



ANNUAL BUDGET
FISCAL YEAR 2020



**CITY OF
McALLEN**



REAL SNOW IN THE RIOGRANDE VALLEY





**ANNUAL BUDGET FOR FISCAL YEAR
OCTOBER 1, 2019 - SEPTEMBER 30, 2020**



**AS ADOPTED BY THE BOARD OF COMMISSIONERS
AND
THE McALLEN PUBLIC UTILITY BOARD**

McAllen Board of Commissioners



JIM DARLING, MAYOR



Javier Villalobos
Commissioner
(District 1)



Joaquin "J.J. Zamora
Commissioner
(District 2)



Omar Quintanilla
Commissioner
(District 3)



Tania Ramirez
Commissioner
(District 4)



Victor "Seby" Haddad
Commissioner
(District 5)



Veronica Whitacre
Mayor Pro-Tem
Commissioner
(District 6)



Roel "Roy" Rodriguez, P.E., M.P.A.
City Manager

Public Utility Board of Trustees



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*Vice Chairman
Place B***



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**Jim Darling
Mayor/Ex-Officio
Member**



**Marco A. Vega, P.E.
MPU General Manager**

Angie Rodriguez, CGFO, Budget Director

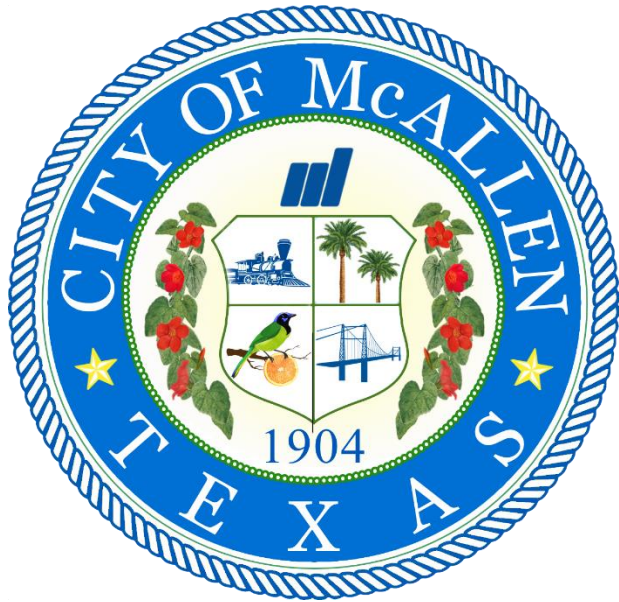


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City of McAllen

Fiscal Year 2019–2020

Budget Cover Page

September 23, 2019

This budget will raise more revenue from property taxes than last year's budget by an amount of \$2,795,283, which is a 6.47 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$654,655.

The members of the governing body voted on the budget as follows:

FOR:

AGAINST:

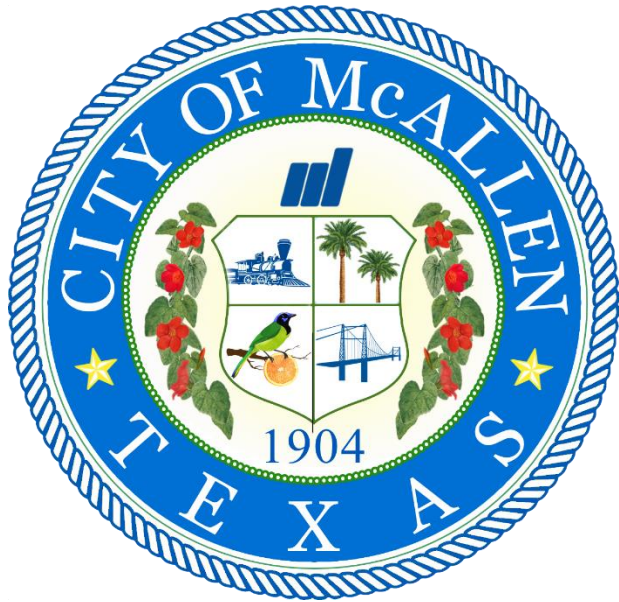
PRESENT and not voting:

ABSENT:

Property Tax Rate Comparison

	2019-2020	2018-2019
Property Tax Rate:	\$0.495677/100	\$0.479234/100
Effective Tax Rate:	\$0.467220/100	\$0.471322/100
Effective Maintenance & Operations Tax Rate:	\$0.413089/100	\$0.439946/100
Rollback Tax Rate:	\$0.516017/100	\$0.527556/100
Debt Rate:	\$0.055555/100	\$0.039112/100

Total debt obligation for City of McAllen secured by property taxes: \$5,153,570





JAMES E. DARLING, Mayor
VERONICA WHITACRE, Mayor Pro Tem & Commissioner District 6
JAVIER VILLALOBOS, Commissioner District 1
JOAQUIN J. ZAMORA, Commissioner District 2
J. OMAR QUINTANILLA, Commissioner District 3
TANIA RAMIREZ, Commissioner District 4
VICTOR "SEBY" HADDAD, Commissioner District 5

ROEL "ROY" RODRIGUEZ, P.E., City Manager

October 1, 2019

Honorable Mayor
Members of the City Commission
Public Utility Board of Trustees
Citizens of McAllen
City of McAllen
McAllen, Texas 78505

We are pleased to present the Official Budget for the City of McAllen for fiscal year ending September 30, 2020, which was adopted on September 23, 2019. Copies are available for inspection at the City Secretary's Office, the McAllen Public Library, the Hidalgo County Clerk's Office as well as the City's web site, www.mcallen.net.

GUIDELINES FOR DEVELOPING THIS YEAR'S BUDGET

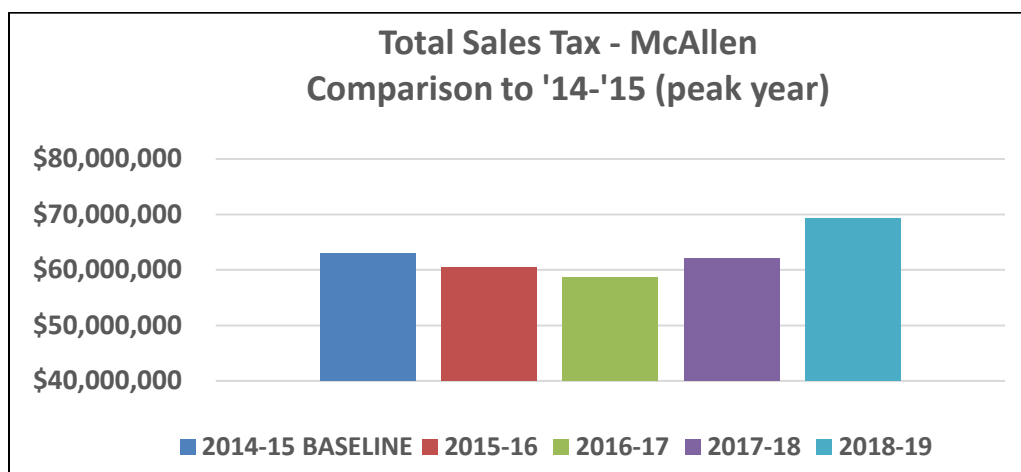
The budget has been developed consistent with the City's mission statement: "*Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen.*" The budget complements the Strategic Business Plan and will be implemented by City staff according to our Core Values - *Integrity, Accountability and Commitment*. We believe that it is realistic, attainable and cost-effective. It meets the level of services envisioned in the mission statement which you have directed City staff to provide and to which our citizens have come to expect and deserve, while ensuring it remains within the constraints of the City's budgetary and financial policies, which are presented on page 310.

The budget process and resulting official document reflect the Recommended Budget Practices of the National Advisory Council on State and Local Government Budgeting (NACSLGB), which include a written strategic plan, as a foundation, with linkages to departmental goals supportive of that plan as an integral part of the budget process. It also calls for providing performance measurements to enable evaluation of the extent to which the City services perform.

LOCATION AND ECONOMY

The City's history and location have shaped its unique economy. Incorporated in 1911 and the largest city in Hidalgo County, it is located at the intersection of U. S. Highway 83 and State Highway 336—approximately 230 miles south of San Antonio, 150 miles northeast of Monterrey, Nuevo Leon, Mexico, a city with a population of over 4.5 million including the surrounding suburbs, and just 7 miles north of Reynosa, Tamaulipas, Mexico. Within a 150-mile radius of McAllen, its trade area represents almost 10 million people. According to the 2010 census, McAllen's estimated population was 129,877. Using the latest census number as a new base, it is estimated that as of September 30, 2018 and 2019, the population has grown to 147,302 and 149,875 respectively. The projected population for September 2020 is 152,046.

As an indication of economic activity, sales tax increased this past fiscal year after a steady increase in the previous year. The most significant issue of the Fiscal Year just ended was the substantial increase in Sales Tax revenues. Overall revenues to the City increased – and greatly surpassed - their previous peak which occurred in 2014-15.



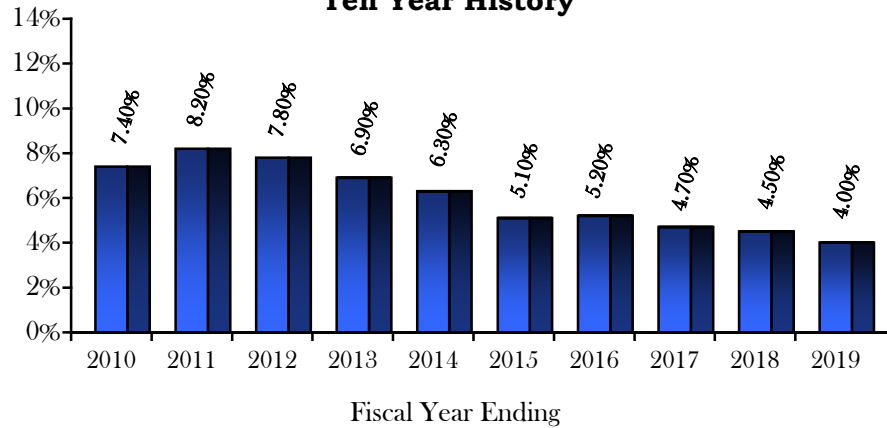
At the MSA level, according to the Texas Workforce Commission, over the last 10 years the McAllen-Edinburg-Mission MSA employment has grown from 283,272 in 2008 to 341,014 in 2018—a 20% increase. At this level, the unemployment rate is 5.9%. Some of the more significant employment numbers by industry include government, trade, transportation and utilities, education and health services; professional and business services; and leisure and hospitality.

The City’s location allows it to take advantage of The Maquiladora “Twin Plant” Program, under which U.S. firms locate manufacturing facilities in Mexico accompanied by warehousing facilities in McAllen’s foreign trade zone. From 1988 through 2018 (the latest year available) on a calendar year basis, the McAllen Economic Development Corporation has been responsible for bringing 327 new companies, that including expansions has created 24,588 jobs in McAllen. This effort has also resulted in 369 new companies, that including expansions, has created 92,112 new jobs in Reynosa. Overall, 215,863 jobs have been created.

Trade with Mexico, including the impact of the Renegotiated North American Free Trade Agreement (NAFTA) now known as the new United States-Mexico-Canada Agreement (USMCA), as it continues to develop, has also played a major role in increasing economic activity, including employment for the City as well as the State of Texas. During 2017, Texas exported \$97.7B to Mexico, which represented over 36.9% of Texas’ total exports—making Mexico its Number One Trading Partner. This level of trade represents a 2.4% decrease from 2014. As USMCA continues to mature, the City of McAllen’s international toll bridges connecting Hidalgo, Texas with Reynosa, Tamaulipas as well as Anzalduas connecting Mission, Texas to Reynosa, Tamaulipas will continue to facilitate trade between Mexico and the United States.

The City’s unemployment rate has steadily declined since 2011, decreasing gradually to 5.10% in 2015. The following year the rate went up prior to going back down in 2017 to 4.7%. This past year, the City’s rate has decreased to 4%.

McAllen MSA Unemployment Rate Ten Year History

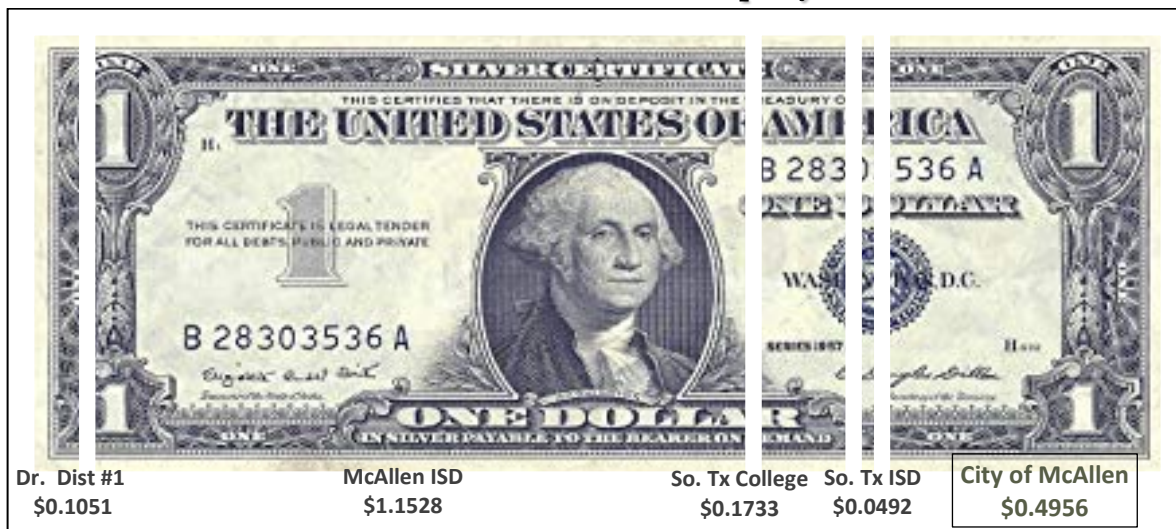


Source: Texas Workforce Commission

Another useful source of information for assessing the City's economy is the *McAllen Area Economic Pulse* report, published by the McAllen Chamber of Commerce. A copy has been included in the Supplemental Section of this budget, pages 319-320. This year's report indicates an improvement over last year's number. According to the latest report available, August 2019, the economic index for the McAllen Area increased from 188.2 in 2018 to 194.7 in August 2019. This index reflects for the McAllen area economy an increase in retail sales of 8.4% and airline boarding's increase of 21.4%, motor vehicle purchases of 4.2%, new home purchases of 2.2% and lodging tax receipts by 9.5%.

Some of the City's more significant statistics, reflective of its economy, have been positive. Property values have increased.

McAllen's Share of Property Tax Bill



CURRENT YEAR ISSUES

This year, we are anticipating that General Fund revenues will increase by 6% over last year's adjusted budget. When compared to the preceding fiscal year FY 17-18, it increased by 7.90%. Transfers-in are budgeted with a decrease of 5.23%.

In this year's budget, expenditures were increased by \$4.8M or 4.31% over last year's adjusted budget. This increase in expenditures was adopted while taking into consideration the anticipated revenue increases while maintaining a healthy fund balance. Refer to pages viii-xxii of the Executive Summary for additional information.

During the budget process, several issues were raised:

Personnel-Related Issues

Employee Pay Raises

This year's budget provides a 2% increase to city employee's wages/salaries. In addition to the days designated and recognized as official City holidays, the City Commission approved three new floating holidays for all full-time City employees.

Living Wage Issue

In addition to the City funding skilled-job training to promote higher paying jobs, it has taken the lead in setting an example by raising the City minimum wage rate for full-time employees to \$11.5986 per hour and for part-time employees, \$10.1278.

City Retirement Plan (TMRS) Funding

The City's contribution rate for the City of McAllen for calendar year 2019 and 2020 was 7.76% and 7.81%, respectively for a blended rate for the fiscal year 2019-20 of 7.80%. The plan is almost fully-funded with a funded ratio of 92.8%. The rate used to develop the budget is 7.76% of payroll.

Health Insurance

This year, the City's cost of providing health insurance is budgeted a slight decrease from last year's adjusted budget level. The total amount budgeted for claims is \$12M. Last year's estimated claims were \$12.1M---- under the \$19.8M quoted by the carrier for aggregate stop loss coverage that the City elected to renew. There were some changes necessary as a result of the decreasing fund balance that supports the funding of the City's Health Plan. A three-year premium adjustment recommendation was reviewed that would align our premiums with the actuarial evaluation of premiums. The City added a "Buy Up Plan" to its coverage. The premiums under this plan would increase for each respective classification. Employees Only cost would increase from \$10 to \$32; Employee plus Child - \$98.50 to \$118; Employee plus Spouse - \$123 to \$145; and Employee plus Family - \$129 to \$177.

Retiree Health Insurance Plan

The City had an actuarial valuation performed as of October 1, 2014 to determine the annual required cost (ARC) as well as the unfunded liability. Under GASB 45, which prescribes the City's financial reporting of the effects of this valuation for fiscal years 2015-16 and 2016-17, the ARC was determined to be \$825K for all City funds. The amount used in the budget is \$844K.

Debt Discussion

The City has an outstanding debt balance of \$92M in General Obligation and Combination of Tax and Revenue Certificate of Obligations. The City also has outstanding certificate of obligations in the amount of \$9.8M for additional funding on the Performing Arts Facility of which will be repaid through the Hotel Tax revenue.

The City held a Bond election on May 5, 2018 and citizens approved the issuance of Bonds for \$25M; \$22M for Drainage improvements and \$3M for Traffic improvements.

In addition, the City has \$136M outstanding in Revenue Bonds in the Waterworks and Sewer System. This amount is comprised of different issues and for the undertaking of the upgrade to the South Wastewater Treatment Plant, installation of Reuse Water Distribution Pipeline along with Pump Stations. Also, Wastewater collection pipelines are going to be installed to provide services to un-sewered Colonia's in the northwest side of the City. Proposed loan funding for FY 2018-2019 will be used for various sewer projects including improvements to the electrical and SCADA systems at the North Wastewater Treatment Plant and installation of the Sprague Interceptor Sewer, water projects include sludge dewatering at the South Water Treatment Plant, a transmission line from Main to Ware to the South Water Treatment Plant, HCID #1 raw water line and improvements to the South Water Treatment Plant Expansion Filter/Clarifier. The other Revenue Bonds the City has outstanding are the Airport and Anzalduas bonds which were used for the Airport Expansion and the construction of the Anzalduas span. A detail listing of the individual issues are provided in pages 126-127.

Rate Increases

The property tax rate adopted increased to 49.56¢ per \$100 valuation due to the recent bond election. All other charges for services remained at the same level.

Impact of Capital Improvement Projects on Operations & Maintenance Expenditures

As a part of the approval process for capital improvement projects, management considered the impact on operation and maintenance expenditures. For major projects for which funding was provided through the issuance of bonds, generally a ten-year financial plan is prepared in conjunction with the presentation to the credit rating agencies. The more significant improvements included in the Capital Improvement Fund have been evaluated for their impact, as you will note on pages 143-144. This year such improvements will have minimal impact in operating and maintenance expenditures in the amount of \$169K in the General Fund. Note also that on other projects undertaken by other funding sources, it will have an additional impact in operating and maintenance of \$135K. Refer to pages 167-183 for those projects that will have an impact on operating and maintenance.

THE FY 2019-20 BUDGET - AS A WHOLE

Overall Budget Basis of Accounting

The budget basis that the City has adopted by past practice is the modified accrual basis for all governmental fund types. The accrual basis has been adopted for the proprietary fund types, with some modifications; principally the inclusion of debt principal payments and capital outlay as expenses and not making provision for depreciation expense. This budget has been prepared in accordance with this legal basis of accounting.

The City's overall budgeted resources to be generated this year aggregate \$432M. Of that amount, transfers-in account for \$57M with the balance of \$375M related to revenues. Expenditures and transfers-out are budgeted at \$479M of which \$57M are transfers-out and \$25M for debt—leaving \$397M in expenditures/expenses. Almost 41% of the budgeted expenditures are capital projects related. City fund balances and/or working capital as of September 30, 2020 are estimated to total to \$191M—a \$47.8M decrease due to spending down debt and undertaking more capital projects.

A detailed financial analysis of this year's budget appears in the *Executive Summary*, following this message.

LONG-TERM CONCERNS AND ISSUES

Impact of National Economy and Mexico on City's Economy

The City's economy had maintained an excellent financial position when the economy was at a slowdown due to its foresight in planning. As a hedge, the City's economy is largely tied to that of Mexico, particularly Northern Mexico. The Texas economy, particularly as measured by construction, has shown a strong recovery in fiscal year 2015-16. The City has recently experienced a downturn in recent years attributed to the devaluation of the Mexican peso and issues across the border. The economic index is gradually increasing to last year's level.

The City has included as part of the Proposed Operating Budget cycle a multi-year plan. It will summarize general methods the City should follow over the long-term to maintain and increase the ability of the City to deliver services over maintaining and increasing revenues and monitoring the cost of services.

Growth

As noted earlier in this message, over a larger horizon perspective, the City has experienced dramatic growth. In addition, while growth has been accompanied by economic prosperity, it also presents its own challenges. Although much has been done to provide an adequate transportation system that continuously alleviates traffic congestion within the City as well as an adequate drainage system, there is much to be done.

Quality of Life Issues

The City has been developing over time from a small-to-medium sized city toward a larger city status, which has brought about an increased emphasis on quality of life issues.

Economic Development

As has been noted, the City's economic progress over the last 10-15 years has been truly remarkable by almost any standard, including growth in taxable values, job growth, personal/family income, a significant decline in the traditionally high unemployment rate, etc.

Financing Capital Costs

On May 5, 2018, City of McAllen voters approved a bond proposition for \$22 million for drainage improvements. Over the next five years, the City of McAllen will embark on an impressive schedule to complete 23 projects. In addition, the citizens approved another bond proposition for \$3 million for traffic improvements. Prior to this, a significant amount of capital projects has been financed on a pay-as-you-go basis using surpluses generated by the General Fund as well as monies funded by State Grants.

Balancing Demands for Service vs. the Tax Rate

As the City considers all of the requests for additional facilities and services, it must view them in relation to a balanced property tax rate—at a level that is supported by citizens and taxpayers. Texas Senate Bill 2 (S.B2) will now limits the cities ability to increase property tax rates beyond 3.5% annually.

While all of these issues are indeed challenges which must be addressed, they are indicative of a city on the grow and are considered favorable.

DISTINGUISHED BUDGET AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of McAllen, Texas for its annual budget for the fiscal year beginning October 1, 2019. To receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

SUMMARY

We believe that this budget is realistic, attainable and cost-effectively meets not only the existing level of services which you have directed City staff to provide and which our citizens have come to expect and deserve, but also addresses the issues that arose during the budget process. It will be closely monitored on the performance of revenues and compliance with appropriation limits, with periodic reports provided to the City Commission, the Public Utility Board of Trustees and management.

Immediately following, is an Executive Summary which includes a detailed discussion of the budget by individual funds. We recommend that you read it in conjunction with this message as well as the financial schedules.

In closing, I want to thank Mark Vega, MPU General Manager, Angie Rodriguez, Budget Director, Sergio Villasana, Finance Director, Melba Carvajal, Director Finance for Utilities, as well as the entire Office of Management and Budget staff, for their contribution and efforts during the budget process and preparation of this document. Additionally, I would like to thank the Mayor, City Commission and the Public Utility Board of Trustees for their continued support of management and staff.

Respectfully Submitted,



Roel "Roy" Rodriguez, P.E.
City Manager

EXECUTIVE SUMMARY

The following discussion is a fund-by-fund narrative review of the principal resources estimated to be provided in this year's budget, the major budgeted uses of those resources and the resulting fund balance or working capital. This information is then compared to that of last year's adjusted budget. The more significant changes are discussed, including the factors influencing those changes. This discussion should be read in conjunction with the Budget Message, preceding it, as well as the financial presentations, which follow.

BUDGET AS A WHOLE

The City of McAllen's budget for FY 2019-2020, including all funds—Governmental (General, Special Revenue, Debt Service and Capital Projects Funds) and Proprietary (Enterprise and Internal Service Funds), anticipates raising \$432.2M in revenues and transfers in while spending \$223.7M for operations, \$173.5M for capital expenditures and \$24.9M for debt service, leaving an estimated combined fund balance and working capital of \$191.2M.

GENERAL FUND

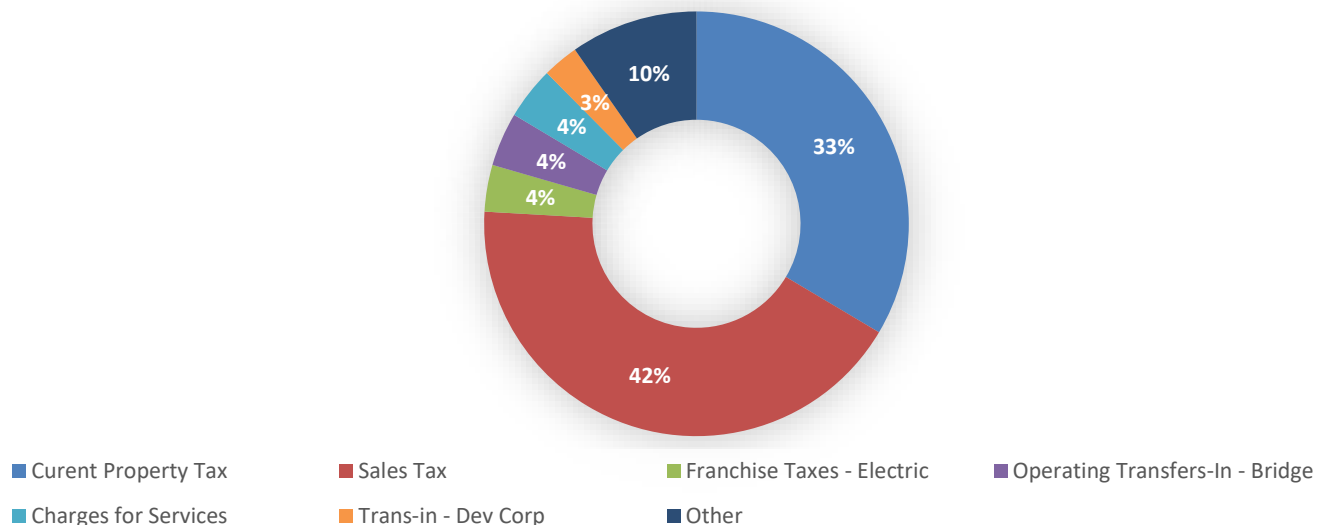
The General Fund is used to account for resources traditionally associated with government, which are not required to be accounted for in another fund.

Revenues and Transfers-In

General Fund revenues and transfers-in are expected to generate \$127.5M, an increase of \$2.67M 2% more than last year's amended budget. The increase is primarily attributable to an increase in Sales and Use tax - 4.6M and an increase in property tax - \$1.85M; which was somewhat offset by a decrease in Franchise Taxes - \$379K and Licenses and Permits - \$25K. In addition, the previous amended budget includes a one-time transaction for the receivable of an equipment lease agreement of \$3.8M.

As illustrated in the following graph, six major revenue/transfer-in line items account for \$115M, which is 90% of the total.

**Revenues & Transfers-In
Relative Significance
as a % of Total**



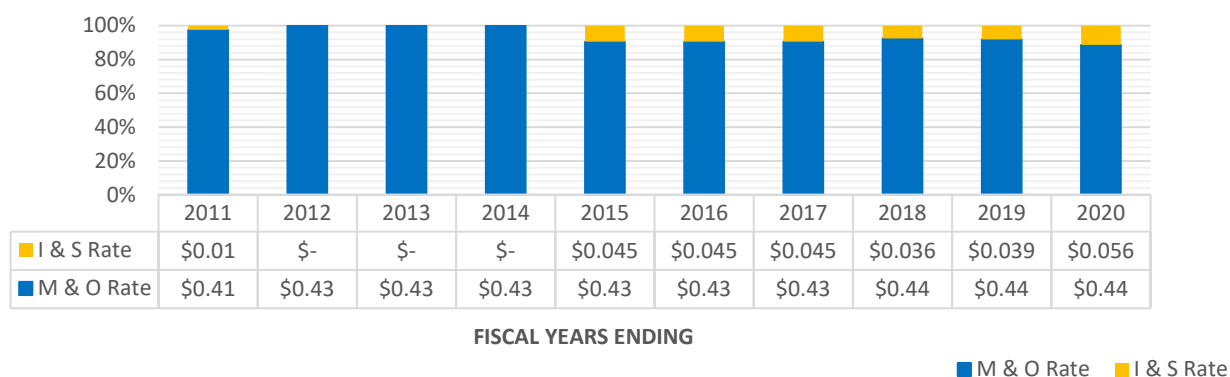
Current Property Tax

Current property taxes represent 34% of General Fund revenues and transfers-in. The property tax rate increased to 49.57¢ per \$100 valuation after a recent Bond election that was approved by the Citizens of McAllen to undertake some major projects while the certified taxable assessed value plus properties under protest, which is determined by the Hidalgo County Appraisal District, increased 6.03% from last year. Of the increase, new improvements and/or annexed property which represents 5.97%. The tax rate of 44¢ is allocated to and for General Fund operations (the M&O rate) and the balance of 5.6¢ is for general obligation debt requiring repayment from property taxes. The \$47.9M budgeted for collection of current property tax increased due to the moderate increase in values and new improvements. The increase was determined, as shown in the table below:

DETERMINATION OF PROPERTY TAX LEVY AND ESTIMATED COLLECTION**FY 2019-20 Compared to FY 2018-19**

	— In Millions —		Increase/Decrease	
	<u>FY 2019-20</u>	<u>FY 2018-19</u>	<u>Amount</u>	<u>%</u>
Certified Taxable Value	\$10,303	\$9,731		
Properties Under Protest	<u>.065</u>	<u>.048</u>		
Certified Taxable Value plus Properties Under Protest	\$10,369	\$9,779	\$590	6.03%
Certified Taxable Value of Freeze Properties (those personal residential properties for which the tax levy has been frozen due owner receiving “over-65 and/or disabled” eligibility)	<u>(.838)</u>	<u>(.783)</u>		
Certified Taxable Value plus Properties Under Protest of Non-Freeze Properties	\$9,531	\$8,996		
Tax Rate	<u>\$.4957/\$100</u>	<u>\$.4792/\$100</u>		
Tax Levy on Non-Freeze Properties	\$47.243	\$43.110	\$4.133	9.59%
Tax Levy on Freeze Properties	<u>\$4.154</u>	<u>\$3.754</u>	<u>\$.400</u>	<u>10.66%</u>
Total Tax Levy	\$51.397	\$46.864	\$4.533	9.67%
Collection Rate	96.5%	96%		
Budgeted Current Property Tax Revenue	\$47.919	\$44.416	\$3.503	7.89%
Dedicated for I&S (Debt Service Fund)	<u>\$5.154</u>	<u>\$3.503</u>		
Dedicated for M&O (General Fund)	<u>\$42.765</u>	<u>\$40.913</u>	<u>\$1.852</u>	<u>4.53%</u>

Property Tax Rates Per \$100 in Valuation



Sales Tax

Accounting for 42% of total revenues and transfers-in of the General Fund, sales tax is the most significant. Due to its significance and its relative instability, in relation to property tax, a conservative approach is taken in forecasting its performance. Over the five years, from 2011 and ending 2015, actual sales tax has shown year-over-year increases within the average range of 4%. In FY 2015-16, sales tax dropped \$1.8M or 4% from \$47M to \$45M followed by a more moderate decrease of \$1.5M or 3% to \$43.8M in FY 2017. This decrease generally reflects, but in many cases to a lesser extent, what was being experienced by other cities throughout the United States and the state of Texas as the various economies react to the recession. In FY 2018, sales tax increased by \$2.75M or 6% from FY 2017. Sales tax has continued to increase and during FY 2019, sales tax is estimated to increase by 13%. The City is projecting sales tax at \$54M an increase of 2% from last year's estimates. The City will be taking an aggressive approach this fiscal year since sales have climbed.

Sales Tax Receipts - 1-1/2%

\$ Millions



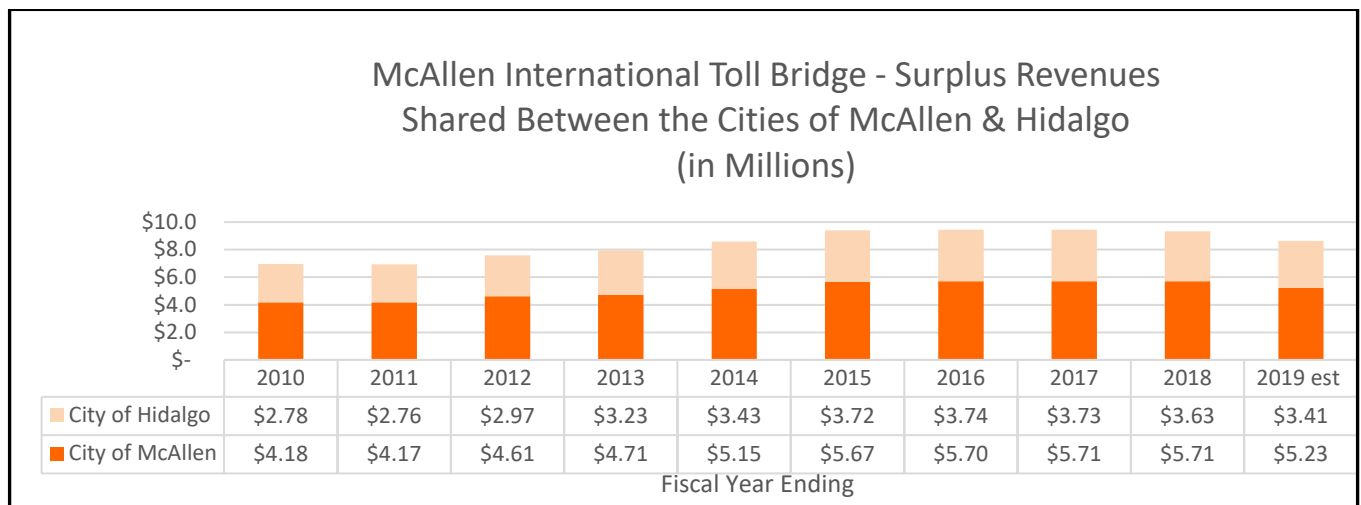
Franchise Taxes

Franchise taxes are collected from the electric, gas, telephone and cable companies, as a rental for the use of its right-of-ways—the largest of which is the electric company. We are estimating this year's franchise tax from the

electric companies to be \$4.5M, a slight decrease from last year. Total franchise taxes are estimated at \$6.4M, a 5.9% decrease from last year.

Transfer-In - Bridge

The City of McAllen and the City of Hidalgo share in surplus net revenues generated by the McAllen International Toll Bridge Fund at the rates of 64% and 36%, respectively and the new Anzalduas International Crossing at the rates of 44% and 33%, respectively with the City of Mission sharing at 23%—based upon an agreement reached in 2003. Fiscal year 2011 began with a slight decrease in revenue from \$4.18M down to \$4.17M from the previous year. Growth in surplus revenues rose at a brisk pace thereafter due to increases in southbound traffic and periodic car toll rate increases as reflected in the years of 2012 through 2017. Since the instability of Mexico, southbound crossings have declined thus the City anticipates a drop in crossing resulting in a decrease of net surplus revenue. As the amount allocable to the City is not transferred to the General Fund until approximately sixty (60) days after fiscal year end, it is not recognized as revenue, in the General Fund, until the subsequent year—therefore, a time lag of one fiscal year. The amount budgeted as a transfer-in to the City's General Fund from the McAllen International Toll Bridge Fund is \$5.2M, a decrease of \$170K from last year's adjusted budget.



Oil & Gas Royalties

The oil and gas royalties have been budgeted at \$480K—no changes from last year's adjusted budget.

Transfer-In - Development Corp

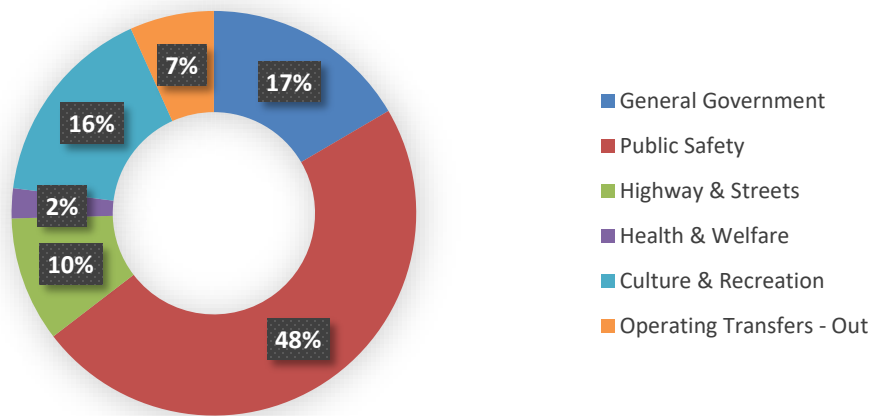
Under the 4B designation, the Development Corp is authorized to provide for the operating and maintenance expenditures relating to qualifying capital projects, which it originally funded. This year the Development Corp will again fund a portion of the operating expenses of the Police Department, which operates from the Public Safety Building, funded largely by the Development Corp, through a transfer to the General Fund, which amounts to \$3.5M.

Expenditures

Due to a one-time expense of \$3.8M to capitalize lease equipment, the expense has been omitted from the following sections to reflect a true comparison from last year's amended budget.

This year's General Fund appropriation, including expenditures and transfers-out, is \$125.6M, a \$4.5M increase from last year's adjusted budget. Total Operations are budgeted at \$117M, an increase of \$4.8M from last year's adjusted budget. The following chart depicts how the expenditures are allocated among functions as well as the transfers-out.

Allocation of General Fund Expenditures by Function and Transfers-Out



Increase in Expenditures - By Function Allocation of Increase in Expenditures by Function (000's Omitted)

The following table distributes the overall increase in expenditures, over last year's amended budget, among the various functions of the City:

	<u>Fiscal Year</u>		<u>Increase (Decrease)</u>	
	<u>2019-20</u>	<u>2018-19</u>	<u>Amount</u>	<u>Percentage</u>
General Government	\$20,754	\$18,174	2,580	14.20%
Public Safety	60,192	58,870	1,322	2.25%
Highway and Streets	12,540	12,851	-311	-2.42%
Health and Welfare	2,996	2,692	304	11.29%
Culture and Recreation	20,408	19,476	932	4.79%
Total	<u>\$116,890</u>	<u>\$112,063</u>	<u>\$4,827</u>	<u>4.31%</u>

General Government

Appropriations for the General Government function increased by \$2.6M. The increase is mostly attributed to an increase of 2% that will be given to all personnel and service credit adjustment. Four authorized positions were added in this function, a Senior Administration Clerk in the City Secretary department, an Admin Clerk in the Passport department, a Trades Helper in Building Maintenance, and a Customer Service Specialist for the McAllen 311 Center.

Public Safety

Departmental budgets comprising the public safety function have increased by \$1.3M, with the only significant increase attributable to the Police and Fire Departments, amounting to \$652K and \$789K respectively. The Police Department increase is due to three (3) additional Police Officers and capital outlay request of \$479K. The Fire Department has an increase in salary due to the addition of four (4) Firefighters, an Emergency Communications

Specialist, and an increase in the collective bargaining agreement. The Fire Department also includes an increase for Fire Fighting Gear and Equipment--\$192K. The other departments had small increases.

Highways and Streets

Highways and streets are budgeted with a decrease of \$311K. The decrease is due to a one-time adjustment for emergency response equipment, \$247K, in FY 2019, and a reduction in electricity costs for Street Lights. There was a Permit Tech added to the Engineering department that offsets some of the decreases.

Health and Welfare

Health and welfare budget was increased by \$304K, mainly due personnel adjustments and the addition of a Code Enforcement Officer Supervisor, an Environmental Health Supervisor, and an Administrative Clerk. In addition, \$103K has been approved for capital equipment.

Culture and Recreation

Culture and recreation are budgeted with an increase of \$932K. The Parks department accounts for the largest increase of \$528K due to an addition of seven (7) Groundskeepers and \$184K of capital equipment in order to continue maintaining the same level of service. All other departments had relatively small increases, which are mostly attributed to various equipment.

Fund Balance

Revenues and transfers-in are budgeted to exceed expenditures and transfers-out, increasing unassigned fund balance by \$1.9M. Resulting fund balance amounts to \$56.3M and represents 179 days of operating expenditures, which is in excess of the minimum fund balance policy of 140 days.

SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund

The Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collections within the City.

The Hotel Occupancy Tax Fund is estimated to generate \$4.16M in hotel occupancy tax revenues—an increase of 12% from last year's budget. This year the Chamber of Commerce will continue to be allocated 2¢ (\$1.1M); the Convention Center, 4¢ (\$2.2M); with the remaining 1¢ (\$552K) allocated to the Performing Arts Center to support operations. This allocation translates to a minimal fund balance being projected by year end.

Venue Tax Fund

The Venue Tax Fund was established to account an additional 2% for hotel occupancy tax collections within the City for the construction and operating of a Performing Arts Center.

The Venue Tax Fund is estimated to generate \$1.2M in hotel occupancy tax revenues. The City held an election increasing the Hotel Tax from 7% to 9% of which the additional 2% was allocated to the Venue Tax fund for the construction of a New Performing Arts Facilities. This year's funds will be used to meet the debt requirements (\$859K) and the balance to the Performing Arts Fund (\$331K) to support operations.

Development Corporation of McAllen, Inc. (Development Corp) Fund

The Development Corp of McAllen, Inc. (4B) was established to account for the additional ½ cent sales tax for economic development.

The Development Corp Fund was established in fiscal year 1997-98 to account for the revenues from the additional ½¢ sales tax rate for economic development, approved by the voters in May 1997. Sales tax revenues from the ½¢ rate this year are estimated at \$18M, which is proportional to the estimate provided in the General

Fund from its 1½¢ rate. Expenditures include funding for outside agencies, Business District Improvements, Drainage Improvements, Industrial Incentive programs and cultural activities. Funding for programs are listed on pages 109-110.

EB-5 Regional Center Fund

The EB-5 Regional Center Fund is used to account for revenues and expenses to operate an EB-5 Regional Center under the U.S. Citizenship and Immigration Services (USCIS) or the purpose of stimulating the U.S. economy through job creation and capital investment by foreign investors, who benefit by being granted preference in obtaining visas.

No activity is foreseen on the fund this year.

Parklands Funds

The Parklands Funds were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

Parklands Funds have been established for three (3) zones within the City. Funding for Neighborhood Parks has been provided for two zones. Parkland Zone #1 has been appropriated \$574K for improvements on two (2) parks within the zone and Parkland Zones #2 has been appropriated \$398K to make improvements on two (2) parks.

P.E.G. Fund

The Public, Educational and Governmental Fund (PEG) was establish to account for the resources receive on cable fee of 1%, which is to be used solely for capital improvements to public, educational and government programs.

Capital improvements of \$125K to update old equipment is anticipated this year leaving a fund balance in the amount of \$773K.

Friends of Quinta Fund

The Friends of Quinta Fund was established to account for the private funds raised for Quinta Mazatlán to further education in the community of the establishment and surrounding environment.

Funds were appropriated for the operations of fund for special events in the amount of \$140K and a transfer of \$400K to the Quinta - Center for Urban Ecology fund.

Christmas Parade Fund

The Christmas Parade Fund was established to account for the revenues received and expenditures appropriated for the annual Christmas Parade.

The Christmas Parade Fund is expected to generate a total revenues of \$780K, inclusive of a \$100K transfer from the Hotel Occupancy Tax Fund. A total of \$750K is expected to be appropriated for the Christmas Parade. The remaining fund balance is estimated to be \$30K.

Community Development Block Grant Fund

The Community Development Block Grant Fund was established to account for this federal grant, which are used for the sole purpose of improving the health and welfare of the low-to-moderate income sector of our community.

The grant from the U.S. Department of Housing and Urban Development this year is for \$2.1M, slightly more from last year. The programs funded this year are listed in pages 119-120. Funding for the oversight and administration of these activities has been budgeted at \$366K for CDBG and HOME programs.

P.D. Seized Fund

The P.D. Seized Fund was established to account for the deposit and use of confiscated monies seized by the Police Department. The revenues will be used for the enhancement of the Police Department, previously accounted for in the General Fund.

This year, the P.D. Seized Fund will have no appropriated activity this fiscal year with a fund balance of \$3.1M.

Downtown Services Fund

The Downtown Services Fund was established to account for the parking meter fees and parking fines, as well as the activities associated with downtown services, includes operation of a new parking garage.

Revenues are estimated at \$1.27M. This year's budgeted expenditures amount to \$1.28M, inclusive of a provision that has been made to reimburse, by transfer, \$55K to the General Fund.

Drainage Fee Fund

The Drainage Fee Fund was established to account for the resources received under Ordinance 2018-02 for providing improvements that relate to a stormwater management system within the corporate City limits.

Revenues are estimated at \$1.3M with improvements to be undertaken in the amount of \$2.4M. Seven projects have been budgeted as listed on page 124. The difference in amounts is attributed to the fund balance of \$674K.

DEBT SERVICE FUNDS

Debt Service Fund - General Obligation Bonds

The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

Legal Debt Limit

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. Other than the amount resulting from such rate limitation, there is no legal debt limit. The computation of this limit is presented on page 17. The City held a Bond Election (Series 2014) and issued \$45M in Bonds for the construction of a New Performing Arts Facility, a Sports Facility Complex, and Street Improvements with each major project allocated \$15M; an outstanding balance of \$35.6M remains. The City has a Refunding Bond Series 2015 in the initial amount of \$12M with an outstanding amount of \$3.3M. The City issued \$25M General Obligations for Drainage Improvements. The City issued a Certificate of Obligations in the amount of \$5.9M for the construction of a Parks Facility building and the reconstruction of Fire Station #2; an outstanding balance of \$5.8M remains. In addition, the City issued Series 2018 and Series 2019 General Obligations for Traffic and Drainage Improvements for \$4M and \$19M, respectively. The total outstanding amount for the current year is \$92M.

The City also has a \$12M Certificate of Obligation for the Performing Arts Facility, which is to be paid with revenue generated from the Hotel Tax Venue. This Certificate of Obligation has a remaining outstanding balance of \$9.8M. In addition, the City has a Combination Tax and Revenue Certificates of Obligation (Series 2011) in the amount of \$7.5M which will be paid with the Passenger Facility Charge (PFC) Fund. This Certificate of Obligation has a remaining outstanding balance of \$6.7M. Therefore, a provision has been made in the Airport Fund to allocate a portion of the revenues for debt service.

Debt Service Funds - Revenue Bond Issues

Enterprise Fund/Sales Tax Revenue Bonds

The Debt Service Funds other than general obligation bonds are established by Ordinances authorizing the issuance of revenue bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a

sinking fund each year. Revenues of the activity related to the purpose of each bond issue are pledged as security for repayment of these bonds.

