enforcement, South Texas College, McAllen ISD, District Attorney's Office, Bond Companies, Attorneys and the general public. We have 30 people who help process the paperwork, this includes 7 Police Dept. employees and 1 from the Legal dept. The Court is located at 1601 N. Bicentennial Boulevard, McAllen, TX 78501 (956) 681-2900.

Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 879,905	\$ 985,835	\$ 978,468	\$ 1,028,590
Employee Benefits	245,905	271,526	271,526	278,716
Supplies	8,708	8,910	8,240	8,910
Other Services and Charges	56,111	83,518	54,865	77,842
Maintenance	29,497	76,538	74,601	69,811
Operations Subtotal	1,220,125	1,426,327	1,387,700	1,463,869
Capital Outlay	43,326	12,491	10,000	10,506
Total Expenditures	\$ 1,263,451	\$ 1,438,818	\$ 1,397,700	\$ 1,474,375
PERSONNEL				
Exempt	5	6	5	6
Non-Exempt	17	20	20	20
Part-Time	2	2	1	2
Total Positions Authorized	24	28	26	28

MAJOR FY 15-16 GOALS

1.) Integrate building improvements with court processes to improve customer service.  
2.) Continue to implement video in new areas to improve customer service.  
3.) Continue to make more functions available over the internet to improve customer service.

Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
Inputs:				
Number of full time employees	22	26	25	26
Number of Judges	4	6	4	5
Department Expenditures	\$ 1,263,451	\$ 1,438,818	\$ 1,397,700	\$ 1,474,375
Outputs:				
Revenues generated	\$ 2,627,281	\$ 2,750,000	\$ 2,750,000	\$ 2,750,000
Number cases filed with the court	21,998	28,000	24,000	24,000
Number of hearings held	10,351	12,000	6,000	10,000
Number of trials held	99	300	100	100
Number of new traffic citations	15,312	17,000	14,000	15,000
Number of new non-traffic citations	6,686	9,500	12,000	10,000
Number of cases disposed	26,131	30,000	25,000	25,000
Number of warrants	7,996	8,000	8,000	8,000
Number of truancies	148	250	160	200
Number of walk-in customers per day	150	150	150	150
Number of Arrest warrants executed for A&B misdemeanors	3,305	1,400	3,000	3,000
Number of Arrest warrants executed for Felonies	1,274	1,400	1,300	1,300
Number of persons processed through the Jail	1,878	1,900	1,800	1,900
Effectiveness Measures:				
Percent of customers who consider service to be excellent or good	99%	99%	99%	99%
Collection Rate	81%	70%	80%	70%
Community Service Hours worked throughout the City to pay fines & C/C	18087	12,000	13,500	12,000
Number of persons who keep insurance approx. 6 months for deferral	1203	1,400	1,000	1,200
Number of persons who get DL	330	350	300	350
Percent of code violations where compliance is achieved	80%	90%	80%	90%
Number who attend Juvenile Education Programs	349	500	100	200
Efficiency Measures:				
Trials and hearings / judge	4,180	5,000	2,440	5,000
Window payments a day	150	150	150	150
Department expenditures per capital	\$ 9.19	\$ 10.25	\$ 10.07	\$ 10.50



# General Fund Finance

www.mcallen.net/departments/finance

## Mission Statement:

"The Finance Department's Mission Statement is to provide accountability to the public for the resources which have been provided to the City in a transparent manner."

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 782,192	\$ 907,204	\$ 847,670	\$ 841,498
Employee Benefits	188,741	219,572	219,572	226,091
Supplies	18,520	18,520	18,520	18,520
Other Services and Charges	83,319	147,404	140,845	148,067
Maintenance	9,460	10,494	5,369	10,406
Operations Subtotal	1,082,233	1,303,194	1,231,976	1,244,582
Capital Outlay	5,484	-	3,485	-
<b>Total Expenditures</b>	<b>\$ 1,087,717</b>	<b>\$ 1,303,194</b>	<b>\$ 1,235,461</b>	<b>\$ 1,244,582</b>
<b>PERSONNEL</b>				
Exempt	5	5	5	4
Non-Exempt	13	15	15	15
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>18</b>	<b>21</b>	<b>21</b>	<b>20</b>

## Contact Us:

Susan Lozano, CPA  
Finance Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1080

## MAJOR FY 15-16 GOALS

- 1.) Implement new payroll timekeeping software program.
- 2.) Concentrate staff's efforts to scan paper medium to laserfiche storage.
- 3.) Implement GASB Standards 67 and 68.
- 4.) Implement Great Plains cashiering on sales module throughout City.
- 5.) Continue the plan of succession due to retirements.

## Description:

The Finance Department is responsible for accounting, financial reporting, budgeting as well as debt management and participates in the treasury / investment program. The accounting function includes cash receipts, billing, accounts receivable, accounts payable, payroll, capital assets and general accounting.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 15-16	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	18	21	21	20
Department Expenditures	\$ 1,087,717	\$ 1,303,194	\$ 1,235,461	\$ 1,244,582
<b>Outputs:</b>				
Prepare CAFR	Yes	Yes	Yes	Yes
Prepare Official Budget Document	Yes	Yes	Yes	Yes
Funds maintained	57	61	66	66
Monthly financial reports	12	12	12	12
Mid-year & Annual financial reviews	Yes	Yes	Yes	Yes
Prepare financial presentation for credit rating agency reviews	Yes	Yes	Yes	Yes
Manage debt	\$ 223,137,000	\$ 212,629,000	\$ 212,629,000	\$ 202,121,000
<b>Effectiveness Measures:</b>				
GFOA's CAFR Award	Yes	Yes	Yes	Yes
GFOA'S Budget Award	Yes	Yes	Yes	Yes
Maintain/improve credit ratings	S&P/FR	S&P/FR	S&P/FR	S&P/FR
General Obligation Bonds	AA+/AA+	AA+/AA+	AA+/AA+	AA+/AA+
Bridge Revenue Bonds	A/A	A/A	A/A	A/A
Sales Tax Revenue Bonds	AAA/N/R	AAA/N/R	AAA/N/R	AAA/N/R
<b>Efficiency Measures:</b>				
Monthly turn-key cost to manage all financial affairs of City per fund	\$ 1,333	\$ 1,597	\$ 1,471	\$ 1,482
Department expenditures per capital	\$ 7.91	\$ 9.38	\$ 8.90	\$ 8.86





# General Fund Management and Budget

www.mcallen.net/departments/finance

## Mission Statement:

"The Office of Budget and Management is to provide an annual budget to the City Management Team, the City Council, the City Departments, and our citizens in order to increase confidence in City leadership."

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 212,345	\$ 270,879	\$ 225,310	\$ 278,504
Employee Benefits	45,648	60,591	60,591	62,909
Supplies	1,993	5,000	4,100	6,000
Other Services and Charges	7,230	8,050	8,308	10,050
Maintenance	5,299	13,000	12,700	13,000
Operations Subtotal	272,515	357,520	311,009	370,463
Capital Outlay	2,776	-	950	5,000
<b>Total Expenditures</b>	<b>\$ 275,291</b>	<b>\$ 357,520</b>	<b>\$ 311,959</b>	<b>\$ 375,463</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	3
Non-Exempt	2	3	3	2
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>4</b>	<b>5</b>	<b>5</b>	<b>5</b>

## Contact Us:

Angie Rodriguez  
Budget Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1078

## MAJOR FY 15-16 GOALS

- 1.) Maximize the potentially of the New Software - Budget Maestro
- 2.) Facilitate the Budgeting process from inception to completion
- 3.) Continue enhancement of Capital Improvement Programs budget development.
- 4.) Continue obtaining the "Distinguish Budget Presentation Award".

## Description:

The Office of Management & Budget Department is responsible for instituting and operating a governmental budgeting system that provides financial information to both external users and internal management. This information is used to monitor the expenditure of public funds and to ensure that the financial transactions of the City are conducted in accordance with statutory and contractual requirements and City policy.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	4	5	5	5
Department Expenditures	\$ 275,291	\$ 357,520	\$ 311,959	\$ 375,463
<b>Outputs:</b>				
Prepare Official Budget Document	Yes	Yes	Yes	Yes
Funds maintained	64	64	64	66
<b>Effectiveness Measures:</b>				
GFOA'S Budget Award	Yes	Yes	Yes	Yes
General Fund Expenditures as Percentage of City Wide Expenditures	49%	53%	52%	53%
General Fund Revenues as Percentage of City Wide Revenues	46%	32%	50%	45%
<b>Efficiency Measures:</b>				
Department expenditures per capita	\$ 2.00	\$ 2.57	\$ 2.25	\$ 2.67



# General Fund Tax Office

www.mcallen.net/departments/tax

## Mission Statement:

To assess and collect the property tax that is due to the City of McAllen according to our 2014 Property Values and all other taxes that may be due.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 215,211	\$ 202,197	\$ 211,465	\$ 211,950
Employee Benefits	53,815	54,620	54,620	51,325
Supplies	8,413	5,833	5,833	5,833
Other Services and Charges	613,233	672,055	745,505	784,580
Maintenance	8,540	9,307	9,307	29,307
Operations Subtotal	899,213	944,012	1,026,730	1,082,995
Capital Outlay	-	-	-	4,350
<b>Total Expenditures</b>	<b>\$ 899,213</b>	<b>\$ 944,012</b>	<b>\$ 1,026,730</b>	<b>\$ 1,087,345</b>
<b>PERSONNEL</b>				
Exempt	2	1	1	1
Non-Exempt	4	4	4	4
Part-Time	-	1	2	2
<b>Total Positions Authorized</b>	<b>6</b>	<b>6</b>	<b>7</b>	<b>7</b>

## Contact Us:

Rebecca Grimes  
Tax Assessor-Collector  
311 N. 15th Street  
McAllen, TX 78501  
(956) 681-1330

## MAJOR FY 15-16 GOALS

- 1.) Continue working closely with Tax Attorneys on all delinquent accounts.
- 2.) Certify one more employee with the Texas Department of Licensing and Regulations.
- 3.) Continue offering the best customer service to the citizens of McAllen.

## Description:

The tax office has two separate functions: Assessing - Applying the current tax rate to the certified values from the Appraisal District to calculate the current year levy. This levy is what the City Commission approves during our budget process. Collections - Collecting the levy calculated for the current year and any delinquent taxes still on the tax roll. The Tax Office is in the process of obtaining preliminary values from the Hidalgo County Appraisal District to begin the collection process for the new tax year.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Full Time Employees	6	5	5	5
Department Expenditures	\$ 899,213	\$ 944,012	\$ 1,026,730	\$ 1,087,345
<b>Outputs:</b>				
Revenues generated:				
Current Tax Collections	\$ 32,474,873	\$ 33,254,533	\$ 36,328,212	\$ 37,390,109
Delinquent Tax Collections	\$ 1,000,136	\$ 1,600,000	\$ 1,300,000	\$ 1,400,000
Tax Paid Due to Tax Suits	\$ 382,000	\$ 500,000	\$ 425,000	\$ 300,000
Tax Levy	\$ 33,395,738	\$ 35,940,129	\$ 36,982,694	\$ 37,767,787
Tax Accounts	54,935	55,278	54,307	55,141
<b>Effectiveness Measures:</b>				
Collection rate of current taxes	97%	99%	98%	99%
Dept expenditures as a % of tax levy	2.69%	2.63%	2.78%	2.88%
<b>Efficiency Measures:</b>				
Accts handled per full time employee	14,500	15,500	15,000	15,500
Collections per full time employee	\$ 5,802,703	\$ 6,000,000	\$ 7,000,000	\$ 6,000,000
Department expenditures per capita	\$ 6.54	\$ 6.80	\$ 7.40	\$ 7.74



### Mission Statement:

To ensure fair and open competition among bidders, to experience the most value for each dollar spent, to purchase quality materials, commodities and/or services in proper quantities and at the right time, to ensure prompt deliveries, to establish a good strong businesslike relationship with all interested bidders, and to acquaint all persons in respect to the City of McAllen's Purchasing and Contracting policies and procedures and the methodology utilized towards the solicitation, evaluation, and award of bids.

### Contact Us:

Gerardo Noriega,  
Director of Purchasing  
and Contracting  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1130

### Department Summary

<b>Expenditure Detail:</b>	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Personnel Services				
Salaries and Wages	\$ 364,203	\$ 445,119	\$ 445,119	\$ 443,104
Employee Benefits	84,895	116,709	116,709	117,607
Supplies	6,214	7,220	8,007	7,060
Other Services and Charges	17,015	8,228	16,646	7,228
Maintenance	-	-	1,500	1,250
			-	
Operations Subtotal	472,328	577,276	587,981	576,249
Capital Outlay	3,639	-	-	-
<b>Total Expenditures</b>	<b>\$ 475,967</b>	<b>\$ 577,276</b>	<b>\$ 587,981</b>	<b>\$ 576,249</b>
<b>PERSONNEL</b>				
Exempt	2	3	3	3
Non-Exempt	6	7	7	7
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>8</b>	<b>10</b>	<b>10</b>	<b>10</b>

### MAJOR FY 15-16 GOALS

- 1.) Updating E-Bid (Bidding Portal) with HUB vendors.
- 2.) Work with departments to provide training on preparation of online solicitations, bid tabulations, recommendation information to support requisition process. (User access has increase and partial training has taken place.)
- 3.) Promote internal & external department awareness of Policies and Procedures through training programs.
- 4.) Update Purchasing & Contracting Policies & Procedures.
- 5.) Train & Initiate process of certifying all Buyers and CCO.

General Fund  
Purchasing and Contracting  
www.mcallen.net/departments/purchasing

Performance Measures				
	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	8	10	10	10
Department Expenditures	\$ 475,967	\$ 577,276	\$ 587,981	\$ 576,249
<b>Outputs:</b>				
Requisitions	2,586	3,600	1,612	2,763
Purchase orders processed	2,579	6,098	1,556	2,667
Purchase contracts administered	62	65	32	55
Dollar value of purchases processed	\$ 117,242,360	\$ 85,000,000	\$ 59,010,167	101,160,286
Dollar Value of Cooperative purchases	\$ 7,208,607	\$ 82,435,936	\$ 3,771,909	6,466,130
Pre-bid conferences	189	220	78	134
Bid openings held	189	240	78	134
Pre-construction conferences	38	45	11	19
Construction contracts administered	43	45	14	24
Dollar value of construction contracts processed	\$ 119,101,311	\$ 25,000,000	\$ 6,142,401	10,529,830
Supply contracts	99	50	38	65
Service contracts	118	65	40	69
Informal Price Quotes	52	30	21	36
Cooperative Purchases	252	6	138	237
Requests for availability of funds	189	240	78	134
Requests for change orders on p.o.s	514	800	555	951
Requests for procurement cards	193	20	19	33
Bidders on file	8,365	10,000	8,855	15,180
<b>Effectiveness Measures:</b>				
Average number of days to process requisitions to purchase order status	4.3	4.5	6.3	4.0
<b>Efficiency Measures:</b>				
Requisitions per full time employee	862	1,200	403	921
Purchase Orders per full time employee	859.67	12,500	389	667
Construction contracts administered per full time employee	14.33	30	4.67	8
Purchase contracts administered per full time employee	21	465	11	18
Department expenditures per capita	\$ 3.46	\$ 4.16	\$ 4.24	\$ 4.10

**Description:**

Purchasing & Contracting Department ensures that the City of McAllen and McAllen Public Utilities departments comply with all City ordinances, state and federal law requirements referenced to Procurement and Contracting Practices, by relieving the department head of the burdensome task of Purchasing. Centralization of all Purchasing and Contracting efforts into one department striving for economies of scale and efficiency. There are (3) Clerical support staff positions, (1) Administrative Supervisor, (1) Senior Buyer, (2) Buyer II, (1) Assistant Director, and the Director managing Purchasing and Contracting.



### Mission Statement:

To provide service to the public servants, and effective, timely legal representation and advice to the City Commission and City Administration. This office zealously represents the City in legal controversies from the point of claim to resolution and is committed to implementing the City Commission's Policies, minimizing any potential liability. We protect and promote the City's interest by also providing quality legal services to City Boards, Commissions and Departments.

### Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 880,125	\$ 813,167	\$ 803,168	\$ 809,797
Employee Benefits	158,082	153,852	153,852	166,769
Supplies	3,268	3,078	3,078	3,078
Other Services and Charges	739,780	358,873	367,168	367,168
Operations Subtotal	1,781,254	1,328,970	1,327,266	1,346,812
Capital Outlay	-	6,000	-	13,314
<b>Total Expenditures</b>	<b>\$ 1,781,254</b>	<b>\$ 1,334,970</b>	<b>\$ 1,327,266</b>	<b>\$ 1,360,126</b>
<b>PERSONNEL</b>				
Exempt	8	8	8	8
Non-Exempt	2	3	3	3
Part-Time	-	2	2	2
<b>Total Positions Authorized</b>	<b>10</b>	<b>13</b>	<b>13</b>	<b>13</b>

### MAJOR FY 15-16 GOALS

- 1.) Continue review of Code of Ordinances.
- 2.) Continue developing and implementing Standard Operating Procedures.
- 3.) Assist in completion of major projects.
- 4.) Review and negotiate Labor Agreements.
- 5.) Continue to evaluate and possibly implement changes to insurance program.
- 6.) Review and implement legislative changes.

### Contact Us:

Kevin D. Pagan  
City Attorney  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1090

# General Fund

## Legal

www.mcallen.net/departments/attorney

Performance Measures				
	Actual FY 13-14	Goal FY 15-16	Estimated FY 15-16	Goal FY 16-17
<b>Inputs:</b>				
Number of full time employees	10	11	11	11
Number of Attorneys	5	6	6	7
Department Expenditures	\$ 1,781,254	\$ 1,334,970	\$ 1,327,266	\$ 1,360,126
<b>Outputs:</b>				
Number of City Gov. Entities Represented	23	23	23	23
City Comm. mtgs & workshops attended	51	67	51	51
Subordinate agency meetings attended	299	295	N/A	295
Human Resource Hearings held	7	15	20	15
Resolutions, ordinances, orders, agrmts, contracts, leases, deeds, liens & opinions prepared & reviewed	415	450	425	425
Number of Municipal Court Hearings Supervised	11,080	12,000	12,000	12,100
Right of Way acquisitions, projects, etc. prepared and overseen	45	100	45	55
<b>Effectiveness Measures:</b>				
Number of lawsuits filed against the City	11	13	13	12
Number of lawsuits filed by City	3	2	2	2
Number of lawsuits resolved before trial	14	15	11	10
Number of lawsuits tried	1	1	1	1
Number of lawsuits resolved with Plaintiff receiving no compensation	5	10	6	5
<b>Efficiency Measures:</b>				
Department expenditures per capita	\$ 12.96	\$ 9.61	\$ 9.56	\$ 9.69

### Description:

The function of the City Attorney's Office is to serve the City of McAllen with the highest quality of legal advice and representation.

The office advises the Mayor, City Commission, City Management, City Boards and employees in all areas of the law. The City Attorney's Office is involved in the preparation of contracts, code enforcement, legislation, real estate, litigation, labor and financial matters for the City. The City Attorney's Office also defends the City in civil lawsuits and prosecutes Class "C" misdemeanors in municipal court and oversees the City's Right of Way Department relating to condemnation and other issues. The Office is located at City Hall. The City Attorney also serves in the capacity of the City's Emergency Management Coordinator by appointment of the Mayor. While the City currently has no formal department of Emergency Management, the Emergency Management Coordinator ("EMC") coordinates the emergency planning, preparedness, response, and recovery aspects of all departments city-wide.

## Mission Statement:

The Grant Administration Office is committed to identifying funding sources, providing sound grant development and management practices, and facilitating partnerships with City Departments and funding agencies to fiscally support projects and services that improve the quality of life for McAllen citizens.

## Contact Us:

Carla M. Rodriguez  
Director of Grant  
Administration  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1033

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 274,652	\$ 275,768	\$ 290,578	\$ 289,311
Employee Benefits	55,082	55,016	55,016	68,183
Supplies	21,080	8,347	8,347	10,500
Other Services and Charges	62,257	64,453	64,555	64,453
Operations Subtotal	413,072	403,584	418,496	432,447
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 413,072</b>	<b>\$ 403,584</b>	<b>\$ 418,496</b>	<b>\$ 432,447</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	3	4	4	4
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>4</b>	<b>5</b>	<b>5</b>	<b>5</b>

## MAJOR FY 15-16 GOALS

- 1.) Establish a semi-annual and final reporting process for organizations whose operations are leveraged by the City's General Fund; and continue to work with the City Manager's Office and the Office of Management and Budget to further streamline budgeting and fiscal accountability, aligning with the Strategic Business Plan.
- 2.) Continue to secure funding to support infrastructure and capital improvement projects; park enhancements and trail expansions and development; public safety initiatives including police, fire and emergency management projects; and expand library collections, new programs and services, supporting the Strategic Business Plan goals.
- 3.) Offer a regional grant writing and compliance seminar, advancing the Strategic Business Plan.
- 4.) Sustain excellent grant development and management practices by participating in professional development experiences, strengthening the Strategic Business Plan.

Performance Measures				
	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	4	5	5	5
Department Expenditures	\$ 413,072	\$ 403,584	\$ 418,496	\$ 432,447
<b>Outputs:</b>				
Amount of Active Grants Managed	\$ 55,126,159	\$ 45,000,000	\$ 61,984,834	\$ 55,000,000
Number of Grant Proposals Submitted	28	22	39	25
Grant Compliance Reviews Conducted	5	24	18	15
Grant Compliance Orientations Conducted	11	20	20	22
<b>Effectiveness Measures:</b>				
Grants Awarded	25	20	20	22
Dollar Amount of Grants Awarded	\$ 16,862,073	\$ 12,500,000	\$1,816,862	\$ 13,500,000
Outside Agencies receiving General Fund allocations	15	15	14	14
Amount of Outside Agency Funds Managed	\$ 3,884,054	\$ 4,140,358	\$ 3,872,054	\$ 3,900,000
Outside Agency Compliance Reviews Conducted	7	13	12	12
<b>Efficiency Measures:</b>				
Department Expenditures per Capita	\$3.01	\$2.91	\$3.01	\$3.08

#### Description:

The Grant Administration Office is located at McAllen City Hall on the 2nd Floor, and is comprised of the Director, two Grant Development Specialists, a Compliance Officer, and an Administrative Grant Assistant. The Office is responsible for 3 major functions of the grant process: 1). Identifying funding sources and writing grant applications; 2). Ensuring programmatic and fiscal compliance in the implementation of City grant programs; and 3). Overseeing funds awarded to community non-profit agencies by the City. The Grant Administration Office is currently responsible for managing an estimated \$43 million in grant funds (as of April 18, 2011).





### Mission

#### Statement:

To complete projects assigned to us by Public Utility Board and City Commission including State projects.

### Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 111,784	\$ 110,923	\$ 110,923	\$ 110,923
Employee Benefits	22,609	24,024	24,024	29,629
Supplies	1,600	1,454	1,096	1,954
Other Services and Charges	33,234	52,497	52,497	52,497
Operations Subtotal	169,226	188,898	188,540	195,003
Capital Outlay	859	-	-	1,600
<b>Total Expenditures</b>	<b>\$ 170,085</b>	<b>\$ 188,898</b>	<b>\$ 188,540</b>	<b>\$ 196,603</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

### Contact Us:

Jeanie Backor  
Land Acquisition  
Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1188

### MAJOR FY 15-16 GOALS

- 1.) To acquire right of way for Erie Avenue
- 2.) To acquire right of way for all bond right of way projects
- 3.) To attend more training courses to gain knowledge in right of way through IRWA for certification
- 4.) To acquire right of way for the Daffodil Expansion Project
- 5.) To acquire right of way for the South Bentsen Road Project

### Description:

This Department's function is to acquire land mainly for expansion and/or extension of streets and roads; acquisition of easements for new subdivisions, acquisition of property needed by the City; sale of property no longer needed by the City; other projects assigned to us by the City Commission and/or by the Public Utility Department.

### Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	2	2	2	2
Department Expenditures	\$ 170,085	\$ 188,898	\$ 188,540	\$ 196,603
<b>Outputs:</b>				
Number of parcels closed	12	20	15	20
Number of projects	33	30	30	35
Number of abandonment's of easements, streets, & alleys prepared	12	25	10	10
Number of condemnations	0	2	1	1
Number of donated property **	7	10	5	10
Number of Real Estate closings	0	10	0	10
Number of License Agreements	6	5	6	5
Number of Development Agreements	2	5	3	5
<b>Effectiveness Measures:</b>				
Number of reimbursements from state	0	0	0	0
<b>Efficiency Measures:</b>				
Estimated # hours for the complete documentation of parcel	3	3	3	3
Department expenditures per capita	\$ 1.24	\$ 1.36	\$ 1.36	\$ 1.40



# General Fund Human Resources

www.mcallen.net/hr

## Mission Statement:

To treat each person as a valued customer while contributing positively through comprehensive programming that displays a thorough understanding of all aspects of the human resources profession, including pro-active involvement in areas of legal compliance, and service that displays an enthusiastic interest in the lives of others.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 478,829	\$ 513,078	\$ 513,078	\$ 522,946
Employee Benefits	113,216	131,398	131,398	127,229
Supplies	19,967	16,165	16,165	21,140
Other Services and Charges	249,384	134,670	134,670	135,670
Maintenance	7,389	10,000	10,000	10,000
	-			
Operations Subtotal	868,786	805,311	805,311	816,985
Capital Outlay	9,196	-	-	-
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 877,982</b>	<b>\$ 805,311</b>	<b>\$ 805,311</b>	<b>\$ 816,985</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	6	8	9	8
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>8</b>	<b>11</b>	<b>12</b>	<b>11</b>

## MAJOR FY 15-16 GOALS

- 1.) Update City of McAllen Employee Personnel Policies & Procedures Manual.
- 2.) Ensure Compliance of HR Records Retention Schedules.
- 3.) Implement Laser Fiche Scanning of City Employee Files.
- 4.) Implement Payroll Audit Review Process.
- 5.) Improve City Employee Retention.
- 6.) Covert Standard HR Template Forms to Electronic Formats.
- 7.) Continue to Improve and Enhance HR Operational Processes.

## Contact Us:

Juan Gonzalez  
HR Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1045

# General Fund

## Human Resources

www.mcallen.net/hr

### Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Full time employees (Non-Exempt)	8	10	11	10
Full time employees (Exempt)	2	2	2	2
Total full time employees	10	10	10	10
Department Expenditures	\$ 877,982	\$ 805,311	\$ 805,311	\$ 816,985
<b>Outputs:</b>				
Total Job Requisitions Processed	300	300	300	300
Total Number of Volunteers Assigned	100	100	100	100
Total Number of Job Fairs Participation	8	35	5	5
Total Number of FMLA Only Applications Processed	110	125	125	130
Total Number of FMLA & FMLA-IOJ Applications Processed	55	55	65	50
Total Number of Criminal Background Checks Processed	458	458	465	450
Total Number of Pre-Employment Drug Screenings Processed	420	425	425	425
Total Number of Physical Examinations Processed	464	464	450	450
Total Number of Job Descriptions Created or Updated	203	300	250	200
Total Number of Job Reclassifications of Existing Positions	24	50	50	50
Total Number to FLSA Designations	8	5	10	10
Total Employees Trained on New Employee Orientation	94	90	90	90
Total Employees Trained on Preventing Harassment in the Workplace	1,014	1,014	1,015	1,015
Total Employees Trained on Improving Customer Service	300	300	300	350
Total Number of Employee Disciplinary Reports	103	122	125	125
Total Number of Appeal Hearings	11	6	12	15
<b>Effectiveness Measures:</b>				
Total Number of Exit Interviews Conducted	109	122	100	100
Total Number of HR Website Hits	244,512	250,000	250,000	250,000
Average Number of HR Training Hours Per Year	290	300	300	300
<b>Efficiency Measures:</b>				
Employee Turnover Rate	6.5%	7.0%	7.0%	6.0%
Department Expenditures Per Employee	\$ 469.47	\$ 451.15	\$ 451.15	\$ 452.62

### Description:

The Human Resources Department manages the overall provision of municipal human resource management functions, services, policies, and programs. The major functions include providing qualified and capable staffing through efficient job posting, applicant screening, interviews, background checks, testing, employment offers, enrollment, and new employee orientation; providing outsource agency and volunteer staffing; developing, interpreting and communicating City policy, practices and procedures; providing a competitive and fair compensation; maintaining effective job classifications; administering labor laws including FMLA Reviews; EEOC Reviews; and compliance of regulatory concerns regarding employees; conducting employee and supervisor staff development training; providing HR staff development training; maintaining employee retention; providing employee counseling; conducting disciplinary reviews; monitoring employee behavior and performance review; and conducting internal investigations.



## General Fund Employee Benefits

[www.mcallen.net/departments/benefits](http://www.mcallen.net/departments/benefits)

### Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages				
Employee Benefits	\$ -	\$ (1,275,000)	\$ -	\$ (20,840)
Operations Subtotal	-	(1,275,000)	-	(20,840)
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ (1,275,000)</b>	<b>\$ -</b>	<b>\$ (20,840)</b>

## General Fund Liability Insurance

### Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Other Services and Charges	\$ 651,761	\$ 651,761	\$ 651,761	\$ 457,085
Operations Subtotal	651,761	651,761	651,761	457,085
<b>Total Expenditures</b>	<b>\$ 651,761</b>	<b>\$ 651,761</b>	<b>\$ 651,761</b>	<b>\$ 457,085</b>



# General Fund Planning

www.mcallen.net/devservices/planning

## Mission Statement:

"The Planning Department is committed to providing high-quality, proactive services and programs to enhance the quality of life of McAllen residents, businesses and visitors, and to promoting a well-designed, physically integrated, livable and prosperous community consistent with City Commission long range vision and strategic plans."

## Contact Us:

Julianne R. Rankin,  
FAICP  
Planning Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1250

## Description:

The Planning Department guides and manages growth & development through policies, plans & ordinances adopted by the City Commission. The Department is dedicated to high quality service and quality of life by promoting growth that is orderly, healthy and safe. Responsibilities of the department include, but are not limited to: development review, historic preservation, neighborhood planning, neighborhood grants for improvement, transportation and code development.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 643,419	\$ 842,037	\$ 687,257	\$ 841,621
Employee Benefits	160,900	227,108	227,107	237,698
Supplies	19,773	75,780	20,680	20,680
Other Services and Charges	36,102	42,578	42,678	46,949
Maintenance	3,493	18,970	17,970	18,779
Operations Subtotal	863,687	1,206,473	995,692	1,165,727
Capital Outlay	5,711	23,350	23,350	21,000
Grant Reimbursement	-	(19,000)	-	-
<b>Total Expenditures</b>	<b>\$ 869,398</b>	<b>\$ 1,210,823</b>	<b>\$ 1,019,042</b>	<b>\$ 1,186,727</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	13	18	18	18
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>16</b>	<b>22</b>	<b>22</b>	<b>22</b>

## MAJOR FY 15-16 GOALS

- 1.) Update comprehensive plan: land use and thoroughfare plan for annexed areas
- 2.) Adopt amendments to development regulations as directed by City Commission
- 3.) Enhance McAllen's visual appearance
  - through targeted promotion of commercial and neighborhood matching grant and lighting programs (1.3.5 & 6)
  - through enhancement funding for landscaping and gateway projects along state highways, Interstate 2
- 4.) Continue with implementation of Accela Citizen Access for electronic application submittals
- 5.) Implementation of Laserfiche across department for case management and historical research
- 6.) Continue with Heart of the City Overlay District
- 7.) Case Manager Program

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	16	21	21	21
Department Expenditures	\$ 869,398	\$ 1,210,823	\$ 1,019,042	\$ 1,186,727
<b>Outputs:</b>				
Number of applications	534	458	656	698
Number of permits	1,400	1,527	1,396	1,486
Number of inspections	2,974	3,072	3,551	3,774
Total workload	4,900	5,147	5,437	5,962
<b>Effectiveness Measures:</b>				
Percent of applications approved	92.0%	91%	91.0%	91%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Workload per employee	288	233	320	271
Expenditure per workload	\$ 177	\$ 255	\$ 187	\$ 217
Department expenditures per capital	\$ 6.32	\$ 8.72	\$ 7.34	\$ 8.45



### Mission Statement:

The Information Technology (IT) department provides administration and appropriation of technological support and solutions to our staff and elected officials to enhance our overall service to the citizens and visitors of the city of McAllen.

### Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,220,366	\$ 1,339,062	\$ 1,434,863	\$ 1,481,033
Employee Benefits	288,212	321,729	321,729	375,147
Supplies	24,573	17,548	17,548	17,548
Other Services and Charges	211,627	251,204	248,852	251,167
Maintenance	395,189	495,788	512,437	574,435
Operations Subtotal	2,139,965	2,425,331	2,535,429	2,699,330
Capital Outlay	239,559	288,000	301,043	162,776
<b>Total Expenditures</b>	<b>\$ 2,379,524</b>	<b>\$ 2,713,331</b>	<b>\$ 2,836,472</b>	<b>\$ 2,862,106</b>
<b>PERSONNEL</b>				
Exempt	13	14	15	16
Non-Exempt	12	12	12	12
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>25</b>	<b>27</b>	<b>28</b>	<b>29</b>

### Contact Us:

Robert Acosta  
Information  
Technology Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1100

### MAJOR FY 15-16 GOALS

- 1.) Continue City Fiber Optic Networking (3.1.7)
- 2.) Implement more ONLINE transactions (05.1.3)
- 3.) Implement more debit/credit card payments in Development Departments (5.1.4)
- 4.) Implement Accela Solution
- 5.) Implement new storage solution
- 6.) Build new Website
- 7.) Standardize Application Management

### Description:

The Information Technology Department provides technology services to the City of McAllen. A staff of 28 full-time employees provide project services and support. For support, 16 employees maintain all computer systems and networks. For project services prioritized by the IT Steering Committee there are 9 full-time positions.

### Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	25	27	27	27
Number of support personnel	12	12	15	16
Number of project personnel	9	9	13	16
Department Expenditures	\$ 2,379,524	\$ 2,713,331	\$ 2,836,472	\$ 2,862,106
<b>Outputs:</b>				
Number of servers supported	45	115	131	161
Number of Users supported	980	850	1,300	1,300
Number of printers/scanners supported	125	125	125	125
Number of applications supported	65	65	84	75
Number of networks supported	204	204	285	320
Number of work orders closed	2,800	2,800	6,200	6,800
<b>Effectiveness Measures:</b>				
Average days to close work orders	7	5	5	3
Percent of support hours	50%	50%	60%	45%
Percent of project hours	50%	50%	40%	55%
<b>Efficiency Measures:</b>				
Average monthly requests closed per person (Support personnel)	19	20	34	35
Expenditures per full time employee	\$ 95,181	\$ 98,182	\$ 101,351	\$ 117,894
Department expenditures per capita	\$ 17.31	\$ 19.53	\$ 20.43	\$ 20.38



# General Fund Public Information Office

www.mcallen.net/mcn  
www.exploremcallen.com

## Mission Statement:

The City of McAllen Public Information Office utilizes a vast array of resources to disseminate public information to McAllen residents and visitors in a timely, accurate and efficient manner.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 325,121	\$ 523,371	\$ 526,371	\$ 517,600
Employee Benefits	81,515	118,389	118,389	128,012
Supplies	9,532	5,000	8,500	5,000
Other Services and Charges	58,204	74,646	75,681	92,381
Maintenance	4,786	6,702	6,500	7,913
Operations Subtotal	479,159	728,108	735,441	750,906
Capital Outlay	4,581	-	-	-
<b>Total Expenditures</b>	<b>\$ 483,740</b>	<b>\$ 728,108</b>	<b>\$ 735,441</b>	<b>\$ 750,906</b>
<b>PERSONNEL</b>				
Exempt	5	5	5	5
Non-Exempt	2	4	3	4
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>7</b>	<b>10</b>	<b>9</b>	<b>10</b>

## Contact Us:

Roy Cantu  
Director of Public  
Information Office  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1200

## MAJOR FY 15-16 GOALS

- 1.) Produce and record 40 15-minute newscasts for Ch. 17 and YouTube (English and Spanish)
- 2.) Staff and record and broadcast 22 City Commission meetings and 22 PUB meetings
- 3.) Staff and record 15 City special events, i.e. July 4<sup>th</sup> Parade, Veterans Day ceremonies, Book Festival.
- 4.) Staff and record 6 special government/community public hearings that impact McAllen, i.e. TxDOT or Legislative
- 5.) Post 2,000 items on Social Media sites Facebook, Twitter & Instagram
- 6.) Increase Facebook likes by 2,000, Twitter followers by 2,000 and Instagram by 250
- 7.) Produce 30 in-studio interview shows with City and Community leaders and other groups
- 8.) Shoot 10 video PSAs to air on MCN
- 9.) Replace non-working & outdated equipment in City Commission Chambers
- 10.) Produce 24 video shorts for social media & YouTube
- 11.) Create 1 new franchise series of shows for MCN and the web
- 12.) Include more department produced content on channel and online
- 13.) Place at least 50 City of McAllen photos in The Monitor Vida sections
- 14.) Write and place at least 4 columns in The Monitor's Op Ed pages

# General Fund

## Public Information Office

www.mcallen.net/mcn  
www.exploremcallen.com

Performance Measures				
	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	7	9	8	9
Department Expenditures	\$ 483,740	\$ 728,108	\$ 735,441	\$ 750,906
<b>Outputs:</b>				
<b>Citizen's</b>				
City Commission	23	23	23	23
Public Utility Board shows	23	23	23	23
Public Service Announcements	175	170	200	200
Vignettes	40	37	80	80
Live Shows	21	21	25	25
Special Event Production Videos	38	38	45	45
Website Stories	1,200	1,225	1,500	1,500
Photos	14,000	12,050	20,000	20,000
Special Event Planning	68	68	50	50
All other shows	197	197	230	230
Total (Public Information Office (PIO)duties)	5,375	5,375	5,400	5,400
Total shows	345	345	345	345
<b>Effectiveness Measures:</b>				
Percentage of citizens rating of public info services as good or excellent exceeds 70%	73	73	61	61
Percentage of citizens who visit the City of McAllen website exceeds 55%	40	40	30	3
<b>Efficiency Measures:</b>				
Number of man hours to produce a regularly occurring talk show (15 minutes or longer)	3	3	3	3
Number of man hours to update City of McAllen websites	3	3	3	3
Number of man hours to work on a Public Information duty	3	3	3	3
Computer hours to load a file (show) into the play list	10 Minutes	10 Minutes	10 minutes	10 minutes
Total PIO expenditure per PIO duty	\$ 100	\$ 135	\$ 137	\$ 137
Total PIO expenditure per show	\$ 2,110	\$ 2,110	\$ 2,139	\$ 2,139
Department expenditures per capita	\$ 3.52	\$ 5.24	\$ 5.30	\$ 5.35

### Description:

The Public Information Office produces the City's 24 hour cable channel, 17.12, McAllen.net, ExploreMcAllen.com and operates social media sites for the City and some of its departments, markets and promotes the city through advertisements, campaigns and media relations. This office is also responsible for special event planning, writing and distributing press releases and information to the media, filming special events, producing PSA's and videos about McAllen and shoots photos at events and internally for departments.





**Mission Statement:**  
McAllen 311 provides easy to understand communication between the City of McAllen and the citizens of McAllen in order to provide municipal customer service.

<b>Department Summary</b>				
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 129,138	\$ 139,840	\$ 133,069	\$ 128,419
Employee Benefits	33,338	36,561	36,561	38,333
Supplies	290	500	1,500	1,500
Other Services and Charges	30	-	45	-
Maintenance	-	21,500	-	20,000
Operations Subtotal	162,796	198,401	171,175	188,252
Capital Outlay	-	6,000	-	3,000
<b>Total Expenditures</b>	<b>\$ 162,796</b>	<b>\$ 204,401</b>	<b>\$ 171,175</b>	<b>\$ 191,252</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>

**Contact Us:**  
Marco Tovas  
1300 Houston Ave  
McAllen, Tx 78501  
(956) 681-1000

- MAJOR FY 15-16 GOALS**
- 1.) Use 311 "Public Stuff" App & McAllen 311 Center to encourage code compliance. (4.1.3)
  - 2.) Continue to improve the new "McAllen 311" Customer Service Center & mobile app.
  - 3.) Continue integration of Accela into 311 center.
  - 4.) Integrate staff & calls from Metro into McAllen 311.
  - 5.) Continued customer service training for 311 Center staff and city departmental staff.
  - 6.) Obtain NIMS certification for all 311 staff.
  - 7.) Establish call center role for EOC.
  - 8.) Develop emergency relocation plans for 311 Call Center.

**Description:**  
Facilitate communication between residents and city departments. Provide customer service and process requests for customers calling departments such as Code Enforcement, Traffic, Airport, Engineering, and Public Works.

<b>Performance Measures</b>				
	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	4	4	4	4
Department Expenditures	162,796	204,401	171,175	191,252
<b>Outputs:</b>				
Total number of customer contacts	29,950	94,630	94,630	99,400
Number of work orders processed	32,665	64,031	64,031	67,250
<b>Effectiveness Measures:</b>				
Average talk time	70 seconds	66 seconds	66 seconds	70 Seconds
Average queue time	38 seconds	26 seconds	26 seconds	20 seconds
<b>Efficiency Measures:</b>				
Avg Speed of Answer	21 seconds	7 seconds	7 seconds	2 seconds
Avg Calls per day	113	371	371	390



### Mission

#### Statement:

Our mission is to provide a safe and clean environment for those who work or visit City Hall.

### Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 79,631	\$ 77,752	\$ 78,752	\$ 77,752
Employee Benefits	20,322	26,136	26,136	31,640
Supplies	22,824	19,900	13,200	19,900
Other Services and Charges	357,541	336,891	232,700	336,891
Maintenance	109,202	146,665	162,900	146,831
Operations Subtotal	589,519	607,344	513,688	613,014
Capital Outlay	-	-	112	-
<b>Total Expenditures</b>	<b>\$ 589,519</b>	<b>\$ 607,344</b>	<b>\$ 513,800</b>	<b>\$ 613,014</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

### Contact Us:

Yvette Barrera  
City Engineer  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1150

### MAJOR FY 15-16 GOALS

- 1.) Finalize, renovation, improvements to City Hall, including Commission Chambers and roof.

### Description:

A staff of 2 custodians and 1 maintenance technician provide services for the maintenance of the 3 story City Hall facility. The custodians are responsible for cleanliness of offices, restrooms, hallways, floors, carpet and lounge area. The maintenance technician provides maintenance for the safe operations of all building related systems.

### Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 589,519	\$ 607,344	\$ 513,800	\$ 613,014
<b>Outputs:</b>				
Number of bathrooms	12	12	12	12
Number of work orders completed	99	100	100	100
Number of times bathrooms cleaned (daily)	2	2	2	2
<b>Effectiveness Measures:</b>				
Percent of repair work orders completed within three working days	85%	85%	75%	85%
Average response time to emergency repairs	Immediate	Immediate	Immediate	Immediate
<b>Efficiency Measures:</b>				
Custodial cost per square foot	\$ 1.36	\$ 1.40	\$ 1.18	\$ 1.41
Department expenditures per capita	\$ 4.29	\$ 4.37	\$ 3.70	\$ 4.37



### Mission Statement:

The mission of the Building Maintenance Division is to systematically plan and schedule facility and building maintenance to safeguard our capital investment, extend the useful life of the facilities, promote health and safety, and provide an appropriate environment for all that utilize the facilities.

### Contact Us:

Richard Martinez  
Superintendent of  
Building Maintenance  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

### Description:

This Division performs minor maintenance and repair services including structural, mechanical and electrical services, carpentry, plumbing, painting, heating and cooling repairs and maintenance for all City Facilities. Building Maintenance Department is housed in the Parks & Recreation Department Office.

### Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 450,132	\$ 494,204	\$ 485,477	\$ 551,756
Employee Benefits	133,202	161,694	161,694	187,906
Supplies	14,556	17,732	17,982	17,732
Other Services and Charges	14,476	16,570	17,795	15,175
Maintenance	34,519	37,376	37,376	36,553
Operations Subtotal	646,886	727,576	720,324	809,122
Capital Outlay	3,826	73,500	70,545	-
<b>Total Expenditures</b>	<b>\$ 650,712</b>	<b>\$ 801,076</b>	<b>\$ 790,869</b>	<b>\$ 809,122</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	9	11	11	13
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>11</b>	<b>13</b>	<b>13</b>	<b>15</b>

### MAJOR FY 15-16 GOALS

- 1.) Acquire equipment and hire staff to speed up completion of work orders.
- 2.) Upgrade maintenance software and provide training to staff.
- 3.) Cross train staff to increase knowledge of department functions.
- 4.) Reduce on call response time for emergency calls.
- 5.) Reduce energy consumption at City Facilities.

### Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	11	13	13	15
Total facilities maintained	55	55	56	56
Department Expenditures	\$ 650,712	\$ 801,076	\$ 790,869	\$ 809,122
<b>Outputs:</b>				
Number A/C jobs completed	285	280	270	300
Number of electrical jobs completed	531	600	580	630
Other building maintenance jobs compl	344	350	380	400
<b>Effectiveness Measures:</b>				
Percent of jobs called back on	1%	1%	1%	0.025%
Average time to complete work order	2.5 hr	3 hr	2.5 hr	2 hr
<b>Efficiency Measures:</b>				
Average Number of work orders per full time employee	89	109	102.5	89
Department expenditures per capita	\$ 4.73	\$ 5.77	\$ 5.70	\$ 5.76



# General Fund Development Center

[www.mcallen.net](http://www.mcallen.net)

## Mission Statement:

Our mission is to provide a One-Stop-Shop for those who do business with the City.

## Contact Us:

Yvette Barrera, PE  
City Engineer  
311 N. 15th  
McAllen, Tx 78501  
(956) 681-1150

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 219	\$ 22,506	\$ 23,192	\$ 23,192
Employee Benefits	-	7,128	8,545	10,300
Supplies	-	14,300	14,427	14,300
Other Services and Charges	37,189	57,700	47,000	55,200
Maintenance	-	8,000	8,000	7,500
Operations Subtotal	37,408	109,634	101,164	110,492
Capital Outlay	-	800	800	1,520
<b>Total Expenditures</b>	<b>\$ 37,408</b>	<b>\$ 110,434</b>	<b>\$ 101,964</b>	<b>\$ 112,012</b>
<b>PERSONNEL</b>				
Exempt				
Non-Exempt	-	1	1	1
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>-</b>	<b>1</b>	<b>1</b>	<b>1</b>

## Description:

This department was created in order to facilitate the process for the citizens and those who conduct business with the City of McAllen.

## MAJOR FY 15-16 GOALS

- 1.) Increase Retail Recruitment efforts.
- 2.) Implement credit card acceptance for items such as Garage Sale Permits.
- 3.) Implement online transactions.
- 4.) Accept credit/debit card payment in all development group departments.
- 5.) Increase overall Accela use in all departments.



# General Fund Other Agencies Economic Development

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Other Services and Charges	\$ 2,495,558	\$ 2,150,435	\$ 2,150,435	\$ 2,102,234
Operations Subtotal	2,495,558	2,150,435	2,150,435	2,102,234
<b>Total Expenditures</b>	<b>\$ 2,495,558</b>	<b>\$ 2,150,435</b>	<b>\$ 2,150,435</b>	<b>\$ 2,102,234</b>

## DEPARTMENT: DETAIL

### Other Services and Charges

McAllen Economic Development Corp. *	\$ 1,383,195	\$ 1,383,195	\$ 1,383,195	\$ 1,383,195
Chamber of Commerce **	669,200	644,200	644,200	644,200
LRGVDC	-	23,040	23,040	24,839
Border Trade Alliance	-	15,000	15,000	15,000
South Texas Border Partnership	-	35,000	35,000	35,000
Heart of the City Improvements	-	-	-	-
United Way	50,000	50,000	50,000	-
Catastrophe	393,163	-	-	-

\* Non-City Department: The McAllen Economic Development Corporation directs it's efforts to attracting domestic / foreign industries to establish operations in the City of McAllen.

\*\* Non-City Department: One of the goals of the Chamber of Commerce is to promote tourism.

**City of McAllen, Texas**  
**Public Safety**  
**Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<u>BY DEPARTMENT</u>				
Police	\$ 30,382,931	\$ 31,703,319	\$ 32,053,319	\$ 32,830,812
Animal Control	256,185	420,662	420,662	354,319
Communication Technology	230,306	337,696	345,382	383,961
Fire	17,505,024	16,803,453	16,895,958	17,087,930
Traffic Operations	2,212,115	2,473,724	2,350,301	2,416,306
Building Code Compliance	1,009,777	1,009,152	1,021,092	1,044,487
<b>TOTAL</b>	<b>\$ 51,596,337</b>	<b>\$ 52,748,006</b>	<b>\$ 53,086,714</b>	<b>\$ 54,117,815</b>

BY EXPENSE GROUP

Personnel Services				
Salaries and Wages	\$ 35,128,226	\$ 35,413,865	\$ 35,449,685	\$ 35,962,068
Employee Benefits	10,047,820	10,533,261	10,533,261	10,766,754
Supplies	799,657	814,889	818,813	822,889
Other Services and Charges	3,059,479	3,093,392	3,040,980	3,429,763
Maintenance and Repair Services	2,635,380	2,729,987	2,803,791	2,599,134
Capital Outlay	589,103	512,612	440,184	537,207
Grant Reimbursement	(663,327)	(350,000)	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 51,596,337</b>	<b>\$ 52,748,006</b>	<b>\$ 53,086,714</b>	<b>\$ 54,117,815</b>

PERSONNEL

Police	398	429	429	429
Animal Control	6	7	7	7
Communication Technology	4	4	4	4
Fire	172	179	179	179
Traffic Operations	28	32	32	33
Building Code Compliance	20	20	20	20
<b>TOTAL PERSONNEL</b>	<b>628</b>	<b>671</b>	<b>671</b>	<b>672</b>



# General Fund Police

www.mcallen.net/police

<b>Mission Statement:</b> The mission of the McAllen Police Department is to provide quality community oriented services and to enhance public safety and instill confidence of all citizens by partnerships with our citizens to prevent crime and enhance the quality of life throughout our community always treating people with dignity, fairness, and respect.	Department Summary				
	Expenditure Detail:	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
	Personnel Services				
	Salaries and Wages	\$ 21,451,555	\$ 22,100,038	\$ 22,100,038	\$ 22,465,003
	Employee Benefits	5,763,168	6,196,924	6,196,924	6,300,272
	Supplies	449,758	396,091	396,091	396,091
	Other Services and Charges	1,373,904	1,349,202	1,349,202	1,616,553
	Maintenance	1,619,713	1,777,320	1,777,320	1,663,789
	Operations Subtotal	30,658,098	31,819,575	31,819,575	32,441,708
	Capital Outlay	300,388	233,744	233,744	389,104
	Grant Reimbursement	(575,555)	(350,000)	-	-
<b>Total Expenditures</b>		<b>\$ 30,382,931</b>	<b>\$ 31,703,319</b>	<b>\$ 32,053,319</b>	<b>\$ 32,830,812</b>
<b>PERSONNEL</b>					
Exempt		8	8	9	9
Non-Exempt		127	140	139	139
Part-Time		-	-	-	-
Civil Service		263	281	281	281
<b>Total Positions Authorized</b>		<b>398</b>	<b>429</b>	<b>429</b>	<b>429</b>

<b>Contact Us:</b>  Chief Victor Rodriguez Police Chief 1601 N. Bicentennial Boulevard McAllen, TX 78501	MAJOR FY 15-16 GOALS				
	1.) Expand Public Safety Building (4.2.1)				
	1.) Complete Communication Project for upgrading Public Safety Radio Trunking System (4.2.2)				
	2.) Continue high citizen rating of Police service and decreasing crime rate (4.2.3)				
	3.) It shall be the goal of the McAllen Police Department to prevent crime.				
	4.) When a crime occurs, it shall be the goal of the McAllen Police Department to prosecute those responsible.				
	5.) It shall be the goal of the McAllen Police Department to promote McAllen as a Safe City.				
	6.) It shall be the goal of the McAllen Police Department to enhance Public Safety through expansions of public safety facilities.				
	7.) It shall be the goal of the McAllen Police Department to be responsive to community concerns.				
	8.) It shall be the goal of the McAllen Police Department to continue working with the construction company to expand the facilities at the McAllen Public Safety Building.				
	9.) It shall be the goal of the McAllen Police Department to enhance the quality of its service through redesigned patrol facilities at the McAllen Public Safety Building.				

# General Fund

## Police

www.mcallen.net/police

Performance Measures					Description:  The McAllen Police Department, through 429 full time employees, provides 9-1-1 phone answering. Police and Fire radio dispatch services and all municipal police services for the City of McAllen.
	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16	
<b>Inputs:</b>					
Number of sworn personnel	267	285	285	285	
Number of non-sworn personnel	131	144	144	144	
Total number of authorized personnel	398	429	429	429	
Estimated Population	138,659	141,716	141,716	144,841	
Department Expenditures	\$ 30,382,931	\$ 31,703,319	\$ 32,053,319	\$ 32,830,812	
<b>Outputs:</b>					
Total Part 1 Crimes	6,250	6,000	6,000	6,000	
Calls for service	156,000	154,000	154,000	154,000	
<b>Effectiveness Measures:</b>					
Average Call to Dispatch Response Time- Priority 1	2	2	2	2	
Average Dispatch to Arrival Response Time- Priority 1	5	5	5	5	
<b>Efficiency Measures:</b>					
Number of sworn personnel per 100 population	2.0	2.0	2.0	2.0	
Calls for service to budget ratio		\$ 206	\$ 206	\$ 208	
Sworn personnel-to-calls for service ratio	555	540	540	540	
Total police personnel-to-calls for service ratio	371	359	359	359	
Number of non-sworn to sworn personnel	0.50	0.51	0.51	0.51	
Number Part 1 crimes per 1000 population	45	42	42	41	
Part 1 crimes-to-budget ratio		\$ 5,284	\$ 5,284	\$ 5,337	
Number of calls for service per 1000 population	1,125	1,087	1,087	1,063	
Department expenditures per capita	\$ 226	\$ 224	\$ 224	\$ 221	



# General Fund Animal Control

www.mcallen.net/police/animal

## Mission

### Statement:

The Animal Control Unit is responsible for controlling animals that are loose and a hazard to the City population.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 153,244	\$ 195,245	\$ 195,245	\$ 195,245
Employee Benefits	44,794	64,463	64,463	69,914
Supplies	(5,811)	12,000	12,000	12,000
Other Services and Charges	27,153	28,735	28,735	30,825
Maintenance	36,805	46,496	46,496	46,335
Operations Subtotal	256,185	346,939	346,939	354,319
Capital Outlay	-	73,723	73,723	-
<b>Total Expenditures</b>	<b>\$ 256,185</b>	<b>\$ 420,662</b>	<b>\$ 420,662</b>	<b>\$ 354,319</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	6	7	7	7
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>6</b>	<b>7</b>	<b>7</b>	<b>7</b>

## Contact Us:

Chief Victor Rodriguez  
Police Chief  
1601 N. Bicentennial  
Boulevard  
McAllen, TX 78501  
(956) 681-2000

## MAJOR FY 15-16 GOALS

- 1.) Support Humane Society. (1.5.6)
- 2.) Increase the number and participation by pet owners in the rabies vaccination program.
- 3.) Increase through the use of city broadcasting the awareness of the need for licensing pets.

## Description:

The Animal Control Unit consists of seven full-time employees and are responsible for controlling animals that are loose and a hazard to the City of McAllen population.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	6	7	7	7
Department Expenditures	\$ 256,185	\$ 420,662	\$ 420,662	\$ 354,319
<b>Outputs:</b>				
Number of rabies vaccinations handled	1,230	1,500	1,500	1,500
Number of animals processed	9,196	8,000	8,000	8,000
Number of calls for service handled	15,510	16,000	16,000	16,000
<b>Effectiveness Measures:</b>				
Total cost to process animals	\$ 629,230	\$ 525,000	\$ 525,000	\$ 525,000
Percent of animals processed	75%	75%	75%	75%
<b>Efficiency Measures:</b>				
Number of animals process per full time employee	1,533	1,143	1,143	1,143
Number of calls for service handled per full time employee	2,585	2,286	2,286	2,286
Processing cost per animal	\$ 70	\$ 70	\$ 70	\$ 70
Department expenditures per capita	\$ 1.86	\$ 3.03	\$ 3.03	\$ 2.52





# General Fund Communication Technology

www.mcallen.net/departments/it

Mission Statement: The IT Communications Technology department provides maintenance for the City's subscriber radios and infrastructure and acts as a conduit for obtaining cost efficient vendor service when needed, in order to provide for the safety and efficiency of our citizens and City Personnel.	Department Summary				
		Actual	Adj. Budget	Estimated	Budget
	Expenditure Detail:	13-14	14-15	14-15	15-16
	Personnel Services				
	Salaries and Wages	\$ 178,739	\$ 176,572	\$ 180,373	\$ 177,293
	Employee Benefits	43,105	52,433	52,432	47,965
	Supplies	8,179	4,376	8,300	4,376
	Other Services and Charges	85,619	100,815	100,777	100,815
	Maintenance	2,436	3,500	3,500	3,500
	Operations Subtotal	318,078	337,696	345,382	333,949
	Capital Outlay	-	-	-	50,012
	Grant Reimbursement	(87,772)	-	-	-
	Total Expenditures	\$ 230,306	\$ 337,696	\$ 345,382	\$ 383,961
	PERSONNEL				
	Exempt	1	1	2	2
	Non-Exempt	3	3	2	2
Part-Time	-	-	-	-	
Total Positions Authorized	4	4	4	4	

**Contact Us:**  
Robert Acosta  
Information  
Technology Director  
1501 Pecan Boulevard  
McAllen, TX 78501  
(956) 681-1100

## MAJOR FY 15-16 GOALS

- 1.) Transition into new building.
- 2.) Implement new Customer Service Oriented model.
- 3.) Upgrade all hand held radios.
- 4.) Implement a Shop Management Solution.

**Description:**  
The City of McAllen Communication Technology department provides radio and electronic equipment repair, programming, removal, and installation service for all of the city departments, as well as acting as the contact point for outsourced vendor repairs, purchases, and installations in order to insure quality control and cost effective work. The Comm Tech department is currently operating with a staff of 4 personnel.

Performance Measures				
	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	4	4	4	4
Department Expenditures	\$ 230,306	\$ 337,696	\$ 345,382	\$ 383,961
<b>Outputs:</b>				
Number of systems supported	7	7	7	7
Number of radios supported	3,000	3,000	3,000	3,000
Number of repair calls	1,500	1,500	1,600	1,600
Number of repair corrected in 24 hrs	1,000	1,000	1,000	1,000
Number of Critical System Repair corrected in 4 hrs	6	5	5	4
Number of mobile installations	26	20	20	40
Number of mobile removals	24	20	20	40
Number of fixed installations	6	15	20	30
<b>Effectiveness Measures:</b>				
Average initial response hours per service request	1.0	1.0	1.0	1.0
<b>Efficiency Measures:</b>				
Average time to complete work requests in hours	1.7	2.0	1.5	1.5
Number of work orders per full time Technicians	740	750	800	800
Average Hourly Labor cost - in house	\$ 40.00	\$ 40.00	\$ 40.00	\$ 40.00
Average Hourly Labor cost - outsourced	\$ 125.00	\$ 100.00	\$ 125.00	\$ 125.00
Department expenditures per capita	\$ 1.68	\$ 2.43	\$ 2.49	\$ 2.73



## Mission

### Statement:

Our mission is to protect the life and property of citizens from emergency situations, and prevent fires through prevention and educational programs.

## Department Summary

	Actual	Adj. Budget	Estimated	Budget
<b>Expenditure Detail:</b>	13-14	14-15	14-15	15-16
Personnel Services				
Salaries and Wages	\$ 11,562,048	\$ 11,058,413	\$ 11,157,962	\$ 11,213,375
Employee Benefits	3,692,646	3,667,427	3,667,428	3,765,051
Supplies	220,087	273,243	273,243	281,243
Other Services and Charges	1,179,427	1,215,292	1,155,747	1,234,131
Maintenance	621,278	520,933	578,433	507,130
Operations Subtotal	17,275,486	16,735,308	16,832,813	17,000,930
Capital Outlay	229,538	68,145	63,145	87,000
<b>Total Expenditures</b>	<b>\$ 17,505,024</b>	<b>\$ 16,803,453</b>	<b>\$ 16,895,958</b>	<b>\$ 17,087,930</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	12	12	12	12
Part-Time	-	-	-	-
Civil Service	158	165	165	165
<b>Total Positions Authorized</b>	<b>172</b>	<b>179</b>	<b>179</b>	<b>179</b>

## Contact Us:

Rafael Balderas  
Fire Chief  
201 N. 21st Street  
McAllen, TX 78501  
(956) 681-2500

## MAJOR FY 15-16 GOALS

- 1.) Continue high citizen rating of Fire service and low ratio of fires per population (4.3.5)
- 2.) Reactivate smoke alarm installation program for elderly residents (4.3.6)
- 3.) Create Regionalized Dispatch Center (4.3.7)
- 4.) Enhance Security system for access to EOC and all Fire Stations. (4.4.1)
- 5.) Coordinate with South Texas College to develop a Fire Science degree program. (7.1.3)
- 6.) Improve the City's Public Protection Classification (PPC).
- 7.) Continue to certify personnel in all areas of service.
- 8.) Continue to make improvements to the Drill Field.
- 9.) Expand International Training.
- 10.) Negotiate and have a contract in place.

**Performance Measures**

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of firefighting authorized positions	167	167	167	167
Number of inspectors	8	8	8	8
Number of Airport assigned firefighters	15	15	15	15
Number of Public Education Officers	1	1	1	1
Number of firefighting authorized apparatus	19	19	19	19
Number of pumper companies with minimum three (persons)	10	10	10	10
Department Expenditures	\$ 17,505,025	\$ 16,803,453	\$ 16,895,958	\$ 17,087,930
<b>Outputs:</b>				
<b>Fire Alarms</b>				
Total Alarm Responses	6,269	6,250	6,250	6,300
Alarms out of city	17	18	18	18
Multiple Alarms	8	7	7	7
Airport Alerts	17	10	10	10
<b>Operations Division</b>				
Number of vehicles maintained by fire service personnel	51	51	51	52
Total Man hours @ fires	3,168.11	3,100	3,100	3,100
Water pumped (gallons) @ fires	158,408	150,000	150,000	150,000
Fire Hydrant Maint. (Man hours)	2,192	2,100	2,100	2,200
General Maint. (Man hours)	36,184	36,000	36,000	36,000
<b>Fire Prevention Division</b>				
Fire Prevention Presentations	211	200	200	220
Total Audience	69,593	69,000	69,000	75,000
Fire Prevention Inspections	4,722	4,700	4,700	4,750
Fire Prevention Investigations	21	18	18	18
<b>Training Division</b>				
Training Man hours-In Service	9,040	9,000	9,000	10,000
Continuous Education	10,990	10,500	10,500	11,000
Hazardous Material	409	400	400	450
Aircraft Rescue Firefighting	1,037	1,000	1,000	1,050
Emergency Care Attendant	2,277	2,000	2,000	2,300
<b>Effective Measures:</b>				
Average response times (minutes)	5:22	4:48	5:22	5:00
Reported to dispatch	7:22	7:12	7:22	7:00
Response to arrival (travel time)	5	5	5	5
Percent estimated property fire loss	4.9%	4.50%	4.9%	4.5%
<b>Efficiency Measures:</b>				
Operating cost per capita	\$125.00	\$122.00	\$125.00	\$125.00
Average number of inspections per inspector per month	71.5	75	71.5	75
Number of firefighters per 1000 residents	1.3	1.30	1.3	1.3
Number of firefighters per square mile	3.4	3.40	3.4	3.4
Department expenditures per capita	\$120.20	\$ 118.10	\$120.20	\$120.20

**Description:**

The Fire Administration/ EOC is located between N. 21st St. & Cedar, McAllen, TX. The Department is comprised of: (167) civil service employees/active firefighter personnel, (1) Fire Chief, non-civil service employee, (12) civilian employees, administrative personnel, (85) haz-mat technicians, (7) sub-stations located throughout the city, (52) total fleet (e.g. fire trucks, pumpers, ladder trucks, vehicles).



# General Fund Traffic Operations

www.mcallen.net/departments/traffic

## Mission Statement:

"To provide the highest level of service to the citizens by providing reduction in accidents, congestion, and travel times through the efficient and effective installation, maintenance, and operation of traffic control devices."

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,060,377	\$ 1,158,435	\$ 1,084,914	\$ 1,177,148
Employee Benefits	312,062	361,810	361,810	391,058
Supplies	115,350	115,492	115,492	115,492
Other Services and Charges	331,189	340,063	347,263	373,666
Maintenance	333,960	360,924	371,250	358,942
Operations Subtotal	2,152,938	2,336,724	2,280,729	2,416,306
Capital Outlay	59,177	137,000	69,572	-
<b>Total Expenditures</b>	<b>\$ 2,212,115</b>	<b>\$ 2,473,724</b>	<b>\$ 2,350,301</b>	<b>\$ 2,416,306</b>
<b>PERSONNEL</b>				
Exempt	5	5	5	5
Non-Exempt	23	27	27	28
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>28</b>	<b>32</b>	<b>32</b>	<b>33</b>

## Contact Us:

Eduardo Mendoza  
Traffic Director  
210 N. 20th Street  
McAllen, TX 78501  
(956) 681-2700

## MAJOR FY 15-16 GOALS

- 1.) Change street lights from HPS to LED. (1.4.4)
- 2.) Intersection improvements on 2013 Bond Issue. (6.2.1)
- 3.) New Central Software System. (6.2.15)
- 4.) Modernize our traffic signal communication system.
- 5.) Expand and Retime 65 signals.

## Description:

The Traffic Operations Department is responsible for the installation, maintenance, and operation of signals, signs and pavement markings in the City of McAllen. The department has 33 employees, 20 vehicles and operates out of a 4,500 sq. ft. office/warehouse located at the corner of 20th Street and Cedar Avenue.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees - Signal Maintenance	10	10	10	11
Number of full time employees - Sign Maintenance	6	6	6	6
Number of full time employees - Pavement Markings	6	6	6	6
Number of full time employees - Traffic Studies	2	2	2	2
Department Expenditures	\$ 2,212,115	\$ 2,473,724	\$ 2,350,301	\$ 2,416,306
<b>Outputs:</b>				
Number of Traffic signals maintained	339	343	335	343
Number of signs installed / maintained	5,962	4,000	4,500	4,500
Linear feet of pavement markings instal	172,865	500,000	350,000	500,000
Number of traffic studies conducted	500	160	450	160
<b>Proposed Efficiency Measures:</b>				
Number of signals maintained per full time employee - Signal Maint.	34	34	34	34
Number of signs installed / maintained per full time employee - Sign Maint.	1,000	667	833	667
Linear feet of pavement markings installed per full time employee - Pavement Markings	28,811	80,000	58,333	83,333



## General Fund Building Code Compliance

[www.mcallen.net/devservices/permits](http://www.mcallen.net/devservices/permits)

### Mission

#### Statement:

To establish building standards to provide safety and hazard free living in our community; by engaging in an alliance with those involved in the construction industry for the residents of McAllen.

### Department Summary

<b>Expenditure Detail:</b>	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Personnel Services				
Salaries and Wages	\$ 722,263	\$ 725,162	\$ 731,153	\$ 734,004
Employee Benefits	192,045	190,204	190,204	192,494
Supplies	12,094	13,687	13,687	13,687
Other Services and Charges	62,187	59,285	59,256	73,773
Maintenance	21,188	20,814	26,792	19,438
Operations Subtotal	1,009,777	1,009,152	1,021,092	1,033,396
Capital Outlay	-	-	-	11,091
<b>Total Expenditures</b>	<b>\$ 1,009,777</b>	<b>\$ 1,009,152</b>	<b>\$ 1,021,092</b>	<b>\$ 1,044,487</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	16	16	16	16
Part-Time	1	1	1	1
<b>Total Positions Authorized</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>

### Contact Us:

Luis Vasquez  
Chief Building Official  
311 N. 15th  
McAllen, TX 78501  
(956) 681-1300

### MAJOR FY 15-16 GOALS

- 1.) Continually update local code to meet International Building Codes requirements. (4.1.1)
- 2.) Implement credit card acceptance on all functions of the department. (4.1.2)
- 3.) Increase within 12 hours for building/structural and periodic inspections. (5.2.4)
- 4.) Purchase and implement the use of an "interactive voice response" system (IVR) to improve
- 5.) Continue efforts to maintain a high score of 2 for commercial and 3 for residential, with the "Insurance Service Office" (ISO).
- 6.) Promote the capability of obtaining permits, scheduling of inspections and on-line payments.

### Description:

Our department reviews and inspects all aspects of building construction. We are located in the Development Service Center at 311 North 15th Street. Our staff consists of a Chief Building Official, a Supervisor Building Inspector, a Supervisor Plans Examiner, an Administrative Assistant, Building Inspectors, Plans Examiners, Permit Technicians and Administrative Clerks.

### Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Total full time employees	19	19	19	19
Department Expenditures	\$ 1,009,777	\$ 1,009,152	\$ 1,021,092	\$ 1,044,487
<b>Outputs:</b>				
Residential permits issued	971	904	888	915
Commercial permits issued	591	635	568	585
Sub-Cont. Permits issued	4,644	4,374	4,584	4,722
Construction inspections made	25,902	25,237	27,458	28,282
Housing - Unsafe Housing inspected	224	280	208	214
Condemned structures	70	185	48	49
Plan review	2,412	2,382	2,398	2,469
<b>Effectiveness Measures:</b>				
Permits - Residential Ave. Days Review	3	3	3	3
Permits - Commercial Ave. Days Review	10	10	10	10
Construction - Percent Inspections made on date requested	98%	98%	98%	98%
Condemned structures cleared	50	56	42	43
Plan review - Residential	1,095	1,006	1,024	1,054
Plan review - Commercial	1,317	1,376	1,374	1,415
<b>Efficiency Measures:</b>				
Average permits per Permit Technician	1,206	1,191	1,199	1,235
Average permits per clerk	1,379	1,315	1,342	1,382
Construction average inspections per In:	4,317	4,206	4,576	4,714
Average inspections (housing)	224	280	208	214
Plan review	2,412	2,382	2,398	2,464
Department expenditures per capita	\$ 7.35	\$ 7.26	\$ 7.36	\$ 7.44

**City of McAllen, Texas  
Highways & Streets  
Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<u>BY DEPARTMENT</u>				
Engineering	\$ 1,667,861	\$ 1,852,359	\$ 1,849,302	\$ 1,815,405
Street Cleaning	407,054	452,291	420,276	-
Street Maintenance	6,070,042	6,492,778	6,168,489	6,552,299
Street Lighting	2,575,771	1,977,001	2,036,359	1,977,001
Sidewalk Construction	335,195	348,392	296,646	343,790
Drainage	1,262,537	1,493,444	1,354,732	1,461,580
<b>TOTAL</b>	<b>\$ 12,318,458</b>	<b>\$ 12,616,265</b>	<b>\$ 12,125,804</b>	<b>\$ 12,150,075</b>
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 2,934,059	\$ 3,589,566	\$ 3,176,267	\$ 3,476,595
Employee Benefits	943,872	1,166,960	1,166,960	1,169,245
Supplies	104,899	95,121	92,557	92,791
Other Services and Charges	3,306,557	2,715,236	2,774,179	2,591,653
Maintenance and Repair Services	4,921,187	4,951,772	4,819,831	4,762,771
Capital Outlay	107,887	97,610	96,010	57,020
Grant Reimbursements	-	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 12,318,460</b>	<b>\$ 12,616,265</b>	<b>\$ 12,125,804</b>	<b>\$ 12,150,075</b>
<u>PERSONNEL</u>				
Engineering	26	28	28	26
Street Cleaning	5	5	5	-
Street Maintenance	30	42	42	42
Sidewalk Construction	5	6	6	6
Drainage	16	19	19	19
<b>TOTAL PERSONNEL</b>	<b>82</b>	<b>100</b>	<b>100</b>	<b>93</b>



<b>Mission Statement:</b> The Engineering Department designs, manages and guides the construction of public infrastructure and buildings while ensuring quality and safety to all who visit, live and conduct business within the boundary of our City.	Department Summary				
	Expenditure Detail:	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
	Personnel Services				
	Salaries and Wages	\$ 1,169,994	\$ 1,304,040	\$ 1,304,040	\$ 1,288,118
	Employee Benefits	301,588	333,431	333,431	335,100
	Supplies	11,273	13,000	10,000	13,000
	Other Services and Charges	120,752	125,809	126,221	118,152
	Maintenance	52,943	45,969	45,500	44,215
	Operations Subtotal	1,656,550	1,822,249	1,819,192	1,798,585
	Capital Outlay	11,311	30,110	30,110	16,820
	Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>		<b>\$ 1,667,861</b>	<b>\$ 1,852,359</b>	<b>\$ 1,849,302</b>	<b>\$ 1,815,405</b>
<b>PERSONNEL</b>					
Exempt		10	11	11	10
Non-Exempt		16	17	17	16
Part-Time		-	-	-	-
<b>Total Positions Authorized</b>		<b>26</b>	<b>28</b>	<b>28</b>	<b>26</b>

<b>Contact Us:</b> Yvette Barrera, PE City Engineer 311 N. 15th McAllen, TX 78501 (956) 681-1150	MAJOR FY 15-16 GOALS				
	1.) New Hike/Bike Trail along Bentsen Road. (1.1.7)				
	2.) Design and erect new monument signs at City entry ways.(1.3.1)				
	3.) Landscape Median on SH336 (10th St: Trenton to S.H. 107) 1.3.2)				
	4.) Pavement Recycling Program. (1.4.5)				
	5.) Pavement Rejuvenation Project (1.4.6)				
	6.) Coordinate with TxDOT on US83 and Bicentennial Boulevard Design. (2.1.2)				
	7.) Begin Mixed-Use Development with private sector of "Preserve Project" (2.3.3)				
	8.) Drainage Improvements on Lindberg Avenue at 2nd Street intersection. (3.2.1)				
	9.) Houston Median adjustments at Convention Center. (3.2.2)				
	10.) Adopt Storm Water Management Ordinance. (4.4.3)				
	11.) Complete Anzalduas Bridge long term plan. (6.1.4)				
	12.) Widen Ware Road, north of 3 Mile. (6.2.2)				
	13.) Construct Bond Projects Bicentennial - Trenton to SH107. (6.2.4)				
	14.) Construct Erie Ave. from Ware to Bentsen. (6.2.5)				
	15.) Construct Oakland Ave. from "K" to Jackson Rd. (6.2.6)				
	16.) Construct Wisconsin at two different sites. (6.2.7 & 6.2.8)				
	17.) Construct 29th Street from Oxford to SH107. (6.2.9)				
	18.) Continue RDF City/School Park Expansion.				

**Performance Measures**

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees staff engineers / architect	10	10	11	11
Number of full time employees / support staff	16	16	16	16
Number of full time employees staff / review staff engineers	7	7	7	7
Department Expenditures	\$ 1,667,861	\$ 1,852,359	\$ 1,849,302	\$ 1,815,405
<b>Outputs:</b>				
Number of construction contracts executed	32	40	35	40
Number of in-house projects designed	41	30	35	30
Number of architect / engineer / survey consulting contracts monitored	40	50	32	40
Number of ROW permits processed / inspected / request for service	961	800	394	400
Number of subdivision plat & construction plans reviewed	49	150	100	150
<b>Effectiveness Measures:</b>				
Percent of projects designed within budget	88%	96%	96%	96%
Number of construction contracts completed within contract time	69%	96%	75%	96%
ROW permits reviewed within 1 working day	97%	90%	90%	95%
Number of Subdivisions reviewed within 5 working days	80%	90%	90%	90%
<b>Efficiency Measures:</b>				
Number of construction contracts executed per full time employee - Engineer Staff	4.57	6	6	6
Number of in-house projects designed per full time employee - Engineer Staff	5.86	9	9	9
Number of A/E Consulting contracts monitored per full time employee - Engineer Staff	5.71	7	7	7
Number of ROW permits processed / inspected per full time employee - Support Staff	37	50	15	15
Number of Subdivisions reviewed per full time employee - Engineer Staff	25	21	50	75
Citizen satisfaction with storm drainage	60%	60%	60%	85%
Internal Customer Satisfaction with Design Services	85%	85%	85%	85%
Internal Customer Satisfaction with Construction Management Services	85%	85%	85%	85%
Internal Customer Satisfaction with Inspection Services	85%	85%	85%	85%
Department expenditures per capita	\$ 12.13	\$ 13.33	\$ 13.32	\$ 12.93

**Description:**

The Engineering Department is responsible for the design and inspection of public infrastructure improvements that include water, sanitary sewer, paving, drainage, and public facilities. Our department has 26 employees and is located on the first floor of City Hall. Additionally, the Traffic Operations Division falls within the Engineering Department; its office is located at 210 N. 20th Street.