The resources to fund debt service requirements on revenue bonds have been presented as transfers from the operating funds to which each relates to such as the Water, Wastewater, Airport, or Bridge funds. See page 126-127 for a listing of debt that relate to said funds.

CAPITAL PROJECTS FUNDS

Capital Improvement Fund

The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The City of McAllen's Capital Improvement Plan is developed with input from several committees such as Drainage, Library, Traffic, Right of Way/Land Acquisition, Parks and Information Technology. Each committee is comprised of a minimum; a staff member, a City Commissioner and a citizen. These committees play an important role in determining the capital budget for the fiscal year. The City of McAllen values input from the citizenry on when, where and what the community's needs are.

Beginning fund balance of \$4.6M is expected to be supplemented with a transfer-in, amounting to \$4.3M, to provide resources of \$10.8M for projects. The projects to be undertaken as well as the amounts budgeted for each are presented in pages 143-144 of this budget document. By fiscal year end, fund balance is estimated to be at \$38K.

Quinta Mazatlán - Center for Urban Ecology Fund

The Quinta Mazatlan - Center for Urban Ecology Fund was established to account for all resources used for the construction of Quinta Mazatlan Center of Urban Ecology.

The Quinta Mazatlán- Center for Urban Ecology fund is expected to generate a total of \$24M in revenues. The revenues will offset \$24M in project costs for design and construction. Fund balance is expected to be at a zero balance.

Parks Facility / Fire Station #2 Construction Fund

The Parks Facility / Fire Station #2 Construction Fund was established to account for all proceeds received from Certificate of Obligation Series 2018 for the construction of a new Park Facility and Fire Station #2.

The City issued Certificate of Obligations in fiscal year 2018 to undertake the construction of a new Parks Facilities and Fire Station in the amount of \$6.2M. The Fire Station #2 project was completed last fiscal year. The City expects to appropriate \$3M this year to complete the Parks Facility.

General Obligation Street Improvement Construction Fund

The General Obligation Street Improvement Construction Fund was established to account for general obligation tax note proceeds used for the acquisition and/or construction of capital infrastructure.

The General Obligation Street Improvement Construction Funds, which account for the G.O. Series 2014 issue in the amount of \$15M, for street improvements throughout the City as well as acquisition of Right of Way. This year additional funding was obtained from the Texas Department of Transportation in the amount of \$9.8M. Five major and seven minor projects will be undertaken for street and associated drainage improvements in the amount of \$18.9M. Page 148 lists the streets to be improved. Fund balance is estimated to be at to \$9K.

General Obligation Sports Facility Construction Fund

The General Obligation Sports Facility Construction Fund was established to account for general obligation tax note proceeds used for the construction of a Youth and Girls Softball Complex.

The General Obligation Sports Facility Construction Funds, which account for the G.O. Series 2014 issue in the

amount of \$15M. The construction of the Baseball Complex and the Girls Softball Complex have been nearly completed, only \$295K have been appropriated for project finalizations.

Certificate of Obligation Series 2014 Construction Fund

The Certificate of Obligation Series 2014 Construction Fund was established to account for certificate of obligation tax note proceeds to subsidize the construction of capital facilities except those financed by proprietary fund types.

The Certificate of Obligation Series 2014 Performing Arts Fund was for additional funding on the construction of a New Performing Arts Facility. This fund has budgeted \$65K for equipment related to the Facility with an ending fund balance at \$353K.

Information Technology Fund

The Information Technology Fund was established to account for information technology projects, which have demonstrated the economic feasibility of the project. The revenues generated or expenditures saved through the use of each project are transferred back to this fund as a renewable funding source for these types of projects.

The Information Technology Fund generates \$53K in revenue, mostly attributed to a Fiber Optic Lease. \$40K has been appropriated for a project this year.

Traffic/Drainage Bond Fund

The Traffic/Drainage Bond fund was established with Ordinance 2018-56 to account for all General Obligation Bond Series 2018 proceeds for Traffic and Drainage Improvements within the City Limits.

The Traffic/Drainage Bond has initial Bond proceeds in the amount \$25M. Last year, projects began to be undertaken. This year, Traffic improvements projects will be \$1.6M and Drainage improvements will be \$16M. A detail listing of the projects that will be constructed can be found in page 146.

Water Depreciation Fund

This section also includes the working capital summaries for Water Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 35% of the monthly depreciation cost and is transferred in from the Water Fund revenues.

Over twenty years ago, the McAllen Public Utility Board (MPUB) began setting aside 50% of actual depreciation from the Water Fund in order to accumulate monies to be used for asset replacement. During the financial planning for the Series 2000 bond issue, the MPUB carefully considered and decided to reduce the funded depreciation requirement to 35%. This year it is estimated the Water Fund will transfer \$1.6M into this fund. This fund will provide \$1.5M for replacements and \$1.6M for projects, leaving a fund balance of \$5.6M.

The Water and Wastewater Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and Wastewater lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Wastewater revenues are sources for funding these projects.

Water Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Water Fund. Expenditures are budgeted at \$2.6M and projects in the amount of \$3.3M, leaving an estimated fund balance of \$2.5M.

Water Revenue Bond Issues Fund

Resources for this fund are primarily provided by Bond Proceeds in the amount of \$12M. Expenditures are budgeted at \$12M, leaving a remaining fund balance of \$26K. Projects to be undertaken are presented in page 149 of this budget document with the major project being the Southwest Treatment Plant Expansion Filter/Clarifier.

Wastewater Depreciation Fund

This section also includes the working capital summaries for Wastewater Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 40% of the monthly depreciation cost and is transferred in from the Wastewater Fund revenues.

As in the case with the Water Fund, about twenty years ago the MPUB began setting aside 50% of actual depreciation from the Wastewater Fund in order to accumulate monies to be used for asset replacement. This level of funding depreciation was reduced to 40% as of October 1, 2018. This year it is estimated the Wastewater Fund will transfer \$3.3M into this fund. \$2.6M has been budgeted to provide for replacements and projects (page 150) leaving an estimated fund balance of \$12.2M.

Wastewater Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Wastewater Fund. Expenditures are budgeted at \$2.4M. The individual projects to be undertaken are presented in page 151 of this budget document. Fund balance is projected at \$3.7M by year-end.

Wastewater Revenue Bond Construction Funds

\$2.2M has been budgeted for one capital project this year. Fund balance is estimated to be \$80K by year end.

Wastewater Revenue Bond Fund- Clean Water

With anticipated revenue bond proceeds in the Clean Water funding (Series 2012, 2013, 2013A, 2013B, 2015 & 2015A) in the amount of \$7M, the City is undertaking several projects with a budget of \$7.4M. The estimated ending fund balance is \$2.

Sanitation Depreciation Fund

This section also includes the working capital summary for Sanitation Depreciation Fund, which was established for the sole purpose of replacing rolling stock and equipment. Funding is provided by charging rental to the Sanitation Fund.

The Sanitation Fund is charged rental for rolling stock acquired by this replacement fund at an annual amount equal to annual straight-line depreciation with a 15% add-on to provide for inflation. Rental income this year amounts to \$2.5M. The cost of replacements this year is \$2.5M, leaving working capital at \$11M at year-end.

Palm View Golf Course Depreciation Fund

This section also includes the working capital summary for Palm View Golf Course Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund.

The Palm View Golf Course Fund will transfer in \$150K with appropriations in the amount of \$91K leaving \$347K in working capital at year-end.

Convention Center Depreciation Fund

This section also includes the working capital summary for Convention Center Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Convention Center Fund.

Fund will continued to be built up. \$250K will be transferred into this fund with no planned expenditures.

The ending fund balance is estimated to be \$2.1M.

Performing Arts Depreciation Fund

This section also includes the working capital summary for Performing Arts Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Performing Arts Center Fund.

Fund will continued to be built up. \$250K will be transferred into this fund with no planned expenditures.

The ending fund balance is estimated to be \$1M.

Passenger Facility Charge (PFC) Fund

The PFC Fund was established to account for the expenditure of passenger facility charges collected by the airlines and remitted to the airport.

Airport management has funded two projects this year at a total of \$2.2M. The fund will continue paying the debt (\$726K) pledge with PFC monies and transfer monies (\$1.6M) to the Airport Capital Improvement Fund. The PFC Fund is anticipated to generate revenue of \$1.3M and have a year-end working capital of \$4.3M.

Airport Capital Improvement Fund

The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration (FAA) and related capital improvements.

Projects amounting to \$16.7M are planned this year, which are funded primarily by FAA with local match funding coming from the Airport Operating Fund and PFC Fund. The individual projects in the amount of \$16.7M is listed in page 190 of this budget document.

McAllen International Toll Bridge Capital Improvement Fund

The McAllen International Toll Bridge Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge

This Toll Bridge Capital Improvement Fund is funded by the collection of 50¢ of the \$3.50 southbound car toll. The toll bridge management anticipates transferring \$1.4M and spending \$3.4M for improvements, leaving an ending fund balance of \$1.5M. The individual projects to be undertaken are presented in page 165 of this budget document.

Anzalduas International Crossing Capital Improvement Fund

The Anzalduas International Crossing Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.

This fund is also being built up through the collection of 50¢ of the \$3.50 southbound car toll. The Anzalduas Crossing bridge management anticipates transferring in \$481K and spending \$3.1M in projects. The Anzalduas NorthBound Inspection project has been appropriated \$2.9M and TxDot will fund \$2.7M for this project with the rest coming from a local match. The estimated ending fund balance will be \$1M.

ENTERPRISE FUNDS

Water Fund

The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

Revenues have been budgeted at \$23.8M, with an increase of \$1.3M over the prior year's adjusted budget, assuming a growth of 500 residential customers; an increase of 80 commercial customers and no increase in industrial customers. A 3.25% decrease in consumption was also assumed. The monthly minimum base rate was increased by \$1.50 with a \$0.10 increase in commodity rates per 1,000 gallons of water usage applied to all tiers. Operating expenses are budgeted to increase by \$670K to \$16.4M. Three additional staff members were added to this fund. A Water Plant Operator within the Water Plant, an Assistant Manager within the Meter Reader Department and a Customer Service Agent within the Customer Relations Department were added. At these budgeted levels of operation, the debt coverage is estimated to be 3.06x the debt service requirements. Working capital is expected to be \$7.3M by year-end, which represents 162 days of operating expenses and substantially exceeds the policy minimum of 120 days.

Wastewater Fund

The Wastewater Fund is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and wastewater collection.

Revenues are budgeted at \$22.4M, an increase of \$1.2M over the prior year adjusted budget. The assumptions on growth and the base rate and commodity rate increases as well as decrease in consumption are the same as in the Water Fund. Operating expenses are budgeted to increase by \$273K to \$9.7M from previous year. There were no changes to personnel within the fund.

At these budgeted levels of operation, the debt coverage is estimated to be 22.15x the debt service requirements. Working capital is expected to amount to \$6.1M at year-end, which represents 229 days of operating expenses—in excess of the policy of a minimum of 120 days.

At these budgeted levels of operation, the combined debt coverage of the Water and Wastewater Fund is 2.37x the debt service requirements.

Sanitation Fund

The Sanitation Fund is used to account for providing sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration garbage pickup, brush collection, street cleaning and recycling operations.

Revenues, related to collection services, are budgeted at \$21.2M, an increase of \$159K from the prior year's adjusted budget. Expenses have been budgeted with a \$551K increase from \$20.2M to \$20.7M. Capital expenditures increased by \$670K. One personnel member was added to this Fund—a Heavy Equipment Operator. Fund balance is expected to be \$12.8M at year-end.

Palm View Golf Course Fund

The Palm View Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges

Revenues are anticipated to slightly increase by \$9K this year. Expenses will increase marginally due to an increase in pay for personnel. This year \$150K is budgeted to be transferred to the Palm View Golf Course Depreciation Fund. Working capital at year-end will be \$891K.

McAllen Convention Center Fund

The Convention Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a first-class facility for hosting conventions as well as providing a venue for a wide variety of entertainment for which a significant portion is financed through user charges as well as the hotel/motel tax.

Revenues will increase by \$726K, mostly due to a new Holiday event that will be introduced this year. Operating expenses are expected to increase by \$796K, mostly attributed to capital equipment that will be purchased for the new Holiday event. Raises were also given to employees and a new Sales Coordinator has also been added to this Fund. Operating fund will transfer \$250K to the depreciation fund for replacements and/or improvements. Additional support of \$2.2M from the Hotel Occupancy Tax Fund has been provided. Working capital at year end is expected to be \$431K.

McAllen Performing Arts Center Fund

The Performing Arts Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups of which a significant portion is financed through user charges.

Performing Arts Center revenue is projected at \$1.4M as well as transfers from the Hotel and Venue Tax funds in the amount of \$883K. Operational needs will be paid with revenues from events and \$1.7M is appropriated for this venue. Working capital is expected to be \$2.3M by year-end.

McAllen International Airport Fund

The Airport Fund is used to account for the operational activities of the City's Airport.

Operating revenues are budgeted to increase \$142K from last year's budget and operating expenditures will also increase by \$158K from last year's level. Major capital outlay projects are appropriated in the Airport Capital Improvements Project fund and funded via a transfer of funds from the Airport operating budget. This transfer will decrease by \$108K from last year. Working capital is expected to settle in at \$6M.

Metro McAllen Fund

The Metro McAllen Fund is used to account for the activities of the City's public transportation system.

Revenues are expected to increase by \$100k partially due to an increase in ridership and rentals. FTA and TxDOT grants are expected to provide \$1.9M in operating and capital expenditures. In addition, the Development Corp is providing funding of \$934K, which will fund operations and provide local match for the FTA grants activity. Operating expenses are expected to slightly increase due to personnel raises. The individual projects to be undertaken are presented in the related section of this budget document. Working capital is expected to amount to \$617K by the end of the year.

Bus Terminal Fund

The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

Funding of this fund is from grants and a transfer-in from the Development Corporation fund. There was a large increase of revenues, \$7.6M, due to Federal Transportation Administrative (FTA) funding of projects. Operating expenses increased by \$7.6M mostly due to capital expenditures. Capital expenditures amount to \$14.4M, which will be funded with FTA and local funds. The individual projects to be undertaken are presented in page 288 of this budget document. Working capital is expected to increase to \$1.1M by year end.

McAllen International Toll Bridge Fund

The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Downtown Reynosa, Mexico.

Revenues are projected to increase by \$123K due to an increase in passenger vehicles crossing North and Southbound at the Hidalgo Bridge. Operating expenses are budgeted to increase by \$34K. Working capital will remain at \$1.3M by year-end.

Anzalduas International Crossing Fund

The Anzalduas International Crossing Fund is used to account for revenues and expenses for the International Toll Bridge located between south of Mission, Texas and Northwestern Reynosa, Mexico.

Revenues for the Anzalduas Bridge have been budgeted to increase by \$92K, mostly attributed to an anticipated increase in vehicle crossings. Working capital is expected to be \$59K by year-end.

INTERNAL SERVICE FUNDS

Inter-Departmental Service Fund

The Inter-Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The activities provided by this fund is for Fleet Operations and Materials Management. The level of activity is expected to increase slightly from last year with revenues budgeted to generate \$4.2M, while expenses are planned at \$4.8M, leaving an estimated working capital of \$349K at year-end.

General Depreciation Fund

This section also includes the working capital summary for General Depreciation Fund, which was established for the sole purpose of replacing rolling stock of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The rental paid by various departments of the General Fund for rolling stock is the budgeted acquisition cost plus various inflation factors to be recaptured over the estimated useful life. Rental income provided in this year's budget amounts to \$3M and an additional \$941K for vehicle shortage reimbursements. Capital expenditures planned this year amounts to \$4.1M. Working Capital at year-end will be \$11.8M. A detailed listing of the acquisitions is listed on pages 307.

Health Insurance Fund

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for city employees.

This fund accounts for the cost of self-insured claims, health insurance premiums on excess coverage and related administrative costs. Revenues primarily derived from other City funds to which these coverages are attributable covers 94% of the employee cost and 68% of the dependent cost, with the differences of 6% and 32% being contributed by the employees respectively effective this fiscal year amount to \$11.6M with an additional \$3.3M being transferred in from the other Funds. Expenses have been budgeted at \$13.9M, leaving working capital with about \$131K by year-end.

Retiree Health Insurance Fund

The Retiree Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for retired city employees.

Revenues are expected to come in at \$1.6M, of which \$844K will come from the annual required cost from other funds and the balance primarily from retiree premiums and some interest revenue. Claims expense and administrative expenses have been budgeted at \$1.3M. Working capital is expected to amount to \$963K.

Workmen's Compensation Fund

The Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to workers' compensation. Revenues primarily derived from other City funds to which these coverages are attributable will drop by \$265K. Expenses have been budgeted at \$2.1M. A Senior Administrative Clerk has been added to this fund. Working capital is expected to amount to \$7.8M at year-end.

Property & Casualty Insurance Fund

The Property & Casualty Insurance Fund was established to account for all expenses related general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to property and casualty insurance. Revenues primarily derived from other City funds to which these coverages are attributable will be \$800K are initially expected to offset any costs--\$843K. Working Capital is anticipated to be zero balanced to accommodate from previous year's balance.

City of McAllen, Texas

Mission Statement

Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen.

Accomplishment of Major Goals Established in Prior Year Budget (Fiscal Year 2018-2019)

The goals adopted by the Mayor and City Commission for FY 2018-2019 as well as each status as follows:

Continue to implement City Business Plan

- Continue to Retail recruitments efforts nationwide
Management's Response: A top recruitment firm hired to attract businesses to compliment McAllen at the “destination of choice” La Plaza Mall is completed and new businesses have opened stores.
- Continue to bring new manufactures to the Region
Management Response: Four new companies creating 470 new jobs opened this year.
- Anzalduas International Bridge North Bound Inspection Station
Management Response: The project is proposed to be funded through Coordinated Border Infrastructure Program administered through Texas Department of Transportation (TXDOT). The City would seek reimbursement from TXDOT for the project cost.

Complete City assets currently in design

- Construct new Two Level Parking Structure at McAllen Public Safety Building
Management's Response: Ongoing project with the purpose to provide a total of 294 parking spaces for Police Department and staff. Crews have started forming the spandrels and shear walls. Project estimated to be completed in Fiscal Year 2020.
- Girls Softball Complex
Management's Response: Construction to completed at the end of Fiscal Year 2019. Irrigation and landscaping to follow in house.
- Fire Station #2
Management's Response: Completed. Grand Opening was held in May 2019.
- Palm View Golf Course Tee Leveling and Bunker Reconstruction
Management Response: The leveling and resodding approximately 134,423 square feet of teeing grounds and reconstructing all the sand bunkers at Palm View Golf Course was completed in August 2019.

Improve City Traffic flow

- Bicentennial Boulevard Extension
Management's Response: The project was advertised and bid in the month of August, 2019. Bid Analysis and report is currently under review by TxDOT for concurrence.

- Traffic Management Improvements – Cabinets Replacements
Management's Response: Traffic Cabinets replaced at various locations completed. Ongoing project, Operations staff has completed the installation/upgrade of traffic cabinets along the 10th Street and 2nd Street; Staff is in the process of completing cabinet upgrades along the 23rd Street corridor; other locations will be identified and replaced.
- 29th Street (Oxford to 107)
Management's Response: Ongoing project, Roadway design and ROW acquisition is complete; Road closure is being implemented, with Phase III of the roadway underway. Contract completion March 2020.

Improve City Storm Drainage

- Regional Storm water improvements –Kennedy Avenue
Management's Response: This project consists of the installation of approximately 3,630-linear feet of storm drain pipe along Kennedy Avenue, Jackson Avenue, and Colonel Rowe Boulevard. Construction to begin in October 2019.
- Regional Storm Water Improvements - Westway Heights
Management's Response: This project consists of the installation of approximately 7,000-linear feet of storm drain pipe within Westway Heights Subdivision. Construction anticipated to complete in November 2019.
- Regional Storm Water Improvements – Pecan Blvd at N. 27th Street
Management's Response: This project consists of storm sewer infrastructure upgrades to a section of the existing system on Pecan Boulevard. Completed in August 2019.
- Regional Storm Water Improvements – Sarah Avenue
Management's Response: Roadway paving and drainage improvements to construct a segment of Sarah Avenue from Ware Road (FM 2220) to west boundary line of IDEA School South McAllen. Drainage improvements complete as of August 2019, pending final inspection and punch list.

Leisure, Cultural and Entertainment

- Bicentennial Hike and Bike
Management's Response: Extension of Hike and Bike trail along with addition of amenities to continually encourage use of linear parks. Completed in Fiscal Year 2019.
- Trail Enhancements
Management's Response: Enhancement of trail along Bicentennial/2nd street. Completed in Fiscal Year 2019.
- Municipal Bath house
Management's Response: Installed new plumbing within bathhouse restrooms and remodel of showers for ADA accessibility. Completed in Fiscal Year 2019.

Strategic Business Plan

Goal 1: Promote an unsurpassed quality of life in McAllen.

Goal #1 relates to making McAllen a mid-sized city with "big-city quality of life" features that are driving young, educated workers **AND** boomer retirees to "destination cities" in great numbers, a shift that occurring worldwide, but noticeably in Texas cities of Austin, Dallas, Houston and, to a degree, San Antonio. This move has resulted in companies seeking high tech workers to relocate in these areas as well. Smaller metros such as McAllen's can compete by maintaining affordability while also offering competitive events and lifestyles. New sports venues, parks, events and assets such as the Performing Arts Center mark progress for this goal, and results are confirmed based upon the recent 2019 Citizen Survey, where McAllen rated much higher than U.S. benchmarks as "a place to work" (25% better), overall image (20% better), as a place to raise children (16% better) and **OVERALL** quality of life (10% better) - as well as - surprisingly, "a place to retire" (19% better). Ratings exceeded Texas benchmarks as well. Progress for Goal #1 is strong, but it comes with higher maintenance costs as more and more "quality of life" assets & events are added.

Num	Objective	Dept. / Agency	Time- line	Total Project Cost	Estimated 18-19	Budget	Status -Rationale
Strategy 1.1: Expand venues for family gathering & recreation.							
1.1.1	Expand offerings of "first to market" entertainment @ McAllen Performing Arts Center	City Comm, City Mgr., Convention Center	Ongoing	\$45M	Program	Program	Broadway shows, Entertainers and Performers continue to use the center during non-summer "Season".
1.1.2	Construct new Girls Softball Complex (Bond election; Approved Nov. '13)	City Mgr., Parks & Rec	2017-20	\$4,000,000	\$3,523,982	\$215,873	Improvements in and around Municipal Park,
1.1.3	Quinta Mazatlán main building repairs	Quinta Mazatlán	Ongoing	Ongoing	\$232,415	\$107,000	Various repairs to the historic main structure which is popular to locals and visitors alike.
1.1.4	Quinta Mazatlán Center of Urban Ecology Facility	City Comm, City Manger & Friends of Quinta Mazatlán	Ongoing	\$25,646,029	\$2,358,403	\$24,140,380	Continue working with non-profit Board for a new, dramatic nature-oriented destination. Currently working with architects on plans, budgeting, fundraising/financing plan.
1.1.5	Quinta Mazatlán site expansion	Quinta Mazatlán	2018-20	(est) \$1.5M	\$1.5M	\$ -	Expansion of city-owned property along Sunset to S. 10th St. Completed 2019. Efforts continue for other small, contiguous sites.
1.1.6	Destination Events: Continue to enhance and improve "Christmas in the Park"	Parks, City Mgt.	Ongoing	\$25,000/yr	Program	Program	Enhance this well attended event that coincides with the Holiday Parade - held in Archer Park
1.1.7	Destination events: Continue MXLAN event at Convention Center	Chamber	Ongoing	Ongoing	\$65,000	\$69,000	Event was a hit in 2019 and had a major impact on hotel/motel occupancy. Plans continue for 2020 event
1.1.8	Destination Events: Continue to enhance and improve Fiesta de Palmas	Convention Center	Ongoing	\$25,000/yr	Program	Program	Enhance this well attended event that coincides with the Holiday Parade - held in Archer Park
1.1.9	Continual general Park upgrades & replacements	Parks	Ongoing	Ongoing	Program	Program	Replaces equipment and materials due to use, wear, age.
1.1.10	Park improvements: Bill Schupp Park	Parks	2019-20	\$125,000	\$ -	\$125,000	Complete update of Park: irrigation and amenities
1.1.11	Park improvements: La Vista Park	Parks	2019-20	\$272,500	\$ -	\$272,500	Complete update of Park: Picnic tables, quick built shelters, lighting, concrete chess tables, and prebuilt Restrooms
1.1.12	Park improvements: Retama Park	Parks	2019-20	\$75,000	\$ -	\$75,000	Funding provided by CDGB for general improvements, enhancements.
1.1.13	Park improvements: Suarez Park	Parks	2019-20	\$142,000	\$ -	\$142,000	Funding provided by CDGB for general improvements, enhancements.
1.1.14	Major improvement: Youth Baseball Complex - additional parking lot	Parks	2019-20	\$577,495	\$ -	\$577,495	Expand parking lot at baseball field complex in FY 19-20
1.1.15	Park improvements: Travis Park @ Travis Middle School	Parks	2019-20	\$65,000	\$ -	\$65,000	Funding provided by CDGB for general improvements, enhancements.
1.1.16	Park improvements: Morris Park, Phase II	Parks	2019-20	Ongoing	\$ -	\$275,000	This item further improves park/detention area. Morris Hike & Bike (new): See 1.5, below.
1.1.17	Continue improvements to complete War Memorial	City Commission	Ongoing	Ongoing	\$26,700	\$148,300	Veterans War Memorial @ Convention Center complex, Phases 1 and 2 completed, pending 3rd and final phase
1.1.18	Park improvements: Cascade Park	Parks	2017-20	\$451,500	\$101,500	\$350,000	Complete update of Park: quick built picnic areas, picnic tables, landscaping, pavilion rehab, and prebuilt restrooms.
1.1.19	Park improvements: Municipal Park East Playground	Parks	2019-20	\$100,000	\$ -	\$100,000	Replace playground equipment and rubber flooring.
1.1.20	Park improvements: Memorial Stadium parking lot improvements	Parks	2019-20	\$113,451	\$ -	\$113,451	In partnership with MISD, improvements of the large parking lot on Bicentennial.
1.1.21	Bicentennial - Hike /Bike Trail	Parks & Rec	2015-19	\$1,120,000	\$440,455	\$ -	Extension of Hike and Bike trail from Nolana to Dove. Completed FY 18-19
Strategy 1.2: Promote a strong arts and cultural community.							
1.2.1	Expand & Improve City Parades, most prominently the illuminated Holiday Parade & Christmas in the Park	City Mgr., Commission	Annual	Goal: Self supported	\$0, net	\$0, net	Event continues to grow both in sponsorships (revenues) and attractions.
1.2.2	Continue City-funded public events: 4th of July celebration, Vida Verde, Fiesta de Palmas, Moon over Mazatlán - and more.	City Mgr., Chamber	Ongoing	Goal: Self supported	Program	Program	Plan to continue & expand events
1.2.3	Continue and expand music events; funding	City Mgr., Chamber	Ongoing	Ongoing	Program	Program	Music after hours, music at Quinta events, funding of symphony

Num	Objective	Dept. / Agency	Time- line	Total Project Cost	Estimated 18-19	Budget	Status -Rationale
1.2.4	Continue Concerts on the Lake @ Convention Center	City Manager	Ongoing	Ongoing	Program	Program	Continue creating popular outdoor music events
1.2.5	Target regional Winter Texans and Mexican tourists in major recreational events	City Manager	Ongoing	Ongoing	Program	Program	Parks and Recreation host the annual Golden Age Olympics affecting approximately 2,000 Winter Texans.
Strategy 1.3: Maintain visual attractiveness of key corridors and venues.							
1.3.1	REFRESH 50/50 Program for aesthetic improvements	Retail Development	2019-20	\$200K/yr	\$ -	\$200,000	Program to enhance visual appearance along key corridors in McAllen
1.3.2	Design and erect new monument signs/landscaped areas at key McAllen entry points	City Manager, Engineering	Ongoing	Commission choice annually	\$316,804	\$152,652	Enhance the corridors that lead into the City.
1.3.3	Ware Rd: Colbath & Augusta Landscape	Parks	2019-20	\$132,000	\$ -	\$132,000	Improve appearance along Ware Rd. at key locations
1.3.4	Horticulture Improvements - General	Parks	Ongoing	Ongoing	\$110,000	\$110,000	Recurring investment in landscaping and landscaping preservation.
1.3.5	Continue & Expand Commercial Matching Grant program	Planning	Ongoing	Ongoing	\$25,000	\$25,000	Work with existing businesses to improve key corridors appearance
1.3.6	Continue Neighborhood Matching Grant program	Planning	Ongoing	Ongoing	\$25,000	\$25,000	Continue this very successful program to match funds raised from various neighborhood associations for improvements (entries, linear park improvements, etc.)
Strategy 1.4: Regional Leader in Sustainability							
1.4.1	Increase visibility and stature of Quinta Mazatlán as the "Green" leader in the Region	Parks	Ongoing	Ongoing	Program	Program	Quinta Mazatlán will continue to expand education efforts via the new "Glass House" and via events throughout the year.
1.4.2	Develop a Park and Ride for Special events (4th of July, La Posada, Parade, etc.)	Transit	Ongoing	Ongoing	Program	Program	Park and Ride has been success
1.4.3	Monarch Butterfly Habitat	Parks & Engineering	2019-20	\$19,110	\$ -	\$19,110	Canopy, concrete slab, picnic table and sidewalk
1.4.4	Butterflight Exhibit Improvements	Airport	2019-20	\$45,000	\$ -	\$45,000	Add lighting and movement improvements to the existing Butterflight Exhibit post-security.
1.4.5	Enhance compost marketing	Public Works (Sanitation)	Ongoing	Ongoing	Program	Program	Continual efforts to increase sales of composting.
1.4.6	New program to eliminate trash contamination in recycling bins.	Public Works	Ongoing	Ongoing	Program	Program	More enforcement; removal of blue bins for non-enforcement. Education efforts in schools and mail outs.
1.4.7	Increase commercial recycling.	Public Works (Sanitation)	Ongoing	Program	Program	Program	Add multiple commercial routes to recycling. Large potential source of relatively clean product; to increase commercial recycling.
Strategy 1.5: Promote improved health of McAllen citizens.							
1.5.1	Palm View Golf Course continual improvements to maintain top quality	PVGC, City Mgt.	Ongoing	Ongoing	\$293,000	\$217,000	Various Course improvements for FY 19-20
1.5.2	Create a Motocross Course in south McAllen	Parks	2019-20	\$715,000	\$ -	\$715,000	\$218,000 grant from Tx Parks & Wildlife.
1.5.3	Morris Park Hike & Bike Trail	Parks	2019-21	\$2,085,885	\$ -	\$2,085,885	Extend Hike and Bike Trail to Bicentennial to 2nd street.
1.5.4	McHI Re-lamp Tennis Court	Parks	2019-20	\$128,000	\$ -	\$128,000	this is a 50/50 partnership with the McAllen Independent
1.5.5	Municipal Pool - Filter and Sand replacement	Parks	2019-20	\$60,000	\$ -	\$60,000	School District. Lamps are in dire need of replacement
1.5.6	Municipal Pool Plaster	Parks	2019-20	\$170,300	\$ -	\$170,300	Replaster Pool to extend longevity of use.
1.5.7	Springfest Park	Parks	2019-20	\$224,000	\$ -	\$224,000	Complete update of Park: bleachers, shelters, prebuilt restroom
1.5.8	Uvalde Field Lighting	Parks	2019-20	\$280,000	\$ -	\$280,000	Replacement of lighting in the Uvalde Field.
1.5.9	Developers-Sidewalk	Engineering / Transit	2019-20	Ongoing	\$ -	\$300,000	Construct sidewalks at various locations within the City
1.5.10	Municipal Park Girls Softball Complex	Parks	2019-20	\$4,000,000	\$3,523,982	\$215,873	Construction to be completed by end of FY 2019. Irrigation and landscaping to follow in house.
1.5.11	Baseball Complex	Parks	2019-20	\$11,656,514	\$58,423	\$80,000	Construction completed in FY 2019. Pending landscaping and perimeter trail lighting (in-house). Hosting 2-3 tournaments monthly.
1.5.12	Continue annual McAllen Marathon	Parks & Rec	Ongoing	Goal: Self supported	\$130,000	\$130,000	Continuing efforts to grow and improve the McAllen Marathon. Offset by Revenue
1.5.13	Continual improvement, connectivity and expansion of city trail system	Parks & Rec	Ongoing	Ongoing	Program	Program	Continuing efforts and investments in these iconic assets which increase property values and make exercise options accessible to all citizens

Num	Objective	Dept. / Agency	Time- line	Total Project Cost	Estimated 18-19	Budget	Status -Rationale
1.5.14	Support Humane Society	Commission/ Animal Control	Ongoing	Commission vote	\$767,276	\$767,276	Part of a quality city, entity desires a move toward a "no kill" facility; assists with education, limiting overpopulation of unwanted animals
1.5.15	Funding El Milagro Health Clinic	Commission	Ongoing	Commission vote	\$233,942	\$233,942	Funding for public clinic for affordable medical care
1.5.16	Support for after school learning centers in conjunction with Boys and Girls Club	Commission	Ongoing	Commission vote	\$208,898	\$208,898	Ongoing program to support M.I.S.D. programs
1.5.17	City Health Fair	Chamber	Chamber	Ongoing	Program	Program	Promote and enhance public's access to information about their health
1.5.18	Grow number of running/walking events held in Linear Parks annually	Parks and Recreation	Ongoing	Ongoing	Program	Program	Promote awareness of healthy lifestyles and benefits of exercise. Recreation hosts 4 annual runs during the summer, added 5K during the Vida Verde Event, and assists private non-profit group with benefit runs.

Strategic Business Plan

Goal 2: Strengthen McAllen's dominance as the retail destination of the region.

Goal #2 relates to the City of McAllen's strong sales tax generation, primarily due to retailers who provide the lion's share of sales tax to the City. The retail and restaurant market continues EXPANSION in the City as it does in "destination" and "creative class" cities nationwide while shrinking in less desirable markets. The expansion of La Plaza Mall continues to attract buyers from a large region which includes northern Mexico. Real wages in the area are on the increase as area jobs shift from the service sector towards education and medical. Long-term, this will increase regional buying power and destination appeal. We believe these efforts impacted the 2019 Citizen Survey results in McAllen "as a place to live" (89% pos.), "overall image" (84%+), as a place to work (78%+) and retire (77%+). It is noteworthy that the same company, in recent surveys of larger Texas cities, found lower rates of satisfaction than in McAllen.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 18-19	Budget 19-20	Status -Rationale
Strategy 2.1: Enhance McAllen's bond with shoppers from south Texas and northern Mexico.							
2.1.1	Continue Mexico focused marketing.	Commission	Ongoing	Varies	\$200,000	\$200,000	Marketing aimed at the Mexico market (Retail and Visitor). Paid from Hotel Occupancy Tax.
2.1.2	Continue efforts to ease bridge crossing to and from Mexico	Bridge	Ongoing	Ongoing	\$ -	\$1,100,000	Will enhance international trade with Mexico.
2.1.3	Canopy improvements for pedestrian crossing queing @ Hidalgo International Bridge	Bridge	1 yr	\$200,000	\$ -	\$200,000	Protect from inclement weather and excessive heat pedestrians who utilize the bridge.
2.1.4	Complete Expressway 83 & Bicentennial Interchange opening major North/South arterial.	Engineering	Opening 2020	\$35,000,000	TxDOT	TxDOT	Will change dynamics of the area for better ingress/egress to key future development as well as La Plaza Mall & McAllen Airport
2.1.5	Expand entertainment events which attract attendees from both South Texas and Northern Mexico	City Mgt. CVB, Parks & Rec., Convention Center	Ongoing	Varies	Each event varies with the goal of self-funded events	Each event varies with the goal of self-funded events	Events already include Fiesta de las Palmas, MXLAN, Holiday Parade, "FRIO", Christmas display, Posada and more.
2.1.6	Continue efforts which target specific entertainment & dining options that are regional in nature. These are often confidential until after secured and adopted by Commission action.	City Mgt/ Retail Dev	Ongoing	Ongoing	Program	Program	Various projects are desirable in order to create an experiential "destination", frequented by locals and visitors alike.
2.1.7	Increase air and bus travel options to and from key Mexico markets	Airport, Transit, CVB	Ongoing	Program	Program	Program	Continue expansion and existing route support efforts to/from Mexico. Incoming via bus is increasing
Strategy 2.2: Bring key "destination" retail to the city.							
2.2.1	Facilitate the expansion of McAllen's top tax generator, Simon Property's La Plaza leveraging using a city incentive to provide parking garages.	City Comm, City Mgr	Multi-year	\$20,000,000	Ongoing	Ongoing	Bonds paid via a portion of the NEW SALES TAXES generated to the City by the expanded Mall and it's tenants. If no additional taxes, bonds paid by Simon. (380 Agreement)
2.2.2	Work with Buxton, a top retail recruitment firm, to attract specific retailers to the City.	Retail Development City Mgr	Ongoing	Program	\$50,000	\$50,000	To compliment McAllen shopping entertainment as the "destination of choice".
2.2.3	Continue Retail Recruitment efforts nationwide.	City Mgt.	Ongoing	Program	\$225,000	\$225,000	Includes major ICSC presence in Dallas and Las Vegas working to bring retail to McAllen
2.2.4	Increase marketing efforts & incentives to recruit and retain business. These are often confidential until after they secured and adopted by Commission action.	MEDC, Retail Development City Mgr	Ongoing	Program	Program	Program	Matching grant programs, 380 Agreements for selected, new retailers, sales tax generators, and projects as targeted. Note: Some 380 Agreements related to retail concern sales taxes while others relate to development & growth (property tax generation) and relate to strategic goal #3.

Strategic Business Plan

Goal 3: Diversify and strengthen the local economy in order to sustain a strong tax base and quality city services long term.

Goal #3 is about diversification of not only the local economy, but the city's revenue as well. Employment data indicates that the local economy is transitioning from one with a concentration in the service sector to one more balanced, with increased jobs and wages related to education and medical. For a more resilient economy, McAllen will continue to seek opportunities which diversify the local economy. As this long-term goal is implemented, the city's revenue should become less sales tax dependent and more property tax oriented, as seen in the majority of other Texas cities. This is important to many cities with overly high sales to property tax ratios, as sales taxes are more subject to economic "ups and downs" than are property taxes. 10 year historical charts, as demonstrated to the City Commission during the 2019-20 budgeting process show a slow and steady increase in property taxes, which are due almost entirely to an expansion of the number of properties as well as increased values - a good indication of desirability.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 18-19	Budget 19-20	Status/Rationale
Strategy 3.1: Strategically bring new industry to the region.							
3.1.1	Facilitate expansion of Anzalduas International Bridget to accommodate truck traffic	Anzalduas Bridge, Bridge Board, Commission	Multi-year	\$54M	\$ -	\$4,000,000	International Trade between Maquila's and Trade Zone, expansion to facilitate rapidly growing produce importation. This year: Cargo Design
3.1.2	Continue support of McAllen Economic Development Corporation	Commission	Ongoing	Commission Vote	\$1,136,391	\$1,136,391	Focus is on industrial recruitment, larger international manufacturing, job training partnerships, etc.
3.1.3	Targeted business recruitment working with the State of Texas.	City Manager	Ongoing	Commission Vote	Varies	Program	Added funds to attract business and industry to the area via Texas One, etc.
3.1.4	Funding of Border Trade Alliance	Commission	Ongoing	Commission Vote	Program	Program	Membership fees cover presenting a united front regarding Border Region issues.
3.1.5	Funding of South Texas Border Partnership	Commission	Ongoing	Commission Vote	Program	Program	Membership fees cover presenting a united front regarding Border Region issues.
3.1.6	City Fiber Optic Networking	City Mgt., I.T.	Ongoing	Ongoing	Program	Program	Trenching/Boring \$100,000 Fiber/Conduit/Pull Boxes \$100,000 Fiber Pull \$100,000/year
3.1.7	Attract medical specialties and services not currently available in McAllen and develop a plan to bring them here	MEDC	Ongoing	Ongoing	Program	Program	Provides better health services to the citizens of McAllen, bring regional medical consumers to McAllen, which will also result in retail sales.
3.1.8	Continue 380 Economic Incentive Agreements for new & existing businesses for general business and property base expansion.	City, MEDC	Ongoing	Varies	\$2,863,115	\$3,640,000	Economic Incentives; vary depending upon prospect's impact on the community; new jobs, major new added property value, etc.
3.1.9	Continue efforts to ease bridge crossing to and from Mexico; secure grants to facilitate truck traffic.	Bridge	Ongoing	Program	Program	Program	Work to enhance and expand commercial business & international trade.
3.1.10	Continue to work to enhance variety of higher education opportunities, enhancing region's skilled labor pool	MEDC	Ongoing	Program	Program	Program	Demographics indicate substantial opportunities in the region, plus a need for higher educated work force.
3.1.11	Increase marketing efforts to recruit and retain business	City Mgr., Retail	Ongoing	Program	Program	Program	Matching grant programs, 380 Agreements for selected, new retailers.
3.1.12	Construction of FMCSA at the Hidalgo Port of Entry	Bridge	1-2 yr	\$1,717,269	\$ -	\$1,717,269	Construct new facility for bus inspections by Federal Motor Carriers Safety Administration at Hidalgo.
3.1.13	Work with UTRGV to attract medical manufacturing opportunities to McAllen. Establish a plan to work with drug companies to do clinical trials here	MEDC	Ongoing	Ongoing	Program	Program	Provides opportunity to create high paying research and manufacturing jobs to the citizens of McAllen, allowing us to raise the income level and standard of living in our community.
3.1.14	Facilitate creation of UTRGV Medical District	City Commission	Ongoing	Ongoing	\$1,000,000	\$1,000,000	Land to be repaid; 49 acres; infrastructure funded by City as Economic Incentive
3.1.15	UTRGV Nursing Program - funding assistance	City Commission	FY18-19	\$150,000	\$150,000	\$ -	Funding assistance to increase trained nurses in the area.
3.1.16	Airport Improvements	Airport	Ongoing	Ongoing	\$2,226,083	\$16,675,093	Various Airport projects including a major improvement for Runway/Taxiway Safety Improvements.
3.1.17	Continue to expand manufacturing base by attracting primary service and manufacturing investment/jobs to McAllen	MEDC	Multi-year	Program	Program	Program	This sector has the greatest impact on bringing new money into the local economy and provides long-term revenue growth.
3.1.18	Increase focus on attracting higher skilled, higher wage jobs & professional careers in medical & research fields	MEDC	Multi-year	Program	Program	Program	Recent growth in local educational institutions has resulted in an enhanced MEDC focus on jobs in this area, working with regional stakeholders.
3.1.19	Work closely with the local development community to insure we have available buildings necessary to support new manufacturing related-companies	MEDC	Multi-year	Program	Program	Program	As the demand for larger buildings, often with specialized requirements, continues to grow, it is important to respond quickly to customers' demands for available space.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 18-19	Budget 19-20	Status/Rationale
3.1.20	Continue to Partner with the City leadership and other partners to enhance the "quality of place" and the promotion of McAllen as a great place to live, work, and play.	MEDC	Multi-year	Program	Program	Program	The effort to improve our community is continuous and requires the efforts of everyone. MEDC continues to do our part to support those efforts.
Strategy 3.2: Promote the development and long term revitalization of the City's strategic core.							
3.2.1	REFRESH 50/50 Program for aesthetic improvements	Retail Development	NEW	\$200K/yr	Program	\$200,000	Program to enhance visual appearance along key corridors in McAllen.
3.2.2	Create City Gateways/monument signs	City Mgt/Engineering	Ongoing	Annual	\$316,804	\$152,652	Enhance the corridors that lead into the City.
3.2.3	McAllen Heritage Center funded - Downtown	City Commission	Ongoing	Annual	\$55,455	\$140,000	Funding operations in historic Main St. building.
3.2.4	Promote 2020 Census Activities	Overall City	Every Decade	\$100,000	\$ -	\$100,000	Ensure a proper count of all who live in McAllen.
Strategy 3.3: Adopt policies and programs which encourage private-sector growth and prosperity.							
3.3.1	REFRESH 50/50 Program for aesthetic improvements	Retail Development	Program	\$200K/yr	\$ -	\$200,000	Program to enhance visual appearance along key corridors in McAllen.
3.3.2	Update (Planning) Comprehensive Plan	City Commission/Planning	Every Decade	\$300,000	\$ -	\$300,000	An UPDATE of the city's overall plan for development/redevelopment of the city.
3.3.3	Fund Chamber of Commerce to assist existing local business expansion	Commission	Ongoing	Program	\$1,078,513	\$1,101,823	Programs include promotion of members' businesses, Business Incubator, Innovation, etc. and to encourage/promote business.
3.3.4	Project Imagine Tomorrow to identify and rebuild/remodel the dilapidated homes in targeted areas	City Mgr Office, Code Compliance	Multi-year	Ongoing	\$250,000	\$200,000	Continue this successful project to identify and improve homes which cause negative effect - almost all in core area. Very successful; funding increased this year.
3.3.5	Ordinance Review Committee identifying Code/Ordinance items which can be improved to improve ease of compliance	City Manager's Office/ City Commission	Ongoing	Program	Program	Program	Already adopted several changes and the Committee will continue to make recommendations to the Commission.
3.3.6	Chamber continues to operate former Main Library as a business "incubator"	Chamber, City Manager	Ongoing	Program	Program	Program	Operating in partnership with Texas Wilson, Inc. for furnishings, City/CVB for funding.
3.3.7	Continue Chamber Entrepreneur program to assist those wishing to form new businesses	Chamber	Ongoing	Program	Program	Program	Ongoing program by Chamber of Commerce to encourage/promote new business creation in McAllen.
Strategy 3.4: Promote tourism to the area.							
3.4.1	Fund CVB to promote tourism	CVB - Chamber of Commerce	Ongoing	% of HOT tax	\$1,100,000	\$1,101,823	Funding includes Convention incentives, tourism marketing, bonds with Mexican shoppers and tourists.
3.4.2	Airport Improvements	Airport	Ongoing	Ongoing	\$2,226,083	\$22,185,453	Various Airport projects including a major improvement for Runway/Taxiway Safety Improvements. City portion budgeted but some require further federal approvals.
3.4.3	Increase Winter Texan loyalty to McAllen	City Manager	Ongoing	Program	Program	Program	Trends indicate a diminishing market but still an important market to the greater region.
3.4.4	Increase marketing of McAllen	CVB	Ongoing	Ongoing	\$200,000	\$200,000	Promotion of McAllen as the destination of the region (Marketing includes south Texas and northern Mexico.

Strategic Business Plan

Goal 4: Set the standard for public safety and emergency preparedness.

Goal #4 is a commitment to continue to be the regional leader in public safety. Public Safety accounts for over half of all General Fund expenditures and continues to be the priority. In the most recent 2019 McAllen Citizen Survey, citizens' ratings in Police, Fire and Emergency Service satisfactions saw substantial jumps from already high satisfaction rates (2015). As MPD took control of their emergency and non-emergency calls for service, they saw the biggest jump (up from 62% in 2015 to 74% in 2019). Overall, "Quality of..." Police and Fire services not only increased, but are very high relative to many cities. Since 2015, 2 fire stations have been replaced, the Public Safety building was expanded with a parking structure soon to be completed. Public Safety, Fire and Emergency services "quality of education" all had increased satisfaction rates. Citizens were clearly satisfied with the emphasis placed upon overall public safety.

Num	Objective	Dept./ Agency	Time-line	Total Project Cost	Estimated 18-19	Budget 19-20	Status -Rationale
Strategy 4.1: Strengthen and enforce laws and policies which protect and promote business and resident investment.							
4.1.1	Continually update International Building Codes	Permits & Inspections	Ongoing	Program	Program	Program	Many of the regulations we enforce are mandated by Federal or State laws. These are enforced locally and lead to improved safety based upon national experience.
4.1.2	Continue implementation of online permitting (a major city investment to ease both the process and functionality of obtaining various permits from the City)	Development Group, Code Enforcement	Ongoing	Program	Program	Program	Reduce barriers to compliance; increase customer appeal. Continual improvement and expansion via Accela.
4.1.3	Use 311 "Public Stuff" App & McAllen 311 Center to encourage code compliance	311 Center	Ongoing	Program	Program	Program	This makes it easier for citizens to contact/understand code compliance efforts/process. New "311" system rolled out October, 2019
Strategy 4.2: Promote and enhance safety in the community.							
4.2.1	Construct Public Safety Building parking garage	Police	2014-2020	\$3,160,000	(seized \$)	(seized \$)	Funding of these improvements at no cost to taxpayers - utilized seized funds for these improvements.
4.2.2	Continue efforts to keep McAllen a "Safe City"	Police	Ongoing	Program	Program	Program	McAllen ranked #23 of 2,929 cities ranked by Backgroundchecks.org in 2019 using FBI crime statistics.
4.2.3	Continue high citizen satisfaction rating of Police service & decreasing crime rates	Police	Ongoing	Program	Program	Program	Recent crime rates down; citizen satisfaction VERY HIGH according to 2019 McAllen Citizen's Survey.
Strategy 4.3: Develop initiatives which prevent fire incidents in the city; deliver excellent fire service.							
4.3.1	Continue high citizen rating of Fire service and low ratio of fires per population	Fire	Ongoing	Program	Program	Program	2019 Citizen Survey indicates continued improvement in very high satisfaction rates for City's fire protection and safety.
4.3.2	Maintain McAllen's high ISO Rating	Fire	Ongoing	Program	Program	Program	The rate has moved from "4" to "2" for Insurance Service Office rate, which is the highest rating in the Valley.
4.3.3	Completely replace aging Fire Station #2 at Harvey and Main St.	Fire	2018-19	\$2,000,000	\$1,808,696	\$ -	Outdated station cannot accommodate newer trucks. Location: 2811 N. Main St. (Completed)
4.3.4	Reactivate smoke alarm installation program for elderly residents; install 20 per month	Fire	1 yr	Program	Program	Program	Presents a positive image of the Fire Department while keeping our elderly safe.
Strategy 4.4: Enhance preparedness and civic communication to proactively control effects of emergencies.							
4.4.1	Continue training employees on new & improved functions of "Code Red" emergency notification system.	Emergency Operations	Ongoing	Program	Program	Program	Enhance communications with McAllen residents & visitors to better prepare for all hazards.
4.4.2	Adopt Storm Water Management Ordinance.	Public Works; Engineering	Ongoing	Program	Program	Program	Goal is to adopt federal requirements to reduce storm water pollution.
4.4.3	Finalize improvements and agreements which formally co-locate local, State and Federal partners into the Emergency Operations Center (EOC).	Emergency Operations	1 yr	Program	Program	Program	Center will function year-round; insures functionality during emergencies, locates all officials into McAllen's Center during emergencies.
4.4.4	Radio Lease Agreement	Emergency Operations	2015-2025	\$4.6M	\$1,119,928	\$595,643	Equipment lease purchase agreement for replacement of Motorola radios.

Strategic Business Plan

Goal 5: Provide strong stewardship of McAllen's financial resources while setting the standard for good governance.

Goal #5 relates to "continual improvement" of service delivery citywide while maintaining conservative management of city finances. These efforts were confirmed in 2019 Citizen Survey results with "Leadership provided by city's elected officials" ranking 22 points higher than national benchmarks (61% vs. 39% nationally) and "Overall effectiveness of city management" ranking 26 points higher than national benchmarks (65% vs. 39% nationally). The "Quality of customer service you receive" had the largest positive response vs. national benchmarks (74% vs. 45% nationally). *The survey company noted that these results are ALL contrary to national trends.* Management has reduced the growth in expenditures over the past several years (due to many back-to-back decreases in sales tax revenues) while maintaining high satisfaction results, implementing changes where surveys indicated the need. In 2018-19 the sales tax weakness was reversed with the City finally meeting - then exceeding - sales tax revenues from their previous "peak" in 2014-15. With these results and an apparent trend of increased sales AND property tax revenues, many items which were deferred - with little to no impact on service quality - were funded at year-end '18-19 or programmed for increases in the 2019-20 Adopted Budget.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 18-19	Budget 19-20	Status -Rationale
Strategy 5.1: Limit growth in expenditures; improve efficiency.							
5.1.1	Maintain Provider Network for Workers' Compensation	Risk	Ongoing	Net Savings	Program	Program	Program that continues to decrease claims and expenditures.
5.1.2	Implement new "Recycle Right" program to dramatically reduce contamination and heavy labor costs	Public Works	Ongoing	Net Savings	Net Savings	Net Savings	Program has begun; should increase revenue to Solid Waste program and reduce costs in recycling program <i>Major improvement</i> in compliance is demonstrated over the last 3 years.
5.1.3	Continue implementation of Sanitation Ordinance which requires enforcement of proper bin use	Public Works	Ongoing	Net Savings	Net Savings	Net Savings	Limited placement of empty bins in alleys; reduce recycle workload related to non-compliant bins (improperly used bins lead to extra charges or removal).
5.1.4	Facilitate more ONLINE transactions: (Permits, Subdivisions, Garage Sales, etc. via enhance Accela use.)	Development Group, I.T.	Ongoing	Program	Program	Program	Reduce need for customers to come in and decrease need for face-to-face customer service for improved customer service.
5.1.5	Accept credit/debit card payments in all development group departments.	Development Group, I.T.	Ongoing	Program	Program	Program	Reduces the need for customers go to different locations for 1 transaction; reduced need for cashiers/increases automation.
5.1.6	Work with contract lobbyist to leverage contacts and state appointed leaders for funding possibilities.	City Mgr.	Ongoing	Program	Program	Program	Connect Mayor, City Commission, and Departmental needs with Local Legislative initiatives.
5.1.7	Hold employee "Health Fair" to encourage increased health screening and health awareness levels	Benefits	Ongoing	Program	Program	Program	Reduce long-term employee related health costs.
Strategy 5.2: Improve customer service in all levels of city government.							
5.2.1	Continue to improve the new "McAllen 311" Customer Service Center & mobile app.	311 Center	Ongoing	Program	Program	Program	2019 converted system to real "311" system where that is the number citizen's dial.
5.2.2	Introduced new Work Order system, to be integrated into 311 center	311 Center	Ongoing	Program	Program	Program	Work Order system needed for accountability/case progress.
5.2.3	Plan for improvements based upon 2019 external & internal service surveys.	City Mgr.	Ongoing	Program	Program	Program	Using a 3 year improvement cycle (survey, plan, implement, then repeat), the City uses surveys to improve customer satisfaction using I/S (importance/satisfaction) analysis: RESULTS: Very high ratings for Commission & Management. Concerns increased for "traffic" and "drainage".
5.2.4	For building/structural periodic inspections, increase percentage completed within 12 hours	Building Inspections	Ongoing	Program	Program	Program	Part of this related to Accela reporting; periodic inspections such as framing, electrical. 12 hours not including weekends.
5.2.5	Increase overall Accela use in all departments dealing with Development.	Development Group	Ongoing	Program	Program	Program	More processes streamlined or eliminated; more online access for customers (adding Public Works now).
5.2.6	Provide monthly Brush Collection service twelve (12) times per year for residents and commercial establishments. Increase citizen ratings.	Public Works (Brush)	Ongoing	Program	Program	Program	Sustain an on-time collection schedule 90% of the time.
5.2.7	Continue Downtown and Convention Center Trolley Service	Transit	Ongoing	Program	Program	Program	Trolleys delivered. Bus Operators are a part of programmed expenditures of transit.
Strategy 5.3: Improve and measure performance of objectives; compare versus peers.							
5.3.1	Continue to increase & expand online permitting using Accela	Dev. Group, I.T.	Ongoing	Program	Program	Program	Technology to be used to educate customers about ONLINE services offered so that "in-person" transactions are needed less over time.
5.3.2	Use social media to improve marketing and promotion of Parks department, functions and events.	Parks	Ongoing	Program	Program	Program	Social media use (Facebook, Twitter, constant contact) to promote programs, events, functions and department accomplishments.
5.3.3	Use GPS/ GIS technology to track and inventory assets in the field	Public Works (Admin.)	Ongoing	Program	Program	Program	Identify all service points (residence & commercial accounts) geographically to optimize collection routes and reduce fuel consumption. Routes have been changed in some cases, slightly modified for increased efficiency. Ongoing effort.

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network.

Infrastructure has for decades been a key asset of the City of McAllen. Due primarily to some major *flood events* and *traffic congestion* (some of which is related to the 3-year Expressway 83 construction), citizens' strongest recommendations for increased focus were related to these 2 issues. Several infrastructure (and maintenance) items ranked below national benchmarks. PRIOR to the most recent large flooding event, the City proposed numerous large projects to improve drainage as well traffic flow. Because these are complex projects, there is normally a lengthy time between citizen approval and "completion" of projects. A strong focus has been placed on these projects with the outsourcing of numerous projects to several engineering firms so that work can be done concurrently and on a large scale. As construction progresses, there will be disruptions in neighborhoods and on traffic corridors. Improvement in satisfaction levels is expected upon completion. If the frequency of major flooding events increases, more projects will likely be needed in the future which could impact satisfaction rates. McAllen - and many Texas cities - are dealing with these two ongoing challenges issues. According to our most recent citizen survey, infrastructure improvements rank at the top of services where citizens wanted increased emphasis. Progress continues on new roadways and road improvements, but citizens wanted more a higher priority of traffic movement and drainage according to the Survey. In response, major projects were proposed with a bond election necessary to complete the large list of projects.

Num.	Objective	Dept. / Agency	Time- line	Total Project Cost	Estimated 18-19	Budget 19-20	Status - Rationale
Strategy 6.1: Provide state of the art service-delivery assets.							
6.1.1	Construct new Parks and Recreation Headquarters	Parks and Recreation	Ongoing	\$5,170,260	\$89,899	\$3,000,000	New building needed due to obsolesce, age and size. Current site sale will offset part of the cost. (Land purchased FY 17-18)
6.1.2	Complete Construction of addition to Police Headquarters including new parking garage	Police, Engineering	2 yrs.	\$4,561,609	\$2,516,242	(seized funds)	Main HQ construction completed by Milnet. Garage costs are paid from seized funds.
6.1.3	Complete Anzalduas Bridge long-term plan: Southbound truck traffic, southbound inspection area	Anzalduas Bridge, Bridge Board, Commission	Multi-year	\$54M	\$ -	\$4,000,000	International Trade between Maquila's and Trade Zone, expansion to facilitate rapidly growing produce importation. This year: Cargo Design
6.1.4	Continually improve Development Center	City Mgt.	Ongoing	Program	Program	Program	Maintain open, customer focused "one stop shop" image. 2019: ACM Michelle Rivera now has one person in charge of following up on all transactions.
6.1.5	Continually improve Transit facilities are state of the art	Transit	Ongoing	Program	Program	Program	Ensure the McAllen Bus Station continues to be a major transportation hub. New north Hub to have wash / repair buildings and refueling station. (2020-2021 construction). In design.
6.1.6	Continually improve Convention Center	Conv Center	Ongoing	Program	Program	Program	Maintain building so that it continues to be state of the art facility.
6.1.7	Continually improve Public Works, Composting large trucks, equipment & facilities	Public Works	Ongoing	Program	Program	Program	Continually maintain the highest standards for large vehicles/equipment for refuse, recycling and brush collection. Continually improve Public Works facilities.
Strategy 6.2: Maintain excellent roadways; improve mobility.							
6.2.1	2018 Bond Project: Comprehensive Traffic Study	Traffic	2 yrs	\$700,000	\$50,000	\$700,000	A major study that will lay the groundwork for an improve traffic signalization in the City, the #1 desire of citizens per 2019 Citizen Survey
6.2.2	2015 Bond Project: Streets Improvements	Engineering	Ongoing	\$24M	\$1,226,252	\$18,874,359	Various Street Improvements approved in 2015 Bond.
6.2.3	Bicentennial Extension - Trenton to 107	Engineering /TxDOT	2 yrs	\$12,863,651	\$244,179	\$12,863,651	Project put out to bid in FY 18-19 and came in well under budget. Construction to commence. Will assist in reducing traffic on major roadways, in line with citizen priorities from 2019 Survey. 2015 Bond Project
6.2.4	Ware Rd. Expansion: 3 mile to 5 mile	Engineering	4 yrs	\$12,500,000 total; City: \$1,000,000	TxDOT funded	TxDOT funded	Work with TxDOT: Ware upgrade to 4 lane, \$12 500,000. City share: \$1M PAID FY 16-17
6.2.5	Roadway improvements at key intersections	Engineering	Ongoing	Ongoing	\$238,600	\$100,000	This year - Taylor and 3 mile; Bicentennial and Trenton
6.2.6	Expand Traffic Signal coverage: 4 major intersections	Traffic	Ongoing	Ongoing	\$242,180	\$100,000	Upgrade intersections as traffic counts or accidents warrant.
6.2.7	New Signal Cabinets - Bond Project	Traffic	Ongoing	\$1,349,000	\$1,252,755	\$96,245	Upgrading of control cabinets for signals. Allows to address traffic mobility more effectively.
6.2.8	Daffodil Ave from Ware to Taylor	Engineering	Mult-year	\$3,847,197	\$35,000	\$3,812,197	Widen Daffodil to full width, curb and gutter section
6.2.9	Removal of traffic signals where justified	Traffic	Ongoing	Ongoing	Program	Program	Continually check for unneeded signals to reduce stops. These follow a methodical verification process. Reduces maintenance costs as well.
6.2.10	Ware Road to Taylor Road: 5 Mile	Engineering	multi-yr	\$1,346,600	\$ -	\$1,346,600	Interlocal Agreement - Hidalgo County
Strategy 6.3: Provide excellent stormwater management for businesses and residents.							
6.3.1	2018 Drainage Bond	Commission Engineering	Mult-year	\$22,000,000	\$6,196,244	\$15,958,426	Bond issues PASSED 2018 - Consultant contracts approved with all under design . Various funding sources to pay for all projects.

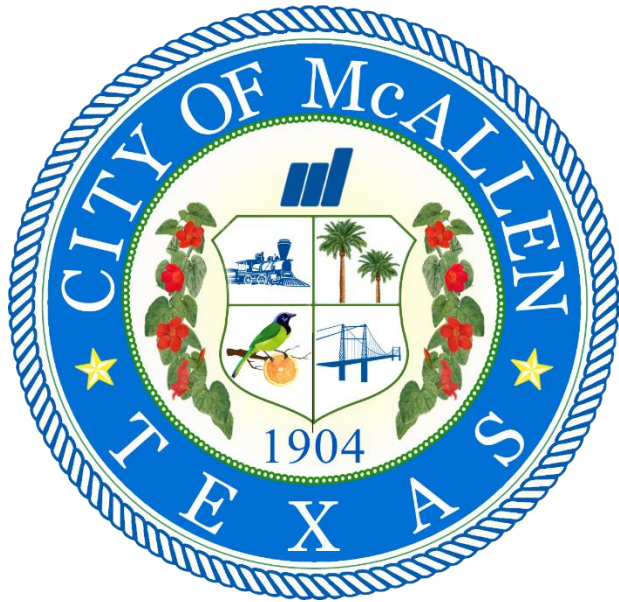
Num.	Objective	Dept. / Agency	Time- line	Total Project Cost	Estimated 18-19	Budget 19-20	Status - Rationale
6.3.2	Drainage Fee Projects	Engineering	Mult-year	Ongoing	\$308,720	\$2,371,600	Various locations within City for drainage improvements funded by drainage fees.
6.3.3	Pecan @ N. 27th Drainage Improvements	Engineering	1 yr	\$281,244	\$281,244	\$ -	Storm Drainage detention facility at Lincoln Middle School and storm drainage improvements along Pecan. Completed.
6.3.4	Westway Heights Drainage Improvements (major new regional detention project)	Engineering	2 yr	\$4,307,326	\$2,469,645	\$617,411	Storm Drainage Improvements for area between 23rd and Bicentennial and La Vista and Daffodil.
6.3.5	Kennedy Avenue Drainage Improvements	Engineering	2 yr	\$844,055	\$325,392	\$488,088	Construction of a storm drainage improvements to serve Kennedy Ave. between 2nd and 8th.
6.3.6	El Rancho - Santa Cruz S/D Drainage	Engineering	1 yr	\$635,029	\$400,468	\$ -	Mitigate flooding by constructing a 4-acre overflow basin in order to provide additional volume. Complete.
6.3.7	Continually remove weed/tree growth and garbage in open drainage facilities	Public Works	Ongoing	Program	Program	Program	To maintain water flow/ reduce flooding.
6.3.8	Reprofile main drain ditches (wider/deeper)	Public Works; Engineering	Ongoing	Program	Program	Program	To increase water flow/ reduce flooding.
6.3.9	Drainage Channel Maintenance Access Improvements	Public Works	Ongoing	Program	Program	Program	Improve access to existing drainage channels to facilitate maintenance activities necessary for proper channel function.
6.3.10	Storm System Inspection and Flushing	Public Works	Ongoing	Program	Program	Program	Inspect and flush existing storm water infrastructure to ensure proper function and ultimately reduce likelihood of flooding.
6.3.11	Drainage Channel Erosion Mitigation	Public Works; Engineering	Ongoing	Program	Program	Program	Assess and mitigate bank and storm sewer outfall erosion to maintain integrity and function of drainage channel.
6.3.12	Stormwater Quality Monitoring	Public Works; Engineering	Ongoing	Program	Program	Program	Establish baseline stormwater quality (WQ) parameters to monitor watershed health and develop/implement necessary best management practices (BMPs) to reduce potential pollutants.
6.3.13	Storm sewer Infrastructure Maintenance/Installation	Public Works	Ongoing	Program	Program	Program	Small/medium scale repair of existing, deteriorated storm sewer infrastructure and small/medium scale in-house storm sewer infrastructure construction projects.
6.3.14	Stormwater Pump Station and Gate Structure Outfall Operation & Maintenance	Public Works	Ongoing	Program	Program	Program	Operate and maintain stormwater pump stations and gated control structures to reduce likelihood of flooding from moderate to severe storm events.
6.3.15	Stormwater Public Education & Outreach	Public Works	Ongoing	Program	Program	Program	Educate the public about stormwater infrastructure and runoff quality to cooperatively ensure storm sewers are kept free of debris and potential pollutants.
6.3.16	Adopt Stormwater Management Ordinance; implement	Public Works; Engineering	Ongoing	Program	Program	Program	Held Workshop with City Commission, reviewing with Legal for ordinance format.
Strategy 6.4: Provide high quality water and sewer services.							
6.4.1	Acquisition of Water Rights - HCID #1	MPU	completed	\$9,000,000	\$ 6,900,000	\$ -	A total of 4,000 AC-FT was acquired from HCID # 1.
6.4.2	SWTP Expansion Filter/Clarifier	MPU	18 months	\$10,000,000	\$ 250,000	\$10,000,000	Increase Capacity at the South Water Treatment Plant and upgrade the SCADA system.
6.4.3	South WWTP Maintenance Bldg Remodeling	MPU	1 year	\$2,200,000	\$ -	\$ 2,200,000	Construction of new Maintenance Building, which is necessary for day to day operations of the SWWTP Facility.
6.4.4	North WWTP Electrical & SCADA Programming	MPU	1 year	\$2,414,550	\$ 300,000	\$ 2,500,000	Installation of Back-up Power Generators necessary to maintain the Plant's Process Operational during events of Power Loss.
6.4.6	Dicker Road Sewer project (Phase I)	MPU	18 months	\$800,000	\$ -	\$ 800,000	Installation of a wastewater system to provide services to the Southern sewer CCN area.
6.4.7	SWTP Transmission Main to Ware Rd	MPU	18 months	\$800,000	\$ -	\$ 800,000	New transmission line to help deliver potable water to the western half of McAllen service area.
6.4.8	HCID #1 Raw Waterline	MPU	18 months	\$800,000	\$ -	\$ 800,000	Raw water line to deliver a new source water to our South Water Treatment Plant.
6.4.9	South-east Water Transmission Line (Dicker Road, 23rd to 10th)	MPU	18 months	\$700,000	\$ -	\$700,000	Will result in water service available in Dicker Road area between 23 rd Street 10 th Street. Early Spring expected construction start.
6.4.10	Waterline replacement at Balboa Acres Phase II	MPU	18 months	\$500,000	\$100,000	\$400,000	Replacing aging infrastructure; Anticipate Construction in early 2019.
6.4.11	Ware Road Widening Utility Relocation Project	MPU	completed	\$2,000,000	\$1,200,000	\$ -	TxDOT initiated Project to widen Ware Road from Buddy Owens to Auburn Ave. Utility relocation design is complete. Construction has commenced in Fall of 2018.
6.4.12	Sprague Sanitary Sewer Phase 1	MPU	Multi-year	\$5,144,707	\$140,000	\$4,878,554	Phase 1 of a sanitary sewer masterplan to provide sanitary sewer to the north western limits of the City of McAllen. This project will provide for a gravity sanitary sewer system and replace aging pump lift stations.

Strategic Business Plan

Goal 7: Improve Workforce Preparedness

While Goal #1's mission is to create a city which is attractive to students, educated professionals & retirees as well as families, GOAL #7 seeks to increase opportunity and improve the economic futures of those who choose to live here. The creation of UTRGV, its Medical School, Texas A&M branch campus, and the expansion of South Texas College serve to expand opportunity. The City will continue to improve and expand these partnerships as well as working with Texas Workforce Commission to continue improving opportunity and decreasing unemployment, which is currently at a decades-low rate. Together with affordable transportation, these will have a pronounced impact on workforce preparedness and continued improvement in average household incomes in the City.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 18-19	Budget 19-20	Status - Rationale
Strategy 7.1: Expand educational opportunity in the Region.							
7.1.1	Assist in funding UTRGV Medical School - McAllen assets	Commission	Ongoing	Conditional Commitment	\$1,000,000	\$1,000,000	Funding to assist in Medical School development is an "up to" amount annually.
7.1.2	Continue working with STC to supplement training in the region	City Comm./ Chamber	Ongoing	Ongoing	\$259,440	\$259,440	Help develop environment to encourage high school graduates to stay in area.
7.1.3	Coordinating with STC to develop a Fire Science degree program within 3 years	Fire	3 yrs	Program	Program	Program	Create a venue for Firefighters, citizens while also creating an international training venue for industry from the US and Mexico.
7.1.4	Work with STC, A&M and UTRGV in order to increase public transportation to their respective campuses as well as promote the use of the City's parking facilities as park-n-ride options for students.	Transit	5 yrs	Program	Program	Program	Develop affordable, reliable, environmentally friendly transportation options in order to ensure students are able to arrive on campus. Have the university provide match to leverage 80% federal funds for capital (i.e. the university can build it's own garage, or provide the City 20% match to build a transit park -n-ride, which we can use 80% of federal funds to build)
Strategy 7.2: Improve community development in order to reduce barriers to citizen success.							
7.2.1	After school programs (Parks and Recreation)	Parks and Recreation	Ongoing	Ongoing	\$200,000	\$200,000	Programs funded by Development Corp. for after school programs as part of the original mission (per ballot 1997)
7.2.2	After school programs (Boys & Girls Club, MISD)	Dev. Corp.	Ongoing	Ongoing	\$208,898	\$208,898	Programs funded by Development Corp. for after school programs as part of the original mission (per ballot 1997)
7.2.3	VIDA funded to assist in workforce development	Dev. Corp.	Ongoing	Ongoing	\$531,000	\$531,000	Participants assisted to complete education and improve earning potential.
7.2.4	LIFT funding for upward mobility	Dev. Corp.	Ongoing	Ongoing	\$125,000	\$125,000	Lending for small business and start-ups which do not have access to traditional financing. A non-profit corp.
7.2.5	TRANSIT: METRO McALLEN - city portion	McAllen Metro	Ongoing	Ongoing	\$925,618	\$933,914	Local match for operating costs for Metro McAllen (FTA 50% match; City 50% match)
7.2.6	TRANSIT TERMINAL - city portion Maintenance & Operations	Transit	Ongoing	Ongoing	\$166,868	\$185,782	Local match for capitalized operating costs for Terminal (FTA 80% match; City 20% match)
7.2.7	TRANSIT: New North Hub & Maintenance Facility	Transit	2018-2020	\$6,360,049	\$ -	\$5,060,049	New hub at Buddy Owens & N. 23rd St. Hub will act as transit station, transfers, and maintenance yard for McAllen Metro.
7.2.8	Shelters & Passenger Amenities	Transit	2019-20	Ongoing	\$ -	\$750,000	Project is intended to provide seating and comfort amenities along the routes for passenger convenience.
7.2.9	Accessibility and Walkways	Transit	2019-20	Ongoing	\$ -	\$2,000,000	Transit Department intends to build walkways, paths, and/or improved access to bus stops for pedestrians and bikers wishing to access our Transit System.
7.2.10	Quinta Park and Ride	Transit	2019-2024	Ongoing	\$ -	\$3,000,000	Continue working with non-profit Board for a new, dramatic nature-oriented destination. Currently working with architects on plans, budgeting, fundraising/financing plan.
7.2.11	Health Clinic Facility- El Milagro	Commission	Multi-year	Ongoing	\$233,942	\$233,942	Programs funded by Development Corp. for after school programs as part of the original mission (per ballot 1997)
7.2.12	Affordable Homes of South Texas	Commission	Ongoing	Ongoing	\$497,640	\$267,300	For building new homes for low to moderate income citizens, primarily in established, older neighborhoods.
7.2.13	Comfort House	Commission	Annual	Varies	\$100,000	\$115,000	Funding for this palliative hospice center in the city.
7.2.14	Miracle Field	Commission	New	\$177,000	\$ -	\$177,000	Additional funding to serve the needs of all children.
7.2.15	Adaptive Playground Baseball Field	Commission	New	\$100,000	\$ -	\$100,000	Additional funding to serve the needs of all children.
7.2.16	Adaptive Playground Palm View	Commission	New	\$100,000	\$ -	\$100,000	Additional funding to serve the needs of all children.



The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of McAllen, Texas, for its annual budget for the fiscal year beginning October 1, 2018 and ending September 30, 2019.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy documents, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our FY 2020 budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of McAllen
Texas**

For the Fiscal Year Beginning

October 1, 2018

Christopher P. Morill

Executive Director

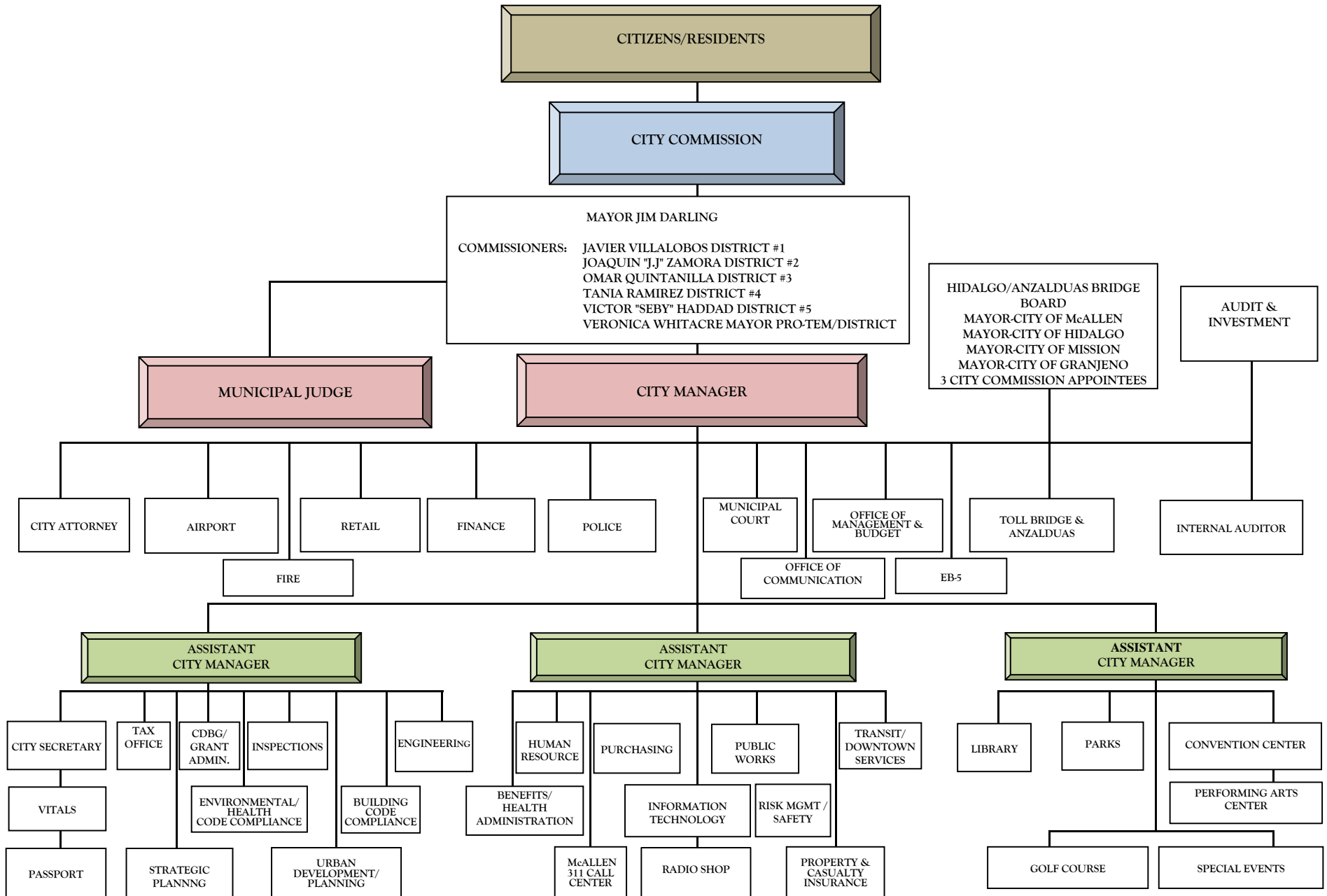
City of McAllen's Location in Relation to the State of Texas



The City of McAllen lies in the southern region of the State in an area referred to as "The Rio Grande Valley". It is the largest City of the County of Hidalgo. The City was incorporated on February 20, 1911, and its Charter was adopted on January 31, 1927. Its form of government is Home Rule, i.e., Mayor/Commission-City Manager.

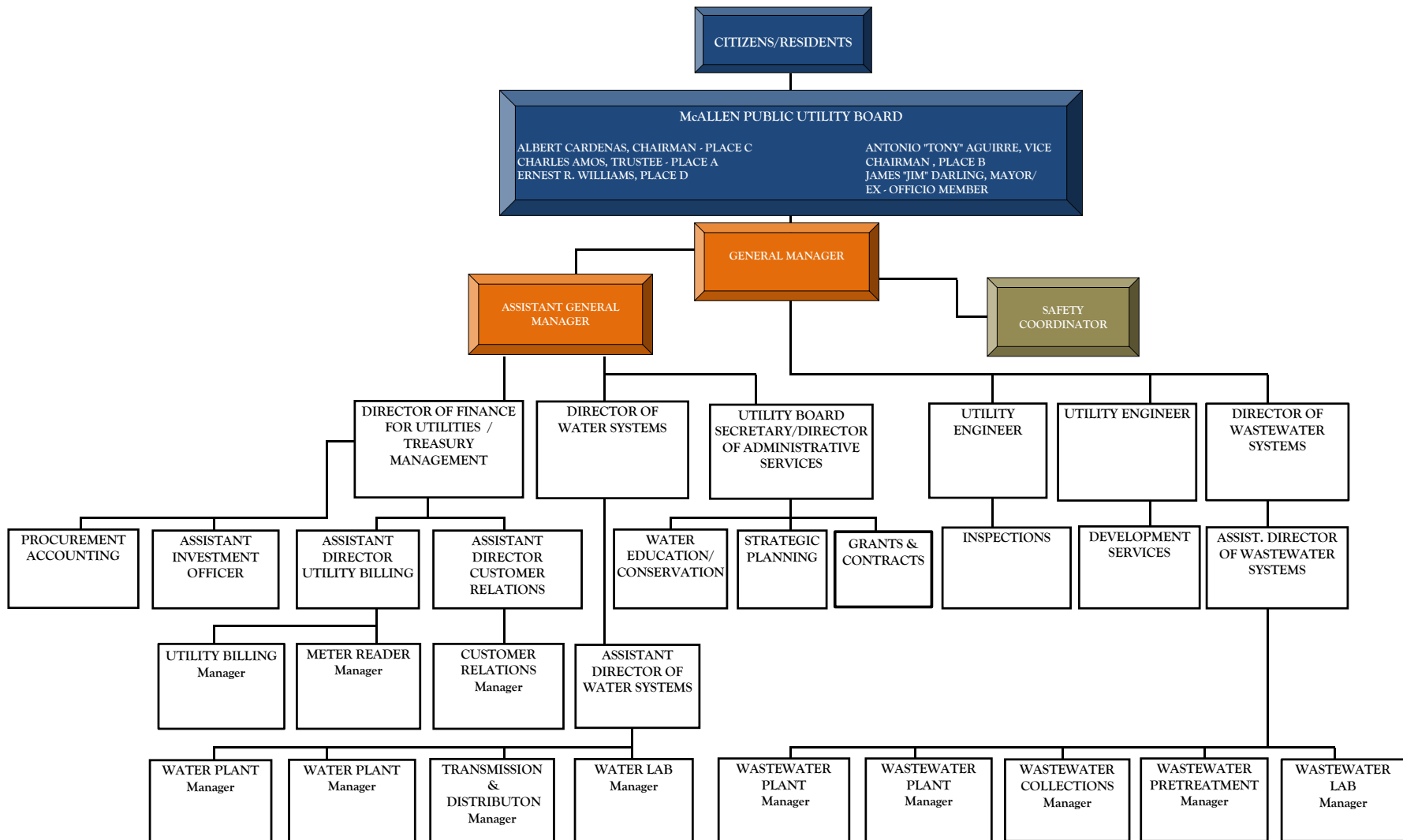
Estimated Distance to other Texas Cities:	
	Miles
San Antonio.....	230
Austin.....	300
Houston.....	340
Dallas.....	490
El Paso.....	750

CITY OF McALLEN, TEXAS



McALLEN PUBLIC UTILITY

Organizational Chart FY 2019-2020



COMBINED FINANCIAL SECTION

City of McAllen, Texas 2019-2020 Combined Budget Summary All Funds				
	Beginning Fund Balance	Projected Revenues	Transfers In	Transfers Out
General Fund				
General Fund	\$ 54,411,405	\$ 117,635,842	\$ 9,882,333	\$ (8,436,853)
Total General Fund	54,411,405	117,635,842	9,882,333	(8,436,853)
Special Revenue Funds				
Hotel Occupancy Tax	16,757	4,160,880	-	(2,859,057)
Hotel Venue Tax	320,362	1,189,836	-	(1,189,836)
Development Corp. of McAllen, Inc.	14,252,396	22,563,919	-	(6,154,675)
Christmas Parade	-	680,000	100,000	-
EB - 5	127,000	-	-	-
Parklands Zone #1	1,467,040	-	-	-
Parklands Zone #2	546,033	-	-	-
Parklands Zone #3	256,122	-	-	-
Public, Educational, and Governmental (PEG)	685,844	212,000	-	-
Friends of Quinta	466,618	105,000	-	(400,000)
Community Development Block Grant	-	2,105,509	-	-
Police Department Seized	3,096,175	-	-	-
Downtown Services Parking	30,480	1,276,300	-	(84,285)
Drainage Fee	1,749,872	1,296,000	-	-
Total Special Revenue Funds	23,014,699	33,589,444	100,000	(10,687,853)
Debt Service Funds				
Sales Tax Revenue Bond Debt Service	439	1,625,278	-	-
Local Government Finance Corporation Debt Service	-	-	1,070,369	-
General Obligation-Tax Note/C.O.	2,439,513	6,025,197	3,292,600	-
Hotel Tax Venue Debt Service	6	-	858,938	-
Water Debt Service	535,700	-	2,421,569	-
Wastewater Debt Service	1,822,545	-	5,933,337	-
Airport PFC C.O. Series 2011 (AMT)	322,716	-	726,218	-
McAllen International Contingency	500,000	-	-	-
Anzalduas Intl Crossing Debt Service 2007 A	548,905	-	1,732,500	-
Anzalduas Intl Crossing Debt Service 2007 B	349,108	-	837,875	-
Anzalduas Intl Crossing - Contingency	403,649	-	-	-
Total Debt Service Funds	6,922,581	7,650,475	16,873,406	-
Capital Projects Funds				
Capital Improvement	4,600,855	1,934,708	4,343,603	-
Quinta Mazatlán - Center for Urban Ecology Facility	-	23,740,380	400,000	-
Traffic/Drainage Fund	17,623,705	1,048,819	-	-
Parks Facility/Fire Station #2 Construction	3,431,782	-	-	-
Street Improvement Construction	9,116,374	9,766,489	-	-
Sports Facility Construction	556,499	-	-	-
Certificate of Obligations Series 2014	417,635	-	-	-
Information Technology	102,241	53,000	-	-
Water Depreciation	6,969,924	103,019	1,600,986	-
Water Capital Improvement	4,504,853	67,573	1,271,960	-
Water Revenue Bond Issues	25,775	12,000,000	-	-
Wastewater Depreciation	11,294,504	169,418	3,284,485	-
Wastewater Capital Improvement	5,158,908	77,384	837,270	-
Wastewater Revenue Bonds	2,246,104	33,692	-	-
Wastewater Revenue Bond - Clean Water & SWIRFT	378,556	7,000,000	-	-
Sanitation Depreciation	11,121,871	2,453,172	-	-
Palm view Golf Course Depreciation	288,861	-	150,000	-
Convention Center Depreciation	1,893,881	-	250,000	-
Performing Arts Depreciation	766,435	-	250,000	-
Passenger Facility Charge	7,522,620	1,337,398	-	(2,334,196)
McAllen International Airport Capital Impr.	(87,643)	14,474,790	2,320,913	-
Bridge Capital Improvement	3,235,345	245,000	1,437,921	-
Anzalduas Bridge Capital Improvement	899,122	2,713,596	480,541	-
Total Capital Project Funds	92,068,207	77,218,438	16,627,679	(2,334,196)
Enterprise Funds				
Water	5,635,087	23,786,928	-	(5,501,867)
Wastewater	3,584,888	22,398,344	-	(10,173,146)
Sanitation	12,521,468	21,213,000	-	(199,784)
Palm View Golf Course	915,688	1,378,997	-	(169,676)
McAllen Convention Center	812,484	3,134,730	2,206,646	(301,460)
McAllen Performing Arts Center	1,970,323	1,416,000	883,309	(250,000)
McAllen International Airport	7,459,893	6,262,510	-	(1,868,360)
Metro McAllen Transit	699,136	2,752,255	933,914	(49,946)
Bus Terminal	1,115,965	14,600,769	657,792	(7,568)
McAllen International Toll Bridge	1,297,263	14,202,576	-	(7,530,512)
McAllen Intl Toll Bridge - Restricted Acct	5,108,280	-	5,213,851	(5,230,240)
Anzalduas International Crossing	248,228	3,114,043	837,875	(3,063,024)
Total Enterprise Funds	41,368,703	114,260,152	10,733,387	(34,345,583)
Internal Service Funds				
Inter-Departmental Service	961,323	4,185,000	-	(31,784)
General Depreciation	11,440,994	3,941,489	-	-
Health Insurance	(864,908)	11,556,468	3,333,295	-
Retiree Health Insurance	659,563	1,589,297	-	-
Workmen's Compensation Fund	9,028,752	2,206,705	-	(1,713,831)
Property & Casualty Insurance Fund	43,078	800,000	-	-
Total Internal Service Funds	21,268,802	24,278,959	3,333,295	(1,745,615)
TOTALS	\$ 239,054,397	\$ 374,633,310	\$ 57,550,100	\$ (57,550,100)

19-20 Fund Balance Analysis Cont.