# General Fund Street Cleaning

[www.mcallen.net/publicworks/streets](http://www.mcallen.net/publicworks/streets)

## Mission Statement:

"Dedicated to enhance the aesthetics and improve drainage conditions in our city by keeping the streets clean in all residential, commercial, and industrial areas. This service shall be provided in a safe, professional, reliable, efficient, and eager to help disposition."

## Department Summary

<b>Expenditure Detail:</b>	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Personnel Services				
Salaries and Wages	\$ 136,635	\$ 161,769	\$ 154,998	\$ -
Employee Benefits	55,869	65,656	65,656	-
Supplies	1,802	2,330	2,513	-
Other Services and Charges	105,922	106,509	106,509	-
Maintenance	102,093	111,427	86,000	-
Operations Subtotal	402,321	447,691	415,676	-
Capital Outlay	4,733	4,600	4,600	-
<b>Total Expenditures</b>	<b>\$ 407,054</b>	<b>\$ 452,291</b>	<b>\$ 420,276</b>	<b>\$ -</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	5	5	5	-
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>-</b>

## Contact Us:

Carlos A. Sanchez, PE  
Public Works Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

# General Fund Street Cleaning

www.mcallen.net/publicworks/streets

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees/sweepers	5	5	5	-
Department Expenditures	\$ 407,054	\$ 452,291	\$ 420,276	\$ -
Total street inventory - gutter miles	1,588	1,588	1,588	-
Residential - gutter miles	1,240	1,240	1,240	-
Arterial & collector - gutter miles	334	334	334	-
Downtown district - gutter miles	13.6	13.6	13.6	-
<b>Outputs:</b>				
Citizen request for service	131	150	150	-
Special events	5	10	13	-
Special request's (accident /emergency response)	12	25	20	-
In-house requests	27	40	40	-
Gutter miles swept - All	8,848	13,783	10,306	-
Gutter miles swept - Residential	2,496	6,200	2,500	-
Gutter miles swept - Arterial & Collector	2,519	3,340	3,500	-
Gutter miles swept - Downtown District	3,834	4,243	4,306	-
Street cleaning debris collected - cubic yards	6,175	5,500	6,500	-
<b>Effectiveness Measures:</b>				
Number of requests for service per 1000 residents	1	1	1	-
Citizens Rating for Street Cleaning - Transportation Services*	70%	70%	70%	-
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment*	74%	74%	74%	-
<b>Efficiency Measures:</b>				
Residential street sweeping cycles - cycles per year	2	5	2	-
Arterial and collector street sweeping - cycles per year	8	10	10	-
Downtown business district - cycles per year	282	312	317	-
Cost of street cleaning - cost per gutter mile	\$ 46.01	\$ 32.82	\$ 40.78	\$ -
Department expenditures per capita	\$ 2.96	\$ 3.26	\$ 3.03	\$ -

## Description:

The Street Cleaning Department is a division of Public Works. Through its staff of five (5) employees the department sweeps all city streets. Effective street sweeping operations enhance our city beautification efforts and conforms with stormwater pollution prevention regulations.



# General Fund Street Maintenance

www.mcallen.net/publicworks

## Mission

### Statement:

Dedicated to keeping all city streets and alley ways safe for vehicular traffic . Street maintenance will maintain city streets and alleys through crack sealing, pothole patching, alley reconstruction and street paving programs. This service shall be provided with a safe professional, reliable, efficient, and eager to help disposition.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,006,881	\$ 1,328,898	\$ 1,070,161	\$ 1,370,954
Employee Benefits	375,018	497,202	497,202	544,482
Supplies	36,160	29,607	29,607	29,607
Other Services and Charges	235,284	234,280	233,888	255,497
Maintenance	4,380,729	4,380,691	4,315,531	4,331,359
Operations Subtotal	6,034,072	6,470,678	6,146,389	6,531,899
Capital Outlay	35,970	22,100	22,100	20,400
<b>Total Expenditures</b>	<b>\$ 6,070,042</b>	<b>\$ 6,492,778</b>	<b>\$ 6,168,489</b>	<b>\$ 6,552,299</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	28	40	40	40
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>30</b>	<b>42</b>	<b>42</b>	<b>42</b>

## Contact Us:

Carlos A. Sanchez, PE  
Public Works Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 15-16 GOALS

- 1.) Continue development of the pavement preservation programs as an alternative to the street repaving programs to include seal coating/rejuvenation and crack sealing.
- 2.) Repave 45 alleys per year throughout the Alley Rehabilitation Program.
- 3.) Target a 10% annual repaving/pavement restoration of all street inventory.
- 4.) Utilize crushed glass in the mix design with the Bagela Recycler to produce 1,250 tons of Recycled Asphalt Pavement for pothole patching operations.
- 5.) Implement an asset tracking management system(Accela) to systematically maintain city assets and infrastructure through an automated work order system.
- 6.) Through the use of GPS/Accela Technology evaluate operational procedures, routes and work requests to modify outputs and increase efficiency/productivity.

# General Fund

## Street Maintenance

www.mcallen.net/publicworks

Performance Measures					Description:  The Street Maintenance Department is a division of Public Works. Through its staff of forty (42) employees the department maintains all city streets and alleys through crack sealing, pothole patching, repaving and pavement reconstruction. Proper street maintenance programs extend the life and ridability of city streets and alleys for our citizens.
	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16	
<b>Inputs:</b>					
Number of pothole crews	3	4	4	4	
Number of full time employees	30	42	42	42	
Department Expenditures	\$ 6,070,042	\$ 6,492,778	\$ 6,168,489	\$ 6,552,299	
Total street inventory - center line miles	824	824	824	824	
Total alley inventory - center line miles	144	144	144	144	
<b>Outputs:</b>					
Pothole patching work orders	3,075	2,800	3,000	2,800	
Potholes patching work orders - per crew	1,197	700	750	1,000	
Alley rehabilitation caliche - linear feet	17,812	25,000	25,000	25,000	
Alley rehabilitation asphalt - linear feet*	12,210	13,000	9,000	13,000	
Crack sealing - linear feet	20,088	65,000	50,000	50,000	
Storm/emergency incident response	22	20	25	20	
Center lane miles recycled	14.6	15.0	14.4	15.0	
Preservation - Linear miles	13.3	25.0	15.2	25.0	
<b>Effectiveness Measures:</b>					
Number of employee per square mile	1.65	1.18	1.18	1.18	
Citizens Rating for Street Repair - Transportation Services*	59%	59%	59%	59%	
<b>Efficiency Measures:</b>					
Total street inventory per employee	27.47	19.62	19.62	19.62	
Total alley inventory per employee	4.8	3.4	3.4	3.4	
Pothole patching work orders - per crew per day	5.0	3.0	3.2	4.2	
Alley rehabilitation - linear feet per day	127	160	143	160	
Department expenditures per capita	\$ 44.16	\$ 45.65	\$ 44.44	\$ 46.67	





# General Fund Sidewalk Construction

www.mcallen.net/publicworks

## Mission Statement:

Dedicated to keeping all pedestrian traffic safe through new construction and reconstruction of existing concrete sidewalks. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition .

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 162,398	\$ 175,936	\$ 135,137	\$ 171,785
Employee Benefits	61,373	65,197	65,197	70,649
Supplies	36,736	30,132	30,412	30,132
Other Services and Charges	27,590	27,575	27,575	34,908
Maintenance	39,107	38,352	27,125	32,316
Operations Subtotal	327,204	337,192	285,446	339,790
Capital Outlay	7,991	11,200	11,200	4,000
<b>Total Expenditures</b>	<b>\$ 335,195</b>	<b>\$ 348,392</b>	<b>\$ 296,646</b>	<b>\$ 343,790</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	4	5	5	5
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>5</b>	<b>6</b>	<b>6</b>	<b>6</b>

## Contact Us:

Carlos A. Sanchez,  
P.E., Director  
4201 N. Bentsen Rd.  
McAllen, Texas 78504  
(956) 681-4000

## MAJOR FY 15-16 GOALS

- 1.) Construct 2.0 linear mile of sidewalk and 25 ADA required amenities per year.
- 2.) Build sidewalk along Bus 83 from Jackson Ave to Ware Rd.
- 3.) Request funding for the construction and reconstruction of sidewalk around public school sites under the TXDOT Safe Routes to School Program.
- 4.) Utilize crushed glass in the mix design with the concrete buggy to produce concrete in house for sidewalk repairs and trip hazards.
- 5.) Implement an asset tracking management system(Accela) to systematically maintain city assets and infrastructure through an automated work order system.
- 6.) Through the use of Accela Technology evaluate work requests to modify outputs and increase efficiency/productivity.

## Description:

The Sidewalk Construction Department is a division of Public Works. Through its staff of 7 employees the department properly installs and maintains pedestrian walkways along city roadways addressing safety issues to comply with applicable ADA requirements.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	6	6	6	7
Department Expenditures	\$ 335,195	\$ 348,392	\$ 296,646	\$ 343,790
<b>Outputs:</b>				
Sidewalk installation/repair work orders	116	120	150	150
Concrete repair work orders completed	20	100	100	100
Concrete repair - sq. ft.	8,020	7,000	8,000	8,000
Sidewalk construction linear feet	1,960	5,280	2,640	7,920
Sidewalk construction miles	0.37	1.00	0.50	1.50
Number of ADA compliant ramps installed city facilities	11	20	20	20
<b>Effectiveness Measures:</b>				
Number of work orders per 1000 resident	1.00	1.62	1.84	1.84
Citizens rating for Ease of Walking as mode of transportation/mobility*	60%	60%	60%	60%
Citizens rating of Sidewalk Maintenance - Transportation Service*	73%	73%	73%	73%
<b>Efficiency Measures:</b>				
Cost per square foot - sidewalk construct	\$ 42.75	\$ 16.50	\$ 28.09	\$ 10.85
Department expenditures per capita	\$ 2.44	\$ 2.51	\$ 2.14	\$ 2.45



# General Fund Drainage

www.mcallen.net/publicworks/drainage

## Mission Statement:

Dedicated to keeping all drainage ways/ditches, safe, clean and performing at their engineered design criteria for stormwater management. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition.

## Department Summary

<b>Expenditure Detail:</b>	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Personnel Services				
Salaries and Wages	\$ 458,151	\$ 618,923	\$ 511,931	\$ 645,738
Employee Benefits	150,024	205,474	205,474	219,014
Supplies	18,928	20,052	20,025	20,052
Other Services and Charges	312,084	316,737	316,302	278,770
Maintenance	275,469	302,658	273,000	282,206
Operations Subtotal	1,214,655	1,463,844	1,326,732	1,445,780
Capital Outlay	47,882	29,600	28,000	15,800
<b>Total Expenditures</b>	<b>\$ 1,262,537</b>	<b>\$ 1,493,444</b>	<b>\$ 1,354,732</b>	<b>\$ 1,461,580</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	14	17	17	17
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>16</b>	<b>19</b>	<b>19</b>	<b>19</b>

## Contact Us:

Carlos A. Sanchez, PE  
Public Works Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 15-16 GOALS

- 1.) Adopt Storm Water Management Ordinance. (4.4.3)
- 2.) Initiate major Drainage Projects throughout City. (6.3.1)
- 3.) Create regional detention facility in SE McAllen ( El Rancho Rd. & McColl Rd.) (6.3.3)
- 4.) Beautify drain ditches by securing the funding to landscape one node at roadway crossings.
- 5.) Comply with all rules and regulations set forth by the EPA through the State NPDES Phase II Storm Water Management Program.
- 6.) Implement an asset tracking management system(Accela) to systematically maintain city assets and infrastructure through an automated work order system.
- 7.) Through the use of GPS/Accela Technology evaluate operational procedures, routes and work requests to modify outputs and increase efficiency/productivity.

**Performance Measures**

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	16	19	19	19
Department Expenditures	\$ 1,262,537	\$ 1,493,444	\$ 1,354,732	\$ 1,461,580
Number of storm inlets	16,562	16,562	16,562	16,562
Ditch inventory - miles	25	25	25	25
City ROW/Property - acres	1,304	1,304	1,304	1,304
<b>Outputs:</b>				
Number of manholes cleaned per year	349	400	300	300
Number of storm inlets cleaned per year	2,287	2,000	2,300	2,300
Excavator/drainage linear miles cleaned	2.8	10.0	5.0	10.0
ROW mowing - acres	15,878	15,000	15,000	15,000
Box Culvert crossings cleaned	2	10	10	10
Collection system cleaned - linear feet	67,712	80,000	80,000	70,000
Requests for service	268	200	200	200
Storm/emergency incident response	9	20	20	20
<b>Effectiveness Measures:</b>				
Request for Service Response Time:				
Percent within 48 hours	98%	98%	98%	98%
Percent within 72 hours	100%	100%	100%	100%
Citizens Rating for Storm Drainage as Utility Service**	65%	65%	65%	65%
<b>Efficiency Measures:</b>				
Number of manholes cleaned per day	1.34	1.54	1.15	1.15
Number of Inlets cleaned per day	8.80	7.69	8.85	8.85
Collection system cleaned - linear feet per day	260	308	308	269
Number of requests for service per full time employee	17	11	11	11
Department expenditures per capita	\$ 9.18	\$ 10.12	\$ 9.76	\$ 10.41

**Description:**

The Drainage Department is a division of Public Works. Through its staff of 19 employees the department maintains all city owned drain ditches and drainage infrastructure to allow for proper stormwater management in compliance with stormwater pollution prevention regulations.



**City of McAllen, Texas  
Health & Welfare  
Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<u>BY DEPARTMENT</u>				
Env./Health Code Compliance	\$ 1,220,208	\$ 1,180,989	\$ 1,237,912	\$ 1,212,862
Graffiti Cleaning	171,346	154,613	151,238	148,756
Other Agencies:				
Humane Society	629,230	337,662	337,662	437,662
Valley Environmental Council	5,000	5,000	5,000	5,000
Mujeres Unidas	25,000	25,000	25,000	25,000
Relief Efforts Operation	39,654	-	36,858	-
<b>TOTAL</b>	<u>\$ 2,090,438</u>	<u>\$ 1,703,264</u>	<u>\$ 1,793,670</u>	<u>\$ 1,829,280</u>
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 860,039	\$ 852,872	\$ 842,863	\$ 856,040
Employee Benefits	239,955	254,631	254,631	258,568
Supplies	41,174	38,176	28,299	38,176
Other Services and Charges	823,079	475,835	578,041	604,656
Maintenance and Repair Services	110,501	76,150	84,236	71,840
Capital Outlay	15,690	5,600	5,600	-
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 2,090,438</u>	<u>\$ 1,703,264</u>	<u>\$ 1,793,670</u>	<u>\$ 1,829,280</u>
<u>PERSONNEL</u>				
Health	22	22	23	22
Graffiti Cleaning	3	3	3	3
<b>TOTAL PERSONNEL</b>	<u>25</u>	<u>25</u>	<u>26</u>	<u>25</u>



# General Fund Environmental and Health Code Compliance

[www.mcallen.net/devservices/health](http://www.mcallen.net/devservices/health)

## Mission Statement:

To provide and promote a clean and healthy environment through education and prevention.

## Department Summary

<b>Expenditure Detail:</b>	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Personnel Services				
Salaries and Wages	\$ 782,673	\$ 776,493	\$ 766,484	\$ 779,661
Employee Benefits	211,015	225,604	225,604	228,449
Supplies	31,808	27,995	18,118	27,995
Other Services and Charges	111,637	95,622	160,970	127,817
Maintenance	83,075	52,275	63,736	48,940
Operations Subtotal	1,220,208	1,177,989	1,234,912	1,212,862
Capital Outlay	-	3,000	3,000	-
<b>Total Expenditures</b>	<b>\$ 1,220,208</b>	<b>\$ 1,180,989</b>	<b>\$ 1,237,912</b>	<b>\$ 1,212,862</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	19	20	20	20
Part-Time	1	-	1	-
<b>Total Positions Authorized</b>	<b>22</b>	<b>22</b>	<b>23</b>	<b>22</b>

## Contact Us:

Josh Ramirez  
Director of  
Environmental and  
Health Code  
Compliance  
311 N. 15th  
McAllen, TX 78501  
(956) 681-1900

## MAJOR FY 15-16 GOALS

- 1.) Expansion of Imagine Tomorrow to provide assistance to dilapidated homes, and to include vacant lots and commercial and residential to remove and prevent substandard homes and properties in McAllen.
- 2.) Continue partnerships with Texas A & M and UTEP Mosquito surveillance programs to prevent the spread of communicable diseases carried by Mosquitoes.
- 3.) Replace worn out and old trucks to provide efficiency and reliable customer service.
- 4.) Implement online permitting to facilitate permit process to residence and businesses that would be able to apply online 24/7.

# General Fund

## Environmental and Health Code Compliance

www.mcallen.net/devservices/health

Performance Measures					Description: Provide City wide Code Enforcement with the cooperation of other city departments that have enforcement powers.
	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16	
<b>Inputs:</b>					
Number of full time employees	21	22	22	22	
Total number of inspectors	16	16	16	17	
Number of Public Health Inspectors (weedy lot, illegal dumping, vector control)	13	13	13	14	
Number of Environmental Health Inspectors (food inspections and certification, vector control)	2	2	2	3	
Number of Sanitarian Inspectors food inspections and certification, vector control)	1	1	1	1	
Department Expenditures	\$ 1,220,208	\$ 1,180,989	\$ 1,237,912	\$ 1,212,862	
<b>Outputs:</b>					
Number of food inspections	1,631	1,500	1,966	1,700	
Number of weedy lot/illegal dumping inspections/zoning/garage/signs (cases)	15,053	15,000	13,680	15,000	
Number of food handlers certified	4,820	2,800	4,436	4,000	
Number of non-food inspections	279	200	256	200	
Customer oriented issues	9,095	4,000	6,926	4,000	
Number of vector control activities conducted	428	500	232	500	
Number of complaints	9,095	4,000	6,926	4,000	
Number of total liens placed and released	654	600	500	600	
<b>Effectiveness Measures:</b>					
Percent of establishments permitted / Inspections	67%	75%	60%	75%	
Percent letter send / Compliance	91%	80%	63%	80%	
Percentage food handlers registered / Certified	100%	90%	100%	100%	
Percentage of complaints / Inspections	60%	60%	51%	60%	
Percentage of vector requested / conducted	100%	100%	100%	100%	
Percentage liens due / total liens placed and released	30%	30%	30%	30%	
<b>Efficiency Measures:</b>					
Number of food inspections per inspector	544	500	655	500	
Number of weedy lot and illegal dumping per inspector (cases)	625	1,000	657	1,000	
Number of food handlers certified per inspector (cases)	1,607	1,000	1,479	1,000	
Number of complaint inspections per inspector (cases)	758	300	577	500	
Department expenditures per capita	\$ 8.88	\$ 8.65	\$ 8.92	\$ 8.64	



# General Fund Graffiti Cleaning

www.mcallen.net/publicworks/graffiti

## Mission

### Statement:

"Dedicated to sustain beautification efforts in our city by removing or adequately concealing any graffiti visible from public right of ways. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition."

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 77,366	\$ 76,379	\$ 76,379	\$ 76,379
Employee Benefits	28,940	29,027	29,027	30,119
Supplies	9,366	10,181	10,181	10,181
Other Services and Charges	12,558	12,551	12,551	9,177
Maintenance	27,426	23,875	20,500	22,900
Operations Subtotal	155,656	152,013	148,638	148,756
Capital Outlay	15,690	2,600	2,600	-
<b>Total Expenditures</b>	<b>\$ 171,346</b>	<b>\$ 154,613</b>	<b>\$ 151,238</b>	<b>\$ 148,756</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

## Contact Us:

Carlos A. Sanchez, PE  
Public Works Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 15-16 GOALS

- 1.) Remove or conceal any graffiti within twenty four (24) hours of notification.
- 2.) Maintain preventative maintenance program to reduce the maintenance cost on equipment by 15%.
- 3.) Implement an asset tracking management system(Accela) to systematically maintain city assets and infrastructure through an automated work order system.
- 4.) Through the use of GPS/Accela Technology evaluate operational procedures and work requests to modify outputs and increase efficiency/productivity.

## Description:

The Graffiti Department is a division of Public Works. Through its staff of three (3) employees the department strives to keep areas that are visible to the public free of graffiti.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 171,346	\$ 154,613	\$ 151,238	\$ 148,756
<b>Outputs:</b>				
Total graffiti removed - sq-ft	177,103	200,000	200,000	200,000
Total area cleaned - sq-ft	284,252	200,000	400,000	300,000
Citizen request for service	124	150	70	100
In-house requests	3,631	2,500	3,500	3,000
Number of special requests	36	50	30	35
<b>Effectiveness Measures:</b>				
Percent within 24 hours (estimate)	100%	100%	100%	100%
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment*	74%	74%	74%	74%
<b>Efficiency Measures:</b>				
Cost per square foot - paint	\$ 0.73	\$ 0.58	\$ 0.57	\$ 0.56
Cost per square foot - pressure	\$ 0.24	\$ 0.19	\$ 0.19	\$ 0.19
Department expenditures per capita	\$ 1.25	\$ 1.13	\$ 1.09	\$ 1.06



General Fund  
Other Agencies  
Health and Welfare

**Department Summary**

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Other Services and Charges	\$ 698,884	\$ 367,662	\$ 404,520	\$ 467,662
Operations Subtotal	698,884	367,662	404,520	467,662
<b>Total Expenditures</b>	<b>\$ 698,884</b>	<b>\$ 367,662</b>	<b>\$ 404,520</b>	<b>\$ 467,662</b>

**DEPARTMENT: DETAIL**

Other Services and Charges				
Humane Society	\$ 629,230	\$ 337,662	\$ 337,662	\$ 437,662
Valley Environment Council	5,000	5,000	5,000	5,000
Mujeres Unidas	25,000	25,000	25,000	25,000
Catastrophe	39,654	-	36,858	-
	<u>\$ 698,884</u>	<u>\$ 367,662</u>	<u>\$ 404,520</u>	<u>\$ 467,662</u>

**City of McAllen, Texas  
Culture & Recreation  
Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b><u>BY DEPARTMENT</u></b>				
Parks and Recreation Administration	\$ 533,682	\$ 572,119	\$ 534,254	\$ 555,104
Parks	6,253,133	6,875,800	6,590,932	6,899,699
Recreation	1,301,845	1,574,995	1,442,922	1,441,426
Pools	821,181	905,701	929,386	908,797
Las Palmas Community Center	347,423	408,245	408,569	354,591
Recreation Center Lark	465,986	534,544	510,156	509,315
Recreation Center Palm View	509,729	532,606	533,406	506,602
Quinta Mazatlan Renovation	511,973	536,877	547,687	736,300
H2O Hut	-	-	-	-
Library	3,117,514	3,519,049	3,379,946	3,417,308
Library Branch Lark	456,411	470,172	467,726	450,636
Library Branch Palm View	443,717	496,579	486,934	466,577
<b><u>Other Agencies</u></b>				
Amigos del Valle	52,059	52,059	52,059	52,059
Centro Cultural	12,000	-	-	-
Hidalgo County Museum	41,400	41,400	41,400	41,400
McAllen Boy's and Girl's Club	750,000	750,000	750,000	750,000
McAllen International Museum	751,000	751,000	751,000	745,000
Town Band	14,400	14,400	14,400	14,400
RGV International Music Festival	10,600	10,600	10,600	10,600
South Texas Symphony	91,200	91,200	91,200	114,400
McAllen Heritage Center	45,000	45,000	45,000	45,000
North American Butterfly Association	-	-	-	-
Pharr Literacy Center	20,000	20,000	20,000	20,000
<b>TOTAL</b>	<b>\$ 16,550,250</b>	<b>\$ 18,202,346</b>	<b>\$ 17,607,577</b>	<b>\$ 18,039,214</b>
<b><u>BY EXPENSE GROUP</u></b>				
Personnel Services				
Salaries and Wages	\$ 7,340,945	\$ 8,246,058	\$ 7,832,414	\$ 8,472,798
Employee Benefits	1,966,608	2,404,580	2,404,579	2,449,836
Supplies	501,680	489,869	488,952	496,769
Other Services and Charges	5,405,829	5,376,181	5,268,750	5,384,354
Maintenance and Repair Services	840,626	890,544	900,968	889,177
Capital Outlay	484,955	795,114	711,914	346,280
Grant Reimbursements	9,603	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 16,550,250</b>	<b>\$ 18,202,346</b>	<b>\$ 17,607,577</b>	<b>\$ 18,039,214</b>
<b><u>PERSONNEL</u></b>				
Parks and Recreation Administration	7	8	8	8
Parks	76	96	95	99
Recreation	71	283	283	277
Pools	45	119	119	119
Las Palmas Community Center	7	8	8	7
Recreation Center Lark	8	11	11	11
Recreation Center Palm View	8	10	10	10
Quinta Mazatlan Renovation	8	9	19	19
Library	63	77	78	78
Library Branch Lark	11	11	11	11
Library Branch Palm View	11	12	12	12
<b>TOTAL PERSONNEL</b>	<b>315</b>	<b>644</b>	<b>654</b>	<b>651</b>



# General Fund Parks Administration

www.mcallen.net/parks

## Mission Statement:

The McAllen Parks and Recreation Administration Division provides administrative support for the Parks Division, Recreation Division, Aquatics Division, Las Palmas Community Center, Lark CC, City-Wide Building Maintenance and Sundance Mobile Park.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 318,562	\$ 323,913	\$ 320,558	\$ 325,910
Employee Benefits	75,115	73,274	73,274	74,662
Supplies	5,905	5,850	6,000	5,850
Other Services and Charges	104,515	125,987	111,502	125,987
Maintenance	19,198	22,795	20,120	22,695
Operations Subtotal	523,295	551,819	531,454	555,104
Capital Outlay	10,387	20,300	2,800	-
<b>Total Expenditures</b>	<b>\$ 533,682</b>	<b>\$ 572,119</b>	<b>\$ 534,254</b>	<b>\$ 555,104</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	4	4	4	4
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>7</b>	<b>8</b>	<b>8</b>	<b>8</b>

## Contact Us:

Mike Hernandez  
Interim Director of  
Parks and Recreation  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

## MAJOR FY 15-16 GOALS

- 1.) To support staff in their development to secure the Certified Parks and Recreation Professional accreditation through the National Recreation and Park Association.
- 2.) To continue to grow special events such as McAllen Marathon, Holiday in the Park and Movies in the Park.
- 3.) To continue to offer opportunities to staff for self-improvement through trainings and cross-training.
- 4.) To improve department's performance through better statistic tracking and analytics.

## Description:

The Department manages payroll and personnel functions for full-time and part-time employees, processes incoming telephone traffic, thus providing facility and service information to the public. The Division rents parks, ball fields and other facilities, as well as, handles the incoming revenue from all recreation, aquatic, and other programs. Administrative projects include long range park and open space planning, grant writing for special programs, along with administering construction projects and projecting goals for all divisions.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	7	7	7	7
Department expenditures	\$ 533,682	\$ 572,119	\$ 534,254	\$ 555,104
<b>Outputs:</b>				
Number of rental pavilions available	13	12	13	13
Number of rental pools available	3	5	3	4
Number of City Commission agenda items processed	49	65	52	65
<b>Effectiveness Measures:</b>				
Number of pavilion rentals	658	700	650	700
Number of pool rentals	197	215	180	215
All Parks & Recreation revenues	\$ 1,285,924	\$ 1,325,000	\$ 1,295,000	\$ 1,300,000
<b>Efficiency Measures:</b>				
Revenue per capita	\$ 9.36	\$ 9.54	\$ 9.33	\$ 9.26
Department expenditures per capita	\$ 2.41	\$ 2.32	\$ 2.42	\$ 2.34



# General Fund Parks

www.mcallen.net/parks

## Mission Statement:

Provide attractive and well-maintained major parks and recreation facilities in each sector of the city. These facilities should be within a reasonable distance of neighborhood and offer safe opportunities for athletic competition, family gatherings, and other passive and active recreation activities.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 2,473,515	\$ 2,865,523	\$ 2,777,024	\$ 3,000,612
Employee Benefits	793,211	969,833	969,833	1,064,595
Supplies	183,970	174,654	177,400	174,654
Other Services and Charges	2,005,517	2,033,350	1,890,760	1,995,950
Maintenance	600,751	565,940	572,415	546,888
Operations Subtotal	6,056,964	6,609,300	6,387,432	6,782,699
Capital Outlay	196,169	266,500	203,500	117,000
<b>Total Expenditures</b>	<b>\$ 6,253,133</b>	<b>\$ 6,875,800</b>	<b>\$ 6,590,932</b>	<b>\$ 6,899,699</b>
<b>PERSONNEL</b>				
Exempt	11	12	11	12
Non-Exempt	64	79	79	82
Part-Time	1	5	5	5
<b>Total Positions Authorized</b>	<b>76</b>	<b>96</b>	<b>95</b>	<b>99</b>

## MAJOR FY 15-16 GOALS

- 1.) To start construction on the new baseball complexes at 29th & Auburn. (1.1.2 and 1.1.3)
- 2.) Construct second phase of Morris (RDF) Park in North McAllen. (1.1.5)
- 3.) Design motocross course in South McAllen. (1.1.14)
- 4.) Prepare to host the TAAF "Games of Texas. (1.1.5)
- 5.) Continue expressway greenery enhancements. (1.3.4)
- 6.) Grow number of running/walking events held in linear parks. (1.3.10)
- 7.) To continue to provide training opportunities for staff to update and maintain certifications.
- 8.) To continue to re-landscape high profile areas and incorporate 3 year herbicide/fertilization program.

## Contact Us:

Mike Hernandez  
Deputy Director of  
Operations  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

## Description:

The Department strives to improve the quality of life through the provision of well balanced, high quality recreation programs for the residents of McAllen to enjoy during their leisure time. The Department facilitates wholesome and constructive programs with a measurable value to the community. The Department promotes environmental conservation, eco and cultural tourism and socially oriented special events.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	75	91	90	94
Department expenditures	\$ 6,253,133	\$ 6,875,800	\$ 6,590,932	\$ 6,899,699
<b>Outputs:</b>				
Total number of properties maintained	150	165	169	171
Number of developed parks acres	598	714	615	668
Number of undeveloped park acres	399	524	382	329
Number of playscape areas maintained	125	125	125	127
Number of athletic fields maintained	133	132	142	154
Number of irrigation systems maintained	136	140	140	144
Number of special events supported	85	105	90	100
<b>Effectiveness Measures:</b>				
City Park Rating	90%	90%	90%	90%
% who visited City/Neighborhood parks	95%	95%	95%	95%
<b>Efficiency Measures:</b>				
Number of acres maintained per full time employee	13.30	13.60	11.08	10.61





# General Fund Recreation

www.mcallen.net/parks/recreation

## Mission Statement:

The Recreation Division plans, coordinates and implements youth and adult recreation programs for the City. It operates at three Community Recreation Centers and facilitates various sports leagues and special events. It works jointly with the Aquatics Division the department and provision of various swimming programs held at the City's swimming pools.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 828,976	\$ 1,014,367	\$ 868,307	\$ 967,500
Employee Benefits	161,320	239,723	239,723	186,437
Supplies	48,061	35,450	36,400	35,450
Other Services and Charges	237,065	240,413	253,450	240,413
Maintenance	11,706	11,042	11,042	11,626
Operations Subtotal	1,287,129	1,540,995	1,408,922	1,441,426
Capital Outlay	14,716	34,000	34,000	-
<b>Total Expenditures</b>	<b>\$ 1,301,845</b>	<b>\$ 1,574,995</b>	<b>\$ 1,442,922</b>	<b>\$ 1,441,426</b>
<b>PERSONNEL</b>				
Exempt	4	4	4	5
Non-Exempt	-	-	-	-
Part-Time	67	279	279	272
<b>Total Positions Authorized</b>	<b>71</b>	<b>283</b>	<b>283</b>	<b>277</b>

## MAJOR FY 15-16 GOALS

## Contact Us:

Richard Krauss  
Superintendent of  
Recreation  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

- 1.) Expand and Improve City Parades, mostly Christmas Parade. (1.2.1)
- 2.) Continue annual McAllen Marathon. (1.5.1)
- 3.) Continue to enhance the After School Program with more sports league play.
- 4.) Introduce more adaptive and inclusive recreation programs.
- 5.) Design senior programming such as organized sports for growing Baby Boomer population.
- 6.) Increase participation and attendance in the After School Program.

## Description:

The Recreation Department is comprised of Special Events, Aquatics, Athletics and After School Programs. During the peak summer season its staff can grow up to approximately 230 employees.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	4	4	4	5
Department expenditures	\$ 1,301,844	\$ 1,574,995	\$ 1,442,922	\$ 1,441,426
Event expenditures (P&R Only)	\$ 102,363	\$ 110,000	\$ 147,000	\$ 120,000
Marketing/print expenditures (P&R Onl	\$ 25,162	\$ 37,500	\$ 30,000	\$ 30,000
<b>Outputs:</b>				
Special Events (Park & Rec Hosted)	26	64	26	27
Special Event Attendance	104,500	79,552	400,000	450,000
Special Event Sponsorship Revenue (P&	21,000	50,000	50,000	50,000
Special Event Revenue (P&R Only)	19,200	40,000	45,000	45,000
Recreation Programs Offered	1,107	1,210	1,230	1,250
Recreation Programs Registrants	6,035	14,000	6,200	6,400
Recreation Programs Revenue	334,647	450,000	340,000	350,000
After-School Program Sites	13	13	13	13
After-School Program Registrants	1,628	2,000	1,650	1,660
Athletic League Participants	8,799	9,900	8,900	9,000
Citizens rating of programming		N/A		
% of program classes full	34%	22%	30%	35%
% of population registered in programs	12%	19%	12%	12%
Ratio of donations to events expenditure	0.21	0.45	0.34	0.42
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 4,268	\$ 5,164	\$ 4,731	\$ 4,726
Department expenditures per capita	\$ 9.47	\$ 11.34	\$ 10.40	\$ 10.27



# General Fund Pools

www.mcallen.net/parks/aquatics

## Mission Statement:

The mission of the McAllen Parks and Recreation Aquatics Program is to provide affordable and accessible recreation, fitness, competition, water safety and educational opportunities for people of all ages and abilities.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 464,519	\$ 503,820	\$ 511,659	\$ 513,830
Employee Benefits	104,741	136,204	136,204	115,474
Supplies	76,577	83,100	86,898	85,300
Other Services and Charges	114,026	122,077	126,797	131,702
Maintenance	52,487	56,700	64,028	62,491
Operations Subtotal	812,351	901,901	925,586	908,797
Capital Outlay	8,830	3,800	3,800	-
<b>Total Expenditures</b>	<b>\$ 821,181</b>	<b>\$ 905,701</b>	<b>\$ 929,386</b>	<b>\$ 908,797</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	4	4	4	4
Part-Time	40	114	114	114
<b>Total Positions Authorized</b>	<b>45</b>	<b>119</b>	<b>119</b>	<b>119</b>

## Contact Us:

Ana Romero  
Aquatics  
Superintendent  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

## MAJOR FY 15-16 GOALS

- 1.) Complete Cascade pool renovations. (1.5.3)
- 2.) Renovate pool at Boys & Girl Club. (1.5.4)
- 1.) Increase number of safety trainings for lifeguards to prevent accidents.
- 2.) Improved facilities through an increased focus on pool maintenance and safety.
- 3.) Increase number of pool rentals by 5%.
- 4.) Apply a higher quality of instruction during Learn-to-Swim programs.

## Description:

The Department operates and maintains pools that are used by the City for its programs, the McAllen Independent School District (MISD) for Learn-to-Swim and UIL Swimming, by the Boys' and Girls' Club and the McAllen Swim Club (MSC). Two of the facilities operate eleven months and three operate only during the summer months.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	5	5	5	5
Department expenditures	\$ 821,181	\$ 905,701	\$ 929,386	\$ 908,797
<b>Outputs:</b>				
Public pools	4	4	4	4
Total days of operation	362	362	362	362
Programs offered	227	245	245	248
Private rentals	351	620	346	620
Public Patrons	54,000	62,000	55,000	60,000
Program Registrants	2,758	2,700	2,700	2,800
Private rental attendance	24,358	75,000	25,655	28,000
Program fees	\$ 96,495	\$ 116,000	\$ 98,500	\$ 105,000
Rental fees	\$ 61,129	\$ 90,000	\$ 62,500	\$ 90,000
Public swim/laps/aerobics fees	\$ 77,786	\$ 95,000	\$ 78,962	\$ 95,000
<b>Effectiveness Measures:</b>				
Cost recovery	29%	33%	26%	32%
Cost per attendee	10.12	6.48	11.15	10.01
Rating of recreation facilities	80%	80%	80%	80%
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 2,268	\$ 2,502	\$ 2,567	\$ 2,510
Department expenditures per capita	\$ 5.97	\$ 6.52	\$ 6.70	\$ 6.47



# General Fund

## Las Palmas Community Center

www.mcallen.net/parks/centers/laspalmas

### Mission Statement:

Las Palmas Community Center will provide indoor cultural programs, leisure activities, and lifetime skills to its community.

### Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 195,390	\$ 226,962	\$ 224,749	\$ 193,706
Employee Benefits	57,582	67,012	67,012	57,398
Supplies	11,095	11,380	12,202	11,380
Other Services and Charges	73,814	66,990	69,378	66,990
Maintenance	7,605	11,387	10,714	12,497
Operations Subtotal	345,484	383,731	384,055	341,971
Capital Outlay	1,937	24,514	24,514	12,620
<b>Total Expenditures</b>	<b>\$ 347,423</b>	<b>\$ 408,245</b>	<b>\$ 408,569</b>	<b>\$ 354,591</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	2
Non-Exempt	3	3	3	3
Part-Time	1	2	2	2
<b>Total Positions Authorized</b>	<b>7</b>	<b>8</b>	<b>8</b>	<b>7</b>

### Contact Us:

Samm Mercado  
Center Manager  
1921 N. 25th Street  
McAllen, TX 78501  
(956) 681-3350

### MAJOR FY 15-16 GOALS

- 1.) Develop and implement adolescent programs in conjunction with local organizations such as Lincoln Middle School, Salvation Army, Southwest Key program for 11-17 demographic
- 2.) Increase rental attractiveness by updating kitchen with functional 3 compartment sink, new cabinetry, stove, and formica.
- 3.) Create a community awareness of Las Palmas as a cultural arts center but utilizing the auditorium area for more community productions, at least 3 per year.
- 4.) Grow Las Palmas Park usage and programming by incorporating special events such as runs and a Hispanic Heritage day in September, and begin preparations for the Park's 50th birthday in 2017.
- 5.) Begin plans on the addition of a pavilion to the west of Las Palmas Community Center (LPCC) to add programming space while keeping outdoor green space for a recreational area.

### Description:

Las Palmas Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in Central McAllen.

### Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	6	6	6	5
Department expenditures	\$ 347,423	\$ 408,245	\$ 408,569	\$ 354,591
<b>Outputs:</b>				
Days open to the public	252	253	253	253
Youth Programs offered	66	110	68	71
<b>Effectiveness Measures:</b>				
Private rentals	17	20	25	30
Rental attendance	574	500	475	750
Program attendance	40,806	55,000	41,620	45,000
Program fees	\$ 17,999	\$ 19,000	\$ 18,500	\$ 19,000
Rental fees	\$ 698	\$ 700	\$ 975	\$ 2,150
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 1,379	\$ 1,614	\$ 1,615	\$ 1,402
Cost of service provided per person	\$ 8.40	\$ 7.36	\$ 9.71	\$ 7.75
Average daily attendance	162	217	165	178
Department expenditures per capita	\$ 2.53	\$ 2.94	\$ 2.94	\$ 2.53



# General Fund Recreation Lark

www.mcallen.net/parks/centers/lark

## Mission Statement:

The Recreation Division plans, coordinates and implements youth and adults recreation programs for the City of McAllen. It also operates at the McAllen Senior Citizens' Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

## Contact Us:

Rosemary Fuentes  
Center Manager  
2601 Lark Avenue  
McAllen, TX 78501  
(956) 681-3340

## Description:

Provides educational and recreational programs to the citizens of McAllen and its surrounding communities. Lark Community Center is one of three community centers and is located in Northeast McAllen.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 232,163	\$ 273,283	\$ 253,013	\$ 269,221
Employee Benefits	70,626	79,717	79,716	80,495
Supplies	19,582	22,030	21,097	22,030
Other Services and Charges	130,583	124,114	123,362	124,569
Maintenance	7,772	13,000	13,268	13,000
Operations Subtotal	460,726	512,144	490,456	509,315
Capital Outlay	5,260	22,400	19,700	-
<b>Total Expenditures</b>	<b>\$ 465,986</b>	<b>\$ 534,544</b>	<b>\$ 510,156</b>	<b>\$ 509,315</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	3	4	4	4
Part-Time	2	4	4	4
<b>Total Positions Authorized</b>	<b>8</b>	<b>11</b>	<b>11</b>	<b>11</b>

## MAJOR FY 15-16 GOALS

1. Remodel Community Center to meet today's needs.
2. Continue to partner with Library Branch to promote adult and youth programs.
3. Maintain the number of partnerships and improve community relations by providing a variety of programs for participants.
4. Improve quality and numbers of Senior Programs.
5. Promote training opportunities for all employees in order to foster diversity and career development

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	6	7	7	7
Department expenditures	\$ 465,986	\$ 534,544	\$ 510,156	\$ 509,315
<b>Outputs:</b>				
Total days of operation	306	305	305	307
<b>Effectiveness Measures:</b>				
Private rentals	189	175	119	125
Private rental attendance	11,629	17,000	7,650	9,000
Program attendance	151,519	80,000	122,006	105,000
Program fees	\$ 68,413	\$ 77,000	\$ 76,817	\$ 77,000
Rental fees	\$ 12,652	\$ 13,000	\$ 12,120	\$ 12,500
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 1,523	\$ 1,753	\$ 1,673	\$ 1,659
Cost of service provided per person	\$ 2.86	\$ 5.51	\$ 3.93	\$ 4.47
Average daily attendance	533	318	425	371
Department expenditures per capita	\$ 3.39	\$ 3.85	\$ 3.68	\$ 3.63



# General Fund Recreation Palmview

www.mcallen.net/parks/centers/palmview

## Mission Statement:

The Community Centers will be that component of the Parks & Recreation Department that promotes physical and mental enrichment through a comprehensive program of Recreational, Cultural, Educational, and Social activities and events. In carrying out its responsibilities, each center will facilitate and support the mission of the Recreation Department.

## Contact Us:

Jesus Franco  
Center Manager  
3401 Jordan Road  
McAllen, TX 78501  
(956) 681-3360

## Description:

Palm View Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in South McAllen.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 273,310	\$ 268,317	\$ 264,292	\$ 268,317
Employee Benefits	74,098	82,024	82,024	80,665
Supplies	15,113	20,805	20,005	20,805
Other Services and Charges	127,746	119,960	124,585	116,315
Maintenance	16,930	16,000	17,000	17,000
Operations Subtotal	507,199	507,106	507,906	503,102
Capital Outlay	2,530	25,500	25,500	3,500
<b>Total Expenditures</b>	<b>\$ 509,729</b>	<b>\$ 532,606</b>	<b>\$ 533,406</b>	<b>\$ 506,602</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	4	4	4	4
Part-Time	1	3	3	3
<b>Total Positions Authorized</b>	<b>8</b>	<b>10</b>	<b>10</b>	<b>10</b>

## MAJOR FY 15-16 GOALS

- 1.) Increase participants in the our evening class by maintaining 80% capacity.
- 2.) Introduce a successful special event such as Mommy and Daughter Tea Time with an attendance of 70% capacity.
- 3.) Create three different activity classes for our senior participants within the summer and fall season.
- 4.) Create and foster partnerships with local businesses to improve our senior and special event programs.
- 5.) Updated the facility's appearance by improving equipment, repainting walls and landscaping the grounds.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	7	7	7	7
Department expenditures	\$ 509,729	\$ 532,606	\$ 533,406	\$ 506,602
<b>Outputs:</b>				
Total days of operation	306	305	306	306
<b>Effectiveness Measures:</b>				
Private rentals	203	205	205	210
Private rental attendance	15,033	15,000	15,000	15,500
Program participant attendance	189,757	35,000	190,000	192,000
Program fees	\$ 26,723	\$ 52,000	\$ 28,500	\$ 29,000
Rental fees	\$ 15,270	\$ 15,000	\$ 15,000	\$ 15,500
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 1,666	\$ 1,746	\$ 1,743	\$ 1,656
Cost of service provided per visit	\$ 2.49	\$ 11.00	\$ 2.60	\$ 2.44
Average daily attendance	669	164	670	678
Department expenditures per capita	\$ 3.71	\$ 3.90	\$ 3.84	\$ 3.61



# General Fund Quinta Mazatlan

www.quintamazatlan.com

## Mission Statement:

Quinta Mazatlan will provide programs and activities that promote a greater understanding and appreciation of the natural and cultural treasure of South Texas.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 240,827	\$ 270,943	\$ 274,903	\$ 383,981
Employee Benefits	64,472	79,694	79,694	97,270
Supplies	25,780	23,350	23,350	28,350
Other Services and Charges	122,979	116,525	121,525	131,525
Maintenance	24,822	22,265	24,115	57,014
Operations Subtotal	478,880	512,777	523,587	698,140
Capital Outlay	23,489	24,100	24,100	38,160
Grant Reimbursement	9,603	-	-	-
<b>Total Expenditures</b>	<b>\$ 511,973</b>	<b>\$ 536,877</b>	<b>\$ 547,687</b>	<b>\$ 736,300</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	4	4	5	4
Part-Time	1	2	11	12
<b>Total Positions Authorized</b>	<b>8</b>	<b>9</b>	<b>19</b>	<b>19</b>

## Contact Us:

Colleen Hook  
Center Manager  
600 Sunset Avenue  
McAllen, TX 78501  
(956) 681-3370

## MAJOR FY 15-16 GOALS

- 1.) New strategic plan upon approval/direction from Mayor/Commission, unveil and activate new plan.
- 2.) Strong Arts & Cultural Image continue to expand the bronze sculpture trail and concerts in the park.
- 3.) Increase Visibility & Stature of Quinta Mazatlan as the "Green" Leader in the region with special events and educational programming.
- 4.) Strong urban center addressing elements in new strategic plan to create a "Cultural Corridor" starting at Quinta Mazatlan.
- 5.) Strong tourism addressing elements in new strategic plan to increase tourism in the RGV as a World Birding Center.
- 6.) Consistently improve marketing and measured performance. Increase social media use and tracking of economic impact of visitors staying in hotels while visiting Quinta Mazatlan.

## Description:

Quinta Mazatlan is owned and operated by the City of McAllen with 8 full-time employees. The center is the McAllen Wing of the World Birding Center promoting environmental education and ecotourism. The vision is to be cherished locally and recognized internationally as a sanctuary connecting people to the history, beauty and wonder of our natural world.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Actual FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	7	7	8	8
Department expenditures	\$ 511,973	\$ 536,877	\$ 547,687	\$ 736,300
<b>Outputs:</b>				
Programs offered	250	270	300	325
Youth & Adult Program participants	20,000	21,000	27,807	30,000
Rental attendance	6,500	7,000	8,193	8,200
Outreach Education	60,600	65,000	70,200	70,400
TOTAL PEOPLE SERVICED	87,100	93,000	106,200	108,600
Total rentals	12	12	26	30
Rental fees	\$ 50,690	\$ 100,000	\$ 111,090	\$ 115,000
Photo session fees	\$ 30,840	\$ 30,000	\$ 28,320	\$ 30,000
Admission/Program revenues	\$ 84,000	\$ 84,000	\$ 85,078	\$ 90,000
Gift shop revenues (City's share)	\$ 25,000	\$ 35,000	\$ 40,000	\$ 45,000
Donations/Sponsors:	\$ 100,000	\$ 125,000	\$ 150,000	\$ 200,000
Total Revenues	\$ 290,530	\$ 374,000	\$ 414,488	\$ 480,000
<b>Effectiveness Measures:</b>				
Cost recovery	56%	69%	75%	65%
Ratings of recreational programs	90%	91%	93%	93%
<b>Efficiency Measures:</b>				
Average daily attendance	279	298	340	348
Volunteer hours	1,200	1,298	5,561	6,000
Volunteers value (\$19.25/hr)	\$ 23,100	\$ 25,000	\$ 107,066	\$ 115,500
Department expenditures per capita	\$ 3.72	\$ 3.86	\$ 3.95	\$ 5.24





# General Fund Library

www.mcallenlibrary.net

## Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the  
Library Board,  
November 2008

## Department Summary

<b>Expenditure Detail:</b>	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Personnel Services				
Salaries and Wages	\$ 1,671,550	\$ 1,818,639	\$ 1,668,135	\$ 1,869,429
Employee Benefits	401,410	489,325	489,325	509,305
Supplies	95,300	93,600	88,100	93,600
Other Services and Charges	683,465	622,820	632,320	634,758
Maintenance	83,435	160,665	168,066	135,216
Operations Subtotal	2,935,161	3,185,049	3,045,946	3,242,308
Capital Outlay	182,353	334,000	334,000	175,000
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,117,514</b>	<b>\$ 3,519,049</b>	<b>\$ 3,379,946</b>	<b>\$ 3,417,308</b>
<b>PERSONNEL</b>				
Exempt	14	15	15	15
Non-Exempt	28	30	31	31
Part-Time	21	32	32	32
<b>Total Positions Authorized</b>	<b>63</b>	<b>77</b>	<b>78</b>	<b>78</b>

## Contact Us:

Kate Horan  
Library Director  
4001 N. 23rd Street  
McAllen, TX 78504  
(956) 681-3000

## MAJOR FY 15-16 GOALS

- 1.) Maintain award-winning design status.
- 2.) Expand patron base to include all McAllen ISD students.
- 3.) Increase revenue of Meeting Center rooms with more hours of availability on Friday and Saturday.
- 4.) Increase bookstore revenue through thematic sales and increased social media presence.
- 5.) Pursue expansion of public computer lab hours on Friday and Saturday evening.
- 6.) Improve daily operations through process revisions and cross-training.
- 7.) Increase public usage of e-content by expanding the digital landing page on the library web page.
- 8.) Increase emerging literacy participation by 10% using new programs and outreach.
- 9.) Expand library's collection to serve the broadest and most diverse population possible.
- 10.) Expand provision of services to underserved populations.
- 11.) Conduct public needs & programming outcome surveys and analyze results to plan future delivery of services.
- 12.) Continue emergent literacy services to prepare birth to school-age children for success in school.

# General Fund Library

www.mcallenlibrary.net

<b>Performance Measures</b>					<b>Description:</b> Encourage and promote reading of all formats and levels through programs and services; and provide facilities to encourage study, meeting, and collaborative activities.
	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16	
<b>Inputs:</b>					
Number of full time employees	42	45	46	46	
Number of Public Services staff	60	59	59	59	
Service population, City of McAllen	136,639	135,760	136,639	136,639	
Department expenditures	\$ 3,117,514	\$ 3,519,049	\$ 3,379,946	\$ 3,417,308	
<b>Outputs:</b>					
Number of Library items circulated	400,279	514,127	403,834	405,046	
Total number of reference / information transactions completed	162,392	133,950	179,492	180,030	
Number of internet users	140,225	146,551	128,344	128,729	
Number of website visits (System total)	515,205	600,000	525,688	527,265	
Number of active card registrations	17,371	21,939	17,512	17,565	
Number of programs held	844	792	888	891	
Number of program attendance	18,462	15,645	25,770	25,847	
Number of Library items owned	250,206	253,380	243,259	243,989	
Library walk-in visits	591,819	556,980	670,230	672,241	
<b>Effectiveness Measures:</b>					
Percent of increase for number of items circulated	35%	13%	-21%	3%	
Percent of increase for total number of reference/information transactions	25%	3%	25%	3%	
Percent of increase of internet users	29%	8%	-12.00%	3%	
Percent of increase in Library website visits (System total)	-1.7%	15%	-37.00%	3%	
Percent of increase in total number of active card registrations	-18%	3%	-20%	3%	
Percent of increase in number of programs	10%	3%	11%	3%	
Percent of increase in program attendance	22%	3%	39%	3%	
Percent of increase in number of Library items owned	1.7%	0%	-4%	2%	
Percent of increase in walk-in visits	9.4%	5%	17%	3%	
<b>Efficiency Measures:</b>					
Turn-over rate of Library items circulated	2.70	2.0	1.7	1.7	
Number of reference / information transactions handled per Public Services staff	2706	3,267	3,042	3,057	
Average daily walk-in visits	1,677	1,578	1,899	1,908	
Department expenditures per capita	30.06	25.33	24.35	24.34	





# General Fund Library Lark

[www.mcallenlibrary.net/locations/lark](http://www.mcallenlibrary.net/locations/lark)

## Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

## Department Summary

<b>Expenditure Detail:</b>	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Personnel Services				
Salaries and Wages	\$ 322,972	\$ 334,563	\$ 332,093	\$ 334,564
Employee Benefits	80,455	87,916	87,916	88,379
Supplies	10,941	9,150	7,000	9,150
Other Services and Charges	9,364	13,293	20,617	13,293
Maintenance	13,394	5,250	100	5,250
Operations Subtotal	437,126	450,172	447,726	450,636
Capital Outlay	19,285	20,000	20,000	-
<b>Total Expenditures</b>	<b>\$ 456,411</b>	<b>\$ 470,172</b>	<b>\$ 467,726</b>	<b>\$ 450,636</b>
<b>PERSONNEL</b>				
Exempt	4	4	4	4
Non-Exempt	5	5	5	5
Part-Time	2	2	2	2
<b>Total Positions Authorized</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>

## Contact Us:

Sylvia Marichalar  
Branch Manager  
2601 Lark Avenue  
McAllen, TX 78504  
(956) 688-3320

## MAJOR FY 15-16 GOALS

- 1.) Maintain programming and increase outreach by 4%.
- 2.) Improve physical appearance of public area including seating for a comfortable, welcoming environment.
- 3.) Increase opportunities for staff training (public service and technology).
- 4.) Partner with educational, civic, and cultural organizations to increase patron services.
- 5.) Conduct public needs and programming outcome surveys and analyze results to plan future delivery of services.
- 6.) Upgrade Internet and computer services to public.
- 7.) Continue providing a library collection suitable for the needs of our diverse community.
- 8.) Continue emergent literacy services to prepare birth to school-age children for success in school.

# General Fund Library Lark

www.mcallenlibrary.net/locations/lark

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	9	9	9	9
Number of Public Services staff	11	11	11	11
Service population, City of McAllen	136,639	135,760	136,639	136,639
Department expenditures	\$ 456,411	\$ 470,172	\$ 467,726	\$ 450,636
<b>Outputs:</b>				
Number of Library items circulated	61,806	70,161	57,424	59,146.72
Total number of reference / information transactions completed	56,736	54,060	42,650	43,929.50
Number of internet users	43,598	38,078	41,108	42,341.24
Number of website visits (System total)	515,205	600,000	525,688	541,458.64
Number of active card registrations	2,234	2,546	2,106	2,169.18
Number of programs	423	556	480	494.40
Number of program attendance	11,261	9,095	12,204	12,570.12
Number of Library items owned	38,967	43,593	39,075	40,247.25
Library walk-in visits	130,079	123,347	126,754	130,556.62
<b>Effectiveness Measures:</b>				
Percent of increase for number of items circulated	-10%	3%	-18%	3%
Percent of increase for total number of reference/information transactions	7%	3%	-21%	3%
Percent of increase of internet users	15%	3%	7%	3%
Percent of increase in Library website visits (System total)	-1.7%	15%	-37%	3%
Percent of increase in total number of active card registrations	-12%	3%	-17%	3%
Percent of increase in number of programs	33%	3%	-13%	3%
Percent of increase in program attendance	43%	3%	25%	3%
Percent of increase in number of Library items owned	-3%	3%	-10%	3%
Percent of increase in walk-in visits	9%	3%	27%	3%
<b>Efficiency Measures:</b>				
Turn-over rate of Library items circulated	1.59	1.60	1.47	1.47
Number of reference / information transactions handled per Public Services	5.16	4,915	3,877	4,071
Average daily walk-in visits	369	349	360	377
Department expenditures per capita	\$ 3.32	\$ 3.38	\$ 3.34	\$ 3.30

## Description:

Lark Branch Library is an extension of Main Library providing library services and special programs to the residents of North McAllen.



# General Fund Library Palmview

[www.mcallenlibrary.net/locations/palmview](http://www.mcallenlibrary.net/locations/palmview)

## Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 319,161	\$ 345,728	\$ 337,681	\$ 345,728
Employee Benefits	83,578	99,858	99,858	95,156
Supplies	9,356	10,500	10,500	10,200
Other Services and Charges	9,096	14,993	18,795	9,993
Maintenance	2,526	5,500	100	5,500
Operations Subtotal	423,718	476,579	466,934	466,577
Capital Outlay	19,999	20,000	20,000	-
<b>Total Expenditures</b>	<b>\$ 443,717</b>	<b>\$ 496,579</b>	<b>\$ 486,934</b>	<b>\$ 466,577</b>
<b>PERSONNEL</b>				
Exempt	2	3	3	3
Non-Exempt	7	7	7	7
Part-Time	2	2	2	2
<b>Total Positions Authorized</b>	<b>11</b>	<b>12</b>	<b>12</b>	<b>12</b>

## Contact Us:

Sylvia Marichalar  
Branch Manager  
3401 Jordan Avenue  
McAllen, TX 78503  
(956) 688-3322

## MAJOR FY 15-16 GOALS

- 1.) Maintain programming and increase outreach by 4%.
- 2.) Improve physical appearance of public area including seating to create a comfortable, welcoming environment.
- 3.) Increase opportunities for staff training (public service and technology).
- 4.) Partner with educational, civic, and cultural organizations to increase patron services.
- 5.) Conduct public needs and programming outcome surveys and analyze results to plan future delivery of services.
- 6.) Upgrade Internet and computer services to public.
- 7.) Continue providing a library collection suitable for the needs of our diverse community.
- 8.) Continue emergent literacy services to prepare birth to school-age children for success in school.

# General Fund

## Library Palmview

www.mcallenlibrary.net/locations/palmview

Performance Measures					Description:  Palm View Branch Library is an extension of Main Library providing library services and special programs to the residents of South McAllen.
	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16	
<b>Inputs:</b>					
Number of full time employees	9	10	10	10	
Number of Public Services staff	11	12	12	12	
Service population, City of McAllen	136,639	135,760	136,639	136,639	
Department expenditures	\$ 443,717	\$ 496,579	\$ 486,934	\$ 466,577	
<b>Outputs:</b>					
Number of Library items circulated	42,870	38,189	31,922	32,880	
Total number of reference / information transactions completed	30,725	33,179	23,732	24,444	
Number of internet users	64,036	56,020	54,608	56,246	
Number of website visits (System total)	515,205	600,000	525,688	541,459	
Number of active card registrations	1,290	1,617	1,286	1,325	
Number of programs	600	500	600	600	
Number of program attendance	6,374	4,411	6,998	7,208	
Number of Library items owned	36,828	36,189	37,923	39,223	
Library walk-in visits	150,231	131,194	124,630	128,369	
<b>Effectiveness Measures:</b>					
Percent of increase for number of items circulated	16%	3%	-20%	3%	
Percent of increase for total number of reference/information transactions	-5%	3%	-40%	3%	
Percent of increase of internet users	18%	15%	-3%	3%	
Percent of increase in Library website visits (System total)	-1.7%	3%	-37%	3%	
Percent of increase in total number of active card registrations	-18%	3%	-26%	3%	
Percent of increase in number of programs	24%	3%	20%	0%	
Percent of increase in program attendance	49%	3%	37%	3%	
Percent of increase in number of Library items owned	5%	3%	5%	3%	
Percent of increase in walk-in visits	18%	3%	-5%	3%	
<b>Efficiency Measures:</b>					
Turn-over rate of Library items circulated	1.16	0.29	0.84	0.85	
Reference / information transactions per Public Services staff	2,793	2,765	1,978	2,077	
Average daily walk-in visits	426	372	353	307	
Department expenditures per capita	\$ 3.26	\$ 3.57	\$ 3.51	\$ 3.32	



General Fund  
Other Agencies  
Culture and Recreation

**Department Summary**

<b>Expenditure Detail:</b>	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Other Services and Charges	\$ 1,787,659	\$ 1,775,659	\$ 1,775,659	\$ 1,792,859
Operations Subtotal	1,787,659	1,775,659	1,775,659	1,792,859
<b>Total Expenditures</b>	<b>\$ 1,787,659</b>	<b>\$ 1,775,659</b>	<b>\$ 1,775,659</b>	<b>\$ 1,792,859</b>

**DEPARTMENT: DETAIL**

Other Services and Charges

Amigos del Valle	\$ 52,059	\$ 52,059	\$ 52,059	\$ 52,059
Centro Cultural	12,000	-	-	-
Hidalgo County Museum	41,400	41,400	41,400	41,400
McAllen Boy's and Girl's Club	750,000	750,000	750,000	750,000
McAllen International Museum	751,000	751,000	751,000	745,000
Town Band	14,400	14,400	14,400	14,400
RGV Int'l Music Festival	10,600	10,600	10,600	10,600
South Texas Symphony	91,200	91,200	91,200	114,400
McAllen Heritage	45,000	45,000	45,000	45,000
Pharr Literacy Center	20,000	20,000	20,000	20,000
	\$ 1,787,659	\$ 1,775,659	\$ 1,775,659	\$ 1,792,859

CITY OF McALLEN, TEXAS  
GENERAL FUND CAPITAL OUTLAY LISTING  
2015-2016

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
GENERAL FUND (011)				
VITALS DEPARTMENT	SCANNER	N	1	\$ 1,000
	DEPT. TOTAL			1,000
MUNICIPAL COURT	ON-LINE BOOKS	N/A	N/A	10,506
	DEPT. TOTAL			10,506
OFFICE OF MANAGEMENT & BUDGET	OFFICE CHAIRS	N	9	1,800
	EXECUTIVE CHAIR	R	1	700
	DESK EXTENSIONS	N	2	2,500
	DEPT. TOTAL			5,000
TAX OFFICE	PAPER FOLDING MACHINE	N	1	750
	LASER PRINTERS	R	2	2,400
	HANDHELD BAR CODE READERS	R	4	1,200
	DEPT. TOTAL			4,350
LEGAL DEPARTMENT	LAPTOPS	R	10	9,314
	OFFICE MODIFICATIONS	N/A	N/A	2,000
	OFFICE FURNITURE	R	1	2,000
	DEPT. TOTAL			13,314
RIGHT-OF-WAY	PARTITIONS	N	2	1,600
	DEPT. TOTAL			1,600
PLANNING	LASERFICHE LICENSES	R	6	6,000
	LASERFICHE MODULE	R	1	15,000
	DEPT. TOTAL			21,000
INFORMATION TECHNOLOGY	COMPUTER REPLACEMENTS	R	100	71,100
	INVENTORY/SPARES PARTS	R	N/A	5,000
	NETWORK SPARE EQUIPMENT	R	N/A	14,000
	TELEPHONE SPARE PARTS	R	10	2,500
	SERVER AND CHASIS EXPANSION	R	1	20,000
	OPERATION CENTER - MONITORS	R	4	1,000
	BASE PC FOR DIGITAL SIGNAGE	N	1	1,000
	BOMGAR LICENSE	R	1	5,000
	CISCO PRIME	R	1	8,000
	v SPHERE (VIRTUAL SERVER LICENSE)	R	1	8,500
	UPGRADE v SPHERE ENTERPRISE PLUS	R	1	5,000
	MICROSOFT WINDOWS DATA CENTER LICENSE	R	1	7,000
	COMMAVAULT BACKUP SOFTWARE	R	1	7,500
	SERVER MONITORING & TASK AUTOMATION	R	1	3,500
	SQL DATABASE TOOLS	R	1	2,500
	COMPUTER	N	1	1,176
	DEPT. TOTAL			162,776
McALLEN 311 CALL CENTER	SECURITY ACCESS	N	N/A	3,000
	DEPT. TOTAL			3,000
DEVELOPMENT CENTER	OUTDOOR TABLE & BENCH	N	1	800
	STANDING SIGNAGE	N	1	720
	DEPT. TOTAL			1,520

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS  
GENERAL FUND CAPITAL OUTLAY LISTING  
2015-2016

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
POLICE	KaBAND DUAL ANTENNA RADARS	R	10	20,890
	POLICE MOTORCYCLE RADIOS	R	5	21,015
	MOTORCYCLE HELMET RADIO HEADSETS	R	6	11,934
	MOTORCYCLE RADAR SPEED LASERS	R	5	12,500
	IN CAR VIDEO SYSTEMS	R	40	248,640
	TRAFFIC CONES	R	100	1,401
	MCGRUFF COSTUME	R	1	1,995
	TABLE COVER	R	1	445
	CRIME PREVENTION SUPPLIES	R	1	5,000
	KETCH (4ft) POLES	R	12	936
	KETCH (3ft) POLES	R	7	497
	BEE SPRAYER PUMPS	N	3	267
	KETCH (4ft) POLE REPLACEMENT CABLES	R	12	252
	KETCH (3ft) POLE REPLACEMENT CABLES	R	7	126
	HD BINOCULARS	R	6	1,248
	ERGONOMIC CHAIRS	R	12	12,960
	PRINTER	R	1	785
	PLOTTER PRINTER	R	1	3,645
	STORAGE FILE HARD DRIVE	R	1	39,125
	UPS	R	1	5,443
	DEPT. TOTAL			389,104
COMMUNICATION TECHNOLOGY	22' ALUMINUM TELESOPING LADDER	N	1	200
	13' ALUMINUM TELESOPING LADDER	N	1	90
	4' FT ALUMIINUM STEP LADDER	N	1	30
	PORT-A-COOL MODEL PACJS2400	N	1	4,000
	DYNA-GLO PRO MODEL KFA210H2	N	1	998
	SHEET METAL BRAKE	N	1	240
	9-DRAWER TOOL CABINET STORAGE	N	1	510
	DRILL PRESS	R	1	319
	3.5HP 60 GALLON COMPRESSOR	R	1	800
	MECHANICAL AND POWER TOOLS	R	N/A	1,225
	INVENTORY - OIGHTS	R	N/A	7,800
	LIGHT BAR CONTROLLER	R	1	2,900
	LIGHT BAR	R	1	9,800
	INVENTORY - WIRE	R	N/A	9,000
	INVENTORY - CONNECTORS	R	N/A	2,000
	SHOP SUPPLIES	R	N/A	2,000
	SHOP COUNTER	N	1	1,000
	WORK BENCH	N	1	1,000
	STORAGE LOFT	N	1	4,000
	RUGGED LAPTOP	N	1	2,100
	DEPT. TOTAL			50,012
FIRE	BUNKER PANTS	R	30	24,000
	BUNKER COATS	R	30	29,100
	BUNKER BOOTS	R	30	6,000
	GLOVES	R	15	2,550
	SHROUDS	R	15	10,950
	FACE PIECE AMPLIFIERS	R	36	14,400
	DEPT. TOTAL			87,000
BUILDING PERMITS & INSPECTIONS	OFFICE FURNITURE & EQUIPMENT	R	N/A	2,150
	SHELVING	N	N/A	8,941
	DEPT. TOTAL			11,091

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS  
GENERAL FUND CAPITAL OUTLAY LISTING  
2015-2016

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
ENGINEERING	SURFACE PRO	N	1	6,500
	MICROSTATION LICENSE	N	1	5,820
	44" COLOR PRINTER	R	1	4,500
	DEPT. TOTAL			<u>16,820</u>
STREET MAINTENANCE	MOBILE RADIOS	R	2	6,000
	PORTABLE RADIOS	R	3	12,000
	GPS VEHICLE TRACKING	N	6	2,400
	DEPT. TOTAL			<u>20,400</u>
SIDEWALK CONSTRUCTION	PORTABLE RADIO	R	1	4,000
	DEPT. TOTAL			<u>4,000</u>
DRAINAGE	MOBILE RADIO	R	1	3,000
	PORTABLE RADIOS	R	3	12,000
	GPS VEHICLE TRACKING	R	2	800
	DEPT. TOTAL			<u>15,800</u>
PARKS	FORD 550 DIESEL UTILITY TRUCK	N	1	55,000
	FORKLIFT - 10,000 KB CAPACITY	N	1	60,000
	TILT TRAILER	N	1	2,000
	DEPT. TOTAL			<u>117,000</u>
LAS PALMAS COMM CENTER	KITCHEN STOVE	R	1	9,500
	LOBBY DOOR PANIC BARS	R	N/A	3,120
				<u>12,620</u>
PALMVIEW COMM CENTER	VOLLEYBALL COURT SYSTEM	R	1	3,500
	DEPT. TOTAL			<u>3,500</u>
QUINTA MAZATLAN	CONFERENCE TABLES & CHAIRS	N	N/A	14,000
	AUDIO/VIDEO CABINET	R	1	1,000
	FENCING FOR "ROPES" COURSE	N	N/A	7,000
	CHAIR - PLASTIC, WHITE GARDEN	N	100	4,000
	CHAIR DOLLIES	N	3	2,160
	FRONT LAWN STEPS: RAIL AND LIGHTS	N/A	N/A	10,000
	DEPT. TOTAL			<u>38,160</u>
LIBRARY	BOOKS	R	N/A	175,000
	DEPT. TOTAL			<u>175,000</u>
GENERAL FUND GRAND TOTAL				<u><u>\$ 1,164,573</u></u>



# SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund is a non major fund that was established to account for hotel occupancy tax collection within the city.

The Venue Tax Fund Corp. of McAllen, Inc. - (4B) is a non major fund that was established to account for funding under Ordinance 2012-69 for a 2 per cent Hotel Occupancy tax for a Performance Arts Facility.

The Development Corp. of McAllen, Inc. - (4B) is a major fund that was established to account for the additional 1/2 cent sales tax for economic development.

The EB-5 Fund is a non major fund that was established to account for funding under Ordinance No. 2011-42 for EB-5 Regional Center, LLC.

Parkland Zones Fund No. 1,2,3 are non major funds that were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

P.E.G. Fund is a non-major fund that was established to account for the resources received on the cable fee to be used to solely for capital improvements to public, educational and government programs.

The Community Development Block Grant Fund is a non major fund that was established to account for federal grants, which are used for the sole purpose of improving the health and welfare of the community.

The Police Department Seized Fund is a non major fund that was established to account for court awarded funds and use for purchase of police department capital assets.

The Downtown Services Parking Fund is a non major fund that was established to account for revenues received under Ordinance No. 2006-47 for Downtown Service particularly the parking needs.