Operations	Capital Outlay	Debt Service	Total Appropriations	Revenue Over/Under Expenditures	Other Items Working Capital	Ending Fund Balance
\$ 115,022,513	\$ 1,867,429	\$ 263,174	\$ 117,153,116	\$ 1,928,206	\$ -	\$ 56,339,610
115,022,513	1,867,429	263,174	117,153,116	1,928,206	-	56,339,610
1,301,823	-	-	1,301,823	-	-	16,757
-	-	-	-	-	-	320,362
9,800,604	11,995,548	-	21,796,152	(5,386,908)	-	8,865,488
750,000	-	-	750,000	30,000	-	30,000
-	-	-	-	-	-	127,000
-	574,000	-	574,000	(574,000)	-	893,040
-	397,500	-	397,500	(397,500)	-	148,533
-	-	-	-	-	-	256,122
-	124,820	-	124,820	87,180	-	773,024
140,000	-	-	140,000	(435,000)	-	31,618
366,156	1,739,353	-	2,105,509	-	-	-
1,196,699	-	4,875	1,201,574	(9,559)	-	3,096,175
-	2,371,600	-	2,371,600	(1,075,600)	-	20,920
13,555,282	17,202,821	4,875	30,762,978	(7,761,387)	-	674,272
-	-	-	-	-	-	15,253,311
-	-	1,625,278	1,625,278	-	-	439
-	-	1,070,369	1,070,369	-	-	-
-	-	9,317,797	9,317,797	-	-	2,439,513
-	-	858,938	858,938	-	-	6
-	-	2,421,569	2,421,569	-	-	535,700
-	-	5,933,337	5,933,337	-	-	1,822,545
-	-	726,218	726,218	-	-	322,716
-	-	-	-	-	-	500,000
-	-	1,732,500	1,732,500	-	-	548,905
-	-	837,875	837,875	-	-	349,108
-	-	-	-	-	45,000	448,649
-	-	24,523,881	24,523,881	-	45,000	6,967,581
-	10,841,665	-	10,841,665	(4,563,354)	-	37,500
-	24,140,380	-	24,140,380	-	-	-
-	17,605,671	-	17,605,671	(16,556,852)	-	1,066,853
-	3,000,000	-	3,000,000	(3,000,000)	-	431,782
-	18,874,359	-	18,874,359	(9,107,870)	-	8,504
-	295,873	-	295,873	(295,873)	-	260,626
-	65,000	-	65,000	(65,000)	-	352,635
-	40,000	-	40,000	13,000	-	115,241
1,504,370	1,570,000	-	3,074,370	(1,370,365)	-	5,599,559
771,960	2,557,500	-	3,329,460	(1,989,927)	-	2,514,926
-	12,000,000	-	12,000,000	-	-	25,775
1,055,660	1,505,000	-	2,560,660	893,243	-	12,187,747
237,270	2,182,500	-	2,419,770	(1,505,116)	-	3,653,792
-	2,200,000	-	2,200,000	(2,166,308)	-	79,796
-	7,378,554	-	7,378,554	(378,554)	-	2
-	2,528,156	64,264	2,592,420	(139,248)	-	10,982,623
-	91,381	-	91,381	58,619	-	347,480
-	-	-	-	250,000	-	2,143,881
-	-	-	-	250,000	-	1,016,435
-	2,200,000	-	2,200,000	(3,196,798)	-	4,325,822
-	16,675,093	-	16,675,093	120,610	-	32,967
-	3,392,269	-	3,392,269	(1,709,348)	-	1,525,997
-	3,089,636	-	3,089,636	104,501	-	1,003,623
3,569,260	132,233,037	64,264	135,866,561	(44,354,640)	-	47,713,566
16,229,103	145,740	-	16,374,843	1,910,218	(261,514)	7,283,791
9,388,228	272,350	-	9,660,578	2,564,620	(96,857)	6,052,651
19,176,488	1,544,500	-	20,720,988	292,228	-	12,813,696
1,233,470	-	184	1,233,654	(24,333)	-	891,355
4,972,336	441,260	8,224	5,421,820	(381,904)	-	430,580
1,592,105	127,600	-	1,719,705	329,604	-	2,299,927
4,919,420	189,100	3,980	5,112,500	(718,350)	(790,412)	5,951,128
3,718,856	-	-	3,718,856	(82,633)	-	616,503
781,834	14,484,433	3,033	15,269,300	(18,307)	-	1,097,658
6,534,023	-	2,177	6,536,200	-	(135,864)	1,297,263
-	-	-	-	-	-	5,091,891
1,033,280	-	-	1,033,280	(144,386)	(45,000)	58,842
69,579,143	17,204,983	17,598	86,801,724	3,726,757	(1,329,647)	43,885,285
3,830,746	933,600	731	4,765,077	(611,861)	-	349,461
-	4,084,228	-	4,084,228	(142,739)	463,138	11,761,393
13,894,172	-	-	13,894,172	995,591	-	130,683
1,286,052	-	-	1,286,052	303,245	-	962,808
2,111,745	950	-	2,112,695	(1,619,821)	463,138	7,872,069
843,078	-	-	843,078	(43,078)	-	-
21,965,793	5,018,778	731	26,985,302	(1,118,663)	926,276	21,076,414
\$ 223,691,991	\$ 173,527,048	\$ 24,874,523	\$ 422,093,562	\$ (47,579,727)	\$ (358,371)	\$ 191,235,767

CITY OF McALLEN, TEXAS
2019-2020 SUMMARY OF MAJOR
REVENUES & EXPENDITURES AND FUND BALANCES

	GENERAL FUND				SPECIAL REVENUE FUNDS ¹			
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
FINANCING SOURCES								
Ad Valorem Taxes	\$ 40,532,065	\$ 41,876,561	\$ 41,741,487	\$ 43,739,587	\$ -	\$ -	\$ -	\$ -
Penalty & Interest Property Taxes	974,662	965,533	961,050	970,661	-	-	-	-
Sales Taxes	46,572,099	49,410,339	52,814,757	54,038,536	15,539,033	16,399,191	17,604,919	18,012,845
Franchise Taxes	6,761,225	6,817,359	6,658,592	6,438,424	202,559	186,662	200,000	200,000
Hotel Taxes	-	-	-	-	4,759,000	4,790,363	5,244,997	5,350,716
Licenses and Permits	1,968,212	2,353,466	2,123,412	2,328,134	-	-	-	-
Intergovernmental Revenues	1,021,117	990,000	1,000,000	1,000,000	2,218,886	3,961,338	2,378,479	4,036,906
Charges for Services	5,234,154	5,142,923	5,057,497	5,085,218	2,458,337	2,687,070	2,853,887	2,695,300
Fines and Forfeitures	1,420,680	1,296,593	1,344,372	1,345,000	-	-	-	-
Miscellaneous	3,708,771	1,257,590	1,872,631	1,290,282	6,137,989	3,958,807	1,237,664	3,131,676
Interest	824,171	780,000	1,429,316	1,400,000	279,003	153,338	316,186	162,000
Rentals	-	-	-	-	-	-	-	-
Sale of Property	-	-	-	-	149,922	-	-	-
Debt/Loan Proceed	-	3,825,227	3,825,227	-	-	36,697	36,697	-
Total Revenues	109,017,150	114,715,591	118,828,342	117,635,842	31,744,730	32,173,466	29,872,829	33,589,444
Transfers from other funds	10,540,028	10,427,787	10,579,105	9,882,333	150,000	100,000	100,000	100,000
Total Financing Sources	\$ 119,557,178	\$ 125,143,378	\$ 129,407,447	\$ 127,518,175	\$ 31,894,730	\$ 32,273,466	\$ 29,972,829	\$ 33,689,444
FINANCIAL USES:								
Salaries and Wages	\$ 60,839,151	\$ 65,322,091	\$ 62,747,942	\$ 66,662,607	\$ 888,323	\$ 938,426	\$ 886,182	\$ 984,833
Employee Benefits	17,034,590	16,545,134	18,045,134	19,281,178	170,254	186,233	186,233	191,907
Supplies	2,079,880	1,851,400	1,788,116	1,850,163	52,138	79,368	66,046	67,368
Other Services and Charges	17,653,626	17,105,326	17,583,654	18,223,098	14,238,945	12,735,525	11,937,085	13,715,490
Maintenance	8,945,870	9,506,841	9,034,632	9,005,466	36,530	42,453	41,647	42,453
Capital Outlay	1,671,790	5,556,657	5,500,501	1,867,429	4,479,361	16,656,839	8,425,182	15,756,052
Debt Service	-	855,571	855,571	263,174	-	8,208	8,208	4,875
Total Expenditures/Expenses	108,224,905	116,743,020	115,555,550	117,153,116	19,865,551	30,647,052	21,550,582	30,762,978
Extraordinary Expense/Loan Payback	-	-	-	-	-	-	-	-
Transfers to other funds	4,972,180	8,168,825	8,168,825	8,436,853	8,788,314	9,012,745	8,863,209	10,687,853
Total Financial Uses	\$ 113,197,085	\$ 124,911,845	\$ 123,724,375	\$ 125,589,969	\$ 28,653,865	\$ 39,659,797	\$ 30,413,791	\$ 41,450,831
Revenue over/under Expenditures	6,360,092	231,533	5,683,071	1,928,206	3,240,865	(7,386,331)	(440,962)	(7,761,387)
FUND BALANCES/WORKING CAPITAL								
Unassigned Fund Balances/Unrestricted	-	-	-	-	-	-	-	-
Working Capital - Beginning of Year	42,941,348	45,561,581	48,732,107	54,411,405	20,642,630	18,495,661	23,455,659	23,014,699
Other Items Affecting Working Capital	(569,333)	-	(3,775)	-	(427,838)	-	-	-
Unassigned Fund Balances/Unrestricted								
Working Capital - End of Year	\$ 48,732,107	\$ 45,793,118	\$ 54,411,405	\$ 56,339,610	\$ 23,455,659	\$ 11,109,330	\$ 23,014,699	\$ 15,253,311

1. Special Revenue Funds:

Hotel Occupancy Tax Fund
Venue Tax Fund
Development Corporation Fund
EB-5 Fund
Parkland 1,2 & 3 Funds
Public, Educational, & Governmental (PEG) Fund
Friends of Quinta
Community Development Block Grant
Police Department Seized Fund
Downtown Services Parking Fund
Drainage Fee Fund
Christmas Parade Fund

DEBT SERVICE FUNDS ²				CAPITAL PROJECTS FUNDS ³				ENTERPRISE FUNDS ⁴			
Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
\$ 3,429,168	\$ 3,505,431	\$ 3,505,431	\$ 5,153,570	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	2,777,983	16,413,565	3,392,412	53,773,783	2,128,974	8,022,058	3,716,974	16,525,617
-	-	-	-	1,419,969	1,337,398	1,337,398	1,337,398	80,924,022	87,706,136	80,678,504	91,292,575
-	-	-	-	-	-	-	-	-	-	-	-
1,468,793	1,370,570	1,551,905	2,496,905	578,677	-	61,290	201,000	2,419,138	2,284,299	1,765,600	1,722,950
72,429	-	-	-	1,125,908	435,351	1,340,731	453,086	611,624	157,699	865,730	212,285
-	-	-	-	2,851,164	2,829,597	2,829,597	2,453,172	4,655,542	4,481,853	4,608,790	4,506,725
-	-	-	-	-	-	-	-	72,800	-	40,000	-
-	-	-	-	17,180,143	21,400,000	29,231,380	19,000,000	-	-	-	-
4,970,390	4,876,001	5,057,336	7,650,475	25,933,844	42,415,911	38,192,808	77,218,438	90,812,100	102,652,045	91,675,598	114,260,152
15,107,982	15,906,702	15,906,702	16,873,406	12,534,272	15,564,757	16,942,343	16,627,679	3,735,993	5,203,126	8,675,172	10,733,387
<u>\$ 20,078,372</u>	<u>\$ 20,782,703</u>	<u>\$ 20,964,038</u>	<u>\$ 24,523,881</u>	<u>\$ 38,468,116</u>	<u>\$ 57,980,668</u>	<u>\$ 55,135,151</u>	<u>\$ 93,846,117</u>	<u>\$ 94,548,092</u>	<u>\$ 107,855,171</u>	<u>\$ 100,350,770</u>	<u>\$ 124,993,539</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,796,197	\$ 23,547,374	\$ 21,647,996	\$ 23,929,531
-	-	-	-	-	-	-	-	6,868,804	7,357,384	7,354,943	8,280,872
-	-	-	-	-	-	-	-	2,663,899	3,160,959	3,029,517	3,224,694
-	-	-	-	-	-	-	-	25,165,244	26,511,989	26,522,513	26,814,086
-	-	-	-	-	-	-	-	6,697,735	7,135,010	6,784,985	7,329,961
-	-	-	-	36,643,019	95,389,679	42,916,828	135,802,297	1,767,888	8,603,789	3,381,682	17,204,983
19,813,999	20,782,703	21,113,738	24,523,881	-	108,196	108,196	64,264	-	29,628	29,628	17,598
19,813,999	20,782,703	21,113,738	24,523,881	36,643,019	95,497,875	43,025,024	135,866,561	63,959,767	76,346,133	68,751,264	86,801,724
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	731,827	1,066,278	2,784,043	2,334,196	26,196,323	30,376,315	29,169,171	34,345,583
<u>\$ 19,813,999</u>	<u>\$ 20,782,703</u>	<u>\$ 21,113,738</u>	<u>\$ 24,523,881</u>	<u>\$ 37,374,846</u>	<u>\$ 96,564,153</u>	<u>\$ 45,809,067</u>	<u>\$ 138,200,757</u>	<u>\$ 90,156,090</u>	<u>\$ 106,722,448</u>	<u>\$ 97,920,435</u>	<u>\$ 121,147,307</u>
264,373	-	(149,700)	-	1,093,270	(38,583,485)	9,326,084	(44,354,640)	4,392,002	1,132,723	2,430,335	3,846,232
-	-	-	-	-	-	-	-	-	-	-	-
5,905,274	5,159,485	6,168,632	6,018,932	85,157,944	83,396,299	83,726,999	92,068,207	33,193,161	32,613,584	35,021,720	41,368,703
(1,015)	-	-	948,649	(2,524,212)	485,123	(984,877)	-	(2,563,446)	(1,123,392)	3,916,647	(1,329,647)
<u>\$ 6,168,632</u>	<u>\$ 5,159,485</u>	<u>\$ 6,018,932</u>	<u>\$ 6,967,581</u>	<u>\$ 83,726,999</u>	<u>\$ 45,297,937</u>	<u>\$ 92,068,207</u>	<u>\$ 47,713,566</u>	<u>\$ 35,021,720</u>	<u>\$ 32,622,918</u>	<u>\$ 41,368,703</u>	<u>\$ 43,885,285</u>

2. Debt Service Funds:

General Obligation
Sales Tax Revenue Bond
Hotel Tax Venue
Water Revenue Bonds
Sewer Revenue Bonds
Anzalduas International Crossing Bond (A&B)
Airport PFC Certificate of Obligation
Local Government Finance Corporation

3. Capital Projects Funds:

• Capital Improvements Fund • Information Technology Fund
• Street Improv. Const. Fund • CO Fund (Performing Arts)
• Parks Facility/Fire Station #2 Const. Fund • Sports Facility Co
• Traffic/Drainage Bond Fund • Water & Sewer Depr. Funds
• Water & Sewer Capital Improv. Bond Construction Funds
• Sanitation and Palm View Golf Course Depreciation Funds
• Convention Center & Performing Arts Depreciation Funds
• Passenger Facility Charge Fund • Airport Capital Impv Fund
• Toll Bridge and Anzalduas Capital Improvement Fund
• Quinta Mazatlán-Center for Urban Ecology Facility Fund

4. Enterprise Funds:

Water Fund
Sewer Fund
Sanitation Fund
Palm View Golf Course Fund
Convention Center Fund
Performing Arts Center Fund
McAllen International Airport Fund
Metro McAllen Fund
Bus Terminal Fund
McAllen International Toll Bridge Fund
Anzalduas International Crossing Fund

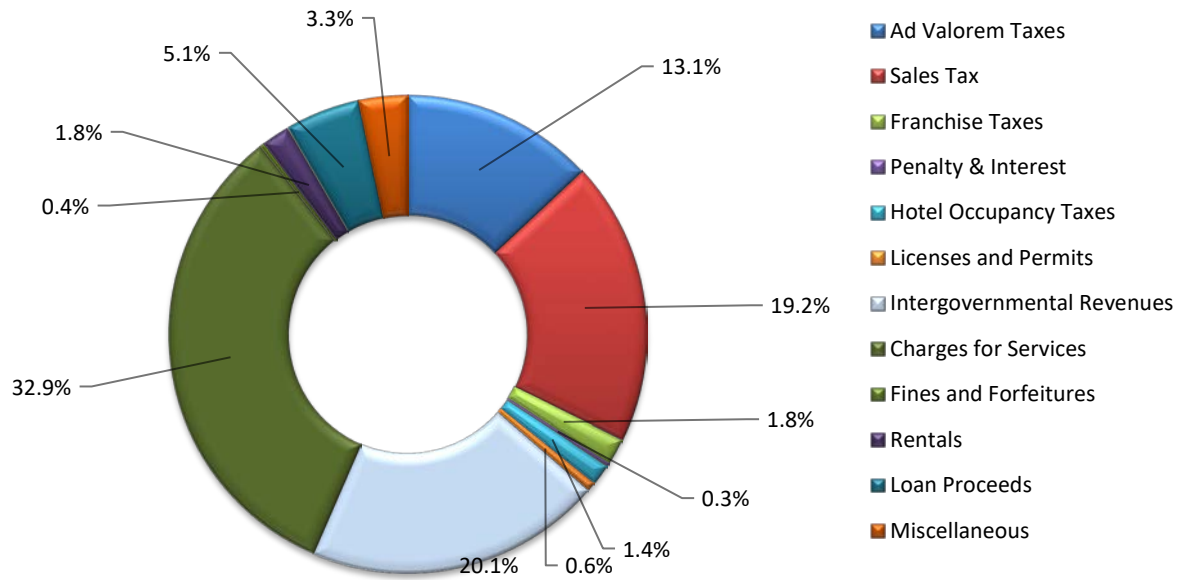
INTERNAL SERVICE FUNDS ⁵				TOTALS					
Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20		
\$ -	\$ -	\$ -	\$ -	\$ 43,961,233	\$ 45,381,992	\$ 45,246,918	\$ 48,893,157	FINANCING SOURCES	
-	-	-	-	974,662	965,533	961,050	970,661	Ad Valorem Taxes	
-	-	-	-	62,111,132	65,809,530	70,419,676	72,051,381	Penalty & Interest Property Taxes	
-	-	-	-	6,963,784	7,004,021	6,858,592	6,638,424	Sales Taxes	
-	-	-	-	4,759,000	4,790,363	5,244,997	5,350,716	Franchise Taxes	
-	-	-	-	1,968,212	2,353,466	2,123,412	2,328,134	Hotel Taxes	
-	-	-	-	8,146,960	29,386,961	10,487,865	75,336,306	Licenses and Permits	
20,980,189	21,385,346	22,477,048	22,912,198	111,016,671	118,258,873	112,404,334	123,322,689	Intergovernmental Revenues	
-	-	-	-	1,420,680	1,296,593	1,344,372	1,345,000	Charges for Services	
761,280	274,481	390,099	1,248,799	15,074,648	9,145,747	6,879,189	10,091,612	Fines and Forfeitures	
329,039	151,886	252,091	117,962	3,242,174	1,678,274	4,204,054	2,345,333	Miscellaneous	
-	-	-	-	7,506,706	7,311,450	7,438,387	6,959,897	Interest	
-	-	-	-	222,722	-	40,000	-	Rentals	
-	-	-	-	17,180,143	25,261,924	33,093,304	19,000,000	Sale of Property	
22,070,508	21,811,713	23,119,238	24,278,959	284,548,727	318,644,727	306,746,150	374,633,310	Debt/Loan Proceed	
1,377,995	6,016,557	6,016,557	3,333,295	43,446,270	53,218,929	58,219,879	57,550,090	Total Revenues	
\$ 23,448,503	\$ 27,828,270	\$ 29,135,795	\$ 27,612,254	\$ 327,994,997	\$ 371,863,656	\$ 364,966,029	\$ 432,183,400	Transfers from other funds	
								Total Financing Sources	
\$ 1,332,274	\$ 1,685,424	\$ 1,430,535	\$ 1,683,306	\$ 83,855,945	\$ 91,493,315	\$ 86,712,655	\$ 93,260,277	FINANCIAL USES	
403,943	493,674	494,023	516,751	24,477,591	24,582,425	26,080,333	28,270,708	Salaries and Wages	
30,318	35,864	34,050	37,364	4,826,235	5,127,591	4,917,728	5,179,589	Employee Benefits	
20,077,443	18,473,505	20,466,699	19,671,712	77,135,258	74,826,345	76,509,952	78,424,386	Supplies	
58,443	82,819	54,570	56,660	15,738,578	16,767,123	15,915,834	16,434,540	Other Services and Charges	
3,119,662	4,323,555	2,623,470	5,018,778	47,681,720	130,530,519	62,847,663	175,649,540	Maintenance	
-	1,231	1,231	731	19,813,999	21,785,537	22,116,572	24,874,523	Capital Outlay	
25,022,083	25,096,072	25,104,578	26,985,302	273,529,326	365,112,855	295,100,737	422,093,562	Debt Service	
-	-	-	-	-	-	-	-	Total Expenditures/Expenses	
1,091,752	4,347,555	4,347,555	1,745,615	41,780,396	52,971,718	53,332,803	57,550,100	Extraordinary Expense/Loan Payback	
\$ 26,113,835	\$ 29,443,627	\$ 29,452,133	\$ 28,730,917	\$ 315,309,722	\$ 418,084,573	\$ 348,433,540	\$ 479,643,662	Transfers to other funds	
(2,665,332)	(1,615,357)	(316,338)	(1,118,663)	12,685,275	(46,220,917)	16,532,489	(47,460,263)	Total Financial Uses	
								Revenue over/under Expenditures	
21,604,485	22,553,654	20,585,427	21,268,802	209,444,842	207,780,264	217,690,544	238,150,748	FUND BALANCES/WORKING CAPITAL	
1,646,273	1,101,611	999,713	926,276	(4,439,571)	463,342	3,927,708	545,278	Unassigned Fund Balances/Unrestricted	
\$ 20,585,427	\$ 22,039,909	\$ 21,268,802	\$ 21,076,414	\$ 217,690,548	\$ 162,022,689	\$ 238,150,738	\$ 191,235,769	Working Capital – Beginning of Year	
								Other Items Affecting Working Capital	
								Unassigned Fund Balances/Unrestricted	
								Working Capital – End of Year	

5. Internal Service Funds:

Inter-Departmental Service Fund
General Depreciation
Employee Health Insurance Fund
Retiree Health Insurance Fund
General Insurance & Workman's Compensation Fund
Property & Casualty Insurance Fund

SUMMARY OF MAJOR REVENUES - ALL FUNDS

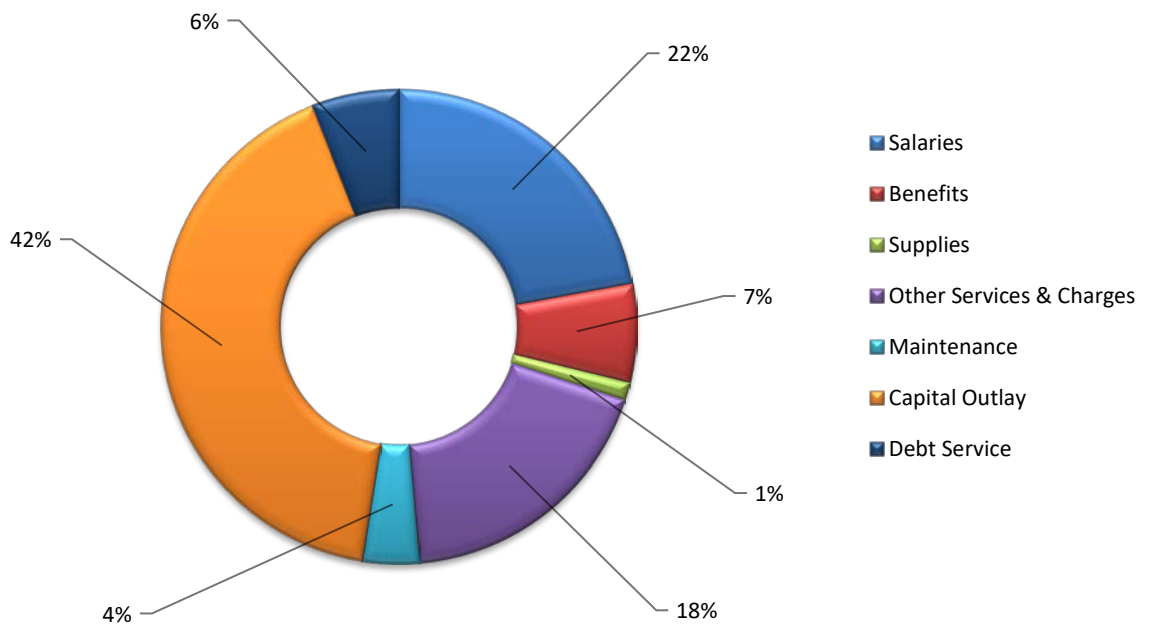
\$374,633,310

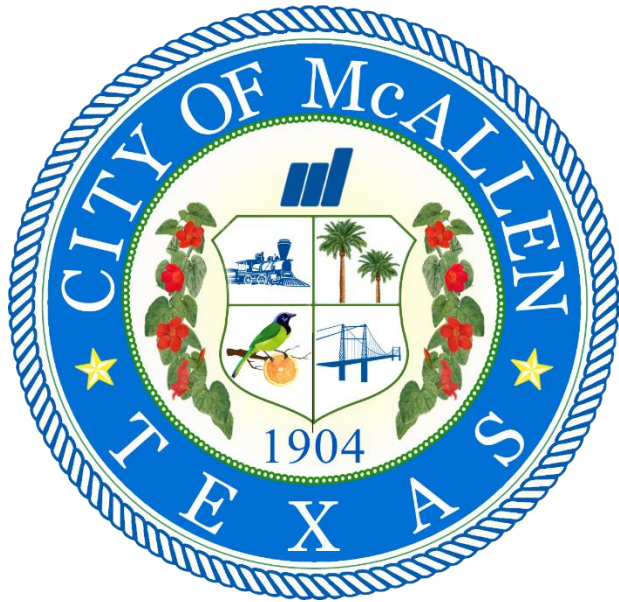


SUMMARY OF MAJOR EXPENDITURES - ALL FUNDS

By Category

\$422,093,562





<div> City of McAllen, Texas 2019-2020 Combined Budget Summary Percent (%) Changes in Fund Balance All Funds </div>					
	Beginning Fund Balance	Projected Revenues	Total Appropriations	Ending Fund Balance	% Change in Fund Balance
General Fund					
General Fund	\$ 54,411,405	\$ 127,518,175	\$ 125,589,969	\$ 56,339,610	0.04
Total General Fund	54,411,405	127,518,175	125,589,969	56,339,610	0.04%
Special Revenue Funds					
Hotel Occupancy Tax	16,757	4,160,880	4,160,880	16,757	0.00
Hotel Venue Tax	320,362	1,189,836	1,189,836	320,362	0.00
Development Corp. of McAllen, Inc.	14,252,396	22,563,919	27,950,827	8,865,488	-0.38
Christmas Parade	-	780,000	750,000	30,000	0.00
EB-5	127,000	-	-	127,000	0.00
Parkland Zone #1	1,467,040	-	574,000	893,040	-0.39
Parkland Zone #2	546,033	-	397,500	148,533	-0.73
Parkland Zone #3	256,122	-	-	256,122	0.00
Public, Educational, and Governmental (PEG)	685,844	212,000	124,820	773,024	0.13
Friends of Quinta	466,618	105,000	540,000	31,618	-0.93
Community Development Block Grant	-	2,105,509	2,105,509	-	0.00
Police Department Seized	3,096,175	-	-	3,096,175	0.00
Downtown Services Parking	30,480	1,276,300	1,285,859	20,920	-0.31
Drainage Fee	1,749,872	1,296,000	2,371,600	674,272	-0.61
Total Special Revenue Funds	23,014,699	33,689,444	41,450,831	15,253,311	-33.72%
Debt Service Funds					
Sales Tax Revenue Bond Debt Service	439	1,625,278	1,625,278	439	0.00
Local Government Finance Corporation Debt Service	-	1,070,369	1,070,369	-	0.00
General Obligation-Tax Note/C.O.	2,439,513	9,317,797	9,317,797	2,439,513	0.00
Hotel Tax Venue Debt Service	6	858,938	858,938	6	0.00
Water Debt Service	535,700	2,421,569	2,421,569	535,700	0.00
Wastewater Debt Service	1,822,545	5,933,337	5,933,337	1,822,545	0.00
Airport PFC C.O. Series 2011 (AMT)	322,716	726,218	726,218	322,716	0.00
McAllen International Contingency	500,000	-	-	500,000	0.00
Anzalduas Intl Crossing Debt Service 2007 A	548,905	1,732,500	1,732,500	548,905	0.00
Anzalduas Intl Crossing Debt Service 2007 B	349,108	837,875	837,875	349,108	0.00
Anzalduas Intl Crossing - Contingency	403,649	45,000	-	448,649	0.11
Total Debt Service Funds	6,922,581	24,568,881	24,523,881	6,967,581	0.65%
Capital Projects Funds					
Capital Improvement	4,600,855	6,278,311	10,841,665	37,500	-0.99
Quinta Mazatlán - Center for Urban Ecology Facility	-	24,140,380	24,140,380	-	0.00
Parks Facility / Fire Station #2 Construction	3,431,782	-	3,000,000	431,782	-0.87
Street Imprv Construction	9,116,374	9,766,489	18,874,359	8,504	-1.00
Sports Facility Construction	556,499	-	295,873	260,626	-0.53
Certificate of Obligations Series 2014	417,635	-	65,000	352,635	-0.16
Information Technology	102,241	53,000	40,000	115,241	0.13
Traffic/Drainage Bond	17,623,705	1,048,819	17,605,671	1,066,853	-0.94
Water Depreciation	6,969,924	1,704,005	3,074,370	5,599,559	-0.20
Water Capital Improvement	4,504,853	1,339,533	3,329,460	2,514,926	-0.44
Water Revenue Bond - Series	25,775	12,000,000	12,000,000	25,775	0.00
Wastewater Depreciation	11,294,504	3,453,903	2,560,660	12,187,747	0.08
Wastewater Capital Improvement	5,158,908	914,654	2,419,770	3,653,792	-0.29
Wastewater Revenue Bond - Series	2,246,104	33,692	2,200,000	79,796	-0.96
Wastewater Revenue Bond - Clean Water & SWIRFT	378,556	7,000,000	7,378,554	2	-1.00
Sanitation Depreciation	11,121,871	2,453,172	2,592,420	10,982,623	-0.01
Palm View Golf Course Depreciation	288,861	150,000	91,381	347,480	0.20
Convention Center Depreciation	1,893,881	250,000	-	2,143,881	0.13
Performing Arts Depreciation	766,435	250,000	-	1,016,435	0.33
Passenger Facility Charge	7,522,620	1,337,398	4,534,196	4,325,822	-0.42
McAllen International Airport Capital Impr.	(87,643)	16,795,703	16,675,093	32,967	1.38
Bridge Capital Improvement	3,235,345	1,682,921	3,392,269	1,525,997	-0.53
Anzalduas Bridge Capital Improvement	899,122	3,194,137	3,089,636	1,003,623	0.12
Total Capital Project Funds	92,068,207	93,846,117	138,200,757	47,713,567	-48.18%
Enterprise Funds					
Water	5,635,087	23,786,928	22,138,224	7,283,791	0.29
Wastewater	3,584,888	22,398,344	19,930,581	6,052,651	0.69
Sanitation	12,521,468	21,213,000	20,920,772	12,813,696	0.02
Palm View Golf Course	915,688	1,378,997	1,403,330	891,354	-0.03
McAllen Convention Center	812,484	5,341,376	5,723,280	430,580	-0.47
McAllen Performing Arts Center	1,970,323	2,299,309	1,969,705	2,299,927	0.17
McAllen International Airport	7,459,893	6,262,510	7,771,272	5,951,129	-0.20
Metro McAllen Transit	699,136	3,686,169	3,768,802	616,503	-0.12
Bus Terminal	1,115,965	15,258,561	15,276,868	1,097,658	-0.02
McAllen International Toll Bridge	1,297,263	14,202,576	14,202,576	1,297,263	0.00
McAllen Intl Toll Bridge - Restricted Acct	5,108,280	5,213,851	5,230,240	5,091,891	0.00
Anzalduas International Crossing	248,228	3,951,918	4,141,304	58,842	-0.76
Total Enterprise Funds	41,368,703	124,993,539	122,476,954	43,885,285	6.08%
Internal Service Funds					
Inter-Departmental Service	961,323	4,185,000	4,796,861	349,461	-0.64
General Depreciation	11,440,994	4,404,627	4,084,228	11,761,393	0.03
Health Insurance	(864,908)	14,889,763	13,894,172	130,683	1.15
Retiree Health Insurance	659,563	1,589,297	1,286,052	962,808	0.46
Workmen's Compensation Fund	9,028,752	2,669,843	3,826,526	7,872,069	-0.13
Property & Casualty Insurance Fund	43,078	800,000	843,078	-	0.00
Total Internal Service Funds	21,268,802	28,538,530	28,730,917	21,076,413	-0.90%
TOTALS	\$ 239,054,397	\$ 433,154,686	\$ 480,973,309	\$ 191,235,767	\$ (0.200)

CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<u>TO GENERAL FUND FROM:</u>				
International Bridge Fund	\$ 5,711,863	\$ 5,400,492	\$ 5,601,810	\$ 5,230,240
Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
Downtown Services Fund	237,000	237,000	187,000	55,528
Development Corp. Fund	3,487,200	3,488,825	3,488,825	3,492,600
General Depreciation Fund	-	125,000	125,000	-
Sanitation Depreciation Fund	-	72,505	72,505	-
General Fund Total	10,540,028	10,355,282	10,506,600	9,882,333
<u>TO DEVELOPMENT CORP. FROM:</u>				
General Fund	50,000	-	-	-
Hotel Occupancy Tax Fund	100,000	100,000	100,000	-
Development Corp. Fund Total	150,000	100,000	100,000	-
<u>TO CHRISTMAS PARADE FROM:</u>				
Hotel Occupancy Tax Fund	-	-	-	100,000
<u>TO LOCAL GOVERNMENT CORP</u>				
<u>DEBT SERVICE FROM:</u>				
Development Corp. Fund	-	-	-	1,070,369
<u>TO DEBT SERVICE FROM:</u>				
General Fund	3,287,200	3,288,825	3,288,825	3,292,600
<u>TO HOTEL TAX VENUE DEBT SVC FROM:</u>				
Hotel Tax Venue Fund	857,731	857,819	857,819	858,938
<u>TO CAPITAL IMPROVEMENTS FUND FROM:</u>				
General Fund	1,634,980	4,880,000	4,880,000	4,343,603
<u>TO QUINTA MAZATLAN-CENTER</u>				
<u>FOR URBAN ECOLOGY FROM:</u>				
Friends of Quinta Fund	-	-	-	400,000
<u>TO STREET IMPROVEMENT</u>				
<u>CONSTRUCTION FUND FROM:</u>				
Development Corporation Fund	271,077	-	-	-
<u>TO WATER DEPRECIATION FUNDS FROM:</u>				
Water Fund	1,509,112	1,662,672	1,588,215	1,600,986
<u>TO WATER DEBT SERVICE FUND FROM:</u>				
Water Fund	2,144,234	2,661,566	2,417,914	2,421,569
<u>TO WATER CAPITAL IMPRV FUND FROM:</u>				
Water Fund	1,037,643	1,170,921	1,170,921	1,271,960
Water Depreciation Fund	-	-	1,470,000	-
Water Capital Imprv Fund Total	1,037,643	1,170,921	2,640,921	1,271,960
<u>TO WASTEWATER FUND FROM:</u>				
Water Fund	-	-	55,347	-
Wastewater CIP Fund	-	-	3,160,000	-
Wastewater Fund Total	-	-	3,215,347	-

CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<u>TO WASTEWATER DEPRECIATION FUND FROM:</u>				
Wastewater Fund	2,969,872	3,006,815	3,241,898	3,284,485
<u>TO WASTEWATER DEBT SERVICE FUND FROM:</u>				
Wastewater Fund	5,529,488	5,788,568	5,959,762	5,933,337
<u>TO WASTEWATER CAPITAL IMPRV. FROM:</u>				
Wastewater Fund	1,038,200	1,070,609	1,070,609	837,270
Wastewater Depreciation Fund	-	-	3,160,000	-
Sewer Capital Improvement Total	1,038,200	1,070,609	4,230,609	837,270
<u>TO GOLF COURSE DEPRECIATION FUND FROM:</u>				
Golf Course Fund	150,000	150,000	160,000	150,000
<u>TO CONVENTION CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	1,762,136	1,955,905	2,160,025	2,206,646
Performing Arts Fund	-	100,000	100,000	-
Convention Center Fund Total	1,762,136	2,055,905	2,260,025	2,206,646
<u>TO CONVENTION CENTER DEPR FUND FROM:</u>				
Convention Center Fund	250,000	250,000	250,000	250,000
<u>TO PERFORMING ARTS CENTER FROM:</u>				
Hotel Occupancy Tax Fund	755,681	489,726	540,756	552,411
Hotel Venue Tax Fund	57,745	209,461	209,461	330,898
Performing Arts Facility Total	813,426	699,187	750,217	883,309
<u>TO PERFORMING ARTS DEPR FROM:</u>				
Performing Arts Facility Fund	250,000	250,000	250,000	250,000
<u>TO AIRPORT FUND FROM:</u>				
Development Corporation Fund	-	-	62,072	-
Passenger Facility Charge Fund	-	-	356,235	-
Airport Fund Totals	-	-	418,307	-
<u>TO AIRPORT DEBT SERVICE FUND FROM:</u>				
Passenger Facility Charge Fund	731,827	724,899	724,899	726,218
<u>TO AIRPORT CIP FUND FROM:</u>				
Airport Fund	304,845	820,926	589,555	712,935
Passenger Facility Charge Fund	-	268,874	160,404	1,607,978
Airport CIP Fund Total	304,845	1,089,800	749,959	2,320,913
<u>TO McALLEN EXPRESS FUND FROM:</u>				
Development Corporation Fund	925,618	925,618	925,618	933,914
<u>TO BUS TERMINAL FUND FROM:</u>				
Development Corporation Fund	234,813	682,841	266,083	657,792
<u>TO BRIDGE RESTRICTED ACCOUNT FROM:</u>				
McAllen Int'l Toll Bridge Fund	5,711,863	8,108,280	5,230,240	5,213,851

CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<u>TO BRIDGE CAPITAL IMPRV FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	1,395,748	1,409,588	1,423,684	1,437,921
<u>TO ANZALDUAS INT'L CROSSING FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	-	839,575	839,575	837,875
<u>TO ANZALDUAS DEBT SVC 2007 A FUND FROM:</u>				
Anzalduas International Crossing Fund	1,754,715	1,745,450	1,745,450	1,732,500
<u>TO ANZALDUAS DEBT SVC 2007 B FUND FROM:</u>				
Anzalduas International Crossing Fund	846,258	839,575	839,575	837,875
<u>TO ANZALDUAS CIP FUND FROM:</u>				
Anzalduas International Crossing Fund	753,715	624,352	687,057	480,541
<u>TO HEALTH INSURANCE FUND FROM:</u>				
General Fund	-	-	-	800,650
Downtown Services Fund	-	65,550	65,550	28,757
Water Fund	75,414	472,651	472,651	207,352
Wastewater Fund	42,936	269,100	269,100	118,054
Sanitation Fund	72,662	455,401	455,401	199,784
Golf Course Fund	7,156	44,850	44,850	19,676
Convention Center Fund	18,716	117,300	117,300	51,460
Airport Fund	18,716	117,300	117,300	51,460
McAllen Express Fund	-	113,850	113,850	49,946
Bus Terminal Fund	31,376	17,251	17,251	7,568
McAllen Int'l Toll Bridge Fund	14,863	93,150	93,150	40,865
Anzalduas International Crossing Fund	4,404	27,600	27,600	12,108
Fleet / Material Management Fund	11,560	72,450	72,450	31,784
General Insurance Fund	1,080,192	4,150,105	4,150,105	1,713,831
Health Insurance Total	1,377,995	6,016,557	6,016,557	3,333,295
TOTAL ALL FUNDS	\$ 48,232,524	\$ 61,254,704	\$ 66,465,156	\$ 57,550,100

CITY OF McALLEN, TEXAS
Ad Valorem Tax
Legal Debt Limit vs Current Debt Service Requirements

LEGAL DEBT LIMIT

Taxable Assessed Values plus Properties Under Protest of Non-Freeze Properties for FY 2019-2020	\$ 10,303,236,362
Maximum Ad Valorem Tax Rate per \$100	<u>2.50</u>
Total Maximum Ad Valorem Tax Levy	<u>\$ 257,580,909</u>

YEAR LEVY

Certified Taxable Value	\$ 10,303,236,362
Taxable Assessed Values of Freezed Property for FY 2019-2020	<u>(838,060,616)</u>
Taxable Assessed Values for FY 2019-2020	9,465,175,746
Properties Under Protest for FY 2019-2020	<u>65,443,210</u>
Taxable Assessed Values (Including Properties Under Protest) for FY 2019-2020	9,530,618,956
FY 2019-20 Ad Valorem Tax Rate per \$100	<u>0.4957</u>
Ad Valorem Tax Levy	47,243,278
Ad Valorem Tax Levy on Freezed Properties	<u>4,154,266</u>
Total FY 2019-2020 Ad Valorem Tax Levy	<u>\$ 51,397,545</u>

**City of McAllen, Texas
Personnel Summary**

	Actual 16-17	Actual 17-18	Budget 18-19	Budget 19-20	Net Change in Positions
<u>GENERAL FUND</u>					
Full-time	686	708	786	807	21
Civil Service	428	454	466	473	7
Part-time	203	200	468	463	(5)
Total	1,317	1,362	1,720	1,743	23
<u>DOWNTOWN SERVICES FUND</u>					
Full-time	16	16	16	16	-
Part-time	8	8	8	8	-
Total	24	24	24	24	-
<u>WATER FUND</u>					
Full-time	140	144	146	149	3
Part-time	1	1	1	1	-
Total	141	145	147	150	3
<u>WASTEWATER FUND</u>					
Full-time	88	89	87	87	-
Part-time	1	1	1	1	-
Total	89	90	88	88	-
<u>SANITATION FUND</u>					
Full-time	160	165	166	166	-
Part-time	8	10	10	11	1
Total	168	175	176	177	1
<u>GOLF COURSE FUND</u>					
Full-time	12	11	12	12	-
Part-time	10	10	12	12	-
Total	22	21	24	24	-
<u>CONVENTION CENTER FUND</u>					
Full-time	47	37	47	48	1
Part-time	-	-	22	22	-
Total	47	37	69	70	1
<u>AIRPORT FUND</u>					
Full-time	33	35	41	41	-
Part-time	1	3	6	6	-
Total	34	38	47	47	-
<u>METRO McALLEN FUND</u>					
Full-time	37	38	49	49	-
Part-time	3	1	8	8	-
Total	40	39	57	57	-
<u>BUS TERMINAL FUND</u>					
Full-time	6	5	8	8	-
Part-time	-	-	-	-	-
Total	6	5	8	8	-
<u>BRIDGE FUND</u>					
Full-time	32	34	42	42	-
Part-time	-	-	-	-	-
Total	32	34	42	42	-

**City of McAllen, Texas
Personnel Summary**

	Actual 16-17	Actual 17-18	Budget 18-19	Budget 19-20	Net Change in Positions
<u>ANZALDUAS INT'L CROSSING FUND</u>					
Full-time	10	8	14	12	(2)
Part-time	-	-	6	3	(3)
Total	10	8	20	15	(5)
<u>FLEET/MAT. MGMT FUND</u>					
Full-time	26	26	26	26	-
Part-time	2	2	1	-	(1)
Total	28	28	27	26	(1)
<u>HEALTH INSURANCE FUND</u>					
Full-time	5	5	6	6	-
Part-time	-	-	-	-	-
Total	5	5	6	6	-
<u>WORKMENS COMPENSATION FUND</u>					
Full-time	6	6	8	8	-
Total	6	6	8	8	-
<u>PROPERTY & CASUALTY INS FUND</u>					
Full-time	1	1	2	2	-
Total	1	1	2	2	-
<u>TOTAL ALL FUNDS</u>					
Full-time	1,305	1,328	1,456	1,479	23
Civil Service	428	454	466	473	7
Part-time	237	236	543	535	(8)
Grand Total	1,970	2,018	2,465	2,487	22

CITY OF McALLEN
DEPARTMENTAL/ FUND RELATIONSHIP
(General Fund and Governmental Funds)

Department	General Fund (Major)	Development Corp Fund (Major)	Hotel Occupancy (Non-Major)	Park Development (Non-Major)	Public Eduation Grant (Non-Major)	Community Development (Non-Major)	Downtown Services (Non-Major)
City Commission	√						
Special Services	√						
City Manager	√	√					
City Secretary	√						
Audit Office	√						
Vital Statistics	√						
Passport Facility	√						
Municipal Court	√						
Finance	√						
Office of Management & Budget	√						
Tax Office	√						
Purchasing	√						
Legal	√						
Grant Administration	√						
Human Resources	√						
Planning	√						
Information Technology	√						
Office of Communication	√						
McAllen 311 Call Center	√				√		
City Hall	√						
Building Maintenance	√						
Development Center	√						
Police	√						
Animal Control	√						
Radio Shop	√						
Fire	√						
Traffic Operations	√						
Building Permits & Inspection	√						
Engineering	√	√					
Street Maintenance	√						
Street Lighting	√						
Sidewalk Construction	√						
Drainage	√					√	
Enviromental & Health Code Comp.	√						
Graffiti Cleaning	√						
Parks & Recreation Administration	√						
Parks	√	√		√		√	
Recreation	√						
Pools	√	√					
Las Palmas Community Center	√						
Recreation Centers (Lark/Palmview)	√						
Quinta Mazatlan	√						
Library	√						
Library Branches (Lark/Palmview)	√						
Administration		√				√	√
Other Agencies	√	√	√			√	

CITY OF McALLEN
DEPARTMENTAL/ FUND RELATIONSHIP
(General Fund and Governmental Funds)

Capital Projects Funds (Major) ¹	Inter-Department Service (Non-Major)	General Depreciation (Non-Major)	Health Insurance (Non-Major)	Workmens Compensation (Non-Major)	Property & Casualty Insurance (Non- Major)	Department
√			√	√	√	City Commission
						Special Services
			√	√	√	City Manager
	√		√	√	√	City Secretary
			√	√	√	Audit Office
			√	√	√	Vital Statistics
			√	√	√	Passport Facility
			√	√	√	Municipal Court
			√	√	√	Finance
	√		√	√	√	Office of Management & Budget
			√	√	√	Tax Office
			√	√	√	Purchasing
			√	√	√	Legal
			√	√	√	Grant Administration
			√	√	√	Human Resources
	√	√	√	√	√	Planning
√	√	√	√	√	√	Information Technology
	√		√	√	√	Office of Communication
			√	√	√	McAllen 311 Call Center
√			√	√	√	City Hall
	√		√	√	√	Building Maintenance
			√	√	√	Development Services
	√	√	√	√	√	Police
	√	√	√	√	√	Animal Control
			√	√	√	Radio Shop
√	√	√	√	√	√	Fire
√	√	√	√	√	√	Traffic Operations
	√		√	√	√	Building Permits & Inspection
√	√		√	√	√	Engineering
√	√	√	√	√	√	Street Maintenance
√						Street Lighting
	√		√	√	√	Sidewalk Construction
√	√	√	√	√	√	Drainage
	√	√	√	√	√	Enviromental & Health Code Comp.
	√		√	√	√	Graffiti Cleaning
			√	√	√	Parks & Recreation Administration
√	√	√	√	√	√	Parks
	√		√	√	√	Recreation
√	√		√	√	√	Pools
	√		√	√	√	Las Palmas Community Center
			√	√	√	Recreation Centers (Lark/Palmview)
			√	√	√	Quinta Mazatlan
	√		√	√	√	Library
			√	√	√	Library Branches (Lark/Palmview)
	√		√	√	√	Administration
						Other Agencies

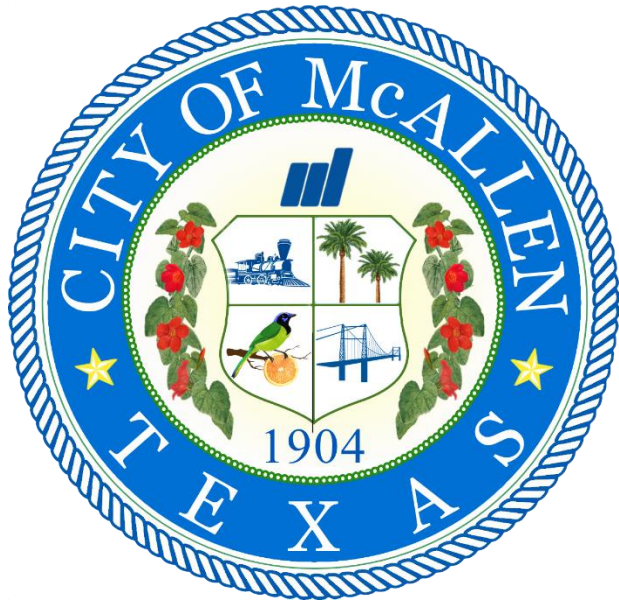
1: Note by definition the Capital Improvement fund under projects is not a Major Fund yet the Local Governing body elected to consider it a Major Fund by City Ordinance.