**City of McAllen, Texas  
Hotel Occupancy Tax Fund  
Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>BEGINNING FUND BALANCE</b>	\$ 24,907	\$ 134,304	\$ 24,915	\$ -
Hotel Taxes	4,138,574	4,339,426	4,121,016	4,345,503
Other	17,574	18,000	10,000	10,000
Total Sources and Transfers	4,156,148	4,357,426	4,131,016	4,355,503
<b>TOTAL RESOURCES</b>	<b>\$ 4,181,055</b>	<b>\$ 4,491,730</b>	<b>\$ 4,155,931</b>	<b>\$ 4,355,503</b>
APPROPRIATIONS				
Chamber of Commerce	\$ 1,187,469	\$ 1,239,774	\$ 1,180,290	\$ 1,244,429
Total Expenditures	1,187,469	1,239,774	1,180,290	1,244,429
Transfers-Out				
International Civic Center	593,734	250,000	615,061	-
Performing Arts Construction Fund	-	-	-	622,215
Performing Arts Fund	-	-	-	311,107
Convention Center	2,374,937	2,479,672	2,360,581	2,177,751
Total Transfers-Out	2,968,671	2,729,672	2,975,642	3,111,073
<b>TOTAL APPROPRIATIONS</b>	<b>4,156,140</b>	<b>3,969,446</b>	<b>4,155,932</b>	<b>4,355,502</b>
Revenues over/(under) Expenditures	24,915	387,980	(24,915)	-
<b>ENDING FUND BALANCE</b>	<b>\$ 24,915</b>	<b>\$ 522,284</b>	<b>\$ -</b>	<b>\$ -</b>

**City of McAllen, Texas  
Venue Tax Fund  
Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>BEGINNING FUND BALANCE</b>	\$ 806,644	\$ 2,009,028	\$ 1,994,638	\$ 288,992
Hotel Taxes	1,182,650	1,238,358	1,229,135	1,266,009
Penalty & Interest	5,344	-	3,056	1,000
Total Sources and Transfers	1,187,994	1,238,358	1,232,191	1,267,009
<b>TOTAL RESOURCES</b>	<u>\$ 1,994,638</u>	<u>\$ 3,247,386</u>	<u>\$ 3,226,829</u>	<u>\$ 1,556,001</u>
<b>APPROPRIATIONS</b>				
Transfers-Out				
Debt Service Fund	-	859,028	859,028	855,469
Performing Arts Construction Fund	-	2,078,809	2,078,809	700,532
Total Transfers-Out	-	2,937,837	2,937,837	1,556,001
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>2,937,837</u>	<u>2,937,837</u>	<u>1,556,001</u>
Revenues over/(under) Expenditures	1,187,994	(1,699,479)	(1,705,646)	(288,992)
<b>ENDING FUND BALANCE</b>	<u><u>\$ 1,994,638</u></u>	<u><u>\$ 309,549</u></u>	<u><u>\$ 288,992</u></u>	<u><u>\$ -</u></u>

**City of McAllen, Texas  
Development Corporation  
of McAllen, Inc.  
Fund Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>BEGINNING FUND BALANCE</b>	\$ 25,008,284	\$ 12,034,606	\$ 15,194,374	\$ 10,605,448
Sales Tax Revenue	15,332,751	15,823,750	15,957,929	16,436,667
TxDOT Bicentennial Hike Bike Trail	-	440,000	-	440,000
South Bentsen Road: EDA Project Reimbursement	-	600,000	-	600,000
Bentsen Rd: Pecan to 3 mile: Hike & Bike Trail	-	1,020,265	-	1,020,265
TxDOT Reimbursement - 10th Street Medians	-	-	-	1,218,000
Sale of Convention Center Lot for Hotel Development	-	1,667,729	-	-
Morris Park-Texas Parks & Wildlife Grant	-	-	-	200,000
Medical district: Reimbursement for first Private	-	3,049,200	-	-
Madhouse Development Services Project	-	1,600,000	-	1,600,000
Stadium Promotions	-	-	-	350,000
Presidential Debate	-	-	-	2,500,000
TAAF Games	-	-	-	239,700
McAllen Marathon	-	-	-	260,000
Sponsorships- City Annual Parade (2014)	-	322,500	327,250	-
Sponsorships- City Annual Parade (2015)	-	700,000	700,000	700,000
Miscellaneous / Recovery Prior Year Exp	-	-	215,396	-
Interest	163,574	100,000	76,223	50,000
<b>Total Revenues</b>	<b>15,496,325</b>	<b>25,323,444</b>	<b>17,276,798</b>	<b>25,614,632</b>
Operating Transfer In				
Transfer In - Library Construction Fund	636,884	-	-	-
Transfer In - General Depreciation	-	5,900,000	5,900,000	-
<b>TOTAL RESOURCES</b>	<b>\$ 41,141,493</b>	<b>\$ 43,258,050</b>	<b>\$ 38,371,172</b>	<b>\$ 36,220,080</b>
Expenditures				
Skill Job Training & Learning Centers	1,381,957	1,565,998	1,565,998	1,565,998
Health Clinic Facility	1,120,000	120,000	120,000	120,000
Business District Improvements	11,222,152	7,315,797	5,122,922	7,742,439
Street and Drainage Improvements	1,131,517	10,583,110	8,418,805	4,099,165
Recreation / Community Centers Improvements	4,975,379	9,216,594	5,761,141	4,000,031
Other	1,110,371	2,727,803	1,231,193	5,077,000
<b>Total Expenditures (Detail Schedule Attached)</b>	<b>20,941,376</b>	<b>31,529,302</b>	<b>22,220,059</b>	<b>22,604,633</b>
Transfers-Out				
Transfer to General Fund	3,707,424	3,707,300	3,707,300	3,710,675
Transfer to Sales Tax Debt Fund	31,334	29,594	24,005	28,281
Transfer to McAllen Express Fund	921,127	846,574	846,574	803,373
Transfer to Transit System Fund	345,753	1,232,664	967,678	586,858
Transfer to Performing Arts Construction Fund	-	-	-	2,600,000
<b>Total Transfers-Out</b>	<b>5,005,638</b>	<b>5,816,132</b>	<b>5,545,557</b>	<b>7,729,187</b>
<b>TOTAL APPROPRIATIONS</b>	<b>25,947,119</b>	<b>37,345,434</b>	<b>27,765,724</b>	<b>30,333,820</b>
Revenues over/(under) Expenditures	(10,450,794)	(12,021,990)	(10,488,926)	(4,719,188)
<b>UNRESERVED ENDING FUND BALANCE</b>	<b>\$ 15,194,374</b>	<b>\$ 5,912,616</b>	<b>\$ 10,605,448</b>	<b>\$ 5,886,260</b>

**City of McAllen, Texas  
Development Corporation  
of McAllen, Inc.  
Detail Schedule**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>EXPENDITURES</b>				
<i>Skill Job Training &amp; Learning Centers</i>				
After-School Learning Centers (MISD) (Boys & Girls Club)	\$ -	\$ 183,998	\$ 183,998	\$ 183,998
STC	479,957	480,000	480,000	480,000
VIDA	902,000	902,000	902,000	902,000
<i>Total Skill Job Training &amp; Learning Centers</i>	<u>1,381,957</u>	<u>1,565,998</u>	<u>1,565,998</u>	<u>1,565,998</u>
<i>Health Clinic Facility</i>				
1115 Waiver Program	1,000,000	-	-	-
Health Clinic Facility- El Milagro	120,000	120,000	120,000	120,000
<i>Total Health Clinic Facility</i>	<u>1,120,000</u>	<u>120,000</u>	<u>120,000</u>	<u>120,000</u>
<i>Business District Improvements</i>				
City Entry-way	-	200,000	200,000	200,000
Environmental and Land Use Study of Old Boeye Reservoir	-	100,000	30,000	-
Hospital District	-	2,000,000	2,000,000	500,000
Matching Grant Commercial Program	19,001	-	-	-
Project Imagine Tomorrow	119,246	250,000	250,000	250,000
PUB Grease Trap Business Incentive Program	50,000	34,000	34,000	-
Retail Coach	51,307	42,500	42,500	42,500
Retail Recruitment	107,748	80,000	120,000	120,000
Rehab Old TEC Building	-	760,000	790,000	-
Tres Lagos - Fiber	-	450,000	110,000	340,000
Mixed Use Site for Medical Village (380 Agreement)	5,970,687	-	-	-
Industrial Incentive; New 380 Agreements	250,000	-	180,692	-
South Bentsen Industrial Park	-	1,104,405	70,838	1,104,405
Local Business: Low Interest Loan Fund	201,657	290,000	290,000	290,000
Industrial Incentive:380 Agreements Contractual Obligations	4,452,506	2,004,892	1,004,892	4,895,534
<i>Total Business District Improvements</i>	<u>11,222,152</u>	<u>7,315,797</u>	<u>5,122,922</u>	<u>7,742,439</u>
<i>Street and Drainage Improvements</i>				
Bicentennial Extension: IMAS upgrades	365,062	-	-	-
Bicentennial Extension	205,550	-	-	-
Bentsen Rd - Pecan to 3 Mile - Storm Drainage	198,226	-	-	-
Bentsen Rd - Pecan to 3 Mile - Design	360,179	-	-	-
Design Fees Sewer Line extentions	-	635,000	-	-
Daffodil - Taylor Rd to Ware Rd.	2,500	288,500	288,500	-
Erie Street right of way purchases: Ware Road to Bentsen Rd	-	910,000	9,695	909,600
FM 1925 (Montecristo) Phase I Improv. West of Ware Rd to 10th	-	-	-	340,675
Hike and Bike Trail Connectors	-	400,000	-	-
Mile 5 Phase I Impv. From Taylor Rd to Ware Rd	-	-	-	335,935
Median Landscaping - 10th St. (Trenton to SH 107)	-	736,000	507,000	1,217,955
Pedestrian Bridge	-	-	-	85,000
Provident Infrastructure Project	-	-	-	1,210,000
UT RGV HQ/Medical Village: Infrastructure	-	5,400,000	5,400,000	-
Ware Road: 3 Mile Line to 5 Mile Line	-	1,000,000	1,000,000	-
Ware Road: 5 Mile to FM1925 (Montecristo)	-	654,830	654,830	-
Wichita Street Rehab: Bicentennial to 10th Street	-	558,780	558,780	-
<i>Total Street and Drainage Improvements</i>	<u>1,131,517</u>	<u>10,583,110</u>	<u>8,418,805</u>	<u>4,099,165</u>

**City of McAllen, Texas  
Development Corporation  
of McAllen, Inc.  
Detail Schedule**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<i>Recreation / Community Centers Improvements</i>				
Bicentennial Trail Extension	269	550,000	137,000	413,000
Bentsen Rd - Pecan to 3 Mile - Hike and Bike Trail	13,308	1,275,331	300,000	975,331
Cascade Pool Renovations	-	1,400,000	80,000	50,000
City Annual Parade (2014)	280,091	530,000	507,878	-
City Annual Parade (2015)	-	750,000	750,000	750,000
FIFA Viewing Site Expenses	82,242	-	-	-
Games of Texas 2015	-	-	-	239,700
Golf Course Paths	-	10,000	-	-
Golf Course Building Remodeling	-	266,000	266,000	-
Golf Course Building Remodeling - Phase II	-	-	-	200,000
Houston Dynamo	7,868	-	-	-
Irrigation System Upgrade	586,903	-	-	-
Lark Recreation Center	162,441	150,000	-	-
McAllen Marathon	-	-	-	260,000
Memorial Stadium Rehab	-	3,000,000	3,000,000	-
Morris Park Phase II	-	500,000	125,000	375,000
Motorcross Park	211,933	-	-	-
Palm Bowl Application Expenses	10,000	-	-	-
Palmview Recreation Center	37,070	190,000	-	-
Parks Sports Venues	3,583,254	595,263	595,263	-
Regional Linear Park Trails - Yuma	-	-	-	200,000
Regional Linear Park Trails - Trails	-	-	-	187,000
Stadium Promotion-Concerts	-	-	-	350,000
<i>Total Recreation / Community Centers Improvements</i>	<u>4,975,379</u>	<u>9,216,594</u>	<u>5,761,141</u>	<u>4,000,031</u>
<i>Other</i>				
Affordable Homes	-	576,745	576,745	576,000
Airport Land Acquisition	96,073	-	-	-
Management Fee	105,000	401,000	401,000	401,000
Madhouse Development Service Project	-	1,600,000	-	1,600,000
Professional Services	3,729	-	103,390	-
Presidential Debate	-	-	-	2,500,000
Boeye Reservoir Project	905,569	-	-	-
Vannie Cook Foundation	-	150,058	150,058	-
<i>Total Other</i>	<u>1,110,371</u>	<u>2,727,803</u>	<u>1,231,193</u>	<u>5,077,000</u>
<b>Total Expenditures</b>	<u><u>20,941,376</u></u>	<u><u>31,529,302</u></u>	<u><u>22,220,059</u></u>	<u><u>22,604,633</u></u>

**City of McAllen, Texas**  
**EB - 5**  
**Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>BEGINNING FUND BALANCE</b>	\$ (177,981)	\$ 12,707	\$ 4,094	\$ 66
Revenues		-		
Application Fees	30,000	-	-	-
Operating Transfer In - General Fund	250,000	-	-	-
Interest Revenue	-	-	972	-
Total Revenues	280,000	-	972	-
<b>TOTAL RESOURCES</b>	<u>\$ 102,019</u>	<u>\$ 12,707</u>	<u>\$ 5,066</u>	<u>\$ 66</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 97,925	\$ -	\$ 5,000	\$ -
Total Operations	97,925	-	5,000	-
Transfer Out - General Fund	-	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<u>97,925</u>	<u>-</u>	<u>5,000</u>	<u>-</u>
Other items affecting Working Capital			-	
Revenues over/(under) Expenditures	4,094	-	66	-
<b>ENDING FUND BALANCE</b>	<u><u>\$ 4,094</u></u>	<u><u>\$ 12,707</u></u>	<u><u>\$ 66</u></u>	<u><u>\$ 66</u></u>

**City of McAllen, Texas  
Parklands Zone #1 Fund  
Detail Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>BEGINNING FUND BALANCE</b>	\$ 779,616	\$ 823,114	\$ 1,334,703	\$ 1,372,201
Park Land Zone #1	41,300	-	21,000	-
Interest Income	2,994	-	1,498	-
Total Sources and Transfers	44,294	-	22,498	-
<b>TOTAL RESOURCES</b>	<u>\$ 823,910</u>	<u>\$ 823,114</u>	<u>\$ 1,357,201</u>	<u>\$ 1,372,201</u>
<b><u>APPROPRIATIONS</u></b>				
Land Acquisition & Improvements				
Park Land Zone #1				
Nature Center Renovation	\$ -	\$ -	\$ -	\$ 320,000
Total Capital Improvements	-	-	-	320,000
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>320,000</u>
Revenues over/(under) Expenditures	44,294	-	22,498	-
<b>ENDING FUND BALANCE</b>	<u>823,910</u>	<u>823,114</u>	<u>1,357,201</u>	<u>1,052,201</u>
Reservations of Fund Balance for:				
Advance to Parklands #2	403,874	-	15,000	-
Advance to Parklands #3	106,919	-	-	-
Total Reservation for Advances	510,793	-	15,000	-
	<u>\$ 1,334,703</u>	<u>\$ 823,114</u>	<u>\$ 1,372,201</u>	<u>\$ 1,052,201</u>



**City of McAllen, Texas  
Parklands Zone #2 Fund  
Detail Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>BEGINNING FUND BALANCE</b>	\$ 24,731	\$ 32,439	\$ 22,342	\$ 22,495
Park Land Zone #2	60,200	-	15,150	-
Interest Income	-	-	3	-
Total Revenue	60,200	-	15,153	-
Total Sources and Transfers	-	-	-	-
<b>TOTAL RESOURCES</b>	<b>\$ 84,931</b>	<b>\$ 32,439</b>	<b>\$ 37,495</b>	<b>\$ 22,495</b>
APPROPRIATIONS				
Land Acquisition & Improvements				
Park Land Zone #2				
Refund	\$ -	\$ -	\$ -	\$ -
<b>TOTAL APPROPRIATIONS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Revenues over/(under) Expenditures	60,200	-	15,153	-
<b>ENDING FUND BALANCE</b>	<b>\$ 84,931</b>	<b>\$ 32,439</b>	<b>\$ 37,495</b>	<b>\$ 22,495</b>
Adjustment to Fund Balance for:				
Advance to Parkland #1	62,589	-	15,000	-
<b>ENDING FUND BALANCE - ADJUSTED</b>	<b>\$ 22,342</b>	<b>\$ 32,439</b>	<b>\$ 22,495</b>	<b>\$ 22,495</b>

**City of McAllen, Texas  
Parklands Zone #3 Fund  
Detail Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>BEGINNING FUND BALANCE</b>	\$ 70,702	\$ 87,091	\$ 711	\$ 1,411
Park Land Zone #3	-	-	700	-
Interest Income	9	-	-	-
Total Revenue	9	-	700	-
<b>TOTAL RESOURCES</b>	<u>\$ 70,711</u>	<u>\$ 87,091</u>	<u>\$ 1,411</u>	<u>\$ 1,411</u>
APPROPRIATIONS				
Land Acquisition & Improvements				
Park Land Zone #3				
Refund	\$ 16,380	\$ -	\$ -	\$ -
Total Capital Improvements	16,380	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<u>16,380</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>(16,371)</u>	<u>-</u>	<u>700</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 54,331</u></u>	<u><u>\$ 87,091</u></u>	<u><u>\$ 1,411</u></u>	<u><u>\$ 1,411</u></u>
Adjustment to Fund Balance for:				
Advance to Parkland #1	53,620	-	-	-
<b>ENDING FUND BALANCE - ADJUSTED</b>	<u><u>\$ 711</u></u>	<u><u>\$ 87,091</u></u>	<u><u>\$ 1,411</u></u>	<u><u>\$ 1,411</u></u>

**City of McAllen, Texas  
P.E.G. Fund  
Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ 561,122
Revenues				
Application Fees	-	-	92,744	-
Interest Revenue	-	-	35	-
	<hr/>	<hr/>	<hr/>	<hr/>
Operating Transfer In - General Fund	-	495,813	495,813	
	<hr/>	<hr/>	<hr/>	<hr/>
Total Revenues	-	495,813	588,592	-
	<hr/>	<hr/>	<hr/>	<hr/>
<b>TOTAL RESOURCES</b>	<hr/> <b>\$ -</b>	<hr/> <b>\$ 495,813</b>	<hr/> <b>\$ 588,592</b>	<hr/> <b>\$ 561,122</b>
APPROPRIATIONS				
Operating Expenses:				
Capital Outlay	\$ -	\$ 66,250	\$ 27,470	\$ 257,855
	<hr/>	<hr/>	<hr/>	<hr/>
<b>TOTAL APPROPRIATIONS</b>	<hr/> -	<hr/> 66,250	<hr/> 27,470	<hr/> 257,855
	<hr/>	<hr/>	<hr/>	<hr/>
Revenues over/(under) Expenditures	-	429,563	561,122	(257,855)
	<hr/>	<hr/>	<hr/>	<hr/>
<b>ENDING FUND BALANCE</b>	<hr/> <b>\$ -</b>	<hr/> <b>\$ 429,563</b>	<hr/> <b>\$ 561,122</b>	<hr/> <b>\$ 303,267</b>

**City of McAllen, Texas  
Community Development Block Grant  
Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -
Intergovernmental	1,581,604	1,957,714	906,512	1,878,175
Total Sources and Transfers	1,581,604	1,957,714	906,512	1,878,175
<b>TOTAL RESOURCES</b>	<u>\$ 1,581,604</u>	<u>\$ 1,957,714</u>	<u>\$ 906,512</u>	<u>\$ 1,878,175</u>
<b>APPROPRIATIONS</b>				
General government	\$ 342,367	\$ 342,214	\$ 213,054	\$ 324,175
Public safety	-	-	-	-
Highways and streets	190,729	334,229	95,259	500,000
Health and welfare	970,755	1,011,371	319,212	1,047,750
Culture and recreation	77,753	269,900	278,987	6,250
<b>TOTAL APPROPRIATIONS</b>	<u>1,581,604</u>	<u>1,957,714</u>	<u>906,512</u>	<u>1,878,175</u>
Revenues over/(under) Expenditures	-	-	-	-
<b>ENDING FUND BALANCE</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF McALLEN, TEXAS  
COMMUNITY DEVELOPMENT BLOCK GRANT FUND  
2016 GRANT**

AGENCY	PURPOSE	GRANT
<b><u>General Government</u></b>		
Community Development Administration	Funds will be used for program administration	\$ 286,175
Community Development Administration - HOME PROGRAM	Funds will be used for HOME program administration	38,000
	<b><i>Total General Government</i></b>	<b><i>324,175</i></b>
<b><u>Highways and Streets:</u></b>		
Engineering Dept. - Maple Ave at North 24th & La Vista St Drainage Improvements	Funds will be used to install a new storm sewer line along Daffodill from 24th to 34th street.	500,000
	<b><i>Total Highways and Streets</i></b>	<b><i>500,000</i></b>
<b><u>Health and Welfare:</u></b>		
Affordable Homes of South Texas, Inc. HOME PROGRAM	Funds will be used for the construction of homes throughout the City	342,324
Affordable Homes of South Texas, Inc. Helping Hands Grants	Funds will be used for principal reduction grants to qualified households	194,588
Affordable Homes of South Texas, Inc. New Beginnings	Funds will be used to rehabilitate homes with emphasis on the elderly and special needs persons.	194,588
Affordable Homes of South Texas, Inc. Neighborhood Revitalization	Funds will be used for rehabilitation of properties for sold to qualified households	77,500
Amigos Del Valle, Inc.	Funds will be used to provide delivery of hot meals to homebound senior citizens	11,560
C.A.M.P. University	Funds will pay for slaries to provide services to post high school persons with special needs	3,000
Catholic Charities of the RGV	Funds will be used to for utility/rental assistance anc case management for military families	8,625
CASA of Hidalgo County	Funds will be used for staff salaries and mileage to provide services to victims of child abuse	3,840
Children's Advocacy of Hidalgo County Estrellas House	Funds will be used for staff salaries and mileage to provide services to victims of child abuse	15,000
Comfort House Services, Inc. -	Funds will be used for salaries of caregivers who provide palliative care	13,800
Comfort House Services, Inc. -	Funds will be used to remodel the bathrooms and upgrade flooring palliative care	35,000
Community HOPE Projects, Inc.	Funds will be used for medical services, medication and diabetic testing strips	16,000
Dentists Who Care, Inc.	Funds will be used for dental services and care	15,000
Easter Seals of the Rio Grande Valley	Funds will be used for physical, occupational, and speech therapy services	8,000

**CITY OF McALLEN, TEXAS  
COMMUNITY DEVELOPMENT BLOCK GRANT FUND  
2016 GRANT**

<b>AGENCY</b>	<b>PURPOSE</b>	<b>GRANT</b>
First United Methodist Church "In His Steps" Shoe Bank of McAllen	Funds will be used for the purchase of shoes for school-aged children	7,840
Lower Rio Grande Valley Development Council - Area Agency on Aging	Funds will be used for medication, dentures, and hearing aids for the elderly	5,000
McAllen Food Pantry	Funds will be used for purchase of food to be distributed via 5 pantries	30,000
Palmer Drug Abuse Program	Funds will be used for the salary of a counselor, program activities and supplies	3,000
Senior Communities Outreach Services, Inc.	Funds will reimburse stipends to the elderly who provide companionship	8,910
Silver Ribbon Community Partners	Funds will be used for homeless prevention, medication, physician/dental visits, glasses, DME, among other items.	6,000
The Salvation Army - Emergency Shelter & Social Services	Funds will be used for rent/utilities, food, transportation, medication assistance, work clothes, culinary supplies, hygiene kits & towels & sheets/blankets	9,175
United Way of South Texas Inc	Funds will be used for the purchase and distribution of bus vouchers	5,000
Vannie E. Cook, Jr. Cancer Foundation, Inc.	Funds will be used for services to children with cancer or other blood diseases	20,000
Women Together Foundation, Inc. Transitional Housing Services	Funds will be used for replacement of home furniture for residents of the transitional housing complex. Housing	11,500
Women Together Foundation, Inc.	Funds will be used for the salary of the Behavioral Intervention Physical Physician Coordinator.	2,500
	<i>Total Health and Welfare</i>	<i>1,047,750</i>
<b><u>Culture and Recreation:</u></b>		
Boys and Girls Club of McAllen Scholarship Program	Funds will be used for membership, sports league, and summer camp scholarships	6,250
	<i>Total Culture and Recreation</i>	<i>6,250</i>
	<i>Total CDBG Grant</i>	<i>\$ 1,878,175</i>

**City of McAllen, Texas**  
**Police Department Seized Fund**  
**Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>BEGINNING FUND BALANCE</b>	\$ 5,978,577	\$ 4,678,091	\$ 4,458,548	\$ 5,293,230
Revenues				
Program Income - Federal	560,350	-	1,295,719	-
Program Income - State	220,684	-	414,531	-
Interest	37,609	-	14,334	-
Total Revenues	818,643	-	1,724,584	-
<b>TOTAL RESOURCES</b>	<u>\$ 6,797,220</u>	<u>\$ 4,678,091</u>	<u>\$ 6,183,132</u>	<u>\$ 5,293,230</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 20,542	\$ -	\$ 15,877	\$ -
Capital Outlay				
Equipment	125,569	-	329,607	-
Public Safety Building	2,192,562	1,975,514	544,418	-
Total Operating & Capital Expense	2,338,673	1,975,514	889,902	-
<b>TOTAL APPROPRIATIONS</b>	<u>2,338,673</u>	<u>1,975,514</u>	<u>889,902</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>(1,520,030)</u>	<u>(1,975,514)</u>	<u>834,682</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 4,458,548</u>	<u>\$ 2,702,577</u>	<u>\$ 5,293,230</u>	<u>\$ 5,293,230</u>

**City of McAllen, Texas**  
**Downtown Services Parking Fund**  
**Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>BEGINNING FUND BALANCE</b>	\$ 154,790	\$ 311,335	\$ 387,625	\$ 471,858
Revenues:				
Parking Meter Fees	807,398	830,000	842,275	830,000
Parking Fines	195,092	230,000	204,067	230,000
Transportation	14,898	12,000	31,444	12,000
Special Permit	28,000	-	13,800	-
Parking Garage Fee	306,318	275,000	305,216	275,000
Parking Garage Lease	14,098	12,747	20,383	20,000
ATM Commission	-	7,200	7,200	7,200
Misc./Decal Parking Reg. Fees	8,860	-	-	-
Interest Earned	619	-	-	-
Total Revenues	<u>1,375,283</u>	<u>1,366,947</u>	<u>1,424,385</u>	<u>1,374,200</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,530,073</u>	<u>\$ 1,678,282</u>	<u>\$ 1,812,010</u>	<u>\$ 1,846,058</u>
<b>APPROPRIATIONS</b>				
<u>Operating Expenses:</u>				
Downtown Services	\$ 875,561	\$ 1,088,665	\$ 946,902	\$ 1,103,748
Liability Insurance	4,000	4,000	4,000	4,526
Capital Outlay	55,887	152,250	152,250	105,147
	<u>935,448</u>	<u>1,244,915</u>	<u>1,103,152</u>	<u>1,213,421</u>
Transfers-Out				
General Fund	207,000	237,000	237,000	237,000
Information Technology Fund	-	-	-	140,000
Health Insurance Fund	-	-	-	19,826
<b>TOTAL APPROPRIATIONS</b>	<u>1,142,448</u>	<u>1,481,915</u>	<u>1,340,152</u>	<u>1,610,247</u>
Revenues over/(under) Expenditures	<u>232,835</u>	<u>(114,968)</u>	<u>84,233</u>	<u>(236,047)</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 387,625</u>	<u>\$ 196,367</u>	<u>\$ 471,858</u>	<u>\$ 235,811</u>



<p align="center"><b>City of McAllen, Texas</b>  <b>Downtown Services Parking Fund</b>  <b>Expense Summary</b></p>
--

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<u>BY DEPARTMENT</u>				
Downtown Services	\$ 935,448	\$ 1,244,915	\$ 1,103,152	\$ 1,213,421
<b>TOTAL</b>	<b>\$ 935,448</b>	<b>\$ 1,244,915</b>	<b>\$ 1,103,152</b>	<b>\$ 1,213,421</b>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 446,055	\$ 569,140	\$ 447,058	\$ 571,341
Employee Benefits	122,711	171,707	171,706	173,269
Supplies	44,468	68,048	48,368	79,368
Other Services and Charges	234,879	237,317	237,317	237,317
Maint. and Repair Services	27,448	42,453	42,453	42,453
Liability Insurance	4,000	4,000	4,000	4,526
<b>TOTAL OPERATING EXPENSES</b>	<b>879,561</b>	<b>1,092,665</b>	<b>950,902</b>	<b>1,108,273</b>
Capital Outlay	55,887	152,250	152,250	105,147
<b>TOTAL EXPENDITURES</b>	<b>\$ 935,448</b>	<b>\$ 1,244,915</b>	<b>\$ 1,103,152</b>	<b>\$ 1,213,421</b>
 <u>PERSONNEL</u>				
Downtown Services	16	24	24	24



# Downtown Services Parking Fund

## Downtown

www.mcallen.net/departments/downtown

### Mission Statement:

"The Downtown Services Department is committed to providing continuous, easy access to public parking in the downtown area, promoting public safety through the enforcement of city parking and vehicle for hire codes, and enhancing downtown aesthetics by implementing a maintenance program for downtown parking lots."

### Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 446,055	\$ 569,140	\$ 447,058	\$ 571,341
Employee Benefits	122,711	171,707	171,706	173,269
Supplies	44,468	68,048	48,368	79,368
Other Services and Charges	234,879	237,317	237,317	237,317
Maintenance	27,448	42,453	42,453	42,453
Operations Subtotal	875,561	1,088,665	946,902	1,103,748
Capital Outlay	55,887	152,250	152,250	105,147
Grant Reimbursement	-	-	-	-
Operations & Capital Outlay total	931,448	1,240,915	1,099,152	1,208,895
Non-Departmental				
Insurance	4,000	4,000	4,000	4,526
<b>Total Expenditures</b>	<b>\$ 935,448</b>	<b>\$ 1,244,915</b>	<b>\$ 1,103,152</b>	<b>\$ 1,213,421</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	7	15	15	15
Part-Time	8	8	8	8
<b>Total Positions Authorized</b>	<b>16</b>	<b>24</b>	<b>24</b>	<b>24</b>
<b>Resources</b>				
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Related Revenue Generated	\$ 1,375,283	\$ 1,366,947	\$ 1,424,385	\$ 1,374,200

### Contact Us:

Mario Delgado  
Transit Director  
1501 W. Hwy. 83,  
Suite 100  
McAllen, Tx 78501  
956-681-3500

### MAJOR FY 15-16 GOALS

- 1.) Implement Electronic Meters on Main Street for added convenience to visitors and increase revenue.
- 2.) Attract tenants to the Parking Garage Food Court to maximize use of space and revenue generation.
- 3.) Improve the maintenance of the facility and surrounding area to help beautify Downtown.

# DEBT SERVICE FUND

The DEBT SERVICE FUND is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

**CITY OF McALLEN, TEXAS  
COMBINED DEBT SERVICE  
SUMMARY**

<b>Series</b>	<b>Bond Description</b>	<b>Maturity Year</b>	<b>Principal &amp; Interest Due</b>	<b>Outstanding Balance 10/1/2015</b>
2014	General Obligations - Series 2014	2034	Feb. - Aug.	41,780,000
2015	General Obligations - Refunding Bond Series 2015	2020	Feb. - Aug.	16,130,000
<b>TOTAL GENERAL OBLIGATION BONDS</b>				<b>57,910,000</b>
1998	Sales Tax Revenue Bond	2018	Feb. - Aug.	\$ 75,000
<b>TOTAL SALES TAX REVENUE BONDS</b>				<b>75,000</b>
2014	Certificate of Obligation - Performing Arts (Hotel Tax Venue)	2034	Feb. - Aug.	11,645,000
<b>TOTAL HOTEL TAX VENUE BONDS</b>				<b>11,645,000</b>
2006	Water & Sewer Revenue Bond	2031	Feb. - Aug.	28,305,000
2015	Water & Sewer Revenue Bond	2030	Feb. - Aug.	16,720,000
2009	Sewer Revenue Bond - ARRA	2040	Feb. - Aug.	33,840,000
2012	Sewer Revenue Bond	2022	Feb. - Aug.	875,000
2013	Sewer Revenue Bond	2043	Feb. - Aug.	6,320,000
2013A	Sewer Revenue Bond	2023	Feb. - Aug.	181,000
2013B	Sewer Revenue Bond	2023	Feb. - Aug.	2,450,000
2015A	Sewer Revenue Bond	2045	Feb. - Aug.	40,000,000
<b>TOTAL WATER &amp; SEWER REVENUE BONDS</b>				<b>128,691,000</b>
2011	Airport PFC Certificate of Obligations	2031	Feb. - Aug.	8,365,000
<b>TOTAL AIRPORT REVENUE BONDS</b>				<b>8,365,000</b>
2015	International Toll Bridge Revenue Bond	2020	Monthly	910,958
<b>TOTAL TOLL BRIDGE REVENUE BONDS</b>				<b>910,958</b>
2007A	Anzalduas Int'l Crossing Revenue Bond	2032	Mar. - Sept.	22,300,000
2007B	Anzalduas Int'l Crossing Revenue Bond	2032	Mar. - Sept.	11,310,000
<b>TOTAL ANZALDUAS INT'L CROSSING BONDS</b>				<b>33,610,000</b>
<b>TOTAL DEBT SERVICE</b>				<b>\$ 241,206,958</b>

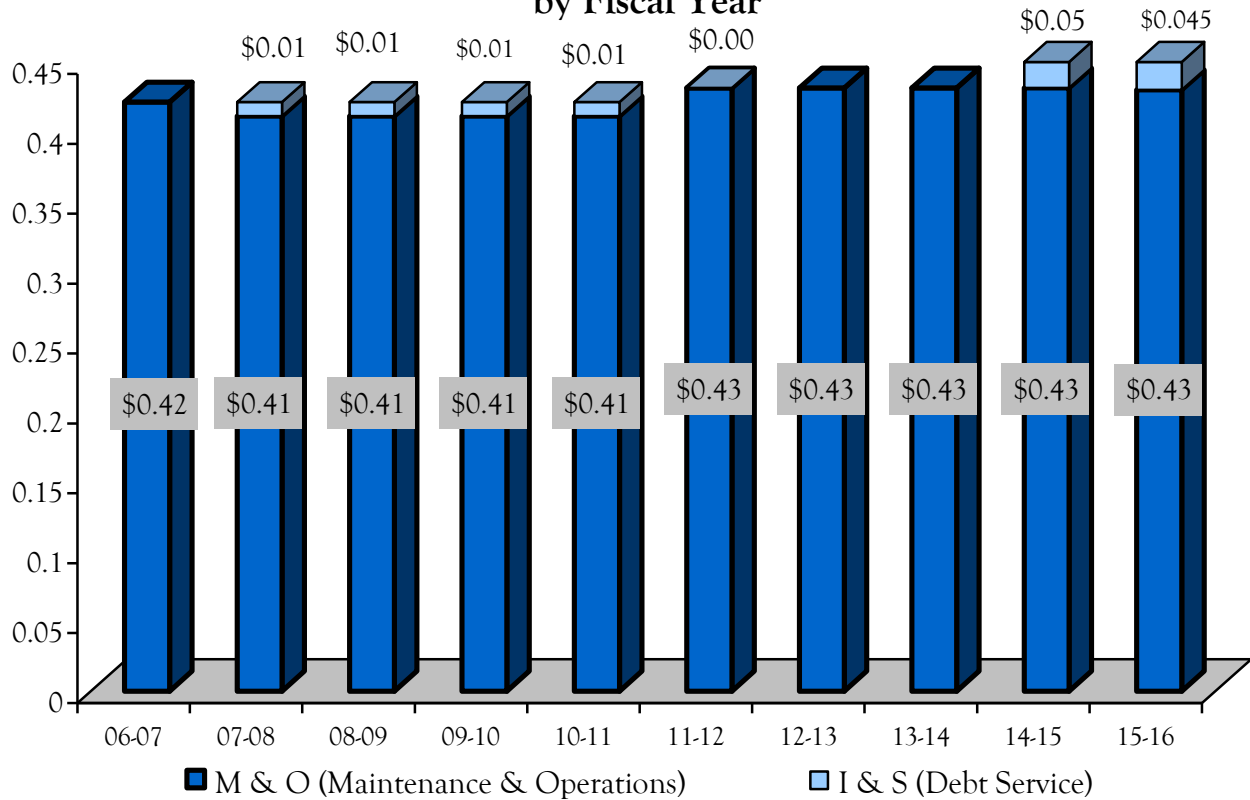
<b>Combined Debt Service Summary Cont.</b>
--

FY 2015-2016				Outstanding
Principal	Interest	Fees	Total	Balance 10/1/2016
1,480,000	1,662,975	-	3,142,975	40,300,000
3,000,000	510,675	-	3,510,675	13,130,000
4,480,000	2,173,650		6,653,650	53,430,000
\$ 25,000	\$ 3,281	\$ -	\$ 28,281	\$ 75,000
25,000	3,281	-	28,281	75,000
430,000	425,469	-	855,469	11,215,000
430,000	425,469	-	855,469	11,215,000
2,270,000	1,281,975	-	3,551,975	26,035,000
1,190,000	709,200	-	1,899,200	15,530,000
1,355,000	-	-	1,355,000	32,485,000
120,000	2,983	-	122,983	755,000
165,000	85,483	-	250,483	6,155,000
21,000	3,981	-	24,981	160,000
305,000	9,821	-	314,821	2,145,000
710,000	452,714	-	1,162,714	39,290,000
6,136,000	2,546,157	-	8,682,157	122,555,000
395,000	331,874	-	726,874	7,970,000
395,000	331,874	-	726,874	7,970,000
168,710	35,086	-	203,796	742,248
168,710	35,086	-	203,796	742,248
870,000	1,075,640	-	1,945,640	21,430,000
435,000	503,822	-	938,822	10,875,000
1,305,000	1,579,462	-	2,884,462	32,305,000
\$ 12,939,710	\$ 7,094,979	\$ -	\$ 20,034,689	\$ 228,292,248

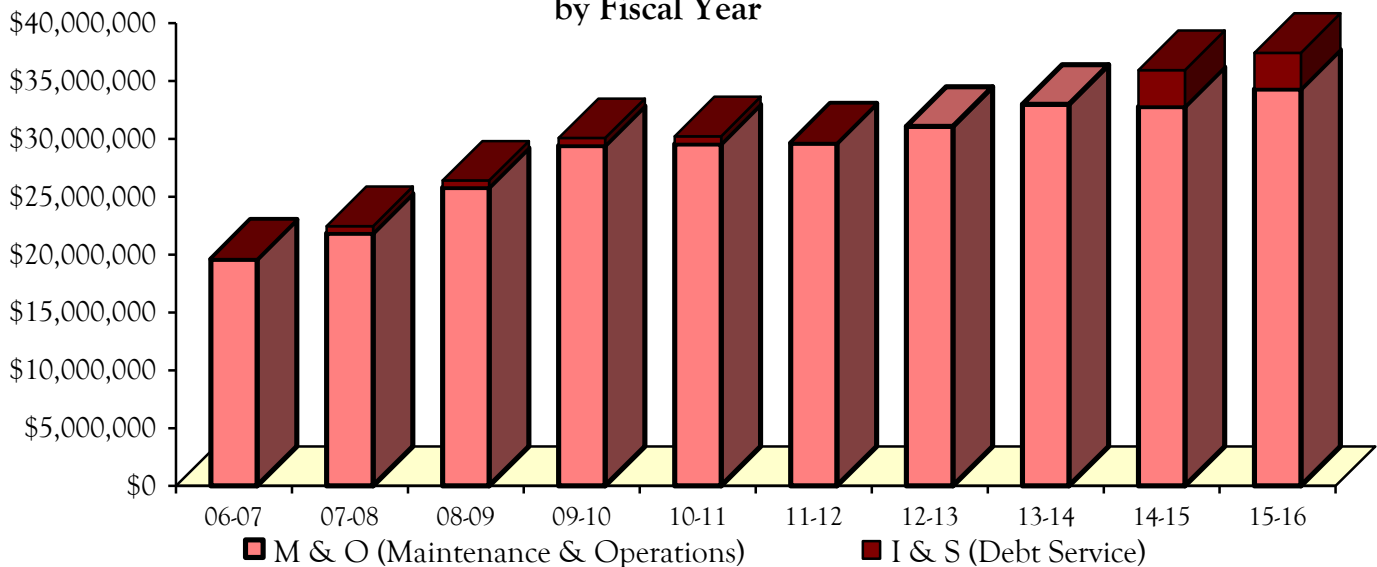
**City of McAllen, Texas  
General Obligation Bond  
Debt Service Fund  
Summary**

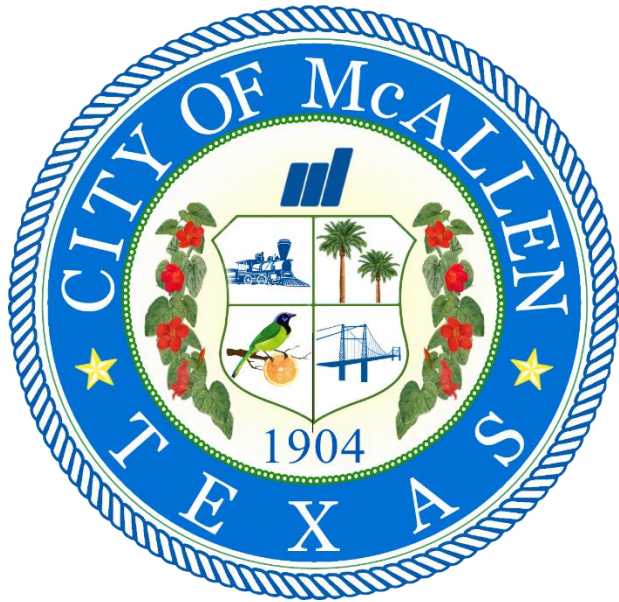
	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 284,610	\$ 284,610	\$ 292,192	\$ 570,105
Sources:				
Ad Valorem Tax	7,843	3,145,763	3,138,754	3,142,975
Interest Earned	278	-	392	-
Total Revenues	8,121	3,145,763	3,139,145	3,142,975
Operating Transfers In General Fund	3,507,424	3,507,300	3,507,300	3,510,675
Total Sources and Transfers	3,515,545	6,653,063	6,646,445	6,653,650
<b>TOTAL RESOURCES</b>	<b>\$ 3,800,155</b>	<b>\$ 6,937,673</b>	<b>\$ 6,938,637</b>	<b>\$ 7,223,755</b>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Principal:				
Series 2010 - Boeye Reservoir	\$ 915,000	\$ 955,000	\$ 955,000	\$ -
Series 2010 - Library	1,825,000	1,910,000	1,910,000	-
General Obligation Bonds 2014	-	600,000	600,000	1,480,000
General Obligation Refunding Bonds 2015	-	-	-	3,000,000
Interest				
Series 2010 - Boeye Reservoir	253,300	214,050	118,963	-
Series 2010 - Library	514,125	428,250	238,000	-
General Obligation Bonds 2014	-	2,545,763	2,545,763	1,662,975
General Obligation Refunding Bonds 2015	-	-	-	510,675
Fees/Performing Arts	538	-	806	-
Total Expenses	3,507,963	6,653,063	6,368,532	6,653,650
<b>TOTAL APPROPRIATIONS</b>	<b>3,507,963</b>	<b>6,653,063</b>	<b>6,368,532</b>	<b>6,653,650</b>
<b>ENDING FUND BALANCE-UNRESERVED</b>	<b>\$ 292,192</b>	<b>\$ 284,610</b>	<b>\$ 570,105</b>	<b>\$ 570,105</b>

# PROPERTY TAX RATES Distribution - M & O/I & S by Fiscal Year



# BUDGETED PROPERTY TAX REVENUES Distribution - M & O/I & S by Fiscal Year







**City of McAllen, Texas  
Sales Tax Revenue Bonds  
Debt Service Fund  
Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 5,029	\$ 4,608	\$ 4,608	\$ 4,608
Sources:				
Transfer In-Operations	<u>31,334</u>	<u>29,594</u>	<u>29,594</u>	<u>28,281</u>
Total Sources and Transfers	<u>31,334</u>	<u>29,594</u>	<u>29,594</u>	<u>28,281</u>
<b>TOTAL RESOURCES</b>	<u>\$ 36,363</u>	<u>\$ 34,202</u>	<u>\$ 34,202</u>	<u>\$ 32,889</u>
APPROPRIATIONS				
Bond Principal	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Interest and Fees	<u>6,444</u>	<u>4,594</u>	<u>4,594</u>	<u>3,281</u>
<b>TOTAL APPROPRIATIONS</b>	<u>31,444</u>	<u>29,594</u>	<u>29,594</u>	<u>28,281</u>
Other items affecting Working Capital	<u>(311)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 4,608</u></u>	<u><u>\$ 4,608</u></u>	<u><u>\$ 4,608</u></u>	<u><u>\$ 4,608</u></u>

**City of McAllen, Texas  
Hotel Tax Venue  
Debt Service Fund  
Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -
Sources:				
Transfer In-Hotel Tax Venue Fund	-	859,028	859,028	855,469
Total Sources and Transfers	-	859,028	859,028	855,469
<b>TOTAL RESOURCES</b>	\$ -	\$ 859,028	\$ 859,028	\$ 855,469
APPROPRIATIONS				
Bond Principal	\$ -	\$ 859,028	\$ 205,000	\$ 430,000
Interest and Fees	-	-	654,028	425,469
<b>TOTAL APPROPRIATIONS</b>	-	859,028	859,028	855,469
<b>ENDING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -

# **UTILITY, BRIDGE, ANZALDUAS INTERNATIONAL CROSSING, AIRPORT PFC AND SALES TAX BONDS**

## **WATER AND SEWER REVENUE BONDS**

Within the Utility System Water Funds, restricted cash reserves are established for payment of bond principal, interest, and agent fees. Currently, user fee rates are sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

## **BRIDGE REVENUE BOND**

Within the Toll Bridge Fund, restricted cash reserve is established for payment of bond principal, interest, and agent fees. Long-term obligations are secured by the general credit and toll collecting powers of the Toll Bridge.

## **ANZALDUAS INTERNATIONAL CROSSING BONDS**

Within the Anzalduas International Crossing Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

## **SALES TAX REVENUE BOND**

Within the Development Corporation of McAllen Inc. Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

## **AIRPORT PFC CERTIFICATE OF OBLIGATION FUND**

Within the Airport PFC Fund, restricted cash reserves are established for payment of bond principal, interest, and agent fees.

**City of McAllen, Texas  
Water Debt Service Fund  
Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 504,870	\$ 693,365	\$ 525,700	\$ 525,699
Sources:				
Transfer In-Operations	2,740,243	2,733,069	2,634,070	2,590,901
Total Sources and Transfers	2,740,243	2,733,069	2,634,070	2,590,901
<b>TOTAL RESOURCES</b>	<u>\$ 3,245,113</u>	<u>\$ 3,426,434</u>	<u>\$ 3,159,770</u>	<u>\$ 3,116,600</u>
APPROPRIATIONS				
Bond Principal	\$ 1,508,250	\$ 1,577,100	\$ 1,577,100	\$ 1,642,500
Interest and Fees	1,211,163	1,155,969	1,056,971	948,401
<b>TOTAL APPROPRIATIONS</b>	<u>2,719,413</u>	<u>2,733,069</u>	<u>2,634,071</u>	<u>2,590,901</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 525,700</u></u>	<u><u>\$ 693,365</u></u>	<u><u>\$ 525,699</u></u>	<u><u>\$ 525,699</u></u>

**City of McAllen, Texas  
Sewer Debt Service Fund  
Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 1,350,199	\$ 1,479,954	\$ 1,822,545	\$ 1,822,545
Sources:				
Interest Revenue	306	-	-	-
Transfers In - Operations	<u>5,194,111</u>	<u>5,921,347</u>	<u>4,977,963</u>	<u>6,091,256</u>
Total Sources and Transfers	<u>5,194,417</u>	<u>5,921,347</u>	<u>4,977,963</u>	<u>6,091,256</u>
<b>TOTAL RESOURCES</b>	<u>\$ 6,544,616</u>	<u>\$ 7,401,301</u>	<u>\$ 6,800,508</u>	<u>\$ 7,913,801</u>
APPROPRIATIONS				
Bond Principal	\$ 3,319,750	\$ 3,600,900	\$ 3,600,900	\$ 4,493,500
Interest and Fees	<u>1,402,321</u>	<u>2,320,447</u>	<u>1,377,063</u>	<u>1,597,756</u>
<b>TOTAL APPROPRIATIONS</b>	<u>4,722,071</u>	<u>5,921,347</u>	<u>4,977,963</u>	<u>6,091,256</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 1,822,545</u></u>	<u><u>\$ 1,479,954</u></u>	<u><u>\$ 1,822,545</u></u>	<u><u>\$ 1,822,545</u></u>

**City of McAllen, Texas  
Airport PFC  
Certificate of Obligation  
Series 2011 (AMT)  
Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 280,085	\$ 1,022	\$ 286,019	\$ 286,082
Sources:				
Transfer In				
Passenger Facility Charge Fund	729,995	726,696	727,234	726,696
Interest Income	101	-	63	-
	<u>730,096</u>	<u>726,696</u>	<u>727,297</u>	<u>726,696</u>
Total Sources and Transfers				
	<u>730,096</u>	<u>726,696</u>	<u>727,297</u>	<u>726,696</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,010,181</u>	<u>\$ 727,718</u>	<u>\$ 1,013,316</u>	<u>\$ 1,012,778</u>
APPROPRIATIONS				
Bond Principal	\$ 375,000	\$ 385,000	\$ 385,000	\$ 395,000
Interest and Fees	349,162	341,696	342,234	331,874
	<u>724,162</u>	<u>726,696</u>	<u>727,234</u>	<u>726,874</u>
<b>TOTAL APPROPRIATIONS</b>	<u>724,162</u>	<u>726,696</u>	<u>727,234</u>	<u>726,874</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 286,019</u>	<u>\$ 1,022</u>	<u>\$ 286,082</u>	<u>\$ 285,904</u>

**City of McAllen, Texas**  
**McAllen International Toll Bridge**  
**Debt Service Fund**  
**Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -
Sources:				
Transfer In-McAllen Intl Toll Bridge	-	307,102	67,932	203,796
Total Sources and Transfers	-	307,102	67,932	203,796
<b>TOTAL RESOURCES</b>	\$ -	\$ 307,102	\$ 67,932	\$ 203,796
APPROPRIATIONS				
Bond Principal	\$ -	\$ 307,102	\$ 54,574	\$ 168,710
Interest and Fees	-	-	13,358	35,086
<b>TOTAL APPROPRIATIONS</b>	-	307,102	67,932	203,796
Other Items affecting working capital	-	-	-	-
<b>ENDING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -

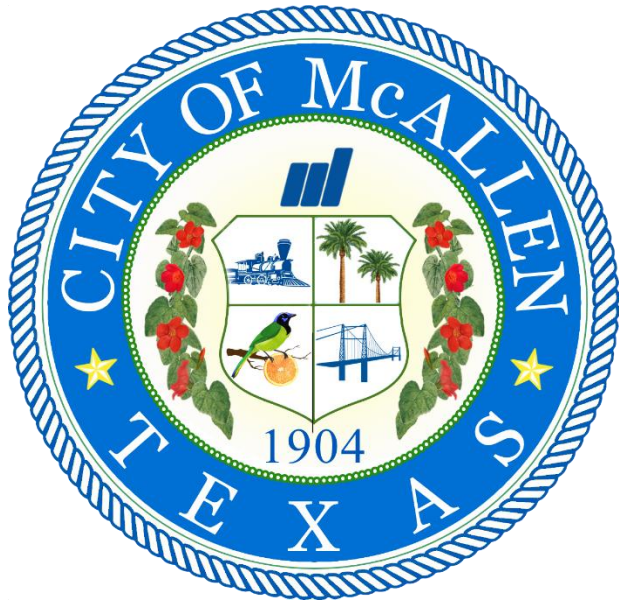
**City of McAllen, Texas  
Anzalduas International  
Crossing Revenue Bonds  
Debt Service Fund 2007 A  
Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 564,226	\$ 564,226	\$ 487,658	\$ 487,658
Sources:				
Transfer In - Anzalduas Intl Crossing				
City of Hidalgo's Portion @ 36%	707,305	700,874	700,874	700,430
City of McAllen's Portion @ 64%	1,257,431	1,245,998	1,245,998	1,245,210
Total Series A Requirements	<u>1,964,736</u>	<u>1,946,872</u>	<u>1,946,872</u>	<u>1,945,640</u>
Total Sources and Transfers	<u>1,964,736</u>	<u>1,946,872</u>	<u>1,946,872</u>	<u>1,945,640</u>
<b>TOTAL RESOURCES</b>	<u>\$ 2,528,962</u>	<u>\$ 2,511,098</u>	<u>\$ 2,434,530</u>	<u>\$ 2,433,298</u>
APPROPRIATIONS				
Bond Principal - Series A	\$ 800,000	\$ 835,000	\$ 835,000	\$ 870,000
Interest and Fees - Series A	<u>1,144,320</u>	<u>1,111,872</u>	<u>1,111,872</u>	<u>1,075,640</u>
<b>TOTAL APPROPRIATIONS</b>	<u>1,944,320</u>	<u>1,946,872</u>	<u>1,946,872</u>	<u>1,945,640</u>
Other Items Affecting Working Capital	<u>(96,984)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 487,658</u></u>	<u><u>\$ 564,226</u></u>	<u><u>\$ 487,658</u></u>	<u><u>\$ 487,658</u></u>



**City of McAllen, Texas  
Anzalduas International  
Crossing Revenue Bonds  
Debt Service Fund 2007 B  
Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 279,096	\$ 256,065	\$ 287,959	\$ 287,959
Sources:				
Transfer In - Anzalduas Intl Crossing	947,075	936,885	936,885	938,822
Interest Income	113	-	-	-
Total Sources and Transfers	947,188	936,885	936,885	938,822
<b>TOTAL RESOURCES</b>	<u>\$ 1,226,284</u>	<u>\$ 1,192,950</u>	<u>\$ 1,224,844</u>	<u>\$ 1,226,781</u>
APPROPRIATIONS				
Bond Principal - Series B	\$ 400,000	\$ 415,000	\$ 415,000	\$ 435,000
Interest and Fees - Series B	538,325	521,885	521,885	503,822
<b>TOTAL APPROPRIATIONS</b>	<u>938,325</u>	<u>936,885</u>	<u>936,885</u>	<u>938,822</u>
Other Items Affecting Working Capital	-	-	-	-
<b>ENDING FUND BALANCE</b>	<u><u>\$ 287,959</u></u>	<u><u>\$ 256,065</u></u>	<u><u>\$ 287,959</u></u>	<u><u>\$ 287,959</u></u>



# CAPITAL PROJECTS FUNDS

The **Capital Improvement Fund** is a major fund that was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The **Street Improvement Construction fund** is a non major fund that was established to account for all the expenses for construction and completion of roadways funded with General Obligations funds.

The **Performing Arts Construction fund** is a non major fund that was established to account for all the expenses for construction of a new Performing Arts Facility as funded with General Obligations funds and Certificate of Obligation.

The **Sports Facility Construction fund** is a non major fund that was established to account for all the expenses for construction of sports complexes as funded with General Obligations funds.

The **Certificate of Obligations Series 2014 Performing Arts Facility Fund** is a non major fund that was established to account for all the expenses for construction and completion of the Performing Arts Facility

The **Information Technology Fund** is a non major fund that was established to account for all expenses related to the implementation of strategic technology projects.

The **Certificate of Obligations Series 2010 Library Construction Fund** is a non major fund that was established to account for all the expenses for construction and completion of the New Main Library.

The **Water and Sewer Depreciation Funds** are non major funds that were established for the sole purpose of replacing fixed assets. Funding is transferred from the Water and Sewer Fund Revenues.

The **Water and Sewer Capital Improvement Funds/Bond Construction Funds** are non major funds that were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

The **Sanitation Depreciation Fund** is a non major fund that was established for the sole purpose of replacing fixed assets. Funding has been provided by a rate increase in the Sanitation Fund.

The **Palm View Golf Course Depreciation Fund** is a non major fund that established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund.

The **Civic Center and Convention Center Depreciation Fund** is a non major fund that was established for the sole purpose of renovation of Convention facility.

The **Airport Construction Fund** is a non major fund that was established to account for the expansion to the existing airport.

The **Passenger Facility Charge Fund** is a non major fund that was established to account for the resources received under Federal Aviation Regulation Part 158, which authorize the collection of a passenger facility charge fee to be used for capital improvements for the Airport.

The **Airport Capital Improvement Fund** is a non major fund that was established to account for resources received from the Federal Aviation Administration and to account for all capital improvements associated with the grants received.

The **Bridge & Anzalduas Capital Improvement Funds** are a non major fund that were established to account for capital improvements to the existing international bridges crossing.

**City of McAllen, Texas  
Capital Improvement Fund  
Fund Balance Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>BEGINNING FUND BALANCE</b>	\$ 8,831,099	\$ 2,942,842	\$ 4,736,936	\$ 1,870,305
Revenues:				
Interest Earned	64,372	-	15,281	-
FTA Reimbursement - East Side Parking lot	-	120,000	120,000	-
State TxDOT Grant	-	480,000	-	584,000
Developers' Escrow accounts	-	746,427	970,447	-
Recovery Prior Year Exp	5,000	-	-	-
Other	47,037	-	-	-
Sale of Property	-	-	413,748	-
24th & La Vista	26,582	-	-	-
Retiree Haven Storm Water Construction	905,140	-	-	-
4th & 6th (HMPG)	87,171	375,000	382,191	-
Quince & Redwood (HMPG)	8,310	186,263	181,703	-
Northwest Blueline - Hibiscus Tributary (HMPG)	577,874	622,500	156,033	-
<b>Total Revenues</b>	<u>1,721,486</u>	<u>2,530,190</u>	<u>2,239,403</u>	<u>584,000</u>
Operating Transfers-In				
General Fund	1,000,000	1,000,000	865,000	865,000
Civic Center Depreciation	150,000	-	-	-
<b>Total Transfers-In</b>	<u>1,150,000</u>	<u>1,000,000</u>	<u>865,000</u>	<u>865,000</u>
<b>Total Revenues and Transfers-In</b>	<u>2,871,486</u>	<u>3,530,190</u>	<u>3,104,403</u>	<u>1,449,000</u>
<b>TOTAL RESOURCES</b>	<u>\$ 11,702,585</u>	<u>\$ 6,473,032</u>	<u>\$ 7,841,339</u>	<u>\$ 3,319,305</u>
APPROPRIATIONS				
Expenditures:				
Business Plan Projects	\$ 82,350	\$ 234,325	\$ 202,439	\$ -
General Government	1,326,796	1,659,733	1,443,751	690,000
Public Safety	690,409	1,802,907	1,771,612	325,000
Highways and Streets	2,895,567	1,355,041	1,292,385	1,072,000
Culture and Recreation	2,191,605	2,454,229	1,260,846	1,231,000
Golf Course Projects	131,637	-	-	-
<b>Total Expenditures (Detail Schedule Attached)</b>	<u>7,318,364</u>	<u>7,506,235</u>	<u>5,971,034</u>	<u>3,318,000</u>
Revenues over/(under) Expenditures	<u>(4,446,878)</u>	<u>(3,976,045)</u>	<u>(2,866,631)</u>	<u>(1,869,000)</u>
Other items affecting Working Capital	<u>352,716</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 4,736,936</u>	<u>\$ (1,033,203)</u>	<u>\$ 1,870,305</u>	<u>\$ 1,305</u>

<div> City of McAllen, Texas  Capital Improvement Fund  Detail Schedule </div>					
EXPENDITURES	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16	Operations & Maintenance Impact
Business Plan Projects	\$ 82,350	\$ 234,325	\$ 202,439	\$ -	\$ -
General Government	1,326,796	1,659,733	1,443,751	690,000	-
Public Safety	690,409	1,802,907	1,771,612	325,000	12,100
Highways and Streets	2,895,567	1,355,041	1,292,385	1,072,000	-
Culture and Recreations	2,191,605	2,454,229	1,260,846	1,231,000	-
Golf Course Projects	131,637	-	-	-	-
<b>TOTAL</b>	<b>\$ 7,318,364</b>	<b>\$ 7,506,235</b>	<b>\$ 5,971,034</b>	<b>\$ 3,318,000</b>	<b>\$ 12,100</b>
<i>Business Plan Projects</i>					
Main Street ADA Ramp Improvements	600	109,325	109,325	-	-
Commercial Matching Grant program	-	25,000	-	-	-
Neighborhood Matching Grant program	17,475	25,000	-	-	-
New Year Bash Ball	64,275	75,000	93,114	-	-
<i>Total Business Plan Projects</i>	<b>82,350</b>	<b>234,325</b>	<b>202,439</b>	<b>-</b>	<b>-</b>
<i>General Government Improvements</i>					
City Hall Re-Roof	-	-	-	290,000	-
City Fiber Optic Networking	302,763	200,000	200,000	300,000	-
City Hall Remodeling	528,330	702,640	649,218	-	-
City WIFI Hot Zones	56,452	-	-	-	-
City Annual Parade	-	199,584	199,533	-	-
Creative Incubator - Re-Roof	-	290,000	290,000	-	-
Development Services Facility Renovation	420,545	-	-	-	-
Downtown Lighting Improvements	-	-	-	100,000	-
La Placita Window Replacement	18,706	-	-	-	-
Rehab Old TEC Bldg - Re-Roof	-	105,000	105,000	-	-
Undesignated Funds	-	162,509	-	-	-
<i>Total General Government Improvements</i>	<b>1,326,796</b>	<b>1,659,733</b>	<b>1,443,751</b>	<b>690,000</b>	<b>-</b>
<i>Fire Department</i>					
Fire Station #3 - 213 E. Dallas	9,577	1,290,000	1,290,000	-	-
Fire Station #3 - Furniture/Equipment	-	142,491	142,491	-	-
Fire Station #5 - (23rd & Dove) - Facilities	4,187	30,000	30,000	-	-
Fire Station #6 - (5500 So. 23rd) - Facilities	1,877	30,000	30,000	-	-
Keyless Entry Systems	-	-	-	60,000	-
<i>Police Department</i>					
New World Systems	106,561	-	-	-	-
<i>Traffic</i>					
Bicentennial Traffic Signals Change Over	-	50,000	49,511	-	-
Business 83 & various locations - Cabinets	120,000	130,000	99,610	-	-
LED Street Name Signs	49,712	416	-	-	-
Roadway Safety Improv. at Various Locations	103,851	-	-	-	-
Traffic Signal Installation	140,676	130,000	130,000	-	-
Traffic Signal Modernization	153,968	-	-	-	-
Traffic Central Software System	-	-	-	265,000	12,100
<i>Total Public Safety</i>	<b>690,409</b>	<b>1,802,907</b>	<b>1,771,612</b>	<b>325,000</b>	<b>12,100</b>
<i>Highways and Streets</i>					
39 Streets - Island Improvement	97	57,000	56,400	-	-
Developers - Sidewalk	-	-	-	225,000	-
Expressway Streetlight LED Phase I	127,673	-	-	-	-
Houston Median Adjustments -Convention Center	-	-	-	162,000	-
Parking Lot - East side of City Hall	170	160,000	160,000	-	-
Pedestrian Bridge	118	219,842	170,000	-	-
Pedestrian Bridge - Lark & Bicentennial	-	-	-	85,000	-
Shary Road - 3 mile to SH 107	229,888	-	-	-	-

**City of McAllen, Texas  
Capital Improvement Fund  
Detail Schedule**

EXPENDITURES	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16	Operations & Maintenance Impact
<i>Highways and Streets (Continue)</i>					
Subdivision Paving	900	40,000	136,135	40,000	-
<i>Total Streets</i>	<u>358,846</u>	<u>476,842</u>	<u>522,535</u>	<u>512,000</u>	<u>-</u>
<i>Drainage</i>					
4th & 6th Harvey to Fern Drainage	118,078	355,000	364,650	-	-
Balboa Ditch Slice Gates	5,539	-	-	-	-
Lindenberg Ave at S 2nd St. Drainage Imprv	-	-	-	280,000	-
N 24th St & La Vista Ave Drainage Improvements	25,897	-	-	-	-
Quince & Redwood - 49th to 51st	-	248,351	200,000	-	-
Quince - Northwest BlueLine to 27th St.	785,264	224,848	205,200	-	-
Redbud Ave -"K" Center Drainage Improvements	-	-	-	280,000	-
Retiree Haven Subdivision	1,317,359	-	-	-	-
Subdivision Drainage Oversizing	15,790	50,000	-	-	-
<i>Total Drainage</i>	<u>2,267,926</u>	<u>878,199</u>	<u>769,850</u>	<u>560,000</u>	<u>-</u>
<i>Right of Way</i>					
"K" Center: Nolana to Iris	249,139	-	-	-	-
Erie: Bentsen / Ware Rd to Irrigation Dist 1 Cana	19,657	-	-	-	-
<i>Total Right of Way</i>	<u>268,796</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<i>Total Highways and Streets</i>	<u>2,895,567</u>	<u>1,355,041</u>	<u>1,292,385</u>	<u>1,072,000</u>	<u>-</u>
<i>Culture and Recreation Improvements</i>					
Assorted Parks Amenities	70,229	100,000	140,000	100,000	-
Boys Club Pool Improvement	-	-	-	220,000	-
Bicentennial Ext. Hike & Bike Trail	-	45,000	45,000	-	-
Crockett Elementary Park	13,510	100,000	82,749	56,000	-
Daffodil Park Renovation	2,876	200,000	132,215	-	-
Firemens Park and Lake Renovation	30,736	-	-	-	-
Fitness Equipment - Various Parks	50,000	-	-	-	-
Golf Course Discing	18,604	31,396	31,396	-	-
Gonzalez Playscape Project	50,000	-	-	-	-
Ground Cover for Playgrounds	121,074	-	-	-	-
Horticultural Improvements	20,754	100,000	100,000	100,000	-
Irrigation upgrade on Expressway 83	19,556	25,000	25,000	25,000	-
Irrigation Improvements	-	100,000	100,000	-	-
La Vista Park	-	115,000	2,000	-	-
Memorial High	146,253	23,756	23,756	-	-
Milam Elementary Fencing Improvements	9,701	-	-	-	-
Morris Phase One - Irrigation Tress/Turf	770,686	-	-	-	-
Motocross Park Construction	-	730,000	-	730,000	-
Parks Master Plan	-	75,000	2,500	-	-
Pavilion Construction: MISD Elem Campuses	300,000	-	-	-	-
Performing Arts Building: Design	475,409	-	-	-	-
Quinta Mazatlán Directional Marquee Signs	28,390	-	-	-	-
Trails - Resurfacing	68	650,000	503,756	-	-
Travis School - Resurfacing Tennis Courts	-	70,000	-	-	-
Trinity Parking Lot Paving	63,759	69,077	72,475	-	-
Shades for South 2nd Street	-	20,000	-	-	-
<i>Total Culture &amp; Recreation Improvements</i>	<u>2,191,605</u>	<u>2,454,229</u>	<u>1,260,846</u>	<u>1,231,000</u>	<u>-</u>
<i>Total Culture and Recreation</i>	<u>2,191,605</u>	<u>2,454,229</u>	<u>1,260,846</u>	<u>1,231,000</u>	<u>-</u>
<i>Golf Course</i>					
Pedestrian Bridges	131,637	-	-	-	-
<i>Total Golf Course</i>	<u>131,637</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTALS</b>	<u><b>\$ 7,318,364</b></u>	<u><b>\$ 7,506,235</b></u>	<u><b>\$ 5,971,034</b></u>	<u><b>\$ 3,318,000</b></u>	<u><b>\$ 12,100</b></u>

**City of McAllen, Texas  
Street Improvement Construction  
Fund Balance Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ 12,083,765	\$ 14,967,781	\$ 14,006,559
Revenues:				
Bond Proceeds	15,055,378	-	-	-
Interest Earned	23,013	-	-	413,475
Total Revenues	15,078,391	-	-	413,475
<b>TOTAL RESOURCES</b>	<u>\$ 15,078,391</u>	<u>\$ 12,083,765</u>	<u>\$ 14,967,781</u>	<u>\$ 14,420,034</u>
<b>APPROPRIATIONS</b>				
Projects:				
10th and Business 83	\$ -	\$ 104,200	\$ -	\$ 108,958
23rd and Ebony	4,088	132,600	3,757	162,219
23rd and Hackberry	6,338	81,000	13,891	102,265
23rd and Jackson	4,538	109,500	7,513	147,573
23rd and Kendlewood	4,638	89,000	-	110,785
29th: Oxford to SH 107 (Design & ROW)	-	500,000	500,000	618,748
29th: Oxford to SH 107 (Construction)	-	-	-	3,069,534
Auburn: 10th Street to Main Street	6,000	880,815	3,600	-
Bicentennial: Trenton - SH107 (Design & ROW)	-	698,300	1,550	2,172,200
Bicentennial: Trenton - SH107 (Construction)	-	8,615,399	265,008	5,000,000
Dove: 41st Street to Bentsen Road	-	-	-	299,100
Erie: Ware Road to Bentsen Road (Design & ROW)	5,941	341,060	-	627,905
Oakland: "K" Street to Jackson	11,505	286,519	1,800	286,519
Pecan and 2nd	194	-	75,736	-
Pecan and McColl	-	-	72,367	-
Pecan and Ware Road	4,444	183,000	-	260,000
Regional Linear Park - Yuma (Survey)	-	-	16,000	-
Wisconsin (Baylor) 7th Street to 2nd	62,924	-	-	402,000
Total Project Costs	110,610	12,021,393	961,222	13,367,806
<b>TOTAL APPROPRIATIONS</b>	<u>110,610</u>	<u>12,021,393</u>	<u>961,222</u>	<u>13,367,806</u>
Revenues over/(under) Expenditures	<u>14,967,781</u>	<u>(12,021,393)</u>	<u>(961,222)</u>	<u>(12,954,331)</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 14,967,781</u>	<u>\$ 62,372</u>	<u>\$ 14,006,559</u>	<u>\$ 1,052,228</u>

**City of McAllen, Texas**  
**Performing Arts Construction**  
**Fund Balance Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ 14,596,476	\$ 15,026,462	\$ 24,939,519
Revenues:				
Bond Proceeds	15,136,447	-	-	-
Proceeds - Sale of Property	-	-	10,000,000	-
Interest Earned	22,856	-	35,571	-
Total Revenues	15,159,303	-	10,035,571	-
Operating Transfer Ins				
Venue Tax Fund	-	2,078,809	2,078,809	700,532
Civic Center Fund	-	-	-	1,587,000
Hotel Occupancy Fund	-	-	-	622,215
Civic Center Depreciation Fund	-	412,000	412,000	-
Development Corp. Fund	-	-	-	2,600,000
Convention Center Fund	2,098,640	-	2,000,000	-
Certificate of Obligation - Series 2014	-	12,106,046	12,106,046	-
Total Operating Transfer Ins	2,098,640	14,596,855	16,596,855	5,509,747
Total Revenues and Transfer Ins	17,257,943	14,596,855	26,632,426	5,509,747
<b>TOTAL RESOURCES</b>	<b>\$ 17,257,943</b>	<b>\$ 29,193,331</b>	<b>\$ 41,658,888</b>	<b>\$ 30,449,266</b>
APPROPRIATIONS				
Projects:				
Building	\$ 2,091,150	\$ 24,756,355	\$ 16,308,016	\$ 30,444,101
Design	-	412,000	411,353	-
Non-Capitalized expenses	140,331	-	-	-
Total Project Costs	2,231,481	25,168,355	16,719,369	30,444,101
<b>TOTAL APPROPRIATIONS</b>	<b>2,231,481</b>	<b>25,168,355</b>	<b>16,719,369</b>	<b>30,444,101</b>
Revenues over/(under) Expenditures	15,026,462	(10,571,500)	9,913,057	(24,934,354)
<b>ENDING FUND BALANCE</b>	<b>\$ 15,026,462</b>	<b>\$ 4,024,976</b>	<b>\$ 24,939,519</b>	<b>\$ 5,165</b>



**City of McAllen, Texas  
Sports Facility Construction  
Fund Balance Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ 14,466,913	\$ 14,473,170	\$ 14,493,594
Revenues:				
Bond Proceeds	15,136,447	-	-	-
Interest Earned	22,670	-	24,946	-
Total Revenues	15,159,117	-	24,946	-
<b>TOTAL RESOURCES</b>	<u>\$ 15,159,117</u>	<u>\$ 14,466,913</u>	<u>\$ 14,498,116</u>	<u>\$ 14,493,594</u>
APPROPRIATIONS				
Projects:				
Municipal Park (Girls SoftBall complex)	\$ -	\$ 4,000,000	\$ -	\$ 4,000,000
Baseball Complex - Land	544,867	853,284	-	-
Baseball Complex - 1st Phase	-	9,600,000	-	9,600,000
Non-Capitalized	141,080	-	4,522	-
Total Project Costs	685,947	14,453,284	4,522	13,600,000
<b>TOTAL APPROPRIATIONS</b>	<u>685,947</u>	<u>14,453,284</u>	<u>4,522</u>	<u>13,600,000</u>
Revenues over/(under) Expenditures	<u>14,473,170</u>	<u>(14,453,284)</u>	<u>20,424</u>	<u>(13,600,000)</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 14,473,170</u></u>	<u><u>\$ 13,629</u></u>	<u><u>\$ 14,493,594</u></u>	<u><u>\$ 893,594</u></u>

**City of McAllen, Texas  
Certificate of Obligation Series 2014  
Performing Arts Facility  
Fund Balance Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ 12,106,046	\$ 12,113,055	\$ 32,105
Revenues:				
Bond Proceeds	12,187,940	-	-	-
Sale of Land Proceeds	-	1,300,504	-	-
Interest Earned	16,202	-	28,168	-
	<u>12,204,142</u>	<u>1,300,504</u>	<u>28,168</u>	<u>-</u>
Total Revenues	12,204,142	1,300,504	28,168	-
<b>TOTAL RESOURCES</b>	<u>\$ 12,204,142</u>	<u>\$ 13,406,550</u>	<u>\$ 12,141,223</u>	<u>\$ 32,105</u>
APPROPRIATIONS				
Capital Outlay:				
Building/Structures	\$ -	\$ -	\$ -	\$ -
Non-Capitalized Expenses	91,087	-	3,072	-
Total Capital Outlay	<u>91,087</u>	<u>-</u>	<u>3,072</u>	<u>-</u>
Transfers Out				
Performing Arts Construction Fund	-	12,106,046	12,106,046	-
	<u>-</u>	<u>12,106,046</u>	<u>12,106,046</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>91,087</u>	<u>12,106,046</u>	<u>12,109,118</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 12,113,055</u>	<u>\$ 1,300,504</u>	<u>\$ 32,105</u>	<u>\$ 32,105</u>

**City of McAllen, Texas  
Information Technology Fund  
Fund Balance Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 436,942	\$ 789,979	\$ 1,004,740	\$ 512,240
Revenues:				
Fiber Optic Conduit Lease	83,313	-	-	-
Interest Earned	3,003	-	-	-
Total Revenues	86,316	-	-	-
Operating Transfer Ins				
Sanitation Fund	270,000	-	-	-
General Insurance Fund	1,000,000	-	-	-
Downtown Fund	-	-	-	-
Total Operating Transfer Ins	1,270,000	-	-	-
Total Revenues & Transfer Ins	1,356,316	-	-	140,000
<b>TOTAL RESOURCES</b>	<u>\$ 1,793,258</u>	<u>\$ 789,979</u>	<u>\$ 1,004,740</u>	<u>\$ 652,240</u>
APPROPRIATIONS				
Projects:				
Agenda Management Software	\$ 10,488	\$ -	\$ -	\$ -
Asset Management Sytem	125,261	-	-	144,739
Budget Maestro Software	49,999	-	-	-
Cameras - Municipal Court	53,423	-	-	-
ERP Implementation Phase II	10,361	125,085	110,000	25,000
Kronos Replacement	10,032	39,348	4,000	200,000
Laserfiche upgrade	170,428	-	-	-
Online Permits Consolidation	-	-	-	-
Parking Meters	-	109,500	109,500	140,000
Video Magistration	301,812	-	-	-
VoIP Phone system	-	-	-	-
Network Equipment	56,714	-	-	-
Network Operations Center	-	269,000	269,000	-
Total Project Costs	788,518	542,933	492,500	509,739
<b>TOTAL APPROPRIATIONS</b>	<u>788,518</u>	<u>542,933</u>	<u>492,500</u>	<u>509,739</u>
Revenues over/(under) Expenditures	<u>567,798</u>	<u>(542,933)</u>	<u>(492,500)</u>	<u>(369,739)</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 1,004,740</u></u>	<u><u>\$ 247,046</u></u>	<u><u>\$ 512,240</u></u>	<u><u>\$ 142,501</u></u>

**City of McAllen, Texas**  
**Certificate of Obligation Series 2010**  
**Library Construction Bond**  
**Fund Balance Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 640,167	\$ 505,651	\$ -	\$ -
Revenues:				
Interest Earned	153	-	-	-
Other	<u>1,080</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues	<u>1,233</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL RESOURCES</b>	<u>\$ 641,400</u>	<u>\$ 505,651</u>	<u>\$ -</u>	<u>\$ -</u>
APPROPRIATIONS				
Capital Outlay:				
Land	\$ -	\$ 50,800	\$ -	\$ -
Building/Structures	4,516	378,700	-	-
Furniture, Fixtures & Equipment	<u>-</u>	<u>75,000</u>	<u>-</u>	<u>-</u>
Total Capital Outlay	<u>4,516</u>	<u>504,500</u>	<u>-</u>	<u>-</u>
Transfer Out - Development Corp Fund	<u>636,884</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>641,400</u>	<u>504,500</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>(640,167)</u>	<u>(504,500)</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u>\$ -</u>	<u>\$ 1,151</u>	<u>\$ -</u>	<u>\$ -</u>

**City of McAllen, Texas**  
**Water Depreciation**  
**Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 8,797,197	\$ 7,023,338	\$ 7,733,409	\$ 8,018,344
Revenues:				
Interest Earned	33,751	35,700	25,909	60,138
Valuation Allowance nterest Earned	9,088	-	-	-
Other	57,215	90,500	108,600	108,600
Total Revenues	100,054	126,200	134,509	168,738
Operating Transfers In - Water Fund	1,425,001	1,627,857	1,341,323	1,496,838
Total Revenues and Transfers	1,525,055	1,754,057	1,475,832	1,665,576
<b>TOTAL RESOURCES</b>	<b>\$ 10,322,252</b>	<b>\$ 8,777,395</b>	<b>\$ 9,209,241</b>	<b>\$ 9,683,920</b>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Administration and General	\$ -	\$ -	\$ 29,504	\$ -
Water Treatment Plant	1,093,409	523,099	518,241	1,117,000
Water Lab	-	-	-	13,000
Transmission and Distribution	505,460	803,005	493,152	657,275
Water Meter Readers	17,250	20,000	20,000	42,000
Utility Billing	-	-	-	-
Customer Relations	-	-	-	2,995
Treasury Management	-	-	-	-
Total Operations	1,616,119	1,346,104	1,060,897	1,832,270
Capital Projects:				
Balboa Water Line	-	-	-	-
Balboa Water Line - Phase II	972,724	1,000,000	50,000	1,000,000
Dove Water Tower Rehabilitation	-	500,000	-	750,000
Ware Road Waterline Relocation	-	-	50,000	1,000,000
29th Street Waterline Relocation	-	-	30,000	-
Tamarack Waterline Relocation	-	-	-	150,000
Bicentennial Waterline Replacement	-	-	-	200,000
Hackberry Waterline Replacement	-	-	-	200,000
Kendlewood Water Line Replacement	-	-	-	200,000
Wichita Avenue Water Line	-	-	-	100,000
North 29th Street Water Line	-	-	-	200,000
CDBG Projects	-	-	-	100,000
Waterline Extensions	-	-	-	50,000
New Reservoir Embankment Reinforcement	-	-	-	150,000
Total Capital Projects	972,724	1,500,000	130,000	4,100,000
<b>TOTAL APPROPRIATIONS</b>	<b>2,588,843</b>	<b>2,846,104</b>	<b>1,190,897</b>	<b>5,932,270</b>
Revenues over/(under) Expenditures	(1,063,788)	(1,092,047)	284,935	(4,266,694)
<b>ENDING WORKING CAPITAL</b>	<b>\$ 7,733,409</b>	<b>\$ 5,931,291</b>	<b>\$ 8,018,344</b>	<b>\$ 3,751,650</b>

**City of McAllen, Texas**  
**Water Capital Improvement Fund**  
**Fund Balance Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 7,368,997	\$ 5,000,097	\$ 6,579,746	\$ 4,844,171
Revenues:				
Interest Earned	46,068	26,100	32,848	36,331
Operating Activities	657,649	-	26,019	26,019
Total Revenues	703,717	26,100	58,867	62,350
Transfers In:				
Water Fund for Working Capital Projects	-	-	-	100,000
Capital Outlay	480,375	692,920	692,920	592,625
Total Revenues and Transfers	1,184,092	719,020	751,787	754,975
<b>TOTAL RESOURCES</b>	<b>\$ 8,553,089</b>	<b>\$ 5,719,117</b>	<b>\$ 7,331,533</b>	<b>\$ 5,599,146</b>
APPROPRIATIONS				
Working Capital Projects:				
Line Oversizing/Participation	\$ 63,464	\$ 100,000	\$ 50,000	\$ 100,000
East/"K" Center Utility Line	-	70,000	-	-
Northwest Water Treatment Plant Expansion	68,500	-	-	-
Southeast Water Projects	126,476	1,320,000	100,000	600,000
McColl Road Extension 16" Water Line	-	-	45,420	-
CDBG Projects	-	100,000	-	-
City Hall Renovation	275,000	-	-	-
SWTP Sludge Dewatering	66,680	-	-	500,000
SWTP - Ware Road	-	-	40,000	-
Transmission Main - Jordan	772,657	-	-	-
16-inch line Nassau-Orangewood	263,434	-	-	-
Waterline Extensions	344,449	50,000	50,000	50,000
Erie Ave Water Improvements	-	100,000	-	-
South Water Plant Permit Application	-	20,000	-	-
North Water Plant Permit Application	-	20,000	-	-
NWTP Groundwater Well Project	-	350,000	100,000	600,000
Final Build-out Design for SWTP	-	-	-	525,000
Geo-Water (Deep Well)	2,083	350,000	54,000	100,000
Acquisition of Water Rights - HCID #1	-	1,000,000	1,000,000	-
HCID #1 Raw Waterline	-	800,000	180,000	-
Bicentennial Water Extension	-	250,000	40,000	220,000
SWTP Expansion Filter/Clarifier	-	-	302,547	-
Working Capital Outlay:				
Water Plant	16,850	245,395	181,895	211,500
Water Lab	-	5,000	5,000	-
Water Line Maintenance	301,706	417,525	313,500	381,125
Meter Readers	351	-	-	-
Treasury Management	-	-	25,000	-
Administration	-	25,000	-	-
Total Operations	2,301,650	5,222,920	2,487,362	3,287,625
<b>TOTAL APPROPRIATIONS</b>	<b>2,301,650</b>	<b>5,222,920</b>	<b>2,487,362</b>	<b>3,287,625</b>
Revenues Over/(Under) Expenditures	(1,117,558)	(4,503,900)	(1,735,575)	(2,532,650)
Other items affecting Working Capital	328,306	-	-	-
<b>ENDING FUND BALANCE</b>	<b>\$ 6,579,746</b>	<b>\$ 496,197</b>	<b>\$ 4,844,171</b>	<b>\$ 2,311,521</b>