CITY OF McALLEN
DEPARTMENTAL/FUND RELATIONSHIP
(Enterprise Funds)

	Water (Major)	Wastewater (Major)	Sanitation (Major)	Palm View Golf Course (Non-Major)	Convention Center (Major)	Performing Arts Center (Non- Major)	McAllen Int'l Airport (Major)	Metro McAllen (Non-Major)	Bus Terminal (Non-Major)
Water Plant	√								
Water Lab	√								
Transmission & Distribution	√								
Water Meters	√								
Utility Billing	√								
Financial Administration	√								
Customer Relations	√								
Wastewater Plant		√							
Wastewater Lab		√							
Wastewater Collection		√							
Composting			√						
Brush Collection			√						
Residential Collection			√						
Commercial Box Collection			√						
Roll-Offs			√						
Recycling			√						
Street Cleaning			√						
PVGC M&O				√					
PVGC Dining				√					
PVGC Pro Shop				√					
PVGC Golf Carts				√					
Convention Center					√				
Performing Arts Center						√			
McAllen International Airport							√		
Metro Mcallen Transit								√	
Bus Terminal									√
Toll Bridge Operations									
Anzalduas Operations									
Administration	√	√	√	√	√		√	√	√

CITY OF McALLEN
DEPARTMENTAL/FUND RELATIONSHIP
(Enterprise Funds)

McAllen Toll Bridge (Major)	Anzalduas Bridge (Major)	Capital Projects (Non-Major)	Depreciation Funds (Non-Major)	Health Insurance (Non-Major)	Workmens Compensation (Non-Major)	Property & Casualty Insurance (Non-Major)	
		√	√	√	√	√	Water Plant
		√		√	√	√	Water Lab
		√	√	√	√	√	Transmission & Distribution
			√	√	√	√	Water Meters
				√	√	√	Utility Billing
							Financial Administration
				√	√	√	Customer Relations
		√	√	√	√	√	Wastewater Plant
			√	√	√	√	Wastewater Lab
		√	√	√	√	√	Wastewater Collection
			√	√	√	√	Composting
			√	√	√	√	Brush Collection
			√	√	√	√	Residential Collection
			√	√	√	√	Commercial Box Collection
			√	√	√	√	Roll-Offs
			√	√	√	√	Recycling
			√	√	√	√	Street Cleaning
				√	√	√	PVGC M&O
							PVGC Dining
				√	√	√	PVGC Pro Shop
			√	√	√	√	PVGC Golf Carts
			√	√	√	√	Convention Center
			√	√	√	√	Performing Arts Center
		√		√	√	√	McAllen International Airport
				√	√	√	Metro Mcallen Transit
		√		√	√	√	Bus Terminal
√		√		√	√	√	Toll Bridge Operations
	√	√		√	√	√	Anzalduas Operations
√	√			√	√	√	Administration



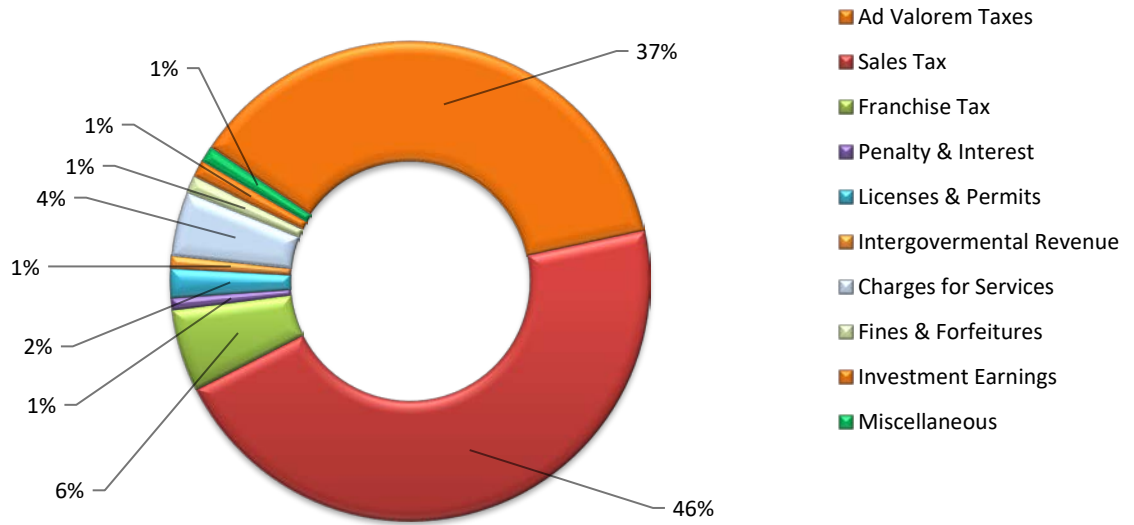
GENERAL FUND

The General Fund is a major fund used to account for resources traditionally associated with government which are not required to be accounted for in another fund.

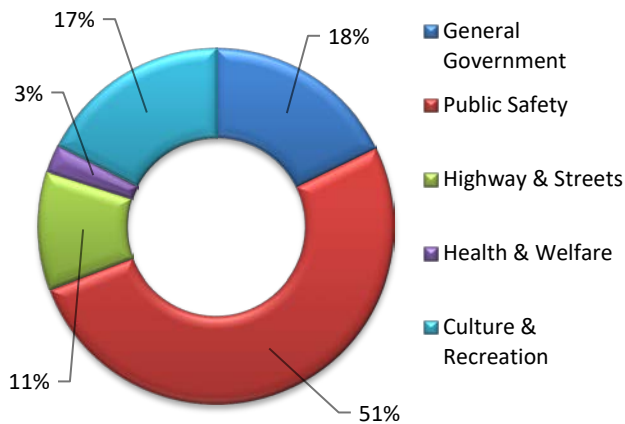
**City of McAllen, Texas
General Fund
Fund Balance Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
UNASSIGNED BEGINNING FUND BALANCE	\$ 42,941,348	\$ 45,561,581	\$ 48,732,108	\$ 54,411,405
Revenues:				
Taxes	95,861,167	100,059,792	103,175,886	106,187,208
Licenses and Permits	1,968,212	2,353,466	2,123,413	2,328,134
Intergovernmental	-	-	-	-
Charges for Services	5,234,151	5,142,923	5,057,498	5,085,218
Fines and Forfeits	1,420,680	1,296,593	1,344,372	1,345,000
Investment Earnings	824,171	780,000	1,429,316	1,400,000
Miscellaneous Revenues	3,708,769	1,257,590	1,872,631	1,290,282
Total Revenues	109,017,150	110,890,364	115,003,116	117,635,842
Other Financing Sources:				
Transfers In	10,540,028	10,427,787	10,579,105	9,882,333
Capital Lease	-	3,825,227	3,825,227	-
Total Revenues and Other Sources	119,557,178	125,143,378	129,407,447	127,518,175
TOTAL RESOURCES	<u>\$ 162,498,526</u>	<u>\$ 170,704,959</u>	<u>\$ 178,139,555</u>	<u>\$ 181,929,580</u>
APPROPRIATIONS				
Operating Expense:				
General Government	\$ 18,348,364	\$ 18,181,738	\$ 19,241,041	\$ 20,753,794
Public Safety	57,140,831	62,624,268	61,666,362	60,191,907
Highways and Streets	11,498,200	12,858,153	12,372,378	12,539,571
Health and Welfare	2,700,639	2,706,902	2,679,297	2,996,283
Culture and Recreation	18,536,872	19,516,390	18,740,902	20,408,387
Total Operations	108,224,905	115,887,451	114,699,979	116,889,942
Other Financing Sources (Uses):				
Transfers Out	4,972,180	8,168,825	8,168,825	8,436,853
Debt Service - Motorola Lease Payment	-	855,571	855,571	263,174
TOTAL APPROPRIATIONS	<u>113,197,085</u>	<u>124,911,845</u>	<u>123,724,375</u>	<u>125,589,969</u>
Revenue over/under Expenditures	6,360,092	231,533	5,683,072	1,928,206
Unadj ENDING FUND BALANCE	<u>\$ 49,301,440</u>	<u>\$ 45,793,114</u>	<u>\$ 54,415,180</u>	<u>\$ 56,339,610</u>
Adjustments :				
Board Advances	\$ (305,945)	-	-	-
Prepays	(542,674)	-	-	-
Other Changes Affecting Working Capital	279,286	-	(3,775)	-
UNASSIGNED ENDING FUND BALANCE	<u>\$ 48,732,108</u>	<u>\$ 45,793,114</u>	<u>\$ 54,411,405</u>	<u>\$ 56,339,610</u>

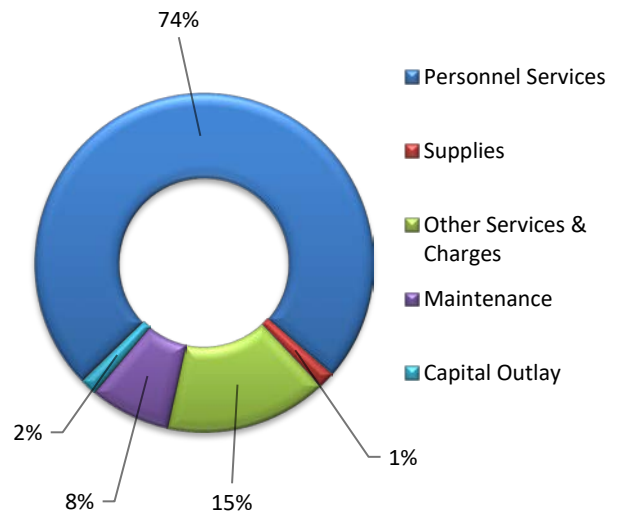
GENERAL FUND REVENUES \$117,635,842

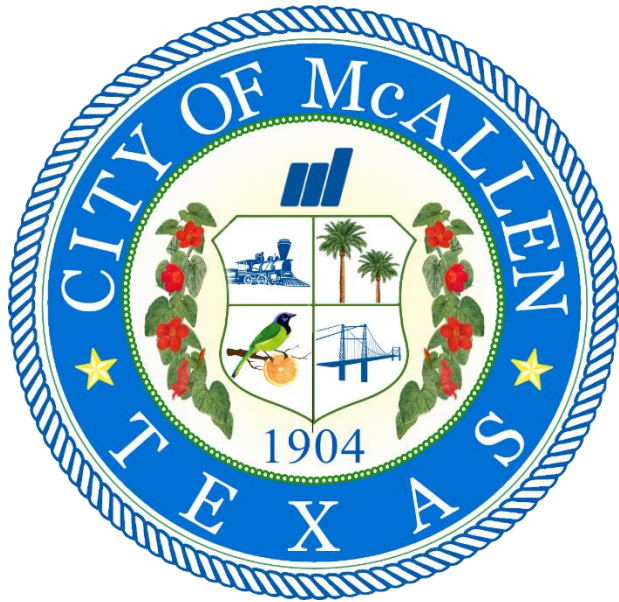


GENERAL FUND EXPENDITURES By Service Area \$116,889,942



GENERAL FUND EXPENDITURES By Category \$116,889,942





City of McAllen, Texas
General Fund
Revenue by Source

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<u>Source of Income</u>				
<u>TAXES</u>				
<i>Ad Valorem Taxes:</i>				
Current	\$ 39,469,011	\$ 40,913,311	\$ 40,706,233	\$ 42,764,986
Delinquent	1,043,790	1,065,750	1,068,912	1,079,601
Rollback Taxes	160,802	-	60,960	-
Penalty and Interest	930,847	923,100	917,976	927,156
Property Tax-Refund	(159,407)	(120,000)	(120,000)	(125,000)
Special Inventory-Vehicles	17,869	17,500	25,382	20,000
Late Rendition Penalty	43,815	42,433	43,074	43,505
<i>Sales and Use Taxes:</i>				
Sales Tax	46,572,099	49,410,339	52,814,757	54,038,536
Electric	4,543,471	4,645,512	4,403,324	4,535,424
Natural Gas	395,762	360,000	400,000	390,000
Telephone	803,905	803,000	803,000	503,000
Cable	1,012,797	1,008,847	1,052,268	1,010,000
PEG Fee	5,290	-	-	-
<i>State Shared Revenues:</i>				
State Mixed Drink Tax	1,021,117	990,000	1,000,000	1,000,000
TOTAL TAXES	<u>95,861,167</u>	<u>100,059,792</u>	<u>103,175,886</u>	<u>106,187,208</u>
<u>LICENSES AND PERMITS</u>				
<i>Business Licenses and Permits:</i>				
Alcoholic Beverage License	74,225	65,000	74,788	70,000
Electrician's License	12,800	12,500	12,625	12,500
Sign License	2,150	2,000	2,425	2,200
Food Handler's Permit	268,275	238,431	461,810	521,700
House Mover's License	100	100	100	100
Other - Plumbing, Mechanical, & Irrigation	13,390	10,000	10,000	10,000
<i>Occupational Licenses:</i>				
Building Permits	793,929	1,137,001	766,287	881,071
Electrical Permits	129,104	167,800	121,086	133,622
Plumbing Permits	181,095	200,637	179,652	192,695
Mechanics Permits	80,223	79,857	64,346	72,743
House Moving Permits	5,315	7,540	5,737	5,753
Garage Sale Permits	92,345	97,000	79,765	90,000
Alarm Ordinance	234,025	245,000	245,972	245,000
Intinerant Vendor's License	600	300	300	300
On side Septic Tank	1,050	300	450	450
Special Use Permit	79,586	90,000	98,070	90,000
TOTAL LICENSES AND PERMITS	<u>1,968,212</u>	<u>2,353,466</u>	<u>2,123,413</u>	<u>2,328,134</u>

GENERAL FUND REVENUES BY SOURCE (continued)

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
CHARGES FOR SERVICES				
<i>General Government:</i>				
Management Services	1,903,499	1,903,500	1,903,500	1,903,500
State Court Costs Fees	73,684	65,000	70,000	70,000
Subdivision application preliminary	45,976	48,000	48,000	48,000
Developer's fee	146,547	150,000	29,510	50,000
Zone application Fees	28,500	25,000	26,000	26,000
Sale Documents - Maps, Code Books	21,373	26,000	20,000	2,000
Plans & Specifications	-	1,000	500	500
Plan Review Fee	77,287	90,000	90,000	90,000
Site Plan Review Fee	7,550	9,000	6,500	6,500
Expedited Plan Review Fee	179	175	100	100
Miscellaneous Revenues	57,065	182,736	5,000	5,000
Rent Payment - Consulate	45,365	39,210	49,488	49,488
Temporary Signs	10,100	10,000	10,100	10,000
<i>Public Safety:</i>				
Accident Reports	67,904	68,000	68,000	68,000
Traffic Case	22,716	18,500	20,000	18,500
Abandoned Vehicles	8,430	8,000	8,000	8,000
Rural Fire Protection	58,302	42,000	42,000	42,000
United States Marshall Contract	569,712	551,000	553,000	550,000
False Alarms	63,600	49,000	50,000	50,000
Miscellaneous Revenues	30,787	5,000	5,500	5,500
Fire Inspection Fees	83,400	80,000	80,000	80,000
<i>Highways and Streets:</i>				
Construction Penalty	6,872	4,800	5,000	5,000
<i>Health:</i>				
Vital Statistics	285,766	275,000	286,514	285,000
Weed and Lot Cleaning	67,707	69,000	20,500	48,000
Animal Licenses	135	150	130	130
Health Card Permit	-	480	-	-
Passport Acceptance Fees	296,933	175,000	347,000	325,000
Passport Identification Photo Fees	120,195	115,000	120,090	111,700
<i>Recreation:</i>				
Yearly Recreation Program	54,367	52,000	107,000	107,000
League Registration	148,953	140,000	138,783	140,000
Aquatic Program Entry	67,688	77,000	73,501	75,000
Tournament Fees	60,866	67,000	100,500	105,000
Program Entry Fees	135,726	150,000	120,286	135,000
Swimming Pools-Municipal-Laps/Aerobic	57,231	80,000	58,872	61,000
Swimming Pools-Cascade-Laps/ Aerobic	4,281	2,000	4,314	4,400
Swimming Pools-Boy's Club- laps/ Aerobic	12,639	12,000	10,257	11,500
Los Encinos Pool	19,082	24,000	18,024	19,000
Park Concessions/Fireman's Boat Rentals	1,875	30,000	4,820	5,000
Facilities Use Fees Park	78,467	75,000	72,237	73,400
Senior Citizens	5,595	5,000	4,227	5,000
Quinta Mazatlan	92,155	110,000	106,000	106,000
Quinta Mazatlan Admission Fees	111,584	101,022	110,000	110,000
Rental/Lark Community Center	7,078	8,000	7,722	8,000
Rental/Palm View Community Center	9,748	10,000	6,305	7,000
Use Fees-Library Copier	62,498	71,000	61,066	62,000
Library Room Rental Fees	41,592	35,000	33,395	35,000
Library Donated Books Sales	38,086	-	36,015	36,500
After - School Program	59,661	63,000	61,040	62,000
Library Facility Commission	20,357	-	18,964	19,500
Equipment Rental	45,041	20,350	39,738	40,000
TOTAL CHARGES FOR SERVICES	<u>5,234,151</u>	<u>5,142,923</u>	<u>5,057,498</u>	<u>5,085,218</u>

GENERAL FUND REVENUES BY SOURCE (continued)

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<u>FINES AND FORFEITURES</u>				
Municipal Court	1,324,754	1,200,000	1,300,000	1,300,000
Court Technology/Security	51,984	54,593	-	-
Library Fines	43,942	42,000	44,372	45,000
TOTAL FINES AND FORFEITURES	1,420,680	1,296,593	1,344,372	1,345,000
<u>INVESTMENT EARNINGS</u>				
Interest & Net Income in fair value of investments	918,858	780,000	1,429,316	1,400,000
Gain/(Loss) sale of investments	(94,687)	-	-	-
TOTAL INVESTMENT EARNINGS	824,171	780,000	1,429,316	1,400,000
<u>OTHER REVENUES</u>				
Royalties-Natural Gas	534,239	480,000	480,000	480,000
Miscellaneous Rentals	9,531	5,500	5,500	5,500
Fixed assets	1,139,581	5,000	22,053	5,000
Reimbursements/Grants	1,429,160	728,990	1,176,286	759,782
Recovery prior year expenses	143,682	-	50,000	-
Commissions-vending	-	100	-	-
Legal recording fees	63,744	7,000	20,108	10,000
Other	388,834	31,000	118,684	30,000
TOTAL OTHER REVENUES	3,708,769	1,257,590	1,872,631	1,290,282
<u>OPERATING TRANSFERS</u>				
International Toll Bridge Fund	5,711,863	5,400,492	5,601,810	5,230,240
McAllen International Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
Development Corporation Fund	3,487,200	3,488,825	3,488,825	3,492,600
General Depreciation Fund	-	125,000	125,000	-
Sanitation Depreciation Fund	-	72,505	72,505	-
Downtown Service Parking Fund	237,000	237,000	187,000	55,528
TOTAL OPERATING TRANSFERS	10,540,028	10,427,787	10,579,105	9,882,333
Capital Leases	-	3,825,227	3,825,227	-
TOTAL GENERAL FUND REVENUES	\$ 119,557,178	\$ 125,143,378	\$ 129,407,447	\$ 127,518,175

City of McAllen, Texas
General Fund
Budget Summary By Department

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<i>EXPENDITURES:</i>				
<u>GENERAL GOVERNMENT</u>				
City Commission	\$ 319,409	\$ 358,372	\$ 358,852	\$ 367,133
Special Service	745,599	736,693	640,993	734,898
City Manager	1,378,576	1,579,785	1,629,651	1,553,661
City Secretary	483,840	524,566	524,328	566,809
Audit Office	210,054	222,493	222,493	224,262
Vital Statistics	154,066	182,227	169,385	181,017
Passport Facility	102,475	111,822	109,505	174,348
Municipal Court	1,382,674	1,561,162	1,442,133	1,562,574
Finance	1,318,888	1,375,003	1,207,328	1,412,620
Office of Management & Budget	389,832	463,976	446,330	464,204
Tax Office	1,118,916	1,161,828	1,147,573	1,194,529
Purchasing and Contracting	556,407	591,405	591,335	593,016
Legal	1,641,857	1,799,659	1,812,069	1,760,390
Grant Administration	428,081	401,673	395,920	464,168
Human Resources	713,391	812,331	816,631	819,538
Employee Benefits	-	(2,171,075)	(671,075)	59,985
General Insurances	457,085	457,085	457,085	457,085
Planning	918,730	1,398,608	1,398,608	1,422,264
Information Technology	2,963,148	3,263,018	3,366,187	3,332,975
Office of Communication	705,036	785,291	763,596	782,840
McAllen 311 Call Center	238,459	313,820	313,820	390,277
City Hall	530,303	523,743	496,886	520,862
Building Maintenance	835,430	889,268	825,780	941,590
Development Center	104,860	105,596	101,628	118,749
Economic Development:				
Chamber of Commerce	644,200	644,000	644,000	644,000
LRGVDC	-	24,389	-	-
Border Trade Alliance	-	20,000	20,000	-
South Texas Border Partnership	-	35,000	-	-
CDBG Administrative Cost Agency	7,045	10,000	10,000	10,000
TOTAL GENERAL GOVERNMENT EXPENDITURES	18,348,364	18,181,738	19,241,041	20,753,794
<u>PUBLIC SAFETY</u>				
Police	33,675,866	38,295,192	38,498,976	35,309,435
Animal Control	308,872	359,471	359,471	350,499
Radio Shop	581,616	629,016	650,415	670,498
Fire	19,268,464	19,567,425	18,478,495	20,249,575
Traffic Operations	2,261,524	2,672,659	2,597,738	2,524,263
Building Permits & Inspection	1,044,488	1,100,505	1,081,267	1,087,637
TOTAL PUBLIC SAFETY	57,140,831	62,624,268	61,666,362	60,191,907

BUDGET SUMMARY BY DEPARTMENT (Continued)

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<u>HIGHWAYS AND STREETS</u>				
Engineering Services	1,655,741	2,054,422	2,051,132	2,127,640
Street Maintenance	6,014,801	6,672,117	6,406,744	6,422,263
Street Lighting	2,200,973	2,318,750	2,224,065	2,224,065
Sidewalk Construction	246,048	348,331	309,362	331,627
Drainage	1,380,637	1,464,533	1,381,075	1,433,976
TOTAL HIGHWAYS AND STREETS	11,498,200	12,858,153	12,372,378	12,539,571
<u>HEALTH AND WELFARE</u>				
Environmental & Health Code Compliance	1,516,308	1,733,958	1,723,086	2,024,686
Graffiti Cleaning	165,013	177,168	160,435	159,321
Other Agencies:				
Humane Society	838,656	767,276	767,276	767,276
Valley Environment Council	-	5,000	5,000	5,000
Mujeres Unidas	25,000	23,500	23,500	25,000
Relief Efforts Operation	115,006	-	-	-
Comfort House	40,656	-	-	15,000
TOTAL HEALTH AND WELFARE	2,700,639	2,706,902	2,679,297	2,996,283
<u>CULTURE AND RECREATION:</u>				
Parks Administration	539,312	600,607	572,647	619,169
Parks	7,337,117	7,713,394	7,272,824	8,201,385
Recreation	1,779,361	1,751,980	1,649,010	1,840,301
Pools	822,748	946,411	881,405	951,850
Las Palmas Community Center	395,940	383,576	428,042	391,522
Recreation Center - Lark	443,995	474,231	479,234	512,913
Recreation Center - Palmview	393,662	478,004	448,379	479,870
Quinta Mazatlan	874,645	926,773	933,918	976,571
Library	3,320,336	3,579,729	3,440,142	3,671,545
Library Branch Lark	433,421	471,102	459,242	488,045
Library Branch Palm View	487,935	504,463	489,939	517,716
Other Agencies:				
Amigos del Valle	66,000	66,000	66,000	76,000
Museum of South Texas History	38,000	35,720	35,720	38,000
McAllen Boy's & Girl's Club	705,000	705,000	705,000	730,000
McAllen Int'l museum	700,000	700,000	700,000	700,000
Town Band	14,400	14,400	14,400	15,000
RGV International Music Festival	10,176	10,176	10,176	10,176
South Texas Symphony	109,824	109,824	109,824	109,824
McAllen Heritage Center	45,000	45,000	45,000	70,000
Literacy Center	20,000	-	-	8,500
TOTAL CULTURE AND RECREATION	18,536,872	19,516,390	18,740,902	20,408,387
TOTAL OPERATIONS	108,224,905	115,887,451	114,699,979	116,889,942

BUDGET SUMMARY BY DEPARTMENT (Continued)

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<u>OPERATING TRANSFERS</u>				
Transfer to Debt Service Fund	3,287,200	3,288,825	3,288,825	3,292,600
Transfer to Capital Improvement	1,634,980	4,880,000	4,880,000	4,343,603
Transfer to Development Corp	50,000	-	-	-
Transfer to Health Insurance Fund	-	-	-	800,650
TOTAL OPERATING TRANSFERS OUT	4,972,180	8,168,825	8,168,825	8,436,853
Motorla Lease Payment	-	855,571	855,571	263,174
TOTAL GENERAL FUND	113,197,085	124,911,845	123,724,375	125,589,969
<u>EXPENDITURES BY FUNCTION:</u>				
<u>BY EXPENSE GROUP</u>				
Salaries and Wages	60,839,151	65,322,091	62,747,942	66,662,607
Employee Benefits	17,034,590	16,545,134	18,045,134	19,281,178
Supplies	2,079,880	1,851,400	1,788,116	1,850,163
Other Services and Charges	17,653,624	17,105,326	17,583,654	18,223,098
Maintenance	8,945,870	9,506,841	9,034,632	9,005,466
Subtotal	106,553,115	110,330,792	109,199,478	115,022,512
Capital Outlay	1,671,790	5,556,657	5,500,501	1,867,429
TOTAL OPERATIONS	\$ 108,224,905	\$ 115,887,451	\$ 114,699,979	\$ 116,889,942

City of McAllen, Texas
General Government
Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<u>BY DEPARTMENT</u>				
City Commission	\$ 319,409	\$ 358,372	\$ 358,852	\$ 367,133
Special Service	745,599	736,693	640,993	734,898
City Manager	1,378,576	1,579,785	1,629,651	1,553,661
City Secretary	483,840	524,566	524,328	566,809
Audit Office	210,054	222,493	222,493	224,262
Vital Statistics	154,066	182,227	169,385	181,017
Passport Facility	102,475	111,822	109,505	174,348
Municipal Court	1,382,674	1,561,162	1,442,133	1,562,574
Finance	1,318,888	1,375,003	1,207,328	1,412,620
Office of Management & Budget	389,832	463,976	446,330	464,204
Tax Office	1,118,916	1,161,828	1,147,573	1,194,529
Purchasing & Contracting	556,407	591,405	591,335	593,016
Legal	1,641,857	1,799,659	1,812,069	1,760,390
Grant	428,081	401,673	395,920	464,168
Human Resources	713,391	812,331	816,631	819,538
Employee Benefits	-	(2,171,075)	(671,075)	59,985
Liability Insurance	457,085	457,085	457,085	457,085
Planning	918,730	1,398,608	1,398,608	1,422,264
Information Technology	2,963,148	3,263,018	3,366,187	3,332,975
Office of Communication	705,036	785,291	763,596	782,840
McAllen 311 Call Center	238,459	313,820	313,820	390,277
City Hall	530,303	523,743	496,886	520,862
Building Maintenance	835,430	889,268	825,780	941,590
Development Center	104,860	105,596	101,628	118,749
Economic Development:				
Chamber of Commerce	644,200	644,000	644,000	644,000
LRGVDC	-	24,389	-	-
Border Trade Alliance	-	20,000	20,000	-
South Texas Border Partnership	-	35,000	-	-
CDBG - Administrative Cost Agency	7,045	10,000	10,000	10,000
TOTAL	\$ 18,348,364	18,181,738	19,241,041	20,753,794
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	10,033,857	11,111,755	10,907,649	11,252,504
Employee Benefits	2,449,562	598,816	2,098,816	2,878,548
Supplies	208,697	231,675	218,465	233,438
Other Services and Charges	4,373,154	4,027,506	4,536,899	4,884,594
Maintenance and Repair Services	947,034	1,775,650	1,046,831	1,136,508
Capital Outlay	336,058	436,334	432,381	368,202
TOTAL APPROPRIATIONS	\$ 18,348,364	\$ 18,181,738	\$ 19,241,041	\$ 20,753,794

**City of McAllen, Texas
General Government
Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<u>PERSONNEL</u>				
City Commission	1	1	1	1
City Manager	12	14	14	14
City Secretary	8	9	9	10
Audit Office	2	2	2	2
Vitals Statistics	3	3	3	3
Passport Facility	3	3	3	4
Municipal Court	24	28	26	28
Finance	17	19	18	19
Office of Management & Budget	6	6	6	6
Tax Office	6	7	6	7
Purchasing & Contracting	9	10	10	10
Legal	12	16	16	15
Grant Administration	4	6	6	7
Human Resources	10	12	11	11
Planning	15	24	18	24
Information Technology	26	30	28	30
Office of Communication	8	10	6	9
McAllen 311 Call Center	7	7	7	8
City Hall	3	3	3	3
Building Maintenance	13	15	14	16
Development Center	1	1	1	1
TOTAL PERSONNEL	<u>190</u>	<u>226</u>	<u>208</u>	<u>228</u>



General Fund City Commission

www.mcallen.net/officials/commission

Mission Statement:

"Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen."
Accountable for ethical, transparent and sound practices in the best interest of the City.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 205,702	\$ 174,988	\$ 175,468	\$ 175,468
Employee Benefits	26,500	23,724	23,724	32,005
Supplies	2,967	2,114	4,380	4,380
Other Services and Charges	84,240	139,280	139,280	139,280
Maintenance	-	16,000	16,000	16,000
Operations Subtotal	319,409	356,106	358,852	367,133
Capital Outlay	-	2,266	-	-
Total Expenditures	\$ 319,409	\$ 358,372	\$ 358,852	\$ 367,133
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Total Positions Authorized	1	1	1	1

Contact Us:

Alicia Johnson
Commission Liaison
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1003

MAJOR FY 19-20 GOALS

- 1.) Expand offerings of "first to market" entertainment. (1.1.1)
- 2.) Facilitate construction of Quinta Mazatlan Center of Urban Ecology Facility. (1.1.3)
- 3.) Continue improvements to complete War Memorial. (1.1.17)
- 4.) Expand and improve City Parades. (1.2.1)
- 5.) Funding and support of various agencies and programs (1.5.14-16 ; 3.1.2 ,3.1.4-5 ; 7.2.11-13)
- 6.) Continue Mexico focused marketing. (2.1.1)
- 8.) Facilitate expansion of La Plaza Mall. (2.2.1)
- 9.) Facilitate expansion of Anzalduas International Bridge. (3.1.1 & 6.1.3)
- 10.) Assist in funding UTRGV Medical School. (3.1.14 & 7.1.1)
- 11.) Continue Ordinance Review Committee to identify Code/Ordinance items. (3.3.5)
- 12.) Implement 2018 Drainage Bond Projects (6.3.1)
- 13.) Continue working with STC to supplement training in the region (7.1.2.)



Special Services

Mission Statement:

This department was created for the purpose of accounting for expenditures incurred through special projects at the discretion of the City Commission.

Department Summary

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Expenditure Detail:				
Other Services and Charges	\$ 740,599	\$ 736,693	\$ 640,993	\$ 734,898
Operations Subtotal	740,599	736,693	640,993	734,898
Capital Outlay	5,000	-	-	-
Total Expenditures	\$ 745,599	\$ 736,693	\$ 640,993	\$ 734,898



General Fund City Manager

www.mcallen.net/departments/manager

Mission

Statement:

City Management's Mission is to consistently provide high quality services and quality of life to all who live, work and visit the City of McAllen.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,089,530	\$ 1,235,232	\$ 1,285,098	\$ 1,212,709
Employee Benefits	203,055	239,762	239,762	236,161
Supplies	8,669	8,930	8,930	8,930
Other Services and Charges	76,046	91,781	94,181	94,181
Maintenance	630	1,680	1,680	1,680
Operations Subtotal	1,377,930	1,577,385	1,629,651	1,553,661
Capital Outlay	646	2,400	-	-
Total Expenditures	\$ 1,378,576	\$ 1,579,785	\$ 1,629,651	\$ 1,553,661
PERSONNEL				
Exempt	7	7	7	7
Non-Exempt	4	4	4	4
Part-Time	1	3	3	3
Total Positions Authorized	12	14	14	14

Contact Us:

Roel "Roy" Rodriguez P.E.,
M.P.A.
City Manager
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1001

MAJOR FY 19-20 GOALS

- 1.) Expand offerings of "first to market" entertainment. (1.1.1)
- 2.) Complete construction of Girls Softball Complex. (1.1.2)
- 3.) Facilitate construction of Quinta Mazatlan Center of Urban Ecology Facility. (1.1.3)
- 4.) Expand and Improve City Parades and Christmas in the Park. (1.1.6; 1.2.1)
- 5.) Continue to expand and fund public and music events. (1.2.2 - 1.2.4)
- 6.) Target regional Winter Texans and Mexican tourists in major recreational events. (1.2.5 ; 3.4.3)
- 7.) Design and erect new monument signs/landscaped areas at key McAllen entry points. (1.3.2 ; 3.2.2)
- 8.) Expand entertainment events to attract attendees from South Texas & Northern Mexico. (2.1.5)
- 9.) Continue to target specific entertainment & dining options that are regional in nature. (2.1.6)
- 10.) Facilitate expansion of La Plaza Mall. (2.2.1)
- 11.) Continue retail recruitment efforts to attract and retain business. (2.2.2 - 2.2.4 ; 3.1.11)
- 12.) Work with contract lobbyist to leverage contacts and state appointed leaders for funding possibilities. (5.1.6)
- 13.) Plan for improvements based upon 2019 external & internal service surveys. (5.2.3)
- 14.) Continually improve Development Center. (6.1.3)

General Fund City Manager

www.mcallen.net/departments/manager

Performance Measures					Description: We manage the overall City Government to provide high quality services at levels supported and expected by the community. We provide oversight for 85 departments and divisions including enterprise activities and outside agencies funded by city taxes. We provide government relations, strategic planning, and performance management in order to implement direction provided by the City Commission.
	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20	
Inputs:					
Department expenditures	\$ 1,378,576	\$ 1,579,785	\$ 1,629,651	\$ 1,553,661	
Outputs:					
# Agenda w/ detail, surveys and performance documents easily accessible to citizens	>50/year	>50/year	>50/year	>50/year	
Effectiveness Measures:					
Citizens rating quality of services as good or excellent exceeds national benchmarks	Much Above	Above	Much Above	Above	
Citizens rating of City's overall image or reputation exceeds national benchmarks	Much Above	Above	Much Above	Above	
Citizens rating value for taxes paid as good or excellent is above national benchmarks	Much Above	Above	Much Above	Above	
Efficiency Measures:					
Total General Fund full time employees per 1000 resident population	0.0690	1.2200	0.0690	0.0690	
Department expenditures per capita	\$ 9.64	\$ 10.87	\$ 11.22	\$ 10.52	



General Fund City Secretary

www.mcallen.net/departments/secretary

Mission

Statement:

To fulfill Charter and State requirements including serving as Custodian of City's Official Records, engrossing all ordinances, Chief Election Officer and to serve as a resource of information for the public in the most cost effective and efficient manner while maintaining a high regard for integrity, neutrality and impartiality.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 347,333	\$ 374,982	\$ 374,982	\$ 407,165
Employee Benefits	89,153	101,760	101,760	111,820
Supplies	5,053	4,500	4,500	4,500
Other Services and Charges	19,804	20,666	20,666	20,666
Maintenance	20,387	22,658	22,420	22,658
Operations Subtotal	481,730	524,566	524,328	566,809
Capital Outlay	2,110	-	-	-
Total Expenditures	\$ 483,840	\$ 524,566	\$ 524,328	\$ 566,809
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	6	7	7	8
Part-Time	-	-	-	-
Total Positions Authorized	8	9	9	10

MAJOR FY 19-20 GOALS

- 1.) Continue Civic Clerk Agenda Trainings.
- 2.) Conduct 2019 General City Election and increase Voter Education Awareness.
- 3.) Strategically educate and align staff, technology and processes to meet Records Management specific goals.
- 4.) Continue efforts to improve the Open Records Division by improving procedures and trainings as required by the Public Information Act.

Contact Us:

Perla Lara
City Secretary
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1020

Description:

The City Secretary's Office operations provides for efficiency in carrying out an array of tasks. Standard operations include processing Public Information Requests, applications for Alcoholic Beverage Permits, Parades and Processions, Mass Gatherings, preparation of agenda packets, meeting preparation, coordination of ceremonial events, ensuring compliance with State and Federal Law relating to meeting deadlines for posting and publication of notice requirements and conduct of elections.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Full time employees	8	9	9	10
Department expenditures	\$ 483,840	\$ 524,566	\$ 524,566	\$ 566,809
Outputs:				
Minutes prepared	69	60	70	60
Ordinances published, codified, scanned and indexed	107	90	90	90
Resolutions processed	97	90	90	90
City commission meetings attended including workshops and special meetings	67	60	60	60
Electronic agendas packaged	69	65	65	65
Public notices posted per month	6	4	4	4
Permits issued (mass gathering, parade, TABC, itinerant vendors)	123	100	140	100
Requests for information received/processed	1,999	2,500	2,300	2,300
Effectiveness Measures:				
Council satisfaction on minutes	100%	100%	100%	100%
Customer satisfaction	100%	100%	100%	100%
% information requests satisfied	100%	100%	100%	100%
Minutes prepared within 2-weeks (where the measurement unit is a set)	4	4	4	4
Resolutions processed within 2-weeks	4	4	4	4
Ordinances processed within 2-weeks	4	4	4	4
Department expenditures per capita	\$ 3.28	\$ 3.55	\$ 3.50	\$ 3.73



General Fund Audit Office

www.mcallen.net/departments/auditor

Mission Statement:

The mission of City Auditor Office is to use a risk assessment program to provide independent and objective information, recommendations and assistance to the City Commission, McAllen Public Utility Board and Management to improve City Services and strengthen accountability to the public.

Contact Us:

Abraham Suarez,
1300 Houston Ave
McAllen, TX 78501
(956) 681-1126 Report
Fraud, Waste or Abuse
(956) 681-1127
fraudhotline@mcallen.net

Description:

In general, the Audit Department conducts internal audits to improve and enhance the efficiency and effectiveness of the City Wide Departments operational and financial functions. Compliance audits are conducted to standard operating policies and third party contracts. Investigate allegations pertaining to fraud, waste and abuse of city resources.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 163,835	\$ 168,768	\$ 168,768	\$ 168,768
Employee Benefits	37,980	39,419	39,419	41,188
Supplies	1,489	2,375	2,375	2,375
Other Services and Charges	6,750	11,931	11,931	11,931
Operations Subtotal	210,054	222,493	222,493	224,262
Capital Outlay	-	-	-	-
Total Expenditures	\$ 210,054	\$ 222,493	\$ 222,493	\$ 224,262
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	-	-	-	-
Total Positions Authorized	2	2	2	2

MAJOR FY 19-20 GOALS

- 1.) Through audit coverage our Office uses a systematic and disciplined approach to evaluate and improve effectiveness of controls, governance, and risk management to help the City accomplish its goals and objectives.
- 2.) Continue to provide independent auditing and work closely with management to maximize cost effectiveness resulting in cost savings.
- 3.) Continue to provide support service to City Departments to improve their controls systems by providing best practice rules and controls.
- 4.) Continue to provide audit expertise to prevent, detect, investigate, and follow-up on allegations of fraud, illegal acts and abuse of city assets.
- 5.) Promote a honest environment and a fraud-free organization by educating employees to "do the right thing" as an avenue to deter and prevent fraud, waste and abuse of City resources.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Full Time Employees	2	2	2	2
Department Expenditures	\$ 210,054	\$ 222,493	\$ 222,493	\$ 224,262
Outputs:				
Audit Service Hours	3,404	3,404	3,404	3,404
Administrative Hours	756	756	756	756
Fraud Orientations Conducted	12	12	12	12
Internal Audit Reports	6	5	5	6
Follow-up Audits	2	4	4	4
Surprise Cash and Inventory Counts	30	30	30	30
Fraud Allegations Reviewed	11	10	10	10
Reports Issued	49	49	49	50
Effectiveness Measures:				
Annual audit plan completed	100%	100%	100%	100%
Hours spent in auditing	90%	90%	90%	90%
Audit Concurrence for Recommendations	95%	95%	95%	95%
Complete "Follow-ups" within 12 months	100%	100%	100%	100%
Efficiency Measures:				
Internal audit reports completed/ per auditor	3.0	2.5	2.5	3.0
Follow-ups completed/ per auditor	1.0	2.0	2.0	2.0
Surprise cash and inventory counts completed/ per auditor	15.0	15.0	15.0	15.0
Reviewed fraud allegations completed/ per auditor	5.5	5.0	5.0	5.0
Department expenditures per capita	\$ 1.43	\$ 1.51	\$ 1.48	\$ 1.47



General Fund Vital Statistics

www.mcallen.net/departments/vitals

Mission

Statement:

Dedicated to the timely submission of birth and death records filed in the City of McAllen to the Texas Department of State Health Services as well as providing quick, courteous and responsive service to the public on requests with high regard to integrity, confidentiality, and accountability.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 104,749	\$ 115,005	\$ 111,751	\$ 115,009
Employee Benefits	28,415	31,716	31,716	34,790
Supplies	8,024	13,338	9,050	9,050
Other Services and Charges	12,214	22,168	16,868	22,168
Maintenance	664	-	-	-
Operations Subtotal	154,066	182,227	169,385	181,017
Capital Outlay	-	-	-	-
Total Expenditures	\$ 154,066	\$ 182,227	\$ 169,385	\$ 181,017
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
Total Positions Authorized	3	3	3	3

MAJOR FY 19-20 GOALS

- 1.) Continue providing good customer service to the public.
- 2.) Continue to scan and index all birth and death records into Laserfiche.
- 3.) Continue to meet State 5-Star Criteria to receive 5 Star Award.
- 4.) Continue to create a general and summary index for the birth and death records.

Contact Us:

Carmen Morales
Local Registrar
221 S. 15th Street
McAllen, TX 78501
(956) 681-1195

Description:

A staff of three (3) employees, comprised of a Local Registrar with over 35 years of experience, Deputy Registrar and one (1) administrative staff members, process requests for certified copies of birth and death records and burial transit permits to "authorized" applicants.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	3	3	3	3
Department expenditures	\$ 154,066	\$ 182,227	\$ 169,385	\$ 181,017
Outputs:				
Number of burial transit permits issued	546	550	599	600
Number of birth certificates issued	12,706	13,000	12,191	13,000
Number of death certificates issued	1,370	1,400	1,332	1,450
Effectiveness Measures:				
Average submission time of vital statistics to the State (days)	4	6	5	4
Average birth certificates issued per employee daily	18	20	19	21
Average death certificates issued per employee daily	5	5	6	6
Efficiency Measures:				
Average cost per birth certificate issued	\$23	\$23	\$23	\$23
Average cost per death certificate issued	\$21/\$4add'l	\$21/\$4add'l	\$21/\$4add'l	\$21/\$4add'l
Department expenditures per capita	\$ 1.05	\$ 1.23	\$ 1.13	\$ 1.19



General Fund Passport Facility

www.mcallen.net/departments/passports

Mission Statement:

Dedicated to processing applications for a U.S. Passport with the highest regard to integrity, confidentiality and superior customer service.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 75,549	\$ 81,716	\$ 79,599	\$ 122,562
Employee Benefits	20,463	20,411	20,411	41,041
Supplies	2,379	1,925	1,925	2,225
Other Services and Charges	4,084	7,570	7,570	8,320
Maintenance	-	200	-	200
Operations Subtotal	102,475	111,822	109,505	174,348
Capital Outlay	-	-	-	-
Total Expenditures	\$ 102,475	\$ 111,822	\$ 109,505	\$ 174,348
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	2	2	2	4
Part-Time	1	1	1	-
Total Positions Authorized	3	3	3	4

Contact Us:

Norma Rodriguez
Passport Services
Coordinator
221 S. 15th Street
McAllen, TX 78501
(956) 681-1450

MAJOR FY 19-20 GOALS

- 1.) Continue providing good customer service and complying with City's core values.
- 2.) Continue Passport Acceptance Facility Outreach and opening the facility the second Saturday of the month.
- 3.) Continue to comply with the Annual Acceptance Agent Re-Certification required by the US Dept of State.
- 4.) Improve the efficiency of the Passport Division.

Description:

The City of McAllen is able to offer an essential service in a central location in the heart of the city convenient to the traveling public (transit facility), and also offering an additional service being notary public service.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	3	3	3	4
Department expenditures	\$ 102,475	\$ 111,822	\$ 109,505	\$ 174,348
Outputs:				
Number of walk-ins assisted with questions and information only	15,190	13,500	21,000	19,000
Number of applications processed for US Passport Book	9,937	10,000	15,000	14,000
Number of applications processed for US Passport Card		8,000		
Passport photos taken	8,006	7,000	12,000	8,500
Effectiveness Measures:				
Average number of walk-ins assisted with questions and information only	80	90	80	90
Average number of applications processed for US Passport Book per employee daily	25	25	25	25
Average number of applications processed for US Passport Card per employee daily	25	25	25	25
Average cost of applications processed for US Passport Book	\$ 35	\$ 35	\$ 35	\$ 35
Average cost of applications processed for US Passport Card	\$35	\$ 35	\$35	\$35
Department expenditures per capita	\$ 0.70	\$ 0.76	\$ 0.73	\$ 1.15



Mission

Statement:

The City of McAllen Municipal Court is dedicated to the fair and efficient administration of justice.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 939,878	\$ 1,092,784	\$ 1,022,129	\$ 1,094,451
Employee Benefits	261,055	293,659	293,659	297,747
Supplies	8,631	9,910	8,240	8,910
Other Services and Charges	48,794	70,763	42,005	75,170
Maintenance	62,922	70,790	65,100	74,790
Operations Subtotal	1,321,280	1,537,906	1,431,133	1,551,068
Capital Outlay	61,394	23,256	11,000	11,506
Total Expenditures	\$ 1,382,674	\$ 1,561,162	\$ 1,442,133	\$ 1,562,574
PERSONNEL				
Exempt	6	6	6	6
Non-Exempt	18	19	19	19
Part-Time	-	3	1	3
Total Positions Authorized	24	28	26	28

Contact Us:

Honorable
Kathleen Henley
Municipal Court
1601 N. Bicentennial
McAllen, TX 78501
(956) 681-2900

MAJOR FY 19-20 GOALS

- 1.) Endeavor to improve our efforts to understand and provide appropriate customer service at the windows, in the courtroom and in the jail.
- 2.) Update our policies and procedures to reflect changes in processes.
- 3.) Continue to educate defendants on the law to improve compliance.

Description:

The Municipal Court processes paperwork that is turned in by various departments such as the McAllen Police Department, Animal Control, Code Enforcement, South Texas College, McAllen ISD, District Attorney's Office, Bond Companies, Attorneys and the general public. We have 33 people who help process the paperwork, this includes 7 Police Department employees and 1 from the Legal.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	18	23	21	23
Number of Judges	6	5	5	5
Department Expenditures	\$ 1,382,674	\$ 1,561,162	\$ 1,442,133	\$ 1,562,574
Outputs:				
Revenues generated	\$ 1,456,473	\$ 1,300,000	\$ 1,300,000	\$ 1,300,000
Number cases filed with the court	26,658	20,000	20,000	20,000
Number of hearings held	5,129	7,000	5,000	5,000
Number of trials held	46	50	40	40
Number of new non-traffic citations	8,637	12,000	8,000	8,000
Number of cases disposed	20,126	8,000	15,000	15,000
Number of warrants	11,239	20,000	10,000	10,000
Number of Arrest warrants executed for A&B misdemeanors	3,815	3,000	3,000	3,000
Number of Arrest warrants executed for Felonies	1,577	1,300	1,300	1,300
Number of persons processed through the Jail	8,750	2,000	7,000	7,000
Effectiveness Measures:				
Collection Rate	71%	70%	70%	70%
Community Service Hours worked throughout the City to pay fines & C/C	27322	20,000	20,000	20,000
Number of persons who keep insurance approx. 6 months for deferral	403	500	500	500
Number of persons who get DL	189	100	150	100
Percent of code violations where compliance is achieved	93%	80%	80%	80%
Number who attend Juvenile Education Programs	889	500	500	500
Efficiency Measures:				
Trials and hearings / judge	5,175	7,050	5,040	5,040
Window payments a day	50	50	52	50
Department expenditures per capita	\$ 9.39	\$ 10.57	\$ 9.62	\$ 10.28



General Fund Finance

www.mcallen.net/departments/finance

Mission Statement:

"The Finance Department's Mission Statement is to provide accountability to the public for the resources which have been provided to the City in a transparent manner."

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 918,705	\$ 878,647	\$ 764,213	\$ 888,405
Employee Benefits	218,390	227,623	227,623	234,153
Supplies	13,548	16,885	16,365	19,260
Other Services and Charges	131,351	206,817	155,450	220,572
Maintenance	34,853	37,656	37,777	46,030
Operations Subtotal	1,316,847	1,367,628	1,201,428	1,408,420
Capital Outlay	2,041	7,375	5,900	4,200
Total Expenditures	\$ 1,318,888	\$ 1,375,003	\$ 1,207,328	\$ 1,412,620
PERSONNEL				
Exempt	3	4	3	4
Non-Exempt	14	15	15	15
Part-Time	-	-	-	-
Total Positions Authorized	17	19	18	19

Contact Us:

Sergio Villasana
Finance Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1080

MAJOR FY 19-20 GOALS

- 1.) Continue to work with new external auditors to familiarize with City processes, procedures, and departments, for a timely completion of the annual audit.
- 2.) Cross train staff to ensure accuracy and timely financial reporting: CAFR, Fixed Assets, GP, and Payroll.
- 3.) Continue staff's efforts to formalize written policies and procedures within the Finance Department.

Description:

The Finance Department is responsible for accounting, financial reporting, budgeting as well as debt management and participates in the treasury / investment program. The accounting function includes cash receipts, billing, accounts receivable, accounts payable, payroll, capital assets and general accounting.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	17	19	18	19
Department Expenditures	\$ 1,318,888	\$ 1,375,003	\$ 1,207,328	1,412,620
Outputs:				
Prepare CAFR	Yes	Yes	Yes	Yes
Funds maintained	74	74	74	74
Mid-year & Annual financial reviews	Yes	Yes	Yes	Yes
Prepare financial presentation for credit rating agency reviews	Yes	Yes	Yes	Yes
Manage debt	\$ 350,393,943	\$ 302,979,000	\$ 352,799,960	\$ 316,319,370
Effectiveness Measures:				
GFOA's CAFR Award	Yes	Yes	Yes	Yes
Maintain/improve credit ratings	S&P/FR	S&P/FR	S&P/FR	S&P/FR
General Obligation Bonds	AA+/AA+	AA+/AA+	AA+/AA+	AA+/AA+
Bridge Revenue Bonds	A/A	A/A	A/A	A/A
Sales Tax Revenue Bonds	AAA/N/R	AAA/N/R	AAA/N/R	AAA/N/R
Efficiency Measures:				
Monthly turn-key cost to manage all financial affairs of City per fund	1,485	1,517	1,360	1,591
Department expenditures per capita	\$ 8.95	\$ 9.31	\$ 8.06	\$ 9.29



General Fund Management & Budget

www.mcallen.net/departments/budget

Mission Statement:

"The Office of Management and Budget is to provide an annual budget to the City Management Team, the City Council, the City Departments, and our citizens in order to increase confidence in City leadership."

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 294,219	\$ 339,144	\$ 325,430	\$ 341,843
Employee Benefits	72,324	85,250	85,250	86,779
Supplies	6,824	8,300	8,000	8,300
Other Services and Charges	9,606	16,282	12,650	16,282
Maintenance	3,900	8,678	11,000	11,000
Operations Subtotal	386,873	457,654	442,330	464,204
Capital Outlay	2,959	6,322	4,000	-
Total Expenditures	\$ 389,832	\$ 463,976	\$ 446,330	\$ 464,204
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	4	4	4	4
Part-Time	-	-	-	-
Total Positions Authorized	6	6	6	6

Contact Us:

Angie Rodriguez
Budget Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1078

MAJOR FY 19-20 GOALS

- 1.) Continue obtaining "Distinguished Budget Presentation Award.
- 2.) Implement a Quarterly Report update for all Capital Improvement Projects.
- 3.) Continue to improve the Annual Budget Development Process by implementing processes and schedules to be more effective and user friendly.

Description:

The Office of Management & Budget Department is responsible for instituting and operating a governmental budgeting system that provides financial information to both external users and internal management. This information is used to monitor the expenditure of public funds and to ensure that the financial transactions of the City are conducted in accordance with statutory and contractual requirements and City policy.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	6	6	6	6
Department Expenditures	\$ 389,832	\$ 463,976	\$ 446,330	\$ 464,204
Outputs:				
Prepare Official Budget Document	Yes	Yes	Yes	Yes
Funds maintained	83	83	83	83
Effectiveness Measures:				
GFOA'S Budget Award	Yes	Yes	Yes	Yes
General Fund Expenditures as Percentage of City Wide Estimate	41%	32%	32%	28%
General Fund Revenues as Percentage of City Wide Estimate	37%	36%	36%	31%
Efficiency Measures:				
Department expenditures per capita	\$ 2.65	\$ 3.14	\$ 2.98	\$ 3.05



General Fund Tax Office

www.mcallen.net/departments/tax

Mission Statement:

To assess and collect the property tax that is due to the City of McAllen according to current year Property Values and all other taxes that may be due.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 215,185	\$ 228,921	\$ 219,094	\$ 230,164
Employee Benefits	60,382	61,925	61,925	66,407
Supplies	5,898	6,133	6,133	8,000
Other Services and Charges	809,653	829,542	829,861	860,651
Maintenance	27,798	35,307	30,260	29,307
Operations Subtotal	1,118,916	1,161,828	1,147,273	1,194,529
Capital Outlay	-	-	300	-
Total Expenditures	\$ 1,118,916	\$ 1,161,828	\$ 1,147,573	\$ 1,194,529
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	5	5	5	5
Part-Time	-	1	-	1
Total Positions Authorized	6	7	6	7

Contact Us:

Rebecca Grimes
Tax Assessor-Collector
311 N. 15th Street
McAllen, TX 78501
(956) 681-1330

MAJOR FY 19-20 GOALS

- 1.) Continue working with Tax Attorneys to focus on personal property accounts that are no longer collectible.
- 2.) Provide Staff who are not registered with TDLR to receive additional education to better serve our customers.
- 3.) Have Administrative Assistant Certified as a Tax Assessor Collector with TDLR.

Description:

The tax office has two separate functions: Assessing - Applying the current tax rate to the certified values from the Appraisal District to calculate the current year levy. This levy is what the City Commission approves during our budget process. Collections - Collecting the levy calculated for the current year and any delinquent taxes still on the tax roll. The Tax Office is in the process of obtaining preliminary values from the Hidalgo County Appraisal District to begin the collection process for the new tax year.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Full Time Employees	6	7	6	7
Department Expenditures	\$ 1,118,916	\$ 1,161,828	\$ 1,147,573	\$ 1,194,529
Outputs:				
Revenues generated:				
Current Tax Collections	\$ 39,469,011	\$ 41,794,612	\$ 40,841,480	\$ 42,164,938
Delinquent Tax Collections	\$ 1,169,283	\$ 1,075,000	\$ 1,127,952	\$ 1,080,000
Tax Paid Due to Tax Suits	\$ 439,000	\$ 200,000	\$ 286,069	\$ 275,000
Tax Levy	\$ 40,627,888	\$ 42,647,564	\$ 42,104,619	\$ 43,469,008
Tax Accounts	55,897	56,647	56,745	57,264
Effectiveness Measures:				
Collection rate of current taxes	97%	98%	98%	98%
Dept expenditures as a % of tax levy	2.75%	2.71%	2.73%	2.75%
Efficiency Measures:				
Accts handled per full time employee	14,385	15,500	14,620	14,316
Collections per full time employee	\$ 7,570,452	\$ 6,965,769	\$ 7,285,202	\$ 7,207,490
Department expenditures per capita	\$ 7.60	\$ 7.87	\$ 7.66	\$ 7.86



General Fund

Purchasing and Contracting

www.mcallen.net/departments/purchasing

Mission

Statement:

To ensure fair and open competition among bidders, to experience the most value for each dollar spent, to purchase material to ensure prompt deliveries, to establish a good strong relationship with all interested bidders, and to acquaint all persons in respect to the City of McAllen's Purchasing and Contracting policies and procedures and the methodology utilized towards the evaluation, and award of bids.

Contact Us:

Gerardo Noriega,
Director of Purchasing
and Contracting
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1130

Description:

Purchasing & Contracting Department ensures that the City of McAllen and McAllen Public Utilities departments comply with all City ordinances, state and federal law requirements referenced to Procurement and Contracting Practices, by relieving the department head of the burdensome task of Purchasing. Centralization of all Purchasing and Contracting efforts into one department striving for economies of scale and efficiency.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 434,560	\$ 457,317	\$ 457,317	\$ 451,247
Employee Benefits	99,928	108,544	108,544	114,775
Supplies	10,357	12,737	7,220	7,060
Other Services and Charges	10,487	12,807	17,448	18,278
Maintenance	111	-	806	806
Operations Subtotal	555,443	591,405	591,335	592,166
Capital Outlay	964	-	-	850
Total Expenditures	\$ 556,407	\$ 591,405	\$ 591,335	\$ 593,016
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	6	7	7	7
Total Positions Authorized	9	10	10	10

MAJOR FY 19-20 GOALS

- 1.) Develop a vendor performance program.
- 2.) Use of the p-card more over requisitions.
- 3.) Continue the training of purchasing employees towards certifications.
- 4.) Continue development of trainings to all departments.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	9	10	10	10
Department Expenditures	\$ 556,407	\$ 591,405	\$ 591,335	\$ 593,016
Outputs:				
Requisitions	2,588	2,850	2,827	2,750
Purchase orders processed	2,554	2,735	2,677	2,700
Purchase contracts administered	33	50	55	50
Dollar value of purchases processed	\$ 67,180,475	\$ 87,856,293	\$ 65,287,841	\$ 71,223,099
Dollar Value of Cooperative purchases	\$ 8,152,693	\$ 7,090,262	\$ 8,884,387	\$ 9,692,058
Pre-bid conferences	92	80	95	89
Bid openings held	-	-	-	-
Pre-construction conferences	34	17	39	40
Construction contracts administered	39	23	44	41
Dollar value of construction contracts processed	\$ 18,180,346	\$ 19,093,215	\$ 22,951,606	\$ 20,075,055
Cooperative Purchases	194	225	321	340
Requests for procurement cards	30	28	24	27
Bidders on file	12,220	13,392	12,390	12,791
Effectiveness Measures:				
Average number of days to process requisitions to purchase order status	3.5	3.0	3.0	3.0
Efficiency Measures:				
Requisitions per full time employee	647	713	707	688
Purchase Orders per full time employee	639	684	669	675
Purchase contracts administered	33	10	55	33
Department expenditures per capita	\$ 3.78	\$ 4.00	\$ 3.95	\$ 3.90



General Fund Legal

www.mcallen.net/departments/attorney

Mission Statement:

To provide service to the public servants, and effective, timely legal representation and advice to the City Commission and City Administration. This office zealously represents the City in legal controversies from the point of claim to resolution and is committed to implementing the City Commission's Policies, minimizing any potential liability. We protect and promote the City's interest by also providing quality legal services to City Boards, Commissions and Departments.

Contact Us:

Kevin D. Pagan
City Attorney
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1090

Department Summary

Expenditure Detail:	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Personnel Services				
Salaries and Wages	\$ 981,261	\$ 1,106,735	\$ 1,117,177	\$ 1,073,922
Employee Benefits	213,527	243,999	243,999	240,479
Supplies	7,244	5,032	7,000	7,032
Other Services and Charges	439,825	438,957	438,957	438,957
Operations Subtotal	1,641,857	1,794,723	1,807,133	1,760,390
Capital Outlay	-	4,936	4,936	-
Total Expenditures	\$ 1,641,857	\$ 1,799,659	\$ 1,812,069	\$ 1,760,390
PERSONNEL				
Exempt	6	10	10	10
Non-Exempt	4	4	4	3
Part-Time	2	2	2	2
Total Positions Authorized	12	16	16	15

MAJOR FY 19-20 GOALS

- 1.) Continue to review Code of Ordinances.
- 2.) Continue developing and implementing Standard Operating Procedures.
- 3.) Assist in completion of major projects.
- 4.) Continue to implement changes to the insurance program.
- 5.) Continue to implement In-House Litigation division.
- 6.) Continue to implement General Counsel division.
- 7.) Review and implement legislative changes.

ROW:

- 1.) Continue to acquire right of way for Bicentennial.
- 2.) Continue to acquire right of way for all the bond projects.

General Fund

Legal

www.mcallen.net/departments/attorney

Performance Measures				
	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	12	16	16	15
Number of Attorneys	7	8	8	8
Department Expenditures	\$ 1,641,857	\$ 1,799,659	\$ 1,812,069	\$ 1,760,390
Outputs:				
Number of City Gov. Entities Represented	29	29	29	29
City Comm. mtgs & workshops attended	48	45	48	48
Subordinate agency meetings attended	320	323	350	350
Human Resource Hearings held	16	10	16	16
Resolutions, ordinances, orders, agrmts, contracts, leases, deeds, liens & opinions prepared & reviewed	450	420	455	455
Number of Municipal Court Hearings Supervised	12,100	7,000	12,100	12,100
Right of Way acquisitions, projects, etc. prepared and overseen	55	52	55	55
Effectiveness Measures:				
Number of lawsuits filed against the City	13	20	17	20
Number of lawsuits filed by City	1	1	2	2
Number of lawsuits resolved before trial	11	15	13	16
Number of lawsuits tried	1	1	1	1
Number of lawsuits resolved w/Plf. Receiving no compensation	5	10	8	10
Efficiency Measures:				
Department expenditures per capita	\$ 11.15	\$ 12.18	\$ 12.09	\$ 11.58

Description:

The function of the City Attorney's Office is to serve the City of McAllen with the highest quality of legal advice and representation.

The office advises the Mayor, City Commission, City Management, City Boards and employees in all areas of the law. The City Attorney's Office is involved in the preparation of contracts, code enforcement, legislation, real estate, litigation, labor and financial matters for the City. The City Attorney's Office also defends the City in civil lawsuits and prosecutes Class "C" misdemeanors in municipal court and oversees the City's Right of Way Department relating to condemnation and other issues. The Office is located at City Hall. The City Attorney also serves in the capacity of the City's Emergency Management Coordinator by appointment of the Mayor. While the City currently has no formal department of Emergency Management, the Emergency Management Coordinator ("EMC") coordinates the emergency planning, preparedness, response, and recovery aspects of all departments city-wide.

Mission Statement:

The Grant Administration Office is committed to identifying funding sources, providing sound grant development and management practices, and facilitating partnerships with City Departments and funding agencies to fiscally support projects and services that improve the quality of life for McAllen citizens.

Contact Us:

Yvette Balderas
Director of Grant Administration
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1033

Description:

Securing funding to improve the quality of life for McAllen's citizens, the Grant Administration Office provides grant writing and compliance services to City departments. With a team of six employees, the Office identifies funding sources, prepares grant proposals and provides compliance services to meet the programmatic and fiscal terms and conditions of grant awards.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 298,723	\$ 273,639	\$ 271,568	\$ 317,769
Employee Benefits	70,805	65,781	65,781	82,887
Supplies	5,437	5,300	2,500	4,500
Other Services and Charges	53,116	55,953	56,071	58,412
Operations Subtotal	428,081	400,673	395,920	463,568
Capital Outlay	-	1,000	-	600
Total Expenditures	\$ 428,081	\$ 401,673	\$ 395,920	\$ 464,168
PERSONNEL				
Exempt	-	-	1	2
Non-Exempt	4	6	5	5
Total Positions Authorized	4	6	6	7

MAJOR FY 19-20 GOALS

- 1.) Increase the number of Grant Submissions to Non-Traditionally Sought Private Grantors by 10.
- 2.) Increase the number of Grant Submissions to Non-Traditionally Sought State and/or Federal Grantors by 5.
- 3.) Maintain (within 10%) or increase the number of Grant Submissions and/or Funding Received.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	4	6	6	7
Department Expenditures	\$ 428,081	\$ 401,673	\$ 395,920	\$ 464,168
Outputs:				
Amount of Active Grants Managed	\$ 40,689,997	\$ 60,000,000	\$ 55,000,000	\$ 58,000,000
Number of Grant Proposals Submitted				
Grant Compliance Reviews Conducted	N/A	30	45	45
Grant Compliance Orientations Conducted	N/A	20	17	17
Grants Awarded	20	20	20	20
Dollar Amount of Grants Awarded	\$ 5,733,759	\$ 12,000,000	\$ 10,000,000	\$ 12,000,000
Outside Agencies receiving General Fund allocations	8	11	9	9
Amount of Outside Agency Funds Managed	\$ 5,445,931	\$ 2,418,256	2,353,620	\$ 2,353,620
Outside Agency Compliance Reviews Conducted	2	4	17	17
Efficiency Measures:				
Ratio of Grant Funds Managed to Office Operating Budget	\$4.1M:1	\$4.5M:1	\$4M:1	\$4.5M:1
Department Expenditures per Capita	\$2.91	\$2.72	\$2.64	\$3.05



General Fund

Human Resources

www.mcallen.net/hr

Mission Statement:

To treat each person as a valued customer while contributing positively through comprehensive programming that displays a thorough understanding of all aspects of the human resources profession, including pro-active involvement in areas of legal compliance, and service that displays an enthusiastic interest in the lives of others.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 466,406	\$ 519,751	\$ 524,051	\$ 524,051
Employee Benefits	116,759	128,780	128,780	129,887
Supplies	28,469	32,151	32,151	32,151
Other Services and Charges	87,057	126,129	107,149	108,949
Maintenance	210	20	10,000	10,000
	-			
Operations Subtotal	698,901	806,831	802,131	805,038
Capital Outlay	14,490	5,500	14,500	14,500
Total Expenditures	\$ 713,391	\$ 812,331	\$ 816,631	\$ 819,538
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	7	8	8	8
Part-Time	1	2	1	1
Total Positions Authorized	10	12	11	11

MAJOR FY 19-20 GOALS

- 1.) Continue to improve workflow and efficiency in HR processes.
- 2.) Develop an employee mentoring and leadership training program.
- 3.) Provide training to city employees on HR policies and procedures.

Contact Us:

Christina Flores
HR Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1045

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Full time employees (Non-Exempt)	7	8	8	8
Full time employees (Exempt)	2	2	2	2
Total full time employees	9	10	10	10
Department Expenditures	\$ 713,391	\$ 812,331	\$ 816,631	\$ 819,538
Outputs:				
Total Number of Job Postings	400	550	450	550
Total Number of Volunteers Assigned	515	500	550	550
Total Number of Job Fairs Attended	5	5	5	5
Total Number of Employees Trained on Preventing Harassment in the Workplace	878	1,000	600	1,000
Total Number of Training Hours Conducted	792	1,000	800	1,000
Effectiveness Measures:				
Employee Turnover Rate	14.14%	7.00%	12.00%	11.00%
Total Number of Promotions	159	90	90	90
% Increase of Volunteers Assigned to LY	8%	10%	8%	8%
Efficiency Measures:				
Total Number of New Employees Hired (New Measure)	470	550	450	450
Avg No. of Days To Fill Open Position After Selection is Made	21	40	20	15
Total Cost of Training per Employee	\$ 5.84	\$ 25.00	\$ 14.00	\$ 14.00
Average Employee Years of Service (New Measure)	10	9	9	9
Department Expenditures Per Employee	\$ 406.04	\$ 429.65	\$ 427.54	\$ 433.53
Total Employee Population on Oct 1 of Fiscal Year	1,978	1,800	1,900	1,900

Description:

The Human Resources Department manages the overall provision of municipal human resource management functions, services, policies, and programs. The major functions include providing qualified and capable staffing through efficient job posting, applicant screening, interviews, background checks, testing, employment offers, enrollment, and new employee orientation; providing outsource agency and volunteer staffing; developing, interpreting and communicating City policy, practices and procedures; providing a competitive and fair compensation; maintaining effective job classifications; administering labor laws including FMLA Reviews; EEOC Reviews; and compliance of regulatory concerns regarding employees; conducting employee and supervisor staff development training; providing HR staff development training; maintaining employee retention; providing employee counseling; conducting disciplinary reviews; monitoring employee behavior and performance review; and conducting internal investigations.



General Fund Employee Benefits

www.mcallen.net/departments/benefits

Department Summary

Expenditure Detail:	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Personnel Services				
Employee Benefits				
Turnover/Vacancies	\$ -	\$ (1,500,000)	\$ -	\$ (1,500,000)
Contingency	-	-	-	1,843,200
Workers' Comp. - Loss Run Ratio	-	(671,075)	(671,075)	(363,215)
Other Services and Charges	-	-	-	80,000
Operations Subtotal	-	(2,171,075)	(671,075)	59,985
Total Expenditures	\$ -	\$ (2,171,075)	\$ (671,075)	\$ 59,985

General Fund Liability Insurance

Department Summary

Expenditure Detail:	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Other Services and Charges	\$ 457,085	\$ 457,085	\$ 457,085	\$ 457,085
Operations Subtotal	457,085	457,085	457,085	457,085
Total Expenditures	\$ 457,085	\$ 457,085	\$ 457,085	\$ 457,085



General Fund Planning

www.mcallen.net/devservices/planning

Mission Statement:

"The Planning Department is committed to providing high-quality, proactive services and programs to enhance the quality of life of McAllen residents, businesses and visitors, and to promoting a well-designed, physically integrated, livable and prosperous community consistent with City Commission long range vision and strategic plans."

Contact Us:

Edgar Garcia
Planning Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1250

Description:

The Planning Department guides and manages growth & development through policies, plans & ordinances adopted by the City Commission. The Department is dedicated to high quality service and quality of life by promoting growth that is orderly, healthy and safe. Responsibilities of the department include, but are not limited to: development review, historic preservation, neighborhood planning, neighborhood grants for improvement, transportation and code development.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 670,016	\$ 1,010,114	\$ 1,010,114	\$ 1,012,434
Employee Benefits	173,865	268,990	268,990	281,902
Supplies	13,608	20,115	20,115	21,795
Other Services and Charges	30,474	47,069	47,069	51,338
Maintenance	2,749	17,241	17,241	17,241
Operations Subtotal	890,712	1,363,529	1,363,529	1,384,710
Capital Outlay	28,018	35,079	35,079	37,554
Total Expenditures	\$ 918,730	\$ 1,398,608	\$ 1,398,608	\$ 1,422,264
PERSONNEL				
Exempt	3	4	4	4
Non-Exempt	12	19	13	19
Part-Time	-	1	1	1
Total Positions Authorized	15	24	18	24

MAJOR FY 19-20 GOALS

- 1.) Continue and Expand Commercial Matching Grant Program (1.3.5)
- 2.) Continue Neighborhood Matching Grant Program (1.3.6)
- 3.) Update (Planning) Comprehensive Plan. (3.3.2)
- 4.) Maintain visual attractiveness of key corridors and venues
- 5.) Continue program of Landmark and Historic District Designation and monitor Local, State and Nationally designated historic resources.
- 6.) Limit growth in expenditures and improve efficiency.
- 7.) Expand online permitting.
- 8.) Improve customer serve in all levels of City government.
- 9.) Improve business service through the utilization of a Case Manager.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	15	23	17	23
Department Expenditures	\$ 918,730	\$ 1,398,608	\$ 1,398,608	\$ 1,422,264
Outputs:				
Number of applications	458	669	583	670
Number of permits	1,204	1,426	1,334	1,534
Number of inspections	2,517	3,348	2,860	3,289
Total workload	4,179	5,443	4,777	5,494
Effectiveness Measures:				
Percent of applications approved	90%	91%	90%	92%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
Efficiency Measures:				
Workload per employee	246	340	281	239
Expenditure per workload	\$ 220	\$ 250	\$ 293	\$ 259
Department expenditures per capita	\$ 6.24	\$ 9.47	\$ 9.33	\$ 9.35



General Fund Information Technology

www.mcallen.net/departments/it

Mission Statement:

The Information Technology (IT) department provides administration and appropriation of technological support and solutions to our staff and elected officials to enhance our overall service to the citizens and visitors of the city of McAllen.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,517,246	\$ 1,620,618	\$ 1,635,705	\$ 1,635,705
Employee Benefits	372,008	403,563	403,563	414,161
Supplies	20,377	17,548	17,548	18,798
Other Services and Charges	246,541	254,604	310,420	319,837
Maintenance	588,540	623,585	647,385	670,654
Operations Subtotal	2,744,712	2,919,918	3,014,621	3,059,155
Capital Outlay	218,436	343,100	351,566	273,820
Total Expenditures	\$ 2,963,148	\$ 3,263,018	\$ 3,366,187	\$ 3,332,975
PERSONNEL				
Exempt	15	17	16	17
Non-Exempt	11	12	11	12
Part-Time	-	1	1	1
Total Positions Authorized	26	30	28	30

Contact Us:

Robert Acosta
Information
Technology Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1100

MAJOR FY 19-20 GOALS

- 1.) Continue expansion of City Fiber Optic Network. (3.1.6)
- 2.) Facilitate more online transactions permits, substations, garage sales, ect. (5.1.4)
- 3.) Implement and accept credit/debit cards payments in all development group departments. (5.1.5)
- 4.) Continue to increase & expand online permitting using Accela. (5.3.1)
- 5.) Implement an HRMS system.
- 6.) Replace outdated servers.
- 7.) Implement Business Continuity.

Description:

The Information Technology Department provides technology services to the City of McAllen. A staff of 29 full-time employees provide project services and support. For support, 17 employees maintain all computer systems and networks. For project services prioritized by the IT Steering Committee there are 9 full-time positions.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	26	29	27	29
Number of support personnel	16	16	16	16
Number of project personnel	12	12	12	12
Department Expenditures	\$ 2,963,148	\$ 3,263,018	\$ 3,366,187	\$ 3,332,975
Outputs:				
Number of servers supported	161	235	252	300
Number of Users supported	1,500	1,500	1,576	1,600
Number of printers/scanners supported	153	153	155	155
Number of networks supported	320	320	320	320
Number of work orders closed	4,670	6,200	10,000	12,000
Effectiveness Measures:				
Average days to close work orders	8	3	8	3
Percent of support hours	40%	40%	40%	40%
Percent of project hours	60%	60%	60%	60%
Efficiency Measures:				
Average monthly requests closed per person (Support personnel)	25	25	29	35
Expenditures per full time employee	\$ 113,967.23	\$ 112,517.86	\$ 124,673.59	\$ 114,930.17
Department expenditures per capita	\$ 20.12	\$ 22.09	\$ 22.46	\$ 21.92



General Fund

Office of Communication

www.exploremcallen.com

Mission Statement:

The City of McAllen Office of Communication utilizes a vast array of resources to disseminate public information to McAllen residents and visitors in a timely, accurate and efficient manner.

Department Summary

Expenditure Detail:	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Personnel Services				
Salaries and Wages	\$ 483,025	\$ 527,934	\$ 524,394	\$ 513,832
Employee Benefits	122,177	128,025	128,025	133,476
Supplies	9,883	9,950	9,950	9,950
Other Services and Charges	78,517	104,981	89,405	111,181
Maintenance	11,434	14,401	11,822	14,401
Operations Subtotal	705,036	785,291	763,596	782,840
Capital Outlay	-	-	-	-
Total Expenditures	\$ 705,036	\$ 785,291	\$ 763,596	\$ 782,840
PERSONNEL				
Exempt	5	5	3	5
Non-Exempt	3	3	3	4
Part-Time	-	2	-	-
Total Positions Authorized	8	10	6	9

Contact Us:

Xochitl Mora
Director of Office of
Communication
1300 Houston Avenue
McAllen, Texas
(956)681-1200

MAJOR FY 19-20 GOALS

- 1.) Increase output for City of McAllen in local, state, national and international news by 10%.
- 2.) Change narrative of national coverage of McAllen to more accurately reflect real city.
- 3.) Increase output for McAllen Holiday Parade in local, state, national and international news by 10%
- 4.) Increase Spanish-language media relations in targeted markets.
- 5.) Craft City of McAllen position in regards to national/federal issues.
- 6.) Continue increasing social media presence on Facebook to reach 50,000. Currently at 46,000.
- 7.) Utilize all forms of mass communication: traditional, social, website and PEG channel to get message media and constituents.
- 8.) Increase partnership with departments to enhance publicity and awareness of programs, projects and services offered by City of McAllen to benefit the community.
- 9.) Continue enhancing City's reputation for quality programs, events and communication by applying awards in these categories that continue to promote the City of McAllen and special events.
- 10.) Develop standard boiler plate for City of McAllen, department and special events.
- 11.) Develop partnerships and outreach with counterparts in partner agencies.
- 12.) Increase production of studio shows, newscast and YouTube videos.
- 13.) Staff, record, broadcast and attend 22 City Commission meetings and 22 MPU meetings.
- 15.) Write, record and broadcast 16 McAllen Minutes.
- 16.) Staff, record, broadcast special events including Women's History Month, 4th of July Parade, McAllen Holiday Parade, town hall meetings and other department or City/Commission

General Fund

Office Of Communications

www.exploremcallen.com

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	8	8	6	9
Department Expenditures	\$ 705,036	\$ 785,291	\$ 763,596	\$ 782,840
Outputs:				
Citizen's				
City Commission shows	23	23	23	23
PUB shows	23	23	23	23
PSA's	20	25	25	30
Vignettes	20	25	25	30
Live Shows	8	10	10	10
Special Event Production Videos	15	20	20	20
Website Stories	5/week	5/week	5/week	5/week
Photos	250/year	250/year	250/year	250/year
Special Event Planning	40	45	45	45
Media Releases -City of McAllen	10	45	45	45
Marketing - special events	10	15	15	20
All other shows	20	25	25	25
Total (PIO duties)	500	500	500	500
Total shows	30	30	30	40
Effectiveness Measures:				
Number of media interviews	4/week	5/week	5/week	6/week
Number of stories	3/week	5/week	5/week	6/week
Social media posts	3/day	4/day	4/day	5/day
Social media reach	2000/day	2500/day	2500/day	3000/day
Percentage of citizens rating of public info services as good or excellent exceeds 70%	61	65	65	70
Percentage of citizens who visit the City of McAllen website exceeds 55%	30	30	40	40
Number of man hours to produce a regularly occurring talk show (15 minutes or longer)	3	3	3	3
Number of man hours to update City of McAllen websites	3	3	3	3
Number of man hours to distribute and post City media releases	1	1	1	1

Description:

The Office of Communication produces the City's 24 hour cable channel, Spectrum Channel 1300 and operates social media sites for the City of McAllen, McAllen Holiday Parade and Mayor Darling. The Office of Communications markets and promotes the City through publicity, advertisements, campaigns and media relations. This office is also responsible for special event planning, writing and distributing press releases and information to the media, filming special events, producing PSA's and videos about McAllen and shoots photos at events and internally for departments.



General Fund McAllen 311 Call Center

www.mcallen.net/Mcallen311

Mission Statement:
McAllen 311 provides easy to understand communication between the City of McAllen and the citizens of McAllen in order to provide municipal customer service.

Department Summary				
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 180,976	\$ 216,799	\$ 216,799	\$ 243,193
Employee Benefits	53,599	65,421	65,421	75,137
Supplies	1,094	1,500	1,500	1,500
Other Services and Charges	2,791	25,000	25,000	26,500
Maintenance	-	-	-	25,000
Operations Subtotal	238,459	308,720	308,720	371,330
Capital Outlay	-	5,100	5,100	18,947
Total Expenditures	\$ 238,459	\$ 313,820	\$ 313,820	\$ 390,277
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	6	6	6	7
Part-Time	-	-	-	-
Total Positions Authorized	7	7	7	8

Contact Us:
Marco Tovias
1300 Houston Ave
McAllen, TX 78501
(956) 681-1000

MAJOR FY 19-20 GOALS

- 1.) Continue to use 311 Public Stuff app & Mcallen 311 Center to encourage code compliance. (4.1.3)
- 2.) Continue to improve the new McAllen 311 Customer Service Center & Mobile App. (5.2.1)
- 3.) Introduce new Work Order System to be integrated into 311 Center. (5.2.2)
- 4.) Continue working with city departments to maintain information up to date and increase customer satisfaction.
- 5.) Promote the use of CRM software to other City departments.
- 6.) Continue customer service training for McAllen 311 staff.
- 7.) Complete ICS professional development courses for McAllen 311 staff.

Description:
Facilitate communication between residents and city departments. Provide customer service and process requests for customers calling departments such as Code Enforcement, Traffic, Airport, Engineering, and Public Works.

Performance Measures				
	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	7	7	7	8
Department Expenditures	238,460	313,820	313,820	390,277
Outputs:				
Total number of customer contacts	116,549	110,000	114,400	117,500
Number of work orders processed	103,573	100,000	104,000	105,000
Effectiveness Measures:				
Average talk time (seconds)	85	90	92	95
Average queue time (seconds)	29	20	18	20
Efficiency Measures:				
Avg Speed of Answer (seconds)	26	6	15	15
Avg Calls per day	408	423	400	410
Department expenditures per capita	\$ 1.62	\$ 2.12	\$ 2.09	\$ 2.57



Mission

Statement:

Our mission is to provide a safe and clean environment for those who work or visit City Hall.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 79,227	\$ 81,815	\$ 74,500	\$ 86,441
Employee Benefits	23,089	25,311	25,311	27,988
Supplies	14,965	19,900	18,675	19,900
Other Services and Charges	273,360	253,787	245,500	243,605
Maintenance	139,662	142,928	132,900	142,928
Operations Subtotal	530,303	523,743	496,886	520,862
Capital Outlay	-	-	-	-
Total Expenditures	\$ 530,303	\$ 523,743	\$ 496,886	\$ 520,862
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Total Positions Authorized	3	3	3	3

Contact Us:

Yvette Barrera
City Engineer
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1150

MAJOR FY 19-20 GOALS

- 1.) Renovate City Hall Commission Chambers.

Description:

A staff of 2 custodians and 1 maintenance technician provide services for the maintenance of the 3 story City Hall facility. The custodians are responsible for cleanliness of offices, restrooms, hallways, floors, carpet and lounge area. The maintenance technician provides maintenance for the safe operations of all building related systems.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 530,303	\$ 523,743	\$ 496,886	\$ 520,862
Outputs:				
Number of bathrooms	12	12	12	12
Number of work orders completed	159	110	145	145
Number of times bathrooms cleaned (daily)	2	2	2	2
Effectiveness Measures:				
Percent of repair work orders completed within three working days	63%	85%	85%	85%
Average response time to emergency repairs	Immediate	Immediate	Immediate	Immediate
Efficiency Measures:				
Custodial cost per square foot	\$ 1.22	\$ 1.21	\$ 1.14	\$ 1.20
Department expenditures per capita	\$ 3.60	\$ 3.53	\$ 3.32	\$ 3.43



General Fund Building Maintenance

www.mcallen.net

Mission

Statement:

The mission of the Building Maintenance Division is to systematically plan and schedule facility and building maintenance to safeguard our capital investment, extend the useful life of the facilities, promote health and safety, and provide an appropriate environment for all that utilize the facilities.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 542,946	\$ 581,550	\$ 524,842	\$ 609,228
Employee Benefits	175,968	195,948	195,948	204,189
Supplies	22,315	18,732	19,450	20,522
Other Services and Charges	50,388	52,225	50,100	60,613
Maintenance	43,813	40,813	35,440	40,813
Operations Subtotal	835,430	889,268	825,780	935,365
Capital Outlay	-	-	-	6,225
Total Expenditures	\$ 835,430	\$ 889,268	\$ 825,780	\$ 941,590
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	12	14	13	15
Part-Time	-	-	-	-
Total Positions Authorized	13	15	14	16

Contact Us:

Sergio Saldana
Parks Manager
Construction
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

MAJOR FY 19-20 GOALS

- 1.) Create an accessible data bank of A/C unit information for better reference of dates installed and maintenance logs
- 2.) Utilize current software for work orders to track and report quarterly on maintenance work orders.
- 3.) Create an email satisfaction survey to capture feedback on the work order process for optimization internal customer service.

Description:

This Division performs minor maintenance and repair services including structural, mechanical and electrical services, carpentry, plumbing, painting, heating and cooling repairs and maintenance for all City Facilities. Building Maintenance Department is housed in the Parks & Recreation Department Office.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	13	15	14	16
Total facilities maintained	57	56	57	57
Department Expenditures	\$ 835,430	\$ 889,268	\$ 825,780	\$ 941,590
Outputs:				
Number A/C jobs completed	239	300	250	245
Number of electrical jobs completed	300	300	302	300
Other building maintenance jobs completed	600	540	560	550
Total Work Order Labor Hours	6,756	4,500	5,200	5,000
Effectiveness Measures:				
Average time to complete work order	4 hr	2 hr	4 hr	3hr
Efficiency Measures:				
Average Number of work orders per full time employee	81	76	85	68
Department expenditures per capita	\$ 5.67	\$ 6.02	\$ 5.51	\$ 6.19



General Fund
Development Center
www.mcallen.net

Mission Statement:

Our mission is to provide a One-Stop-Shop for those who do business with the City.

Contact Us:

Yvette Barrera, PE
City Engineer
311 N. 15th
McAllen, TX 78501
(956) 681-1150

Description:

This department was created in order to facilitate the process for the citizens and those who conduct business with the City of McAllen.

Department Summary

Expenditure Detail:	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Personnel Services				
Salaries and Wages	\$ 24,786	\$ 25,296	\$ 24,650	\$ 28,138
Employee Benefits	10,120	10,280	10,280	11,591
Supplies	11,466	14,300	12,458	14,300
Other Services and Charges	49,127	48,720	47,240	51,720
Maintenance	9,361	7,000	7,000	13,000
Operations Subtotal	104,860	105,596	101,628	118,749
Capital Outlay	-	-	-	-
Total Expenditures	\$ 104,860	\$ 105,596	\$ 101,628	\$ 118,749
PERSONNEL				
Exempt				
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Total Positions Authorized	1	1	1	1

MAJOR FY 19-20 GOALS

- 1.) Maintain overall appearance of facility to promote a customer friendly environment for development and business in the City of McAllen.

General Fund
Other Agencies
Economic Development

Department Summary

Expenditure Detail:	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Other Services and Charges	\$ 651,245	\$ 733,389	\$ 674,000	\$ 654,000
Operations Subtotal	651,245	733,389	674,000	654,000
Total Expenditures	\$ 651,245	\$ 733,389	\$ 674,000	\$ 654,000

DEPARTMENT: DETAIL

Other Services and Charges

Chamber of Commerce *	\$ 644,200	\$ 644,000	\$ 644,000	\$ 644,000
LRGVDC	-	24,389	-	-
Border Trade Alliance	-	20,000	20,000	-
South Texas Border Partnership	-	35,000	-	-
CDBG - Agency Administrative Cost	7,045	10,000	10,000	10,000
	\$ 651,245	\$ 733,389	\$ 674,000	\$ 654,000

* Non-City Department: One of the goals of the Chamber of Commerce is to promote tourism.

City of McAllen, Texas
Public Safety
Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<u>BY DEPARTMENT</u>				
Police	\$ 33,675,866	\$ 38,295,192	\$ 38,498,976	\$ 35,309,435
Animal Control	308,872	359,471	359,471	350,499
Radio shop	581,616	629,016	650,415	670,498
Fire	19,268,464	19,567,425	18,478,495	20,249,575
Traffic Operations	2,261,524	2,672,659	2,597,738	2,524,263
Building Permits & Inspection	1,044,488	1,100,505	1,081,267	1,087,637
TOTAL	\$ 57,140,831	\$ 62,624,268	\$ 61,666,362	\$ 60,191,907
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 38,077,624	\$ 39,756,703	\$ 38,682,148	\$ 40,440,367
Employee Benefits	10,973,749	11,800,125	11,800,125	12,017,687
Supplies	1,195,829	901,889	897,821	885,389
Other Services and Charges	3,361,205	3,322,928	3,367,393	3,523,050
Maintenance and Repair Services	2,739,982	2,523,840	2,651,343	2,580,905
Capital Outlay	792,444	4,318,783	4,267,532	744,509
TOTAL APPROPRIATIONS	\$ 57,140,831	\$ 62,624,268	\$ 61,666,362	\$ 60,191,907
<u>PERSONNEL</u>				
Police	419	437	412	440
Animal Control	7	7	6	7
Radio Shop	5	5	5	5
Fire	192	193	193	198
Traffic Operations	29	36	30	36
Building Permits & Inspection	20	20	17	20
TOTAL PERSONNEL	672	698	663	706



General Fund Police

www.mcallen.net/police

Mission

Statement:

The mission of the McAllen Police Department is to provide quality community oriented services and to enhance public safety and instill confidence of all citizens by partnerships with our citizens to prevent crime and enhance the quality of life throughout our community always treating people with dignity, fairness, and respect.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 23,389,077	\$ 24,596,554	\$ 24,596,554	\$ 24,803,110
Employee Benefits	6,250,514	6,739,053	6,739,053	6,804,914
Supplies	685,762	396,091	396,091	411,091
Other Services and Charges	1,474,666	1,438,613	1,397,397	1,381,825
Maintenance	1,556,224	1,429,939	1,429,939	1,429,939
Operations Subtotal	33,356,241	34,600,250	34,559,034	34,830,879
Capital Outlay	319,625	3,694,942	3,939,942	478,556
Total Expenditures	\$ 33,675,866	\$ 38,295,192	\$ 38,498,976	\$ 35,309,435
PERSONNEL				
Exempt	8	9	8	9
Non-Exempt	131	137	129	137
Part-Time	-	-	-	-
Civil Service	280	291	275	294
Total Positions Authorized	419	437	412	440

Contact Us:

Victor Rodriguez
Police Chief
1601 N. Bicentennial
Boulevard
McAllen, TX 78501
(956) 681-2000

MAJOR FY 19-20 GOALS

- 1.) Construct Public Safety Building parking garage. (4.2.1)
- 2.) Continue efforts to keep McAllen a safe city. (4.2.2)
- 3.) Continue high citizen satisfaction rating of police service & decreasing crime rates. (4.2.3)
- 4.) Complete Construcion of addition to police headquarters including new parking garage. (6.1.2)
- 5.) It shall be the goal of the McAllen Police Department to prevent crime through its patrol function.
- 6.) When a crime occurs in the City of McAllen, it shall be the goal of the McAllen Police Department to identify person(s) responsible through its investigative function.
- 7.) Upon identification of person(s) responsible for criminal activity in the City of McAllen, it shall be the goal of the McAllen Police Department to lawfully arrest the person(s) responsible.
- 8.) Upon lawful arrest of person(s) responsible for criminal activity in the City of McAllen, it shall be the goal of the McAllen Police Department to effectively assist the prosecution of the person(s) responsible.
- 9.) It shall be the goal of the McAllen Police Department to enhance public safety through development of department capacity to investigate electronic technology laden crimes.
- 10.) It shall be the goal of the McAllen Police Department to enhance public safety through development of a joint project with US DOJ ATF for a NBIN processing center.

Performance Measures					Description: The McAllen Police Department, through 440 full time employees, provides 9-1-1 phone answering. Police and Fire radio dispatch services and all municipal police services for the City of McAllen.
	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20	
Inputs:					
Number of sworn personnel	288	300	283	303	
Number of non-sworn personnel	131	137	129	137	
Total number of authorized personnel	419	437	412	440	
Estimated Population	144,841	148,034	148,034	151,298	
Department Expenditures	\$ 33,675,868	\$ 38,295,192	\$ 38,498,976	\$ 35,309,435	
Outputs:					
Total Part 1 Crimes	4,214	4,800	4,800	4,700	
Calls for service	143,005	14,800	148,000	148,000	
Effectiveness Measures:					
Average Call to Dispatch Response Time-Priority 1	2	2	2	2	
Average Dispatch to Arrival Response Time-Priority 1	4	4	4	4	
Efficiency Measures:					
Number of sworn personnel per 100 population	1.9	1.9	1.9	1.9	
Calls for service to budget ratio	\$ 235	\$ 234	\$ 236	\$ 239	
Sworn personnel-to-calls for service ratio	495	492	502	501	
Total police personnel-to-calls for service ratio	332	330	339	333	
Number of non-sworn to sworn personnel	0.49	0.48	0.48	0.47	
Number Part 1 crimes per 1000 population	34	31	31	32	
Part 1 crimes-to-budget ratio	\$ 7,991	\$ 7,120	\$ 7,271	\$ 7,530	
Number of calls for service per 1000 population	1	1	1	1	
Department expenditures per capita	\$ 229	\$ 224	\$ 257	\$ 232	



General Fund Animal Control

www.mcallen.net/police/animal

Mission

Statement:

The Animal Control Unit is responsible for controlling animals that are loose and a hazard to the City population.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 185,059	\$ 207,794	\$ 207,794	\$ 208,023
Employee Benefits	49,853	71,776	71,776	62,575
Supplies	9,796	12,000	12,000	12,000
Other Services and Charges	28,975	30,825	30,825	30,825
Maintenance	35,189	37,076	37,076	37,076
Operations Subtotal	308,872	359,471	359,471	350,499
Capital Outlay	-	-	-	-
Total Expenditures	\$ 308,872	\$ 359,471	\$ 359,471	\$ 350,499
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	7	7	6	7
Part-Time	-	-	-	-
Total Positions Authorized	7	7	6	7

Contact Us:

Victor Rodriguez
Police Chief
1601 N. Bicentennial
Boulevard
McAllen, TX 78501
(956) 681-2000

MAJOR FY 19-20 GOALS

- 1.) Support Human Society. (1.5.14)
- 2.) Increase through the use of city broadcasting the awareness of the need for licensing pets.
- 3.) Respond to animal complaints.
- 4.) Investigate reports of aggressive animals.
- 5.) Investigate reports of animal neglect or abuse.
- 6.) Work with Best Friends with the Community Cat Program.

Description:

The Animal Control Unit consists of seven full-time employees and are responsible for controlling animals that are loose and a hazard to the City of McAllen population.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	7	7	6	7
Department Expenditures	\$ 308,872	\$ 359,471	\$ 359,471	\$ 350,499
Outputs:				
Number of rabies vaccinations handled	783	1,500	-	-
Number of animals processed	10,667	9,000	9,000	10,000
Number of calls for service handled	17,039	17,000	17,000	17,000
Effectiveness Measures:				
Total cost to process animals	\$ 838,656	\$ 838,656	\$ 838,656	\$ 1,002,756
Percent of animals processed	76%	75%	75%	75%
Efficiency Measures:				
Number of animals process per full time employee	1,524	1,214	1,214	1,428
Number of calls for service handled per full time employee	2,434	2,357	2,357	2,357
Processing cost per animal	\$ 79	\$ 99	\$ 99	\$ 100
Department expenditures per capita	\$ 2.21	\$ 2.52	\$ 2.52	\$ 2.31



General Fund Radio Shop

www.mcallen.net/departments/it

Mission

Statement:

The Radio Shop department provides maintenance for the City's subscriber radios and infrastructure and acts as a conduit for obtaining cost efficient vendor service when needed, in order to provide for the safety and efficiency of our citizens and City Personnel.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 249,125	\$ 252,874	\$ 252,873	\$ 252,873
Employee Benefits	64,064	65,701	65,701	75,968
Supplies	16,793	60,376	20,376	20,376
Other Services and Charges	187,149	238,095	304,695	295,411
Maintenance	539	6,770	6,770	6,770
Operations Subtotal	517,670	623,816	650,415	651,398
Capital Outlay	63,946	5,200	-	19,100
Total Expenditures	\$ 581,616	\$ 629,016	\$ 650,415	\$ 670,498
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Total Positions Authorized	5	5	5	5

Contact Us:

Robert Acosta
Information
Technology Director
1501 Pecan Boulevard
McAllen, TX 78501
(956) 681-1100

MAJOR FY 19-20 GOALS

- 1.) Continue supporting Radio infrastructure.
- 2.) Upgrade annunciators for all Fire stations.