**City of McAllen, Texas  
Water Revenue Bond Issues Fund  
Fund Balance Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 182,575	\$ -	\$ 184,403	\$ -
Revenues:				
Interest Earned	<u>1,828</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues	<u>1,828</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL RESOURCES</b>	<u>\$ 184,403</u>	<u>\$ -</u>	<u>\$ 184,403</u>	<u>\$ -</u>
APPROPRIATIONS				
Operating Expenses:				
South Water Treatment Plant Expansion	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 184,403</u>	<u>\$ -</u>
Total Operations	<u>-</u>	<u>-</u>	<u>184,403</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>-</u>	<u>184,403</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>1,828</u>	<u>-</u>	<u>(184,403)</u>	<u>-</u>
Other items affecting Working Capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 184,403</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**City of McAllen, Texas  
Sewer Depreciation Fund  
Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 9,862,735	\$ 6,780,218	\$ 11,099,362	\$ 9,457,962
Revenues:				
Interest Earned	67,680	53,600	67,672	70,935
Total Revenues	67,680	53,600	67,672	70,935
Operating Transfers In - Sewer Fund	2,954,025	3,098,494	2,613,525	2,834,812
Total Revenues and Transfers	3,021,705	3,152,094	2,681,197	2,905,747
<b>TOTAL RESOURCES</b>	<b>\$ 12,884,440</b>	<b>\$ 9,932,312</b>	<b>\$ 13,780,559</b>	<b>\$ 12,363,709</b>
APPROPRIATIONS				
Operating Expenses:				
Administration and General	\$ -	\$ 70,000	\$ -	\$ 37,000
Wastewater Treatment Plant	45,173	89,487	89,487	126,700
Wastewater Collections	94,230	118,200	118,200	429,400
Capital Projects:				
16th & Beech Lift Station	-	-	-	4,500,000
29th & Ebony Lift Station	106,692	-	-	-
2nd & Violet Lift Station	1,045,218	-	-	-
23rd & Sarah Lift Station	-	100,000	-	-
16th & Zinnia Lift Station	5,100	-	-	-
CDBG Matching - Sewer projects	-	90,000	-	-
Colbath Lift Station	160,150	300,000	-	100,000
Sewer Line & Manhole Replacement	-	250,000	-	100,000
Highland Sewer Redirect -Phase II	-	-	1,400,000	-
South WWTP Upgrade Design - Balboa	-	-	2,690,050	-
South WWTP Upgrade Construction	819,176	1,700,000	24,860	1,675,140
Total Operations	2,275,738	2,717,687	4,322,597	6,968,240
<b>TOTAL APPROPRIATIONS</b>	<b>2,275,738</b>	<b>2,717,687</b>	<b>4,322,597</b>	<b>6,968,240</b>
Revenues over/(under) Expenditures	745,967	434,407	(1,641,400)	(4,062,493)
Other Changes Affecting Working Capital	490,660	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 11,099,362</b>	<b>\$ 7,214,624</b>	<b>\$ 9,457,962</b>	<b>\$ 5,395,469</b>



**City of McAllen, Texas  
Sewer Capital Improvement Fund  
Fund Balance Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 8,716,763	\$ 8,571,531	\$ 12,254,744	\$ 8,526,441
Revenues:				
Interest Earned	63,090	58,300	72,077	63,948
Other	(1,262)	-	-	-
<b>Total Revenues</b>	<b>61,828</b>	<b>58,300</b>	<b>72,077</b>	<b>63,948</b>
Transfers In:				
Texas Water Development Board Fund	4,558,687	-	-	-
Working Capital	-	600,000	-	-
Capital Outlay	-	298,800	-	-
Other	127,910	-	-	-
<b>Total Revenues and Transfers</b>	<b>4,748,425</b>	<b>957,100</b>	<b>72,077</b>	<b>63,948</b>
<b>TOTAL RESOURCES</b>	<b>\$ 13,465,188</b>	<b>\$ 9,528,631</b>	<b>\$ 12,326,821</b>	<b>\$ 8,590,389</b>
<b>APPROPRIATIONS</b>				
Capital Projects:				
Line Oversizing/Participation	\$ 45,347	\$ 150,000	\$ 580,000	\$ 150,000
North WWTP Expansion Design	3,035	-	-	-
North WWTP Re-use Master Plan Study	-	-	33,700	-
"K" Center Street Sewer	25,951	-	12,854	-
North WWTP Electrical	-	-	72,660	900,000
SWWTP Upgrade Design	890	-	-	400,000
Tres Lagos Re-use Transmission	-	-	50,000	400,000
23rd & Sarah Lift Station	19,850	-	-	-
Idela Interceptor Sewer	199,051	-	390,680	-
Northgate Sewer Project	-	-	-	1,000,000
City Hall Renovation	275,000	-	-	-
Sprague Colonias & Trunk Design	-	25,000	-	-
Sprague Colonias & Trunk Planning	287,494	-	58,276	-
Sprague Sewer Interceptor	1,800	-	11,500	-
La Lomita Sewer Project	-	-	-	100,000
Sharyland HS Participation	-	-	178,616	-
SWWTP Upgrade Design	-	-	400,000	-
Dicker Road Sewer	91,085	-	147,630	-
Dicker Road Lift Station	-	370,000	-	-
Lark Lift Station Design	-	300,000	-	-
Bicentennial Sewer Line	-	200,000	30,000	60,000
GPS Infrastructure	-	300,000	-	-
Direct Potable Reuse Study	-	250,000	-	-
South WWTP Upgrade Construction	-	4,000,000	1,712	3,982,900
<b>Total Capital Projects</b>	<b>949,503</b>	<b>5,595,000</b>	<b>1,967,628</b>	<b>6,992,900</b>
Capital Outlay:				
Wastewater Treatment Plant	3,295	291,300	291,300	-
Wastewater Laboratory	18,173	-	-	-
Wastewater Collections	76,575	7,500	74,224	-
<b>Total Capital Outlay</b>	<b>98,043</b>	<b>298,800</b>	<b>365,524</b>	<b>-</b>
Transfer Out - Sewer Fund	-	-	1,467,228	-
<b>TOTAL APPROPRIATIONS</b>	<b>1,047,546</b>	<b>5,893,800</b>	<b>3,800,380</b>	<b>6,992,900</b>
Revenues over/(under) Expenditures	3,700,879	(4,936,700)	(5,195,531)	(6,928,952)
Other items affecting Working Capital	(162,899)	-	-	-
<b>ENDING FUND BALANCE</b>	<b>\$ 12,254,744</b>	<b>\$ 3,634,832</b>	<b>\$ 8,526,441</b>	<b>\$ 1,597,489</b>

**City of McAllen, Texas  
Sewer Revenue Bond Fund  
Fund Balance Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 10,981,952	\$ 11,000,000	\$ 10,992,427	\$ 11,000,000
Revenues:				
Interest Earned	10,475	-	7,573	-
Total Revenues	10,475	-	7,573	-
Total Revenues and Transfers	10,475	-	7,573	-
<b>TOTAL RESOURCES</b>	<u>\$ 10,992,427</u>	<u>\$ 11,000,000</u>	<u>\$ 11,000,000</u>	<u>\$ 11,000,000</u>
APPROPRIATIONS				
Operating Expenses:				
North WWTP Expansion - Design	\$ -	\$ -	\$ -	\$ -
South WWTP Construction	-	11,000,000	-	11,000,000
North WWTP Expansion	-	-	-	-
Wasterwater Master Plan	-	-	-	-
Total Operations	-	11,000,000	-	11,000,000
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>11,000,000</u>	<u>-</u>	<u>11,000,000</u>
Revenues over/(under) Expenditures	10,475	(11,000,000)	7,573	(11,000,000)
<b>ENDING FUND BALANCE</b>	<u>\$ 10,992,427</u>	<u>\$ -</u>	<u>\$ 11,000,000</u>	<u>\$ -</u>

**City of McAllen, Texas  
Sewer Revenue Bond  
Clean Water Funding  
Fund Balance Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 1,369,217	\$ 1,369,207	\$ 629,141	\$ 629,141
Revenues:				
Bond Proceeds	2,606,108	45,540,000	778,929	28,180,836
Other Activities	1,181,576	-	-	-
Total Revenues	3,787,684	45,540,000	778,929	28,180,836
Operating Transfers In:	2,265,000	-	-	-
Total Revenues and Transfers	6,052,684	45,540,000	778,929	28,180,836
<b>TOTAL RESOURCES</b>	<u>\$ 7,421,901</u>	<u>\$ 46,909,207</u>	<u>\$ 1,408,070</u>	<u>\$ 28,809,977</u>
APPROPRIATIONS				
Operating Expenses:				
North WWTP Upgrade - ARRA	\$ 2,265,000	\$ -	\$ -	\$ -
Sprague Road	-	-	-	-
Sprague Road Engineering & Design	572,048	-	176,411	-
Sprague Colonias & Trunk Design (EDAP)	-	-	-	-
South WWTP Upgrade Design	1,161,436	-	243,354	-
Resuse Water Pipeling Phase I	-	-	359,164	-
Resuse Disinfection - Clean Water Funding	399,860	6,040,000	-	5,680,836
South WWTP Upgrade Construction	-	39,500,000	-	22,500,000
Total Operations	4,398,344	45,540,000	778,929	28,180,836
Operating Transfers Out:	2,614,081	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<u>7,012,425</u>	<u>45,540,000</u>	<u>778,929</u>	<u>28,180,836</u>
Revenues over/(under) Expenditures	<u>(959,741)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other items affecting Working Capital	219,665	-	-	-
<b>ENDING FUND BALANCE</b>	<u>\$ 629,141</u>	<u>\$ 1,369,207</u>	<u>\$ 629,141</u>	<u>\$ 629,141</u>

**City of McAllen, Texas  
Sanitation Depreciation  
Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 8,319,594	\$ 8,674,306	\$ 8,538,922	\$ 9,906,014
Revenues:				
Rental Income	1,624,292	1,675,693	1,675,693	2,418,927
Interest Earned	52,808	-	-	-
Total Revenues	1,677,100	1,675,693	1,675,693	2,418,927
Total Revenues and Transfers	1,677,100	1,675,693	1,675,693	2,418,927
<b>TOTAL RESOURCES</b>	<u>\$ 9,996,694</u>	<u>\$ 10,349,999</u>	<u>\$ 10,214,615</u>	<u>\$ 12,324,941</u>
APPROPRIATIONS				
Capital Outlay:	\$ 1,428,067	\$ 2,660,990	\$ 308,601	\$ 5,784,315
<b>TOTAL APPROPRIATIONS</b>	<u>1,428,067</u>	<u>2,660,990</u>	<u>308,601</u>	<u>5,784,315</u>
Revenues over/(under) Expenditures	<u>249,033</u>	<u>(985,297)</u>	<u>1,367,092</u>	<u>(3,365,388)</u>
Other Items affecting working capital	<u>(29,705)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 8,538,922</u></u>	<u><u>\$ 7,689,009</u></u>	<u><u>\$ 9,906,014</u></u>	<u><u>\$ 6,540,626</u></u>

\* NOTE: Refer to Page 187 for Detail Listing of Capital Outlay

**City of McAllen, Texas  
Palm View Golf Course  
Depreciation Fund  
Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 311,280	\$ 326,280	\$ 361,380	\$ 443,588
Revenues:				
Interest Earned	100	-	-	-
Total Revenues	100	-	-	-
Operating Transfer-In	50,000	107,000	117,000	130,000
Total Revenues and Transfers	50,100	107,000	117,000	130,000
<b>TOTAL RESOURCES</b>	<u>\$ 361,380</u>	<u>\$ 433,280</u>	<u>\$ 478,380</u>	<u>\$ 573,588</u>
APPROPRIATIONS				
Capital Outlay:	\$ -	\$ 258,000	\$ 34,792	\$ 62,000
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>258,000</u>	<u>34,792</u>	<u>62,000</u>
Revenues over/(under) Expenditures	50,100	(151,000)	82,208	68,000
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 361,380</u></u>	<u><u>\$ 175,280</u></u>	<u><u>\$ 443,588</u></u>	<u><u>\$ 511,588</u></u>

\* NOTE: Refer to Page 187 for Detail Listing of Capital Outlay

**City of McAllen, Texas  
Civic Center Depreciation Fund  
Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 300,396	\$ 300,504	\$ 300,497	\$ 38,597
Revenues:				
Interest Earned	101	100	100	-
Total Revenues	101	100	100	-
Operating Transfer-In	150,000	150,000	150,000	-
Total Revenues and Transfers	150,101	150,100	150,100	-
<b>TOTAL RESOURCES</b>	<u>\$ 450,497</u>	<u>\$ 450,604</u>	<u>\$ 450,597</u>	<u>\$ 38,597</u>
APPROPRIATIONS				
Capital Outlay:				
Wireless Access Point	\$ -	\$ 136,600	\$ -	\$ -
Transformer for Building	-	152,800	-	-
Fiber Optic Extension	-	2,400	-	-
Total Capital Outlay:	-	291,800	-	-
Operating Transfer-Out				
Transfer Out - Performing Arts Construction	150,000	412,000	412,000	-
<b>TOTAL APPROPRIATIONS</b>	<u>150,000</u>	<u>703,800</u>	<u>412,000</u>	<u>-</u>
Revenues over/(under) Expenditures	101	(553,700)	(261,900)	-
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 300,497</u></u>	<u><u>\$ (253,196)</u></u>	<u><u>\$ 38,597</u></u>	<u><u>\$ 38,597</u></u>

**City of McAllen, Texas  
Convention Center Depreciation Fund  
Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,002,567	\$ 1,253,846	\$ 1,214,409	\$ 1,256,059
Revenues:				
Interest Earned	4,341	-	6,650	6,650
Total Revenues	4,341	-	6,650	6,650
Operating Transfer-In	250,000	250,000	250,000	250,000
Total Revenues and Transfers	254,341	250,000	256,650	256,650
<b>TOTAL RESOURCES</b>	<u>\$ 1,256,908</u>	<u>\$ 1,503,846</u>	<u>\$ 1,471,059</u>	<u>\$ 1,512,709</u>
APPROPRIATIONS				
Capital Outlay:	\$ 42,500	\$ -	\$ 215,000	\$ 145,000
<b>TOTAL APPROPRIATIONS</b>	42,500	-	215,000	145,000
Revenues over/(under) Expenditures	42,500	250,000	35,000	105,000
<b>ENDING WORKING CAPITAL</b>	<u>\$ 1,214,409</u>	<u>\$ 1,503,846</u>	<u>\$ 1,256,059</u>	<u>\$ 1,367,709</u>

**City of McAllen, Texas  
Airport Construction Fund  
Fund Balance Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 649,316	\$ 562,113	\$ 77,640	\$ 5,624
Revenues:				
Federal Aviation Administration	2,406,894	607,282	460,388	1,571,663
Transportation Security Administration	887,584	231,737	481,227	-
Interest Earned	394	-	-	-
Total Revenues	<u>3,294,872</u>	<u>839,019</u>	<u>941,615</u>	<u>1,571,663</u>
Operating Transfers In				
Airport Fund	<u>3,465,376</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Transfers In	<u>3,465,376</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues and Transfers	<u>6,760,248</u>	<u>839,019</u>	<u>941,615</u>	<u>1,571,663</u>
<b>TOTAL RESOURCES</b>	<u>\$ 7,409,564</u>	<u>\$ 1,401,132</u>	<u>\$ 1,019,255</u>	<u>\$ 1,577,287</u>
APPROPRIATIONS				
Capital Outlay:				
Airport Expansion	<u>\$ 8,984,569</u>	<u>\$ 1,401,132</u>	<u>\$ 1,424,513</u>	<u>\$ -</u>
Total Capital Outlay	<u>8,984,569</u>	<u>1,401,132</u>	<u>1,424,513</u>	<u>-</u>
Transfer out - PFC Fund	<u>22,883</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>9,007,452</u>	<u>1,401,132</u>	<u>1,424,513</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>(2,224,321)</u>	<u>(562,113)</u>	<u>(482,898)</u>	<u>1,571,663</u>
Other items affecting Working Capital				
Interdepartmental Loan - Wa. Deprec.	<u>1,675,528</u>	<u>-</u>	<u>410,882</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 77,640</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 5,624</u></u>	<u><u>\$ 1,577,287</u></u>



**City of McAllen, Texas  
Passenger Facility Charge  
Fund Balance Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 4,473,050	\$ 4,991,265	\$ 5,302,002	\$ 5,235,649
Revenues:				
Passenger Facility Charge	1,537,265	1,533,000	1,529,956	1,537,265
Interest Earned	63,567	-	12,181	-
Total Revenues	1,600,832	1,533,000	1,542,137	1,537,265
Total Revenues and Transfers	1,600,832	1,533,000	1,542,137	1,537,265
<b>TOTAL RESOURCES</b>	<u>\$ 6,073,882</u>	<u>\$ 6,524,265</u>	<u>\$ 6,844,139</u>	<u>\$ 6,772,914</u>
APPROPRIATIONS				
Capital Outlay:				
Improvement other than Building	\$ 23,576	\$ 340,424	\$ 65,656	\$ -
Equipment	17,229	-	-	-
Total Capital Outlay	40,805	340,424	65,656	-
Transfers Out				
Airport Debt Fund	729,995	726,696	727,234	726,696
Airport CIP Fund	1,080	1,082,170	815,600	304,540
<b>TOTAL APPROPRIATIONS</b>	<u>771,880</u>	<u>2,149,290</u>	<u>1,608,490</u>	<u>1,031,236</u>
Revenues over/(under) Expenditures	828,952	(616,290)	(66,353)	506,029
<b>ENDING FUND BALANCE</b>	<u>\$ 5,302,002</u>	<u>\$ 4,374,975</u>	<u>\$ 5,235,649</u>	<u>\$ 5,741,678</u>

**City of McAllen, Texas  
Airport Capital Improvement  
Fund Balance Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -
Revenues:				
Grant Reimbursement - FAA	807,015	10,928,635	7,845,789	3,168,363
Grant Reimbursement - TxDOT	-	-	-	-
Total Revenues	<u>807,015</u>	<u>10,928,635</u>	<u>7,845,789</u>	<u>3,168,363</u>
Operating Transfers In				
Passenger Facility Charge Fund	1,080	1,082,170	815,600	304,540
McAllen International Airport Fund	<u>78,587</u>	<u>64,647</u>	<u>5,000</u>	<u>1,417,600</u>
Total Revenues and Transfers	<u>886,682</u>	<u>12,075,452</u>	<u>8,666,389</u>	<u>4,890,503</u>
<b>TOTAL RESOURCES</b>	<u>\$ 886,682</u>	<u>\$ 12,075,452</u>	<u>\$ 8,666,389</u>	<u>\$ 4,890,503</u>
APPROPRIATIONS				
Capital Projects	<u>\$ 885,601</u>	<u>\$ 12,075,452</u>	<u>\$ 8,666,389</u>	<u>\$ 4,890,503</u>
<b>TOTAL APPROPRIATIONS</b>	<u>885,601</u>	<u>12,075,452</u>	<u>8,666,389</u>	<u>4,890,503</u>
Revenues over/(under) Expenditures	<u>(1,080)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other items affecting Working Capital	<u>(1,080)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**City of McAllen, Texas  
McAllen International Bridge  
Capital Improvement  
Fund Balance Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 926,222	\$ 1,489,022	\$ 1,466,251	\$ 3,818,308
Revenues:				
TxDOT	10,471	-	-	-
Interest Earned	379	352	352	352
Total Revenues	10,850	352	352	352
Operating Transfers In -				
General Depreciation Fund	-	1,119,791	1,119,791	-
General Insurance Fund	-	1,119,790	1,119,790	-
Toll Bridge Fund	708,562	699,959	690,124	699,959
Total Revenues and Transfers	719,412	2,939,892	2,930,057	2,043,674
<b>TOTAL RESOURCES</b>	<b>\$ 1,645,634</b>	<b>\$ 4,428,914</b>	<b>\$ 4,396,308</b>	<b>\$ 5,861,982</b>
APPROPRIATIONS				
Operating Expenses:				
Pedestrian Canopy	\$ 20,692	\$ 15,000	\$ -	\$ 200,000
Pedestrian Walkway Project	-	-	-	50,000
Building Improvements	-	2,976,660	-	2,939,581
Facility Improvements	-	197,000	12,000	-
TMRI Equipment	35,705	6,000	6,000	-
Bridge Counting system	-	19,500	19,500	-
Northbound Fencing Improvements	51,068	-	-	-
Generator	49,118	463,000	463,000	-
Landscaping Project	22,800	-	-	-
Re - Tiling Project	-	-	-	175,000
Lift	-	45,000	45,000	-
Office Building Upgrades	-	-	-	90,000
Office Equipment	-	2,500	2,500	10,000
Security System Improvements	-	30,000	30,000	-
Restrooms Remodeling Project	-	-	-	175,000
Total Operations	179,383	3,754,660	578,000	3,639,581
Transfer Out - Anzalduas CIP Fund	-	223,055	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>179,383</b>	<b>3,977,715</b>	<b>578,000</b>	<b>3,639,581</b>
Revenues over/(under) Expenditures	540,029	(1,037,823)	2,352,057	(1,595,907)
<b>ENDING FUND BALANCE</b>	<b>\$ 1,466,251</b>	<b>\$ 451,199</b>	<b>\$ 3,818,308</b>	<b>\$ 2,222,401</b>

**City of McAllen, Texas**  
**Anzalduas International Bridge**  
**Capital Improvement**  
**Fund Balance Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 487,988	\$ 710,687	\$ 647,316	\$ 1,046,602
Revenues:				
Interest Earned	179	170	300	300
Total Revenues	179	170	300	300
Operating Transfers In				
Anzalduas Bridge Fund	-	249,218	240,400	249,218
Toll Bridge Fund	235,426	-	223,055	-
Total Revenues and Transfers	235,605	249,388	463,755	249,518
<b>TOTAL RESOURCES</b>	<u>\$ 723,593</u>	<u>\$ 960,075</u>	<u>\$ 1,111,071</u>	<u>\$ 1,296,120</u>
APPROPRIATIONS				
Capital Improvements				
NorthBound Lanes	-	242,818	-	85,000
SouthBound Commercial Mexico Lanes	-	-	-	899,186
Capital Outlays (Computer/Generator)	76,277	41,126	64,469	5,400
<b>TOTAL APPROPRIATIONS</b>	<u>76,277</u>	<u>283,944</u>	<u>64,469</u>	<u>989,586</u>
Revenues over/(under) Expenditures	<u>159,328</u>	<u>(34,556)</u>	<u>399,286</u>	<u>(740,068)</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 647,316</u></u>	<u><u>\$ 676,131</u></u>	<u><u>\$ 1,046,602</u></u>	<u><u>\$ 306,534</u></u>

# Capital Improvement Projects Summary

Following is a list of some of the major capital projects planned for the city. The projects are listed out in detail on the following pages. Also shown, is the impact that the project will have on operating funds once the project is completed. The amount of impact is referred to in the following terms: Positive, Negligible, Slight, Moderate and High. Example of what might have an impact on the operating on the operating budget due to a capital project are new staff needed, maintenance, and daily operations (utilities, supplies). Depreciation expense is not considered in the impact which is consistent with the city's budgeting procedures.

- Positive** The project will either generate some revenue to offset expenses or will actually reduce operating costs.  
**Negligible** The impact will be very small. It will generate less than \$10,000 per year in increased operating expenditures.  
**Slight** The impact will be between 10,001 and \$50,000 in increased operating expenditures.  
**Moderate** The impact will be between \$50,001 and \$100,000 in increased in operating expenditures.  
**High** This project will cause an increase in operating expenditures of \$100,001 or more annually.

Although some projects are hard to define as far as impact on the operating budget we have done our best to estimate what future expenditures will be necessary in relation to the project. For an example of the type of impact see the specific project sheet on the following pages.

## *Significant Nonroutine Capital Projects Request*

FY 15-16

### Capital Improvement Fund

Project Name: *Motorcross Park Construction*

Estimated Total Cost of Project (All Accounts)

\$	730,000
----	---------

#### Project Description

##### 1. Location

South 10th Street

##### 2. Work to be Performed

First phase of construction - Design phase

##### 3. Reason for Work

Construct a motorcross park for citizens complete with multiple trails for recreationl use.

##### 4. Impact on Operating Budget

Negligible - no anticipated M&O cost since it will be in the design phase and possibly in the latter stage, construction will commence.

Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-

*Significant Nonroutine Capital Projects Request*

FY 15-16

**Streets Improvement Construction Fund**

Project Name: *29th - Oxford to State Highway (SH) 107*

Estimated Total Cost of Project (All Accounts)

**\$ 3,688,282**

**Project Description**

**1. Location**

29th - Oxford to State Highway (SH) 107

**2. Work to be Performed**

Expansion of existing two-lane road to a four land road.

**3. Reason for Work**

Extends major North/South Corridor to SH 107 and will relieve traffic on Ware and 23rd Streets.

**4. Impact on Operating Budget**

Negligible

Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-

Project Name: *Bicentennial: Trenton to State Highway (SH)107*

Estimated Total Cost of Project (All Accounts)

**\$ 7,172,200**

**Project Description**

**1. Location**

Bicentennial: Trenton to State Highway (SH)107

**2. Work to be Performed**

Expansion of existing two-lane road to a four land road.

**3. Reason for Work**

Expansion of another corridor to SH 107 and alleviate on other North/South corridors.

**4. Impact on Operating Budget**

Negligible

Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-

## Significant Nonroutine Capital Projects Request

FY 15-16

Project Name: *Erie St. ROW - Ware to Bentsen Road*

Estimated Total Cost of Project (All Accounts)

\$ 1,537,505

### Project Description

#### 1. Location

Erie Avenue from Bentsen to Ware Road

#### 2. Work to be Performed

Construct a new 2 lane road with a median and bike lanes.

#### 3. Reason for Work

Provide another accessible route to Convention Center and new Performing Arts Center.

#### 4. Impact on Operating Budget

Negligible

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

## Performing Arts Construction Fund

Project Name: *Performing Arts Building*

Estimated Total Cost of Project (All Accounts)

\$ 30,444,101

### Project Description

#### 1. Location

700 Convention Center Boulevard

#### 2. Work to be Performed

83,000 square feet Performance Art Building with 1800 seats

#### 3. Reason for Work

Replace the existing Civic Center Auditorium constructed in 1960

#### 4. Impact on Operating Budget

Negligible

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

*Significant Nonroutine Capital Projects Request*

FY 15-16

**Sports Facility Construction Fund**

Project Name: *Baseball Complex - First Phase*

Estimated Total Cost of Project (All Accounts)

\$ 9,600,000
--------------

**Project Description**

**1. Location**

29th and 5 Mile Line and Muncipal Park

**2. Work to be Performed**

To design and construct a baseball complex.

**3. Reason for Work**

Youth program have expanded and there is not sufficient fields for play.

**4. Impact on Operating Budget**

Negligible - There will be no impact this budget year. Anticipate completion next year and will address it.

Personnel Services	\$ -	Other	\$ -
Supplies		Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: *Municipal Park Girls Softball Complex*

Estimated Total Cost of Project (All Accounts)

\$ 4,000,000
--------------

**Project Description**

**1. Location**

29th and 5 Mile Line and Muncipal Park

**2. Work to be Performed**

To design and construct a softball complex.

**3. Reason for Work**

Youth program have expanded and there is not sufficient fields for play.

**4. Impact on Operating Budget**

Negligible - There will be no impact this budget year. Anticipate completion next year and will address it.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -



*Significant Nonroutine Capital Projects Request*

FY 15-16

**Water Depreciation Fund**

Project Name: *Balboa Water line - Phase II*

Estimated Total Cost of Project (All Accounts)

\$ 1,000,000

**Project Description**

**1. Location**

Balboa Acres Subdivision

**2. Work to be Performed**

Replacing existing waterlines

**3. Reason for Work**

Replacing aging waterline infrastructure

**4. Impact on Operating Budget**

Positive impact on operating budget because we would anticipate a reduced number of line breakages

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: *Ware Road Wide Waterline Mile 3 -Trenton*

Estimated Total Cost of Project (All Accounts)

\$ 1,000,000

Project Description Relocation of Water and Sanitary Sewer Utilities

**1. Location**

Ware Road from Buddy Owens Ave. to Aburn Ave.

**2. Work to be Performed**

Relocation of Waterlines outside the proposed pavement structure withing TXDOT Right-of-Way, and lowering of Sanitary Sewer Manholes.

**3. Reason for Work**

TXDOT driven project. TXDOT is widening Ware Road from Mile 3 to Mile 5.

**4. Impact on Operating Budget**

No Impact

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

*Significant Nonroutine Capital Projects Request*

FY 15-16

**Sewer Depreciation/Capital Improvement Fund**

Project Name: *16th & Beech Lift station*

Estimated Total Cost of Project (All Accounts)

\$ 4,500,000
--------------

**Project Description**

**1. Location**

16th St & Beech St Mcallen TX 78501

**2. Work to be Performed**

Replacement of the existing lift station and gravity pipeline. New lift station, pumps, electrical system, and replacement of decayed piping with PVC piping.

**3. Reason for Work**

System is at the end of its life cycle.

**4. Impact on Operating Budget**

Lower or Higher Electricity Costs to be determined.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: *Northgate Sewer*

Estimated Total Cost of Project (All Accounts)

\$ 1,000,000
--------------

**Project Description:**

**1. Location**

Northgate Road from Main Street to a point just west of 2nd Street

**2. Work to be Performed**

Installation of a 12" Gravity Sewerline along Northgate Road from Main Street to a point just west of 2nd Street

**3. Reason for Work**

No sewer service exists along Northgate. Proposed sewerline will serve future developments in this area

**4. Impact on Operating Budget**

Minimal impact on perating budget as no Lift Stations are proposed

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

## Significant Nonroutine Capital Projects Request

FY 15-16

### Sewer Revenue Bond Projects

Project Name: *South WWTP Upgrade Construction*

Estimated Total Cost of Project (All Accounts)

\$ 39,158,040

Project Description 10 Million Gallons A Day Wastewater Treatment Plant Upgrade Project

#### 1. Location

4100 Idela Ave. McAllen TX 78503

#### 2. Work to be Performed

New: Headworks Structure, 3 Clarifiers, Blower Building, Aeration Basins, Blower System, Sludge Digester, Sludge Thickener, Administration Building, Sludge Belt Press, Sludge Membranes, Fine Bubble Diffusion, SCADA system.

#### 3. Reason for Work

Treatment infrastructure is at the end of its life cycle.

#### 4. Impact on Operating Budget

To Be Determined: Additional electricity costs and staff time. Inspection Overtime during the construction phase.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: *South WWTP UV & Reuse Pumping*

Estimated Total Cost of Project (All Accounts)

\$ 5,680,836

Project Description

#### 1. Location

4100 Idela Ave. McAllen TX 78503

#### 2. Work to be Performed

New UV structure, Conversion of an existing Clarifier to a Reuse Holding Tank, 2 Blowers, Reuse Piping, Hypochlorite Disinfection System, SCADA system.

#### 3. Reason for Work

Disinfection treatment infrastructure is at the end of its life cycle.

#### 4. Impact on Operating Budget

To Be Determined: Additional electricity costs and staff time. Inspection Overtime during the construction phase.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

*Significant Nonroutine Capital Projects Request*

FY 15-16

**Airport Capital Improvements Fund**

Project Name: *EMAS Project*

Estimated Total Cost of Project (All Accounts)

\$ 2,324,603

**Project Description**

**1. Location**

2500 South Bicentennial - McAllen International Airport

**2. Work to be Performed**

Installation of flexible base, asphalt pavement beyond existing Runway 13 blast pad and installation of a concrete box culvert extension with sluice gate on the south end and the realignment and paving of airport parameter.

**3. Reason for Work**

Response to FAA Order 750.1.B. Federal Mandate to bring Runway Area Safety into compliance.

**4. Impact on Operating Budget**

Negligible -

Personnel Services	\$ -	Other	\$ 250
Supplies	\$ 500	Capital	\$ -
Services	\$ -	<b>Total</b>	<b>\$ 750</b>

Project Name: *Airport Entry/Exit Door Replacement*

Estimated Total Cost of Project (All Accounts)

\$ 705,100

**Project Description**

**1. Location**

2500 South Bicentennial - McAllen International Airport

**2. Work to be Performed**

Replacement of a new and efficient system and replace outdated system.

**3. Reason for Work**

Existing doors are over 20 years old and maintenance has been an issued.

**4. Impact on Operating Budget**

Negligible

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ 250	<b>Total</b>	<b>\$ 250</b>

*Significant Nonroutine Capital Projects Request*  
FY 15-16

**Toll Bridge Capital Improvement Fund**

Project Name: *Hidalgo Bridge Improvements*

Estimated Total Cost of Project (All Accounts)

\$	2,939,581
----	-----------

**Project Description**

**1. Location**

1023 International Boulevard - Hidalgo International Bridge

**2. Work to be Performed**

Facilities upgrade on existing facilities.

**3. Reason for Work**

Facilities outdated and will bring it to meet code requirements.

**4. Impact on Operating Budget**

Negligible - Staffing presently in place

Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-

---

**Anzalduas Capital Improvement Fund**

Project Name: *Southbound Commercial Mexico Lane*

Estimated Total Cost of Project (All Accounts)

\$	899,186
----	---------

**Project Description**

**1. Location**

6100 South Stewart Road

**2. Work to be Performed**

Construction of a southbound lane

**3. Reason for Work**

Construction of lane will allow commercial traffic crossings.

**4. Impact on Operating Budget**

Negligible

Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-

*Significant Nonroutine Capital Projects Request*

FY 15-16

**Development Corporation of McAllen Fund**

Project Name: *Median Landscaping - 10th Street*

Estimated Total Cost of Project (All Accounts)

\$ 1,217,955

**Project Description**

**1. Location**

10th Street from Trenton to State Highway 107

**2. Work to be Performed**

Construction of medians and landscaping within existing turning lanes.

**3. Reason for Work**

Study shows that with medians in place, a reduction of accidents will occur.

**4. Impact on Operating Budget**

Negligible.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: *Bentsen Road Hike and Bike Trail*

Estimated Total Cost of Project (All Accounts)

\$ 975,331

**Project Description**

**1. Location**

Bentsen Road from Pecan to 3 Mile Line

**2. Work to be Performed**

Will be adding landscaping, irrigation, lighting, a parking node and pedestrian amenities.

**3. Reason for Work**

Beautify the proposed Hike & Bike Trail.

**4. Impact on Operating Budget**

Negligible

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ 4,000	Total	\$ 4,000

## Significant Nonroutine Capital Projects Request

FY 15-16

Project Name: *Morris Park - Phase Two*

Estimated Total Cost of Project (All Accounts)

\$ 375,000

Project Description:

**1. Location**

Trenton Road - Morris Middle School

**2. Work to be Performed**

Trail construction at Morris Park.

**3. Reason for Work**

Community recreation

**4. Impact on Operating Budget**

Slight -

Personnel Services	\$ -	Other	\$ 5,000
Supplies	\$ 20,000	Capital	\$ -
Services	\$ -	Total	\$ 25,000

Project Name: *Bicentennial Road Trail Extension*

Estimated Total Cost of Project (All Accounts)

\$ 413,000

Project Description:

**1. Location**

Bicentennial Boulevard from Nolana Road to Trenton Road

**2. Work to be Performed**

Construction of Bicentennial Trail for Citizens

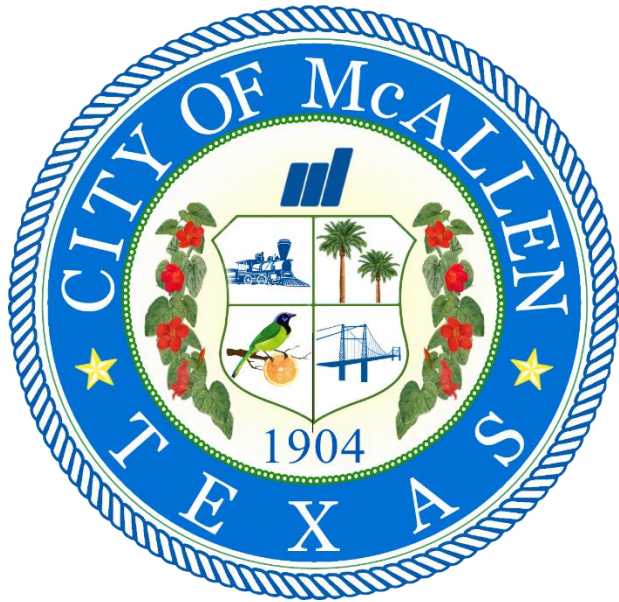
**3. Reason for Work**

Promote McAllen as a safe city and optimize infrastructure. Promote a healthy lifestyle.

**4. Impact on Operating Budget**

Slight -

Personnel Services	\$ -	Other	\$ 1,000
Supplies	\$ 500	Capital	\$ -
Services	\$ 15,000	Total	\$ 16,500

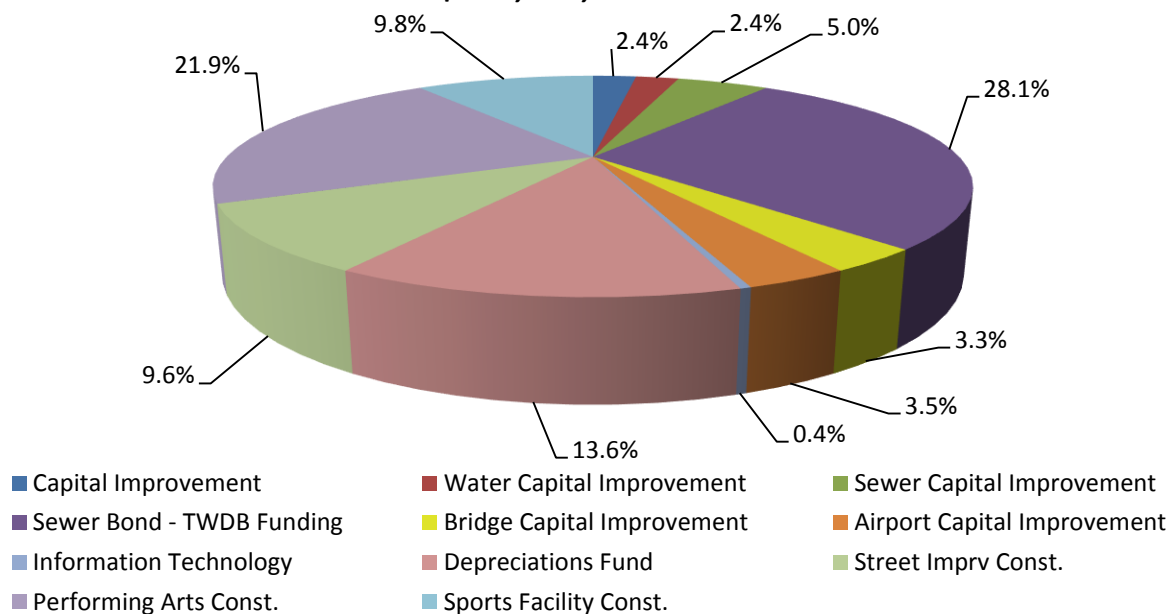




## CAPITAL PROJECTS FUNDS APPROPRIATIONS

### By Fund

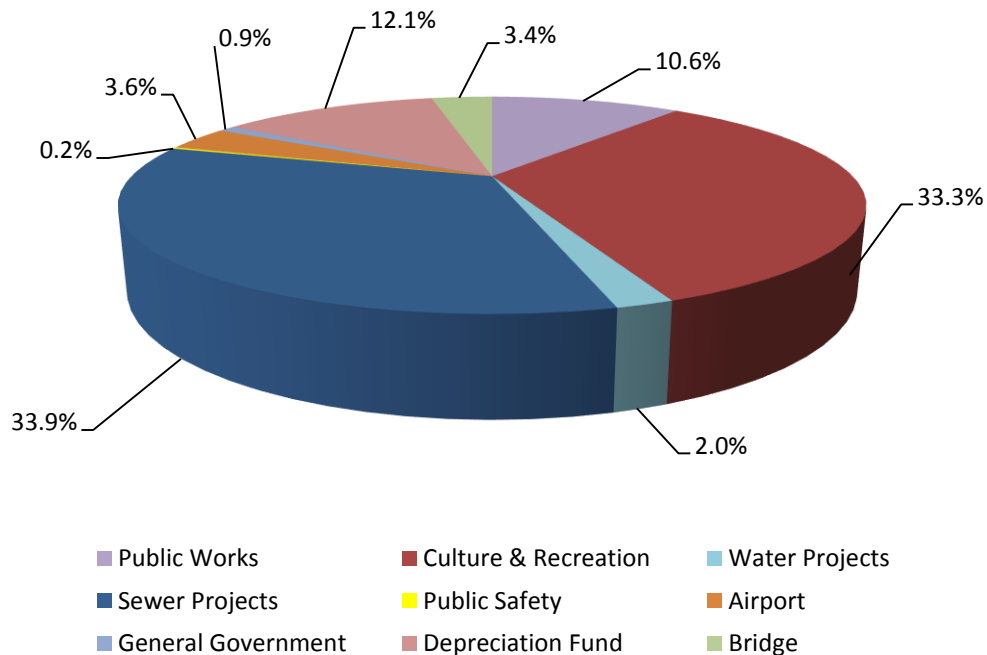
**\$136,094,507**

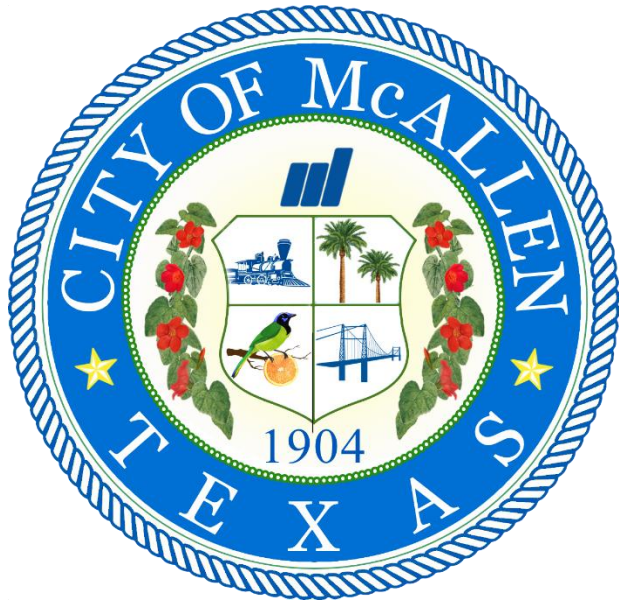


## CAPITAL PROJECTS FUND APPROPRIATION

### By Category

**\$136,094,507**





CITY OF McALLEN, TEXAS  
DEPRECIATION FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2015-2016

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
CAPITAL IMPROVEMENTS FUND (300)				
GENERAL GOVERNMENT	SEE PAGE 147 FOR PROJECTS	-	N/A	690,000
FIRE DEPARTMENT	SEE PAGE 147 FOR PROJECTS	-	N/A	60,000
TRAFFIC	SEE PAGE 147 FOR PROJECTS	-	N/A	265,000
HIGHWAYS & STREETS	SEE PAGE 147-148 FOR PROJECTS	-	N/A	512,000
DRAINAGE	SEE PAGE 148 FOR PROJECTS	-	N/A	560,000
PARKS & RECREATION	SEE PAGE 148 FOR PROJECTS	-	N/A	1,231,000
FUND TOTAL				3,318,000
STREET IMPROVEMENT CONSTRUCTION FUND (322)				
CAPITAL PROJECT	SEE PAGE 149 FOR PROJECTS	-	N/A	13,367,806
FUND TOTAL				13,367,806
PERFORMING ARTS CONSTRUCTION FUND (324)				
CAPITAL PROJECT	BUILDING	N	1	30,444,101
FUND TOTAL				30,444,101
SPORTS FACILITY CONSTRUCTION FUND (326)				
CAPITAL PROJECT	MUNICIPAL PARK (GIRLS SOFTBALL COMPLEX)	N	N/A	4,000,000
	BASEBALL COMPLEX	N	N/A	9,600,000
FUND TOTAL				13,600,000
INFORMATION TECHNOLOGY FUND (340)				
CAPITAL PROJECT	ERP IMPLEMENTATION PHASE II	N	1	25,000
	PARKING METERS	N	14	140,000
	KRONOS REPLACEMENT	N	20	200,000
	ASSET MANAGEMENT SYSTEM	N	1	144,739
FUND TOTAL				509,739
WATER DEPRECIATION FUND (410)				
WATER PLANTS	NORTH PLANT - PAINT BUILDING	R	1	30,000
	SOUTH PLANT - OPERATIONS ROOM COUNTER	R	1	16,000
	SOUTH PLANT - LIGHTING FIXTURES	R	1	12,000
	SOUTH PLANT - WINDOWS PUMP HOUSE #2	R	1	45,000
	3/4 TON EXTENDED CAB	R	1	26,000
	NORTH PLANT - EQ BASIN MOTORS	R	2	6,000
	SOUTH PLANT - SCADA SYSTEM	R	1	675,000
	SOUTH PLANT - BACKWASH PUMP WITH MOTOR	R	2	150,000
	SOUTH PLANT - RAW WATER PUMP	R	1	80,000
	SOUTH PLANT - AIR COMPRESSOR	R	2	15,000
	SOUTH PLANT - SELF CONTAIN BREATHING APPARATUS	R	1	5,000
	SOUTH PLANT - 24" DRAIN ACTUATORS	R	2	13,000
	SOUTH PLANT - 14" CHECK VALVE	R	2	14,000
	SOUTH PLANT - AUTOMATIC CHEMICAL FEEDERS	R	2	15,000
	SOUTH PLANT - BACK UP BATTERIES SET	R	1	15,000
	DEPT. TOTAL			1,117,000
WATER LAB	NANO PURE WATER SYSTEM	R	1	9,000
	HOT DRY AIR OVEN	R	1	4,000
				13,000
TRANSMISSION & DISTRIBUTION	1/2 TON UTILITY VAN	R	1	35,000
	1/2 TON PICK UP	R	1	25,000
	MECHANICAL TAMPERS	R	2	6,000
	PORTABLE ELECTRIC GENERATOR	R	1	3,500
	METER BOXES - REGULAR AND LARGE	R	650	41,250
	METER BOX LIDS	R	300	13,500

CITY OF McALLEN, TEXAS  
DEPRECIATION FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2015-2016

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
TRANSMISSION & DISTRIBUTION (CONTINUE)	ASSORTED FITTING PIPE AND CUT-OFF	R	900	90,000
	METER READING COMPONENTS, ASSORTED SIZES	R	20	40,000
	WATER METERS, ASSORTED SIZES	R	2,340	199,400
	FIREHYDRANTS	R	40	78,250
	WATER VALVES MJxMJ, ASSORTED SIZES	R	100	63,625
	WATER VALVES MJxFLANGE	R	40	31,000
	DRESSER WITH ACCESSORIES	R	200	30,750
	DEPT. TOTAL			657,275
METER READER	6CY REG CAB/SHORTBED	R	2	42,000
CUSTOMER RELATIONS	CURRENCY SCANNER/COUNTER	R	1	2,995
CAPITAL PROJECTS	SEE PAGE 155 FOR DETAIL LISTING	N/A	N/A	4,100,000
	DEPT. TOTAL			4,100,000
	<i>TOTAL WATER DEPRECIATION FUND</i>			<u>5,932,270</u>
	<i>WATER CAPITAL IMPROVEMENT FUND (430)</i>			
WATER PLANT	SOUTH PLANT - CONCRETE SLAB - CHEMICAL TANK	R	1	12,000
	SOUTH PLANT - CHEMICAL STORAGE TANK	R	1	16,000
	SOUTH PLANT - 24" TRAILER	R	1	3,500
	ACCELA SOFTWARE SYSTEM	R	1	180,000
	DEPT. TOTAL			211,500
WATER LINE MAINTENANCE	LETTER FOLDER MACHINE	R	1	4,500
	METER BOXES FOR 3/4" & 1" METERS	R	700	49,000
	METER BOXES FOR 1 1/2 AND LARGER METERS	R	150	30,000
	METER BOX LIDS	R	700	31,500
	FITTINGS, PIPE & CUT OFFS, ASSORTED SIZES	R	600	60,000
	WATER METERS , ASSORTED SIZES	R	781	126,925
	TRANSCEIVERS FOR AMI/AMR METERS	R	825	79,200
	DEPT. TOTAL			381,125
CAPITAL PROJECTS	SEE PAGE 156 FOR PROJECTS	-	N/A	2,695,000
	<i>TOTAL WATER CAPITAL IMPROVEMENT FUND</i>			<u>3,287,625</u>
	<i>SEWER DEPRECIATION FUND (460)</i>			
WASTEWATER PLANTS	FORD EXPLORER	R	1	25,000
	NORTH PLANT - 15 HP NON POTABLE PUMP	R	1	4,000
	NORTH PLANT - WATER PUMP	R	1	6,000
	NORTH PLANT - VFD DRIVE	R	1	3,200
	NORTH PLANT - WASHER CONVEYOR /FINE SCREEN	R	2	17,000
	NORTH PLANT - WASHER COMPACTOR SCREW CONVEYOR	R	1	9,000
	NORTH PLANT - HEADWORK'S GRIT PUMP	R	1	11,200
	SOUTH PLANT - POLYMER FEED STATION	R	1	18,300
	SOUTH PLANT - CHLORING ANALYZER	R	1	3,500
	SOUTH PLANT - BUILDING ROOF MAINTENANCE	R	1	19,000
	SOUTH PLANT - REUSE PUMP	R	1	6,300
	PRETREATMENT - STANDARD PORTABLE SAMPLER	R	1	4,200
	DEPT. TOTAL			126,700
WASTEWATER COLLECTION	SUBMERSIBLE PUMPS, ASSORTED SIZES	R	14	85,400
	VACTOR TRUCK	R	1	320,000
	PORTABLE DOPPLER FLOW METER	R	1	4,200
	INSPECTION CAMERA (60 METERS)	R	1	3,000
	PORTABLE RADIOS WITH CHARGER	R	1	16,800
	DEPT. TOTAL			429,400
WASTEWATER ADMINISTRATION	3/4 TON GAS PICKUP	R	1	37,000

CITY OF McALLEN, TEXAS  
DEPRECIATION FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2015-2016

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
CAPITAL PROJECTS	SEE PAGE 158 FOR PROJECTS	-	N/A	6,375,140
	<i>TOTAL SEWER DEPRECIATION FUND</i>			6,968,240
	SEWER CAPITAL IMPROVEMENT FUND (480)			
CAPITAL PROJECTS	SEE PAGE 159 FOR PROJECTS	N	1	6,992,900
	<i>TOTAL SEWER CAPITAL IMPROVEMENT FUND</i>			6,992,900
	SEWER REV BOND (491)			
CAPITAL PROJECTS	SOUTH WASTEWATER TREATMENT PLANT CONSTRUCTION	N	1	11,000,000
	<i>TOTAL SEWER REVENUE BOND FUND</i>			11,000,000
	SEWER REV BOND 2012 TWDB (495)			
CAPITAL PROJECTS	REUSE DISINFECTION - CWSRF	N	1	5,680,836
	SOUTH WWTP UPGRADE CONSTRUCTION			22,500,000
	<i>TOTAL SEWER REVENUE BOND 2012 TWDB FUND</i>			28,180,836
	SANITATION DEPRECIATION FUND (502)			
RESIDENTIAL	AUTOMATED TRUCK	R	3	915,000
	AUTOMATED TRUCK - ROLLOVER	R	1	294,192
	AUTOMATED SIDELOAD TRUCK	R	1	294,192
				1,503,384
COMMERCIAL	SIDE LOAD TRUCKS	R	1	250,000
	SIDE LOAD TRUCKS	R	2	461,918
	FRONT LOAD TRUCKS	R	4	1,080,000
	RETRIEVER TRUCK	R	1	116,787
	DEPT. TOTAL			1,908,705
ROLL OFF	ROLL OFF TRUCK	R	1	180,000
	ROLL OFF TRUCK - ROLLOVER	R	2	331,226
				511,226
BRUSH	GRAPPLE LOADER	R	2	260,000
	GRAPPLE ROLL OFF TRUCK	R	1	220,000
	ROLL OFF BRUSH TRUCK	R	1	170,000
	OPEN TOP TRUCK	R	2	300,000
	REAR LOADER TRUCK	R	1	180,000
	MEGA LOADERS	R	2	260,000
	DEPT. TOTAL			1,390,000
STREET CLEANING	TYMCO SWEEPER	R	1	241,000
RECYCLING	FORKLIFT	R	1	30,000
COMPOSTING	BRUSH LOADER	R	1	200,000
	<i>TOTAL SANITATION DEPRECIATION FUND</i>			5,784,315
	PALM VIEW GOLF COURSE DEPRECIATION FUND (522)			
MAINTENANCE & OPERATIONS	MID DUTY UTILITY TRUCKSTER	R	1	18,000
	50 HP UTILITY TRACTOR	R	1	24,000
	HEAVY DUTY UTILITY TRUCKSTER	R	1	20,000
	<i>TOTAL PVGC DEPRECIATION FUND</i>			62,000

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS  
DEPRECIATION FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2015-2016

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
CAPITAL PROJECTS	CONVENTION CENTER DEPRECIATION FUND (543)			
	PAVING OF LOT	R	1	145,000
	<i>TOTAL CIVIC CENTER DEPRECIATION FUND</i>			<u>145,000</u>
	AIRPORT CIP FUND (554)			
CIP AIRPORT	TERMINAL EXPANSION CONSTRUCT. PH I	N	1	-
	FIDS PA SYSTEM	N	1	250,000
	DRAINAGE IMPROVEMENTS ENVIRONMENTAL	N	1	200,000
	CARGO RAMP ENVIRONMENTAL	N	1	225,000
	MASTER PLAN UPDATE	N	1	400,000
	EMAS MATERIALS	N	1	1,185,171
	EMAS CONSTRUCTION	N	1	1,139,432
	EMAS CONSTRUCTION MANAGEMENT	N	1	120,800
	CUSTOMER SERVICE KIOSK & VIDEO WALL	N	1	80,000
	MONUMENT & WAYFINDING SIGNS	N	1	120,000
	ENTRY/EXIT DOOR REPLACEMENTS	R	1	705,100
	OPERATIONS/PAVEMENT ASSESSMENT SOFTWARE	N	1	60,000
	AIRPORT PERIMETER LANDSCAPING	N	1	300,000
	HANGAR LANE RECONSTRUCTION	N	1	105,000
				<u>4,890,503</u>
	<i>TOTAL AIRPORT CIP FUND</i>			<u>4,890,503</u>
	BRIDGE CAPITAL IMPROVEMENT FUND (566)			
BRIDGE CIP	CANOPY IMPROVEMENTS	R	1	200,000
	RE-TILING PROJECT	N	1	175,000
	RESTROOM PROJECT	N/A	2	175,000
	OFFICE BUILDING UPGRADES	R	1	90,000
	PEDESTRIAN WALKWAY IMPROVEMENTS	N	1	50,000
	OFFICE EQUIPMENT	N/A	1	10,000
	BRIDGE IMPROVEMENTS	N/A	1	2,939,581
				<u>3,639,581</u>
	<i>TOTAL BRIDGE CAPITAL IMPROVEMENT FUND</i>			<u>3,639,581</u>
	ANZALDUAS CAPITAL IMPROVEMENT FUND (586)			
ANZALDUAS CIP	NORTHBOUND LANES	N/A	1	85,000
	SOUTHBOUND COMMERCIAL MEXICO LANE	N/A	1	899,186
	COMPUTER UPGRADES	N	1	5,400
	<i>TOTAL ANZALDUAS CAPITAL IMPROVEMENT FUND</i>			<u>989,586</u>
CAPITAL PROJECTS & DEPRECIATION FUNDS GRAND TOTAL				<u>\$ 139,112,502</u>

# **WATER FUND**

The **Water Fund** is a major fund that is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

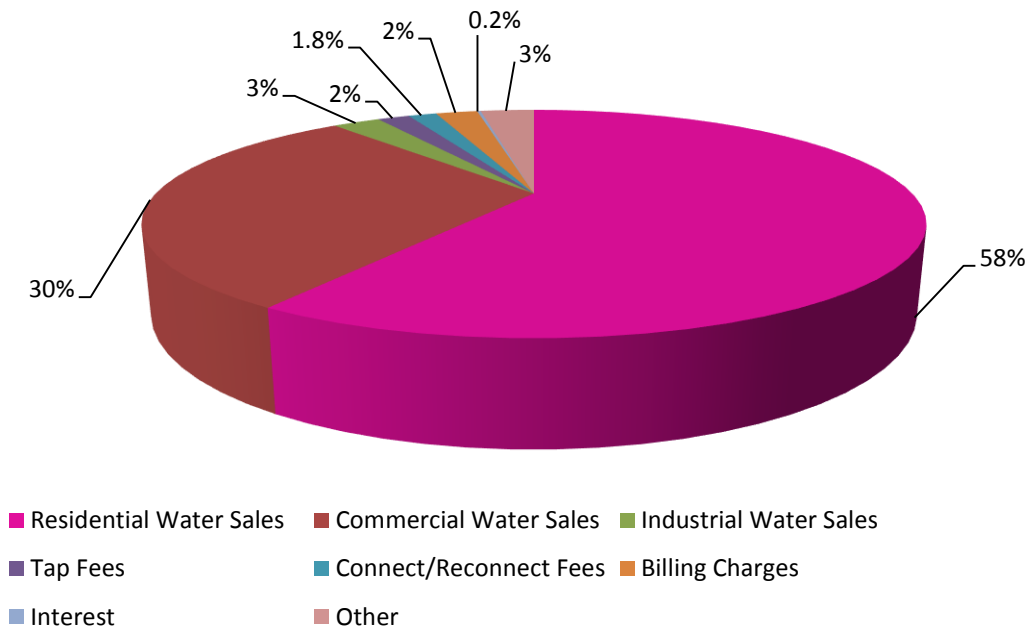
**City of McAllen, Texas  
Water Fund  
Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 4,932,290	\$ 5,445,172	\$ 4,734,224	\$ 4,696,636
Revenues:				
Residential Water Sales	9,101,372	11,555,539	9,244,431	12,227,327
Commercial Water Sales	5,190,762	5,943,386	4,793,060	6,161,176
Industrial Water Sales	483,294	507,364	405,891	519,267
Misc. Operating Revenues	48,550	320,000	394,564	320,000
Tap Fees	279,150	350,000	346,275	350,000
Connect Fees	97,915	150,000	166,925	150,000
Reconnect Fees	126,155	160,000	225,790	160,000
Reimbursements	460,000	460,000	460,000	460,000
Misc. Non-Operating Revenues	551,321	270,500	261,652	270,500
Interest Earned	33,360	33,360	41,360	37,965
Total Revenues	16,371,879	19,750,149	16,339,948	20,656,235
Operating Transfers In	-	-	-	-
Total Revenues and Transfers	16,371,879	19,750,149	16,339,948	20,656,235
<b>TOTAL RESOURCES</b>	<b>\$ 21,304,169</b>	<b>\$ 25,195,321</b>	<b>\$ 21,074,172</b>	<b>\$ 25,352,871</b>
APPROPRIATIONS				
Operating Expenses:				
Administration and General/Benefits	\$ 1,203,198	\$ 1,330,072	\$ 1,379,391	\$ 1,237,934
Water Treatment Plant	4,352,868	4,767,258	4,169,646	4,826,984
Cost of Raw Water	1,899,604	2,545,000	1,853,798	2,545,000
Water Laboratory	329,013	368,683	368,683	376,057
Water Line Maintenance	1,929,353	2,222,230	2,003,070	2,479,359
Water Meter Readers	849,106	921,288	917,903	997,049
Utility Billing	736,840	770,912	759,627	799,857
Customer Relations	770,870	866,700	834,952	923,128
Treasury Management	-	-	-	443,432
Employee Benefits	51,000	118,988	25,000	229,653
Liability and Misc. Insurance	90,073	90,073	90,073	55,099
Capital Outlay	-	-	-	166,245
Total Operations	12,211,925	14,001,204	12,402,143	15,079,798
Transfers To Depreciation Fund	1,425,001	1,627,857	1,341,323	1,496,838
Transfers to Debt Service-2005 Issue	1,199,723	1,205,655	931,670	-
Transfers to Debt Service-2006 Issue	1,519,690	1,527,414	1,527,414	1,527,349
Transfers to Capital Improvements	480,375	692,920		692,625
Transfers to Debt Service-2015 Issue	-	-	174,987	1,063,552
Other Non-operating expenses	9,322	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 16,846,036</b>	<b>\$ 19,055,050</b>	<b>\$ 16,377,537</b>	<b>\$ 19,860,162</b>
Revenues over/(under) Expenditures	(474,157)	695,099	(37,589)	796,073
Other Changes Affecting Working Capital	276,091	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 4,734,224</b>	<b>\$ 6,140,271</b>	<b>\$ 4,696,636</b>	<b>\$ 5,492,709</b>



## WATER FUND REVENUES

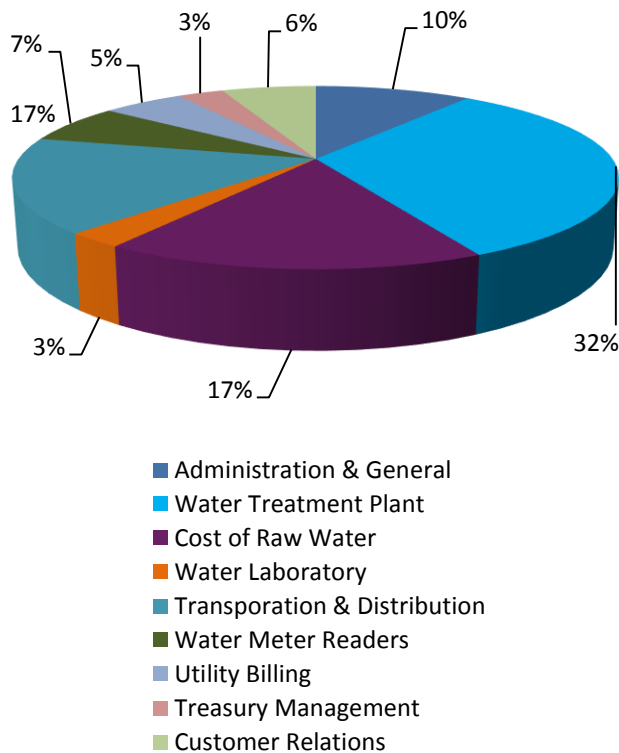
**\$20,656,235**



## WATER FUND APPROPRIATION

**By Division**

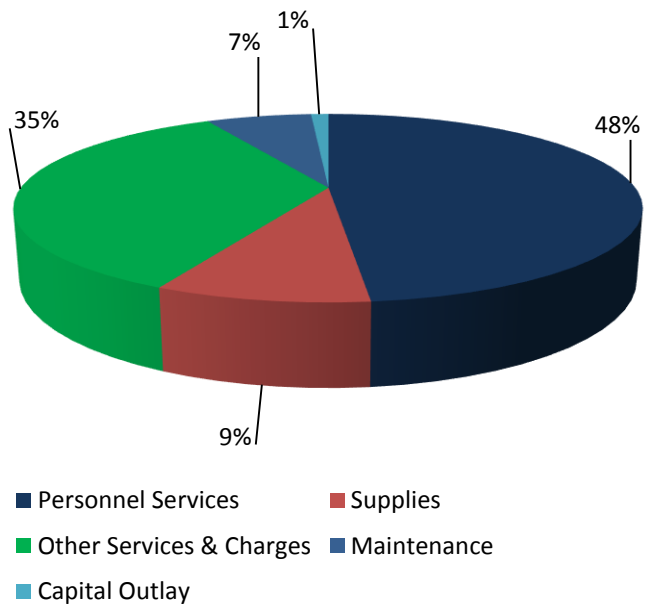
**\$15,079,798**

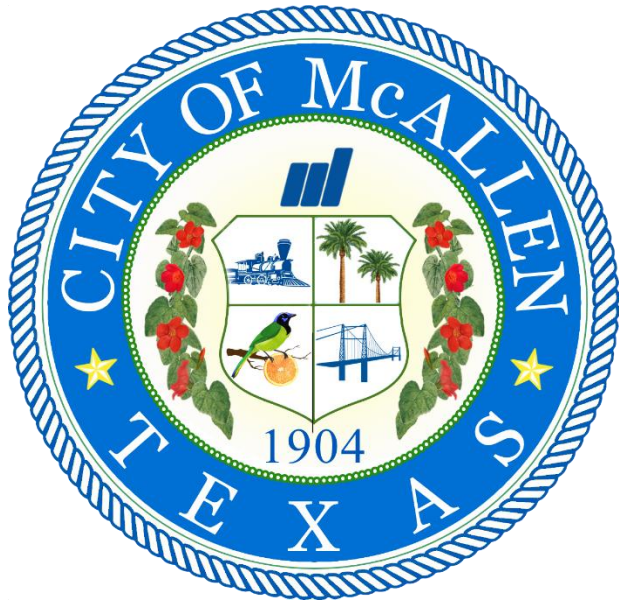


## WATER FUND APPROPRIATION

**By Category**

**\$15,079,798**





**City of McAllen, Texas  
Water Fund  
Expense Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b><u>BY DEPARTMENT</u></b>				
Administration and General	\$ 1,203,198	\$ 1,330,072	\$ 1,379,391	\$ 1,241,734
Employee Benefits	51,000	118,988	25,000	229,653
Liability and Misc. Insurance	90,073	90,073	90,073	55,099
Water Treatment Plant	4,352,868	4,767,258	4,169,646	4,896,824
Cost of Raw Water	1,899,604	2,545,000	1,853,798	2,545,000
Water Laboratory	329,013	368,683	368,683	397,557
Transportation & Distribution	1,929,353	2,222,230	2,003,070	2,521,809
Water Meter Readers	849,106	921,288	917,903	1,022,804
Utility Billing	736,840	770,912	759,627	799,857
Treasury Management	-	-	-	446,332
Customer Relations	770,870	866,700	834,952	923,128
<b>TOTAL OPERATING EXPENSES</b>	<b>12,211,925</b>	<b>14,001,204</b>	<b>12,402,143</b>	<b>15,079,798</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 12,211,925</b>	<b>\$ 14,001,204</b>	<b>\$ 12,402,143</b>	<b>\$ 15,079,798</b>
<b><u>BY EXPENSE GROUP</u></b>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 4,469,007	\$ 4,730,995	\$ 4,444,842	\$ 5,147,207
Employee Benefits	1,427,416	1,625,062	1,523,524	2,130,985
Supplies	1,125,901	1,362,565	1,164,693	1,364,215
Other Services and Charges	4,346,849	5,151,783	4,357,095	5,267,332
Maint. and Repair Services	765,819	973,239	802,722	1,003,814
Non-capitalized Capital Outlay	76,933	157,560	109,267	166,245
<b>TOTAL OPERATING EXPENSES</b>	<b>12,211,925</b>	<b>14,001,204</b>	<b>12,402,143</b>	<b>15,079,798</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 12,211,925</b>	<b>\$ 14,001,204</b>	<b>\$ 12,402,143</b>	<b>\$ 15,079,798</b>
<b><u>PERSONNEL</u></b>				
Admin. and General	8	8	8	6
Water Treatment Plant	35	35	35	34
Laboratory Services	6	6	6	6
Trans & Distribution	44	44	44	44
Meter Readers	18	18	18	18
Utility Billing	9	9	9	9
Treasury Management	-	-	-	4
Customer Relations	17	18	18	18
<b>TOTAL PERSONNEL</b>	<b>137</b>	<b>138</b>	<b>138</b>	<b>139</b>



# Water Fund Administration

www.mcallen.net/mpu/departments/administration

## Mission Statement:

Guided by relentless focus on four strategic pillars, McAllen Public Utility will constantly strive to implement the critical initiatives required to achieve our vision, "To be the PREMIER utility in South Texas. In doing this, we will deliver operational excellence in every corner of the Utility and meet or exceed our commitments to the many constituencies we serve. All of our long-term strategies and short-term actions will be molded by a set of core values that are shared by each and every employee.

## Contact Us:

Mark A. Vega  
General Manager  
Utility Administration  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1630

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 535,520	\$ 589,819	\$ 477,900	\$ 482,017
Employee Benefits	131,422	154,993	154,993	169,584
Supplies	8,056	5,000	5,000	5,000
Other Services and Charges	474,151	499,301	651,889	548,000
Maintenance	48,419	80,959	82,459	33,333
Operations Subtotal	1,197,569	1,330,072	1,372,241	1,237,934
Capital Outlay	5,630	-	7,150	3,800
Operations & Capital Outlay Total	1,203,198	1,330,072	1,379,391	1,241,734
Non-Departmental				
Contingency	51,000	118,988	25,000	229,653
Insurance	90,073	90,073	90,073	55,099
<b>Total Expenditures</b>	<b>\$ 1,344,270</b>	<b>\$ 1,539,133</b>	<b>\$ 1,494,464</b>	<b>\$ 1,526,486</b>
<b>PERSONNEL</b>				
Exempt	5	5	5	3
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>6</b>

## MAJOR FY 15-16 GOALS

- 1.) Management and oversight of the Utility.
- 2.) Successful Performance Management.
- 3.) Successful Implementation of Succession Planning.
- 4.) Continue Employee Development of all MPU employees.

# Water Fund Administration

www.mcallen.net/mpu/departments/administration

Performance Measures				
	Actual FY 13-14	Goal FY14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	8	8	8	6
Department Expenditures	\$ 1,344,270	\$ 1,539,133	\$ 1,494,464	\$ 1,526,486
<b>Outputs:</b>				
Quarterly financial reports	4	4	4	4
Official budget document	Yes	Yes	Yes	Yes
Utility Board agenda packets	Yes	Yes	Yes	Yes
Utility Board minutes	Yes	Yes	Yes	Yes
Posting of Board meeting agendas	Yes	Yes	Yes	Yes
<b>Effectiveness Measures:</b>				
Financial Reports completed within 45 days following quarter-end	4%	4%	4%	4%
Maintain/Improve S & P/Moody's Ratings: Water/Sewer Revenue Bonds	AA+ /AA	AA+ /AA	AA+ /AA	AA+ /AA
Agenda packets delivered to Board by Friday prior to Tuesday meeting	Yes	Yes	Yes	Yes
Board minutes prepared prior to next Utility board meeting	Yes	Yes	Yes	Yes
Board meeting agendas posted 72 hours of meeting time	Yes	Yes	Yes	Yes
<b>Efficiency Measures:</b>				
Financial Reports completed within 45 days following quarter-end	Yes	Yes	Yes	Yes
Complete Official Budget document within 1st two months of the year	Yes	Yes	Yes	Yes
Agenda packets delivered to Board by Friday prior to Tuesday meeting	100%	100%	100%	100%
Department expenditures per capita	\$ 10.31	\$ 10.66	\$ 10.47	\$ 11.55

## Description:

Water Administration includes 6 full time employees. This department oversees the general administration of the MPU, including finance, procurement, and anything related to the MPU Board of Trustees and meetings.



# Water Fund Water Plant

www.mcallen.net/mpu/departments/watersystems

## Mission

### Statement:

To provide a safe continuous supply of potable water for public consumption.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,167,448	\$ 1,224,160	\$ 1,086,409	\$ 1,240,086
Employee Benefits	382,656	413,561	413,561	468,696
Supplies	997,863	1,205,410	1,028,000	1,206,560
Other Services and Charges	1,400,796	1,444,155	1,230,449	1,503,810
Maintenance	389,876	407,832	405,000	407,832
Operations Subtotal	4,338,638	4,695,118	4,163,419	4,826,984
Capital Outlay	14,229	72,140	6,227	69,840
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 4,352,868</b>	<b>\$ 4,767,258</b>	<b>\$ 4,169,646</b>	<b>\$ 4,896,824</b>
<b>PERSONNEL</b>				
Exempt	5	5	5	5
Non-Exempt	29	29	29	28
Part-Time	1	1	1	1
<b>Total Positions Authorized</b>	<b>35</b>	<b>35</b>	<b>35</b>	<b>34</b>

## Contact Us:

Jose Solis  
Interim Director of  
Water Systems  
2501 W. Expressway 83  
McAllen, TX 78503  
(956) 681-1700

## MAJOR FY 15-16 GOALS

- 1.) To provide public with potable water without interruption.
- 2.) Continue implementing performance management program with staff.
- 3.) Improve sludge dewatering process for south plant.
- 4.) Replace existing flocculation system with better technology.
- 5.) Alternative water supply for North Plant.
- 6.) Continue sending staff to schools.
- 7.) Replace expansion plant actuators with new and better equipment.
- 8.) Continue with our Repair-in-house program.
- 9.) Continue performing PM on electrical system.

## Description:

The Water Treatment Division's primary responsibility is to provide a safe, ample supply of drinking water. Currently 33 employees are utilized to comply with all TCEQ regulations resulting in a "Superior" rating. The Water Conservation program individually educates public on more efficient water usage, currently in a "voluntary conservation stage".

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	34	34	34	33
Department Expenditures	\$ 4,352,868	\$ 4,767,258	\$ 4,169,646	\$ 4,896,824
<b>Outputs:</b>				
Total raw water treated (000)	9,867,778	11,330,000	9,000,000	11,330,000
Total HI-Service water produced (mgd)	9,480,534	10,660,000	8,400,000	11,000,000
Average daily consumption (mgd)	26	28	30	24
Maximum daily consumption (mgd)	39	38	36	35
Capacity	59	59	59	59
Water analysis	291,000	291,000	301,950	312,900
<b>Effectiveness Measures:</b>				
Turbidity removal	99%	99%	99%	99%
Disinfection requirement (MCL 4.0)	4	4	4	4
Compliance with all regularly	99%	100%	100%	100%
Compliance with all water quality	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Chemical cost per MG	\$ 110	\$ 104	\$ 119	\$ 101
Power cost per MG	\$ 108	\$ 103	\$ 122	\$ 103
Maintenance cost per MG	\$ 37	\$ 32	\$ 44	\$ 32
Personnel cost per MG	\$ 148	\$ 136	\$ 171	\$ 140
Department expenditures per capita	\$ 32.33	\$ 34.22	\$ 33.50	\$ 34.37



# Water Fund Cost of Raw Water

www.mcallen.net/mpu

## Mission Statement:

McAllen Public Utility will acquire raw water in such quantity and quality as to provide a safe and reliable water supply for present and future water users.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,899,604	2,545,000	1,853,798	2,545,000
Maintenance	-	-	-	-
Operations Subtotal	1,899,604	2,545,000	1,853,798	2,545,000
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,899,604</b>	<b>\$ 2,545,000</b>	<b>\$ 1,853,798</b>	<b>\$ 2,545,000</b>

## Contact Us:

Jose Solis  
Interim Director of  
Water Systems  
2501 W. Expressway 83  
McAllen, TX 78503  
(956) 681-1700

## MAJOR FY 15-16 GOALS

- 1.) To provide a continuous and uninterrupted supply of raw water to Water Treatment Plants.



# Water Fund Water Lab

www.mcallen.net/mpu/departments/watersystems

## Mission Statement:

To provide the Water Treatment Division and Citizens of the City of McAllen a High Quality Service assuring that all rules and regulations are met.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 200,200	\$ 203,249	\$ 204,249	\$ 204,221
Employee Benefits	61,074	62,774	62,774	70,176
Supplies	24,901	31,130	30,130	30,130
Other Services and Charges	32,844	50,540	51,340	51,340
Maintenance	8,308	20,990	20,190	20,190
Operations Subtotal	327,326	368,683	368,683	376,057
Capital Outlay	1,687	-	-	21,500
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 329,013</b>	<b>\$ 368,683</b>	<b>\$ 368,683</b>	<b>\$ 397,557</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	5	5	5	5
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>

## Contact Us:

Jose Solis  
Interim Director of  
Water Systems  
2501 W. Expressway 83  
McAllen, TX 78503  
(956) 681-1700

## MAJOR FY 15-16 GOALS

- 1.) Continue compliance with NELAP accreditation.
- 2.) Continue to strive for 2% cost savings.
- 3.) Continue to improve and implement safety.
- 4.) Continue support for Water Treatment Plants, Transmission & Distribution, and Engineering Departments.
- 5.) Continue support and to educate the residents of City of McAllen regarding water quality concerns.
- 6.) Continue to improve the R & D section in laboratory.
- 7.) Continue Performance Management.
- 8.) Continue to improve laboratory analytical capabilities with new technology.

## Description:

The Water Laboratory's main function is to assure the public's drinking water is potable, safe and in compliance with TCEQ regulations. Currently, there are 5 full time certified employees working in the water laboratory. Every chemical and biological analysis performed is health oriented. An average of 6000 chemical and biological analyses are performed on a monthly basis under the national program known as NELAP.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	6	6	6	6
Department Expenditures	\$ 329,013	\$ 368,683	\$ 368,683	\$ 397,557
<b>Outputs:</b>				
Total Bacterial Analyses	4,637	4,000	4,500	4,250
General Analysis	84,879	60,000	70,000	75,000
Consumer Confidence Report (CCR)	53,000	50,000	50,000	50,000
Total Organic Carbon Analysis	5,925	4,000	4,500	4,000
Ion Chromatography Analysis	1,412	2,000	2,200	2,000
<b>Effectiveness Measures:</b>				
Monthly Culture & Microbio Analysis	386	333	375	354
MPU Bacterial Analyses	7,073	5,000	5,833	6,250
Number of Inquires for CCR	12	15	10	10
<b>Efficiency Measures:</b>				
Workload per employee	\$ 14,919	\$ 11,667	\$ 12,417	\$ 13,208
Lab cost per million gallons	\$ 38	\$ 45	\$ 43	\$ 43
Department expenditures per capita	\$ 2.49	\$ 2.72	\$ 2.77	\$ 2.95





# Water Fund Transmission & Distribution

www.mcallen.net/mpu/departments/transmissionanddistribution

## Mission Statement:

Transmission & Distribution Department is dedicated to providing uninterrupted customer service. In doing so, we will continuously maintain the water system and provide the customer service we are certified to provide at all times.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,215,833	\$ 1,288,731	\$ 1,244,229	\$ 1,472,076
Employee Benefits	382,949	432,278	432,278	551,483
Supplies	25,298	42,500	31,800	42,500
Other Services and Charges	62,820	74,650	59,800	77,550
Maintenance	218,288	335,751	191,963	335,751
Operations Subtotal	1,905,188	2,173,910	1,960,070	2,479,359
Capital Outlay	24,165	48,320	43,000	42,450
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,929,353</b>	<b>\$ 2,222,230</b>	<b>\$ 2,003,070</b>	<b>\$ 2,521,809</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	41	41	41	41
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>44</b>	<b>44</b>	<b>44</b>	<b>44</b>

## Contact Us:

Jose Solis  
Interim Director of  
Water Systems  
2501 W. Expressway 83  
McAllen, TX 78503  
(956) 681-1700

## MAJOR FY 15-16 GOALS

- 1.) Continue with TWUA Certification for the Transmission & Distribution employees.
- 2.) Continue working on JBS Program to replace old meters and test large meters annually.
- 3.) Exercise water valves and replace broken valves throughout the City.
- 4.) Enforce and maintain Backflow Cross-Connection Program.
- 5.) Continue flushing program to prevent bacteriological contamination.

## Description:

The Transmission and Distribution Department maintain the water system of the City of McAllen. Such services include, but are not limited to; water lines, water meter, water valves, and fire hydrants. We also tap into the existing water lines for new customers and new developments. Other services provided are the Backflow Cross-Connection Control Program, which includes the testing and maintenance of city owned backflows.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	44	44	44	44
Department expenditures	\$ 1,929,353	\$ 2,222,230	\$ 2,003,070	\$ 2,521,809
<b>Outputs:</b>				
Number of New Taps	638	850	622	700
Number of complaints/requests comple	14,143	3,300	13,750	10,000
Number of service orders completed,	5,147	4,500	4,410	7,500
Total workload	19,928	8,650	18,728	12,000
<b>Effectiveness Measures:</b>				
Meters exchanged (JBS Report)	502	1,200	700	2,000
Main and service line repairs	517	300	450	400
Fire hydrants replaced	30	30	26	30
<b>Efficiency Measures:</b>				
Meters exchanged (average/month)	60	100	118	100
Meters installed (average/month)	52	100	52	75
Requests/complaints completed month	1,000	800	857	750
Water lines maintained (miles)	802	725	850	802
Fire hydrants maintained	4,041	4,100	4,200	4,041
Department expenditures per capita	\$ 14.58	\$ 15.20	\$ 15.16	\$ 15.62



# Water Fund Meter Readers

www.mcallen.net/mpu/departments/meter

## Mission Statement:

The Meter Reader Department is committed to providing professional, responsive and innovative field customer service and accurate meter readings for the citizens and visitors of McAllen.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 539,729	\$ 569,412	\$ 588,181	\$ 604,633
Employee Benefits	189,561	185,705	181,755	238,822
Supplies	24,077	24,965	23,250	24,965
Other Services and Charges	24,350	40,349	31,210	41,762
Maintenance	66,527	89,857	66,252	86,867
Operations Subtotal	844,245	910,288	890,648	997,049
Capital Outlay	4,862	11,000	27,255	25,755
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 849,106</b>	<b>\$ 921,288</b>	<b>\$ 917,903</b>	<b>\$ 1,022,804</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	17	17	17	17
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>18</b>	<b>18</b>	<b>18</b>	<b>18</b>

## Contact Us:

Melba D. Carvajal  
Director of Finance for  
Utilities  
Terri Uvalle  
Utility Billing Manager  
609 S. Broadway  
McAllen, TX 78501  
(956) 681-1640

## MAJOR FY 15-16 GOALS

- 1.) Start the integration of both meter reading systems, AMI and Manual reading.
- 2.) Utilize all features and aspects of Infinity Mobile "Service order Software" to improve efficiency.
- 3.) Reclassify one Meter Reader position to Meter Technician to increase efficiency and improve customer service response time.
- 4.) Improve the reading accuracy to consistently reflect zero errors per month by improving communication and feedback between supervisor and readers.
- 5.) Upgrade Badger Read Center to be mobile so that routes can be uploaded and downloaded out in the field.

## Description:

The Meter Reader Dept. provides water meter reading and meter connection services. With a staff of 10 meter readers, the department reads approximately 45,000 meters a month. A staff of 7 Meter Technicians provides field customer service for our citizens, consisting of connecting and disconnecting water services and responding to customer field inquiries. The Meter Technicians respond to approximately 3,900 field customer service requests on a monthly basis.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	18	18	18	18
- Meter Readers	9	9	9	9
- Meter Technicians	6	6	6	6
Department Expenditures	\$ 849,106	\$ 921,288	\$ 917,903	\$ 1,022,804
<b>Outputs:</b>				
Number of Meters read	556,339	544,000	556,215	563,700
Number of service orders completed	47,834	47,000	47,590	50,500
Number of meters/readings checked	11,218	8,500	10,315	13,760
<b>Effectiveness Measures:</b>				
24 - hour service percentage	99%	100%	99%	100%
Reading accuracy percentage	99.9%	100%	99%	100%
<b>Efficiency Measures:</b>				
Number of completed service orders per employee	664	653	661	701
Number of meters read daily per meter reader	271	265	271	275
Department expenditures per capita	\$ 6.42	\$ 6.79	\$ 6.88	\$ 7.60



# Water Fund Utility Billing

www.mcallen.net/mpu/departments/billing

## Mission

### Statement:

The Utility Billing Department provides residential, commercial, and industrial billing for water, sewer, and sanitation. We are committed to rendering accurate billing on a timely basis to all of our customers through a cost-effective and innovative approach.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 288,117	\$ 297,700	\$ 308,872	\$ 313,931
Employee Benefits	79,160	87,165	87,165	96,227
Supplies	30,603	38,000	31,500	38,000
Other Services and Charges	318,428	346,947	330,990	351,599
Maintenance	-	100	100	100
Operations Subtotal	716,309	769,912	758,627	799,857
Capital Outlay	20,531	1,000	1,000	-
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 736,840</b>	<b>\$ 770,912</b>	<b>\$ 759,627</b>	<b>\$ 799,857</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>

## Contact Us:

Melba D. Carvajal  
Director of Finance for  
Utilities  
Terri Uvalle  
Utility Billing Manager  
609 S. Broadway  
McAllen, TX 78501  
(956) 681-1640

## MAJOR FY 15-16 GOALS

- 1.) Utilize all features and aspects of CIS Infinity to improve efficiency and accuracy.
- 2.) Automating the mail inserting process for efficiency and possible cost savings by using a software to barcode the statements.
- 3.) Provide training for management staff to enhance their skills and knowledge.
- 4.) Modify internal department processes to improve efficiency, accuracy, and enhance customer service.

## Description:

With a staff of 9 employees, the Utility Billing Department reviews and processes Utility Statements which include water, sewer, sanitation, recycle fee, brush collection, neighborhood associations, sanitation state taxes, and other miscellaneous charges.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	9	9	9	9
Department Expenditures	\$ 736,840	\$ 770,912	\$ 759,627	\$ 799,857
<b>Outputs:</b>				
Utility bills processed	470,885	482,440	516,750	478,800
E-notifications processed	38,493	31,300	44,675	55,195
Service orders processed	18,194	13,500	15,610	21,600
Total amount billed	\$ 46,652,324	\$ 45,600,000	\$ 45,890,069	\$ 49,399,416
Delinquent notices generated	114,066	114,600	109,625	115,200
<b>Effectiveness Measures:</b>				
# of billing dates billed as scheduled	35	36	35	36
% of accounts billed timely	99.90%	100.00%	99.90%	100.00%
% of accounts billed accurately	99.90%	100.00%	99.90%	100.00%
<b>Efficiency Measures:</b>				
Utility bills processed per employee monthly	4,659	4,757	4,729	4,944
Service orders processed per employee monthly	\$ 217.00	\$ 161.00	\$ 186.00	\$ 200.00
Cost per bill	\$ 1.45	\$ 1.50	\$ 1.35	\$ 1.58
Number of bills not billed timely	10	36	6	36
Number of accounts billed incorrectly	37	30	30	60
Department expenditures per capita	\$ 4.84	\$ 5.19	\$ 5.07	\$ 5.74



# Water Fund Treasury Management

www.mcallen.net/mpu/departments/administration

## Mission Statement:

Charged with performing financial, investment, procurement accounting and treasury functions, the Financial Operations & Treasury Management Department's mission is to develop and implement a comprehensive and systematic approach to financial planning that guides MPU in its efforts to provide the best and most

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ 241,473
Employee Benefits	-	-	-	63,860
Supplies	-	-	-	1,500
Other Services and Charges	-	-	-	84,881
Maintenance	-	-	-	51,718
Operations Subtotal	-	-	-	443,432
Capital Outlay	-	-	-	2,900
Operations & Capital Outlay Total	-	-	-	446,332
Non-Departmental				
Non Capitalize Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 446,332</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	2
Non-Exempt	-	-	-	2
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4</b>

## MAJOR FY 15-16 GOALS

1. To operate in full compliance with all applicable legal requirements and supplementary governmental understandings.
- 2.) To perform rate analysis for water and sewer services resulting in rate, fees, and charges that generally reflect all cost of supplying those services to customers.
- 3.) To manage MPU's credit rating at a favorable level as can be maintained consistent with the needs of the financing and the cost of debt.
- 4.) To implement a program to educate and professionally develop staff.

## Contact Us:

Mark A. Vega  
General Manager  
Utility Administration  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1630



# Water Fund Customer Relations

www.mcallen.net/mpu/departments/customer

## Mission Statement:

The Customer Relations Department is committed to providing outstanding service for our internal and external customers through a friendly, knowledgeable and professional staff that will help inspire, educate and problem-solve for our customers through effective communication.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 522,160	\$ 557,924	\$ 535,002	\$ 588,770
Employee Benefits	149,595	169,598	165,998	187,385
Supplies	15,102	15,560	15,013	15,560
Other Services and Charges	43,783	60,768	57,546	63,390
Maintenance	34,401	37,750	36,758	68,023
Operations Subtotal	765,042	841,600	810,317	923,128
Capital Outlay	5,828	25,100	24,635	-
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 770,870</b>	<b>\$ 866,700</b>	<b>\$ 834,952</b>	<b>\$ 923,128</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	14	15	15	15
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>17</b>	<b>18</b>	<b>18</b>	<b>18</b>

## Contact Us:

Melba D. Carvajal  
Director of Finance for  
Utilities  
Pablo M. Rodriguez  
Customer Relations  
Manager  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1600

## MAJOR FY 15-16 GOALS

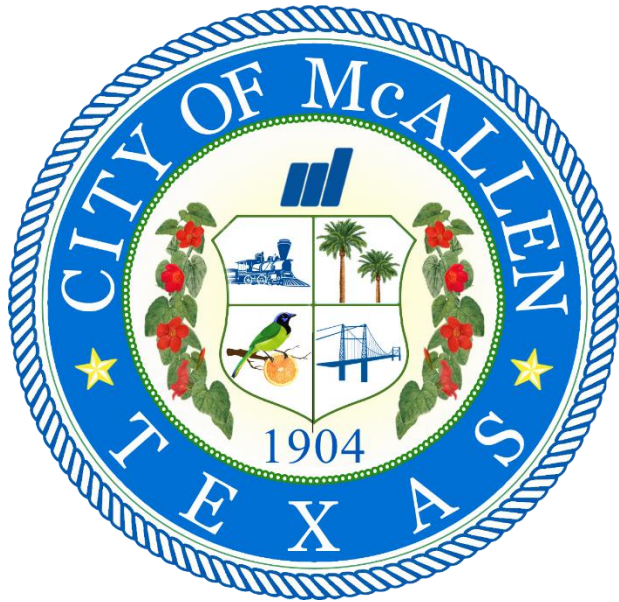
- 1.) Promote our E-Bill service to our customers.
- 2.) Implement paperless process when initiation of utility services.
- 3.) Implementation of bill pay interface with our utility software.
- 4.) Sign up more customers to Bank Draft.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	17	18	18	18
Number of customer service agents	8	8	8	9
Number of cashiers	9	9	9	9
Department Expenditures	\$ 770,870	\$ 866,700	\$ 834,952	\$ 923,128
<b>Outputs:</b>				
Number of incoming calls	85,214	89,100	88,758	91,552
Number of payments processed	139,567	145,560	144,982	149,514
Number of customers serviced	513,504	528,000	527,625	532,240
Number of active water accounts	44,068	45,268	45,288	46,060
Number of active sewer accounts	39,247	40,447	40,390	41,647
Number of customer complaints	350	300	315	350
<b>Effectiveness Measures:</b>				
Percent of bad debt expense	0.34%	0.34%	0.34%	0.34%
Active Water accounts	7.94	6.63	5.55	6.46
Active Sewer accounts	8.92	7.42	6.20	7.20
<b>Efficiency Measures:</b>				
Incoming calls responded per employee	10,652	11,138	10,853	10,900
Payments processed per employee	15,507	15,754	16,129	16,613
Customers serviced per employee	28,528	31,059	31,009	31,620
Department expenditures per employ	\$ 45,345	\$ 48,150	\$ 46,386	\$ 51,285
Department expenditures per capita	\$ 5.83	\$ 6.39	\$ 6.26	\$ 6.86

## Description:

The Customer Relations Department serves as the primary point of contact for citizens wishing to connect or disconnect water, sewer, and sanitation services and for payment of those services. McAllen Public Utility strives to continually enhance the services provided to our customers through innovative technology while maintaining some of the lowest utility rates in the Rio Grande Valley and throughout the State of Texas.



# SEWER FUND

The Sewer Fund is a major fund that is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and waste water collection.

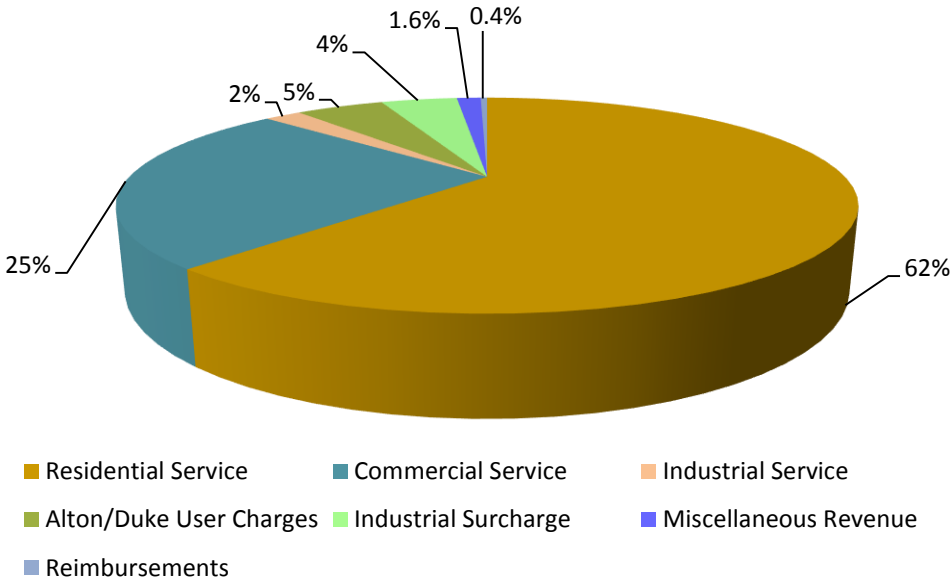
**City of McAllen, Texas  
Sewer Fund  
Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 5,260,500	\$ 4,808,962	\$ 2,624,292	\$ 3,766,489
Revenues:				
Residential Service	9,039,224	10,647,709	9,050,553	11,264,463
Commercial Service	3,306,176	4,464,805	3,795,084	4,613,807
Industrial Service	296,832	363,520	308,992	372,237
Alton User Charges	451,774	468,152	471,766	479,856
Calpine/Duke User Charges	540,968	420,000	583,679	420,000
Industrial Surcharge	920,887	785,000	830,984	785,000
Miscellaneous Operating Revenues	511,864	218,000	299,701	218,000
Interest Earned	12,407	11,621	3,824	28,469
Reimbursements	97,277	66,500	19,050	66,500
Total Revenues	15,177,409	17,445,307	15,363,633	18,248,332
Operating Transfers In	-	-	1,509,193	-
Total Revenues and Transfers	15,177,409	17,445,307	16,872,826	18,248,332
<b>TOTAL RESOURCES</b>	<b>\$ 20,437,909</b>	<b>\$ 22,254,269</b>	<b>\$ 19,497,118</b>	<b>\$ 22,014,821</b>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Administration & General	1,167,699	1,375,424	1,287,183	1,397,744
Wastewater Treatment Plants	4,420,392	4,210,234	4,325,980	4,713,499
Wastewater Laboratory	380,173	437,256	442,456	455,983
Wastewater Collections	2,005,416	2,185,689	1,964,652	2,287,192
Employee Benefits	-	61,095	-	129,005
Liability and Miscellaneous Insurance	72,201	72,201	72,201	65,261
Non-capitalized Capital Outlay	87,305	46,670	46,670	87,550
Total Operations	8,133,187	8,388,569	8,139,142	9,136,234
Transfers to Depreciation Funds	2,878,051	3,098,494	2,613,525	2,834,812
Transfers to Debt Service: 2005	942,720	947,300	732,026	-
Transfers to Debt Service: 2006	2,016,168	2,024,711	2,024,711	2,024,626
Transfers to Debt Service: 2009 - TWDB	1,090,000	1,285,000	1,285,000	1,355,000
Transfers to Debt Service: 2012 - TWDB	105,530	122,983	122,983	122,983
Transfers to Debt Service: 2013 - TWDB	567,004	552,514	552,514	590,285
Transfers to Debt Service: 2015	-	-	137,490	835,648
Transfers to Debt Service: 2015 - TWDB	-	-	123,239	1,162,714
Planned Debt Service	-	988,839	-	-
Transfers to Capital Improvements	704,295	898,800	-	-
Transfers to Capital Improvements - TWDB	2,265,000	-	-	-
Other Non-Operating expenses	(51,953)	-	-	-
Total Non-Operating	10,516,815	9,918,641	7,591,488	8,926,068
<b>TOTAL APPROPRIATIONS</b>	<b>18,650,002</b>	<b>18,307,210</b>	<b>15,730,630</b>	<b>18,062,302</b>
Other Changes Affecting Working Capital	836,384	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 2,624,292</b>	<b>\$ 3,947,059</b>	<b>\$ 3,766,489</b>	<b>\$ 3,952,520</b>



# SEWER FUND REVENUES

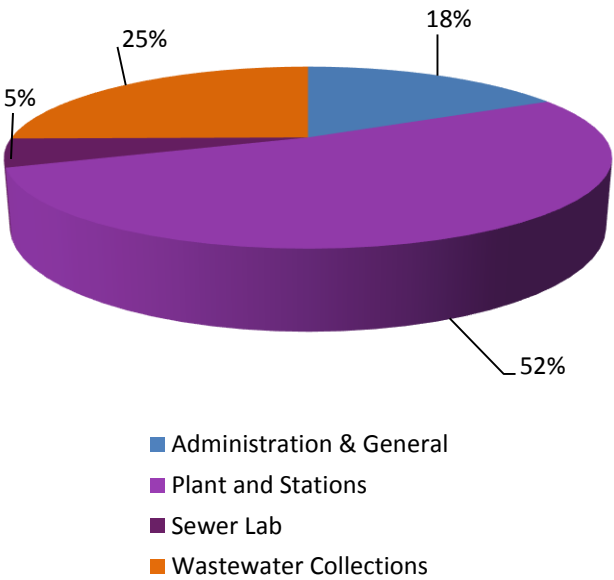
## \$18,248,332



# SEWER FUND APPROPRIATION

## By Division

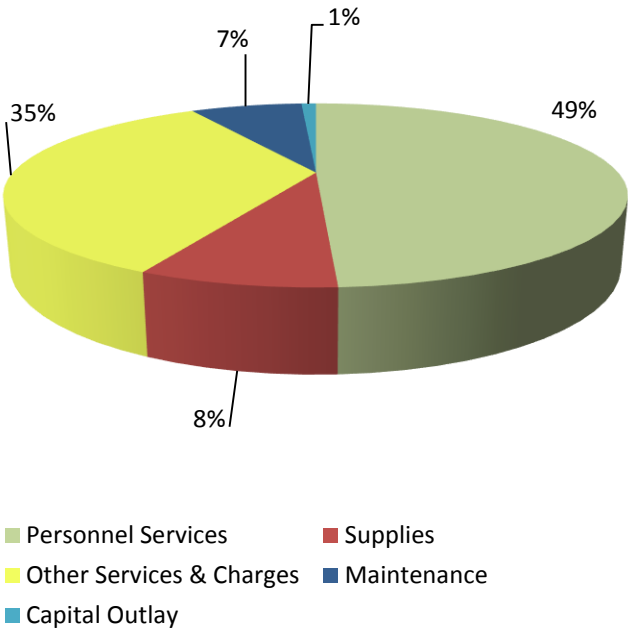
## \$9,136,234

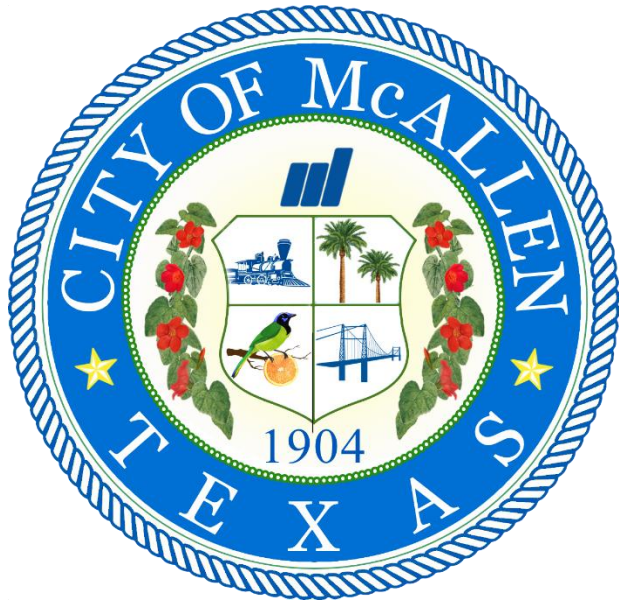


# SEWER FUND APPROPRIATION

## By Category

## \$9,136,234





**City Of McAllen, Texas  
Sewer Fund  
Expense Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<u>BY DEPARTMENT</u>				
Admin. and General	\$ 1,167,699	\$ 1,375,424	\$ 1,287,183	\$ 1,397,744
Employee Benefits	-	61,095	-	129,005
Liability and Miscellaneous Insurance	72,201	72,201	72,201	65,261
Plants and Stations	4,420,392	4,210,234	4,325,980	4,713,499
Laboratory Services	380,173	437,256	442,456	455,983
Wastewater Collection	2,005,416	2,185,689	1,964,652	2,287,192
<b>TOTAL OPERATING EXPENSES</b>	<b>8,045,881</b>	<b>8,341,899</b>	<b>8,092,472</b>	<b>9,048,684</b>
Non- Capitalized Capital Outlay	87,305	46,670	46,670	87,550
<b>TOTAL EXPENDITURES</b>	<b>\$ 8,133,186</b>	<b>\$ 8,388,569</b>	<b>\$ 8,139,142</b>	<b>\$ 9,136,234</b>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 2,965,637	\$ 3,142,744	\$ 2,883,320	\$ 3,245,331
Employee Benefits	879,045	1,013,003	964,147	1,242,487
Supplies	687,718	747,047	717,316	749,047
Other Services and Charges	3,008,651	2,782,127	2,947,711	3,142,266
Maintenance and Repair Services	504,830	656,978	579,978	669,552
Non-capitalized Capital Outlay	87,305	46,670	46,670	87,550
<b>TOTAL OPERATING EXPENSES</b>	<b>8,133,186</b>	<b>8,388,569</b>	<b>8,139,142</b>	<b>9,136,234</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 8,133,186</b>	<b>\$ 8,388,569</b>	<b>\$ 8,139,142</b>	<b>\$ 9,136,234</b>
<u>PERSONNEL</u>				
Admin. and General	9	10	10	10
Plants and Stations	46	46	46	46
Laboratory Services	8	8	8	8
Wastewater Collection	24	24	24	24
<b>TOTAL PERSONNEL</b>	<b>87</b>	<b>88</b>	<b>88</b>	<b>88</b>



# Sewer Fund Administration

www.mcallen.net/mpu/departments/administration

## Mission Statement:

Serve our customers by ensuring that through proper planning, budgeting, and training; the water and wastewater infrastructure is designed, constructed and maintained in a highly efficient manner that best serves the current and future needs of the City of McAllen and surrounding service area.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 462,225	\$ 517,073	\$ 488,033	\$ 544,644
Employee Benefits	82,022	125,009	137,041	148,630
Supplies	2,432	21,500	12,800	16,500
Other Services and Charges	912,035	670,183	607,650	633,737
Maintenance	38,829	41,659	41,659	54,233
Operations Subtotal	1,167,699	1,375,424	1,287,183	1,397,744
Capital Outlay	60,114	-	-	4,800
Operations & Capital Outlay Total	1,227,813	1,375,424	1,287,183	1,402,544
Non- Departmental				
Employee Benefits/Contingency	-	61,095	-	129,005
Insurance	72,201	72,201	72,201	65,261
<b>Total Expenditures</b>	<b>\$ 1,300,014</b>	<b>\$ 1,508,720</b>	<b>\$ 1,359,384</b>	<b>\$ 1,596,810</b>
<b>PERSONNEL</b>				
Exempt	2	3	3	3
Non-Exempt	6	6	6	6
Part-Time	1	1	1	1
<b>Total Positions Authorized</b>	<b>9</b>	<b>10</b>	<b>10</b>	<b>10</b>

## Contact Us:

Mark Vega  
General Manager  
609 S. Broadway  
McAllen, TX 78501  
(956) 681-1770

## MAJOR FY 15-16 GOALS

- 1.) Continuing with Geographical Positioning System (GPS) - survey of all water and sewerline infrastructure.
- 2.) Implement sewer modeling software to compliment the water model.

## Description:

This department also referred to as the Utility Engineering Department, houses a staff of seven whose primary functions relate to wastewater capital project management and oversight, utility-related developmental services and GIS mapping. Currently, primary focus is directed to the South Wastewater Treatment Plant Upgrade project funded by the TWDB.

Performance Measures	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	8	9	9	9
Department Expenditures	\$ 1,300,014	\$ 1,508,720	\$ 1,359,384	\$ 1,596,810
<b>Outputs:</b>				
Number of applications	40	70	50	70
Number of permits	700	900	800	900
Number of inspections	800	1,000	900	1,000
Total workload	1,540	1,970	1,750	1,970
<b>Effectiveness Measures:</b>				
Percent of applications approved	100%	100%	100%	100%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Workload per employee	220	281	292	328
Expenditure per workload	\$ 844	\$ 766	\$ 777	\$ 811
Department expenditures per capita	\$ 9.82	\$ 11.13	\$ 10.20	\$ 11.86



# Sewer Fund Plants and Stations

www.mcallen.net/mpu/departments/wastewater

## Mission Statement:

Pretreatment -  
Protecting Public  
Health and the  
Environment  
Wastewater Treatment  
Plants - Provide safe,  
well maintained  
Wastewater Treatment  
for the citizens of  
McAllen, TX

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,498,801	\$ 1,573,560	\$ 1,460,982	\$ 1,593,979
Employee Benefits	449,253	479,235	479,442	558,556
Supplies	168,018	177,200	177,200	177,200
Other Services and Charges	2,103,005	1,768,473	1,996,590	2,171,998
Maintenance	201,315	211,766	211,766	211,766
Operations Subtotal	4,420,392	4,210,234	4,325,980	4,713,499
Capital Outlay	19,655	24,480	24,480	61,400
Operations & Capital Outlay Total	4,440,047	4,234,714	4,350,460	4,774,899
Non- Departmental Insurance	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 4,440,047</b>	<b>\$ 4,234,714</b>	<b>\$ 4,350,460</b>	<b>\$ 4,774,899</b>
<b>PERSONNEL</b>				
Exempt	5	5	5	5
Non-Exempt	41	41	41	41
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>46</b>	<b>46</b>	<b>46</b>	<b>46</b>

## Contact Us:

Marco Pedraza  
Director of Wastewater  
Systems  
4100 Idela Road  
McAllen, TX 78503

## MAJOR FY 15-16 GOALS

- 1.) Continue to produce high quality in accordance with permit, State and Federal requirements.
- 2.) Ensure continued wastewater treatment process operations through preventative maintenance program.
- 3.) Continue to promote safety in the work place by promoting department tailgate meetings/city programs offered.
- 4.) Continued emphasis on an aggressive operation and maintenance program to reduce emergency breakdowns and equipment downtime.
- 5.) Assist customers to comply with federal, state and local regulations by providing outreach meetings/BMP's
- 6.) Protect the city's sewer system and wastewater treatment facilities with continued commercial and industrial discharge monitoring.

## Description:

The North and South Plant protects the Environment and People from exposure to Pathogens by following strict rules and regulations set forth by the state of Texas Commission On Environmental Quality. Biosolids by product of Wastewater treatment are Dewatered and dried to an acceptable set of rules as well, to be used for Beneficial Land Applications.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	46	46	46	46
Department Expenditures	\$ 4,440,047	\$ 4,234,714	\$ 4,350,460	\$ 4,774,899
<b>Outputs:</b>				
Wastewater treated (MGD)	3,792,612	2,680,206	4,303,631	4,380,000
Number of Biosolid Belt Press Roll Offs	820	871	930	950
Number of Drying Beds Harvested	76	178	150	100
Gallons of Reclaim Water taken by Calpine (No.)	1,057,018,000	777,210,000	8,000,000,000	1,000,000,000
Gallons of Reclaimed Effluent to Golf Course (So)	662,585	665,000	665,000	665,000
CBOD TCEQ Permit Parameters	10mg/L	10mg/L	3mg/L	2mg/L
TSS TCEQ Permit Parameters	15mg/L	15mg/L	6mg/L	4.5mg/L
Ammonia Nitrogen Permit Parameters	3mg/L	3mg/L	7mg/L	4mg/L
Number of applications (Pretreatment)	616	1,300	700	800
Number of inspections (Pretreatment)	2,150	1,800	3,400	4,200
Total workload	2,766	3,100	4,100	5,000
<b>Effectiveness Measures:</b>				
Percent of Roll Off's Produced	100%	100%	100%	100%
Percent of Drying Beds Harvested	100%	100%	100%	100%
Percent of Reclaim Water Available	100%	100%	100%	100%
CBOD Influent to Effluent % Reduction	99%	99%	99%	99%
TSS Influent to Effluent % Reduction	98%	98%	98%	99%
Percent of application approved (Pretreatment)	100%	100%	100%	100%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Wastewater treated per employee (MGD)	82,448	58,265	93,557	95,217
Department expenditures per capita	\$ 32.79	\$ 31.23	\$ 32.63	\$ 35.46



# Sewer Fund Lab

www.mcallen.net/mpu

## Mission Statement:

To provide the Wastewater Treatment Division a Quality Service and Assurance that all TCEQ and EPA Regulations are being met.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 243,302	\$ 278,352	\$ 278,352	\$ 279,089
Employee Benefits	79,322	91,967	91,967	102,956
Supplies	47,843	51,347	56,547	58,347
Other Services and Charges	3,781	7,180	7,180	7,180
Maintenance	5,926	8,410	8,410	8,410
Operations Subtotal	380,173	437,256	442,456	455,983
Capital Outlay	974	-	-	7,000
Operations & Capital Outlay Total	381,147	437,256	442,456	462,983
Non- Departmental Insurance	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 381,147</b>	<b>\$ 437,256</b>	<b>\$ 442,456</b>	<b>\$ 462,983</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	8	8	8	8
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>

## Contact Us:

Marco Pedraza  
Director of Wastewater  
Systems Joel  
David Garcia Laboratory  
Manager 4100 Idela  
Road McAllen,  
TX 78503  
(956) 681-1755

## MAJOR FY 15-16 GOALS

- 1.) To provide continued technical and analytical support to the pretreatment department for industrial and commercial sampling in accordance with the pretreatment program.
- 2.) To provide reliable analytical support to the Wastewater Treatment Plants to optimize water treatment and operations.
- 3.) Continued pursuit of professional development of all Wastewater Laboratory personnel to obtain their Wastewater Class "A" Certification.
- 4.) Continued development of WW Laboratory personnel for technical skills and training to continue to achieve and maintain the WW Lab's DMRQA testing results at 100 % passing rate.

## Description:

Ensure all laboratory tests performed by 6 lab analysts required by Texas Pollutant Discharge Elimination System permit, Pre-treatment regulations, and solid waste are performed by approved methods that require stringent quality control and adherence to scientific principles and safety protocols and are properly reported to the appropriate agency or individual.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	8	8	8	8
Department expenditures	\$ 381,147	\$ 437,256	\$ 442,456	\$ 462,983
<b>Outputs:</b>				
Total BOD Analysis	18,417	18,417	18,417	18,417
Total General Analysis	77,150	78,561	81,042	81,042
Metals	2,000	2,000	2,000	2,000
Table 2 & 3, QC,LL	2,000	2,000	2,000	2,000
TSS	10,500	10,500	10,500	10,500
<b>Effectiveness Measures:</b>				
Daily BOD Analysis	45	45	45	45
Daily General Analysis	162	162	162	162
Weekly Sample Collection	225	225	225	255
<b>Efficiency Measures:</b>				
Lab operating cost / gals. Water	\$ 2.22	\$ 2.22	\$ 2.22	\$ 2.54
Department expenditures per capita	\$ 2.88	\$ 3.22	\$ 3.32	\$ 3.44



# Sewer Fund Wastewater Collections

www.mcallen.net/mpu/departments/wastewater

## Mission Statement:

All Wastewater Collection employees are part of an organization that takes pride in representing one of the leading cities in South Texas. They will dedicate their unconditional time to perform their duties to the best of their abilities ensuring residents of McAllen have uninterrupted flow of their wastewater. They will be respectful and courteous with the public in order to earn their respect and trust. Collection personnel know that Proper care and Maintenance of Lift Stations, Sanitary Sewer Lines, and Equipment is essential to be recognized as a top performer.

## Contact Us:

Marco Pedraza Director of  
Wastewater Systems  
4100 Idela Road  
McAllen, TX 78503  
(956) 681-1755

## Description:

The Wastewater Collection personnel takes care of 54 Lift Station, approx. 500 miles of sanitary sewer lines and 8,300 manholes making sure they are always in proper operation thus preventing sanitary sewer overflows and the wastewater gets to its destination safely for proper treatment and disposal.

## Department Summary

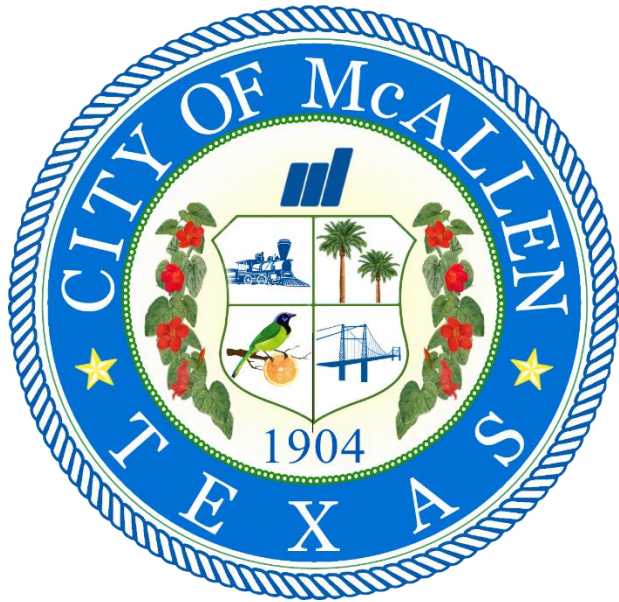
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 761,310	\$ 773,759	\$ 655,953	\$ 827,619
Employee Benefits	236,185	255,697	255,697	303,340
Supplies	468,149	497,000	470,769	497,000
Other Services and Charges	275,464	264,090	264,090	264,090
Maintenance	264,309	395,143	318,143	395,143
Operations Subtotal	2,005,416	2,185,689	1,964,652	2,287,192
Capital Outlay	6,561	22,190	22,190	14,350
Operations & Capital Outlay Total	2,011,977	2,207,879	1,986,842	2,301,542
Non- Departmental Insurance	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,011,977</b>	<b>\$ 2,207,879</b>	<b>\$ 1,986,842</b>	<b>\$ 2,301,542</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	23	23	23	23
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>24</b>	<b>24</b>	<b>24</b>	<b>24</b>

## MAJOR FY 15-16 GOALS

- 1.) Train appropriate personnel to implement and promote safety in the workplace.
- 2.) Continue conducting evaluation/analysis of odor control chemicals feed rates to increase effectiveness and while addressing order complaints.
- 3.) Regularly assess the conditions of sewer mains to provide timely rehabilitation, replacement & prevent infiltration.
- 4.) Continue televising sewer lines with the Granite XP software and identify areas in need of rehabilitation.
- 5.) Continue GPS of sanitary manholes in order to update sewer atlas.
- 6.) Provide quick response to customer inquiries & service request to all residents and visitors of McAllen.
- 7.) Continue to promote and educate the public on applicable Sewer Collection regulations and policies to assist in the effective and efficient operation and maintenance of the Collection System.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	24	24	24	24
Department Expenditures	\$ 2,011,977	\$ 2,207,879	\$ 1,986,842	\$ 2,301,542
<b>Outputs:</b>				
Number of rehabilitated manholes	28	100	100	100
Footage of SS Lines Cleaned	729,925	600,000	700,000	700,000
Number of ft. cleaned/day	2,829	2,000	2,500	2,500
Televising of System (ft)	2,827	30,000	30,000	30,000
Number of ft. televised/day	15	1,000	1,000	1,000
<b>Effectiveness Measures:</b>				
Ft. of line cleaned/day	2,829	2,000	2,500	2,500
Respond to sanitary sewer interruptions	469	400	400	400
<b>Efficiency Measures:</b>				
Reduction of sewer backup	100%	100%	100%	100%
Reduction of customer complaints	100%	100%	100%	100%





# SANITATION FUND

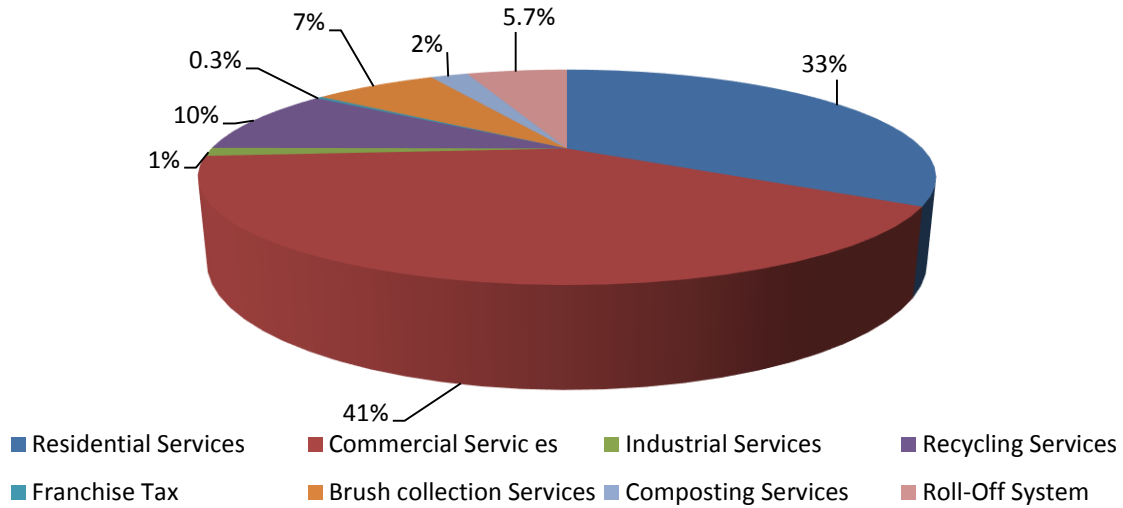
The Sanitation Fund is a major fund that is used to account for the provision of sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, garbage pickup, brush collection, and recycle operations.

**City of McAllen, Texas  
Sanitation Fund  
Working Capital Summary**

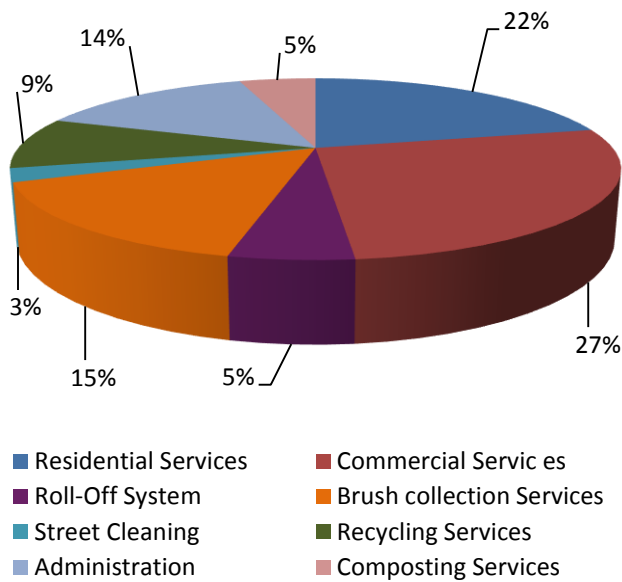
	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 8,245,772	\$ 9,133,040	\$ 9,654,439	\$ 10,686,320
Revenues:				
Residential Collection	5,624,861	5,775,921	5,787,701	5,851,308
Commercial Collection	6,864,466	6,866,074	7,074,216	7,087,315
Industrial Collection	211,121	209,520	221,034	221,282
Brush Collection	1,226,559	1,200,000	1,200,000	1,220,000
Recycling Fee	1,196,699	1,180,000	1,180,000	1,185,000
Recycling Sales	517,816	600,000	500,000	525,000
Drop-off Disposal Fee	4,071	2,000	2,000	2,000
Roll-off System	945,361	850,000	1,074,000	1,000,000
Composting	271,591	350,000	300,000	350,000
Brush Disposal	22,916	20,000	20,000	20,000
Garbage Franchise Tax	52,247	60,000	60,000	60,000
Miscellaneous	41,061	-	-	-
Interest Earned	49,294	-	-	-
Total Revenues	<u>17,028,063</u>	<u>17,113,515</u>	<u>17,418,950</u>	<u>17,521,905</u>
Total Revenues and Transfers	<u>17,028,063</u>	<u>17,113,515</u>	<u>17,418,950</u>	<u>17,521,905</u>
<b>TOTAL RESOURCES</b>	<u>\$ 25,273,835</u>	<u>\$ 26,246,555</u>	<u>\$ 27,073,389</u>	<u>\$ 28,208,225</u>
<b>APPROPRIATIONS</b>				
Expenses:				
Composting	\$ 779,446	\$ 865,808	\$ 783,127	\$ 905,805
Residential	3,196,642	3,600,196	3,475,116	3,843,671
Commercial Box	3,990,532	4,305,814	4,253,969	4,679,980
Roll-Off	905,385	935,624	888,386	978,011
Brush Collection	2,318,355	2,811,635	2,452,728	2,970,888
Recycling	1,426,449	1,656,495	1,461,658	1,660,927
Street Cleaning	-	-	-	463,033
Administration	1,867,671	2,206,065	2,027,479	2,234,718
Liability Insurance	104,898	104,898	104,898	104,034
Capital Outlay	812,629	1,779,705	915,708	1,787,200
Other Agencies	24,000	24,000	24,000	41,550
Total Operating Expenses	<u>15,426,007</u>	<u>18,290,242</u>	<u>16,387,069</u>	<u>19,669,817</u>
Transfers Out - Heath Insurace Fund	-	-	-	192,492
Transfers Out - Information Tech Fund	<u>270,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>15,696,007</u>	<u>18,290,242</u>	<u>16,387,069</u>	<u>19,862,309</u>
Revenues over/(under) Expenditures	<u>1,332,056</u>	<u>(1,176,727)</u>	<u>1,031,881</u>	<u>(2,340,404)</u>
Other Items Affecting Working Capital	<u>76,610</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 9,654,439</u>	<u>\$ 7,956,313</u>	<u>\$ 10,686,320</u>	<u>\$ 8,345,916</u>

## SANITATION FUND REVENUES

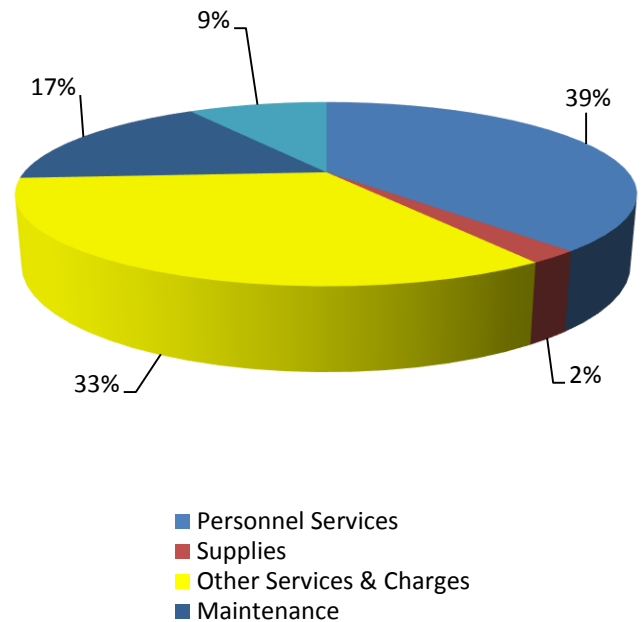
By Source  
\$17,521,905

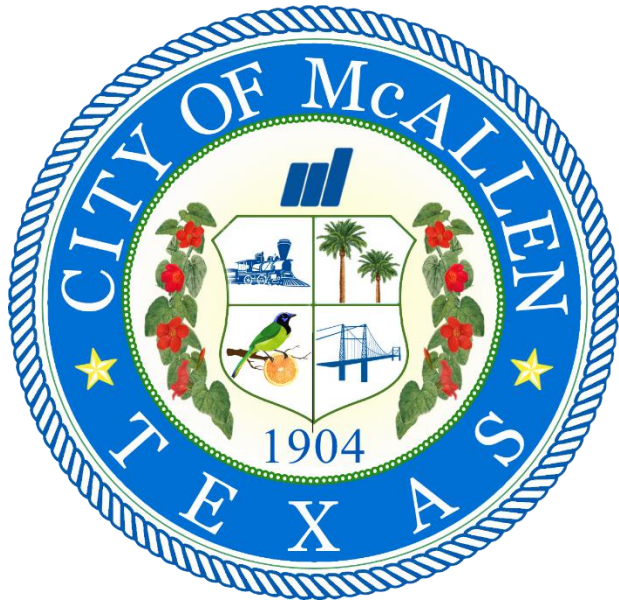


## SANITATION FUND APPROPRIATION By Division \$19,669,817



## SANITATION FUND APPROPRIATION By Category \$19,669,817





**City of McAllen, Texas  
Sanitation Fund  
Expense Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b><u>BY DEPARTMENT</u></b>				
Composting	\$ 838,771	\$ 868,308	\$ 785,627	\$ 995,805
Residential	3,279,530	4,046,046	3,611,966	4,225,603
Commercial Box	4,071,496	4,677,664	4,365,819	5,284,996
Roll-Off	923,345	963,624	916,386	1,047,011
Brush Collection	2,347,507	2,816,135	2,457,228	3,017,388
Street Cleaning	-	-	-	471,333
Recycling	1,620,526	1,911,395	1,716,558	1,802,027
Facilities Administration	2,344,832	3,007,068	2,533,485	2,825,654
<b>TOTAL EXPENDITURES</b>	<b>\$ 15,426,006</b>	<b>\$ 18,290,242</b>	<b>\$ 16,387,069</b>	<b>\$ 19,669,817</b>
<b><u>BY EXPENSE GROUP</u></b>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 4,167,396	\$ 5,295,556	\$ 4,588,724	\$ 5,605,479
Employee Benefits	1,407,909	1,819,782	1,819,782	1,951,172
Supplies	258,656	436,514	356,364	438,844
Other Services and Charges	5,417,193	5,666,926	5,647,921	6,413,828
Maintenance and Repair Services	3,233,326	3,162,859	2,929,672	3,327,710
Liability Insurance	104,898	104,898	104,898	104,034
<b>TOTAL OPERATING EXPENSES</b>	<b>14,589,378</b>	<b>16,486,535</b>	<b>15,447,361</b>	<b>17,841,067</b>
Capital Outlay	812,629	1,779,705	915,708	1,787,200
Other Agencies	24,000	24,000	24,000	41,550
<b>TOTAL EXPENDITURES</b>	<b>\$ 15,426,006</b>	<b>\$ 18,290,242</b>	<b>\$ 16,387,069</b>	<b>\$ 19,669,817</b>
<b><u>PERSONNEL</u></b>				
Composting	6	10	10	10
Residential	29	33	33	33
Commercial Box	26	30	30	30
Roll Off	7	7	7	7
Brush Collection	30	38	38	38
Street Cleaning	-	-	-	5
Recycling	23	32	32	32
Facilities Administration	11	16	16	16
<b>TOTAL PERSONNEL</b>	<b>132</b>	<b>166</b>	<b>166</b>	<b>171</b>



## Sanitation Fund

### Composting

www.mcallen.net/green

#### Mission Statement:

"The Composting Facility is committed to the City of McAllen's sustainability efforts by producing a soil enriched product for the beautification and sustainability of our environment."

#### Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 223,681	\$ 290,814	\$ 211,151	\$ 300,459
Employee Benefits	82,011	98,968	98,968	104,896
Supplies	19,396	26,000	26,000	26,000
Other Services and Charges	304,293	341,475	341,242	352,475
Maintenance	150,065	108,551	105,766	121,975
Operations Subtotal	779,446	865,808	783,127	905,805
Capital Outlay	59,325	2,500	2,500	90,000
<b>Total Expenditures</b>	<b>\$ 838,771</b>	<b>\$ 868,308</b>	<b>\$ 785,627</b>	<b>\$ 995,805</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	5	7	7	7
Part-Time	-	2	2	2
<b>Total Positions Authorized</b>	<b>6</b>	<b>10</b>	<b>10</b>	<b>10</b>
<b>Resources</b>				
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Related Revenue Generated	\$ 271,591	\$ 350,000	\$ 300,000	\$ 350,000

#### Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4050

#### MAJOR FY 15-16 GOALS

- 1.) Establish a strong marketing plan-year round advertising. (1.4.8)
- 2.) To increase sales of compost and mulch by 15% through advertising to the general public of the Rio Grande Valley.
- 3.) Secure green waste feedstock by developing partnerships with local produce companies.
- 4.) To continue to participate in events such as the Home & Garden Show, Vida Verde, and Farmers Market to promote Nature's Organic Products to the public.
- 5.) Develop partnerships with Valley Parks and Recreation Departments for the utilization of compost and mulch in City parks; with the goal of promoting water conservation and benefits of compost.

#### Description:

The Compost Facility is a division under Public Works. The Compost Facility processes all collected brush to produce nutrient rich mulch and compost that is marketed throughout the Valley.

#### Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	8	8	8	8
Department Expenditures	\$ 838,772	\$ 868,308	\$ 785,627	\$ 995,805
Total Brush Received (CY)	190,703	181,852	208,962	210,000
Brush Dept Collection (CY)	154,650	149,237	167,850	175,000
Brush from Landscapers/Parks (CY)	36,053	32,615	41,112	35,000
Vegetable/Green Waste (Tons)	3,713	3,898	7,246	7,000
<b>Outputs:</b>				
Brush Ground (CY)	139,569	200,000	105,334	115,867
Mulch produced (CY)	5,411	25,000	41,518	51,898
Organic Compost Produced (CY)	9,681	15,000	13,488	16,860
Mulch and Compost provided for City Projects (CY)	2,323	1,000	762	1,000
<b>Effectiveness Measures:</b>				
Compost and Mulch Sales (CY)	11,526	12,000	5,638	7,048
Compost Sales (CY)	12,201	17,988	6,423	16,000
Compost and Mulch Sales (retail)	\$ 213,416	\$ 190,000	\$ 287,832	\$ 350,000
Cost avoidance/brush disposal fee	\$ 305,690	\$ 373,494	\$ 308,730	\$ 339,603
Cost avoidance - to City	\$ 19,936	\$ 16,000	\$ 10,640	\$ 112,000
<b>Efficiency Measures:</b>				
Processing cost per cubic yard	\$ 66.51	\$ 48.05	\$ 82.54	\$ 95.11
Processing cost per cubic yard	\$ 6.01	\$ 4.34	\$ 7.46	\$ 8.59



# Sanitation Fund Residential

www.mcallen.net/publicworks

**Mission Statement:**  
"To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."

Department Summary				
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 901,240	\$ 1,095,311	\$ 1,028,545	\$ 1,134,857
Employee Benefits	325,347	399,655	399,655	405,762
Supplies	27,920	35,109	35,109	35,109
Other Services and Charges	991,827	1,135,540	1,140,807	1,333,362
Maintenance	950,308	934,581	871,000	934,581
Operations Subtotal	3,196,642	3,600,196	3,475,116	3,843,671
Capital Outlay	82,888	445,850	136,850	381,932
<b>Total Expenditures</b>	<b>\$ 3,279,530</b>	<b>\$ 4,046,046</b>	<b>\$ 3,611,966</b>	<b>\$ 4,225,603</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	27	31	31	31
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>29</b>	<b>33</b>	<b>33</b>	<b>33</b>
<b>Resources</b>				
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Related Revenue Generated	\$ 5,624,861	\$ 5,775,921	\$ 5,787,701	\$ 5,851,308

**Contact Us:**  
Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 15-16 GOALS

- 1.) Finalize implementation of an asset management system to enhance workflow processes and inventory controls.
- 2.) Evaluate and implement a gum removal program for the downtown district to improve aesthetics.
- 3.) Coordinate efforts with Code Enforcement to educate residents about proper cart placement for service and storage of carts to decrease the occurrence of 'missed' containers by 10%.

**Description:**  
The Residential Department provides automated refuse and recycling collection service to residences, automated paper recycling service for commercial establishments, and solid waste management to the downtown business district.

Performance Measures				
	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	29	33	33	33
Department Expenditures	\$ 3,279,530	\$ 4,046,046	\$ 3,611,966	\$ 4,225,603
<b>Outputs:</b>				
Total number of customers	33,912	34,157	34,265	34,625
Number of Solid Waste collection routes per week	35	35	35	35
Number of Recycling collection routes per week	24	28	28	28
Number of "Missed Service" calls	2,072	2,000	2,801	2,000
Revenue generated	\$ 5,624,861	\$ 5,775,921	\$ 5,787,701	\$ 5,851,308
Total solid waste tonnage landfill	31,747	30,999	30,988	31,314
Landfill tipping costs - Residential	\$ 547,085	\$ 534,728	\$ 534,543	\$ 540,159
<b>Effectiveness Measures:</b>				
Missed Service calls per 1000 accounts	61	59	82	58
Citizens Rating for Garbage Collection as Utility Service**	80%	80%	80%	80%
<b>Efficiency Measures:</b>				
Solid Waste tonnage (black bin) collected per account per year	0.94	0.91	0.90	0.90
Solid Waste tonnage collected per route per week	17	17	17	17
Total cost per ton-collected and disposal	\$ 102.85	\$ 126.82	\$ 116.56	\$ 134.94
Total Cost per Service Point	\$ 96.28	\$ 115.09	\$ 105.41	\$ 122.04
Accounts served per route	969	976	979	989



# Sanitation Fund Commercial Box

www.mcallen.net/publicworks

## Mission Statement:

"To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 797,664	\$ 983,321	\$ 939,961	\$ 1,018,502
Employee Benefits	279,120	364,088	364,088	366,293
Supplies	38,805	42,979	42,979	42,979
Other Services and Charges	1,741,434	1,795,950	1,854,941	2,092,730
Maintenance	1,133,509	1,119,476	1,052,000	1,159,476
Operations Subtotal	3,990,532	4,305,814	4,253,969	4,679,980
Capital Outlay	80,964	371,850	111,850	605,016
<b>Total Expenditures</b>	<b>\$ 4,071,496</b>	<b>\$ 4,677,664</b>	<b>\$ 4,365,819</b>	<b>\$ 5,284,996</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	25	29	29	29
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>26</b>	<b>30</b>	<b>30</b>	<b>30</b>
<b>Resources</b>				
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Related Revenue Generated	\$ 6,864,466	\$ 6,866,074	\$ 7,074,216	\$ 7,087,315

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 15-16 GOALS

- 1.) Finalize implementation of an asset management system to enhance workflow processes and inventory controls.
- 2.) Coordinate efforts with Code Enforcement to educate businesses about proper use of dumpsters to improve aesthetics.
- 3.) Upgrade 100 cardboard dumpsters with gravity locks to reduce route time and fuel expenditures.
- 4.) Refurbish 200 dumpsters to eliminate capital expenditure purchases by approximately \$140,000.
- 5.) Repaint 500 dumpsters on-site to improve aesthetics

## Description:

The Commercial Box Department provides automated refuse and recycling collection service to multi-family, commercial, and industrial accounts.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	26	30	30	30
Waste collection routes - Dumpsters	12	12	13	14
Department Expenditures	\$ 4,071,496	\$ 4,677,664	\$ 4,365,819	\$ 5,284,996
<b>Outputs:</b>				
Number of customers/service points	4,807	4,761	4,747	4,753
Number of "Missed Service" calls	279	200	240	200
Revenue generated - Dumpsters	\$ 6,864,466	\$ 6,866,074	\$ 7,074,216	\$ 7,087,315
Total solid waste landfilled - tons	69,157	67,619	72,959	73,051
Landfill tipping costs - Commercial	\$ 1,192,960	\$ 1,166,424	\$ 1,258,543	\$ 1,260,133
<b>Effectiveness Measures:</b>				
"Missed Service" calls per 1000 accounts	58	42	51	42
Citizens Rating for Garbage Collection as Utility Service*	80%	80%	80%	80%
<b>Efficiency Measures:</b>				
Solid Waste tonnage collected per account per year	14.00	14.20	15.37	15.37
Solid Waste tonnage collected per route per week	110.83	108.36	107.93	100.35
Number of accounts per route - Dumpste	401	397	365	340
Total cost per ton - collection and disposal	\$ 58.87	\$ 69.18	\$ 59.84	\$ 72.35
Average Cost per Service Point	\$ 846.99	\$ 982.50	\$ 919.70	\$ 1,111.93





# Sanitation Fund Roll-Off

www.mcallen.net/publicworks/rolloff

## Mission Statement:

"A mission of the City of McAllen Solid Waste Division is to provide courteous, safe, cost efficient and environmentally responsible refuse disposal to residents, businesses, and the construction industry and to enhance the quality of life by promoting sustainable practices."

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 204,479	\$ 234,858	\$ 184,843	\$ 241,235
Employee Benefits	74,410	87,463	87,463	93,302
Supplies	4,704	5,750	5,750	5,750
Other Services and Charges	334,240	357,679	361,330	387,850
Maintenance	287,552	249,874	249,000	249,874
Operations Subtotal	905,385	935,624	888,386	978,011
Capital Outlay	17,960	28,000	28,000	69,000
<b>Total Expenditures</b>	<b>\$ 923,345</b>	<b>\$ 963,624</b>	<b>\$ 916,386</b>	<b>\$ 1,047,011</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	6	6	6	6
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>
<b>Resources</b>				
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Related Revenue Generated	\$ 945,361	\$ 850,000	\$ 1,074,000	\$ 1,000,000

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 15-16 GOALS

- 1.) Finalize implementation of an asset management system to enhance workflow processes and inventory controls.
- 2.) Re-paint and refurbish 30 roll-offs to decrease capital expenditures by approximately \$20,000.
- 3.) Enhance the use of Accela Land Permitting to increase outreach to potential customers and increase sales by 5%.

## Description:

The Roll-Off Department provides refuse and recycling collection service to commercial establishments and the construction industry.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	7	7	7	7
Roll-Off Drivers	6	6	6	6
Department Expenditures	\$ 923,345	\$ 963,624	\$ 916,386	\$ 1,047,011
<b>Outputs:</b>				
Number of new placements	477	500	478	500
Number of Empty & Returns	2,713	2,450	3,490	3,200
Number of closed out accounts	429	475	448	475
Revenue generated - Roll-Offs	\$ 945,361	\$ 850,000	\$ 1,074,000	\$ 1,000,000
Total solid waste collected (tons)	15,030	13,014	15,865	15,800
Landfill tipping costs	\$ 241,518	\$ 224,497	\$ 273,671	\$ 272,550
<b>Effectiveness Measures:</b>				
Service requests completed within 1 business day	98%	98%	98%	98%
<b>Efficiency Measures:</b>				
Average Cost/Service per Empty & Return	\$ 293.87	\$ 329.44	\$ 232.70	\$ 284.90
Solid waste tonnage collected per truck per year	2,505	2,169	2,644	2,633
Solid waste tonnage collected per truck per week	48.17	41.71	50.85	50.64
Total cost per ton - collection and disposal	\$ 61	\$ 72	\$ 58	\$ 66
Total number of empty & returns serviced per driver	524	488	656	613



# Sanitation Fund Brush

www.mcallen.net/publicworks/brush

## Mission

### Statement:

"The City of McAllen Brush Department is committed to arboreal beautification of our city through the care and preservation of its tree canopy and the collection of brush and bulky waste."

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 817,201	\$ 1,153,087	\$ 973,973	\$ 1,201,620
Employee Benefits	302,251	431,892	431,892	447,792
Supplies	121,460	257,320	177,170	257,320
Other Services and Charges	552,333	428,805	397,120	523,625
Maintenance	525,110	540,531	472,573	540,531
Operations Subtotal	2,318,355	2,811,635	2,452,728	2,970,888
Capital Outlay	29,152	4,500	4,500	46,500
<b>Total Expenditures</b>	<b>\$ 2,347,507</b>	<b>\$ 2,816,135</b>	<b>\$ 2,457,228</b>	<b>\$ 3,017,388</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	29	37	37	37
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>30</b>	<b>38</b>	<b>38</b>	<b>38</b>
<b>Resources</b>				
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Related Revenue Generated	\$ 1,249,475	\$ 1,220,000	\$ 1,220,000	\$ 1,240,000

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4050

## MAJOR FY 15-16 GOALS

- 1.) Continue Urban Forestry Care and Management Program. (1.3.7)
- 2.) Provide monthly service monthly and increase citizens ratings. (5.2.6)
- 3.) Implement a public outreach campaign on dangers of improper brush placement on gas and water meter water meter lines; reducing property damage incidents by 90%.
- 4.) Sustain customer service satisfaction by reducing the number of missed calls of service requests to less than 30 per month.

## Description:

The Brush Department is a division under the direction of Public Works. The Brush Department with the help of 34 employees provides a vital service to the community by collecting all brush, bulky waste, and providing educational services that promote the care and preservation of the city's tree canopy.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	30	38	38	38
Number of Brush collection crews	10	14	10	10
Department Expenditures	\$ 2,347,506	\$ 2,816,135	\$ 2,457,228	\$ 3,017,388
<b>Outputs:</b>				
Total customer accounts/service points per month	39,080	38,554	39,109	39,475
Number of Brush collection routes/zones	4	4	4	4
Total Brush curbside collection recycled (cubic yards)	154,950	140,000	167,850	175,000
Total bulky waste collected - tonnage	3,671	5,000	5,000	5,000
Number of Missed Service calls per month	50	30	40	30
Number of Hot Shot Crew Work Order requests	205	250	64	100
Number of work orders - Tree Trimming Service (NEW)	502	1,300	376	500
<b>Effectiveness Measures:</b>				
Percent recycled of total collection	84%	77%	80%	81%
Cost avoidance of brush to compost	\$ 510,722	\$ 461,446	\$ 553,241	\$ 576,807
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment*	74%	74%	74%	74%
Citizens Rating for Yard Waste Pick Up as Utility Service*	60%	60%	60%	60%
<b>Efficiency Measures:</b>				
Brush (cu yd) collected per crew per week	298	192	323	337



# Sanitation Fund Street Cleaning

www.mcallen.net/publicworks/streets

Mission Statement:  "Dedicated to enhance the aesthetics and improve drainage conditions in our city by keeping the streets clean in all residential, commercial, and industrial areas. This service shall be provided in a safe, professional, reliable, efficient, and eager to help disposition."	Department Summary				
		Actual	Adj. Budget	Estimated	Budget
	Expenditure Detail:	13-14	14-15	14-15	15-16
	Personnel Services				
	Salaries and Wages	\$ -	\$ -	\$ -	170,815
	Employee Benefits	-	-	-	68,752
	Supplies	-	-	-	2,330
	Other Services and Charges	-	-	-	109,709
	Maintenance	-	-	-	111,427
	Operations Subtotal	-	-	-	463,033
	Capital Outlay	-	-	-	8,300
	Total Expenditures	\$ -	\$ -	\$ -	\$ 471,333
	PERSONNEL				
	Exempt	-	-	-	-
	Non-Exempt	-	-	-	5
Part-Time	-	-	-	-	
Total Positions Authorized	0	0	0	5	

**Contact Us:**  
 Carlos A. Sanchez, PE  
 Public Works Director  
 4201 N. Bentsen Road  
 McAllen, TX 78504  
 (956) 681-4000

## MAJOR FY 15-16 GOALS

- 1.) Target ten (10) sweeping cycles for Arterial road right of ways including City facilities and four (4) sweeping cycles for residential sweeping annually.
- 2.) Comply with all rules and regulations set forth by the EPA through the State NPDES Phase II Storm Water Management Program.
- 3.) Implement an asset tracking management system(Accela) to systematically maintain city assets and infrastructure through an automated work order system.
- 4.) Through the use of GPS/Accela Technology evaluate operational procedures, routes and work requests to modify outputs and increase efficiency/productivity.

# Sanitation Fund

## Street Cleaning

www.mcallen.net/publicworks/streets

Performance Measures				Description: The Street Cleaning Department is a division of Public Works. Through its staff of five (5) employees the department sweeps all city streets. Effective street sweeping operations enhance our city beautification efforts and conforms with stormwater pollution prevention regulations.	
	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15		Goal FY 15-16
<b>Inputs:</b>					
Number of full time employees/sweepers					5
Department Expenditures					\$ 471,333
Total street inventory - gutter miles					1,588
Residential - gutter miles					1,240
Arterial & collector - gutter miles					334
Downtown district - gutter miles					13.6
<b>Outputs:</b>					
Citizen request for service					150
Special events					10
Special request's (accident /emergency response)					20
In-house requests					40
Gutter miles swept - All					13,783
Gutter miles swept - Residential					5,000
Gutter miles swept - Arterial & Collector					3,340
Gutter miles swept - Downtown District					4,243
Street cleaning debris collected - cubic yards					5,500
<b>Effectiveness Measures:</b>					
Number of requests for service per 1000 residents					1
Citizens Rating for Street Cleaning - Transportation Services*					70%
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment*					74%
<b>Efficiency Measures:</b>					
Residential street sweeping cycles - cycles per year					4
Arterial and collector street sweeping - cycles per year					10
Downtown business district - cycles per year					312
Cost of street cleaning - cost per gutter mile					\$ 34.20
Department expenditures per capita				\$ 3.36	



# Sanitation Fund Recycling

www.mcallen.net/publicworks/recycle

## Mission

### Statement:

"The City of McAllen Recycling Center is committed to reducing solid waste and maximizing recycling rates for the City of McAllen. We are committed to broadening product markets and educating the public on proper recycling."

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 638,061	\$ 858,171	\$ 683,065	\$ 840,550
Employee Benefits	204,380	267,569	267,569	283,022
Supplies	32,290	53,606	53,606	53,606
Other Services and Charges	384,083	322,400	322,785	329,000
Maintenance	167,635	154,749	134,633	154,749
Operations Subtotal	1,426,449	1,656,495	1,461,658	1,660,927
Capital Outlay	194,077	254,900	254,900	141,100
<b>Total Expenditures</b>	<b>\$ 1,620,526</b>	<b>\$ 1,911,395</b>	<b>\$ 1,716,558</b>	<b>\$ 1,802,027</b>
<b>PERSONNEL</b>				
Exempt	2	3	3	4
Non-Exempt	17	19	19	18
Part-Time	4	10	10	10
<b>Total Positions Authorized</b>	<b>23</b>	<b>32</b>	<b>32</b>	<b>32</b>
<b>Resources</b>	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Related Revenue Generated	\$ 1,714,515	\$ 1,780,000	\$ 1,680,000	\$ 1,710,000

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 15-16 GOALS

- 1.) New program to eliminate trash contamination on bins. (1.4.9)
- 2.) Increase commercial recycling. (1.4.10)
- 3.) Implementation of new ordinance that changes to limit weekly servicing of empty bins. (5.1.2) programs.
- 2.) Promote the curbside recycling program to increase residential participation and 5ompliance in an effort to increase the recyclable rate by 13%.
- 6.) Increase number of participating businesses in the commercial recycling program by adding 300 new businesses.
- 7.) Promote document shredding services with the intention of increasing paper recycling by 25%.
- 8.) Continue the implementation of the New 3 E's Program; "Educate, Enforce, Eliminate...Pledge;" to promote and increase recycling awareness, reduce contamination in the blue bin, reduce costs, and improve efficiencies within recycling operations.

# Sanitation Fund

## Recycling

www.mcallen.net/publicworks/recycle

Performance Measures				
	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	19	22	22	22
Number of part-time equivalents	11	10	10	10
Department Operating Expenditures	\$ 1,620,526	\$ 1,911,395	\$ 1,716,558	\$ 1,802,027
Total Tons of Material Received	10,277	11,870	11,870	12,000
<b>Outputs:</b>				
Total residential accounts / service points	33,912	34,157	34,265	34,625
Total business / school service points	732	1,080	750	760
Total solid waste recycled - tons	4,323	5,670	5,180	5,500
Total curb side collections - tons	2,196	2,900	2,280	2,900
Total drop-off collections - tons	285	445	392	450
Total business / school collections - tons	1,447	1,900	1,900	2,000
Total municipalities - tons	396	425	425	450
Total tonnage landfill	6,580	6,200	6,200	6,500
Recycling sales revenue	\$ 523,433	\$ 600,000	\$ 500,000	\$ 525,000
<b>Effectiveness Measures:</b>				
Cost avoidance - Recyclables diverted from landfill	\$ 136,823	\$ 179,456	\$ 163,947	\$ 174,075
Residential Blue Bin Recycling Diversion Rate	25%	32%	27%	31%
Citizens Rating for Recycling as Utility Service*	80%	80%	80%	80%
Citizens Rating for Quality of overall natural environment in McAllen - Community's Natural Environment*	0%	74%	74%	74%
<b>Efficiency Measures:</b>				
Tonnage sorted per week	197.63	228.27	228.27	230.77
Recyclable processing cost per ton	\$ 296.95	\$ 270.18	\$ 261.12	\$ 259.63

### Description:

The Recycling Center is a division under Public Works. The Recycling Center provides a vital service to the community with a staff of 26 employees accepting, processing, managing, and selling recyclable commodities to the various markets.



# Sanitation Fund Facilities Administration

www.mcallen.net/publicworks

Mission Statement:  Committed to provide administrative support to all thirteen (13) divisions of Public Works that sustains the overall goal to provide a high quality of life through the proper maintenance of public infrastructure, city fleet, and effective solid waste management.	Department Summary				
		Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
	<b>Expenditure Detail:</b>				
	Personnel Services				
	Salaries and Wages	\$ 585,070	\$ 679,994	\$ 567,186	\$ 697,441
	Employee Benefits	140,390	170,147	170,147	181,353
	Supplies	14,081	15,750	15,750	15,750
	Other Services and Charges	1,108,983	1,285,077	1,229,696	1,285,077
	Maintenance	19,147	55,097	44,700	55,097
	Operations Subtotal	1,867,671	2,206,065	2,027,479	2,234,718
	Capital Outlay	348,263	672,105	377,108	445,352
	Other Agencies	24,000	24,000	24,000	41,550
	Total Operations & Capital Outlay	2,239,934	2,902,170	2,428,587	2,721,620
	Non Departmental				
	Insurance	104,898	104,898	104,898	104,034
	<b>Total Expenditures</b>	<b>\$ 2,344,832</b>	<b>\$ 3,007,068</b>	<b>\$ 2,533,485</b>	<b>\$ 2,825,654</b>
	<b>PERSONNEL</b>				
Exempt	5	7	7	7	
Non-Exempt	6	8	8	9	
Part-Time	-	1	1	-	
<b>Total Positions Authorized</b>	<b>11</b>	<b>16</b>	<b>16</b>	<b>16</b>	

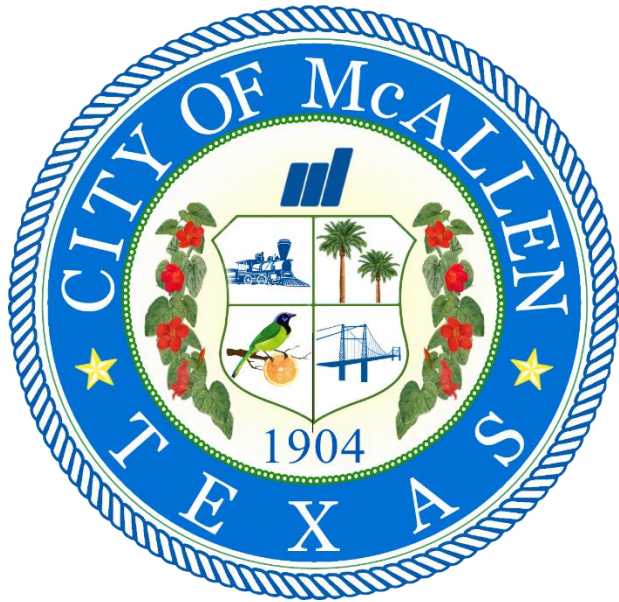
**Contact Us:**  
 Carlos A. Sanchez  
 PE, CFM, Director  
 4201 N. Bentsen Road  
 McAllen, TX 78504  
 (956) 681-4000

## MAJOR FY 15-16 GOALS

- 1.) Use GPS/GIS technology to track inventory assets in the field. (5.3.4)
- 2.) Develop and implement Public Works Strategic Plan
- 3.) Develop and implement Public Works Strategic Plan
- 4.) Develop Comprehensive Solid Waste Management Plan
- 5.) Implement and complete Phase II of the Accela Asset Management System.