Description:

The City of McAllen Radio Shop department provides radio and electronic equipment repair, programming, removal, and installation service for all of the city departments, as well as acting as the contact point for outsourced vendor repairs, purchases, and installations in order to insure quality control and cost effective work. The Radio Tech department is currently operating with a staff of 5 personnel.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	5	5	5	5
Department Expenditures	\$ 581,616	\$ 629,016	\$ 650,415	\$ 670,498
Outputs:				
Number of systems supported	7	7	7	8
Number of radios supported	3,000	3,200	3,150	3,150
Number of repair calls	1,600	1,700	1,300	1,365
Number of repair corrected in 24 hrs	1,000	1,000	400	500
Number of mobile installations	40	50	30	35
Number of mobile removals	40	50	35	40
Number of fixed installations	30	35	15	10
Effectiveness Measures:				
Average time to complete work requests in hours	1.5	1.5	1.5	1.5
Number of work orders per full time Technicians	800	900	400	425
Average Hourly Labor cost - in house	\$ 22.00	\$ 22.00	\$ 22.00	\$ 22.00
Average Hourly Labor cost - outsourced	\$ 125.00	\$ 125.00	\$ 125.00	\$ 125.00
Department expenditures per capita	\$ 3.95	\$ 2.73	\$ 4.34	\$ 4.41



General Fund Fire

www.mcallen.net/fire

Mission

Statement:

Our mission is to protect the life and property of citizens from emergency situations, and prevent fires through prevention and educational programs.

Department Summary

	Actual	Adj. Budget	Estimated	Budget
Expenditure Detail:	17-18	18-19	18-19	19-20
Personnel Services				
Salaries and Wages	\$ 12,476,930	\$ 12,689,341	\$ 11,731,820	\$ 13,162,248
Employee Benefits	4,077,346	4,301,157	4,301,157	4,462,981
Supplies	361,095	303,243	332,843	309,743
Other Services and Charges	1,249,585	1,146,777	1,174,103	1,349,283
Maintenance	753,900	716,615	831,180	773,680
Operations Subtotal	18,918,856	19,157,133	18,371,103	20,057,935
Capital Outlay	349,608	410,292	107,392	191,640
Total Expenditures	\$ 19,268,464	\$ 19,567,425	\$ 18,478,495	\$ 20,249,575
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	15	16	16	17
Civil Service	175	175	175	179
Total Positions Authorized	192	193	193	198

Contact Us:

Rafael Balderas
Fire Chief
201 N. 21st Street
McAllen, TX 78501
(956) 681-2500

MAJOR FY 19-20 GOALS

- 1.) Continue high citizen rating of fire service and low ratio of fires per population. (4.3.1)
- 2.) Maintain McAllen's high ISO ratings. (4.3.2)
- 3.) Complete replace aging Fire Station #2 at Harvey and Main St. (4.3.3)
- 4.) Continue to coordinate with STC to develop a Fire Science Degree program within 3 years. (7.1.3)
- 5.) Reactivate smoke alarm installation program for elderly residents. (4.3.4)
- 6.) Continue to lead the Fire Service in Training.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of firefighting authorized positions	174	174	175	177
Number of inspectors	8	8	9	9
Number of Airport assigned firefighters	15	9	9	9
Number of Public Education Officers	1	1	1	1
Number of firefighting authorized apparatus	19	19	19	19
Number of pumper companies with minimum three (persons)	10	10	10	10
Department Expenditures	\$ 19,268,464	\$ 19,567,425	\$ 18,478,495	\$ 20,249,575
Outputs:				
Fire Alarms				
Total Alarm Responses	6,824	7,400	7,870	7,700
Alarms out of city	118	120	200	210
Multiple Alarms	8	4	10	5
Airport Alerts	4	2	6	2
Operations Division				
Number of vehicles maintained by fire service personnel	51	51	52	53
Total Man hours @ fires	28,024.00	3,000	32,245	33,000
Water pumped (gallons) @ fires	120,200	140,000	155,000	100,000
Fire Hydrant Maint. (Man hours)	2,125	2,250	2,512	2,600
General Maint. (Man hours)	35,247	36,000	36,580	37,000
Fire Prevention Division				
Fire Prevention Presentations	190	200	225	250
Total Audience	34,850	35,000	40,000	42,000
Fire Prevention Inspections	4,680	4,750	4,000	4,000
Fire Prevention Investigations	16	18	15	15
Training Division				
Training Man hours-In Service	12,500	12,600	18,000	19,000
Continuous Education	4,700	4,800	4,524	4,600
Hazardous Material	700	700	800	800
Aircraft Rescue Firefighting	950	1,125	902	900
Emergency Care Attendant	2,584	2,500	2,600	2,700
Effective Measures:				
Average response times (minutes)	4:41	4:45	4:40	4:30
Reported to dispatch	:30	:25	:20	:19
Response to arrival (travel time)	3:59	3:30	3:34	3:20
Percent estimated property fire loss	4.4%	4.0%	9.6%	4.0%
Efficiency Measures:				
Operating cost per capita	\$133.78	\$128.00	\$134.70	\$130.00
Average number of inspections per inspector per month	42	45	50.0	55
Number of firefighters per 1000 residents	1.3	1.3	1.2	1.3
Number of firefighters per square mile	3.5	3.7	3.5	3.6
Department expenditures per capita	\$125.68	\$120.20	\$126.00	\$120.00

Notes: *Includes 7 pumpers, 2 trucks and 1 rescue.
4384 hydrants at 10 minutes each times 3 persons.

Description:

The Fire Administration/ EOC is located between N. 21st St. & Cedar, McAllen, TX. The Department is comprised of: (177) civil service employees/active firefighter personnel, (1) Fire Chief, non-civil service employee, (17) civilian employees, administrative personnel, (85) haz-mat technicians, (7) sub-stations located throughout the city, (52) total fleet (e.g. fire trucks, pumpers, ladder trucks, vehicles).



General Fund Traffic Operations

www.mcallen.net/departments/traffic

Mission

Statement:

"To provide the highest level of service to the citizens by providing reduction in accidents, congestion, and travel times through the efficient and effective installation, maintenance, and operation of traffic control devices."

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,025,487	\$ 1,237,989	\$ 1,120,956	\$ 1,239,396
Employee Benefits	321,915	402,568	402,568	389,326
Supplies	114,266	116,492	122,824	118,492
Other Services and Charges	361,543	386,857	397,850	403,945
Maintenance	379,048	320,404	333,342	320,404
Operations Subtotal	2,202,259	2,464,310	2,377,540	2,471,563
Capital Outlay	59,265	208,349	220,198	52,700
Total Expenditures	\$ 2,261,524	\$ 2,672,659	\$ 2,597,738	\$ 2,524,263
PERSONNEL				
Exempt	4	5	4	5
Non-Exempt	25	30	26	30
Part-Time	-	1	-	1
Total Positions Authorized	29	36	30	36

Contact Us:

Yvette Barrera

City Engineer

210 N. 20th Street

McAllen, TX 78501

(956) 681-2700

MAJOR FY 19-20 GOALS

- 1.) Continue to improve traffic signalization in the city with a Comprehensive Traffic Study. (6.2.1)
- 2.) Expand traffic signal coverage in four major intersections. (6.2.6)
- 3.) Upgrade intersections as traffic counts with new signal cabinets. (6.2.7)
- 4.) Renewal of traffic signals where justified. (6.2.9)
- 5.) Continue implement the central traffic management system (Centrac) connecting to 200 signals to the Traffic Management Center.
- 6.) Update current traffic data to such as traffic volume counts and turning movement counts.
- 7.) Develop signal timing plans to promote the mobility of traffic throughout the city.

Description:

The Traffic Operations Department is responsible for the installation, maintenance, and operation of signals, signs and pavement markings in the City of McAllen. The department has 36 employees, 20 vehicles and operates out of a 4,500 sq. ft. office/warehouse located at the corner of 20th Street and Cedar Avenue.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees - Signal Maintenance	13	15	13	20
Number of full time employees - Sign Maintenance	3	3	4	5
Number of full time employees - Pavement Markings	3	3	4	5
Number of full time employees - Traffic Studies	3	4	3	4
Department Expenditures	\$ 2,261,524	\$ 2,672,659	\$ 2,597,738	\$ 2,524,263
Outputs:				
Number of Traffic signals maintained	910	910	910	910
Number of signs installed / maintained	535	300	250	300
Linear feet of pavement markings installed	130,630	185,000	137,240	145,000
Number of traffic studies conducted	82	75	98	100
Proposed Efficiency Measures:				
Number of signals maintained per employee - Signal Maint.	70	61	70	80
Number of signs installed / maintained per employee - Sign Maintenance	107	100	62	100
Linear feet of pavement markings installed per employee - Pavement Markings	32,657	61,667	34,310	40,000
Number of traffic studies conducted per full time employees - Traffic Studies	700	700	700	700
Number of street lights inspected	70%	70%	100%	100%
Department expenditures per capita	\$ 18.49	\$ 18.16	\$ 17.65	\$ 17.15



General Fund Building Permits & Inspection

www.mcallen.net/devservices/permits

Mission Statement:
To establish building standards to provide safety and hazard free living in our community; by engaging in an alliance with those involved in the construction industry for the residents of McAllen.

Department Summary				
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 751,946	\$ 772,151	\$ 772,151	\$ 774,717
Employee Benefits	210,057	219,870	219,870	221,923
Supplies	8,117	13,687	13,687	13,687
Other Services and Charges	59,287	81,761	62,523	61,761
Maintenance	15,082	13,036	13,036	13,036
Operations Subtotal	1,044,489	1,100,505	1,081,267	1,085,124
Capital Outlay	-	-	-	2,513
Total Expenditures	\$ 1,044,488	\$ 1,100,505	\$ 1,081,267	\$ 1,087,637
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	16	16	13	16
Part-Time	1	1	1	1
Total Positions Authorized	20	20	17	20

Contact Us:
Luis Vasquez
Chief Building Official
311 N. 15th
McAllen, TX 78501
(956) 681-1300

MAJOR FY 19-20 GOALS

- 1.) Increase percentage of building /structural periodic inspections to be completed within 12 hours. (5.2.4)
- 1.) To adopt the 2018 ICC family of Building Codes.
- 2.) To participate in the Insurance service office (ISO survey) to assure enforcement and building code effectiveness.
- 3.) To enable residential building permits to be obtained and paid online.

Description:
Our department reviews and inspects all aspects of building construction. We are located in the Development Service Center at 311 North 15th Street. Our staff consists of a Chief Building Official, a Supervisor Building Inspector, a Supervisor Plans Examiner, an Administrative Assistant, Building Inspectors, Plans Examiners, Permit Technicians and Administrative Clerks.

Performance Measures				
	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Total full time employees	19	19	16	19
Department Expenditures	\$ 1,044,489	\$ 1,100,505	\$ 1,081,267	\$ 1,087,637
Outputs:				
Residential permits issued	803	965	762	974
Commercial permits issued	583	738	530	591
Sub-Cont. Permits issued	4,301	4,638	3,938	4,376
Construction inspections made	14,495	31,515	27,738	28,570
Plan review	3,648	3,951	3,620	3,729
Effectiveness Measures:				
Permits - Residential Average Days Review	3	3	3	3
Permits - Commercial Average Days Review	10	10	10	10
Construction - Percent Inspections made on date requested	98%	98%	98%	98%
Plan review - Residential	2,126	2,215	2,050	2,112
Plan review - Commercial	1,522	2,215	1,570	1,617
Efficiency Measures:				
Average permits per Permit Technician	1,824	1,327	1,810	1,864
Average permits per clerk	1,422	15,000	1,308	1,485
Construction average inspections per Inspector	3,624	5,253	4,623	4,762
Plan review	3,648	3,951	3,620	3,729
Department expenditures per capita	\$ 7.09	\$ 7.45	\$ 7.21	\$ 7.15

**City of McAllen, Texas
Highways & Streets
Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<u>BY DEPARTMENT</u>				
Engineering	\$ 1,655,741	\$ 2,054,422	\$ 2,051,132	\$ 2,127,640
Street Maintenance	6,014,801	6,672,117	6,406,744	6,422,263
Street Lighting	2,200,973	2,318,750	2,224,065	2,224,065
Sidewalk Construction	246,048	348,331	309,362	331,627
Drainage	1,380,637	1,464,533	1,381,075	1,433,976
TOTAL	<u><u>\$ 11,498,200</u></u>	<u><u>\$ 12,858,153</u></u>	<u><u>\$ 12,372,378</u></u>	<u><u>\$ 12,539,571</u></u>
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 3,329,945	\$ 3,886,480	\$ 3,566,351	\$ 3,949,389
Employee Benefits	1,035,983	1,218,590	1,218,590	1,242,446
Supplies	90,330	93,041	92,506	93,041
Other Services and Charges	2,890,660	3,070,764	2,967,174	2,933,719
Maintenance and Repair Services	4,142,104	4,276,276	4,220,357	4,278,776
Capital Outlay	9,178	313,002	307,400	42,200
TOTAL APPROPRIATIONS	<u><u>\$ 11,498,200</u></u>	<u><u>\$ 12,858,153</u></u>	<u><u>\$ 12,372,378</u></u>	<u><u>\$ 12,539,571</u></u>
<u>PERSONNEL</u>				
Engineering	24	27	26	28
Street Maintenance	34	43	35	44
Sidewalk Construction	6	6	6	6
Drainage	17	20	16	20
TOTAL PERSONNEL	<u><u>81</u></u>	<u><u>96</u></u>	<u><u>83</u></u>	<u><u>98</u></u>



General Fund Engineering

www.mcallen.net/engineering

Mission

Statement:

The Engineering Department designs, manages and guides the construction of public infrastructure and buildings while ensuring quality and safety to all who visit, live and conduct business within the boundary of our City.

Department Summary

Expenditure Detail:	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Personnel Services				
Salaries and Wages	\$ 1,162,225	\$ 1,475,875	\$ 1,475,875	\$ 1,514,125
Employee Benefits	336,671	359,908	359,908	391,816
Supplies	12,363	13,000	13,000	13,000
Other Services and Charges	97,989	137,327	128,639	141,589
Maintenance	44,376	34,610	45,610	37,110
Operations Subtotal	1,653,624	2,020,720	2,023,032	2,097,640
Capital Outlay	2,117	33,702	28,100	30,000
Total Expenditures	\$ 1,655,741	\$ 2,054,422	\$ 2,051,132	\$ 2,127,640
PERSONNEL				
Exempt	10	11	11	11
Non-Exempt	14	16	15	17
Part-Time	-	-	-	-
Total Positions Authorized	24	27	26	28

Contact Us:

Yvette Barrera, PE
City Engineer
311 N. 15th
McAllen, TX 78501
(956) 681-1150

MAJOR FY 19-20 GOALS

- 1.) Design and erect new monument sigs/landscaped areas at key McAllen entry points. (1.3.2 ; 3.2.2)
- 2.) Construct Monarch Butterfly Habitat project. (1.4.3)
- 3.) Construct sidewalks at various locations within the City. (1.5.9)
- 4.) Complete Expressway 83 & Bicentennial interchange opening major North/South arterial. (2.1.4)
- 5.) Adopt a Storm Water Management Ordinance to reduce water pollution. (4.4.2)
- 6.) Complete construction of an additional Police Headquarters facility including a new parking garage. (6.2.1)
- 7.) Complete various street improvement projects approved from the 2015 bond. (6.2.2)
- 8.) Construct Bicentennial Extension - Trenton to 107. (6.2.3)
- 9.) Upgrade Ware Road Expansion alongside TxDOT. (6.2.4)
- 10.) Continue roadway improvements at key intersections, Taylor & mile 3; Bicentennial & Trenton. (6.2.5)
- 11.) Widen Daffodil ave from Ware Rd to Taylor Rd, including curb and gutter section. (6.2.8)
- 12.) Upgrade Mile 5, Ware Road to Taylor Road. (6.2.10)
- 13.) Construct projects approved from 2018 Drainage Bond. (6.3.1)
- 14.) Improve drainage in various City locations with funds from Drainage Fees. (6.3.2)
- 15.) Complete Westway Heights and Kennedy Avenue Drainage projects. (6.3.4 ; 6.3.5)
- 16.) Reprofile main drain ditches. (6.3.8)
- 17.) Assess and mitigate bank and storm sewer outfall erosion. (6.3.11)
- 18.) Establish baseline stormwater quality (WQ) parameters. (6.3.12)
- 19.) Adopt Stormwater Management Ordinance. (6.3.16)
- 20.) Seek grant opportunities for paving and drainage improvements.

Performance Measures				
	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees staff / Design Engineers	9	9	9	9
Number of full time employees / Support staff	14	15	14	15
Number of full time employees staff / Development Review	1	3	3	4
Department Expenditures	\$ 1,655,741	\$ 2,054,422	\$ 2,051,132	\$ 2,127,640
Outputs:				
Number of construction contracts executed	30	40	55	50
Number of in-house projects designed	17	40	30	40
Number of architect / engineer / survey consulting contracts monitored	41	40	55	50
Number of ROW permits processed / inspected / request for service	688	530	570	600
Number of subdivision plat & construction plans reviewed	76	120	160	100
Effectiveness Measures:				
Percent of projects completed within budget	95%	96%	96%	95%
Percent of construction contracts completed within contract time	95%	96%	96%	95%
Percent ROW permits reviewed within 1 working day	95%	95%	95%	95%
Percent of Subdivisions reviewed within 5 working days	90%	90%	90%	95%
Efficiency Measures:				
Number of construction contracts executed per full time employee - Engineer Staff	3	4	6	6
Number of in-house projects designed per full time employee - Engineer Staff	2	7	3	4
Number of A/E Consulting contracts monitored per full time employee - Engineer Staff	5	7	6	6
Number of ROW permits processed / inspected per full time employee - Support Staff	46	33	34	32
Number of Subdivisions reviewed per full time employee - Engineer Staff	76	60	53	25
Citizen satisfaction with storm drainage	na	85%	85%	85%
Internal Customer Satisfaction with Design Services	na	85%	85%	85%
Internal Customer Satisfaction with Construction Management Services	na	85%	85%	85%
Internal Customer Satisfaction with Inspection Services	na	85%	85%	85%
Department expenditures per capita	\$ 11.24	\$ 13.91	\$ 13.69	\$ 13.99

Description:

The Engineering Department is responsible for the design and inspection of public infrastructure improvements that include water, sanitary sewer, paving, drainage, and public facilities. Our department has 28 employees and is located in the Development Center. Additionally, the Traffic Operations Division falls within the Engineering Department; its office is located at 210 N. 20th Street.



General Fund Street Maintenance

www.mcallen.net/publicworks

Mission

Statement:

Dedicated to keeping all city streets and alley ways safe for vehicular traffic . Street maintenance will maintain city streets and alleys through crack sealing, pothole patching, alley reconstruction and street paving programs. This service shall be provided with a safe professional, reliable, efficient, and eager to help disposition.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,411,517	\$ 1,508,067	\$ 1,328,536	\$ 1,530,940
Employee Benefits	464,916	561,258	561,258	545,664
Supplies	34,380	29,857	29,857	29,857
Other Services and Charges	388,169	416,463	416,221	416,230
Maintenance	3,715,819	3,897,072	3,811,472	3,897,072
Operations Subtotal	6,014,801	6,412,717	6,147,344	6,419,763
Capital Outlay	-	259,400	259,400	2,500
Total Expenditures	\$ 6,014,801	\$ 6,672,117	\$ 6,406,744	\$ 6,422,263
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	32	41	33	42
Part-Time	-	-	-	-
Total Positions Authorized	34	43	35	44

Contact Us:

Elvira Alonzo
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 19-20 GOALS

- 1.) Repair 45 alleys per year through the Alley Rehabilitation program.
- 2.) Target a 10% annual repaving/pavement restoration of all street inventory.
- 3.) Develop a street maintenance crack sealing crew.

Description:

The Street Maintenance Department is a division of Public Works. Through its staff of forty-three (43) employees the department maintains all city streets and alleys through crack sealing, pothole patching, repaving and pavement reconstruction. Proper street maintenance programs extend the life and ride ability of city streets and alleys for our citizens.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of pothole crews	2	2	2	2
Number of full time employees	32	41	33	42
Department Expenditures	\$ 6,014,801	\$ 6,672,117	\$ 6,406,744	\$ 6,422,263
Total Street inventory -paved center line miles	824	824	824	824
Total street inventory -unpaved center line mile	13	13	13	13
Total alley inventory - paved center line miles	71	71	71	71
Total alley inventory - unpaved center line mile	70	70	70	70
Outputs:				
Pothole patching citizen requested work orders	805	744	1,000	1,200
Pothole patching in-house work orders	2,033	2,288	1,900	2,000
Number of potholes patched	18,591	24,914	20,000	25,000
Street Repair Caliche- Center Line Miles	n/a	13	13	13
Alley rehabilitation caliche - linear feet	11,889	17,330	17,330	17,330
Alley rehabilitation asphalt - linear feet*	9,195	10,000	6,000	10,000
Crack sealing - linear feet	937	1,870	800	1,000
Storm/emergency incident response	13	10	10	10
Center lane miles recycled	12.0	12.0	12.0	12.0
Preservation - Linear miles	22.0	22.0	22.0	22.0
Effectiveness Measures:				
Number of employee per center line- mile	1.55	1.21	1.50	1.18
Citizens Rating for Street Repair - Transportation Services*	71%	71%	71%	75%
Efficiency Measures:				
Total street inventory per employee	0.41	0.32	0.39	0.31
Number of potholes patched per crew- annually	9,296	12,457	10,000	12,500
Number of pothole patched work orders per crew- annually	1,419	1,516	1,450	1,600
Pothole patching work orders - per crew per day	5.5	5.8	5.6	6.2
Alley rehabilitation - linear feet per day	81	105	90	105
Department expenditures per capital	\$ 40.83	\$ 45.17	\$ 42.75	\$ 42.24



General Fund Street Lighting

www.mcallen.net/departments/traffic

Mission Statement:

To provide street lighting in residential and commercial areas.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	2,151,758	2,246,075	2,151,390	2,151,390
Maintenance	49,215	72,675	72,675	72,675
Operations Subtotal	2,200,973	2,318,750	2,224,065	2,224,065
Capital Outlay	-	-	-	-
Total Expenditures	\$ 2,200,973	\$ 2,318,750	\$ 2,224,065	\$ 2,224,065

Contact Us:

Yvette Barrera PE
City Engineer
210 N. 20th Street
McAllen, TX 78501
(956) 681-2700

MAJOR FY 19-20 GOALS

1. Increase the visibility for our motoring citizens. We will also identify locations where the street lighting is not compliant with city standards and bring them into compliance.

Description:

The responsibility for Street Lighting is under the direction of the Traffic Operations Department. The Traffic Operations Department is responsible for installing street lights in new areas, maintaining the expressway lighting, and reporting malfunctioning street lights to the appropriate electric provider.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Department Expenditures	\$ 2,200,973	\$ 2,318,750	\$ 2,224,065	\$ 2,224,065
Outputs:				
Number of street lights inspected	16,400	16,400	16,400	16,400
Efficiency Measures:				
Number of street lights inspected per full time employee	700	683	683	683
Number of lights per citizen per 1000	112	112	112	112
Department expenditures per capita	\$ 15.95	\$ 15.95	\$ 15.95	\$ 15.60



General Fund Sidewalk Construction

www.mcallen.net/publicworks

Mission Statement:

Dedicated to keeping all pedestrian traffic safe through new construction and reconstruction of existing concrete sidewalks. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition .

Contact Us:

Elvira Alonzo, Public Works Director
4201 N. Bentsen Rd.
McAllen, Texas 78504
(956) 681-4000

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 101,557	\$ 181,209	\$ 146,020	\$ 182,042
Employee Benefits	34,265	67,895	67,895	70,425
Supplies	30,054	30,132	29,597	30,132
Other Services and Charges	33,977	35,825	35,850	21,158
Maintenance	39,134	27,870	24,600	27,870
Operations Subtotal	238,987	342,931	303,962	331,627
Capital Outlay	7,061	5,400	5,400	-
Total Expenditures	\$ 246,048	\$ 348,331	\$ 309,362	\$ 331,627
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	5	5	5	5
Part-Time	-	-	-	-
Total Positions Authorized	6	6	6	6

MAJOR FY 19-20 GOALS

- 1.) Construct 1.25 linear miles of sidewalk and 15 ADA required amenities per year.
- 2.) Identify areas meeting criteria for federal funding to construct sidewalks around Metro routes.

Description:

The Sidewalk Construction Department is a division of Public Works. Through its staff of 6 employees the department properly installs and maintains pedestrian walkways along city roadways addressing safety issues to comply with applicable ADA requirements.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	6	6	6	6
Department Expenditures	\$ 246,048	\$ 348,331	\$ 309,362	\$ 331,627
Outputs:				
Sidewalk installation/repair work orders	178	170	170	170
Concrete repair work orders completed	85	50	50	50
Concrete repair - sq. ft.	3,483	1,900	1,900	1,900
Sidewalk construction linear feet	2,801	5,280	5,280	6,600
Sidewalk construction miles	0.53	1.00	1.00	1.25
Number of ADA compliant ramps installed city facilities	6	10	10	15
Effectiveness Measures:				
Citizens rating for Ease of Walking as mode of transportation/mobility*	59%	59%	59%	75%
Citizens rating of Sidewalk Maintenance - Transportation Service*	73%	73%	73%	73%
Efficiency Measures:				
Cost per square foot - sidewalk construct	\$ 21.96	\$ 16.49	\$ 14.65	\$ 12.56
Department expenditures per capita	\$ 1.67	\$ 2.36	\$ 2.06	\$ 2.18



General Fund Drainage

www.mcallen.net/publicworks/drainage

Mission Statement:

Dedicated to keeping all drainage ways/ditches, safe, clean and performing at their engineered design criteria for storm water management. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 654,646	\$ 721,329	\$ 615,920	\$ 722,282
Employee Benefits	200,131	229,529	229,529	234,541
Supplies	13,533	20,052	20,052	20,052
Other Services and Charges	218,767	235,074	235,074	203,352
Maintenance	293,560	244,049	266,000	244,049
Operations Subtotal	1,380,637	1,450,033	1,366,575	1,424,276
Capital Outlay	-	14,500	14,500	9,700
Total Expenditures	\$ 1,380,637	\$ 1,464,533	\$ 1,381,075	\$ 1,433,976
PERSONNEL				
Exempt	2	2	1	2
Non-Exempt	15	18	15	18
Total Positions Authorized	17	20	16	20

Contact Us:

Elvira Alonzo,
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 19-20 GOALS

- 1.) Comply with best management practices set forth by the EPA through the State NPDES Phase II Storm water Management Program.
- 2.) Continue reprofiling and dredging operations of drain ditches to maintain access and pilot channel flow.

Description:

The Drainage Department is a division of Public Works. Through its staff of 20 employees the department maintains all city owned drain ditches and drainage infrastructure to allow for proper storm water management in compliance with storm water pollution prevention regulations.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	17	20	16	20
Department Expenditures	\$ 1,380,637	\$ 1,464,533	\$ 1,381,075	\$ 1,433,976
Number of storm inlets	16,562	16,562	16,562	16,562
Ditch inventory - miles	25	25	25	25
City ROW/Property - acres	1,304	1,304	1,304	1,304
Outputs:				
Number of manholes cleaned per year	491	460	362	450
Number of storm inlets cleaned per year	3,513	2,980	2,124	3,000
Excavator/drainage linear miles cleaned	20.1	10.0	10.0	10.0
ROW mowing - acres	13,461	13,940	11,932	13,000
Collection system cleaned - linear feet	87,482	69,930	88,472	81,000
Requests for service	436	250	348	350
Storm/emergency incident response	6	4	2	4
Effectiveness Measures:				
Number of manholes cleaned per day	1.89	1.77	1.39	1.73
Number of Inlets cleaned per day	13.51	11.46	8.17	11.54
Collection system cleaned - linear feet per day	336.47	269	340	312
Number of requests for service per full time employee	26	13	22	18
Department expenditures per capita	\$ 9.37	\$ 9.91	\$ 9.21	\$ 9.43

**City of McAllen, Texas
Health & Welfare
Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<u>BY DEPARTMENT</u>				
Env./Health Code Compliance	\$ 1,516,308	\$ 1,733,958	\$ 1,723,086	\$ 2,024,686
Graffiti Cleaning	165,013	177,168	160,435	159,321
Other Agencies:				
Humane Society	838,656	767,276	767,276	767,276
Valley Environmental Council	-	5,000	5,000	5,000
Mujeres Unidas	25,000	23,500	23,500	25,000
Relief Efforts Operation	115,006	-	-	-
Comfort House	40,656	-	-	15,000
TOTAL	<u>\$ 2,700,639</u>	<u>\$ 2,706,902</u>	<u>\$ 2,679,297</u>	<u>\$ 2,996,283</u>
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 894,574	\$ 998,512	\$ 961,956	\$ 1,212,690
Employee Benefits	296,978	297,643	297,643	360,857
Supplies	40,755	48,676	45,766	50,676
Other Services and Charges	1,380,140	1,186,702	1,188,222	1,216,687
Maintenance and Repair Services	87,881	51,960	62,441	51,960
Capital Outlay	311	123,409	123,269	103,413
TOTAL APPROPRIATIONS	<u>\$ 2,700,639</u>	<u>\$ 2,706,902</u>	<u>\$ 2,679,297</u>	<u>\$ 2,996,283</u>
<u>PERSONNEL</u>				
Env./Health Code Compliance	26	26	21	29
Graffiti Cleaning	<u>2</u>	<u>3</u>	<u>3</u>	<u>3</u>
TOTAL PERSONNEL	<u>28</u>	<u>29</u>	<u>24</u>	<u>32</u>



General Fund Environmental and Health Code Compliance

www.mcallen.net/devservices/health

Mission Statement: To provide and promote a clean and healthy environment through education and prevention.	Department Summary				
	Expenditure Detail:	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
	Personnel Services				
	Salaries and Wages	\$ 816,957	\$ 917,556	\$ 892,026	\$ 1,131,671
	Employee Benefits	268,318	267,491	267,491	328,202
	Supplies	33,990	38,495	38,495	40,495
	Other Services and Charges	340,760	370,886	372,444	389,184
	Maintenance	55,972	31,721	44,821	31,721
	Operations Subtotal	1,515,997	1,626,149	1,615,277	1,921,273
	Capital Outlay	311	107,809	107,809	103,413
	Total Expenditures	\$ 1,516,308	\$ 1,733,958	\$ 1,723,086	\$ 2,024,686
	PERSONNEL				
	Exempt	2	2	2	3
	Non-Exempt	24	24	19	26
	Part-Time	-	-	-	-
	Total Positions Authorized	26	26	21	29

Contact Us:

Steven Kotsatos
 Director of
 Environmental and
 Health Code
 Compliance
 311 N. 15th
 McAllen, TX 78501
 (956) 681-1900

MAJOR FY 19-20 GOALS

- 1.) Continue Code Enforcement presence to encourage voluntary compliance of environmental and health codes. (4.1.1)
- 2.) Continue implementation of online permitting (a major city investment to ease both the process and functionality of obtaining various permits from the city.) (4.1.2)
- 3.) Inspect all retail food establishments twice a year as required by State Law.
- 4.) Improving existing internal Standard Operating Procedures for Health (Food safety establishment inspections), Code Enforcement inspections, and Vector (mosquito trapping, spraying, and inspections) and Administrative (Liens, permit processing, billing, payroll, Commission agenda preparations, Travel).
- 5.) Continue to participate in the Standardization Food Inspection Program for all Food Inspectors in accordance with the FDA and State of Texas. This is a two-year program that includes FDA on line food safety coursework modules, joint inspections with a State Regulator and an Audit from DSHS – State Retail Group.
- 6.) Improve and continue Health and Code Enforcements' Illegal Dumping Awareness Campaign to assist neighborhoods to dispose of trash and debris properly through education, surveillance cameras, dynamic message boards, and access to roll off containers.
- 7.) Expand current garage sale on line permitting process to include access to multiple Health and Code permits for the public.
- 8.) Continue to ensure safe food for the public, an environment free of hazards and illegal solid wastes, vibrant neighborhoods, and to promote sound environmental practices and procedures.
- 9.) The Imagine Tomorrow Program is an Economic Incentive program that targets Substandard, Vacant residential structures and empty lots in the City of McAllen by offering full demolition, development, and home repair incentives or grants to property owners.
- 10.) Code Enforcement Department will be taking on Substandard Home Demolition Process by identifying, securing, and suggesting Demolition to Building Board of Adjustments.
- 11.) The City of McAllen has a proactive Mosquito Control Surveillance Program in partnership with Texas A&M Health Science School of Rural Public Health, Texas A&M Agrilife, University of Texas Rio Grande Valley, University of Texas at El Paso. This partnership allows laboratory research groups to study mosquito species to learn about those species that may carry Mosquito Borne Diseases. The City of McAllen's Health & Code Enforcement Department will be taking on interns from Entomology Department with UTRGV to collaborate with our Vector Control Team and also and taking on an Insecticide Resistance Study with the University.

Environmental and Health Code Compliance

www.mcallen.net/devservices/health

Performance Measures					Description: Provide City wide Code Enforcement with the cooperation of other city departments that have enforcement powers.
	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20	
Inputs:					
Number of full time employees	26	26	21	29	
Total number of inspectors	17	23	23	23	
Number of Public Health Inspectors (weedy lot, illegal dumping, vector control)	14	18	18	18	
Number of Environmental Health Inspectors (food inspections and certification, vector control)	2	4	4	4	
Number of Sanitarian Inspectors food inspections and certification, vector control)	1	1	1	1	
Department Expenditures	\$ 1,516,308	\$ 1,733,958	\$ 1,723,086	\$ 2,024,686	
Outputs:					
Number of food inspections	1,628	2,000	2,500	3,000	
Number of weedy lot/illegal dumping inspections/zoning/garage/signs (cases)	16,661	12,000	18,000	19,000	
Number of vector control activities conducted	1,474	400	500	650	
Number of complaints	14,206	5,000	13,000	12,000	
Number of total liens placed and released	713	1,000	500	500	
Effectiveness Measures:					
Percent of establishments permitted / Inspections	58%	40%	71%	89%	
**Percent of voluntary compliance	52%	60%	51%	67%	
**Percentage of involuntary compliance	48%	40%	49%	33%	
Percentage of vector requested / conducted	100%	100%	100%	100%	
**Percentage total liens placed /released	56%	40%	75%	60%	
Efficiency Measures:					
Number of food inspections per inspector	407	500	500	625	
Number of weedy lot and illegal dumping per inspector (cases)	1,190	800	1,000	1,055	
Number of complaint inspections per inspector (cases)	835	238	722	667	
Department expenditures per capita	\$ 10.29	\$ 11.74	\$ 11.50	\$ 13.32	



General Fund Graffiti Cleaning

www.mcallen.net/publicworks/graffiti

Mission

Statement:

"Dedicated to sustain beautification efforts in our city by removing or adequately concealing any graffiti visible from public right of ways. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition."

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 77,617	\$ 80,956	\$ 69,930	\$ 81,019
Employee Benefits	28,660	30,152	30,152	32,655
Supplies	6,765	10,181	7,271	10,181
Other Services and Charges	20,062	20,040	20,002	15,227
Maintenance	31,909	20,239	17,620	20,239
Operations Subtotal	165,013	161,568	144,975	159,321
Capital Outlay	-	15,600	15,460	-
Total Expenditures	\$ 165,013	\$ 177,168	\$ 160,435	\$ 159,321
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	2	3	3	3
Part-Time	-	-	-	-
Total Positions Authorized	2	3	3	3

Contact Us:

Elvira Alonzo
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 19-20 GOALS

- 1.) Remove or conceal any graffiti within twenty four (24) hours of notification in order to prevent further vandalism.
- 2.) Improve aesthetics of twenty (20) city building and properties, through routine power washing.

Description:

The Graffiti Department is a division of Public Works. Through its staff of three (3) employees the department strives to keep areas that are visible to the public free of graffiti.

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	2	3	3	3
Department Expenditures	\$ 165,013	\$ 177,168	\$ 160,435	\$ 159,321
Outputs:				
Total graffiti removed - sq-ft	82,047	80,060	80,060	85,000
Total area cleaned - sq-ft	163,515	186,400	120,000	160,000
Citizen request for service	72	90	90	90
In-house requests	1,536	1,670	1,300	1,500
Number of special requests	23	30	30	30
Effectiveness Measures:				
Percent within 24 hours (estimate)	100%	100%	100%	100%
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment*	74%	74%	74%	74%
Efficiency Measures:				
Cost per square foot - paint	\$ 1.51	\$ 1.66	\$ 1.50	\$ 1.41
Cost per square foot - pressure	\$ 0.25	\$ 0.24	\$ 0.33	\$ 0.25
Department expenditures per capita	\$ 1.12	\$ 1.20	\$ 1.07	\$ 1.05



General Fund
Other Agencies
Health and Welfare

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Other Services and Charges	\$ 1,019,318	\$ 795,776	\$ 795,776	\$ 812,276
Operations Subtotal	1,019,318	795,776	795,776	812,276
Total Expenditures	\$ 1,019,318	\$ 795,776	\$ 795,776	\$ 812,276

DEPARTMENT: DETAIL

Other Services and Charges

Humane Society	\$ 838,656	\$ 767,276	\$ 767,276	\$ 767,276
Valley Environment Council	-	5,000	5,000	5,000
Mujeres Unidas	25,000	23,500	23,500	25,000
Relief Efforts Operations	115,006	-	-	-
Comfort House	40,656	-	-	15,000
	\$ 1,019,318	\$ 795,776	\$ 795,776	\$ 812,276

**City of McAllen, Texas
Culture & Recreation
Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<u>BY DEPARTMENT</u>				
Parks and Recreation Administration	\$ 539,312	\$ 600,607	\$ 572,647	\$ 619,169
Parks	7,337,117	7,713,394	7,272,824	8,201,385
Recreation	1,779,361	1,751,980	1,649,010	1,840,301
Pools	822,748	946,411	881,405	951,850
Las Palmas Community Center	395,940	383,576	428,042	391,522
Recreation Center Lark	443,995	474,231	479,234	512,913
Recreation Center Palm View	393,662	478,004	448,379	479,870
Quinta Mazatlan	874,645	926,773	933,918	976,571
Library	3,320,336	3,579,729	3,440,142	3,671,545
Library Branch Lark	433,421	471,102	459,242	488,045
Library Branch Palm View	487,935	504,463	489,939	517,716
Other Agencies				
Amigos del Valle	66,000	66,000	66,000	76,000
Hidalgo County Museum	38,000	35,720	35,720	38,000
McAllen Boy's and Girl's Club	705,000	705,000	705,000	730,000
McAllen International Museum	700,000	700,000	700,000	700,000
Town Band	14,400	14,400	14,400	15,000
RGV International Music Festival	10,176	10,176	10,176	10,176
South Texas Symphony	109,824	109,824	109,824	109,824
McAllen Heritage Center	45,000	45,000	45,000	70,000
Literacy Center	20,000	-	-	8,500
TOTAL	\$ 18,536,872	\$ 19,516,390	\$ 18,740,902	\$ 20,408,387
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 8,503,151	\$ 9,568,641	\$ 8,629,838	\$ 9,807,657
Employee Benefits	2,278,318	2,629,960	2,629,960	2,781,640
Supplies	544,269	576,119	533,558	587,619
Other Services and Charges	5,648,467	5,497,426	5,523,966	5,665,048
Maintenance and Repair Services	1,028,869	879,115	1,053,660	957,317
Capital Outlay	533,799	365,129	369,919	609,105
TOTAL APPROPRIATIONS	\$ 18,536,872	\$ 19,516,390	\$ 18,740,902	\$ 20,408,387
<u>PERSONNEL</u>				
Parks and Recreation Administration	6	8	6	8
Parks	86	111	92	119
Recreation	99	276	275	276
Pools	54	129	70	129
Las Palmas Community Center	7	7	6	7
Recreation Center Lark	8	9	9	9
Recreation Center Palm View	6	8	8	8
Quinta Mazatlan	23	23	20	22
Library	75	77	76	78
Library Branch Lark	11	11	11	11
Library Branch Palm View	12	12	12	12
TOTAL PERSONNEL	387	671	585	679



General Fund Parks Administration

www.mcallen.net/parks

Mission

Statement:

The McAllen Parks and Recreation Administration Division provides administrative support for the Parks Division, Recreation Division, Aquatics Division, Las Palmas Community Center, Lark CC, and City-Wide Building Maintenance.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 308,617	\$ 342,932	\$ 322,720	\$ 357,395
Employee Benefits	80,804	91,541	91,541	95,540
Supplies	5,433	6,750	6,700	7,250
Other Services and Charges	118,701	127,387	116,786	127,387
Maintenance	25,319	24,097	27,000	24,097
Operations Subtotal	538,874	592,707	564,747	611,669
Capital Outlay	438	7,900	7,900	7,500
Total Expenditures	\$ 539,312	\$ 600,607	\$ 572,647	\$ 619,169
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	3	4	3	4
Part-Time	-	1	-	1
Total Positions Authorized	6	8	6	8

Contact Us:

Mike Hernandez
Director of Parks and Recreation
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

MAJOR FY 19-20 GOALS

- 1.) Create a Motocorss Course in South Texas. (1.5.2)
- 2.) Expand entrainment events which attract attendees from South Texas & Northern Mexico. (2.1.5)
- 3.) Use Social Media to improve marketing of Parks department, functions, and events. (5.3.2)
- 4.) Complete contructions of Miracle Field and implement adaptive playground equipment (7.2.14 - 7.2.16)
- 5.) Utilize Rec Trac Upgrade to create opportunities for off site registrations and sales at Special Events, such as taking credit card for Halloween Festival.
- 6.) Expand Admin Intern opportunity to include one Winter Intern for Holiday Parade and McAllen Marathon learning opportunity.
- 7.) Bring more attention to the field of Parks and Recreation by creating a career day to showcase the multiple skills, degrees, and trades employed by McAllen Parks and Recreation in July during National Parks and Recreation Month.

Description:

The Department manages payroll and personnel functions for full-time and part-time employees, processes incoming telephone traffic, thus providing facility and service information to the public. The Division rents parks, ball fields and other facilities, as well as, handles the incoming revenue from all recreation, aquatic, and other programs. Administrative projects include long range park and open space planning, grant writing for special programs, along with administering construction projects and projecting goals for all divisions.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	6	7	6	7
Department expenditures	\$ 539,312	\$ 600,607	\$ 572,647	\$ 619,169
Outputs:				
Number of rental pavilions available	13	13	13	13
Number of rental pools available	4	4	4	3
Number of pavilion rentals	761	785	730	775
Number of pool rentals	230	300	249	300
All Parks & Recreation revenues	\$ 913,238	\$ 1,160,000	\$ 950,000	\$ 1,000,000
Efficiency Measures:				
Revenue per capita	\$ 6.20	\$ 7.85	\$ 6.34	\$ 6.58
Department expenditures per capita	\$ 3.66	\$ 3.99	\$ 3.82	\$ 4.07



Mission Statement:

Provide attractive and well-maintained major parks and recreation facilities in each sector of the city. These facilities should be within a reasonable distance of neighborhoods and offer safe opportunities for athletic competition, family gatherings, and other passive and active recreation activities.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 2,932,271	\$ 3,562,834	\$ 2,954,796	\$ 3,760,084
Employee Benefits	956,588	1,201,866	1,201,866	1,280,937
Supplies	168,306	193,154	170,858	197,154
Other Services and Charges	2,345,854	2,183,271	2,191,324	2,234,622
Maintenance	682,613	471,963	653,674	544,244
Operations Subtotal	7,085,632	7,613,088	7,172,518	8,017,041
Capital Outlay	251,485	100,306	100,306	184,344
Total Expenditures	\$ 7,337,117	\$ 7,713,394	\$ 7,272,824	\$ 8,201,385
PERSONNEL				
Exempt	9	12	12	13
Non-Exempt	77	95	79	102
Part-Time	-	4	1	4
Total Positions Authorized	86	111	92	119

MAJOR FY 19-20 GOALS

- 1.) Continue general upgrades, replacements, and improvements at various Parks. (1.1.9-1.1.16 ; 1.1.18-1.1.20)
- 2.) Improve landscape of Ware Road: Colbath & Augusta streets. (1.3.3)
- 3.) General horticulture improvements. (1.3.4)
- 4.) Extend Morris Park Hike & Bike trail. (1.5.3)
- 5.) Partner with McAllen Independent School District to re-lamp McHi Tennis Courts (1.5.4)
- 6.) Design a Preventative Maintenance schedule for New Ballfield Complexes with consideration of a depreciation fund from tournament rentals.
- 7.) Continue the installation of native trees into landscaping. Add 43 native species trees that are adapted to local conditions.
- 8.) Create a timeline for Playground Equipment replacement and installation of more ADA/inclusive components.

Contact Us:

Mike Hernandez
Director of Parks and Recreation
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

Description:

The Department strives to improve the quality of life through the provision of well balanced, high quality recreation programs for the residents of McAllen to enjoy during their leisure time. The Department facilitates wholesome and constructive programs with a measurable value to the community. The Department promotes environmental conservation, eco and cultural tourism and socially oriented special events.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	86	107	91	115
Department expenditures	\$ 7,337,117	\$ 7,713,394	\$ 7,272,824	\$ 8,201,385
Outputs:				
Total number of properties maintained	88	87	89	89
Number of developed parks acres	748	748	749	757
Number of undeveloped park acres	462	462	461	453
Number of plays cape areas maintained	103	125	104	106
Number of athletic fields maintained	162	168	168	170
Number of irrigation systems maintained	223	221	226	229
Effectiveness Measures:				
City Park Ratings	82%	91%	90%	91%
% who visited City/Neighborhood Parks	80%	90%	85%	90%
Efficiency Measures:				
Number of acres maintained per full time employee	14.00	11.20	13.30	11.2
Unit cost per acres maintained	\$ 6,064	\$ 6,375	\$ 6,011	\$ 6,778
Department expenditures per capita	\$ 49.81	\$ 51.16	\$ 48.53	\$ 53.94



General Fund Recreation

www.mcallen.net/parks/recreation

Mission Statement:

The Recreation Division plans, coordinates and implements youth and adult recreation programs for the City. It operates at three Community Recreation Centers and facilitates various sports leagues and special events. It works jointly with the Aquatics Division and provision of various swimming programs held at the City's swimming pools.