**Description:**  
 The Facility Administration Department through its staff of sixteen (16) employees provide administrative management support that facilitates the delivery of high quality customer service to internal and external customers.

Performance Measures				
	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	11	15	15	16
Department Expenditures	\$ 2,344,831	\$ 2,996,680	\$ 2,533,485	\$ 2,825,654
Total Revenues Managed	\$ 17,028,021	\$ 17,113,515	\$ 17,358,950	\$ 17,436,905
Total Expenditures Managed	\$ 15,426,007	\$ 17,566,945	\$ 16,564,841	\$ 18,880,010
Number of Sanitation Accounts	39,080	38,918	39,109	39,475
<b>Outputs:</b>				
Number of Public Outreach Events (NEW)	N/A	12	32	35
Number of Educational Sessions Presented (NEV	N/A	140	154	160
<b>Effectiveness Measures:</b>				
Number of individuals reached (NEW)	N/A	60,000	233,564	250,000
Number of educational material distributed (NEW)	N/A	10,000	129,000	150,000
<b>Efficiency Measures:</b>				
Expenditure dollars managed per member of the management staff	\$ 1,402,364	\$ 1,171,130	\$ 1,104,323	\$ 1,180,001





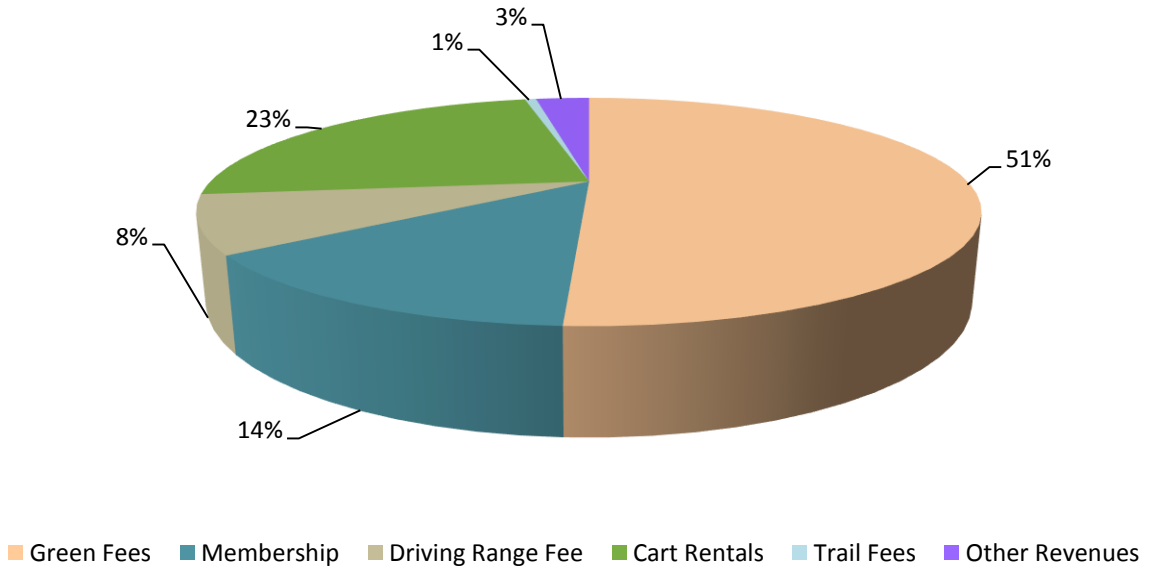
# **PALM VIEW GOLF COURSE FUND**

The Palm View Golf Course Fund is a non major fund that is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

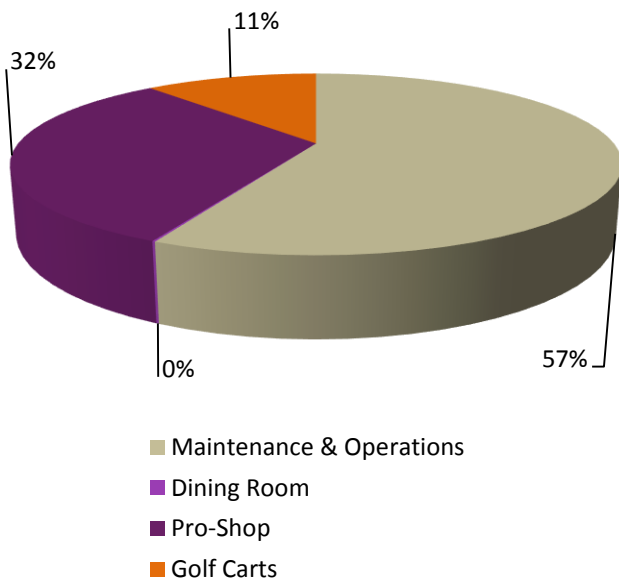
**City of McAllen, Texas**  
**Palm View Golf Course Fund**  
**Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 543,901	\$ 526,873	\$ 586,686	\$ 575,074
Revenues:				
Green Fees	563,452	623,345	622,285	632,670
Annual Membership	174,887	176,059	177,591	176,059
Driving Range Fees	86,754	100,455	94,516	101,958
Trail fees	9,514	9,577	6,903	7,439
Handicap Carts	390	390	780	395
Rental	7,875	8,700	8,700	8,700
Cart Rental	265,256	278,303	288,226	282,154
Pull Cart Rentals	284	364	328	364
Other Financial Resources	31,235	36,600	34,156	34,156
Interest Earned	1,487	1,200	1,200	1,200
Miscellaneous	12,482	-	326	-
Total Revenues	<u>1,153,616</u>	<u>1,234,993</u>	<u>1,235,011</u>	<u>1,245,095</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,697,517</u>	<u>\$ 1,761,866</u>	<u>\$ 1,821,697</u>	<u>\$ 1,820,169</u>
<b>APPROPRIATIONS</b>				
Expenses:				
Maintenance & Operations	\$ 616,958	\$ 693,536	\$ 657,114	\$ 672,601
Dining Room	1,444	1,500	1,500	1,500
Pro-Shop	336,342	372,394	351,713	371,076
Golf Carts	106,461	133,718	119,296	133,898
Capital Outlay	-	-	-	-
Total Operating Expenses	<u>1,061,205</u>	<u>1,201,148</u>	<u>1,129,623</u>	<u>1,179,075</u>
Transfer-Out PVGC Depreciation Fund	50,000	107,000	117,000	130,000
Transfer-Out Heath Insurance Fund	-	-	-	14,303
<b>TOTAL APPROPRIATIONS</b>	<u>1,111,205</u>	<u>1,308,148</u>	<u>1,246,623</u>	<u>1,323,378</u>
Revenues over/(under) Expenditures	<u>42,411</u>	<u>(73,155)</u>	<u>(11,612)</u>	<u>(78,283)</u>
Other Items Affecting Working Capital	<u>374</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 586,686</u></u>	<u><u>\$ 453,717</u></u>	<u><u>\$ 575,074</u></u>	<u><u>\$ 496,791</u></u>

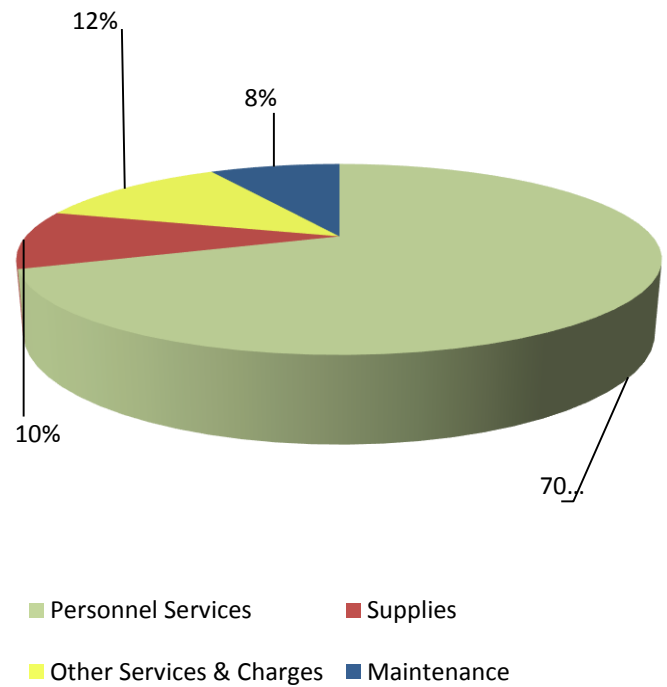
**PALM VIEW GOLF COURSE FUND REVENUES**  
**\$1,245,095**

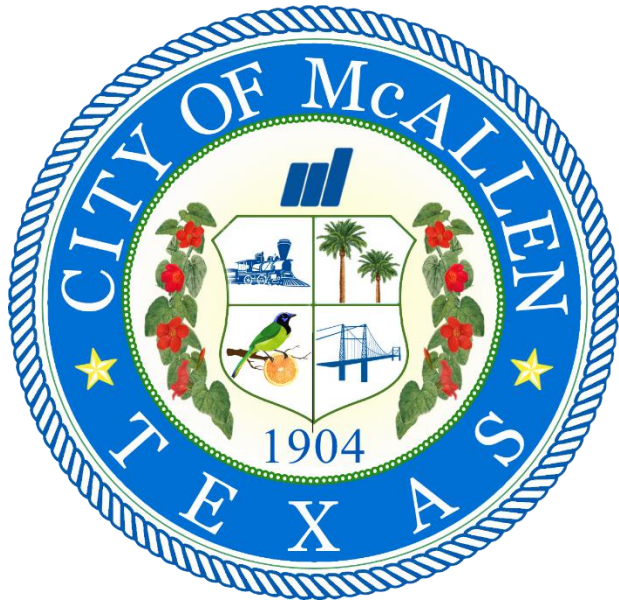


**PALM VIEW GOLF COURSE**  
**APPROPRIATION**  
**By Division**  
**\$1,179,075**



**PALM VIEW GOLF COURSE**  
**APPROPRIATION**  
**By Category**  
**\$1,179,075**





**City of McAllen, Texas  
Palm View Golf Course Fund  
Expense Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ 616,958	\$ 693,536	\$ 657,114	\$ 672,601
Dining Room	1,444	1,500	1,500	1,500
Pro-Shop	336,342	372,394	351,713	371,076
Golf Carts	106,461	133,718	119,296	133,898
<b>TOTAL EXPENDITURES</b>	<u><u>\$ 1,061,205</u></u>	<u><u>\$ 1,201,148</u></u>	<u><u>\$ 1,129,623</u></u>	<u><u>\$ 1,179,075</u></u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 558,964	\$ 628,501	\$ 598,697	\$ 628,489
Employee Benefits	147,384	167,549	167,549	191,657
Supplies	109,030	118,583	113,603	116,605
Other Services and Charges	156,145	192,025	156,529	145,434
Maintenance and Repair Services	89,682	94,490	93,245	96,890
TOTAL OPERATING EXPENSES	<u>1,061,205</u>	<u>1,201,148</u>	<u>1,129,623</u>	<u>1,179,075</u>
Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL EXPENDITURES</b>	<u><u>\$ 1,061,205</u></u>	<u><u>\$ 1,201,148</u></u>	<u><u>\$ 1,129,623</u></u>	<u><u>\$ 1,179,075</u></u>
<u>PERSONNEL</u>				
Maintenance & Operations	9	12	12	12
Dining Room	-	-	-	-
Pro-Shop	5	6	6	6
Golf Carts	4	6	6	6
<b>TOTAL PERSONNEL</b>	<u><u>18</u></u>	<u><u>24</u></u>	<u><u>24</u></u>	<u><u>24</u></u>



# Palm View Golf Course Fund

PVGC M&O

www.mcallen.net/golf

## Mission Statement:

To provide those who play and practice at Palm View Golf Course with high quality golf facility at the lowest possible price.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 286,193	\$ 319,016	\$ 317,533	\$ 319,004
Employee Benefits	81,886	92,348	92,348	115,616
Supplies	90,974	89,681	89,681	89,681
Other Services and Charges	53,626	88,896	58,602	67,008
Maintenance	78,129	77,445	72,800	77,445
Operations Subtotal	590,808	667,386	630,964	668,754
Capital Outlay	-	-	-	-
Non-Departmental Insurance	26,150	26,150	26,150	3,847
<b>Total Expenditures</b>	<b>\$ 616,958</b>	<b>\$ 693,536</b>	<b>\$ 657,114</b>	<b>\$ 672,601</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	6	7	7	7
Part-Time	2	4	4	4
<b>Total Positions Authorized</b>	<b>9</b>	<b>12</b>	<b>12</b>	<b>12</b>
<b>Resources</b>				
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Related Revenue Generated	N/A	N/A	N/A	N/A

## Contact Us:

Jesse Cantu  
Golf Course  
Superintendent  
2701 S. Ware Road  
McAllen, TX 78503  
(956) 681-3450

## MAJOR FY 15-16 GOALS

- 1.) Continue working to improve the aesthetics, agronomic and playing conditions of the golf course.
- 2.) Maintain a minimum of 2 licensed chemical applicators on staff.
- 3.) Increase efficiency and productivity of the Maintenance Programs.
- 4.) Level the Driving Range tees and various teeing grounds on the Golf Course.

## Description:

The M&O Division of Palm View Golf Course oversees the daily maintenance of an 18 Hole Championship Golf Course, a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green. It is located at 2701 South Ware, McAllen, Texas 78503.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	7	8	8	8
Department Expenditures	\$ 616,958	\$ 693,536	\$ 657,114	\$ 672,601
<b>Outputs:</b>				
Maintenance program	1	1	1	1
Full service golf facility in acres	175	175	175	175
419 Bermuda grass fairways	18	18	18	18
Tiff dwarf Bermuda grass greens	21	21	21	21
419 bermuda grass tees	69	69	69	69
Short game practice areas	1	1	1	1
Roughs	18	18	18	18
<b>Effectiveness Measures:</b>				
Weekly number of employees for fairways	2	2	2	2
Weekly number of employees for greens	2	2	2	2
Weekly number of employees for tees	2	2	2	2
Weekly number of employees for shortgame area	1	1	1	1
Weekly number of employees for roughs	2	2	2	2
<b>Efficiency Measures:</b>				
Weekly man hours for fairways	36	36	36	36
Weekly man hours for greens	35	35	35	35
Weekly man hours for tees	36	36	36	36
Weekly man hours for shortgame practice area	5	5	5	5
Weekly man hours for roughs	64	64	64	64



**Mission Statement:**  
 To compliment the operation of the Palm View Golf Course by providing high quality food and beverage services to those who play, practice or visit Palm View Golf Course.

<b>Department Summary</b>				
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	-	-	-	-
Maintenance	1,444	1,500	1,500	1,500
Operations Subtotal	1,444	1,500	1,500	1,500
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,444</b>	<b>\$ 1,500</b>	<b>\$ 1,500</b>	<b>\$ 1,500</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Resources</b>				
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Related Revenue Generated	N/A	N/A	N/A	N/A

**Contact Us:**  
 Annette Espinosa  
 Manager  
 2701 S. Ware Road  
 McAllen, TX 78503  
 (956) 681-3455

### MAJOR FY 15-16 GOALS

- 1.) The Dining Room is currently leased to Annette Marie LLC. Under the Direction of the Director of Golf, its primary goal is to compliment the operation of the Golf Course by providing the public with prompt service and a quality short order food menu.



### Mission Statement:

To provide the highest level of customer service to all who play, practice or visit Palm View Golf Course by operating with fiscal efficiency and a full service golf shop.

### Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 203,102	\$ 224,274	\$ 206,723	\$ 224,274
Employee Benefits	50,828	56,601	56,601	57,261
Supplies	8,768	13,550	12,222	11,572
Other Services and Charges	67,887	69,419	64,217	67,019
Maintenance	5,757	8,550	11,950	10,950
Operations Subtotal	336,342	372,394	351,713	371,076
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 336,342</b>	<b>\$ 372,394</b>	<b>\$ 351,713</b>	<b>\$ 371,076</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	1	1	1	1
Part-Time	2	3	3	3
<b>Total Positions Authorized</b>	<b>5</b>	<b>6</b>	<b>6</b>	<b>6</b>
<b>Resources</b>				
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Related Revenue Generated	\$ 834,607	\$ 909,436	\$ 901,295	\$ 918,126

### Contact Us:

Rex Flores  
 Head Golf Professional  
 2701 S. Ware Road  
 McAllen, TX 78503  
 (956) 681-3444

### MAJOR FY 15-16 GOALS

- 1.) Improve Palm View Golf Course. (1.1.18)
- 2.) Maintain revenues and rounds played among the top 25% of municipal courses in the State of Texas.
- 3.) Maintain proper balance in the number of tournaments played annually.
- 4.) Provide the public with a high quality golf course at the lowest possible price.

### Description:

The Palm View Golf Course Pro Shop serves as the focal point of daily operations. It offers the latest in golf merchandise and apparel and is the place where patrons register and pay for their golf fees; it is open daily from 6:30 am till sunset. It is located at 2701 South Ware Road, McAllen, Texas.

### Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 336,342	\$ 372,394	\$ 351,713	\$ 371,076
<b>Outputs:</b>				
Standard Operating Procedures	1	1	1	1
Marketing and advertising plans	1	1	1	1
Total number of rounds	36,859	40,280	39,797	40,057
Number of twilight rounds	2,836	3,538	3,000	3,000
Number of sundowners rounds	1,162	1,550	1,200	1,200
Number of tournament rounds	2,444	2,500	2,473	2,473
<b>Effectiveness Measures:</b>				
Total number of rounds revenue	\$ 795,840	\$ 799,404	\$ 799,876	\$ 808,729
Twilight round revenue	\$ 63,526	\$ 79,698	\$ 72,159	\$ 72,159
Sundowner round revenue	\$ 10,117	\$ 13,000	\$ 1,013	\$ 1,013
Tournament round revenue	\$ 64,002	\$ 58,000	\$ 64,000	\$ 64,000
<b>Efficiency Measures:</b>				
Average revenue per round	\$ 22	\$ 20	\$ 20	\$ 20
Average revenue per twilight round	\$ 22	\$ 23	\$ 24	\$ 24
Average revenue per sundowner round	\$ 9	\$ 8	\$ 1	\$ 1





# Palm View Golf Course Fund PVGC Golf Carts

www.mcallen.net/golf

## Mission Statement:

To provide those who play, practice or visit Palm View Golf Course with a fleet of 70 golf carts in safe working and aesthetic conditions, prompt and efficient service and a driving range facility that allows for an enjoyable practice experience for both, the novice and experienced golfer.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 69,669	\$ 85,211	\$ 74,441	\$ 85,211
Employee Benefits	14,670	18,600	18,600	18,780
Supplies	9,288	15,352	11,700	15,352
Other Services and Charges	8,482	7,560	7,560	7,560
Maintenance	4,352	6,995	6,995	6,995
Operations Subtotal	106,461	133,718	119,296	133,898
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 106,461</b>	<b>\$ 133,718</b>	<b>\$ 119,296</b>	<b>\$ 133,898</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	3	5	5	5
<b>Total Positions Authorized</b>	<b>4</b>	<b>6</b>	<b>6</b>	<b>6</b>
<b>Resources</b>				
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Related Revenue Generated	\$ 265,930	\$ 279,057	\$ 289,334	\$ 282,913

## Contact Us:

Luis Zarate  
Golf Cart Crew Leader  
2701 S. Ware Road  
McAllen, TX 78503  
(956) 681-3444

## MAJOR FY 15-16 GOALS

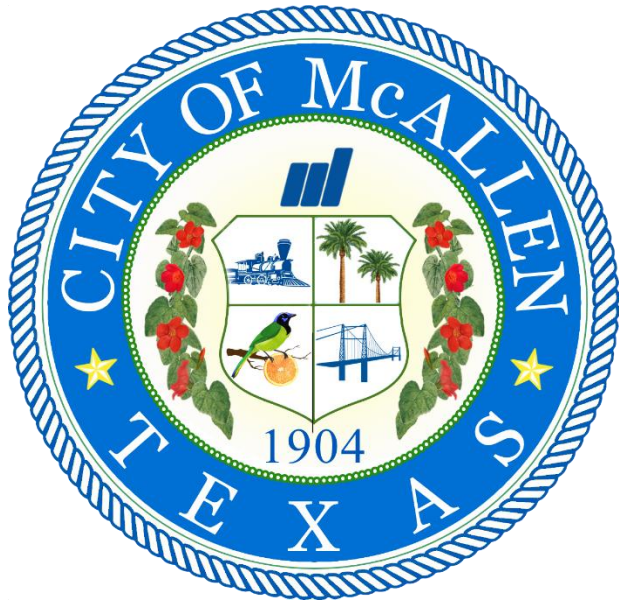
- 1.) Continue to implement efficient preventive maintenance practices for proper cart fleet operations.
- 2.) Minimize down time on cart fleet for better service during tournaments and special events.
- 3.) Improve new employee training process.

## Description:

The Golf Carts and Driving Range Division of Palm View Golf Course oversees the daily maintenance of a 70 Golf Cart fleet. It is also responsible for the operation of a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	1	1	1	1
Golf cart fleet	1	1	1	1
Department Expenditures	\$ 106,461	\$ 133,718	\$ 119,296	\$ 133,898
<b>Outputs:</b>				
Annual number of cart rentals	27,211	28,841	29,361	29,500
Annual number of driving range ball rentals (baskets)	9,590	10,725	10,796	10,850
Weekly golf cart maintenance program	1	1		
Average hours per week of operation for driving range & cart rental	98	99	102	102
<b>Effectiveness Measures:</b>				
Annual revenue for cart rentals	\$ 265,292	\$ 278,303	\$ 288,226	\$ 282,154
Revenue for driving range ball rental	\$ 86,754	\$ 100,455	\$ 94,516	\$ 101,958
Annual cart fleet and driving range operating cost	\$ 106,461	\$ 134,272	\$ 119,296	\$ 133,898
<b>Efficiency Measures:</b>				
Revenue per cart rental	\$ 9.75	\$ 9.65	\$ 9.82	\$ 9.56
Revenue per driving range basket rental	\$ 9	\$ 9	\$ 9	\$ 9
Average hours per week of operation for driving range & cart rental	98	99	102	102



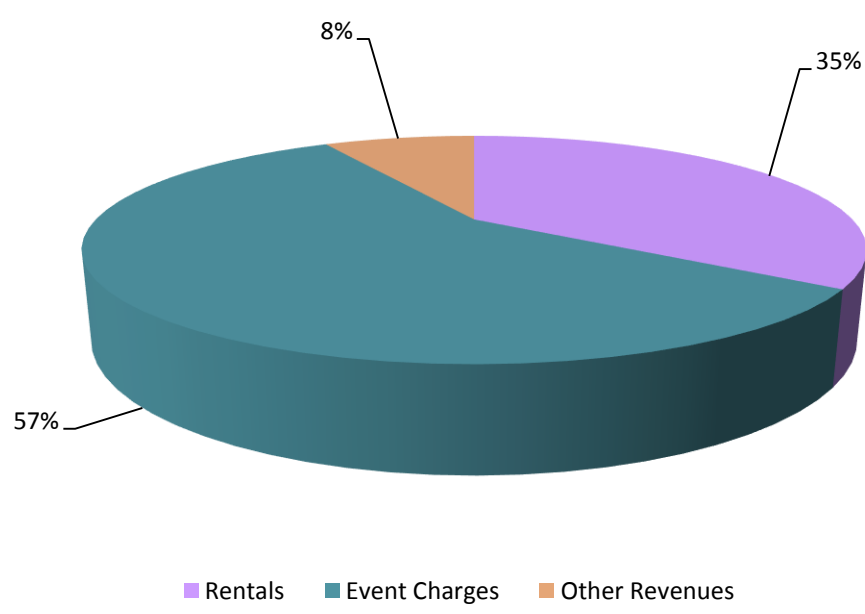
# McALLEN INTERNATIONAL CIVIC CENTER FUND

The Civic Center Fund is a non major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

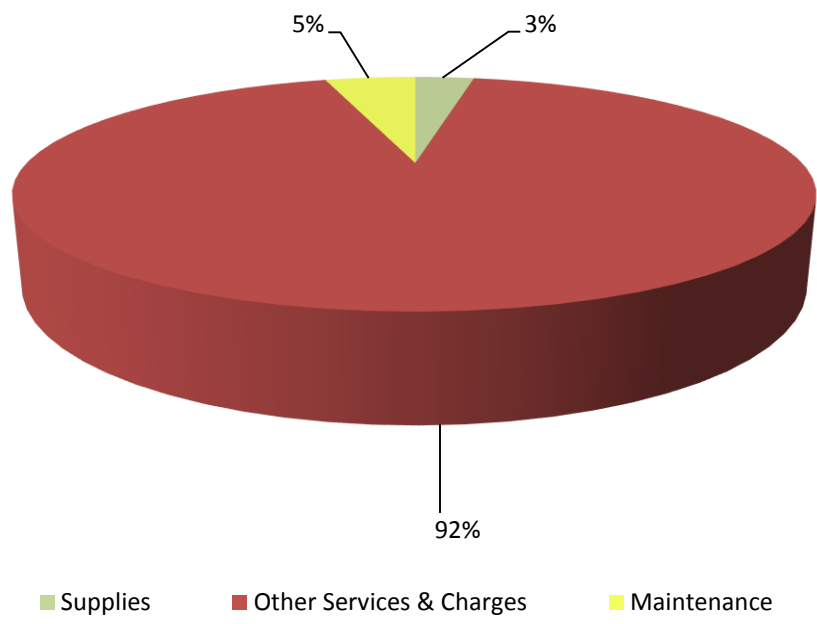
**City of McAllen, Texas**  
**McAllen International Civic Center**  
**Working Capital Summary**

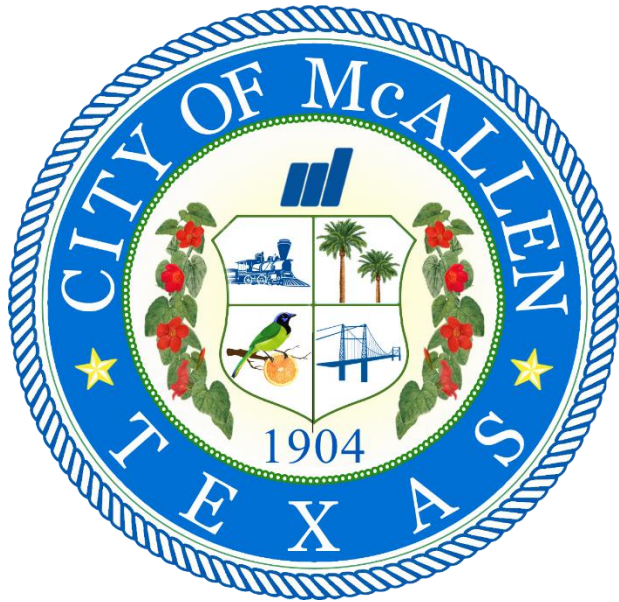
	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 991,445	\$ 1,344,850	\$ 1,431,658	\$ 1,865,339
Revenues:				
User Fees-Rentals	93,860	116,800	90,850	30,000
Concession-Other	221	1,200	150	-
Audio Visual	17,462	10,000	15,000	5,000
Event % - Ticket Sales	117,496	30,000	90,000	30,000
Standard Labor	77,906	60,000	55,000	15,000
Standard Services	6,072	4,000	4,000	1,000
Security	29,577	25,720	25,720	6,000
Interest Earned	2,603	551	4,790	-
Other	15,123	14,850	10,627	-
Total Revenues	<u>360,320</u>	<u>263,121</u>	<u>296,137</u>	<u>87,000</u>
Transfer-in - Hotel Tax Fund	<u>593,734</u>	<u>250,000</u>	<u>615,061</u>	<u>-</u>
Total Revenues and Transfers-In	<u>954,054</u>	<u>513,121</u>	<u>911,198</u>	<u>87,000</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,945,499</u>	<u>\$ 1,857,971</u>	<u>\$ 2,342,856</u>	<u>\$ 1,952,339</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Civic Center	\$ 341,978	\$ 528,762	\$ 304,230	\$ 85,150
Liability Insurance	27,588	27,287	23,287	-
Capital Outlay	-	-	-	-
Total Operations	<u>369,566</u>	<u>556,049</u>	<u>327,517</u>	<u>85,150</u>
Transfer Out				
Civic Center Depreciation Fund	150,000	150,000	150,000	-
Performing Arts Construction Fund	-	-	-	1,587,000
<b>TOTAL APPROPRIATIONS</b>	<u>519,566</u>	<u>706,049</u>	<u>477,517</u>	<u>1,672,150</u>
Revenues over/(under) Expenditures	<u>434,488</u>	<u>(192,928)</u>	<u>433,681</u>	<u>(1,585,150)</u>
Other Items Affecting Working Capital	<u>5,725</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 1,431,658</u>	<u>\$ 1,151,922</u>	<u>\$ 1,865,339</u>	<u>\$ 280,189</u>

**CIVIC CENTER REVENUES**  
**\$87,000**



**CIVIC CENTER APPROPRIATION**  
**By Category**  
**\$85,150**





**City of McAllen, Texas**  
**McAllen International Civic Center**  
**Expense Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<u>BY DEPARTMENT</u>				
Civic Center	\$ 369,566	\$ 556,049	\$ 327,517	\$ 85,150
<b>TOTAL EXPENDITURES</b>	<u>\$ 369,566</u>	<u>\$ 556,049</u>	<u>\$ 327,517</u>	<u>\$ 85,150</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	14,397	10,500	10,600	2,600
Other Services and Charges	309,285	501,362	273,630	78,550
Maintenance and Repair Services	18,296	16,900	20,000	4,000
Liability Insurance	27,588	27,287	23,287	-
TOTAL OPERATING EXPENSES	<u>369,566</u>	<u>556,049</u>	<u>327,517</u>	<u>85,150</u>
Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 369,566</u>	<u>\$ 556,049</u>	<u>\$ 327,517</u>	<u>\$ 85,150</u>



# Civic Center Fund Administration

[www.mcallenconventioncenter.net/planners/rooms/auditorium](http://www.mcallenconventioncenter.net/planners/rooms/auditorium)

## Mission Statement:

"Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier performing arts destination in South Texas."

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	14,397	10,500	10,600	2,600
Other Services and Charges	309,285	501,362	273,630	78,550
Maintenance	18,296	16,900	20,000	4,000
Operations Subtotal	341,978	528,762	304,230	85,150
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	341,978	528,762	304,230	85,150
Non Departmental				
Insurance	27,588	27,287	23,287	-
<b>Total Expenditures</b>	<b>\$ 369,566</b>	<b>\$ 556,049</b>	<b>\$ 327,517</b>	<b>\$ 85,150</b>

## Resources

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Revenue	\$ 360,320	\$ 263,121	\$ 296,137	\$ 87,000
Transfer-in Hotel Tax Fund	593,734	250,000	615,061	-

## Contact Us:

Omar Rodriguez  
Director  
1300 S. 10th Street  
McAllen, TX 78501  
(956) 681-3800

## MAJOR FY 15-16 GOALS

1. Transition to the New Performing Arts Center.



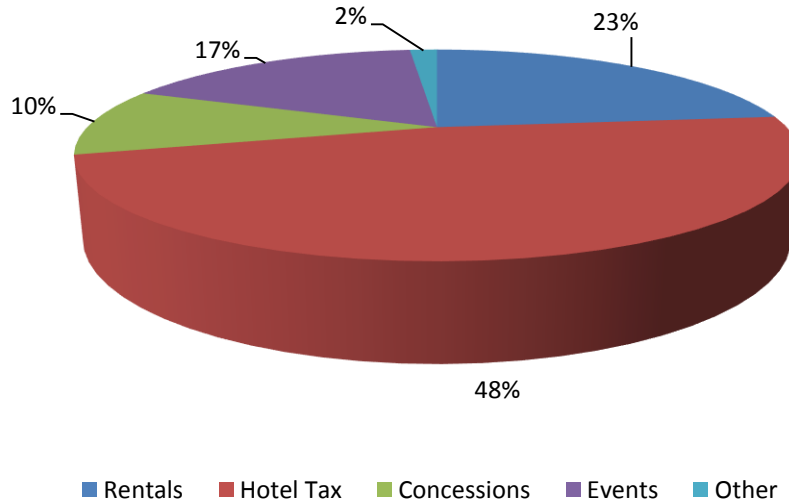
# McALLEN CONVENTION CENTER FUND

The Convention Center Fund is a major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

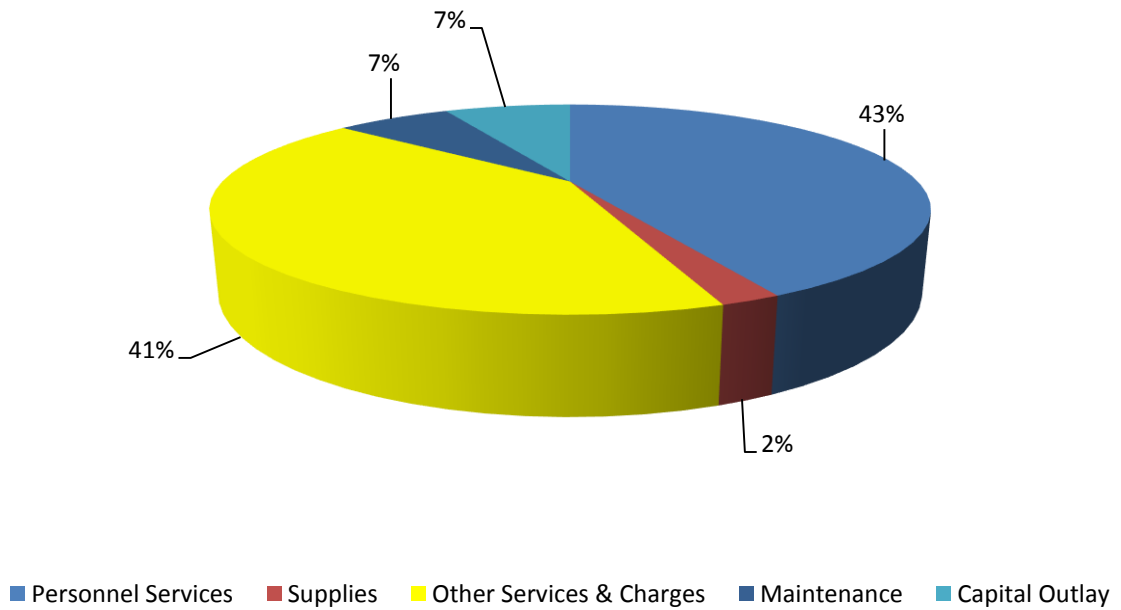
**City of McAllen, Texas**  
**McAllen Convention Center Fund**  
**Working Capital Summary**

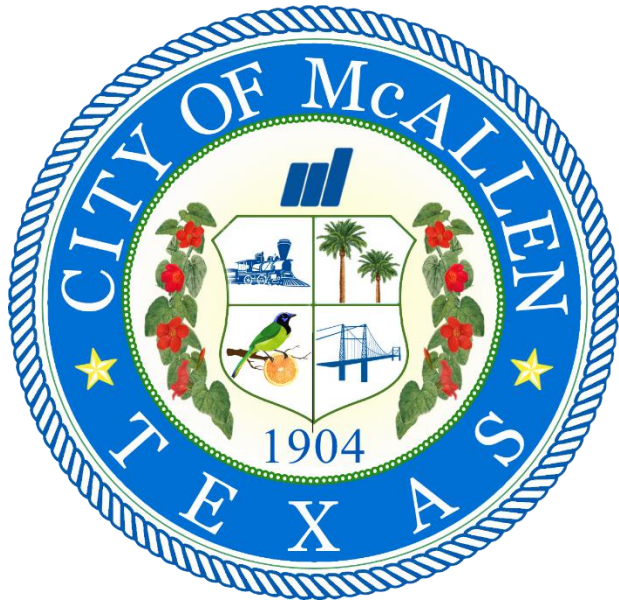
	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 2,204,728	\$ 2,810,116	\$ 2,131,998	\$ 2,147,403
Revenues:				
User Fees-Rentals	1,094,350	1,030,000	1,000,000	1,030,000
Audio Visual	125,235	130,000	110,000	130,000
Standard Services	108,625	110,000	100,000	110,000
Equipment Rental	11,016	36,000	10,000	36,000
Standard Labor	42,230	40,000	35,000	40,000
Food & Beverage	451,500	475,000	445,000	475,000
Event % - Ticket Sales	78,651	120,000	50,000	120,000
Security	103,883	115,000	100,000	115,000
Management Fee	100,000	100,000	100,000	25,000
Other	1,895,209	60,000	254,238	308,000
Interest Earned	18,238	3,000	16,300	14,000
Total Revenues	<u>4,028,937</u>	<u>2,219,000</u>	<u>2,220,538</u>	<u>2,403,000</u>
Transfer-in - Hotel Tax Fund	<u>2,374,937</u>	<u>2,479,672</u>	<u>2,360,581</u>	<u>2,177,751</u>
Total Revenues and Transfers-In	<u>6,403,875</u>	<u>4,698,672</u>	<u>4,581,119</u>	<u>4,580,751</u>
<b>TOTAL RESOURCES</b>	<u>\$ 8,608,603</u>	<u>\$ 7,508,788</u>	<u>\$ 6,713,117</u>	<u>\$ 6,728,154</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Convention Center	\$ 3,849,603	\$ 3,631,210	\$ 3,932,669	\$ 4,188,076
Liability Insurance	94,361	95,962	94,962	30,712
Capital Outlay	316,333	377,500	288,083	332,500
Total Operating Expenses	<u>4,260,297</u>	<u>4,104,672</u>	<u>4,315,714</u>	<u>4,551,288</u>
Transfer Outs				
Performing Arts Center Fund	2,098,640	-	-	-
Certificate of Obligation Series 2014	-	1,300,504	-	-
Health Insurance Fund	-	-	-	48,743
Convention Center Depreciation Fund	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>6,608,937</u>	<u>5,655,176</u>	<u>4,565,714</u>	<u>4,850,031</u>
Revenues over/(under) Expenditures	<u>(205,062)</u>	<u>(956,504)</u>	<u>15,405</u>	<u>(269,280)</u>
Other Items Affecting Working Capital	<u>132,334</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 2,131,998</u></u>	<u><u>\$ 1,853,612</u></u>	<u><u>\$ 2,147,403</u></u>	<u><u>\$ 1,878,123</u></u>

**CONVENTION CENTER FUND REVENUES**  
**By Source**  
**\$4,580,751**



**CONVENTION CENTER FUND APPROPRIATION**  
**By Category**  
**\$4,551,288**





**City of McAllen, Texas**  
**McAllen Convention Center Fund**  
**Expense Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<u>BY DEPARTMENT</u>				
Convention Center	\$ 4,260,297	\$ 4,104,672	\$ 4,315,714	\$ 4,551,288
<b>TOTAL EXPENDITURES</b>	<b>\$ 4,260,297</b>	<b>\$ 4,104,672</b>	<b>\$ 4,315,714</b>	<b>\$ 4,551,288</b>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,225,116	\$ 1,367,858	\$ 1,303,558	\$ 1,468,331
Employee Benefits	339,062	427,242	427,242	465,500
Supplies	83,898	70,675	111,275	99,000
Other Services and Charges	1,859,504	1,465,853	1,732,278	1,855,663
Maintenance and Repair Services	342,023	299,582	358,316	299,582
Liability Insurance	94,361	95,962	94,962	30,712
<b>TOTAL OPERATING EXPENSES</b>	<b>3,943,964</b>	<b>3,727,172</b>	<b>4,027,631</b>	<b>4,218,788</b>
Capital Outlay	316,333	377,500	288,083	332,500
<b>TOTAL EXPENDITURES</b>	<b>\$ 4,260,297</b>	<b>\$ 4,104,672</b>	<b>\$ 4,315,714</b>	<b>\$ 4,551,288</b>
<u>PERSONNEL</u>				
<b>Convention Center</b>	<b>34</b>	<b>39</b>	<b>39</b>	<b>45</b>



# Convention Center Fund Administration

www.mcallenconventioncenter.net

## Mission Statement:

"Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier meetings and events destination in South Texas."

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,225,116	\$ 1,367,858	\$ 1,303,558	\$ 1,468,331
Employee Benefits	339,062	427,242	427,242	465,500
Supplies	83,898	70,675	111,275	99,000
Other Services and Charges	1,859,504	1,465,853	1,732,278	1,855,663
Maintenance	342,023	299,582	358,316	299,582
Operations Subtotal	3,849,603	3,631,210	3,932,669	4,188,076
Capital Outlay	316,333	377,500	288,083	332,500
Operations & Capital Outlay Total	4,165,936	4,008,710	4,220,752	4,520,576
Non Departmental				
Insurance	94,361	95,962	94,962	30,712
<b>Total Expenditures</b>	<b>\$ 4,260,297</b>	<b>\$ 4,104,672</b>	<b>\$ 4,315,714</b>	<b>\$ 4,551,288</b>
<b>PERSONNEL</b>				
Exempt	8	9	9	10
Non-Exempt	26	30	30	35
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>34</b>	<b>39</b>	<b>39</b>	<b>45</b>

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Resources</b>				
Revenue	\$ 4,028,937	\$ 2,219,000	\$ 2,171,157	\$ 2,403,000

## Contact Us:

Omar Rodriguez  
Director  
700 Convention  
Center Blvd.  
McAllen, TX 78501  
(956) 681-3800

## MAJOR FY 15-16 GOALS

1. Prepare for Performing Arts Center opening in Fall of 2016. (1.1.1)
2. Develop sales alignment with Embassy Suites and La Quinta Suites and Inn management. (3.5.1)
3. Develop strategies for booking and promoting events at Veterans' Memorial Stadium.
4. Implement marketing and alignment of the Veterans War Memorial of Texas with Convention Center
5. Continue development of bookings and activities to promote City for center of quality of life activities.
6. Increase sponsorship support for Palmfest, Carfest, Sunset LIVE and other community events.

## Description:

The McAllen Convention Center is a multi-purpose convention center owned by the City of McAllen and was developed with the primary objective of booking events and activities that generate significant economic benefits to the community.

In addition, the center was developed with a secondary objective to serve as a center for entertainment and events that promote commerce and activities that generally enhance the quality of life of the City.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	39	39	39	48
Department Expenditures	\$ 4,260,297	\$ 4,104,672	\$ 4,315,714	\$ 4,551,288
Exhibit Hall Space available	60,000 sqft	60,000 sqft	60,000 sqft	60,000 sqft
Ballroom Space available	10,000 sqft	10,000 sqft	10,000 sqft	10,000 sqft
<b>Outputs:</b>				
Convention Center Events	448	450	412	450
Exhibit Hall Bookings	314	320	310	320
Ballroom Bookings	633	530	648	530
Meeting Room Bookings	1,743	1,500	1,680	1,500
<b>Effectiveness Measures:</b>				
Convention Center Gross Revenue	\$ 2,223,654	\$ 2,219,000	\$ 2,220,538	\$ 2,403,000
Banquet Event Order Net Revenue	\$ 451,500	\$ 475,000	\$ 445,000	\$ 475,000
Attendance	467,623	450,000	439,715	450,000
Exhibit Hall Occupancy	43%	55%	42%	55%
Ballroom Occupancy	43%	33%	44%	33%
Meeting Room Occupancy	38%	45%	37%	45%
Total Occupancy	40%	45%	39%	45%
<b>Efficiency Measures:</b>				
Available Effective Occupancy - Exhibit Hall	17%	5%	18%	5%
Available Effective Occupancy - Ballroom	17%	27%	16%	27%
Available Effective Occupancy - Meeting Room	22%	15%	23%	15%
Available Effective Occupancy - Total	20%	15%	21%	15%

# McALLEN PERFORMING ARTS CENTER FUND

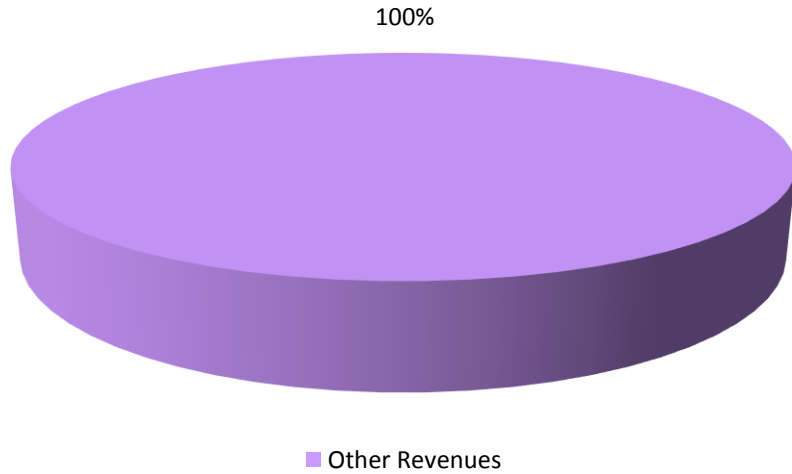
The Performing Arts Center is a non major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

**City of McAllen, Texas  
McAllen Performing Arts Center  
Working Capital Summary**

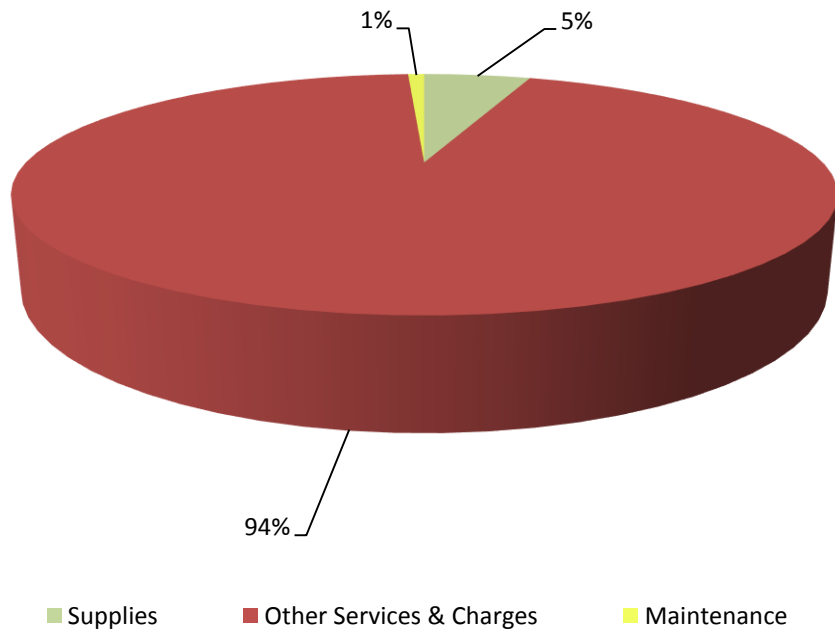
	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ -	\$ -	\$ -	\$ -
Transfer-in - Hotel Tax Fund	-	-	-	311,107
Total Revenues and Transfers-In	-	-	-	311,107
<b>TOTAL RESOURCES</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 311,107</u>
APPROPRIATIONS				
Operating Expenses:				
Performing Arts Center	\$ -	\$ -	\$ -	\$ 299,645
Liability Insurance	-	-	-	5,730
Capital Outlay	-	-	-	-
Total Operations	<u>-</u>	<u>-</u>	<u>-</u>	<u>305,375</u>
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>305,375</u>
Revenues over/(under) Expenditures	-	-	-	5,732
Other Items Affecting Working Capital	-	-	-	-
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 5,732</u></u>

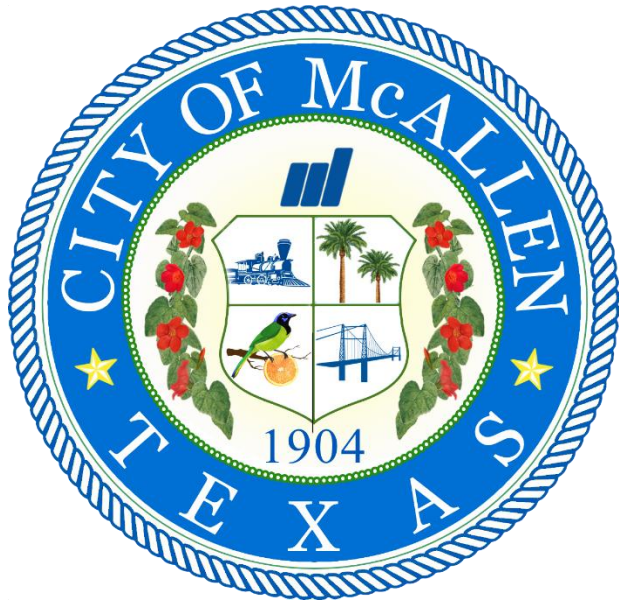


**McALLEN PERFORMING ARTS CENTER FUND  
REVENUES  
\$311,107**



**PERFORMING ARTS CENTER APPROPRIATION  
By Category  
\$305,375**





<p align="center"><b>City of McAllen, Texas</b>  <b>McAllen Performing Arts Center</b>  <b>Expense Summary</b></p>
--

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<u>BY DEPARTMENT</u>				
Performing Arts Center	\$ -	\$ -	\$ -	\$ 305,375
<b>TOTAL EXPENDITURES</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 305,375</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	16,500
Other Services and Charges	-	-	-	280,645
Maintenance and Repair Services	-	-	-	2,500
Liability Insurance	-	-	-	5,730
<b>TOTAL OPERATING EXPENSES</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>305,375</u>
Capital Outlay	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 305,375</u>

# McAllen Performing Arts Center Fund Administration

<b>Mission Statement:</b>  "Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier performing arts destination in South Texas."	Department Summary				
	Expenditure Detail:	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
	Personnel Services				
	Salaries and Wages	\$ -	\$ -	\$ -	\$ -
	Employee Benefits	-	-	-	-
	Supplies	-	-	-	16,500
	Other Services and Charges	-	-	-	280,645
	Maintenance	-	-	-	2,500
	Operations Subtotal	-	-	-	299,645
	Capital Outlay	-	-	-	-
Operations & Capital Outlay Total		-	-	-	299,645
Non Departmental					
Insurance		-	-	-	5,730
<b>Total Expenditures</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 305,375</b>
	Resources				
		Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
	Revenue	\$ -	\$ -	\$ -	\$ -
	Transfer-in Hotel Tax Fund	-	-	-	311,107

<b>Contact Us:</b>  Omar Rodriguez Director 1300 S. 10th Street McAllen, TX 78501 (956) 681-3800	MAJOR FY 15-16 GOALS				
	1. Prepare for Grand Opening of New Performing Arts Center				

# **McALLEN INTERNATIONAL AIRPORT FUND**

The Airport Fund is a major fund that is used to account for the operational activities of the City's Airport.

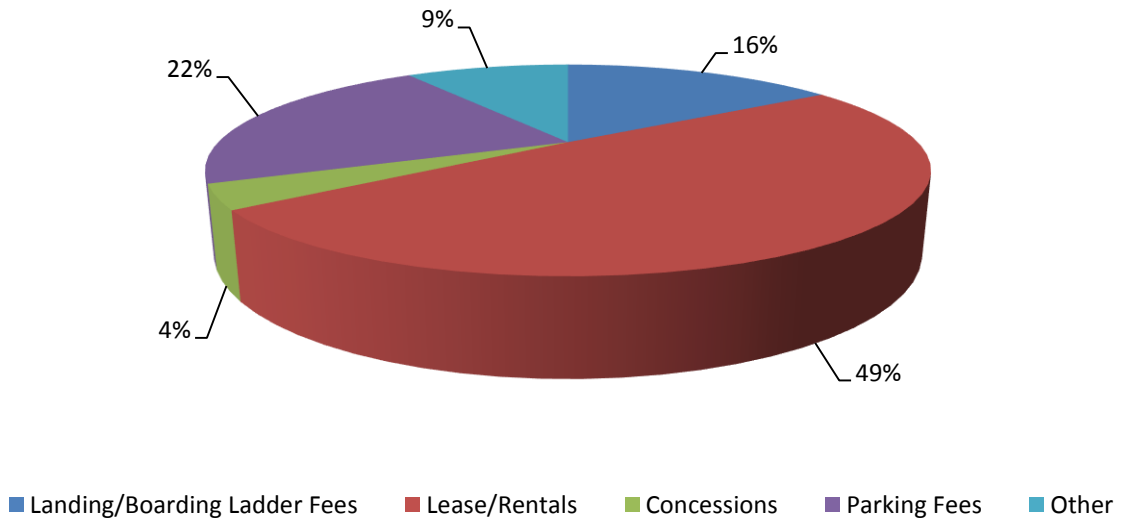
**City of McAllen, Texas**  
**McAllen International Airport Fund**  
**Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 4,553,777	\$ 2,097,358	\$ 5,270,990	\$ 5,978,556
Revenues:				
<u>Aeronautical Operating</u>				
Landing Fees	679,582	630,000	683,992	683,992
Terminal area rental/charges	1,164,067	1,010,041	1,100,682	1,100,682
Boarding Ladder Fees	140,568	120,000	132,011	132,011
FBO Revenue: contract/sponsors	177,497	175,000	177,497	177,497
Cargo and hangar rentals	174,235	488,000	1,057,307	157,307
Fuel Sales (net profit/loss)	112,312	100,000	100,760	100,760
Miscellaneous	34,920	610,000	41,022	40,769
	<u>2,483,181</u>	<u>3,133,041</u>	<u>3,293,271</u>	<u>2,393,018</u>
<u>Non-aeronautical Operating</u>				
Terminal - food and beverages	95,347	95,000	109,685	109,685
Terminal - retail stores	21,859	20,000	24,730	24,730
Terminal - other	88,739	75,000	84,957	84,957
Rental Cars	1,393,441	1,300,000	1,524,374	1,524,374
Parking	1,314,805	1,204,230	1,276,973	1,276,973
Miscellaneous	1,174	-	560	560
	<u>2,915,365</u>	<u>2,694,230</u>	<u>3,021,279</u>	<u>3,021,279</u>
<u>Non-operating Revenues</u>				
Interest Earned	27,811	10,500	18,889	-
Other	78,804	59,600	61,112	96,500
Grant Reimbursement	294,385	332,036	345,641	345,641
Total Revenues	<u>5,799,546</u>	<u>6,229,407</u>	<u>6,740,192</u>	<u>5,856,438</u>
Total Revenues and Transfers	<u>5,799,546</u>	<u>6,229,407</u>	<u>6,740,192</u>	<u>5,856,438</u>
<b>TOTAL RESOURCES</b>	<u>\$ 10,353,323</u>	<u>\$ 8,326,765</u>	<u>\$ 12,011,182</u>	<u>\$ 11,834,994</u>
APPROPRIATIONS				
Operating Expenses:				
Airport	\$ 3,583,468	\$ 3,891,857	\$ 3,842,504	\$ 4,321,045
Liability Insurance	103,439	95,713	95,713	27,314
Capital Outlay	25,832	1,222,000	997,000	202,784
Total Operations	<u>3,712,739</u>	<u>5,209,570</u>	<u>4,935,217</u>	<u>4,551,143</u>
Transfers Out - General Fund	1,103,965	1,103,965	1,103,965	1,103,965
Transfer to Airport Capital Improvement Fund	78,646	64,647	5,000	1,417,600
Transfer to PFC Fund	12,726	-	-	-
Transfers Out - Health Insurance Fund	-	-	-	50,285
<b>TOTAL APPROPRIATIONS</b>	<u>4,908,076</u>	<u>6,378,182</u>	<u>6,044,182</u>	<u>7,122,993</u>
Revenues over/(under) Expenditures	<u>891,470</u>	<u>(148,775)</u>	<u>696,010</u>	<u>(1,266,555)</u>
Other Items Affecting Working Capital	<u>(174,257)</u>	<u>-</u>	<u>11,556</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 5,270,990</u>	<u>\$ 1,948,583</u>	<u>\$ 5,978,556</u>	<u>\$ 4,712,001</u>

### AIRPORT FUND REVENUES

By Source

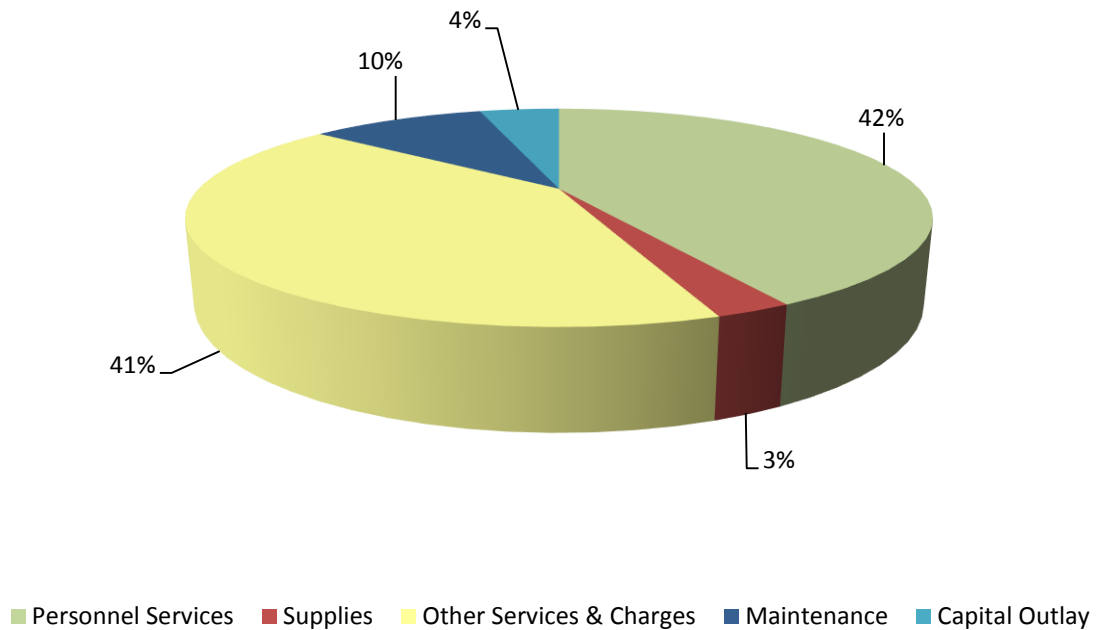
\$5,856,438

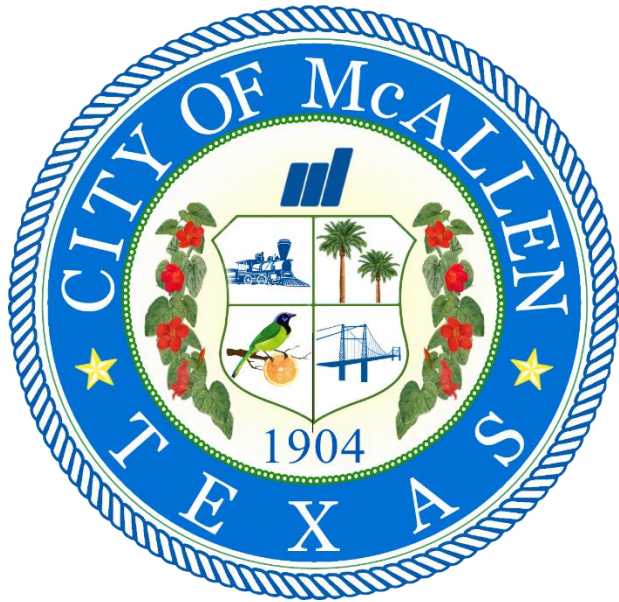


### AIRPORT FUND APPROPRIATION

By Category

\$4,551,143







<p align="center"><b>City of McAllen, Texas</b>  <b>McAllen International Airport Fund</b>  <b>Expense Summary</b></p>
--

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<u>BY DEPARTMENT</u>				
McAllen International Airport	\$ 3,712,739	\$ 5,209,570	\$ 4,935,217	\$ 4,551,143
<b>TOTAL EXPENDITURES</b>	<u>\$ 3,712,739</u>	<u>\$ 5,209,570</u>	<u>\$ 4,935,217</u>	<u>\$ 4,551,143</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,301,669	\$ 1,364,306	\$ 1,364,305	\$ 1,449,159
Employee Benefits	376,872	477,971	477,971	460,516
Supplies	54,543	103,500	103,500	120,300
Other Services and Charges	1,467,165	1,615,412	1,566,060	1,850,402
Maintenance and Repair Services	383,219	330,668	330,668	440,668
Insurance	103,439	95,713	95,713	27,314
TOTAL OPERATING EXPENSES	<u>3,686,907</u>	<u>3,987,570</u>	<u>3,938,217</u>	<u>4,348,359</u>
Capital Outlay	<u>25,832</u>	<u>1,222,000</u>	<u>997,000</u>	<u>202,784</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 3,712,739</u>	<u>\$ 5,209,570</u>	<u>\$ 4,935,217</u>	<u>\$ 4,551,143</u>
<u>PERSONNEL</u>				
Airport	<u>33</u>	<u>39</u>	<u>39</u>	<u>43</u>



# Airport Fund Administration

www.mcallenairport.com

## Mission

### Statement:

"To foster an aviation environment that promotes air carrier, general aviation, and air cargo service in an economically viable, safe, secure, convenient and competitive manner for the residents of the Rio Grande Valley and our international customers."

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,301,669	\$ 1,364,306	\$ 1,364,305	\$ 1,449,159
Employee Benefits	376,872	477,971	477,971	460,516
Supplies	54,543	103,500	103,500	120,300
Other Services and Charges	1,467,165	1,615,412	1,566,060	1,850,402
Maintenance	383,219	330,668	330,668	440,668
Operations Subtotal	3,583,468	3,891,857	3,842,504	4,321,045
Capital Outlay	25,832	1,222,000	997,000	202,784
Non Departmental				
Liability Insurance	103,439	95,713	95,713	27,314
<b>Total Expenditures</b>	<b>\$ 3,712,739</b>	<b>\$ 5,209,570</b>	<b>\$ 4,935,217</b>	<b>\$ 4,551,143</b>
<b>PERSONNEL</b>				
Exempt	4	5	5	6
Non-Exempt	28	33	33	31
Part-Time	1	1	1	6
<b>Total Positions Authorized</b>	<b>33</b>	<b>39</b>	<b>39</b>	<b>43</b>
<b>Resources</b>				
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Related Revenue Generated	\$ 5,692,930	\$ 6,159,307	\$ 6,660,191	\$ 5,759,938

## Contact Us:

Elizabeth Suarez  
Director of Aviation  
2500 S. Bicentennial  
Blvd., Suite 100  
Suite 100  
McAllen, Tx 78501

## MAJOR FY 15-16 GOALS

- 1.) Develop airport facilities and infrastructure to accommodate operational, safety, and security requirements
  - Complete Master Plan Update.
  - Complete Runway Safety Area Project and satisfy FAA mandates.(3.1.21)
  - Enforce new TSA Security mandates.
- 2.) Improve Customer Service.
  - Retain existing air service and explore new air service development opportunities.(6.1.5)
  - Create an airport ambassador program.
  - Reduce baggage handling complaints.
- 3.) Improve business efficiency.
  - Increase non-aeronautical revenues (Parking, Newsstand Concessions, Advertising, Rental Car Co., etc).
  - Develop General Aviation opportunities (update Master Lease Policy, develop new hangars, and safeguard future growth areas).

## Description:

The Airport employs 38 people dedicated to providing the highest quality of service to those patrons of the McAllen International Airport.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	39	41	39	37
Department Expenditures	\$ 3,712,739	\$ 5,209,570	\$ 4,935,217	\$ 4,551,143
Average Airline Costs	\$ 253,575	\$ 253,575	\$ 253,575	\$ 253,575
Total Terminal Sq. Ft.	100,000	155,000	155,000	155,000
<b>Outputs:</b>				
Enplaned passengers	379,976	350,000	400,127	420,134
Average Airline Enplanements	141,341	159,874	167,867	176,261
Airport Operating revenues	\$ 5,692,930	\$ 5,771,307	\$ 6,660,191	\$ 5,759,938
<b>Effectiveness Measures:</b>				
Percent of change in enplaned passenger	-	3.0%	5%	5%
Terminal Sq. Ft. per FTE	2,564	3,780	3,974	4,189
<b>Efficiency Measures:</b>				
Airline cost per enplaned passenger	\$ 1.79	\$ 1.59	\$ 1.51	\$ 1.44
Airport cost per enplaned passenger	\$ 9.77	\$ 14.88	\$ 12.33	\$ 10.83
Airport operating revenue per enplaned passenger	\$ 14.98	\$ 16.49	\$ 16.65	\$ 13.71

# **METRO McALLEN FUND**

The Metro McAllen Fund is a non major fund that is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

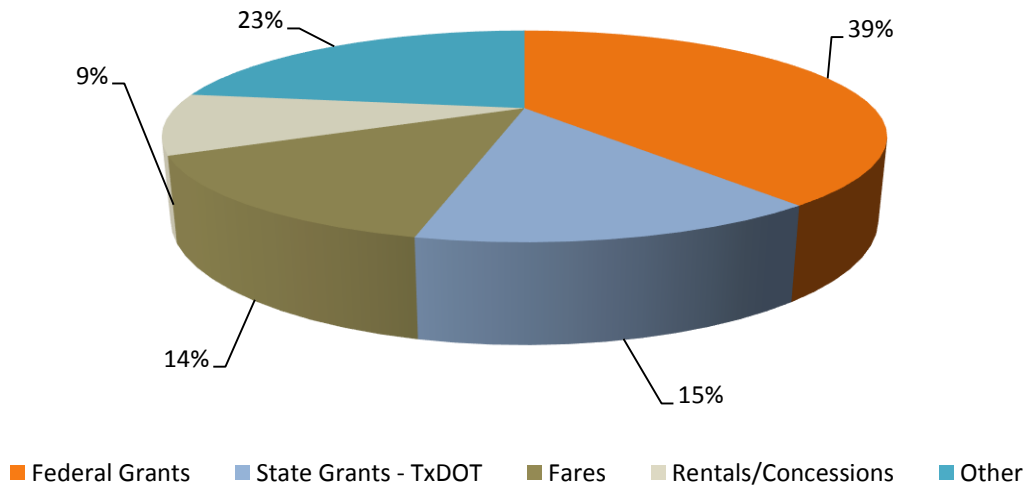
**City of McAllen, Texas  
Metro McAllen Fund  
Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,975,573	\$ 2,035,507	\$ 1,150,476	\$ 1,689,581
Revenues:				
Federal Grants / FTA				
O & M Subsidy	211,586	1,364,235	1,298,225	1,413,743
Capital Outlay Subsidy	-	-	-	-
State Grants / TXDOT				
O & M Subsidy	250,709	250,709	200,000	250,709
Brownsville Interlocal Agreement	-	266,952	200,952	266,952
Fares	526,778	510,525	486,789	510,525
Space Rental	-	265,128	267,212	265,128
Concessions	-	61,503	71,412	61,503
Concessions - Other	-	8,807	8,807	8,807
Commission - telephone	-	9,897	9,733	9,897
Commission - ATM	-	3,600	3,600	3,600
Misc / Cash Over/Short	479,239	-	-	-
Interest	4,981	-	-	-
Total Revenues	<u>1,473,293</u>	<u>2,741,356</u>	<u>2,546,730</u>	<u>2,790,864</u>
Transfer-In- Development Corp	<u>921,127</u>	<u>846,574</u>	<u>846,564</u>	<u>803,373</u>
Total Transfers-In and Revenues	<u>2,394,420</u>	<u>3,587,930</u>	<u>3,393,294</u>	<u>3,594,237</u>
<b>TOTAL RESOURCES</b>	<u>\$ 4,369,993</u>	<u>\$ 5,623,437</u>	<u>\$ 4,543,770</u>	<u>\$ 5,283,818</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 3,211,135	\$ 3,578,288	\$ 2,828,063	\$ 3,577,195
Liability Insurance	26,126	26,126	26,126	5,803
Capital Outlay	-	-	-	-
	<u>3,237,261</u>	<u>3,604,414</u>	<u>2,854,189</u>	<u>3,582,998</u>
Transfer-Out - Health Insurance Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>56,751</u>
<b>TOTAL APPROPRIATIONS</b>	<u>3,237,261</u>	<u>3,604,414</u>	<u>2,854,189</u>	<u>3,639,749</u>
Revenues over/(under) Expenditures	<u>(842,841)</u>	<u>(16,484)</u>	<u>539,105</u>	<u>(45,512)</u>
Other Items Affecting Working Capital	<u>17,740</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 1,150,476</u>	<u>\$ 2,019,023</u>	<u>\$ 1,689,581</u>	<u>\$ 1,644,069</u>

### METRO McALLEN FUND REVENUES

By Source

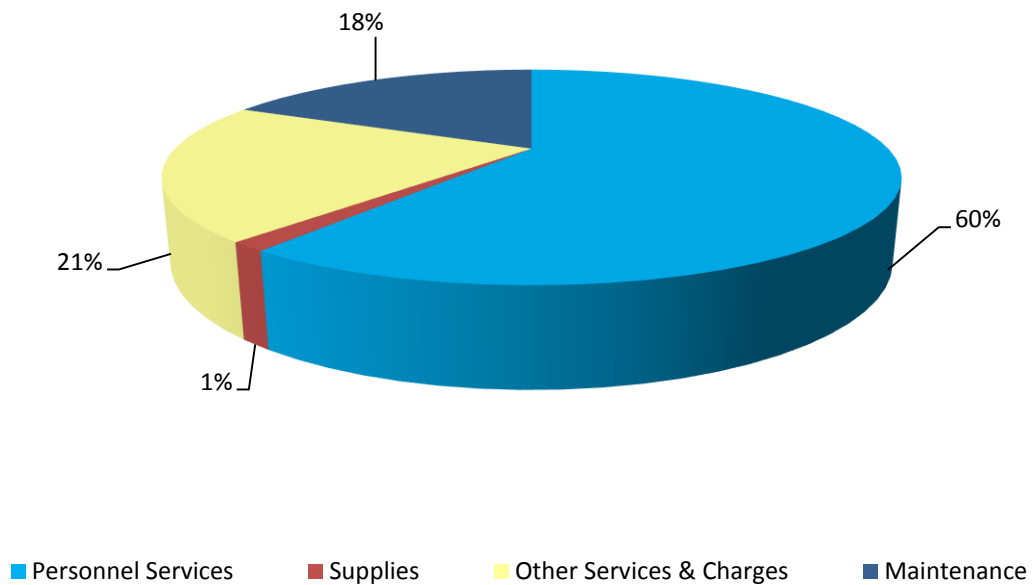
\$3,594,237

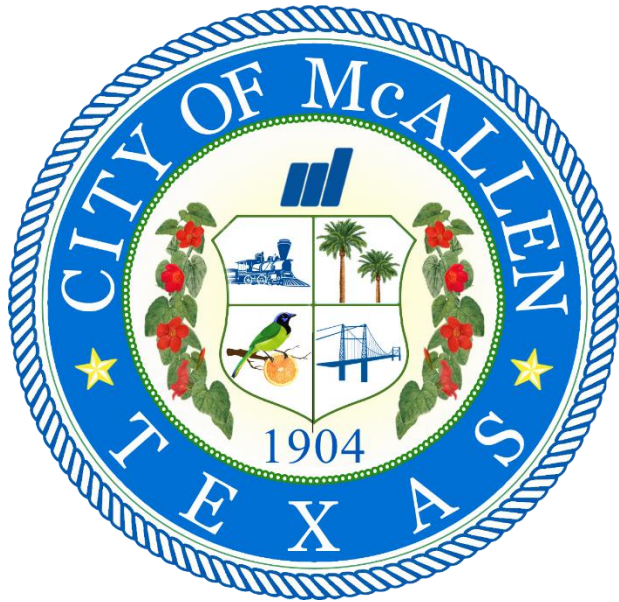


### METRO McALLEN FUND APPROPRIATION

By Category

\$3,582,998





**City of McAllen, Texas  
Metro McAllen Fund  
Expense Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<u>BY DEPARTMENT</u>				
Administration	\$ 3,237,261	\$ 3,604,414	\$ 2,854,189	\$ 3,582,998
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,237,261</b>	<b>\$ 3,604,414</b>	<b>\$ 2,854,189</b>	<b>\$ 3,582,998</b>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,405,272	\$ 1,596,417	\$ 1,347,571	\$ 1,599,508
Employee Benefits	457,579	560,538	560,538	556,354
Supplies	44,123	49,629	49,629	49,629
Other Services and Charges	689,532	731,902	599,650	731,902
Maintenance and Repair Services	614,629	639,802	270,675	639,802
Liability Insurance	26,126	26,126	26,126	5,803
TOTAL OPERATING EXPENSES	3,237,261	3,604,414	2,854,189	3,582,998
Capital Outlay				
	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,237,261</b>	<b>\$ 3,604,414</b>	<b>\$ 2,854,189</b>	<b>\$ 3,582,998</b>
<u>PERSONNEL</u>				
<b>Administration</b>	<b>44</b>	<b>55</b>	<b>55</b>	<b>55</b>



# Metro McAllen Fund Administration

www.metrocallen.com

www.facebook.com/metrocallen

## Mission Statement:

"To provide safe, reliable and cost effective public transportation."

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,405,272	\$ 1,596,417	\$ 1,347,571	\$ 1,599,508
Employee Benefits	457,579	560,538	560,538	556,354
Supplies	44,123	49,629	49,629	49,629
Other Services and Charges	674,596	731,902	599,650	731,902
Maintenance	614,629	639,802	270,675	639,802
Operations Subtotal	3,196,199	3,578,288	2,828,063	3,577,195
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	3,196,199	3,578,288	2,828,063	3,577,195
Grant Reimbursement	14,936	-	-	-
Non Departmental				
Insurance	26,126	26,126	26,126	5,803
<b>Total Expenditures</b>	<b>\$ 3,237,261</b>	<b>\$ 3,604,414</b>	<b>\$ 2,854,189</b>	<b>\$ 3,582,998</b>
<b>PERSONNEL</b>				
Exempt	5	6	6	6
Non-Exempt	35	41	41	41
Part-Time	4	8	8	8
<b>Total Positions Authorized</b>	<b>44</b>	<b>55</b>	<b>55</b>	<b>55</b>
<b>Resources</b>				
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Related Revenue Generated	\$ -	\$ -	\$ -	\$ -

## Contact Us:

Mario Delgado  
Transit Director  
1501 W. Highway 83,  
Suite 100  
McAllen, TX 78501  
(956) 681-3500

## MAJOR FY 15-16 GOALS

- 1) Complete electric bus demo project. (1.4.1)
- 2) Establish bicycle loan program. (1.4.2)
- 3) Develop a Park and Ride for Special Events. (1.4.7, 3.4.3)
- 4) Continually improve Bus Station. (6.1.8)
- 5) Improve Regional Bus service. (6.2.19)
- 6) Work with UTRGV and STC to increase transportation for its students. (7.1.4)
- 7) Construct a dedicated maintenance shop to improve vehicle maintenance and reduce costs.

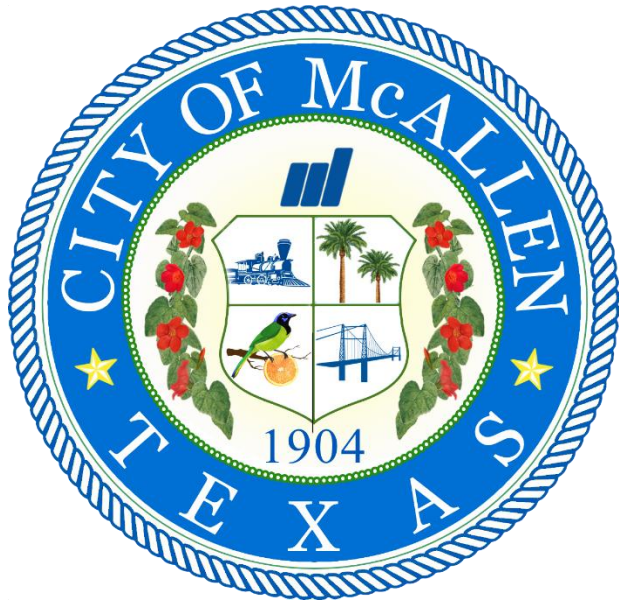


# Metro McAllen Fund Administration

www.metrocallen.com

www.facebook.com/metrocallen

Performance Measures	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16	Description:
<b>Inputs:</b>					<p>Metro McAllen provides public transit service in the City of McAllen. Additionally, Metro oversees all federal and state grant activity for the transit system. The department employees 24 full time employees and is officed at Central Station, 1501 W. Hwy. 83, Suite 100.</p>
Number of full time employees	44	47	46	55	
Number of Fixed Routes	10	10	10	10	
Number of Operating Paratransit Units	2	3	3	3	
Rolling Stock		34			
Department Operating Expenditures	\$ 3,237,261	\$ 3,604,414	\$ 2,854,189	\$ 3,582,998	
<b>Metro McAllen Fixed Route</b>					
Total Operating Expenditures	\$ 2,978,280	\$ 3,316,061	\$ 2,568,770	\$ 3,296,358	
<b>Metro McAllen Paratransit Service</b>					
Total Operating Expenditures	\$ 258,981	\$ 288,353	\$ 285,419	\$ 286,640	
<b>Outputs:</b>					
FTA Operating Funding	\$ 211,586	\$ 1,364,235	\$ 1,298,225	\$ 1,413,743	
TXDOT Operating Funding	\$ 250,709	\$ 236,687	\$ 200,000	\$ 250,709	
<b>Metro McAllen Fixed Route</b>					
Number of passengers / ridership	743,564	837,054	814,423	852,054	
Number of revenue miles	474,138	775,000	773,616	775,000	
Total operating revenue hours	35,208	45,612	44,612	45,700	
Total fare revenue	\$ 418,222	\$ 503,945	\$ 480,408	\$ 503,525	
<b>Metro McAllen Paratransit Service</b>					
Number of passengers / ridership	11,505	12,000	12,924	14,000	
Number of miles	71,018	72,000	73,500	74,000	
Total operating revenue hours	4,393	4,500	4,700	5,000	
Total fare revenue	\$ 5,727	\$ 6,580	\$ 6,600	\$ 7,000	
<b>Efficiency Measures:</b>					
<b>Metro McAllen Fixed Route</b>					
Number of passengers per revenue mile	1.57	1.08	1.05	1.10	
Number of passengers per revenue hour	21.12	18.35	18.26	18.64	
Cost per revenue hour	\$ 84.59	\$ 72.70	\$ 57.58	\$ 72.13	
Cost per passenger	\$ 4.01	\$ 3.96	\$ 3.15	\$ 3.87	
Fare revenue per passenger	\$ 0.56	\$ 0.55	\$ 0.59	\$ 0.59	
Fare box recovery rate	14%	15%	19%	15%	
<b>Metro McAllen Paratransit Service</b>					
Number of passengers per revenue mile	0.16	0.17	0.18	0.19	
Number of passengers per revenue hour	2.62	2.67	2.75	2.80	
Cost per revenue hour	\$ 58.95	\$ 64.08	\$ 60.73	\$ 57.33	
Cost per passenger	\$ 22.51	\$ 24.03	\$ 22.08	\$ 20.47	
Fare revenue per passenger	\$ 0.50	\$ 0.55	\$ 0.51	\$ 0.50	
Fare box recovery rate	2%	2%	2%	2%	



# **BUS TERMINAL FUND**

The **Bus Terminal Fund** is a non major fund that is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

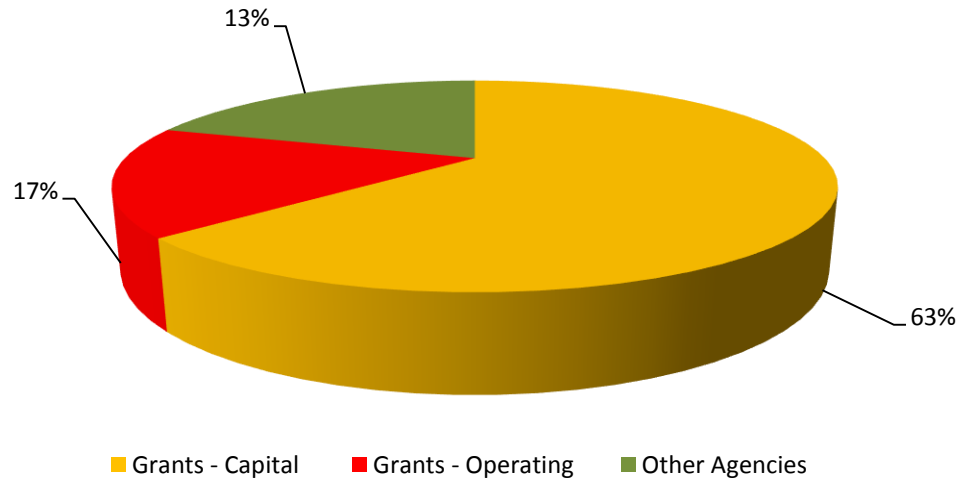
**City of McAllen, Texas**  
**Bus Terminal Fund**  
**Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 753,202	\$ 875,292	\$ 1,641,529	\$ 1,469,010
Revenues:				
Space Rental	6,117	-	-	-
Concessions	6,950	-	-	-
Commission-Telephone	868	3,600	-	-
Grant - FTA				
O & M Subsidy	1,125,504	484,067	401,302	489,923
Capital Outlay Subsidy	1,597,244	8,876,203	4,441,265	1,857,511
Other	128,487	-	-	-
Interest Earned	1,001	-	-	-
Total Revenues	<u>2,866,171</u>	<u>9,363,870</u>	<u>4,842,567</u>	<u>2,347,434</u>
Transfer-In- Development Corp.	345,753	1,145,350	912,535	586,858
Total Transfers-In and Revenues	<u>3,211,924</u>	<u>10,509,220</u>	<u>5,755,102</u>	<u>2,934,292</u>
<b>TOTAL RESOURCES</b>	<u>\$ 3,965,126</u>	<u>\$ 11,384,512</u>	<u>\$ 7,396,631</u>	<u>\$ 4,403,302</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Bus Terminal	\$ 358,663	\$ 589,609	\$ 540,545	\$ 657,506
Capital Outlay	<u>1,955,931</u>	<u>10,427,072</u>	<u>5,387,076</u>	<u>2,321,889</u>
Transfer-Out - Health Insurance Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>10,481</u>
<b>TOTAL APPROPRIATIONS</b>	<u>2,314,594</u>	<u>11,016,681</u>	<u>5,927,621</u>	<u>2,989,876</u>
Revenues over/(under) Expenditures	<u>897,330</u>	<u>(507,461)</u>	<u>(172,519)</u>	<u>(55,584)</u>
Other Items Affecting Working Capital	<u>(9,004)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 1,641,529</u>	<u>\$ 367,832</u>	<u>\$ 1,469,010</u>	<u>\$ 1,413,426</u>

### BUS TERMINAL FUND REVENUES

By Source

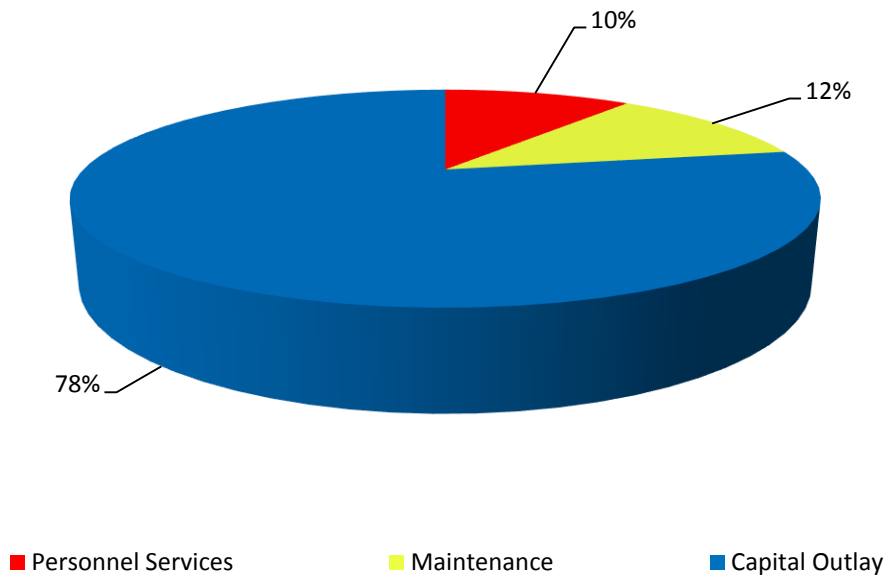
\$2,934,292

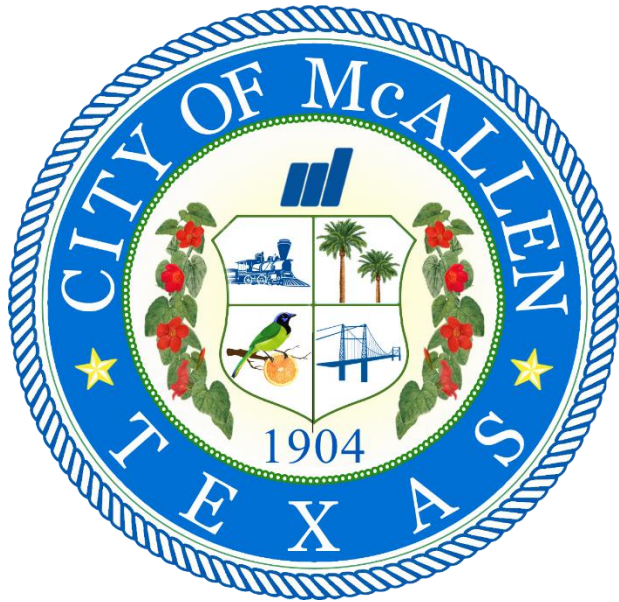


### BUS TERMINAL FUND APPROPRIATION

By Category

\$11,016,681





**City of McAllen, Texas  
Bus Terminal Fund  
Expense Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<u>BY DEPARTMENT</u>				
Bus Terminal	\$ 2,314,594	\$ 11,016,681	\$ 5,927,621	\$ 2,979,395
<b>TOTAL EXPENDITURES</b>	<u><u>\$ 2,314,594</u></u>	<u><u>\$ 11,016,681</u></u>	<u><u>\$ 5,927,621</u></u>	<u><u>\$ 2,979,395</u></u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 65,238	\$ 214,791	\$ 157,370	\$ 228,502
Employee Benefits	27,388	66,606	66,607	82,097
Supplies	-	-	-	-
Other Services and Charges	(8,005)	-	-	-
Maintenance and Repair Services	274,042	308,212	316,568	346,907
<b>TOTAL OPERATING EXPENSES</b>	<u>358,663</u>	<u>589,609</u>	<u>540,545</u>	<u>657,506</u>
Capital Outlay	1,955,931	10,427,072	5,387,076	2,321,889
<b>TOTAL EXPENDITURES</b>	<u><u>\$ 2,314,594</u></u>	<u><u>\$ 11,016,681</u></u>	<u><u>\$ 5,927,621</u></u>	<u><u>\$ 2,979,395</u></u>
<u>PERSONNEL</u>				
<b>Bus Terminal</b>	<u><u>2</u></u>	<u><u>8</u></u>	<u><u>8</u></u>	<u><u>8</u></u>



# Transit System Fund Administration

www.mcallen.net/bus

## Mission Statement:

"The Transit Department is dedicated to operating a clean, safe, and cost effective public transit facility."

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 65,238	\$ 214,791	\$ 157,370	\$ 228,502
Employee Benefits	27,388	66,606	66,607	82,097
Supplies	-	-	-	-
Other Services and Charges	(8,005)	-	-	-
Maintenance	274,042	308,212	316,568	308,211
Operations Subtotal	358,663	589,609	540,545	618,810
Capital Outlay	1,955,931	10,427,072	5,387,076	2,321,889
Non Departmental				
Liability Insurance	-	-	-	38,696
<b>Total Expenditures</b>	<b>\$ 2,314,594</b>	<b>\$ 11,016,681</b>	<b>\$ 5,927,621</b>	<b>\$ 2,979,395</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	2	8	8	8
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>2</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>Resources</b>				
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Related Revenue Generated	\$ 2,866,171	\$ 9,363,870	\$ 4,842,567	\$ 2,347,434

## Contact Us:

Mario Delgado  
Transit Director  
1501 W. Highway 83,  
Suite 100  
McAllen, TX 78501  
(956) 681-3500

## MAJOR FY 15-16 GOALS

- 1) Construct a dedicated service shop to improve vehicle maintenance and reduce costs.
- 2) Construct sidewalk and walkways to improve accessibility to our stops for riders.
- 3) Acquire and install additional shelters along the routes for added convenience of riders.
- 4) Improve preventive maintenance of the Bus Terminal facility to ensure it looks pristine at all times.

## Description:

The Transit Department oversees the daily operation of Central Station, the City's international bus terminal. Our duties include facility management, landlord, grantee for federal and state funds, liaison between the City and all bus service providers operating in McAllen. Department offices are inside Central Station.

## Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Workload Measures:</b>				
Number of full time employees	8	12	8	8
Number of People Departing	381,524	471,682	350,767	385,844
Number of Visitors	4,059,014	3,830,831	3,645,626	4,010,189
Number of Operating Hours	8,395	8,395	8,395	8,395
Rental Revenue	\$ 366,330	\$ 327,362	\$ 270,000	\$ 297,000
Total Operating Expenditures	\$ 358,663	\$ 589,609	\$ 540,545	\$ 618,810
Total Square Footage	98,362	98,362	98,362	98,362
<b>Efficiency Measures:</b>				
Number of People Departing/Hour	45	56	42	46
Cost per Visitor	\$ 0.09	\$ 0.15	\$ 0.15	\$ 0.15
Operating Cost/Square Foot	\$ 3.65	\$ 5.99	\$ 5.50	\$ 6.29
Rental Revenue Recovery Rate	102.14%	55.52%	49.95%	48.00%
<b>Effectiveness Measures:</b>				
Percent of change in departures per hour	3.29%	10.00%	-34.47%	9.09%
Percent of change in cost per visitor	-87.01%	-12.42%	-3.80%	3.91%
Percent of change in cost per square foot	-88.58%	-16.42%	-9.08%	12.65%



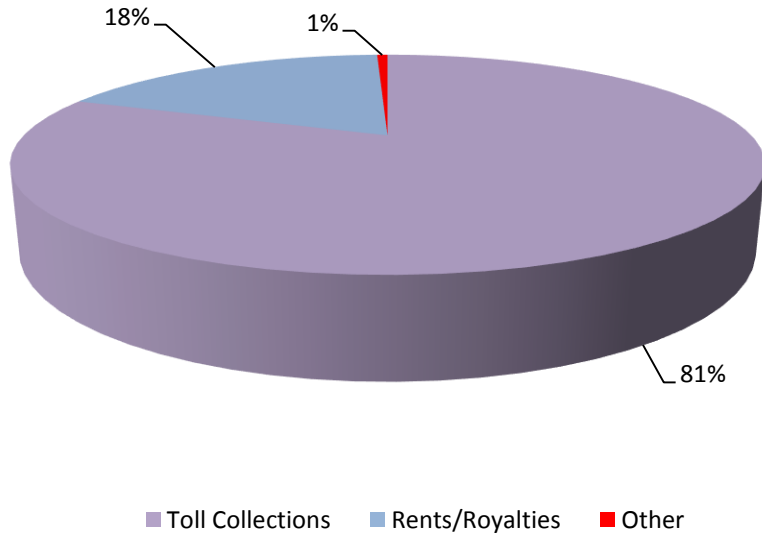
# McALLEN INTERNATIONAL TOLL BRIDGE FUND

The Bridge Fund is a major fund that is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Reynosa, Mexico.

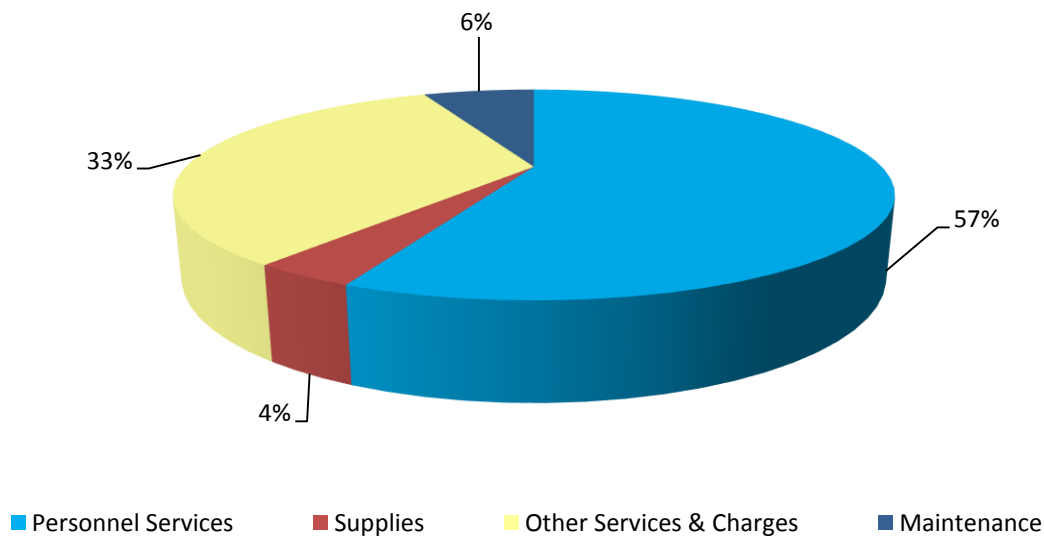
**City of McAllen, Texas**  
**McAllen International Toll Bridge Fund**  
**Working Capital Summary**

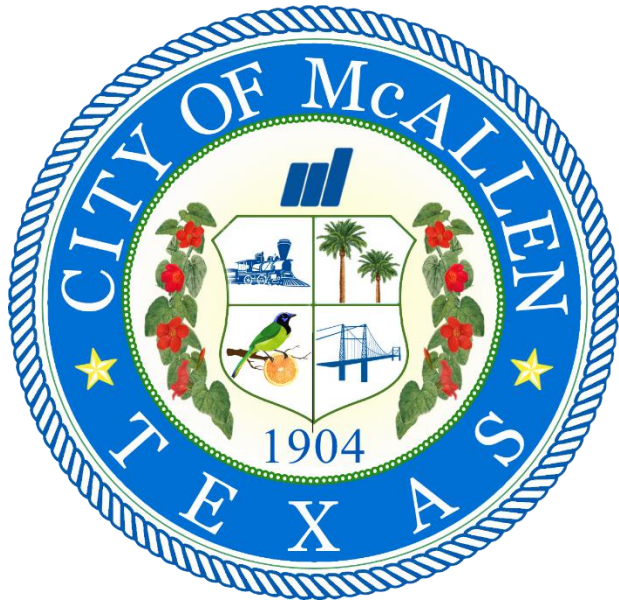
	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,297,263	\$ 1,297,263	\$ 1,297,262	1,297,263
Revenues:				
Highways & Sts Toll Bridge	10,672,842	10,746,861	10,374,934	10,580,685
UETA Turnstil	566	-	450	-
Rents & Royalties	1,892,738	2,239,180	2,241,322	2,418,359
Miscellaneous	117,421	110,000	69,329	75,000
Interest Earned	1,212	-	1,212	-
Total Revenues	<u>12,684,779</u>	<u>13,096,041</u>	<u>12,687,247</u>	<u>13,074,044</u>
Total Revenues and Transfers	<u>12,684,779</u>	<u>13,096,041</u>	<u>12,687,247</u>	<u>13,074,044</u>
<b>TOTAL RESOURCES</b>	<u>\$ 13,982,042</u>	<u>\$ 14,393,304</u>	<u>\$ 13,984,509</u>	<u>\$ 14,371,307</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Bridge Operations	\$ 1,822,123	\$ 2,179,133	\$ 1,931,613	\$ 2,224,583
Administration	629,110	668,766	652,091	400,155
Capital Outlay	-	-	-	-
Total Operations	<u>2,451,233</u>	<u>2,847,899</u>	<u>2,583,704</u>	<u>2,624,738</u>
City of Hidalgo	3,428,995	3,140,050	3,364,375	3,316,840
City of McAllen - Gen. Fund Restricted Acc	5,148,915	4,645,427	5,044,227	4,957,782
Transfer out - Debt Service	-	307,172	67,932	203,796
Transfer out - Bridge CIP (Gen. Depre)	-	1,119,791	1,119,791	-
Transfer out - Bridge CIP (Gen. Ins.)	-	1,119,790	1,119,790	-
Transfer out - Heath Insurance Fund	-	-	-	55,744
Board Advance - Anzalduas Int'l Xng for "B	947,075	936,885	936,885	938,822
Transfer out - Toll Bridge CIP	<u>708,562</u>	<u>699,959</u>	<u>690,124</u>	<u>676,322</u>
<b>TOTAL APPROPRIATIONS</b>	<u>12,684,780</u>	<u>14,816,973</u>	<u>14,926,828</u>	<u>12,774,044</u>
Revenues over/(under) Expenditures	<u>-</u>	<u>(1,720,932)</u>	<u>(2,239,581)</u>	<u>300,000</u>
Advancement from General Depreciation	-	1,119,791	1,119,791	-
Advancement from General Insurance	-	1,119,790	1,119,790	-
Other Items Affecting Working Capital ("A")	<u>-</u>	<u>(518,649)</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 1,297,262</u>	<u>\$ 1,297,263</u>	<u>\$ 1,297,263</u>	<u>\$ 1,597,263</u>

**INTERNATIONAL TOLL BRIDGE FUND REVENUES**  
**By Source**  
**\$13,074,044**



**INTERNATIONAL TOLL BRIDGE FUND APPROPRIATION**  
**By Category**  
**\$2,924,738**





**City of McAllen, Texas**  
**McAllen International Toll Bridge Fund**  
**Expense Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<u>BY DEPARTMENT</u>				
Bridge Operations	\$ 1,822,123	\$ 2,179,133	\$ 1,931,613	\$ 2,224,583
Administration	629,110	668,766	652,091	400,155
<b>TOTAL EXPENDITURES</b>	<b>\$ 2,451,233</b>	<b>\$ 2,847,899</b>	<b>\$ 2,583,704</b>	<b>\$ 2,624,738</b>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 913,128	\$ 1,198,364	\$ 965,834	\$ 1,209,456
Employee Benefits	277,918	410,630	333,134	448,574
Supplies	90,115	109,800	105,800	109,800
Other Services and Charges	956,374	940,943	990,836	668,746
Maintenance and Repair Services	213,698	188,162	188,100	188,162
<b>TOTAL OPERATING EXPENSES</b>	<b>2,451,233</b>	<b>2,847,899</b>	<b>2,583,704</b>	<b>2,624,738</b>
Capital Outlay	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 2,451,234</b>	<b>\$ 2,847,899</b>	<b>\$ 2,583,704</b>	<b>\$ 2,624,738</b>
<u>PERSONNEL</u>				
Operations	22	38	38	38
Administration	3	3	3	3
<b>TOTAL PERSONNEL</b>	<b>25</b>	<b>41</b>	<b>41</b>	<b>41</b>

### Mission Statement:

The McAllen-Hidalgo Bridge strives to attain fiscal reponsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

### Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 723,558	\$ 1,038,104	\$ 805,574	\$ 1,038,096
Employee Benefits	234,282	371,779	294,969	402,237
Supplies	77,138	85,000	81,000	85,000
Other Services and Charges	590,974	508,250	574,070	523,250
Maintenance	196,171	176,000	176,000	176,000
Operations Subtotal	1,822,123	2,179,133	1,931,613	2,224,583
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,822,123</b>	<b>\$ 2,179,133</b>	<b>\$ 1,931,613</b>	<b>\$ 2,224,583</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	21	37	37	37
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>22</b>	<b>38</b>	<b>38</b>	<b>38</b>

### Resources

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Related Revenue Generated	\$ 12,566,146	\$ 12,986,041	\$ 12,616,706	\$ 12,999,044

### MAJOR FY 15-16 GOALS

### Contact Us:

Rigoberto Villarreal  
Superintendent of  
Bridges  
1023 S. International  
Boulevard  
Hidalgo, TX 78557  
(956) 681-1800

1. Complete GSA Upgrades.
2. Canopy Improvements.
3. Re-Paint Facility.
4. Restroom Project.

### Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

### Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	22	38	38	38
Department Expenditures	\$ 1,822,123	\$ 2,179,133	\$ 1,931,613	\$ 2,224,583
Number of full time - Collectors	21	21	21	21
Number of full time - Cashiers	5	5	5	5
Number of full time - Maintenance	3	14	11	11
<b>Outputs:</b>				
Southbound vehicular crossings	2,915,285	2,890,919	2,790,669	2,735,460
Southbound pedestrians crossings	1,502,399	1,538,781	1,536,047	1,566,767
Total southbound crossings	4,417,684	4,429,709	4,326,716	4,302,227
<b>Effectiveness Measures:</b>				
Total toll revenues	\$ 10,673,408	\$ 9,997,642	\$ 10,374,934	\$ 10,580,685
Expenditure to revenue ratio	\$ 0.17	\$ 0.22	\$ 0.19	\$ 0.21
<b>Efficiency Measures:</b>				
Crossings processed per collector	210,366	210,938	206,034	204,867
Cost per crossing	\$ 0.41	\$ 0.49	\$ 0.45	\$ 0.51



# International Toll Bridge Fund Toll Bridge Administration

www.mcallen.net/bridge/hidalgo

## Mission Statement:

The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

## Department Summary

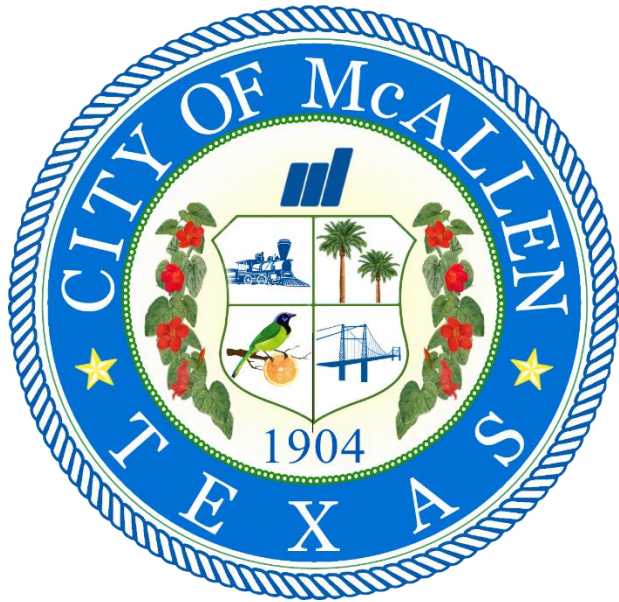
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 14-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 189,570	\$ 160,260	\$ 160,260	\$ 171,360
Employee Benefits	43,636	38,851	38,165	46,337
Supplies	12,977	24,800	24,800	24,800
Other Services and Charges	315,032	382,325	366,398	122,325
Maintenance	17,527	12,162	12,100	12,162
Operations Subtotal	578,742	618,398	601,723	376,984
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	578,742	618,398	601,723	376,984
Non Departmental Insurance	50,368	50,368	50,368	23,171
<b>Total Expenditures</b>	<b>\$ 629,110</b>	<b>\$ 668,766</b>	<b>\$ 652,091</b>	<b>\$ 400,155</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Resources</b>				
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Related Revenue Generated	n/a	n/a	n/a	n/a

## Contact Us:

Rigoberto Villarreal  
Superintendent of  
Bridges  
1023 S. International  
Boulevard  
Hidalgo, TX 78557  
(956) 681-1800

## MAJOR FY 15-16 GOALS

- 1.) Upgrade computers
- 2.) Upgrade office and surrounding facilities.





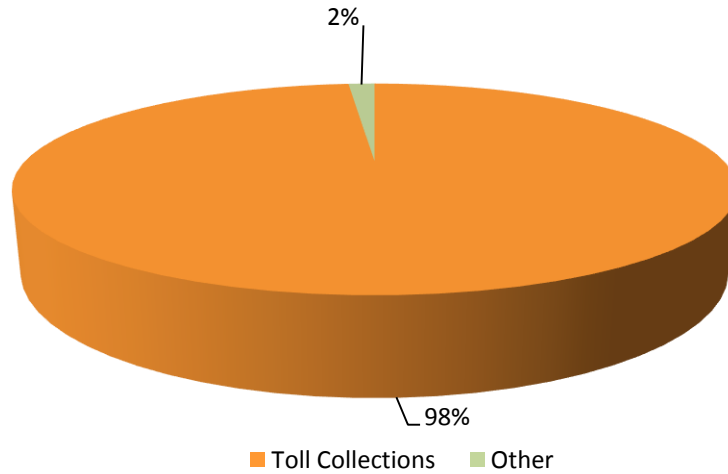
# **ANZALDUAS INTERNATIONAL CROSSING FUND**

The **Anzalduas International Crossing Fund** is a major fund that is used to account for revenues and expenses for the Anzalduas International Toll Bridge located South of Steward Road in Mission, Texas just southwest of McAllen, Texas and west of Reynosa, Mexico.

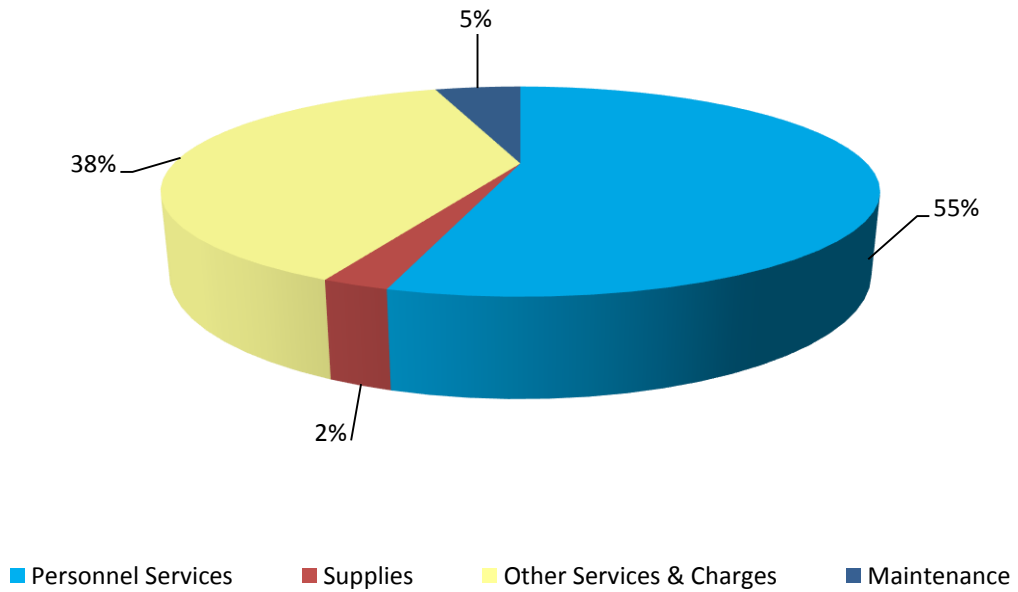
**City of McAllen, Texas**  
**Anzalduas International Crossing Fund**  
**Working Capital Summary**

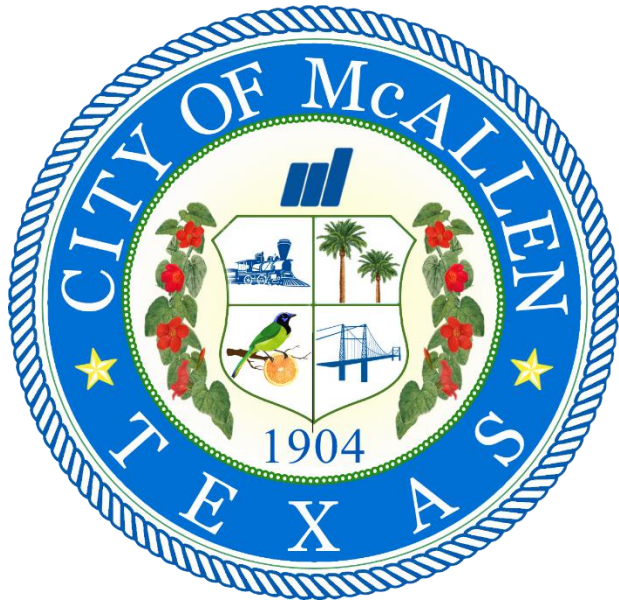
	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 492,162	\$ 1,065,884	\$ 1,022,796	\$ 1,153,197
Revenues:				
Highways & Streets Toll Bridge	2,998,333	3,552,318	3,163,084	3,234,445
Miscellaneous	55,377	56,000	41,534	48,552
Interest Earned	578	636	972	972
Total Revenues	<u>3,054,288</u>	<u>3,608,954</u>	<u>3,205,590</u>	<u>3,283,969</u>
Operating Transfers - In				
Transfer from Hidalgo Bridge for "B"	947,075	936,885	936,885	938,822
Total Operating Transfers-In	<u>947,075</u>	<u>936,885</u>	<u>936,885</u>	<u>938,822</u>
Total Revenues and Transfers	<u>4,001,363</u>	<u>4,545,839</u>	<u>4,142,475</u>	<u>4,222,791</u>
<b>TOTAL RESOURCES</b>	<u>\$ 4,493,525</u>	<u>\$ 5,611,723</u>	<u>\$ 5,165,271</u>	<u>\$ 5,375,988</u>
APPROPRIATIONS				
Operating Expenses:				
Bridge Operations	\$ 400,473	\$ 487,791	\$ 400,772	\$ 464,807
Administration	382,900	419,718	433,327	501,065
Capital Outlay	-	-	-	-
Total Operations	<u>783,373</u>	<u>907,509</u>	<u>834,099</u>	<u>965,873</u>
Transfer out - Contingency Fund	45,000	45,000	45,000	45,000
Transfer out - Debt Service "A"	1,964,736	1,946,872	1,946,872	1,945,640
Transfer out - Debt Service "B"	-	936,885	936,885	938,822
Transfer out - Anzalduas CIP Fund	235,426	249,218	249,218	249,218
Transfer out - Health Insurance Fund	-	-	-	12,331
<b>TOTAL APPROPRIATIONS</b>	<u>3,028,535</u>	<u>4,085,484</u>	<u>4,012,074</u>	<u>4,156,884</u>
Revenues over/(under) Expenditures	<u>972,828</u>	<u>460,355</u>	<u>130,401</u>	<u>110,907</u>
Other Items Affecting Working Capital	(400,000)	504,622	-	-
Other Items Affecting Working Capital	<u>(42,195)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 1,022,796</u>	<u>\$ 2,030,861</u>	<u>\$ 1,153,197</u>	<u>\$ 1,219,105</u>

**ANZALDUAS INTERNATIONAL CROSSING FUND REVENUES**  
**By Source**  
**\$3,283,969**



**ANZALDUAS INTERNATIONAL CROSSING FUND**  
**APPROPRIATION**  
**By Category**  
**\$965,872**





<p align="center"><b>City of McAllen, Texas</b>  <b>Anzalduas International Crossing Fund</b>  <b>Expense Summary</b></p>
---

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<u>BY DEPARTMENT</u>				
Bridge Operations	\$ 400,473	\$ 487,791	\$ 400,772	\$ 464,807
Administration	382,899	419,718	433,327	501,065
<b>TOTAL EXPENDITURES</b>	<b>\$ 783,372</b>	<b>\$ 907,509</b>	<b>\$ 834,099</b>	<b>\$ 965,873</b>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 329,073	\$ 403,111	\$ 376,844	\$ 408,556
Employee Benefits	98,052	115,076	88,156	119,031
Supplies	16,994	23,200	18,200	23,200
Other Services and Charges	278,440	318,028	305,805	366,991
Maintenance and Repair Services	60,812	48,094	45,094	48,094
TOTAL OPERATING EXPENSES	783,371	907,509	834,099	965,873
Capital Outlay	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 783,372</b>	<b>\$ 907,509</b>	<b>\$ 834,099</b>	<b>\$ 965,873</b>
<u>PERSONNEL</u>				
Operations	7	16	15	15
Administration	3	3	4	4
<b>TOTAL PERSONNEL</b>	<b>10</b>	<b>19</b>	<b>19</b>	<b>19</b>



# Anzalduas International Bridge

## Anzalduas Operations

www.mcallen.net/bridge/anzalduas

### Mission

#### Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

### Contact Us:

Rigoberto Villareal  
Superintendent of  
Bridges  
1600 S. Stewart Road  
Mission, TX 78572  
(956) 681-1820

### Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

### Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 220,000	\$ 280,894	\$ 225,944	\$ 255,768
Employee Benefits	71,564	92,775	74,429	94,917
Supplies	10,327	15,000	10,000	15,000
Other Services and Charges	39,018	58,028	49,305	58,028
Maintenance	59,563	41,094	41,094	41,094
Operations Subtotal	400,473	487,791	400,772	464,807
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 400,473</b>	<b>\$ 487,791</b>	<b>\$ 400,772</b>	<b>\$ 464,807</b>

### PERSONNEL

Exempt	-	-	-	-
Non-Exempt	7	10	9	9
Part-Time	-	6	6	6
<b>Total Positions Authorized</b>	<b>7</b>	<b>16</b>	<b>15</b>	<b>15</b>

### Resources

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Related Revenue Generated	\$ 2,998,333	\$ 4,098,318	\$ 3,163,084	\$ 3,234,445

### MAJOR FY 15-16 GOALS

- 1.) Continue efforts to ease bridge crossing traffic. (2.1.1, 3.1.13)
- 2.) Complete Anzalduas Bridge long-term plan. (6.1.4)
- 2.) Work closely with Federal Government for additional northbound lanes

### Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	7	9	9	9
Department Expenditures	\$ 400,473	\$ 487,791	\$ 400,772	\$ 464,807
Number of full time - Collectors	6	6	6	6
Number of full time - Cashiers	3	3	3	63
Number of full time - Maintenance	1	1	1	1
<b>Outputs:</b>				
Southbound vehicular crossings	930,614	817,758	953,966	975,458
<b>Effectiveness Measures:</b>				
Total toll revenues	\$ 2,998,333	\$ 2,453,271	\$ 3,163,084	\$ 3,234,445
Expenditure to revenue ratio	0.13	0.20	0.13	0.14
<b>Efficiency Measures:</b>				
Crossings processed per collector	155,102	136,293	158,994	162,576
Cost per crossing	\$ 0.43	\$ 0.56	\$ 0.42	\$ 0.48

\*N/A=Not Available, N/P=Not Provided



# Anzalduas International Bridge

## Anzalduas Administration

www.mcallen.net/bridge/anzalduas

### Mission

#### Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

### Department Summary

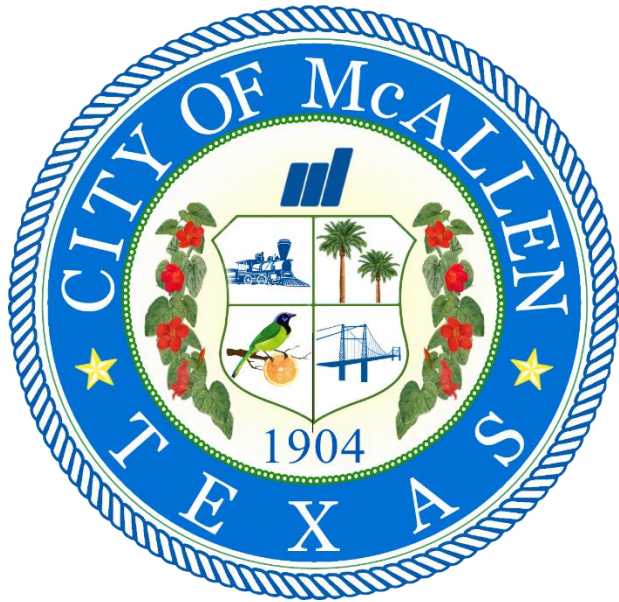
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 109,074	\$ 122,217	\$ 150,900	\$ 152,788
Employee Benefits	26,488	22,301	13,727	24,114
Supplies	6,667	8,200	8,200	8,200
Other Services and Charges	227,422	248,000	244,500	288,000
Maintenance	1,249	7,000	4,000	7,000
Operations Subtotal	370,900	407,718	421,327	480,102
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	370,900	407,718	421,327	480,102
Non Departmental				
Insurance	12,000	12,000	12,000	20,963
<b>Total Expenditures</b>	<b>\$ 382,899</b>	<b>\$ 419,718</b>	<b>\$ 433,327</b>	<b>\$ 501,065</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	1	1	2	2
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>3</b>	<b>3</b>	<b>4</b>	<b>4</b>
<b>Resources</b>				
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Related Revenue Generated	N/A	N/A	N/A	N/A

### Contact Us:

Rigoberto Villareal  
Superintendent of  
Bridges  
1600 S. Stewart Road  
Mission, TX 78572  
(956) 681-1820

### MAJOR FY 15-16 GOALS

- 1.) Upgrade I.T. System





CITY OF McALLEN, TEXAS  
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2015-2016

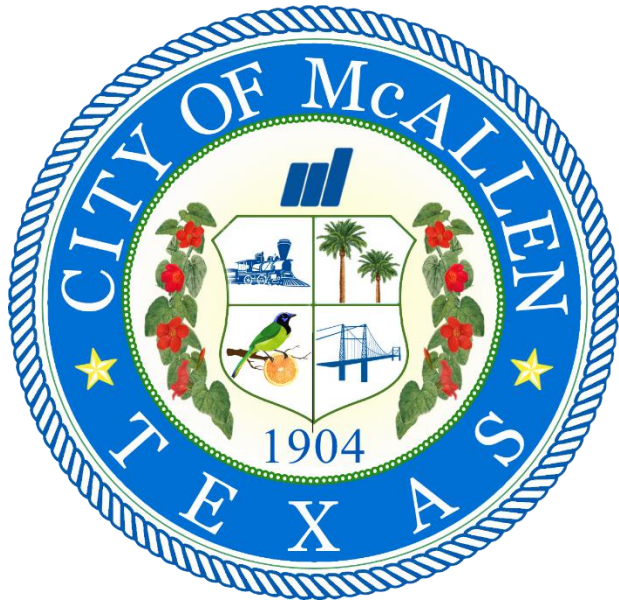
DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
WATER FUND (400)				
WATER PLANT	FLAT SCREEN TV	N	1	\$ 1,200
	LAPTOPS	N	2	2,700
	VEHICLE SAFETY LIGHTS	N	1	1,800
	FLOC MOTORS	R	5	10,000
	NITROGEN STORAGE CABINET	N	1	1,500
	REFRIGERATOR	R	1	800
	BULK TANK REFILL VALVES	R	8	3,200
	FIRE HOSES	R	8	3,200
	YOKE ASSEMBLY	R	4	1,600
	V NEEDLE ASSEMBLY	R	4	800
	APPLIANCES SET	R	1	2,400
	COLORIMETER	R	6	3,000
	ELECTRIC PANELS	R	2	5,000
	1" CHEMTROL VALVES	R	90	6,300
	CL2 KITS	R	24	4,080
	TURBIDITY METER	R	6	7,560
	3" ACTUATORS	R	4	8,000
	AIR COMPRESSOR	R	1	1,000
	TOOLS	R	1	1,500
	PALLET JACK	R	1	1,200
	RTU BATTERIES	R	3	3,000
	DEPT. TOTAL			<u>69,840</u>
WATER LAB	MAGNETIC STIR PLATES	R	3	1,500
	WATER SAMPLING STATIONS	R	25	20,000
	DEPT. TOTAL			<u>21,500</u>
TRANS & DISTRIBUTION	SUBMERSIBLE PUMPS	R	3	3,600
	METAL DETECTOR	R	5	7,500
	CHOP SAW	R	3	4,200
	LIGHT BAR	R	2	2,400
	TRASH PUMP	R	2	4,000
	TRAFFIC SIGN	R	5	2,000
	UNDERBED TOOL BOX	R	6	4,500
	STROBE LIGHTS FOR TRUCKS	R	30	2,250
	LAPTOP & ACCESSORIES	N	1	12,000
	DEPT. TOTAL			<u>42,450</u>
METER READERS	CHAIRS	R	8	1,200
	LAPTOP	R	2	2,600
	PORTABLE RADIOS	R	9	20,955
	IPADS	R	2	1,000
	DEPT. TOTAL			<u>25,755</u>
TREASURY MANAGEMENT	DESKTOP COMPUTER	N	1	1,175
	TELEPHONE	N	1	375
	TABLET	N	1	1,350
	DEPT. TOTAL			<u>2,900</u>
ADMINISTRATION	LAPTOP	R	1	1,400
	CHAIRS	R	2	1,200
	DESKTOP COMPUTER	R	1	1,200
	DEPT. TOTAL			<u>3,800</u>
	TOTAL WATER FUND			<u><u>166,245</u></u>
SEWER FUND (450)				
WASTEWATER COLLECTION	2498 PSI 600 FT PIRANHA HOSE	R	3	7,350
	AUTODIALERS	R	5	6,000
	ANNUAL NIGHT OUT DEMO & SUPPLIES	N	1	1,000
	DEPT. TOTAL			<u>14,350</u>

CITY OF McALLEN, TEXAS  
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2015-2016

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
WASTEWATER PLANT	SOUTH - WEED TRIMMERS	R	2	600
	NORTH - UV LAMPS	R	216	41,040
	NORTH - NEUROS AIR FILTERS	R	10	1,500
	NORTH - BRUSH ASSEMBLY WITH GEARBOX	R	2	2,800
	NORTH - BRUSH DRIVE SHAFT	R	2	1,800
	NORTH - GEAR REDUCER	R	2	2,200
	PRETREATMENT - CAMERAS	R	4	1,760
	PRETREATMENT - PVC TUBING	R	45	2,700
	PRETREATMENT - SILICONE TUBING	R	15	1,950
	PRETREATMENT - 12 VOLT GELL CELL BATTERIES	R	10	2,200
	PRETREATMENT - PORTABLE PUMP	R	1	1,450
	PRETREATMENT - BOD & TSS SAMPLE BOTTLE	R	200	1,400
				<u>61,400</u>
WASTEWATER LAB	LBOD PROBE	R	1	1,200
	2100 N TURBIDIMETER	R	1	2,400
	DEIONIZER TANK	R	2	2,000
	PH METER KIT	R	1	1,400
	DEPT. TOTAL			<u>7,000</u>
ADMINISTRATION	DESKTOP COMPUTERS	R	3	3,600
	DESKTOP COMPUTER	N	1	1,200
	DEPT. TOTAL			<u>4,800</u>
	<i>TOTAL SEWER FUND</i>			<u><u>87,550</u></u>
	SANITATION FUND (500)			
COMPOSTING	ACCELA MOBILE DEVICES	N	2	3,000
	LAPTOP	N	1	2,000
	ROLL OFF CONTAINERS	N	2	9,000
	PORTABLE RADIOS	R	2	6,000
	WATER TRUCK	N	1	70,000
	DEPT. TOTAL			<u>90,000</u>
RESIDENTIAL	96 GALLON CARTS	R	1,550	85,250
	MOBILE RADIOS	R	3	9,000
	PORTABLE RADIOS	R	2	6,000
	REFUSE TRUCK	N	1	281,682
	DEPT. TOTAL			<u>381,932</u>
COMMERCIAL BOX	DUMPSTERS	R	85	59,500
	DUMPSTERS FLOORS	R	200	30,000
	MOBILE RADIOS	R	3	9,000
	PORTABLE RADIOS	R	1	3,000
	SIDE LOAD REFUSE TRUCK	N	1	250,000
	FRONT LOAD TRUCK	N	1	253,516
	DEPT. TOTAL			<u>605,016</u>
ROLL OFF	ROLL OFF CONTAINERS	N	15	60,000
	PORTABLE RADIO	R	1	3,000
	MOBILE RADION	R	2	6,000
	DEPT. TOTAL			<u>69,000</u>
BRUSH COLLECTION	ACCELA MOBILE DEVICES	N	3	4,500
	PORTABLE RADIOS	R	2	6,000
	MOBILE RADIOS	N	6	18,000
	ROLL OFF CONTAINERS	R	4	18,000
	DEPT. TOTAL			<u>46,500</u>
STREET CLEANING	MOBILE RADIO	R	1	3,000
	GPS VEHICLE TRACKING	N	7	2,800
	ACCELA DEVICE	N	1	1,500
	DOCKING STATION SCREEN	N	1	1,000
	DEPT. TOTAL			<u>8,300</u>

CITY OF McALLEN, TEXAS  
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2015-2016

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
RECYCLING	ACCELA MOBILE DEVICES	N	2	3,000
	DESKTOP COMPUTERS	R	2	3,600
	ENCLOSED ROLL OFF CONTAINERS	R	1	7,500
	ROLL OFF CONTAINERS	N	4	16,000
	96 GALLON BLUE BINS	R	1,000	62,000
	PORTABLE RADIOS	R	3	9,000
	CONCRETE BUGGY	N	1	40,000
	DEPT. TOTAL			141,100
ADMINISTRATION	EQUIPMENT CANOPY	N	1	100,000
	STORAGE SHEDS	N	2	50,000
	TRUCK WASH FACILITY	N/A	N/A	160,000
	SURVEILLANCE SYSTEM UPGRADE	N	1	50,000
	ACCELA MOBILE DEVICES	N	16	24,000
	ASSET MANAGEMENT SOFTWARE - PHASE II	N/A	N/A	57,352
	ACCELA DOCKING	N	4	4,000
	DEPT. TOTAL			445,352
	TOTAL SANITATION FUND			1,787,200
	CONVENTION CENTER FUND (541)			
CONVENTION CENTER	ELECTRIC BOOM LIFT	N	1	69,500
	EZ-GO GOLF CART	R	1	6,000
	EXHIBIT HALL THEATRICAL SET UP	N/A	N/A	160,000
	MOTOROLA RADIOS	R	8	16,000
	VACUUM CARPET CLEANER	N	1	16,000
	ELECTRONIC DISPLAY SYSTEM	R	1	45,000
	FURNITURE	N	6	20,000
	TOTAL CONVENTION CENTER FUND			332,500
	MCALLEN INT'L AIRPORT FUND (550)			
AIRPORT	DESKTOP COMPUTERS	R	5	4,000
	OPERATIONS VEHICLE	R	1	25,000
	MAINTENANCE VEHICLE	R	1	25,000
	BENCHES	N	10	20,000
	TRASH RECEPTACLES	R	23	17,784
	SMOKING URNS	R	4	4,000
	BOOM LIFT	N	1	48,000
	FILTRATION SYSTEM	N	1	35,000
	GENERATOR FUEL TANK	R	1	24,000
	TOTAL AIRPORT FUND			202,784
	TRANSIT TERMINAL FUND (558)			
ADMINISTRATION	VEHICLE OVERHAUL	R	7	280,000
	CIVIL INFRASTRUCTURE IMPROVEMENT	N/A	N/A	921,889
	PEDESTRIAN ACCESS WALKWAYS	N/A	N/A	750,000
	BUS PASSENGER SHELTERS	N	16	220,000
	SECURITY TECHNOLOGY IMPROVEMENTS	N/A	N/A	150,000
	TOTAL TRANSIT TERMINAL FUND			2,321,889
	ENTERPRISE FUNDS GRAND TOTAL			\$ 4,898,168



# INTERNAL SERVICE FUNDS

The Inter - Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The General Depreciation Fund was established for the sole purpose of replacing fixed assets of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for City employees. Primary funding sources are transfers in from General Fund and Enterprise Funds.

The Retiree Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for Retired City employees.

The General Insurance and Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.

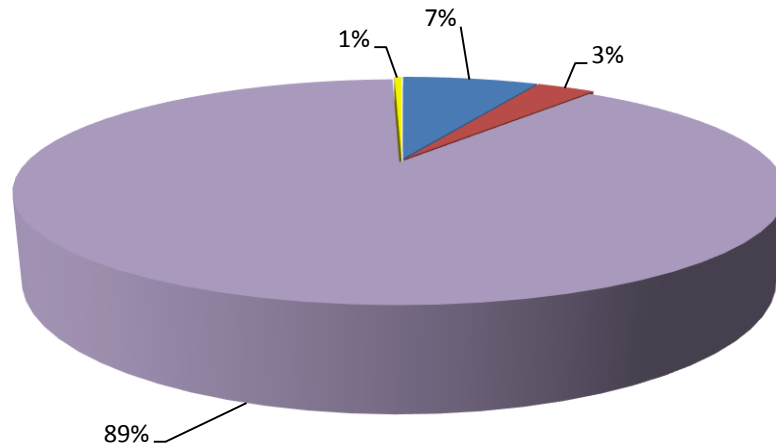
**City of McAllen, Texas**  
**Inter-Departmental Service Fund**  
**Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 803,065	\$ 999,408	\$ 873,710	\$ 892,041
Revenues:				
Mtrls Mgmt.-Labor and Overhead	313,562	280,000	280,000	280,000
Fuel Charge Adjustment	121,568	120,000	120,000	120,000
Sales	3,326,787	3,350,000	3,665,000	3,375,000
Miscellaneous	17,085	-	26,000	15,000
Total Revenues	<u>3,779,002</u>	<u>3,750,000</u>	<u>4,091,000</u>	<u>3,790,000</u>
Total Revenues & Transfers-In	<u>3,779,002</u>	<u>3,750,000</u>	<u>4,091,000</u>	<u>3,790,000</u>
<b>TOTAL RESOURCES</b>	<u>\$ 4,582,067</u>	<u>\$ 4,749,408</u>	<u>\$ 4,964,710</u>	<u>\$ 4,682,041</u>
<b>APPROPRIATIONS</b>				
Expenses:				
Fleet Operations	\$ 3,520,426	\$ 3,442,943	\$ 3,748,949	\$ 3,486,667
Materials Management	138,544	143,823	142,478	143,262
Insurance Liability & Workmen's Comp.	12,493	12,493	12,493	1,600
Capital Outlay	<u>81,415</u>	<u>189,749</u>	<u>168,749</u>	<u>94,000</u>
Transfers- Out - Health Insurance Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>35,767</u>
<b>TOTAL APPROPRIATIONS</b>	<u>3,752,878</u>	<u>3,789,008</u>	<u>4,072,669</u>	<u>3,761,296</u>
Revenues over/(under) Expenditures	<u>26,124</u>	<u>(39,008)</u>	<u>18,331</u>	<u>28,704</u>
Other Items Affecting Working Capital	<u>44,521</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 873,710</u>	<u>\$ 960,400</u>	<u>\$ 892,041</u>	<u>\$ 920,745</u>

## INTER-DEPARTMENTAL SERVICE FUND REVENUES

By Source

\$3,790,000

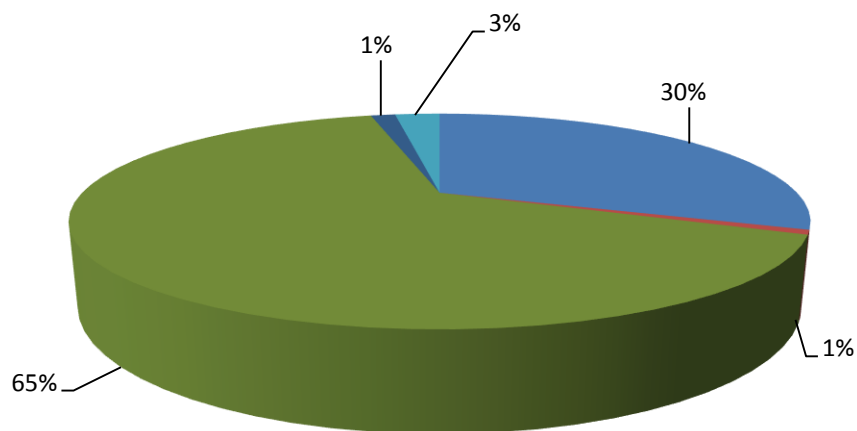


■ Materials Mgmt - Labor & Materials ■ Fuel Charge Adjustment ■ Sales ■ Other

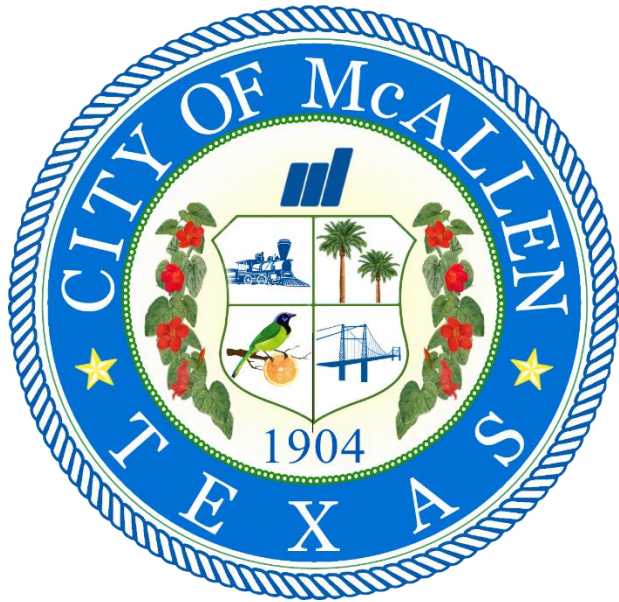
## INTER-DEPARTMENTAL SERVICE FUND APPROPRIATION

By Category

\$3,725,529



■ Personnel Services ■ Supplies ■ Other Services & Charges ■ Maintenance ■ Capital Outlay





<p align="center"><b>City of McAllen, Texas</b>  <b>Inter-Departmental Service Fund</b>  <b>Expense Summary</b></p>
---

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<u><b>BY DEPARTMENT</b></u>				
Fleet Operations	\$ 3,614,334	\$ 3,637,985	\$ 3,922,991	\$ 3,564,267
Materials Management	138,544	151,023	149,678	161,262
<b>TOTAL EXPENDITURES</b>	<u><u>\$ 3,752,878</u></u>	<u><u>\$ 3,789,008</u></u>	<u><u>\$ 4,072,669</u></u>	<u><u>\$ 3,725,529</u></u>
<u><b>BY EXPENSE GROUP</b></u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 666,393	\$ 841,307	\$ 703,977	\$ 850,604
Employee Benefits	206,788	264,355	264,355	284,221
Supplies	16,226	25,364	25,350	25,364
Other Services and Charges	2,745,437	2,426,893	2,872,538	2,420,000
Maint. and Repair Services	36,619	41,340	37,700	51,340
<b>TOTAL OPERATING EXPENSES</b>	<u><u>3,671,463</u></u>	<u><u>3,599,259</u></u>	<u><u>3,903,920</u></u>	<u><u>3,631,529</u></u>
Capital Outlay	81,415	189,749	168,749	94,000
<b>TOTAL EXPENDITURES</b>	<u><u>\$ 3,752,878</u></u>	<u><u>\$ 3,789,008</u></u>	<u><u>\$ 4,072,669</u></u>	<u><u>\$ 3,725,529</u></u>
<u><b>PERSONNEL</b></u>				
Fleet Operations	18	26	23	25
Materials Management	3	3	3	3
<b>TOTAL PERSONNEL</b>	<u><u>21</u></u>	<u><u>29</u></u>	<u><u>26</u></u>	<u><u>28</u></u>



# Internal Service Fund Fleet

www.mcallen.net/publicworks

## Mission

### Statement:

"To provide quality preventative and corrective maintenance services to city vehicles and equipment in a highly efficient and economical manner."

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 566,953	\$ 741,402	\$ 604,972	750,699
Employee Benefits	174,787	230,177	230,177	250,604
Supplies	14,210	22,614	22,600	22,614
Other Services and Charges	2,730,858	2,411,300	2,857,000	2,415,300
Maintenance	33,618	37,450	34,200	47,450
Operations Subtotal	3,520,426	3,442,943	3,748,949	3,486,667
Capital Outlay	81,415	182,549	161,549	76,000
Grant Reimbursement	-	-	-	-
Operations & Capital Outlay Total	3,601,841	3,625,492	3,910,498	3,562,667
Non- Departmental Insurance	12,493	12,493	12,493	1,600
<b>Total Expenditures</b>	<b>\$ 3,614,334</b>	<b>\$ 3,637,985</b>	<b>\$ 3,922,991</b>	<b>\$ 3,564,267</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	15	19	19	20
Part-Time	-	4	1	2
<b>Total Positions Authorized</b>	<b>18</b>	<b>26</b>	<b>23</b>	<b>25</b>
<b>Resources</b>				
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Related Revenue Generated	\$ 3,465,440	\$ 3,470,000	\$ 3,811,000	\$ 3,510,000

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 15-16 GOALS

- 1.) Complete the data entry for vehicle/equipment scheduled maintenance in fleet software module.
- 2.) Enhancement of vehicle/equipment parts inventory and procurement through IBS program.
- 3.) Improve Customer Service satisfaction level to "Exceeds Expectations" 90% of the time.
- 4.) Ability to provide a Repair Cost Report to customers at time of unit being picked up.

# Internal Service Fund

## Fleet

www.mcallen.net/publicworks

Performance Measures					Description:  The Fleet Operations Department is a division of Public Works. Through its staff of twenty five (25) employees the department strives to provide responsive preventive and corrective maintenance services for all city fleet vehicles and equipment.
	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16	
<b>Inputs:</b>					
Number of full time employees	15	22	23	23	
Department Expenditures	\$ 3,614,334	\$ 3,637,985	\$ 3,922,991	\$ 3,564,267	
Number of mechanics (FTE)	9	13	8	13	
Number of mechanics (PT)	0	1	1	1	
<b>Outputs:</b>					
In house labor	\$ 741,073	\$ 880,000	\$ 605,000	\$ 975,000	
In house parts	\$ 1,699,733	\$ 565,000	\$ 1,510,000	\$ 1,500,000	
Commercial parts & labor	\$ 1,114,211	\$ 1,250,000	\$ 1,550,000	\$ 900,000	
Number of State Inspections on City fleet units conducted	463	550	375	600	
City fleet serviced (vehicles/equipment)	902	912	911	925	
Number of departments serviced	50	53	53	53	
Work orders created	9,181	12,000	9,500	13,000	
Jobs completed	12,123	14,000	12,000	15,000	
Total hours for in-house labor billed to departments.	13,981	17,000	11,000	18,500	
<b>Effectiveness Measures:</b>					
Fleet units in operation	95%	95%	95%	97%	
Number of vehicles per mechanic (FTE)	69	70	72	71	
<b>Efficiency Measures:</b>					
Number of jobs completed per mechanic (FTE)	1,010	1,167	1,000	1,250	
Savings on billable hours (in-house vs private sector)	\$ 852,841	\$ 1,037,000	\$ 671,000	\$ 1,128,500	
Hours billed as a percentage of hours available	82%	69%	73%	75%	
Cost per mechanic hour billed	\$ 53.00	\$ 53.00	\$ 53.00	\$ 53.00	



## Inter-Departmental Service Fund Material Management

### Mission

#### Statement:

Our mission is to have dedicated individuals who maintain accurate inventory controls while providing prompt and courteous assistance to the City of McAllen, McAllen Public Utilities employees, and Material Suppliers.

### Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 99,440	\$ 99,905	\$ 99,005	99,905
Employee Benefits	32,001	34,178	34,178	33,617
Supplies	2,016	2,750	2,750	2,750
Other Services and Charges	2,086	3,100	3,045	3,100
Maintenance	3,001	3,890	3,500	3,890
Operations Subtotal	138,544	143,823	142,478	143,262
Capital Outlay	-	7,200	7,200	18,000
<b>Total Expenditures</b>	<b>\$ 138,544</b>	<b>\$ 151,023</b>	<b>\$ 149,678</b>	<b>\$ 161,262</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Resources</b>				
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Related Revenue Generated	\$ 313,562	\$ 280,000	\$ 280,000	\$ 280,000

### Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

### MAJOR FY 15-16 GOALS

- 1.) Study inventory to improve parts availability for vehicles to a rate of 80%.
- 2.) Study inventory to establish supply contracts for heavy equipment parts with an availability rate of 60%.
- 3.) Redesign layout of warehouse to improve efficiencies in the retrieval & delivery of products to the customer.
- 4.) Build a pre-made hydraulic hose inventory.

### Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 138,544	\$ 151,023	\$ 149,678	\$ 161,262
Number of departments	57	57	57	57
Inventory	\$ 355,743	\$ 253,920	\$ 364,122	\$ 270,000
<b>Outputs:</b>				
Number of Issue Slips	1,485	8,000	5,850	6,500
Number of Issue Slip Transactions	22,589	20,000	23,364	24,000
Number of Items Issued	132,248	122,200	139,992	120,000
Total Yearly Sales - "Issue Tickets"	\$ 2,067,844	\$ 1,036,000	\$ 2,100,216	\$ 2,000,000
<b>Effectiveness Measures:</b>				
Total Yearly Purchases - "Receipts"	\$ 2,025,945	\$ 1,068,359	\$ 2,070,288	\$ 2,000,000
Number of Receipts	5,707	900	4,260	6,000
Number of Receipts Transaction	7,947	1,900	8,064	8,000
Number of Items Received	112,752	120,500	135,576	140,000
<b>Efficiency Measures:</b>				
Number of issuances/receipts per employee	6,852	2,967	3,370	4,167
Number of transactions per employee	10,179	7,300	10,476	10,667
Number of Items Handled per employee	81,667	80,900	91,856	86,667
Sales & Receipts per employee (dollars)	\$ 1,364,596	\$ 701,453	\$ 1,390,168	\$ 1,333,333

### Description:

Our division, has (1) Supervisor and (2) Warehouse Clerks that strive to maintain accurate inventory controls. We provide prompt and courteous assistance as we issue inventory to City of McAllen and McAllen Public Utilities employees. We conduct inventory (2) times a year and replenish inventory on an "as needed" basis.

**City of McAllen, Texas  
General Depreciation Fund  
Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 14,145,629	\$ 14,944,294	\$ 14,615,524	\$ 13,462,069
Revenues:				
Rentals - General Fund	2,106,012	2,106,102	2,106,102	2,415,292
Other	14,521	-	13,700	-
Interest Earned	100,620	-	60,414	-
Total Revenue	<u>2,221,153</u>	<u>2,106,102</u>	<u>2,180,216</u>	<u>2,415,292</u>
Total Revenues and Transfers	<u>2,221,153</u>	<u>2,106,102</u>	<u>2,180,216</u>	<u>2,415,292</u>
<b>TOTAL RESOURCES</b>	<u>\$ 16,366,782</u>	<u>\$ 17,050,396</u>	<u>\$ 16,795,740</u>	<u>\$ 15,877,361</u>
APPROPRIATIONS				
Capital Outlay for General Fund:				
Vehicles	\$ 1,785,824	\$ 5,300,381	\$ 2,213,880	\$ 3,354,200
Equipment	-	23,600	-	215,000
	<u>1,785,824</u>	<u>5,323,981</u>	<u>2,213,880</u>	<u>3,569,200</u>
Transfer out - Development Corp Fund	-	5,900,000	-	5,900,000
<b>TOTAL APPROPRIATIONS</b>	<u>1,785,824</u>	<u>11,223,981</u>	<u>2,213,880</u>	<u>9,469,200</u>
Revenues over/(under) Expenditures	<u>435,329</u>	<u>(3,194,279)</u>	<u>(33,664)</u>	<u>(938,908)</u>
Other items affecting Working Capital				
Advancement to Toll Bridge Fund	-	-	(1,119,791)	-
Other items	<u>34,565</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 14,615,524</u>	<u>\$ 5,826,416</u>	<u>\$ 13,462,069</u>	<u>\$ 6,408,161</u>

See Capital Outlay Detail listing on page 321-322.

**City of McAllen, Texas  
Health Insurance Fund  
Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 825,945	\$ 83,258	\$ (1,085,517)	\$ (329,602)
Revenues:				
Contributions:				
General Fund	4,417,351	4,590,030	4,901,827	4,624,896
CDBG	2,650	23,727	3,575	19,416
Downtown Services Fund	27,426	47,594	28,297	56,424
Water Fund	484,183	550,962	498,483	476,064
Sewer Fund	305,692	268,812	318,727	308,808
Sanitation Fund	504,742	476,881	540,476	543,840
Palm View Golf Course Fund	42,595	43,064	50,502	48,432
Convention Center Fund	114,598	113,811	139,033	137,280
Airport Fund	125,826	122,712	131,671	120,432
Transit System Fund	22,705	49,199	11,578	13,440
Toll Bridge Fund	92,134	102,733	99,651	107,736
McAllen Express Transit Fund	131,055	96,548	154,340	153,600
Anzalduas Crossing	30,415	33,414	33,514	21,072
Fleet/Mat. Mgm't Fund	78,955	76,579	79,517	76,704
General Insurance Fund	25,101	15,900	28,070	27,360
Life Insurance (All funds)	90,424	68,249	86,567	80,000
Health Ins. Admin	23,620	24,492	25,947	24,480
Employees	1,686,081	1,942,671	2,103,647	2,162,316
Other Agencies	595,129	623,840	708,510	825,540
Other	105,494	157,643	159,897	236,968
Interest Earned	13,862	14,113	2,762	4,000
Total Contributions	8,920,038	9,442,972	10,106,591	10,068,808
Transfer In -				
General Fund	-	-	-	1,585,589
CDBG	-	-	-	5,768
Downtown Services Fund	-	-	-	19,826
Water Fund	-	-	-	183,961
Sewer Fund	-	-	-	112,603
Sanitation Fund	-	-	-	192,492
Palm View Golf Course Fund	-	-	-	14,303
Convention Center Fund	-	-	-	48,743
Airport Fund	-	-	-	50,285
Transit System Fund	-	-	-	10,481
Toll Bridge Fund	-	-	-	55,744
McAllen Express Transit Fund	-	-	-	56,751
Anzalduas Crossing	-	-	-	12,331
Fleet/Mat. Mgm't Fund	-	-	-	35,767
General Insurance Fund	-	2,170,000	2,170,000	8,076
Retiree Health Insurance	-	1,500,000	1,500,000	-
Total Transfer In	-	3,670,000	3,670,000	2,392,720
Total Revenues	8,920,038	13,112,972	13,776,591	12,461,528
<b>TOTAL RESOURCES</b>	<b>\$ 9,745,983</b>	<b>\$ 13,196,230</b>	<b>\$ 12,691,074</b>	<b>\$ 12,131,926</b>

**City of McAllen, Texas  
Health Insurance Fund  
Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 388,224	\$ 409,948	\$ 360,046	\$ 497,326
Admin Cost	1,285,070	1,324,325	1,319,000	1,597,500
Life Insurance Premiums	70,512	65,000	61,468	80,000
Health Claims	9,083,297	8,392,550	11,280,161	9,957,100
Total Operations	<u>10,827,103</u>	<u>10,191,823</u>	<u>13,020,675</u>	<u>12,131,926</u>
<b>TOTAL APPROPRIATIONS</b>	<u>10,827,103</u>	<u>10,191,823</u>	<u>13,020,675</u>	<u>12,131,926</u>
Revenues over/(under) Expenditures	<u>(1,907,065)</u>	<u>2,921,149</u>	<u>755,916</u>	<u>329,602</u>
Other Items Affecting Working Capital	<u>(4,397)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ (1,085,517)</u></u>	<u><u>\$ 3,004,409</u></u>	<u><u>\$ (329,602)</u></u>	<u><u>\$ -</u></u>

**City of McAllen, Texas  
Health Insurance Fund  
Expense Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<u>BY DEPARTMENT</u>				
Administration	\$ 388,224	\$ 409,948	\$ 360,046	\$ 497,326
<b>TOTAL EXPENDITURES</b>	<u>\$ 388,224</u>	<u>\$ 409,948</u>	<u>\$ 360,046</u>	<u>\$ 497,326</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 213,365	\$ 208,319	\$ 209,226	\$ 247,199
Employee Benefits	56,371	62,499	62,498	69,297
Supplies	3,106	3,000	3,000	3,306
Other Services and Charges	95,736	116,130	80,611	111,850
TOTAL OPERATING EXPENSES	<u>368,578</u>	<u>389,948</u>	<u>355,335</u>	<u>431,652</u>
Capital Outlay	<u>19,646</u>	<u>20,000</u>	<u>4,711</u>	<u>65,674</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 388,224</u>	<u>\$ 409,948</u>	<u>\$ 360,046</u>	<u>\$ 497,326</u>
<u>PERSONNEL</u>				
Administration	<u>5</u>	<u>5</u>	<u>5</u>	<u>6</u>
<b>TOTAL PERSONNEL</b>	<u>5</u>	<u>5</u>	<u>5</u>	<u>6</u>





# Health Insurance fund Administration

[www.mcallen.net/departments/benefits](http://www.mcallen.net/departments/benefits)

## Mission Statement:

To provide exceptional customer service to all City employees so that they can do their best for the citizens of McAllen.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 213,365	\$ 208,319	\$ 209,226	\$ 247,199
Employee Benefits	56,371	62,499	62,498	69,297
Supplies	3,106	3,000	3,000	3,306
Other Services and Charges	95,736	116,130	80,611	111,850
Maintenance	-	-	-	-
Operations Subtotal	368,578	389,948	355,335	431,652
Capital Outlay	19,646	20,000	4,711	65,674
<b>Total Expenditures</b>	<b>\$ 388,224</b>	<b>\$ 409,948</b>	<b>\$ 360,046</b>	<b>\$ 497,326</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	4	4	4	5
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>6</b>
<b>Resources</b>				
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Related Revenue Generated	\$ 8,800,682	\$ 9,271,218	\$ 9,943,932	\$ 8,727,840

## Contact Us:

Jolee Perez  
Benefits Coordinator  
1501 W. Pecan Blvd.  
McAllen, TX 78501  
(956) 681-1400

## MAJOR FY 15-16 GOALS

1. Implement Forms 1094C/1095C and 6055/6056 reporting capability
2. Ensure Tracking requirements are implemented per ACA, utilizing WorxTime.
3. Vetting and implementing of new benefits platform system.
4. Expansion of Wellness Program for City Employees, Retirees and their dependents.

# Health Insurance Fund Administration

www.mcallen.net/departments/benefits

Performance Measures				Description: The Employee Benefits Department administers the benefit policies as part of the City's compensation package to employees, including enrollment, changes, inquiries, retirement investments, collections and terminations of coverages.	
	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15		Goal FY 15-16
<b>Inputs:</b>					
Number of Full Time Employees	5	5	5		6
Department Administrative Expenditures	\$ 388,224	\$ 409,948	\$ 360,046		\$ 497,326
Medical Claims Expenses	\$ 7,499,321	\$ 6,820,322	\$ 9,805,161		\$ 10,200,000
Prescription Expenses	\$ 2,603,772	\$ 1,571,867	\$ 3,022,972		\$ 3,025,000
Administration & Stop Loss Expenses	\$ 1,365,280	\$ 1,110,780	\$ 1,404,000		\$ 1,710,000
Health Plan Cost Per Employee	\$ 6,467	\$ 5,790	\$ 7,958		\$ 7,958
Health Plan Cost per Member	\$ 3,068	\$ 2,786	\$ 3,780		\$ 3,780
Health Plan Net Fixed Costs	\$ 62.00	\$ 59.50	\$ 63.94		\$ 75.00
Avg # Health Plan Enrollees - Active	3,669	3569	3778		3775
Avg # Health Plan Enrollees - Retirees < 65	197	199	184		225
<b>Outputs:</b>					
Number of Benefits Orientations Executed	5	5	5		5
Monthly Newsetter Executions	12	12	4		4
Host Annual Health Fair	Yes	Yes	Yes		Yes
Annual & Bi-Annual Screenings Conducted	Yes	Yes	Yes		Yes
Flu Shots Conducted Annually	Yes	Yes	Yes		Yes
Wellness Programs Executed (Percentage)	100%	100%	75%		100%
Conduct Annual Highly Compensated Benefits Discrimination Testing	Yes	Yes	Yes		Yes
Review of Affordable Care Act Regulation Compliance	Yes	Yes	Yes		Yes
<b>Effectiveness Measures:</b>					
Maintain 85% satisfaction levels or higher for quality of service to city employees	Yes	Yes	Yes		Yes
Pass the Discrimination Testing Review	Yes	Yes	Yes	Yes	
Pass the Affordable Care Act Regulation Compliance Review	Yes	Yes	Yes	Yes	

**City of McAllen, Texas**  
**Retiree Health Insurance Fund**  
**Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,790,329	\$ 2,027,912	\$ 1,895,755	\$ 715,753
Revenues:				
Annual Required Contributions (ARC):				
General Fund	-	630,400	630,400	630,400
CDBG	-	2,737	2,737	2,737
Downtown Services Fund	-	6,676	6,676	6,676
Water Fund	-	59,598	59,598	59,598
Sewer Fund	-	38,123	38,123	38,123
Sanitation Fund	-	55,871	55,871	55,871
Palm View Golf Course Fund	-	8,526	8,526	8,526
Convention Center Fund	-	16,984	16,984	16,984
Airport Fund	-	16,839	16,839	16,839
Transit System Fund	-	5,555	5,555	5,555
Toll Bridge Fund	-	12,190	12,190	12,190
McAllen Express Transit Fund	-	8,876	8,876	8,876
Anzalduas Crossing	-	4,626	4,626	4,626
Fleet/Mat. Mgm't Fund	-	10,941	10,941	10,941
General Insurance Fund	-	2,153	2,153	2,153
Health Ins. Admin	-	2,275	2,275	2,275
Retirees	489,242	478,913	525,000	525,000
Interest Earned	11,686	9,660	10,600	9,660
Total Revenues	<u>500,928</u>	<u>1,370,943</u>	<u>1,417,970</u>	<u>1,417,030</u>
<b>TOTAL RESOURCES</b>	<u>\$ 2,291,257</u>	<u>\$ 3,398,855</u>	<u>\$ 3,313,725</u>	<u>\$ 2,132,783</u>
APPROPRIATIONS				
Operating Expenses:				
Administration Cost	\$ 82,351	\$ 100,000	\$ 90,000	\$ 112,500
Health Claims	1,049,307	1,035,000	1,007,972	1,025,000
Total Operations	<u>1,131,658</u>	<u>1,135,000</u>	<u>1,097,972</u>	<u>1,137,500</u>
Operating Transfer Out	<u>-</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>1,131,658</u>	<u>2,635,000</u>	<u>2,597,972</u>	<u>1,137,500</u>
Revenues over/(under) Expenditures	<u>(630,730)</u>	<u>(1,264,057)</u>	<u>(1,180,002)</u>	<u>279,530</u>
Other Items Affecting Working Capital	<u>736,156</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 1,895,755</u>	<u>\$ 763,855</u>	<u>\$ 715,753</u>	<u>\$ 995,283</u>

**City of McAllen, Texas**  
**General Insurance & Workman's**  
**Compensation Fund**  
**Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 15,153,912	\$ 2,890,398	\$ 4,409,149	\$ 1,743,153
Revenues:				
Fund Contributions: Gen Insurance	1,226,507	1,216,654	1,216,654	-
Fund Contributions: Wkrs Comp	2,672,455	2,462,759	2,462,759	2,462,759
Other Sources	1,962,803	109,000	478,000	50,000
Interest Earned	78,554	82,791	12,444	12,000
Total Revenues	<u>5,940,319</u>	<u>3,871,204</u>	<u>4,169,857</u>	<u>2,524,759</u>
Total Revenues & Transfers-In	<u>5,940,319</u>	<u>3,871,204</u>	<u>4,169,857</u>	<u>2,524,759</u>
<b>TOTAL RESOURCES</b>	<u>\$ 21,094,231</u>	<u>\$ 6,761,602</u>	<u>\$ 8,579,006</u>	<u>\$ 4,267,912</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 1,689,196	\$ 971,451	\$ 1,167,240	\$ 591,932
Insurance	1,400,821	1,528,522	1,603,823	355
Claims	3,212,046	1,200,000	775,000	800,000
Total Operations	<u>6,302,063</u>	<u>3,699,973</u>	<u>3,546,063</u>	<u>1,392,287</u>
Transfer out - Information Technology Fund	1,000,000	-	-	-
Transfer out - Health Insurance Fund	-	2,170,000	2,170,000	8,076
<b>TOTAL APPROPRIATIONS</b>	<u>7,302,063</u>	<u>5,869,973</u>	<u>5,716,063</u>	<u>1,400,363</u>
Revenues over/(under) Expenditures	<u>(1,361,744)</u>	<u>(1,998,769)</u>	<u>(1,546,206)</u>	<u>1,124,396</u>
Reclassification to Restricted Assets	(9,381,216)	-	-	-
Advancement to Toll Bridge Fund	-	(1,119,790)	(1,119,790)	-
Other Items Affecting Working Capital	<u>(1,803)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 4,409,149</u>	<u>\$ (228,161)</u>	<u>\$ 1,743,153</u>	<u>\$ 2,867,549</u>

**City of McAllen, Texas  
General Insurance & Workman's  
Compensation Fund  
Expense Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
<u>BY DEPARTMENT</u>				
Administration	\$ 1,689,196	\$ 971,451	\$ 1,167,240	\$ 591,932
<b>TOTAL EXPENDITURES</b>	<u><u>\$ 1,689,196</u></u>	<u><u>\$ 971,451</u></u>	<u><u>\$ 1,167,240</u></u>	<u><u>\$ 591,932</u></u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 233,000	\$ 250,430	\$ 252,610	\$ 264,686
Employee Benefits	61,298	74,482	74,482	69,327
Supplies	4,012	4,000	4,000	4,000
Other Services and Charges	54,639	224,085	224,085	224,085
Maintenance and Repair Services	1,336,247	418,454	612,063	1,479
TOTAL OPERATING EXPENSES	<u>1,689,196</u>	<u>971,451</u>	<u>1,167,240</u>	<u>563,577</u>
Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>28,000</u>
<b>TOTAL EXPENDITURES</b>	<u><u>\$ 1,689,196</u></u>	<u><u>\$ 971,451</u></u>	<u><u>\$ 1,167,240</u></u>	<u><u>\$ 591,577</u></u>
<u>PERSONNEL</u>				
Administration	<u>6</u>	<u>7</u>	<u>7</u>	<u>7</u>
<b>TOTAL PERSONNEL</b>	<u><u>6</u></u>	<u><u>7</u></u>	<u><u>7</u></u>	<u><u>7</u></u>



# General Ins. / Workman's Comp. Ins. Fund Administration

www.mcallen.net/departments/risk

## Mission

### Statement:

Our Mission is to provide a safe environment for our employees and citizens and protect the financial assets of the City of McAllen by identifying, analyzing, and implementing risk prevention programs and developing effective channels of communication through excellent customer service.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 233,000	\$ 250,430	\$ 252,610	\$ 264,686
Employee Benefits	61,298	74,482	74,482	69,327
Supplies	4,012	4,000	4,000	4,000
Other Services and Charges	54,639	224,085	224,085	224,085
Maintenance	1,336,247	418,454	612,063	1,479
Operations Subtotal	1,689,196	971,451	1,167,240	563,577
Capital Outlay	-	-	-	28,000
Liability Insurance	-	-	-	355
<b>Total Expenditures</b>	<b>\$ 1,689,196</b>	<b>\$ 971,451</b>	<b>\$ 1,167,240</b>	<b>\$ 591,932</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	5	6	6	6
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>6</b>	<b>7</b>	<b>7</b>	<b>7</b>

## Resources

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Related Revenue Generated	\$ 3,898,962	\$ 3,679,413	\$ 3,679,413	\$ 2,462,759

## Contact Us:

Yolanda Perez  
Risk & Safety Manager  
1501 W. Pecan Blvd.  
McAllen, TX 78501  
(956) 681-1410

## MAJOR FY 15-16 GOALS

1. Continue in our efforts to establish a safety culture that promotes awareness of injury prevention for internal and external customers.
2. Workers Compensation Program cost containment by continuing to work collectively with our Third Party Administrators and counsel representative .
3. Continue to work closely with departments for incident reporting and accident investigation process to provide improved claims analysis.
4. Furthering the process of standard City based return to work policies and overall safety and loss prevention standard operating procedures.



# General Ins. / Workman's Comp. Ins. Fund

## Administration

www.mcallen.net/departments/risk

### Performance Measures

	Actual FY 13-14	Goal FY 14-15	Estimated FY 14-15	Goal FY 15-16
<b>Inputs:</b>				
Number of full time employees	7	7	7	7
Total Department Expenditures	\$ 1,689,196	\$ 971,451	\$ 1,167,240	\$ 591,932
Risk - Administration Costs	\$ 13,577,428	\$ 971,451	\$ 1,167,240	\$ 595,930
Workers Compensation Program Costs	\$ 712,046	\$ 1,200,000	\$ 775,000	\$ 800,000
Carrier Premium & Claim Deductibles C	\$ 1,393,803	\$ 1,528,522	\$ 1,603,823	\$ 1,603,823
<b>Outputs:</b>				
Number of WC Claims submitted to Third Party Administrator	202	270	172	150
Number of WC Record Only Incidents that were reported but not submitted to the Third Party Administrator.	174	120	140	120
Number of Auto Liability Claims submitted to Insurance Carrier	24	NA	26	20
Number of General Liability Claims submitted to Insurance Carrier	79	NA	70	60
Number of Litigated Liability Claims	2	NA	4	2
Number of Safety & Loss Control Trainings	60	48	70	80
Number of Drug Screens Administered	1855	1850	1850	1850
Number of Breath Alcohol Tests Administered	1286	1250	1250	1250
<b>Effectiveness Measures:</b>				
Number of WC claims that incurred lost time.	84	40	50	50
Number of WC claims that did not incur lost time.	118	118	122	100
Number of Drug Screens submitted for MRO specimen review.	15	12	7	5
Number of Breath Alcohol Tests that have required confirmation testing.	2	2	4	2
<b>Efficiency Measures:</b>				
Average number of days to Workers' Compensation claims closure.	101	NA	101	75
Number of Quality Assurance Surveys Completed	37	NA	70	100
Average number of days to liability claims closure.	41	NA	41	30

**Description:**  
The Risk Management Department executes the administration of three programs: Workers Compensation, Property & Casualty Insurance and Safety & Loss Prevention.

**City of McAllen, Texas**  
**Property & Casualty Insurance Fund**  
**Working Capital Summary**

	<b>Actual 13-14</b>	<b>Adj. Budget 14-15</b>	<b>Estimated 14-15</b>	<b>Budget 15-16</b>
RESOURCES				
BEGINNING WORKING CAPITAL	\$ -	\$ -	\$ -	\$ -
Revenues:				
Fund Contributions:	-	-	-	800,000
Total Revenues	-	-	-	800,000
<b>TOTAL RESOURCES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 800,000</b>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ -	\$ -	\$ -	\$ 193,143
Insurance Premiums	-	-	-	100,000
Claims	-	-	-	506,857
Total Operations	-	-	-	800,000
<b>TOTAL APPROPRIATIONS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>800,000</b>
Revenues over/(under) Expenditures	-	-	-	-
Other Items Affecting Working Capital	-	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



<p align="center"><b>City of McAllen, Texas</b>  <b>Property &amp; Casualty Insurance Fund</b>  <b>Expense Summary</b></p>
--

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<u>BY DEPARTMENT</u>				
Administration	\$ -	\$ -	\$ -	\$ 800,000
<b>TOTAL EXPENDITURES</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 800,000</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ 57,080
Employee Benefits	-	-	-	13,863
Supplies	-	-	-	1,500
Other Services and Charges	-	-	-	103,000
Maintenance and Repair Services	-	-	-	-
<b>TOTAL OPERATING EXPENSES</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>175,443</u>
Capital Outlay	-	-	-	17,700
<b>TOTAL EXPENDITURES</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 193,143</u>
<u>PERSONNEL</u>				
Administration	-	-	-	1
<b>TOTAL PERSONNEL</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1</u>



# Property & Casualty Insurance Fund Administration

[www.mcallen.net/departments/risk](http://www.mcallen.net/departments/risk)

## Mission

### Statement:

Our Mission is to effectively mitigate loss and protect the assets of the City through careful and diligent claims handling.

## Department Summary

	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ 57,080
Employee Benefits	-	-	-	13,863
Supplies	-	-	-	1,500
Other Services and Charges	-	-	-	103,000
Maintenance	-	-	-	-
Operations Subtotal	-	-	-	175,443
Capital Outlay	-	-	-	17,700
Operations & Capital Outlay total	-	-	-	193,143
Non- Departmental				
Liabilitiy Insurance	-	-	-	606,857
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 800,000</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	1
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>
<b>Resources</b>				
	Actual 13-14	Adj. Budget 14-15	Estimated 14-15	Budget 15-16
Related Revenue Generated	\$ -	\$ -	\$ -	\$ 800,000

## Contact Us:

Yolanda Perez  
Risk & Safety Manager  
1501 W. Pecan Blvd.  
McAllen, TX 78501  
(956) 681-1410

## MAJOR FY 15-16 GOALS

- 1.) Create an effective self-funded property and casualty insurance program through comprehensive claims analysis and effective accident investigations to achieve a cost-effective approach in the mitigation of losses.
- 2.) Establish a positive working relationship with internal and external customers to solve claims fairly and expeditiously in an effort to reduce litigation.

<p style="text-align: center;">CITY OF McALLEN, TEXAS INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2015-2016</p>
---

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
INTER - DEPARTMENT SERVICE FUND (670)				
FLEET	SET MOBILE COLUMN LIFTS	N	1	\$ 40,000
	AIR/HYDRAULIC JACKS	N	2	8,000
	JPRO HEAVY EQUIPMENT DIAGNOSTIC TOOL	N	1	18,000
	WENNSOFT CUSTOMIZATION UPGRADE	N	1	10,000
	DEPT. TOTAL			<u>76,000</u>
MATERIAL MANAGEMENT	BULK OIL TANKS	N	2	5,000
	FORKLIFT REFURBISHMENT	N	1	8,000
	WAREHOUSE STORAGE PRODUCTS	N	1	5,000
	DEPT. TOTAL			<u>18,000</u>
	TOTAL INTER - DEPARTMENT SERVICE FUND			<u><u>94,000</u></u>
GENERAL DEPRECIATION FUND (678)				
PLANNING	DODGE DURANGO	R	1	29,000
	DEPT. TOTAL			<u>29,000</u>
INFORMATION TECHNOLOGY	VAN	R	1	27,000
	DEPT. TOTAL			<u>27,000</u>
POLICE	CHEVY IMPALAS	R	9	243,000
	CHEVY PICKUP	R	2	58,000
	DODGE VAN	R	1	30,000
	FORD CROWN VICTORIA PATROL UNITS	R	15	540,000
	HARLEY DAVIDSON POLICE MOTORCYCLES	R	2	42,000
	DEPT. TOTAL			<u>913,000</u>
ANIMAL CONTROL	CHEVY PICKUP			30,000
	DEPT. TOTAL	R	1	<u>30,000</u>
FIRE	CROWN VICTORIA	R	1	40,000
	CHEVY BLAZER	R	1	40,000
	CHEVY PICKUP	R	1	60,000
	TRAIL BLAZERS	R	2	80,000
	FORD PICKUP	R	1	40,000
	HAZ-MAT TRAILER	R	1	15,000
	DEPT. TOTAL			<u>275,000</u>
TRAFFIC	F350 SERVICE BODY	R	3	126,000
	F550 BUCKET	R	1	150,000
	DEPT. TOTAL			<u>276,000</u>
STREET MAINTENANCE	WHEEL ROLLER	R	1	120,000
	ASPHALT POTHOLE TRUCK	R	1	125,000
	FRONT END LOADER	R	1	180,000
	INGRAM PNEUMATIC ROLLER	R	1	85,000
	PAVER SPECIAL TRAILER	R	1	40,000
	TRACTOR MOWER	R	1	50,000
	WATER TRUCK	R	1	180,000
	WATER TRUCK REMOUNT	R	3	165,000
	DEPT. TOTAL			<u>945,000</u>

<p style="text-align: center;">CITY OF McALLEN, TEXAS INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2015-2016</p>
---

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
DRAINAGE	PICKUP	R	1	40,000
	EXCAVATOR GRADALL	R	1	75,000
	EXCAVATOR MOTORGRADER	R	1	150,000
	VACTOR TRUCK	R	1	100,000
	VOLVO EXCAVATOR	R	1	75,000
	DEPT. TOTAL			<u>440,000</u>
ENVIRONMENTAL HEALTH / CODE COMPLIANCE	FORD F-150	R	8	231,200
	DEPT. TOTAL			<u>231,200</u>
PARKS	BUCKET TRUCK	R	1	160,000
	FORD F-250	R	2	78,000
	UTILITY TRUCKS	R	2	80,000
	CHEVY SILVERADO	R	1	35,000
	TRENCHER	R	1	50,000
	DEPT. TOTAL			<u>403,000</u>
	<i>TOTAL GENERAL DEPRECIATION FUND</i>			<u><u>3,569,200</u></u>
HEALTH INSURANCE FUND (680)				
ADMINISTRATION	WORXTIME SOFTWARE	N	1	23,760
	BENEFITS PLATFORM SOFTWARE	R	1	41,069
	PHOTOSHOP PROFESSIONAL SUITE	N	1	600
	MICROSOFT OFFICE	N	1	245
	DEPT. TOTAL			<u>65,674</u>
	<i>TOTAL HEALTH INSURANCE FUND</i>			<u><u>65,674</u></u>
WORKMAN'S COMPENSATION FUND (690)				
ADMINISTRATION	MID-SIZE SUV	R	1	28,000
	<i>TOTAL WORKMAN'S COMPENSATION FUND</i>			<u><u>28,000</u></u>
PROPERTY AND CASUALTY INSURANCE FUND (692)				
ADMINISTRATION	DESKTOP COMPUTER	N	1	1,200
	DESKTOP SCANNER	N	1	800
	TELEPHONE	N	1	500
	TABLET	N	1	1,000
	CLAIMS SOFTWARE	N	1	13,200
	LASERFISCHE LICENSE	N	1	1,000
				<u>17,700</u>
	<i>TOTAL PROPERTY AND CASUALTY INSURANCE FUND</i>			<u><u>17,700</u></u>
INTERNAL SERVICE FUNDS GRAND TOTAL				<u><u>\$ 3,774,574</u></u>

# **SUPPLEMENTAL INFORMATION**

## ***Budget-Related Policies and Procedures***

The City of McAllen's policies and procedures have been developed to provide a sound financial management foundation upon which decisions shall be made that result in the effective management of its resources and provide reasonable assurance as to its long-term financial stability.

### ***Budget Policies***

#### ***Annual Budget***

An annual budget shall be prepared in accordance with State law, applicable Charter requirements, as well as meet the reporting requirements of the Government Finance Officer Association's Distinguished Budget Presentation Award Program.

#### ***Designated Budget Officer***

The City Manager, designated as the City's Budget Officer, is primarily responsible for the development of the annual budget to be submitted to the City Commission for approval and adoption. The Finance Director and the Deputy Budget Director assist in its preparation. A Budget Committee, which includes the Deputy City Manager and the Finance Director serve in an advisory capacity to the City Manager. The MPU General Manager is primarily responsible for the development of the McAllen Public Utility (MPU) annual budget that is submitted to the McAllen Public Utility Board of Trustees for approval and adoption, which is then incorporated into the City-wide budget for City Commission approval. The Director of Finance for Utilities assists in its preparation.

#### ***Funds Included in the Annual Budget***

The budget shall include all of the City's governmental, with the exception of the Miscellaneous Grants Fund and all proprietary funds as well.

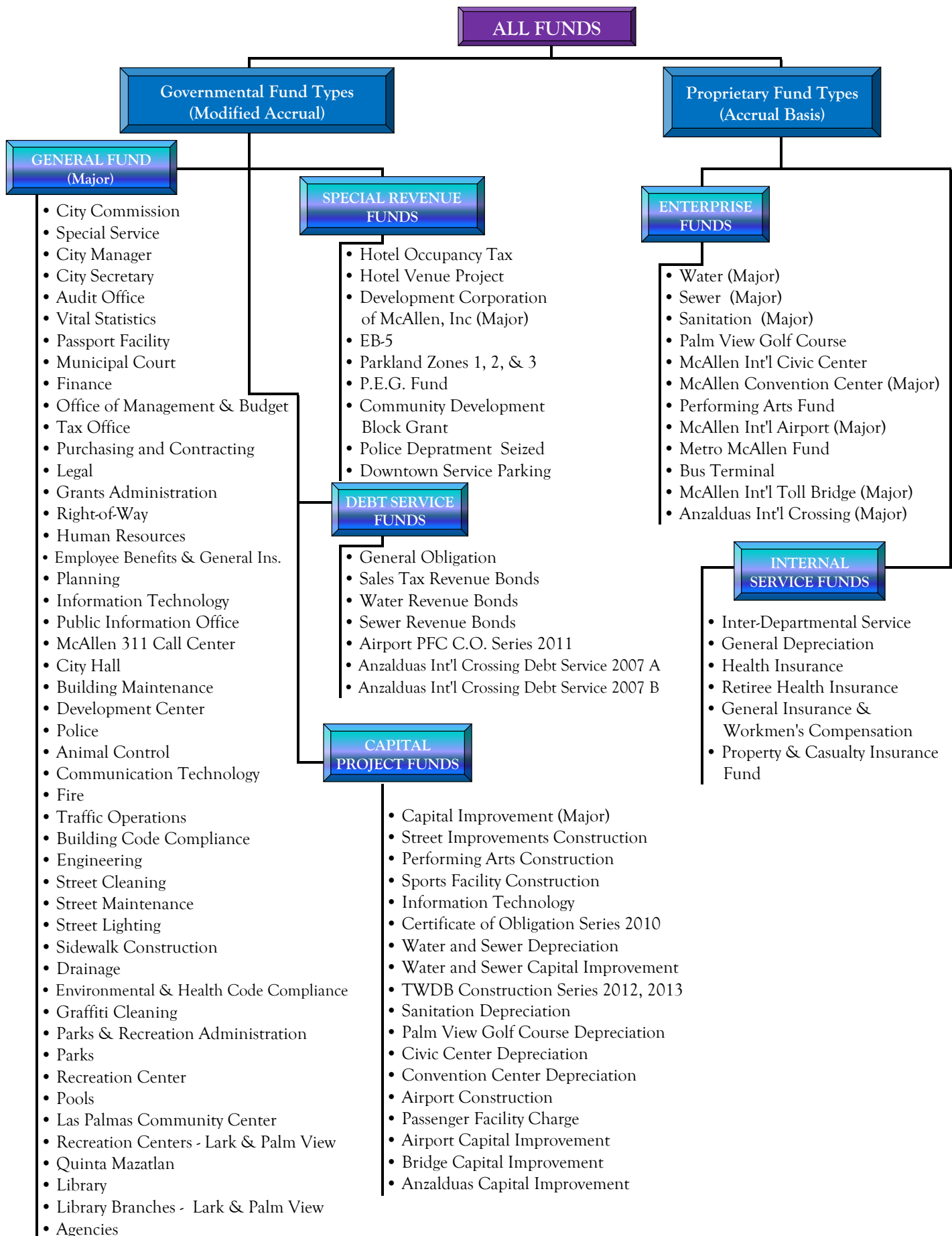
#### ***Balanced Budget Required***

The City Manager, acting in the capacity of Budget Officer, is required to submit a balanced budget. A balanced budget is one in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses. The City will avoid budgetary practices that raise the level of current expenditures/expenses to the point that future years' operations are placed in jeopardy.

#### ***Basis of Accounting***

The basis of budgeting (e.g., modified accrual, cash, accrual) should be identified for each category of funds represented (governmental, proprietary, and fiduciary). The term "basis of accounting" is used to describe the timing of recognition, that is, when the effects of the transactions or events are to be recognized. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not necessarily the same as the basis used in preparing the budget document. For example, governmental funds are required to use the modified accrual basis of accounting in GAAP financial statements whereas the cash basis of accounting or the "cash plus encumbrances" basis of accounting may be used in those same funds for budgetary purposes.<sup>1</sup>

*City of McAllen, Texas*  
*Fund Structure by Budgetary Basis*



## ***Budget-Related Policies and Procedures***

### *Estimating Revenues and Factors Affecting Budgeted Expenditures/Expenses*

The budget shall be developed on a conservative basis. Budgeted revenues are to be estimated, using a reasonable and objective basis, deferring to conservatism. In the development of budgeted expenditures/expenses, estimating the factors that determine their outcome will be estimated with conservative overtones.

### *The Budget Process – Original Budget*

The budget process for developing, adopting, and implementing the budget includes the following:

At the inception of the budget process, a budget calendar is prepared, which presents, in chronological order, specific events that take place during the process as well as the timing of each. The budget calendar for this year's process immediately follows this discussion of policies and procedures.

During April and May of each year, department heads prepare departmental/fund budget requests for which those departments/funds for which each is responsible. During the month of June the City Manager holds budget hearings with the department heads. Following the budget hearings with the department heads, the City Manager makes any changes to the department heads' requests, which he deems appropriate. The result is the City Manager's recommended budget. During the mid-to-latter part of July, the City Manager presents his recommended budget to the City Commission in budget workshops. As a result of the City Commission's comments during these workshops, changes are made to the City Manager's recommended budget. The budget reflecting these changes is the proposed budget. The MPU process is similar to the City's, whereby the MPU General Manager presents a recommended budget to the MPU Board of Trustees.

Prior to August 1<sup>st</sup> of each year, or as soon thereafter as possible the City Manager will submit to the City Commission a recommended budget for the fiscal year beginning on the following October 1<sup>st</sup>.

The target due date for submitting the proposed budget, resulting from budget workshop hearings with the City Commission and MPUB, shall be no later than six weeks before the end of the fiscal year. The final budget, which is to be considered for adoption, shall be submitted no later than one week before the end of the fiscal year.

Prior to October 1<sup>st</sup>, the budget is legally enacted by the City Commission through passage of an ordinance.

The budget will be implemented on October 1<sup>st</sup>. The Ordinance approving and adopting the budget appropriates spending limits at the departmental level.



## ***Budget-Related Policies and Procedures***

### *Availability of Proposed Budget to the Public and Public Hearings*

The Budget Officer shall file his recommended, adjusted, and final proposed budgets with the City Secretary on the same dates that each is targeted or required to be submitted to the City Commission. The proposed budget shall be available for inspection by any taxpayer.

Prior to adopting the budget and tax rate, including the levy, the City Commission shall hold a public hearing according to the dates established in the budget calendar. The City Commission shall provide for public notice of the date, time, and location of the hearing.

### *The Budget Process – Amended Budget*

Any change to the original budget, which will exceed the appropriated amount at the department level, requires City Commission approval and a supplemental appropriation ordinance, which amends the original budget. Supplemental appropriations are called budget adjustments.

The City Manager is authorized to approve budget adjustments between line items in a department within the same fund. Budget adjustments may not be made between different departments. Budget adjustments between line items within a department requires only the department director's signature; unless, the adjustment is for the purchase of capital outlay, which was not included in the budget. Any adjustment for the purchase of capital outlay requires City Manager approval.

### *Monitoring Compliance with Budget*

Reports comparing actual revenues and expenditures/expenses to budgeted amounts will be prepared and carefully monitored monthly in order to determine whether estimated revenues are performing at or above levels budgeted and to ascertain that expenditures/expenses are in compliance with the legally-adopted budget appropriation.

### *Encumbrances and Uncompleted projects*

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is utilized as an extension of formal budgetary integration in governmental funds. Although appropriations lapse at year-end for annually budgeted funds, the City honors encumbrances outstanding at year-end. Since these commitments will be honored during the subsequent year, outstanding encumbrances at year-end should be included, by the department directors, in the subsequent year's budget.

## ***Financial Policies***

### *Use of Unpredictable Revenues*

Revenues, specifically oil and gas royalties, which are considered to be unpredictable, shall not be used to finance current operations or for budget balancing purposes, but rather for non-recurring expenditures, such as capital projects—except in circumstances

## *Budget-Related Policies and Procedures*

in which revenues for a given year under perform budgeted estimates and/or fund balance is insufficient to meet the Minimum Fund Balance policy. In such a case, this policy can be suspended for only one year at a time by a majority vote of the City Commission. This sunset provision for the exception will expire at the end of each fiscal year affected.

### *Minimum Fund Balance*

The General Fund shall maintain a minimum fund balance of 140 days of operating expenditures.

### *Minimum Working Capital Balances*

The Water and Sewer Funds, individually, shall maintain a minimum working capital balance of 120 days of operating expenses. The Bridge Fund shall maintain a minimum working capital balance of 90 days of operating expenses.

### *Management Fee to Enterprise Funds*

Each enterprise fund as well as the Development Corp pays a management fee to the General Fund an amount as set by the budget. This charge shall be construed as a payment for general administrative overhead, including management, accounting, legal, data processing, and personnel services.

### *Depreciation (Replacement) Funds*

The Water Fund sets aside funds equal to 35% of actual depreciation in a separate fund for the replacement of capital plant, buildings, infrastructure, and equipment. The Sewer Funds in like manner sets aside 50% for the same purposes.

The General Depreciation Fund and Sanitation Depreciation Fund, which were established by transfers from the General Fund and Sanitation Fund, respectively, are used to acquire/replace rolling stock for the General Fund and the Sanitation Fund, respectively. These funds are replenished to provide for future replacements by charging a rental charge to the benefited fund equal to cost plus 10% for anticipated inflation over the estimated useful life of each asset. The City Commission would like to extend this policy to all other enterprise funds as the cash flow from operations permits. All other funds will allocate sufficient funding in their operating budgets for adequate maintenance and replacement of capital plant, buildings, infrastructure, and equipment.

### *Priority in Applying Restricted vs Unrestricted Resources*

When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, the City typically first applies restricted resources, as appropriate opportunities arise, but reserves the right to selectively defer the use thereof to a future project or replacement equipment acquisition.

## *Budget-Related Policies and Procedures*

### *Debt Management Policies*

#### *Financing Capital Projects*

The City will limit long-term debt to only those capital projects that cannot be financed from current revenues.

#### *Debt Term Limitation*

The City will not issue long-term debt for a period longer than the estimated useful life of the capital project.

#### *Use of Long-Term Debt for Maintenance & Operating Costs Prohibited*

The City will not use long-term debt to finance recurring maintenance and operating cost.

#### *Compliance with Bond Indentures*

The City will strictly comply with all bond ordinance requirements, including the following:

#### *Revenue Bond Reserve Fund*

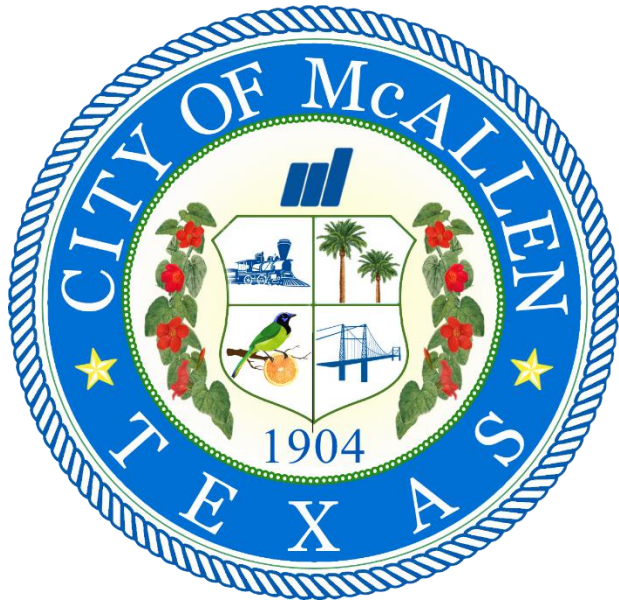
The City shall be in strict compliance with the requirements of any bond ordinance that calls for a reserve fund.

#### *Revenue Bond Sinking Fund*

The City shall be in strict compliance with the requirements of bond ordinances that call for the establishment and maintenance of a bond sinking fund. Monthly payments shall be made to this account, in the manner prescribed, in order to have sufficient balances in such fund to meet semi-annual principal and/or interest payments.

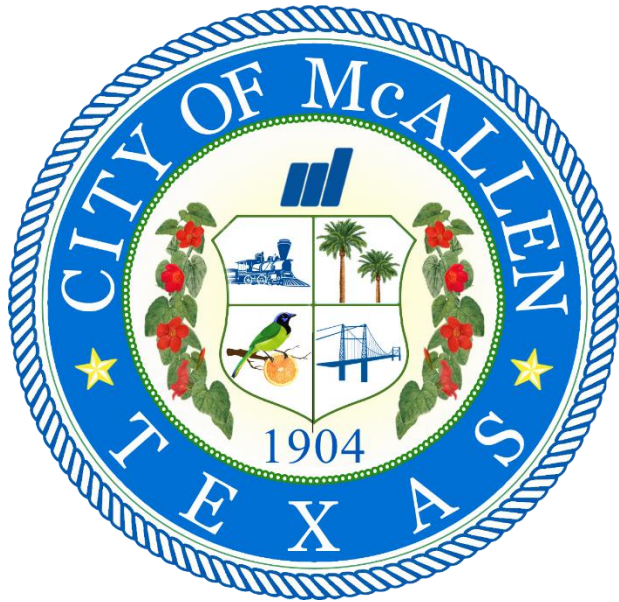
#### *General Obligation Bond Sinking Fund (Debt Service Fund)*

The City shall be in strict compliance with the requirements of any and all ordinances that call a general obligation bond sinking fund. Property taxes shall be deposited daily to this account, as received. An adequate balance will be maintained to meet semi-annual principal and/or interest payments.



# Budget Planning Calendar | FY 2015-2016





# McAllen Area ECONOMIC PULSE

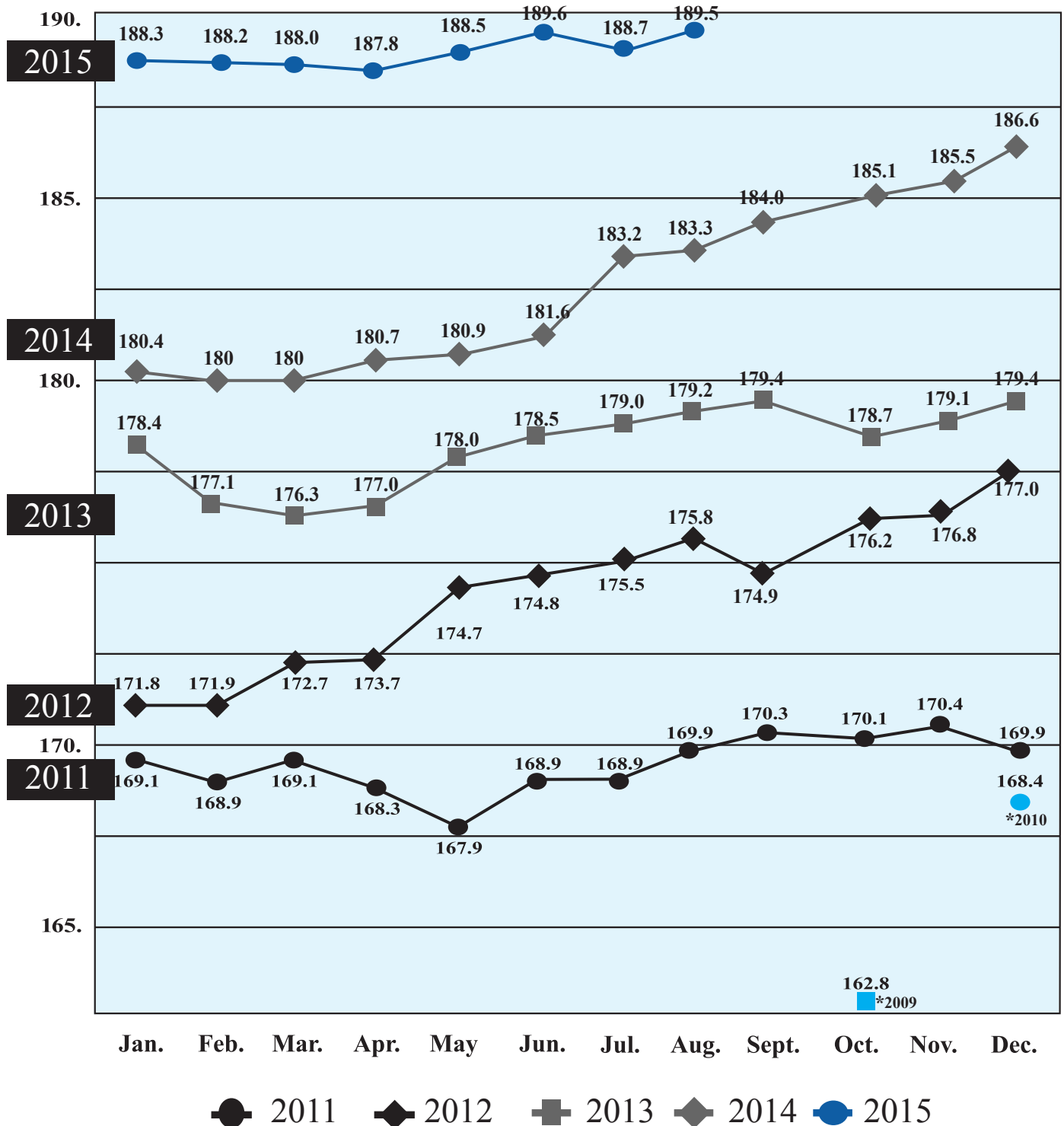
McAllen • Mission • Edinburg • Pharr

## August 2015 Economic Pulse

### The McAllen Chamber of Commerce Economic Index

INDEX (Base=100 Jan 1996)

The economic indicators on pg. 2 are used to formulate the overall economic pulse.



ECONOMIC INDICATORS	THIS YEAR August 2015	LAST YEAR August 2014	% CHANGE 2014 - 2015
Retail Sales (\$000's - Per August sales tax rebate) *	\$343,740	\$330,742	3.9%
Retail Sales (\$000's - Year-to-Date)*	\$2,620,442	\$2,601,491	0.7%
Dollars Spent on Auto Purchases (\$000's - August) *	\$130,026	\$127,509	2.0%
Dollars Spent on Auto Purchases (\$000's - YTD) *	\$1,053,509	\$1,005,215	4.8%
Lodging Tax Receipts (August)	\$349,114	\$369,965	-5.6%
Lodging Tax Receipts (YTD)	\$2,861,472	\$2,803,956	2.1%
Airline Boardings (August)	35,387	33,692	5.0%
Airline Boardings (YTD)	275,730	266,560	3.4%
Value All Construction Permits (August)	\$46,454,413	\$39,882,549	16.5%
Value All Construction Permits (YTD)	\$304,344,220	\$385,294,980	-21.0%
New Home Permits (August)	134	99	35.4%
New Home Permits (YTD)	907	851	6.6%
Home Sales (August)	223	199	12.1%
Home Sales (YTD)	1,739	1,608	8.1%
Average Home Sale Price (August)	\$142,065	\$143,860	-1.2%
Average Home Sale Price (YTD Avg)	\$135,790	\$134,314	1.1%
Dollar Volume Residential Real Estate Sales (August) *	\$19,681,926	\$18,205,292	8.1%
Home Sales Dollar Volume of Activity (YTD)	\$147,463,281	\$138,310,590	6.6%
Hidalgo Bridge Crossings (August)	450,378	450,022	0.1%
Hidalgo Bridge Crossings (YTD)	3,562,144	3,504,197	1.7%
Peso/Dollar Exchange Rate (August)	16.30	13.45	21.2%
<b>Employment</b>			
Wage & Salary Employment (August)	246,100	239,900	2.6%
Wage & Salary Employment (YTD Avg)	247,090	240,590	2.7%
Unemployment Rate (August)	5.0	6.0	-16.7%
Unemployment Rate (YTD Average)	4.8	6.0	-19.2%
INDEX - August (Base=100 Jan 1996)	189.5	185.2	2.3%

\*Adjusted for Inflation by Re-Statting in Year 1995 Dollars

- After declining in July, the McAllen Economic Index rebounded in August, recovering to 189.5 up from 188.7 in July, and up 2.3% from the August 2014 MEI of 185.2. That moves the index once again ever closer to its all-time high of 191.1 achieved in January 2008. (Prior to the July decline the index reached 189.6 in June of 2015).

- A sharp uptick in new home building permits helped to move the index higher in August, along with strong existing home sales. Spending was higher for the month, and auto spending was up slightly compared to year-ago levels. Job growth remains impressive, and the McAllen city unemployment rate continues to post significant year-over-year declines.

- General real (inflation-adjusted) spending per August sales tax receipts is a new record for the month of August, and is up a solid 3.9% compared to August of a year ago. The year-to-date total remains generally flat compared to its year-ago level, up by less than a percent through August compared to the first eight months of 2014. Real auto spending was up modestly for the month with August sales up by 2% compared to August of a year ago. Spending is up impressively for the year-to-date however, posting a 4.8% increase compared to the January-August 2014 period, which in turn was up by over 6% compared to the previous year.

- Construction activity also returned to positive year-over-year territory in August with the total building permit valuation for the four-city metro area up by 16.5% compared to August of 2014. The year-to-date total remains down compared to last year - in fact the last two years have been strong - down by 21% compared to the first eight months of a year ago.

- The housing numbers were strong in August, both in terms of new single-family housing construction and existing home sales. The number of new single-family residence construction permits posted a strong double-digit percentage year-over-year increase for the second straight month up by 35% compared to the August 2014 total. The total for the year-to-date is up by a solid 5.6% compared to the total through August 2014, which in turn was up by 14% compared to the first eight months of the prior year.

- The residential real estate market continues to improve with the number of closed sales up by 12% in August compared to August of a year ago, the second straight increase of over 10%, and the third in the last four months. The sales numbers have not quite returned to the record levels of 2007 and 2008, but continues to move closer to those levels in 2015. The August monthly average price was down slightly compared to August of a year ago; however, the August 2014 monthly average was up by over 14% compared to the prior year, so in that context home sale prices remain generally strong in the McAllen metro area.

- Adjusted for inflation, the total dollar volume of residential real estate sales is also down compared to the record years of 2007 and 2008, but is up by an impressive 8.1% for the month and 6.6% for the year-to-date.

- The McAllen metro area employment situation continues to improve with solid year-over-year employment growth and sharp decline in the unemployment rate. An estimated 6,200 jobs were added to the local economy over the last 12 months for a growth rate of 2.6%, which ranks as ninth best among Texas' 26 metro areas. The McAllen city unemployment rate for August at 5.0% is the lowest for the month of August since the 4.5% recorded in August 2007, and is down by a full point compared to August of a year ago.



**ORDINANCE NO. 2015 - 81**  
**ORDER NO. 2015 - 16**

**AN ORDINANCE ADOPTING THE BUDGET OF THE CITY OF McALLEN INCLUDING McALLEN PUBLIC UTILITIES FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2015 AND ENDING SEPTEMBER 30, 2016, IN ACCORDANCE WITH THE ORDINANCES OF THE CITY OF McALLEN; PROVIDING FOR PUBLICATION; PROVIDING FOR A REPEALER; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.**

WHEREAS, the City Manager has filed the proposed budget with the City Secretary on July 31, 2015; and

WHEREAS, notice of the public hearing on the proposed budget was given and a public hearings was held on September 14, 2015 at which time all interested citizens were given an opportunity to participate in the hearing.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS AND THE MCALLEN PUBLIC UTILITY BOARD OF TRUSTEES OF THE CITY OF McALLEN, TEXAS, THAT:

(a) SECTION I: The Budget Estimate of revenues for the City of McAllen and the expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2015, and ending September 30, 2016, as submitted by the City Manager of the City of McAllen to the City Secretary on July 31, 2015 and as amended hereunder, be, and the same is in all things, adopted and approved as the budget estimate of all of the current revenues and expenses for the fiscal year beginning the 1<sup>st</sup> day of October, 2015 and ending the 30<sup>th</sup> day of September, 2016.

SECTION II: The amount of ad valorem taxes and revenue from other sources, as estimated by the City Manager, is hereby appropriated out of the following funds: General, Capital Projects, Sanitation, Airport, Toll Bridge, Anzalduas Bridge, Golf Course, Civic Center, Civic Center

Expansion, Internal Services, Employee Health Benefits, Development Corporation, General Insurance and Workers' Compensation, Water and Sewer, and Debt Service, for the payment of operating expenses and capital outlay of the City Government, including the operation of the aforementioned funds of the city, respectively. A copy of the Budget Summary indicating such revenues and appropriating their expenditure is attached hereto and made a part hereof for all purposes as Exhibit "A".

The adoption of this Ordinance specifically amends the proposed Budget as filed with the City Secretary, as required by the law, and the Board of Commissioners hereby finds such amendments to be in the interest of the taxpayers of McAllen, Texas.

SECTION III: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION IV: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution by the Mayor.

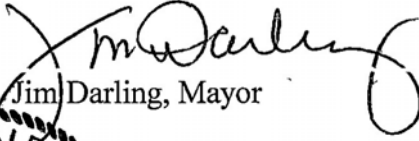
SECTION V: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances. A true copy of the approved budget shall be filed with the City Secretary and in the office of the Hidalgo County Clerk.

SECTION VI: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

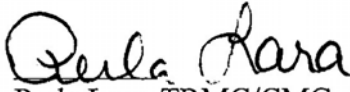
CONSIDERED, PASSED and APPROVED this 28<sup>th</sup> day of September, 2015 at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 28<sup>th</sup> day of September, 2015.

CITY OF MCALLEN, TEXAS

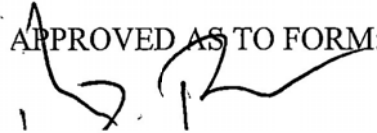
  
Jim Darling, Mayor

ATTEST:

  
Perla Lara, TRMC/CMC, CPM  
Interim City Secretary



APPROVED AS TO FORM:

  
Kevin D. Pagan, City Attorney

CONSIDERED, PASSED and APPROVED this 28<sup>th</sup> day of September, 2015, at a regular meeting of the McAllen Public Utility Board of Trustees of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 28<sup>th</sup> day of September, 2015.

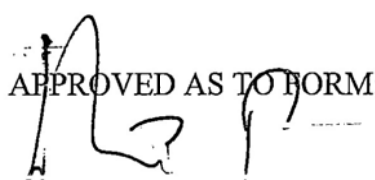
McALLEN PUBLIC UTILITIES  
BOARD OF TRUSTEES

  
Albert Cardenas, Vice-Chairman

ATTEST:

  
Nyla W. Flatau, TMRC/CMC  
Board Secretary

APPROVED AS TO FORM:

  
Kevin D. Pagan, City Attorney



**ORDINANCE NO. 2015 - 82**

**AN ORDINANCE ADOPTING THE TAX RATE AND LEVYING AD VALOREM TAXES FOR THE CITY OF MCALLEN, TEXAS, FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2016 AND THE TAX YEAR 2015 IN CONFORMITY WITH THE CHARTER PROVISIONS AND ORDINANCES OF THE CITY AND THE PROPERTY TAX CODE OF THE STATE OF TEXAS; PROVIDING FOR A REPEALER; PROVIDING FOR PUBLICATION; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.**

WHEREAS, Section 26.05 Texas Tax Code provides for the procedures for adoption of the annual ad valorem tax rate for municipalities; and

WHEREAS, the vote on the tax rate must be a record vote as reflected hereunder and such vote was separate from the vote of the Board of Commissioners adopting the budget as required by law; and

WHEREAS, a motion being first made as follows: **"I move that the property tax rate be increased by the adoption of a tax rate of \$0.476300 percent, which is effectively a 2.74 percent increase in the tax rate"** and upon vote of the Board of Commissioners as follows:

	<u>Aye</u>	<u>Nay</u>	<u>Absent</u>
Mayor Jim Darling	✓	_____	
Mayor Pro Tem/Commissioner Aida Ramirez	✓		
Mayor Pro Tem/Commissioner Hilda Salinas	✓		
Commissioner John Ingram	✓		
Commissioner Richard Cortez	✓		
Commissioner Trey Pebley			X
Commissioner Veronica Whitacre	✓	_____	

WHEREAS, **THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE** and

WHEREAS, **THE TAX RATE WILL EFFECTIVELY BE RAISED BY 3.62 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$1.91 (DEPENDS ON THE AMOUNT OF INCREASE IN VALUATION FOR 2015).**

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE CITY OF MCALLEN, TEXAS, THAT:

SECTION I: There shall be and is hereby levied for the fiscal year ending September 30, 2016 and the Tax year 2015, upon the assessed taxable value of all property of every description subject to taxation within the City of McAllen, Texas, on the 1<sup>st</sup> day of January A.D. 2015, the following tax rates, to-wit:

(a) An ad valorem tax to be computed at the rate of \$0.436196 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United State of America for the purpose of paying the general expense of the City Government for the period ending September 30, 2016, as provided in the appropriation ordinance adopted by the Board of Commissioners of McAllen, Texas, and when collected such monies are to be deposited in the fund known as the "General Fund" and disbursed for the purpose stated in said ordinance.

(b) An ad valorem tax to be computed at the rate of \$0.040104 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United States of America for the purpose of paying the interest and principal on the several outstanding bond issues of the City of McAllen, Texas, such levy being in conformity with the requirement of the levy of taxes heretofore made by ordinance and orders of the Board of Commissioners of the said city of McAllen relating to such bonded indebtedness.

SECTION II: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION III: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution thereof by the Mayor.

SECTION IV: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances.

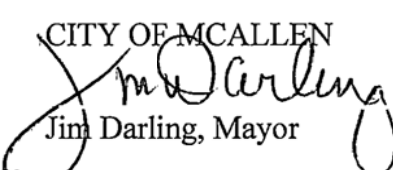
SECTION V: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall

remain in full force and effect, and to that extent this Ordinance is considered severable.

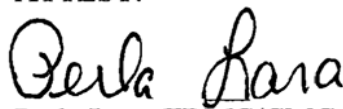
CONSIDERED, PASSED and APPROVED this 28<sup>th</sup> day of September, 2015, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 26 of the Texas Tax Code.

SIGNED this 28<sup>th</sup> day of September 2015

CITY OF MCALLEN

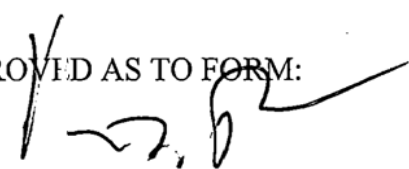
  
Jim Darling, Mayor

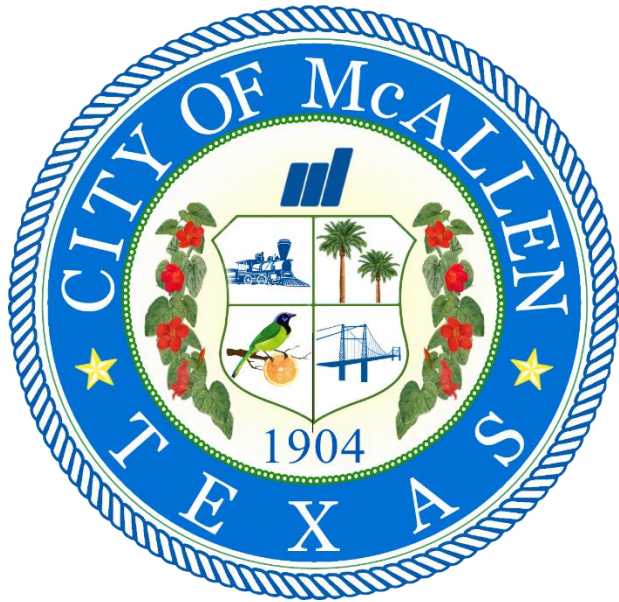
ATTEST:

  
Perla Lara, TRMC/CMC, CPM  
Interim City Secretary



APPROVED AS TO FORM:

  
Kevin D. Pagan, City Attorney





**COMPUTATION OF LEGAL DEBT MARGIN  
SEPTEMBER 30, 2016**

Assessed valuation 2015 tax roll for fiscal year 2015-2016	\$ 8,434,389,844
Debt limit - Texas statutes do not prescribe a debt limit; however, by custom, a practical economic debt limit of 5% of the assessed valuation is used.	<u>5%</u>
Total bonded debt	<u>421,719,492</u>
Deduct amount available in debt service fund	<u>570,105</u>
Economic debt margin	<u><u>\$ 421,149,387</u></u>

## MISCELLANEOUS STATISTICAL DATA

Date of Incorporation:	February 20, 1911
Date of Adoption of City Charter:	January 31, 1927
Form of Government	Home Rule
Area:	
Square miles	54.5
Acres (estimated)	34,864
Miles of Streets:	
Paved within City limits - City maintained	1,049
Paved within City limits - State maintained	540
Miles of Sewer:	
Storm	239
Sanitary	535
Building Permits:	
Permits issued	1,559
Estimated cost	\$189,894,074
Fire Protection:	
Number of stations	7
Number of employees - Paid firemen - full time	167
- Civilian	12
Police Protection:	
Number of stations	1
Number of substations	7
Number of employees - Commissioned	289
- Civilian	139
Recreation:	
Developed parks (acres)	615
Undeveloped (acres)	382
Number of municipal golf links (18-hole course)	1
Number of municipal swimming pools	4
Lighted tennis courts	36
Lighted baseball diamonds/athletic fields	29

## MISCELLANEOUS STATISTICAL DATA

### Education

(City of McAllen within the McAllen Independent School District)

Number of teachers 1,668

Number of registered students 24,692

Total Number of City Employees (Including part-time employees): 2,354

### Hospitals:

Number of hospitals 3

Number of hospital beds 821

### Growth Statistics

Population (U.S. Census)		Number	Percent Increase
2007	(Estimate)	130,700	2.5
2008	(Estimate)	132,075	1.1
2009	(Estimate)	133,197	0.8
2010	(Census)	129,877	-2.5
2011	(Actual)	132,338	1.9
2012	(Actual)	133,978	1.2
2013	(Actual)	135,435	1.1
2014	(Estimate)	136,507	0.8
2015	(Estimate)	138,925	1.8
2016	(Estimate)	140,407	1.1

## MISCELLANEOUS STATISTICAL DATA

	2011	2012	2013	2014	2015
Acres in City	31,169	31,209	31,747	31,747	31,747
% Change	0.00	0.13	1.72	0.00	0.00
Miles of Street in City	563	554	552	552	552
% Change (Decrease)	-1.92	(1.60)	-0.36	0.00	0.00
Miles in Sanitary Sewer	503	489	489	489	535
% Change (Decrease)	0.00	(2.78)	0.00	0.00	9.41
Miles of Water Lines	803	714	714	714	738
% Change	0.43	(11.08)	0.00	0.00	3.36
Building Permits	1,713	1,530	1,671	1,562	1,559
% Change (Decrease)	19.42	(10.68)	9.22	(6.52)	(0.19)
Number of City Employees	2,148	1,776	1,825	2,282	2,354
% Change (Decrease)	0.65	(17.32)	2.76	25.04	3.16
Population	132,338	133,978	135,435	137,457	138,808
% Change	0.79	1.24	1.09	1.49	0.98

\* According to Geographical Information System figure is accurate.

\*\* Alton Interceptor added to System this year

### WATER ENTERPRISE FUND

Class of Customer	Number	Gallons
Residential	38,098	3,814,659,800
Commercial	7,101	2,773,831,000
Industrial	163	304,238,500
Number of gallons shown to have passed through the master meters at the City's plants #2 and #3 during the period		7,711,960,000
Number of gallons billed		(6,892,729,300)
Estimated water used in fire hydrant testing, etc.		(49,000,000)
Estimated number of gallons unaccounted due to breaks, leaks, etc.		770,230,700

## MISCELLANEOUS STATISTICAL DATA

### WATER ENTERPRISE FUND, cont'd.

The rate charged for water furnished and consumed under the standard water rate schedule by Section 106-82 of the City Ordinance, amended October 1, 2015 to all classes of customers is as follows:

**Inside City  
Minimum Rate**

\$7.95

**( 1 )  
Commodity Rate**

(1) Per 1,000 gallons or any part thereof as follows:

Residential- \$1.35/1,000 gallons for the first 13,000 gallons; plus

\$1.65/1,000 for consumption between 13,000 and 18,000 gallons; plus

\$1.85/1,000 for consumption over 18,000 gallons.

Commercial, Multi-family, and Industrial-\$1.35/1,000 gallons up to the 12-month average base consumption; plus \$1.85/1,000 gallons for consumption over the 12-month average base consumption.

Sprinkler-\$1.85/1,000 gallons.

The following miscellaneous statistical data is presented for the last ten fiscal years:

	<b>Rainfall (Inches)</b>	<b>Number Of Customers</b>	
		<b>Water</b>	<b>Sewer</b>
2006	19.35	39,060	34,414
2007	25.24	40,074	35,493
2008	22.95	40,876	36,229
2009	11.47	41,607	37,062
2010	38.24	42,052	37,521
2011	8.62	42,792	38,184
2012	17.88	43,306	38,563
2013	14.39	44,068	39,247
2014	24.43	44,708	39,802
2015	21.22	45,830	40,996

**CITY OF McALLEN, TEXAS**  
**DEMOGRAPHIC AND ECONOMIC STATISTICS**  
**Last Ten Years**

Year	Estimated Population	Personal Income (thousands of dollars)	Per Capita Personal Income	Median Age	School Enrollment	Unemployment Rate
2006	129,650	2,218,830	17,114	30.3	24,531	4.70%
2007	130,700	2,294,046	17,552	30.0	24,814	4.50%
2008	132,075	2,504,009	18,959	29.5	25,047	5.30%
2009	132,228	2,491,043	18,839	31.8	25,154	7.50%
2010	129,877	2,651,569	20,416	32.2	25,164	7.40%
2011	133,756	2,635,261	19,702	32.5	25,263	8.20%
2012	134,729	2,948,005	21,881	32.5	25,310	7.80%
2013	135,435	3,052,357	22,537	32.4	24,815	6.90%
2014	137,457	2,903,504	21,123	32.0	25,217	6.30%
2015 est	138,808	2,904,696	20,926	32.6	24,692	5.20%
	(A)	(B)	(C)		(D)	(E)

**SOURCE:**

(A) U.S Census Bureau-2000 and local estimates--City's planning department; 2010 Official U.S. Census

(B) U.S Census Bureau-2007 and 2011 community survey profile.

(C) U.S Census Bureau-2007 and 2011 community survey profile.

(D) McAllen Independent School District

(E) Texas Workforce Commission

**City of McAllen, Texas**  
**Assessed Value and Actual Value of Taxable Property <sup>(1)</sup>**  
**Last Ten Fiscal Years**

<b>Fiscal Year Ended September 30</b>	<b>Residential Property</b>	<b>Commercial Property</b>	<b>Industrial Property</b>	<b>Minerals / Utilities</b>	<b>Other</b>	<b>Less: Tax-Exempt Property</b>	<b>Total Net Taxable Assessed Value</b>
2006	3,012,119,776	1,524,395,866	77,484,714	159,146,526	1,290,466,084	536,338,311	5,527,274,655
2007	4,034,338,716	1,568,016,882	79,479,396	146,936,440	1,023,232,516	948,864,893	5,903,139,057
2008	4,189,846,626	2,858,110,950	96,386,085	138,350,623	1,059,350,233	1,427,513,149	6,914,531,368
2009	4,215,567,335	2,939,102,904	108,693,602	134,182,390	1,157,900,178	1,448,502,453	7,106,943,956
2010	4,225,191,478	3,322,196,673	115,185,930	133,174,260	1,257,860,959	1,531,608,214	7,522,001,086
2011	4,429,415,939	3,222,609,018	121,679,009	87,244,154	1,198,853,944	1,549,344,920	7,510,457,144
2012	4,393,665,630	3,311,498,374	138,356,827	66,424,284	1,148,776,988	1,557,190,079	7,501,532,024
2013	4,327,680,248	3,343,176,312	137,187,071	68,824,902	1,013,294,611	1,326,819,524	7,563,343,620
2014	4,476,237,958	3,503,723,046	132,720,411	71,783,017	1,313,318,239	1,662,356,661	7,835,426,010
2015	4,746,229,093	3,533,253,705	126,566,665	72,738,133	997,868,428	1,350,855,169	8,125,800,855

<sup>(1)</sup> The assessed value and actual value of properties is the same amount. The appraisal district appraises all property at market value. A column for the actual value is not reflected.

Source: City of McAllen Tax Office & Hidalgo County Appraisal District Tax Roll

**RATIO OF NET GENERAL BONDED DEBT OF ASSESSED VALUE  
AND NET BONDED DEBT PER CAPITA  
LAST TEN FISCAL YEARS**

Year	Population	Assessed Value	Gross Bonded Debt
2006	127,500	5,527,274,655	4,800,000
2007	130,700	5,903,139,057	4,385,000
2008	132,075	6,914,531,368	3,975,000
2009	134,246	7,106,943,956	3,545,000
2010	135,609	7,522,001,086	3,100,000
2011	129,877	7,570,436,867	26,860,000
2012	132,388	7,501,532,024	24,355,000
2013	134,644	7,563,343,620	21,735,000
2014	138,925	7,835,425,010	73,225,000
2015	138,808	8,125,800,855	69,555,000



**RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE  
AND NET BONDED DEBT PER CAPITA  
LAST TEN FISCAL YEARS**

Available Debt Service Funds	Net Bonded Debt	Net Bonded Debt	
		Ratio to Assessed Value	Per Capita
-	4,800,000	0.09	38
83,605	4,301,395	0.07	33
189,112	3,785,888	0.05	29
180,473	3,364,527	0.05	25
231,171	2,868,829	0.04	21
292,754	26,567,246	0.35	205
229,407	24,125,593	0.32	182
268,286	21,466,714	0.28	159
284,610	72,940,390	0.93	525
570,105	68,984,895	0.85	497

# PROPERTY VALUE, CONSTRUCTION AND BANK DEPOSITS LAST TEN FISCAL YEARS

Fiscal Year	Property Value (1)	Construction	Bank Deposits
2006	5,527,274,655	297,808,103	4,168,587,000
2007	5,903,139,057	313,846,306	4,705,161,500
2008	6,914,531,368	315,430,959	4,974,511,500
2009	7,106,943,956	114,668,632	5,647,632,750
2010	7,522,001,086	136,781,994	6,065,296,500
2011	7,510,457,144	140,717,585	6,065,280,250
2012	7,501,532,024	178,190,097	5,970,924,750
2013	7,563,343,620	141,336,730	5,968,960,750
2014	7,835,426,010	199,820,986	6,207,575,000
2015	8,125,800,855	189,894,074	4,706,511,000 *
	(a)	(b)	(c)

(1) Includes only taxable property.

Information provided by:

- (a) City of McAllen Tax Department fiscal years 1998-2007. Previous year information, was provided by the McAllen Independent School District Tax Office
- (b) City of McAllen Building Code Compliance Department
- (c) McAllen Chamber of Commerce (FY 1998-2006)
- (c) Federal Deposit Insurance Corporation (FY 2007-Present)

\* Note that this number reflects data as of June 30, 2015 (3 Qtrs)

# CITY OF McALLEN, TEXAS

## LARGEST 10 EMPLOYERS

Employer	Number of employees	Type of Service
McAllen Independent School District	3,364	Education
South Texas College	2,200	Education
McAllen Medical Center	2,000	Healthcare
City of McAllen	2,000	Government
HEB	1,220	Retail
Rio Grande Regional Hospital	1,100	Healthcare
IBC Bank	1,200	Finance
GE Engines	650	Manufacturing
Wal- Mart	380	Retail
Prenncro & Associates	300	Retail

Source: McAllen Chamber of Commerce

**CITY OF McALLEN, TEXAS  
PRINCIPAL PROPERTY TAX PAYERS  
CURRENT YEAR AND NINE YEARS AGO**

	2014			2005		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
<u>Taxpayer</u>						
Simon Property Group McAllen No 2	\$ 85,303,024	1	1.09%	44,926,205	2	1.02%
Rio Grande Regional Hospital	54,415,269	2	0.69%	32,592,499	4	0.74%
Universal Health Services	46,786,593	3	0.60%	56,616,621	1	1.29%
Palm Crossing Town Center LLC	41,915,932	4	0.53%	-	-	n/a
AEP Texas Central Co.	34,385,960	5	0.44%	25,858,867	5	0.59%
GE Engine Services McAllen LP	41,312,851	6	0.53%	-	-	n/a
H E Butt Grocery Company	26,038,479	7	0.33%	20,107,755	10	0.46%
Inland Western McAllen Trenton	21,877,590	8	0.28%	n/a	-	n/a
McAllen Medical Center	18,219,227	9	0.23%	n/a	-	n/a
Abasto Corporation	17,445,951	10	0.22%	n/a	-	n/a
Wal-Mart Stores Texas LLC	-		n/a	38,750,141	3	0.88%
Southwestern Bell	-		n/a	25,327,405	6	0.58%
Texas State Bank	-		n/a	24,974,883	7	0.57%
Sprint Spectrum	-		n/a	23,959,090	8	0.55%
Fina Oil & Chemical Co.	-		n/a	20,111,330	9	0.46%
	<u>\$ 387,700,876</u>		4.95%	<u>\$ 313,224,796</u>		7.14%
	(1)			(2)		

Sources: (1) Hidalgo County Appraisal District  
(2) City of McAllen Tax Office

## BUDGET GLOSSARY

**Accrual Basis** Indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

**Ad Valorem Tax** A tax which is levied in proportion to the value of the property against which it is levied. This commonly referred to as a property tax.

**Appraised Value** To make an estimate of value for the purpose of taxation. (Property values are established by the Hidalgo County Appraisal District).

**Appropriation** Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount, purpose, and time when it may be expended.

**Appropriation Ordinance** The office enactment, by the City Commission, to legally authorize City Staff to obligate and expend resources.

**Assessed Value** The total taxable value placed on real estate and other property as a basis for levying taxes.

**Bond** A written promise to pay a sum of money on a specific date(s) at a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance.

**Budget** A plan of financial operations embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

**Budget Calendar** The schedule of key

dates which the City follows in the preparation and adoption of the budget.

**Budget Document** The instrument used by the budget-making authority to present a comprehensive financial plan of operations to the City Commission.

**Budget Message** A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

**Capital Projects Fund** A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

**Capital Outlay** Expenditures resulting in the acquisition or addition to fixed assets.

**City Commission** The Mayor and six Commissioners collectively acting as the legislative and policy making body of the City.

**Civil Service Personnel** All certified police officers and fire fighters.

**Current Taxes** Taxes levied and due within one year.

**Debt Service** Payment of interest and principal to holders of a government's debt instruments.

**Debt Service Fund** A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

**Delinquent Taxes** Taxes that remains unpaid, after the date on which a penalty for non-payment is attached. (example: tax statements are mailed out in October and become delinquent if unpaid by January 31.)

## BUDGET GLOSSARY

**Department** A functional and administrative entity created to carry out specified public services.

**Distinguished Budget** A voluntary program administered by the Government Finance Officers.

**Presentation Program** Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

**Encumbrance** The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

**Estimated Revenue** The amount of projected revenues to be collected during the fiscal year.

**Expenditures** Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss.

**Expenses** Decrease in net total assets. Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period.

**Fiscal Year** The twelve month financial period to which the annual operating budget applies. The fiscal year used by the City of McAllen begins October 1st and ends September 30th.

**Fixed Assets** Long term assets, which are intended to continue to be held or used, such as land, building, machinery, or equipment.

**Franchise Fee** A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

**Function** Classification of expenditures according to the principal purposes for which the expenditures are made.

**Fund** An accounting entity which a self-balancing set of accounts that record financial transactions for specific activities or government function.

**Fund Balance** A term used to express the equity (assets minus liabilities) of governmental funds and trust funds.

**Generally Accepted** Uniform minimum standards/guidelines for financial accounting and reporting which provide a standard by which to measure financial presentations. They govern the form and content of the basic financial statements of an entity.

**General Obligation Bonds** Bonds that finance a variety of public projects, which pledge the full faith and credit of the City.

**Intergovernmental Revenue** Revenue collected by one government and distributed to another level of government(s).

**Inter-Fund Transfers** Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; i.e. transfers from the General Fund to Special Revenue Fund or Capital Projects Fund.

**Maintenance** All materials or contract expenditures covering repair and upkeep of City Buildings, machinery and equipment, systems, and land.

## BUDGET GLOSSARY

**Modified Accrual Accounting** A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

**Objective** A simply stated measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard for performance for a given program.

**Operating Budget** Plans of current expenditures and the proposed means of financing them. The use of an annual operating budget is usually required by law to control government spending.

**Operating Costs** Outlays for such current period items as expendable supplies, contractual services, and utilities.

**Operating Transfers** Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; transfers from the General Fund to a Special Revenue or Capital Projects Fund.

**Ordinance** A formal legislative enactment by the governing board of a municipality. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. Ordinances and other legislation are not passed until the plans for and costs of endorsements are known.

**Other Services and Charges** The cost related to services performed for the City by individuals, business or utilities.

**Performance Indicator** Variables which measure the success of a department in

meeting goals and objectives and/or the workload and performance of the department.

**Personnel Services** The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

**Retained Earnings** An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

**Revenue** Additions to the City's financial assets such as taxes or grants which do not, in themselves, increase the City's liabilities, provided there is no corresponding decrease in assets or increase in other liabilities.

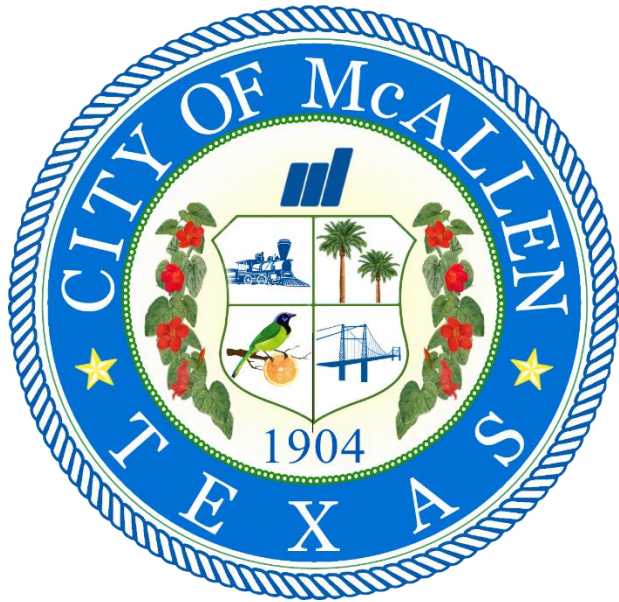
**Revenue Bonds** Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source before issuance.

**Tax Base** The total value of all real and personal property in the City as of January 1<sup>st</sup> of each year, as certified by the Hidalgo County Appraisal District. The tax base represents net value after all exemptions.

**Tax Levy** The result product of the tax rate per one hundred dollars multiplied by the tax base.

**Tax Rate** The amount of tax stated in terms of a unit of the tax base; for example, the City of McAllen expresses the tax in terms of dollars per hundred of assessed valuation.

**Working Capital** The excess of current asset over current liabilities.





## Acronym Glossary

The FY 2015-2016 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting generally while other are unique to the City of McAllen budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

Acronym	Definition
ADA	Americans with Disabilities Act
AEP	American Electric Power
AFG	Assistance to Firefighters Grant
AIP	Airport Improvement Program/Project
AMI	Advanced Metering Infrastructure
ARC	Annual Required Contributions
ARRA	American Recovery and Reinvestment Act
ATM	Automated Teller Machine
BOD	Bio-Chemical Oxygen Demand
CAFR	Comprehensive Annual Financial Report
CAMP	Can Achieve Maximum Potential
CASA	Court Appointed Special Advocates
CC	City Commission / Community Center
CCR	Consumer Confidence Report
CCO	Contract Compliance Officer
CDBG	Community Development Block Grant
CFE	Certified Fraud Examiner
CFM	Certified Floodplain Manager
CIA	Certified Internal Auditor
CIP	Capital Improvement Program / Project
CIS	Communication Interface System
CO	Certificate of Obligation
COPC	Community Oriented Primary Care
COPS	Community Oriented Policing Services
CPA	Certified Public Accountant
CPM	Certified Public Manager
CTA	Certified Tax Assessor
CUP	Conditional Use Permit
CVB	Convention & Visitors Bureau
CWSRF	Clean Water Act State Revolving Fund
DCM	Deputy City Manager
DME	Durable Medical Equipment
DMRQA	Discharge Monitoring Report Quality Assurance
DOL	Department of Labor
DOT	Department of Transportation
EAP	Employee Assistance Program
EB-5	Employment Based 5th Preference Visa
ED	Economic Development
EDA	Economic Development Administration
EEO	Equal Employment Opportunity
EEOC	Equal Employment Opportunity Commission
EMC	Emergency Management Coordinator
EMAS	Engineered Material Arresting System
EOC	Emergency Operations Center
EPA	Environmental Protection Agency
ERP	Enterprise Resource Planning
FAA	Federal Aviation Administration

Acronym	Definition
FBO	Fixed Based Operation
FD	Fire Department
FEMA	Federal Emergency Management Agency
FLSA	Fair Labor Standards Act
FM	Farm Road
FMLA	Family Medical Leave Act
FTA	Federal Transit Administration
FTE	Full Time Equivalent
FTZ	Foreign Trade Zone
FR	Fitch Rating
GA	General Aviation
GAAP	Generally Accepted Accounting Principals
GASB	Governmental Accounting Standards Board
GF	General Fund
GFOA	Government Finance Officers Association
GIS	Geographical Information Systems
GO	General Obligation
GPS	Geographical Positioning System
GSA	General Services Administration
HAZMAT	Hazardous Materials
HCWID	Hidalgo County Water Improvement District
HGAC	Houston Galveston Area Council
HCID	Hidalgo County Irrigation District
HMAP	Hazardous Material Afloat Program
HMGP	Hazard Mitigation Grant Program
HOA	Home Owner's Association
HOTC	Heart Of The City
HR	Human Resources
HUD	Housing & Urban Development
HVAC	Heating, Ventilation, & Air Conditioning
I&S	Interest & Sinking Fund
IBC	International Bank of Commerce
ICMA	Int'l City/County Management Assoc.
ICC	International Code Council
IMAS	International Museum of Arts & Sciences
IOJ	Injury On Job
ISD	Independent School District
IRWA	International Right of Way Association
KMB	Keep McAllen Beautiful
LED	Light Emitting Diode
LLC	Limited Liability Company
LP	Limited Partnership
LPCC	Las Palmas Community Center
LPG	Liquefied Petroleum Gas
LRGVDC	Lower Rio Grande Valley Development Corp.
M&O	Maintenance and Operations
MAHI	McAllen Affordable Homes Incorporated

Acronym	Definition
MCL	Maximum Contaminate Level
MCN	McAllen Cable Network
MEDC	McAllen Economic Development Corporation
MVEC	Magic Valley Electric Co-op
MET	McAllen Express Transit
MG	Million Gallons
MGD	Million Gallons Per Day
MISD	McAllen Independent School District
MPU	McAllen Public Utility
MPUB	McAllen Public Utility Board
MSA	Metropolitan Statistical Area
MSC	McAllen Swim Club
NA	Neighborhood Association / Not Applicable
NACSLGB	National Advisory Counsel on State and Local Government Budgeting
NAFTA	North American Free Trade Agreement
NAS	Network Attached Storage
NELAC	National Environmental Laboratory Accreditation Conference
NELAP	National Environmental Laboratory Accreditation Program
NIMS	National Incident Management System
NPDES	National Pollutant Discharge Eliminating System
NRC	National Research Center
NWTP	North Water Treatment Plant
ORCA	Office of Rural Community Affairs
PARD	Parks and Recreation Department
PE	Professional Engineer
PEG	Public Educational & Governmental Access Channels
PFC	Passenger Facility Charge
PIO	Public Information Office
POE	Port of Entry
PSI	Pounds Per Square Inch
PT	Part-Time
PUB	Public Utility Board
PW	Public Works
QA/QC	Quality Assurance/Quality Control
QC, LL	Quality Control, Local Limits
QM	Quinta Mazatlan
R&D	Research & Development
RDF	Regional Detention Facility
RFP	Request for Proposal
RFQ	Request for Qualifications
RGV	Rio Grande Valley
ROW	Right of Way
S&P	Standard & Poors
SB	Senate Bill / South Bound

Acronym	Definition
SE	South East
SH	State Highway
SOQ	Statement of Qualifications
SRTS	Safe Routes to School
SS	Sanitary Sewer
STC	South Texas College
SWSC	Sharyland Water Supply Corporation
SWWTP	South Waste Water Treatment Plant
TABC	Tobacco, Alcohol, & Beverage Commission
TAV	Taxable Assessed Value
TAAF	Texas Amateur Athletic Federation
TBD	To Be Determined
TCEQ	Texas Commission Environmental Quality
TCFP	Texas Commission of Fire Protection
TEC	Texas Employment Commission (now WS)
TIF	Telecommunications Infrastructure Fund
TIRZ	Tax Increase Reinvestment Zone
TML	Texas Municipal League
TMRS	Texas Municipal Retirement System
TPA	Third Party Administration
TSA	Transportation Security Administration
TSS	Total suspended solids
TWDB	Texas Water Development Board
TWTL	Two Way Turn Lane
TWUA	Texas Water Utility Association
TxDOT	Texas Department of Transportation
UETA	United Export Traders Association
UHF	Ultra High Frequency
UIL	University Interscholastic League
US	United States
USCIS	United States Citizenship & Immigration Services
UIL	University Interscholastic League
US	United States
USCIS	United States Citizenship & Immigration Services
USERRA	Uniformed Services Employment & Reemployment Act
UTB	University of Texas Brownsville
UTEP	University of Texas at El Paso
UTPA	University of Texas Pan American
UTRGV	University of Texas Rio Grande Valley
UV	Ultra Violet
VOIP	Voice Over Internet Protocol
WBC	World Birding Center
WC	Workers Compensation
WS	Workforce Solutions
WW	Waste Water
WWTP	Waste Water Treatment Plant
XGA	Extended Graphics Array