Contact Us:

Mike Hernandez
Director of Parks and Recreation
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

Description:

The Recreation Department is comprised of Special Events, Aquatics, Athletics and After School Programs. During the peak summer season its staff can grow up to approximately 230 employees.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,196,734	\$ 1,183,434	\$ 1,083,734	\$ 1,199,434
Employee Benefits	215,800	215,021	215,021	226,111
Supplies	52,780	51,000	50,214	51,000
Other Services and Charges	284,740	288,926	283,248	316,145
Maintenance	11,590	13,599	9,000	15,599
Operations Subtotal	1,761,644	1,751,980	1,641,217	1,808,289
Capital Outlay	17,717	-	7,793	32,012
Total Expenditures	\$ 1,779,361	\$ 1,751,980	\$ 1,649,010	\$ 1,840,301
PERSONNEL				
Exempt	7	7	6	7
Part-Time	92	269	269	269
Total Positions Authorized	99	276	275	276

MAJOR FY 19-20 GOALS

- 1.) Complete construction of new Girls Softball Complex. (1.1.2 ; 1.5.10)
- 2.) Continue annual McAllen Marathon. (1.5.12)
- 3.) Continue improvement, connectivity, and expansion of city trail system. (1.5.13)
- 4.) Grow number of running/walking events held in Linear Parks annually. (1.5.18)
- 5.) Create nature/ecosystem themed birthday party packages to be hosted at Town Lake at Fireman's Park.
- 6.) Expand practice space into the Uvalde Multi purpose fields through programming and adding soccer goals and a backstop.
- 7.) Apply new marketing outreach through an expanded Programs Brochure that will:
 - a) Be Bilingual.
 - b) Capture Fall through Spring Program Schedule.
 - c) be released end of Summer to keep our captured audience.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	7	7	6	7
Department expenditures	\$ 1,779,361	\$ 1,751,980	\$ 1,649,010	\$ 1,840,301
Event expenditures (P&R Only)	\$ 91,328	\$ 90,000	\$ 80,000	\$ 90,000
Marketing/print expenditures	\$ 26,840	\$ 30,000	\$ 29,000	\$ 34,000
Outputs:				
Special Events (Park & Rec Hosted)	21	27	27	28
Event Attendance	286,000	290,000	290,000	301,000
Event Sponsorship Revenue	49,038	\$ 30,000	45,000	46,000
Event Revenue	158,821	\$ 220,000	152,236	170,000
Recreation Programs Offered	241	275	250	260
Recreation Programs Attendance	81,530	95,000	89,000	90,000
Recreation Programs Revenue	336,369	\$ 390,000	342,683	350,000
After-School Program Sites	9	10	9	9
After-School Program Attendance	129,944	135,000	129,549	130,000
Ball Field Rentals	986	986	990	1,000
Athletic League Registrants	9,900	11,500	9,900	10,500
Town Lake/Nature Center Registrants	1,246	1,246	2,786	2,800
Efficiency Measures:				
Department expenditures per capita	\$ 12.08	\$ 11.86	\$ 11.00	\$ 12.10



General Fund Pools

www.mcallen.net/parks/aquatics

Mission Statement:

The mission of the McAllen Parks and Recreation Aquatics Program is to provide affordable and accessible recreation, fitness, competition, water safety and educational opportunities for people of all ages and abilities.

Department Summary

Expenditure Detail:	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Personnel Services				
Salaries and Wages	\$ 505,717	\$ 547,163	\$ 510,631	\$ 549,126
Employee Benefits	101,660	106,348	106,348	121,344
Supplies	75,827	86,800	74,900	87,800
Other Services and Charges	100,625	128,498	119,303	124,378
Maintenance	36,783	60,002	52,623	60,002
Operations Subtotal	820,612	928,811	863,805	942,650
Capital Outlay	2,136	17,600	17,600	9,200
Total Expenditures	\$ 822,748	\$ 946,411	\$ 881,405	\$ 951,850
PERSONNEL				
Exempt	-	1	-	1
Non-Exempt	4	4	4	4
Part-Time	50	124	66	124
Total Positions Authorized	54	129	70	129

Contact Us:

Kori Waters
Aquatics
Superintendent
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

MAJOR FY 19-20 GOALS

- 1.) Increase marketing efforts for recruiting lifeguards year round with career fair booths, social media commercials, and offering lifeguard classes in October.
- 2.) Create a cabana atmosphere in an under used space at Municipal Pool to add a revenue source and increase attendance of public swim by May 2020.
- 3.) Review first time special event Polar Bear Plunge 2018 and reinvent for a second attempt in January 2020, with a goal attendance of 100.

Description:

The Department operates and maintains pools that are used by the City for its programs, the McAllen Independent School District (MISD) for Learn-to-Swim and UIL Swimming, by the Boys' and Girls' Club and the McAllen Swim Club (MSC). Two of the facilities operate eleven months and three operate only during the summer months.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	4	5	4	5
Department expenditures	\$ 822,748	\$ 946,411	\$ 881,405	\$ 951,850
Outputs:				
Public pools	4	4	4	3
Total days of operation	347	348	348	348
Programs offered	172	175	205	200
Efficiency Measures:				
Private rentals	230	275	192	200
Public Patrons	26,921	40,000	29,646	30,000
Program Registrants	3,502	3,250	3,493	3,750
Private rental attendance	17,411	12,500	19,916	17,000
Program fees	\$ 67,687	\$ 60,000	\$ 69,277	\$ 70,000
Rental fees	\$ 38,213	\$ 50,000	\$ 35,521	\$ 40,000
Public swim/laps/aerobics fees	\$ 55,016	\$ 70,000	\$ 50,033	\$ 55,000
Effectiveness Measures:				
Cost per attendee	17.20	16.98	16.61	18.76
Cost per day of operation	\$ 2,371	\$ 2,629	\$ 2,533	\$ 2,735
Department expenditures per capita	\$ 5.59	\$ 6.33	\$ 5.88	\$ 6.26



General Fund

Las Palmas Community Center

www.mcallen.net/parks/centers/laspalmas

Mission Statement:

Las Palmas Community Center will provide indoor cultural programs, leisure activities, and lifetime skills to its community.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 201,029	\$ 204,034	\$ 219,920	\$ 204,153
Employee Benefits	54,048	51,538	51,538	54,615
Supplies	17,250	16,180	15,780	16,180
Other Services and Charges	91,055	86,740	99,110	94,890
Maintenance	20,163	17,384	33,994	17,384
Operations Subtotal	383,543	375,876	420,342	387,222
Capital Outlay	12,395	7,700	7,700	4,300
Total Expenditures	\$ 395,940	\$ 383,576	\$ 428,042	\$ 391,522
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	3	3	2	3
Part-Time	2	2	2	2
Total Positions Authorized	7	7	6	7

Contact Us:

Kristyna Mancias
Center Manager
1921 N. 25th Street
McAllen, TX 78501
(956) 681-3350

MAJOR FY 19-20 GOALS

- 1.) Create a marketing approach for Central McAllen using direct mail to increase registration fee revenue by 10% (\$1,800).
- 2.) Enhance senior programming for the older adult (50-60) by incorporating trending programming through partnership with UTRGV & STC groups such as Rehab services, occupational therapy, nursing, and kinesiology. Increase Senior Participation by 45 older adults.
- 3.) Advance Special Needs children's participation in evening programs through promotion of inclusion.

Description:

Las Palmas Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in Central McAllen.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	5	5	4	5
Department expenditures	\$ 395,940	\$ 383,576	\$ 428,042	\$ 391,522
Outputs:				
Days open to the public	254	254	253	253
Youth Programs offered	72	72	89	92
Effectiveness Measures:				
Private rentals	50	28	24	25
Rental attendance	3,405	1,950	2,500	2,650
Program attendance	51,670	45,500	48,172	48,500
Program fees	\$ 26,553	\$ 22,500	\$ 26,364	\$ 26,500
Rental fees	\$ 5,595	\$ 4,800	\$ 5,530	\$ 5,800
Efficiency Measures:				
Cost per day of operation	\$ 1,559	\$ 1,510	\$ 1,692	\$ 1,548
Cost of service provided per person	\$ 7.19	\$ 8.08	\$ 8.45	\$ 7.65
Average daily attendance	203	179	190	192
Department expenditures per capita	\$ 2.69	\$ 2.60	\$ 2.86	\$ 2.58



General Fund Recreation Lark

www.mcallen.net/parks/centers/lark

Mission Statement:

The Recreation Division plans, coordinates and implements youth and adults recreation programs for the City of McAllen. It also operates at the McAllen Senior Citizens' Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

Contact Us:

Jesus Franco
Center Manager
2601 Lark Avenue
McAllen, TX 78501

Description:

Provides educational and recreational programs to the citizens of McAllen and its surrounding communities. Lark Community Center is one of three community centers and is located in Northeast McAllen.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 223,464	\$ 249,612	\$ 256,358	\$ 246,654
Employee Benefits	63,351	70,025	70,025	69,447
Supplies	26,167	25,730	14,272	25,730
Other Services and Charges	113,311	110,444	124,259	125,569
Maintenance	14,753	16,500	12,400	16,500
Operations Subtotal	441,046	472,311	477,314	483,900
Capital Outlay	2,949	1,920	1,920	29,013
Total Expenditures	\$ 443,995	\$ 474,231	\$ 479,234	\$ 512,913
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	4	4	4	4
Part-Time	2	3	3	3
Total Positions Authorized	8	9	9	9

MAJOR FY 19-20 GOALS

- 1.) Market the new usability of Lark Kitchen after upgrades to encourage more rentals.
Increase Celebration Hall with Kitchen Rentals by 6.
- 2.) Expand marketing reach for new customers through social media and direct mail outs.
Increase paid registrations by 200 new customers.
- 3.) Pilot a tween (ages 10-12) Art Program to engage 5th and 6th graders who are exiting
After School Program to continue visiting Lark Community Center.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	6	6	6	6
Department expenditures	\$ 443,995	\$ 474,231	\$ 479,234	\$ 512,913
Outputs:				
Total days of operation	304	304	304	304
Effectiveness Measures:				
Private rentals	254	215	375	390
Private rental attendance	9,118	10,500	10,095	10,500
Program attendance	73,451	78,000	66,885	80,000
Program fees	\$ 40,466	\$ 50,000	\$ 61,244	\$ 65,000
Rental fees	\$ 7,078	\$ 13,000	\$ 10,787	\$ 13,000
Efficiency Measures:				
Cost per day of operation	\$ 1,461	\$ 1,560	\$ 1,576	\$ 1,687
Cost of service provided per visit	\$ 5.38	\$ 5.36	\$ 6.23	\$ 5.67
Average daily attendance	272	291	253	298
Department expenditures per capita	\$ 3.01	\$ 3.16	\$ 3.20	\$ 3.37



General Fund Recreation Palmview

www.mcallen.net/parks/centers/palmview

Mission

Statement:

The Community Centers will be that component of the Parks & Recreation Department that promotes physical and mental enrichment through a comprehensive program of Recreational, Cultural, Educational, and Social activities and events. In carrying out its responsibilities, each center will facilitate and support the mission of the Recreation Department.

Contact Us:

Marcello Langoni
Center Manager
3401 Jordan Road
McAllen, TX 78501
(956) 681-3360

Description:

Palm View Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in South McAllen.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 177,693	\$ 245,929	\$ 213,580	\$ 239,785
Employee Benefits	51,465	70,546	70,546	69,420
Supplies	20,642	23,205	20,934	23,205
Other Services and Charges	106,530	106,621	116,619	115,924
Maintenance	15,742	17,000	15,000	17,000
Operations Subtotal	372,072	463,301	436,679	465,334
Capital Outlay	21,590	14,703	11,700	14,536
Total Expenditures	\$ 393,662	\$ 478,004	\$ 448,379	\$ 479,870
PERSONNEL				
Exempt	1	2	2	2
Non-Exempt	3	4	4	4
Part-Time	2	2	2	2
Total Positions Authorized	6	8	8	8

MAJOR FY 19-20 GOALS

- 1.) Initiate a Bilingual (Spanish) marketing effort for South McAllen residents with a measurable goal of engaging 130 new participants in various programs by April 2020.
- 2.) Add programing to utilize more outdoor/courtyard space. Programs such a "Farm to Plate" and "Bugs-R-Fun 101"
- 3.) Revitalize the appearance of the classrooms by adding an accent wall of color, making the rooms more attractive for rentals.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	4	6	6	6
Department expenditures	\$ 393,662	\$ 478,004	\$ 448,379	\$ 479,870
Outputs:				
Total days of operation	304	304	304	304
Effectiveness Measures:				
Private rentals	149	130	135	135
Private rental attendance	12,278	7,000	11,698	12,000
Program participant attendance	49,605	50,000	53,752	55,000
Program fees	\$ 19,121	\$ 22,000	\$ 33,584	\$ 34,000
Rental fees	\$ 9,122	\$ 12,000	\$ 9,720	\$ 10,000
Efficiency Measures:				
Cost per day of operation	\$ 1,295	\$ 1,572	\$ 1,475	\$ 1,579
Cost of service provided per visit	\$ 6.36	\$ 8.39	\$ 6.85	\$ 7.16
Average daily attendance	204	188	215	220
Department expenditures per capita	\$ 2.67	\$ 3.24	\$ 2.99	\$ 3.16



General Fund Quinta Mazatlán

www.quintamazatlan.com

Mission Statement:

Quinta Mazatlán will provide programs and activities that promote a greater understanding and appreciation of the natural and cultural treasure of South Texas.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 496,535	\$ 555,321	\$ 553,761	\$ 556,968
Employee Benefits	113,959	123,858	123,858	148,137
Supplies	52,765	52,350	58,050	58,350
Other Services and Charges	137,866	137,775	140,780	142,525
Maintenance	62,280	57,469	57,469	61,390
Operations Subtotal	863,405	926,773	933,918	967,371
Capital Outlay	11,240	-	-	9,200
Total Expenditures	\$ 874,645	\$ 926,773	\$ 933,918	\$ 976,571
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	8	8	7	9
Part-Time	12	12	10	10
Total Positions Authorized	23	23	20	22

Contact Us:

Colleen Hook
Center Manager
600 Sunset Avenue
McAllen, TX 78501

MAJOR FY 19-20 GOALS

- 1.) Main building repairs to Quinta Mazatlan. (1.1.3)
- 2.) Quinta Mazatlan site expansion. (1.1.5)
- 3.) Raise significant funding for the Capital Campaign--matching the \$5 million Texas Parks & Wildlife Grant.
- 4.) Expand programming and income opportunities via more contracts, programs and other income sources.
- 5.) Improve "habitat" on & off campus to attract rare birds drawing birders who strengthen McAllen's economy.

Description:

Quinta Mazatlán's the McAllen Birding Center. VISION Cherished locally and recognized internationally, is a sanctuary connecting people to the history, beauty and wonder of our natural world. MISSION To enrich people's lives by sharing knowledge about birds, plants and environmental stewardship in South Texas.

Performance Measures

	FY 17-18	FY 18-19	FY 18-19	FY 19-20
Inputs				
Number of full time employees	12	12	10	12
Department expenditures	\$ 874,645	\$ 926,773	\$ 933,918	\$ 976,571
Outreach				
Number of Programs Offered	310	350	358	400
Number of Rentals	28	30	33	38
Youth & Adult Visitors	35,000	40,000	42,000	50,000
Rental Attendance	8,500	9,000	9,000	10,732
Outreach Attendance (booths/fairs)	80,000	82,000	82,000	90,200
Total Revenue	\$ 330,000	\$ 384,874	\$ 386,834	\$ 5,275,814
Rental Fees	\$ 100,000	\$ 100,275	\$ 100,275	\$ 120,792
Admission/Programs	\$ 85,000	\$ 104,599	\$ 104,559	\$ 117,022
Gift Shop Revenues (net)	\$ 25,000	\$ 30,000	\$ 32,000	\$ 38,000
Donations/Sponsors	\$ 120,000	\$ 150,000	\$ 150,000	\$ 5,000,000
Economic Impact (Rare Birds & Destination Weddings)				
Number of Hotel Nights Annually	7,186	3,454	3,454	5,000
Value of Gifts (hours x \$19.25)	\$ 28,875	\$ 33,341	\$ 33,341	\$ 35,015
Volunteers value (\$8/hr)	\$ 48,000	\$ 48,000	\$ 71,144	\$ 76,000
Department expenditures per capita	\$ 5.94	\$ 6.27	\$ 6.23	\$ 6.42



General Fund Library

www.mcallenlibrary.net

Mission Statement: McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community. --approved by the Library Board, November 2008	Department Summary				
	Expenditure Detail:	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
	Personnel Services				
	Salaries and Wages	\$ 1,818,357	\$ 1,984,231	\$ 1,847,185	\$ 2,004,714
	Employee Benefits	465,141	510,189	510,189	527,058
	Supplies	111,758	101,600	102,500	101,600
	Other Services and Charges	620,530	618,358	623,567	602,822
	Maintenance	149,640	190,351	181,700	190,351
	Operations Subtotal	3,165,426	3,404,729	3,265,142	3,426,545
	Capital Outlay	154,910	175,000	175,000	245,000
	Total Expenditures	\$ 3,320,336	\$ 3,579,729	\$ 3,440,142	\$ 3,671,545
	PERSONNEL				
	Exempt	16	16	14	16
	Non-Exempt	30	32	32	32
	Part-Time	29	29	30	30
	Total Positions Authorized	75	77	76	78

Contact Us:

 Kate Horan
 Library Director
 4001 N. 23rd Street
 McAllen, TX 78504
 (956) 681-3000

MAJOR FY 19-20 GOALS

- 1.) Provide outstanding customer service to enhance the patron experience.
- 2.) Maintain facility to preserve award-winning design status.
- 3.) Improve daily operations through process revisions and cross-training.
- 4.) Maintain emerging literacy programming to prepare birth to school-age children for success in school.
- 5.) Develop programs to help the community evaluate online information.
- 6.) Expand community engagement regarding the planning, delivery, and evaluation of programs and services.
- 7.) Offer instructor-led classes for adults to improve English and support workforce development.
- 8.) Provide STEAM-based learning opportunities for children and teens.
- 9.) Provide innovative programming that encourages the use of MPLab technology resources.
- 10.) Promote resources for digital literacy, financial literacy, workforce and small business development.
- 11.) Improve technology services through public surveys and outcome tracking.
- 12.) Ensure that the library is an inclusive, respectful space that welcomes, and provides access to all people.
- 13.) Ensure that the library collection and programming reflect the diversity of the community we serve.

Performance Measures**Description:**

Encourage and promote reading of all formats and levels through programs and services; and provide facilities to encourage study, meeting, and collaborative activities.

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	46	48	46	48
Number of Public Services staff	59	59	59	59
Service population, City of McAllen	147,302	147,717	149,875	152,046
Department expenditures	\$ 3,320,336	\$ 3,579,729	\$ 3,440,142	\$ 3,671,545
Outputs:				
Number of Library items circulated	458,666	396,725	458,093	471,836
Total number of reference / information transactions completed	88,025	92,000	88,839	91,504
Number of internet users	75,935	93,000	74,049	76,270
Number of website visits (System total)	326,963	337,340	330,233	333,535
Number of active card registrations	23,783	23,469	26,962	27,771
Number of programs held	1,229	1,220	1,242	1,254
Number of program attendance	52,919	51,180	58,637	59,223
Number of Library items owned	261,001	262,887	263,524	271,430
Library walk-in visits	561,770	564,908	549,159	565,634
Effectiveness Measures:				
Percent of increase for number of items circulated	13.7%	-13.5%	15.5%	3.0%
Percent of increase for total number of reference/information transactions	-8.0%	4.5%	-3.4%	3.0%
Percent of increase of internet users	-29.2%	22.5%	-20.4%	3.0%
Percent of increase in Library website visits (System total)	-13.4%	3.2%	-2.1%	1.0%
Percent of increase in total number of active card registrations	6.9%	-1.3%	14.9%	3.0%
Percent of increase in number of program	7.9%	-0.7%	1.8%	1.0%
Percent of increase in program attendance	24.4%	-3.3%	14.6%	1.0%
Percent of increase in number of Library items owned	2.2%	0.7%	0.2%	3.0%
Percent of increase in walk-in visits	-6.8%	0.6%	-2.8%	3.0%
Efficiency Measures:				
Turn-over rate of Library items circulated	1.76	1.51	1.74	1.74
Number of reference / information transactions handled per Public Services staff	1,492	1,559	1,506	1,551
Average daily walk-in visits	1,587	1,591	1,547	1,593
Department expenditures per capita	\$ 22.54	\$ 24.23	\$ 22.95	\$ 24.15



General Fund Library Lark

www.mcallenlibrary.net/locations/lark

Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 302,360	\$ 333,247	\$ 321,280	\$ 333,247
Employee Benefits	81,645	90,162	90,162	90,105
Supplies	6,665	9,150	9,150	9,150
Other Services and Charges	11,347	13,293	13,350	13,293
Maintenance	5,563	5,250	5,300	5,250
Operations Subtotal	407,580	451,102	439,242	451,045
Capital Outlay	25,841	20,000	20,000	37,000
Total Expenditures	\$ 433,421	\$ 471,102	\$ 459,242	\$ 488,045
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	6	6	6	6
Part-Time	2	2	2	2
Total Positions Authorized	11	11	11	11

Contact Us:

Edwardo Lopez
Branch Manager
2601 Lark Avenue
McAllen, TX 78504
(956) 688-3320

MAJOR FY 19-20 GOALS

- 1.) Continue to provide library services and resources in a variety of formats to meet users' needs.
- 2.) Provide engaging programming and community outreach to meet the needs of children, teens, and adults.
- 3.) Increase opportunities for staff professional development in technology competencies.
- 4.) Continue to partner with community organizations to provide programs and services to help meet community needs.
- 5.) Develop, implement, and analyze public needs and programming outcome surveys to improve the delivery of library services.
- 6.) Continue to provide a library collection to meet the needs of a growing and diverse community.
- 7.) Continue to provide literacy services for birth to school-age children to prepare them to succeed in school.
- 8.) Offer instructor-led classes for adults to improve English and support workforce development.
- 9.) Provide STEAM-based learning opportunities for children and teens.
- 10.) Ensure that the library is an inclusive, respectful space that welcomes, and provides access to, all people.
- 11.) Ensure that the library collection and programming reflect the diversity of the community we serve.

Performance Measures				Description:	
	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19		Goal FY 19-20
Inputs:				Lark Branch Library is an extension of Main Library providing library services and special programs to the residents of North McAllen.	
Number of full time employees	9	9	9		9
Number of Public Services staff	11	11	11		11
Service population, City of McAllen	147,302	147,717	149,875		152,046
Department expenditures	\$ 433,421	\$ 471,102	\$ 459,242		\$ 488,045
Outputs:					
Number of Library items circulated	56,044	48,688	64,510		66,445
Total number of reference / information transactions completed	25,901	29,044	21,869		22,525
Number of internet users	15,535	16,309	16,639		17,138
Number of website visits (System total)	326,963	337,340	330,233		333,535
Number of active card registrations	2,316	2,240	2,365		2,436
Number of programs	636	571	678		685
Number of program attendance	12,602	16,106	14,103		14,244
Number of Library items owned	42,327	41,789	43,413		44,715
Library walk-in visits	98,163	105,000	101,272		104,310
Effectiveness Measures:					
Percent of increase for number of items circulated	14.7%	-13.1%	32.5%		3.0%
Percent of increase for total number of reference/information transactions	-7.3%	12.1%	-24.7%		3.0%
Percent of increase of internet users	-8.3%	5.0%	2.0%		3.0%
Percent of increase in Library website visits (System total)	-13.4%	3.2%	-2.1%		1.0%
Percent of increase in total number of active card registrations	-2.6%	-3.3%	5.6%		3.0%
Percent of increase in number of programs	33.1%	-10.2%	18.7%		1.0%
Percent of increase in program attendance	3.7%	27.8%	-12.4%		1.0%
Percent of increase in number of Library items owned	2.9%	-1.3%	3.9%		3.0%
Percent of increase in walk-in visits	-19.7%	7.0%	-3.6%		3.0%
Efficiency Measures:					
Turn-over rate of Library items circulated	1.32	1.17	1.49		1.49
Number of reference / information transactions handled per Public Services	2,355	2,640	1,988		2,048
Average daily walk-in visits	277	296	285		294
Department expenditures per capita	\$ 2.94	\$ 3.19	\$ 3.06		\$ 3.21



General Fund Library Palm View

www.mcallenlibrary.net/locations/palmview

Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board,
November 2008

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 340,374	\$ 359,904	\$ 345,873	\$ 356,097
Employee Benefits	93,857	98,866	98,866	98,926
Supplies	6,676	10,200	10,200	10,200
Other Services and Charges	9,508	9,993	9,500	9,993
Maintenance	4,423	5,500	5,500	5,500
Operations Subtotal	454,838	484,463	469,939	480,716
Capital Outlay	33,097	20,000	20,000	37,000
Total Expenditures	\$ 487,935	\$ 504,463	\$ 489,939	\$ 517,716
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	7	7	7	7
Part-Time	2	2	2	2
Total Positions Authorized	12	12	12	12

Contact Us:

Rolando Ramirez
Branch Manager
3401 Jordan Avenue
McAllen, TX 78503
(956) 688-3322

MAJOR FY 19-20 GOALS

- 1.) Continue to provide library services and resources in a variety of formats to meet users' needs.
- 2.) Provide engaging programming and community outreach to meet the needs of children, teens, and adults.
- 3.) Increase opportunities for staff professional development in technology competencies.
- 4.) Continue to partner with community organizations to provide programs and services to help meet community needs.
- 5.) Develop, implement, and analyze public needs and program outcome surveys to improve the delivery of library services.
- 6.) Continue to provide a library collection to meet the needs of a growing and diverse community.
- 7.) Continue to provide literacy services for birth to school-age children to prepare them to succeed in school.
- 8.) Offer instructor-led classes for adults to improve English and support workforce development.
- 9.) Continue offering in-person adult ESL and citizenship classes.
- 10.) Provide STEAM-based learning opportunities for children and teens.
- 11.) Ensure that the library is an inclusive, respectful space that welcomes, and provides access to, all people
- 12.) Ensure that the library collection and programming reflect the diversity of the community we serve.

Performance Measures						Description: Palm View Branch Library is an extension of Main Library providing library services and special programs to the residents of South McAllen.
	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20		
Inputs:						
Number of full time employees	10	10	10	10		
Number of Public Services staff	12	12	12	12		
Service population, City of McAllen	147,302	147,717	149,875	152,046		
Department expenditures	\$ 487,935	\$ 504,463	\$ 489,939	\$ 517,716		
Outputs:						
Number of Library items circulated	46,030	40,459	53,262	54,860		
Total number of reference / information transactions completed	31,891	38,139	33,342	34,342		
Number of internet users	21,484	24,550	19,986	20,586		
Number of website visits (System total)	326,963	337,340	330,233	333,535		
Number of active card registrations	3,381	3,194	3,761	3,873		
Number of programs	599	600	600	600		
Number of program attendance	9,186	12,289	8,798	8,798		
Number of Library items owned	40,372	40,200	40,981	41,000		
Library walk-in visits	92,951	107,806	91,049	93,780		
Effectiveness Measures:						
Percent of increase for number of items circulated	8.7%	-12.1%	31.6%	3.0%		
Percent of increase for total number of reference/information transactions	4.6%	19.6%	-12.6%	3.0%		
Percent of increase of internet users	-12.6%	14.3%	-18.6%	3.0%		
Percent of increase in Library website visits (System total)	-13.4%	3.2%	-2.1%	1.0%		
Percent of increase in total number of active card registrations	4.8%	-5.5%	17.7%	3.0%		
Percent of increase in number of programs	0.3%	0.2%	0.0%	0.0%		
Percent of increase in program attendance	-24.4%	33.8%	-28.4%	0.0%		
Percent of increase in number of Library items owned	1.0%	-0.4%	1.9%	0.0%		
Percent of increase in walk-in visits	-17.2%	16.0%	-15.5%	3.0%		
Efficiency Measures:						
Turn-over rate of Library items circulated	1.14	1.01	1.30	1.34		
Reference / information transactions per Public Services staff	2,658	3,178	2,779	2,862		
Average daily walk-in visits	263	305	256	264		
Department expenditures per capita	\$ 3.31	\$ 3.42	\$ 3.27	\$ 3.40		



General Fund
Other Agencies
Culture and Recreation

Department Summary

	Actual	Adj. Budget	Estimated	Budget
Expenditure Detail:	17-18	18-19	18-19	19-20
Other Services and Charges	\$ 1,708,400	\$ 1,686,120	\$ 1,686,120	\$ 1,757,500
Operations Subtotal	1,708,400	1,686,120	1,686,120	1,757,500
Total Expenditures	\$ 1,708,400	\$ 1,686,120	\$ 1,686,120	\$ 1,757,500

DEPARTMENT: DETAIL

Other Services and Charges

Amigos del Valle	\$ 66,000	\$ 66,000	\$ 66,000	\$ 76,000
Hidalgo County Museum	38,000	35,720	35,720	38,000
McAllen Boy's and Girl's Club	705,000	705,000	705,000	730,000
McAllen International Museum	700,000	700,000	700,000	700,000
Town Band	14,400	14,400	14,400	15,000
RGV Int'l Music Festival	10,176	10,176	10,176	10,176
South Texas Symphony	109,824	109,824	109,824	109,824
McAllen Heritage	45,000	45,000	45,000	70,000
Literacy Center	20,000	-	-	8,500
	\$ 1,708,400	\$ 1,686,120	\$ 1,686,120	\$ 1,757,500

CITY OF McALLEN, TEXAS
GENERAL FUND CAPITAL OUTLAY LISTING
2019-2020

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
GENERAL FUND (011)				
MUNICIPAL COURT	ON-LINE BOOKS	R	N/A	11,506
	DEPT. TOTAL			11,506
FINANCE	FOLDER/INSERTER/ SEALER MACHINE	R	1	4,200
	DEPT. TOTAL			4,200
PURCHASING	TV WITH MOUNT FOR ROOM 2A FOR BID OPENINGS	N	1	850
	DEPT. TOTAL			850
GRANTS ADMINISTRATION	LAPTOP -50 % COST PAID BY GENERAL FUND 50% CDBG	N	1	600
	DEPT. TOTAL			600
HUMAN RESOURCES	PREVENTING HARRASSMENT SOFTWARE	R	1	14,500
	DEPT. TOTAL			14,500
PLANNING	DIGITAL CAMERAS	N	3	450
	DESK PHONES	R	19	4,750
	DESK CHAIRS	R	2	500
	MONITORS	N	22	5,500
	LAPTOP	N	3	4,500
	COMPUTER	N	2	3,000
	RAM/ROM HARDWARE	N	4	600
	ADOBE SOFTWARE	R	17	3,706
	AUTO CAD UPDATED VERSION	R	2	3,000
	CREATIVE CLOUD	R	2	1,248
	LASERFICHE	N	7	6,300
	AMBER LIGHTS	N	2	4,000
	DEPT. TOTAL			37,554
INFORMATION TECHNOLOGY	STORAGE EXPANSION	R	1	45,000
	CITY HALL DATA CONSTRUCTION	R	1	7,000
	MEMORY/RAM FOR BLADE SERVER	R	1	10,000
	SPARE NETWORK EQUIPMENT	R	1	22,000
	TIME CLOCK REPLACEMENT	R	4	7,800
	PC REPLACEMENTS	R	88	69,520
	TABLET REPLACEMENTS	R	20	30,000
	HARDWARE & TOOLS	R	1	1,500
	MICROSOFT SQL LICENSES	R	1	50,000
	SERVER MONITORING AND DIAGNOSTIC	R	1	16,000
	MICROSOFT SERVER USER LICENSES	R	1,500	15,000
	DEPT. TOTAL			273,820
311 CALL CENTER	LAPTOP	N	1	1,393
	HEADSET	N	1	195
	KEYBOARD	N	1	50
	MONITORS	N	3	525
	DOCK	N	1	130
	OFFICE16	N	1	240
	ACCELA (5PACK)	R	1	14,514
	DESK	N	1	1,500
	CHAIR	N	1	400
	DEPT. TOTAL			18,947

CITY OF McALLEN, TEXAS
GENERAL FUND CAPITAL OUTLAY LISTING
2019-2020

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
BUILDING MAINTENNANCE	COMPUTER	N	1	1,000
	8 GALLON GAS AIR COMPRESSOR	N	1	950
	FRAMING NAILER	N	2	600
	SIDING NAILER	N	1	350
	12" METER SAW	N	1	300
	KNOCKOUT SET	N	1	400
	HVAC DIGITAL MANIFOLD	N	1	670
	HVAC REFRIGERANT LEAK DETECTOR	N	1	300
	HVAC TOOL SET	N	1	1,655
				<hr/> 6,225
POLICE	RADIO COMMUNICATION SYSTEM PAYMENT	R	1	245,000
	POLICE CANINE-PATROL / NARCOTICS	R	1	11,500
	POLICE CANINE-PATROL / EOD	R	1	13,500
	POLICE CANINE- TRAINING COLLAR	R	2	800
	SOUND METERS	R	3	1,500
	SOUND METER CALIBRATOR	R	1	425
	CARBON FIBER TRI-POD	R	3	1,620
	EVIDENCE CARGO BOXES	R	9	810
	ANIMAL TRANSPORT RAMPS	R	6	780
	TRASH RECEPTACLES 25 GALLON	R	8	2,352
	TRASH RECEPTACLES 38 GALLON	R	2	944
	CISCO ACCESS POINTS	R	3	4,500
	CISCO SWITCHES	R	2	5,000
	DESKTOP COMPUTERS	R	30	24,000
	DESKTOP COMPUTER MONITORS	R	30	4,950
	HARDDRIVES -7 TEREBYTE	R	14	7,490
	PATROL LAPTOPS	R	5	16,625
	2 YEAR MAINTENANCE FOR 85 LAPTOPS	R	1	48,000
	FIELD TRAINING LAPTOPS	R	6	20,460
	VIDEO SERVELLANCE CAMERAS	R	4	21,320
	SKYWATCH VIDEO SURVEILLANCE SYSTEM	R	6	46,980
	DEPT. TOTAL			<hr/> 478,556
RADIO SHOP	SERVICE MONITOR	R	1	16,000
	LAPTOP	R	1	3,100
	DEPT. TOTAL			<hr/> 19,100
FIRE	BUNKER PANTS	N	30	42,000
	BUNKER COATS	N	30	51,000
	BUNKER BOOTS	N	30	12,000
	BUNKER GLOVES	N	30	3,000
	BUNKER HOODS	N	30	3,000
	BUNKER HELMETS	N	30	6,000
	E-DRAULICS	R	1	30,000
	STATION LOCKERS	R	1	20,000
	RECLINERS	R	35	24,640
	DEPT. TOTAL			<hr/> 191,640
TRAFFIC OPERATIONS	HEAT TORCH	R	2	4,000
	REFLECTOMETER	R	1	13,500
	BITUMINOUS APPLICATOR	R	1	4,500
	TRAFFIC CONTROL (WATER BARRICADES/CONES/BARRELS)	R	1	10,000
	COMPUTER TABLES	R	4	3,200
	ADOBE ACROBAT	R	5	1,750
	VEHICLE SHORTAGE	R	2	5,500
	CENTRACS LICENSE	R	1	10,250
	DEPT. TOTAL			<hr/> 52,700

Note: N=New; R=Replacement

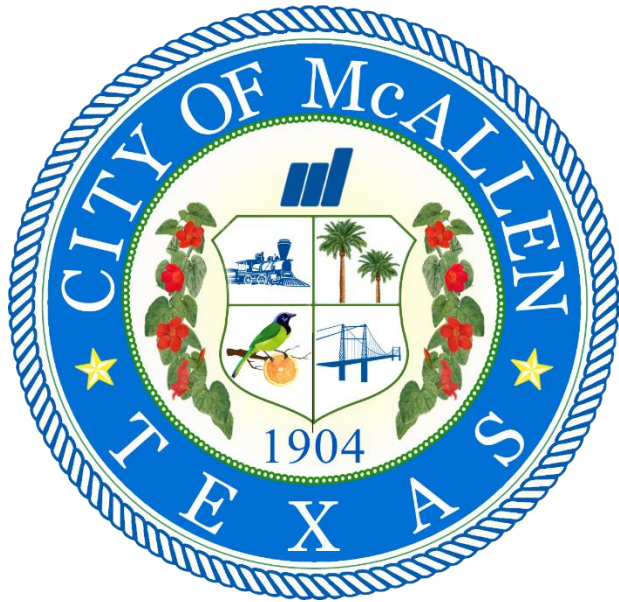
CITY OF McALLEN, TEXAS
GENERAL FUND CAPITAL OUTLAY LISTING
2019-2020

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
BUILDING PERMITS & INSPECTIONS	GPS FOR VEHICLES	N	7	560
	SERVICE FEE	N	7	1,592
	QUICK INSTALLMENT OF HARNESS	N	7	212
	TRAINING INSTALLATION	N	1	150
	DEPT. TOTAL			2,513
ENGINEERING	PARTITIONS	R	1	11,000
	GEOPACK	N	1	14,000
	CIVIL STORM	R	1	5,000
	DEPT. TOTAL			30,000
STREET MAINTENANCE	VIBRATORY COMPACTOR	R	1	2,500
	DEPT. TOTAL			2,500
DRAINAGE	MOBILE RADIOS	R	1	3,000
	VEHICLE SHORTAGE	R	1	6,700
	DEPT. TOTAL			9,700
ENVIRONMENTAL HEALTH & COMPLIANCE CODE	ACELLA LICENSES (5 PACK LICENSES)	N	1	14,513
	TABLETS	R	8	18,400
	TABLETS	N	2	4,600
	COMPUTER WITH MONITOR	R	1	1,000
	1/2 TON EC SB 2WD GAS	N	2	56,000
	PHONES	N	3	600
	GPS DEVICE FOR VEHICLES	N	2	300
	SURVEILLANCE CAMERA	N	4	8,000
	DEPT. TOTAL			103,413
PARKS ADMINISTRATION	COMPUTER	N	1	800
	MAIN TRAC UPGRADE	R	1	6,700
	DEPT. TOTAL			7,500
PARKS	FIELD RAKE	R	1	15,578
	SUPER LINER	R	1	17,339
	IRRIGATION SYSTEM COMPONENTS	R	1	66,800
	CONTROLLER CARDS	R	1	2,500
	72" ZERO TURN MOWER	R	1	11,127
	GRAVELY MOWER 400 SERIES	R	1	14,000
	1/2 TON 2WD PICK UP TRUCK	N	1	27,000
	1/2 TON 4WD PICK UP TRUCK	N	1	30,000
				184,344
RECREATION	SCOREBOX WINDOWS AT WESTSIDE	R	4	4,312
	NATURE CENTER WELCOME PATIO	N	1	18,000
	SOCIAL MEDIA TABLET	N	1	1,200
	VEHICLE SHORTAGE	R	1	8,500
				32,012
POOLS	ACU-TROL PROGRAMMABLE CHEMICAL CONTROLLER	R	1	9,200
	DEPT. TOTAL			9,200
LAS PALMAS COMMUNITY CENTER	FORMICA DOORS	R	14	2,800
	CANVAS PHOTO FOR LOBBY	N	10	1,500
	DEPT. TOTAL			4,300

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS
GENERAL FUND CAPITAL OUTLAY LISTING
2019-2020

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
LARK COMMUNITY CENTER	PARKING LOT STRIPES	R	1	20,100
	CONFERENCE TABLES	R	10	2,070
	CARD TABLES	R	15	3,840
	WINDOW SHADES	N	7	3,003
	DEPT. TOTAL			<u>29,013</u>
PALM VIEW COMMUNITY CENTER	CHAIRS	R	124	2,852
	CONFERENCE TABLES	R	12	2,244
	RESTROOM STALL WALLS	R	9	5,940
	COURTYARD WALKWAY	N	1	3,500
	DEPT. TOTAL			<u>14,536</u>
QUINTA MAZATLAN	ELECTRONIC 6 PASSENGER GOLF CART	R	1	9,200
				<u>9,200</u>
LIBRARY - MAIN	VDI COMPUTER UNITS	R	N/A	65,000
	LIBRARY SIGNAGE	R	4	5,000
	BOOKS	R	1	175,000
	DEPT. TOTAL			<u>245,000</u>
LIBRARY - LARK	EXTERIOR SURVEILLANCE CAMERAS	N	2	7,400
	INTERIOR SURVEILLANCE CAMERAS	N	2	1,600
	INTERIOR PAINTING OF FACILITY	R	1	8,000
	BOOKS	R	1	20,000
	DEPT. TOTAL			<u>37,000</u>
LIBRARY - PALM VIEW	EXTERIOR SURVEILLANCE CAMERAS	N	2	7,400
	INTERIOR SURVEILLANCE CAMERAS	N	2	1,600
	INTERIOR PAINTING OF FACILITY	R	1	8,000
	BOOKS	R	1	20,000
	DEPT. TOTAL			<u>37,000</u>
	GENERAL FUND GRAND TOTAL			<u>\$ 1,867,429</u>



SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund is a non major fund that was established to account for hotel occupancy tax collection within the city.

The Venue Tax Fund Corp. of McAllen, Inc. - (4B) is a non major fund that was established to account for funding under Ordinance 2012-69 for a 2 per cent Hotel Occupancy tax for a Performance Arts Facility.

The Development Corp. of McAllen, Inc. - (4B) is a major fund that was established to account for the additional 1/2 cent sales tax for economic development.

Christmas Parade Fund is a non-major fund that was established to account for the revenues received and expenditures appropriated for the annual Christmas Parade.

The EB-5 Fund is a non major fund that was established to account for funding under Ordinance No. 2011-42 for EB-5 Regional Center, LLC.

Parkland Zones Fund No. 1,2,3 are non major funds that were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

P.E.G. Fund is a non-major fund that was established to account for the resources received on the cable fee to be used to solely for capital improvements to public, educational and government programs.

Friends of Quinta Fund is a non-major fund that was established to account for private funds raised for Quinta Mazatlan and help further education in the community for the establishment.

The Community Development Block Grant Fund is a non major fund that was established to account for federal grants, which are used for the sole purpose of improving the health and welfare of the community.

The Police Department Seized Fund is a non major fund that was established to account for court awarded funds and use for purchase of police department capital assets.

The Downtown Services Parking Fund is a non major fund that was established to account for revenues received under Ordinance No. 2006-47 for Downtown Service particularly the parking needs.

The Drainage Fee Fund is a non major fund that was established to account for revenues received under Ordinance No. 2018-02 for Drainage Improvements particularly surface storm water.

City of McAllen, Texas
Hotel Occupancy Tax Fund
Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
BEGINNING FUND BALANCE	\$ 40	\$ 40	\$ 41	\$ 16,757
Hotel Taxes	3,701,436	3,722,083	4,079,294	4,160,880
Penalty & Interest	20,057	-	15,190	-
Short Term Rentals	2,779	-	1,526	-
Total Sources	3,724,272	3,722,083	4,096,010	4,160,880
TOTAL RESOURCES	\$ 3,724,312	\$ 3,722,123	\$ 4,096,051	\$ 4,177,637
APPROPRIATIONS				
Chamber of Commerce	\$ 1,006,454	\$ 976,452	\$ 1,078,513	\$ 1,101,823
Total Expenditures	1,006,454	976,452	1,078,513	1,101,823
Other Financing Sources (Uses):				
Transfer Out -				
Convention Center Fund	1,762,136	1,955,905	2,160,025	2,206,646
Performing Arts Center Fund	755,681	489,726	540,756	552,411
Development Corporation Fund	100,000	100,000	100,000	-
Parade Fund	-	-	-	100,000
Marketing Campaign	100,000	200,000	200,000	200,000
Total Other Sources	2,717,817	2,745,631	3,000,781	3,059,057
TOTAL APPROPRIATIONS	3,724,271	3,722,083	4,079,294	4,160,880
Revenues over/(under) Expenditures	2	-	16,716	-
ENDING FUND BALANCE	\$ 41	\$ 40	\$ 16,757	\$ 16,757

**City of McAllen, Texas
Venue Tax Fund
Working Capital Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
BEGINNING FUND BALANCE	\$ 73,139	\$ 194,669	\$ 221,939	\$ 320,362
Hotel Taxes	1,057,564	1,067,280	1,165,703	1,189,836
Penalty & Interest	6,045	-	-	-
Short term rentals	668	-	-	-
Total Sources	<u>1,064,277</u>	<u>1,067,280</u>	<u>1,165,703</u>	<u>1,189,836</u>
TOTAL RESOURCES	<u>\$ 1,137,416</u>	<u>\$ 1,261,949</u>	<u>\$ 1,387,642</u>	<u>\$ 1,510,198</u>
APPROPRIATIONS				
Other Financing Sources (Uses):				
Transfers Out -				
Debt Service Fund	857,731	857,819	857,819	858,938
Performing Arts Center Fund	57,745	209,461	209,461	330,898
Total Other Sources	<u>915,476</u>	<u>1,067,280</u>	<u>1,067,280</u>	<u>1,189,836</u>
TOTAL APPROPRIATIONS	<u>915,476</u>	<u>1,067,280</u>	<u>1,067,280</u>	<u>1,189,836</u>
Revenues over/(under) Expenditures	<u>148,801</u>	<u>-</u>	<u>98,423</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 221,939</u></u>	<u><u>\$ 194,669</u></u>	<u><u>\$ 320,362</u></u>	<u><u>\$ 320,362</u></u>

**City of McAllen, Texas
Development Corporation
of McAllen, Inc.
Fund Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
BEGINNING FUND BALANCE	\$ 13,764,913	\$ 12,091,499	\$ 16,105,703	\$ 14,252,396
Sales Tax Revenue	15,539,033	15,399,191	16,317,051	16,724,977
Sales Tax - Incentive	-	1,000,000	1,287,868	1,287,868
Bentsen Rd: Pecan to 3 mile: Hike & Bike Trail	443,614	-	-	-
Texas Parks & Wildlife Grant - Motorcross	-	400,000	-	428,000
War Memorial Ceremonies Plaza Texas Parks & Wildlife Grant	149,922	-	-	-
Kennedy Ave Drainage Improvements - HMPG	22,931	610,110	-	610,110
El Rancho Santa Cruz Drainage Improvements - HMPG	16,955	268,836	216,649	83,702
Pecan at North 27th Drainage Improvements - HMPG	6,060	37,500	-	210,933
Quince Avenue at North 27th Drainage Improvements - HMPG	-	598,652	-	598,652
West Heights Drainage Improvements - HMPG	35,174	3,142,057	-	2,315,292
McAllen Marathon	136,585	130,000	130,000	130,000
Sponsorships- City Annual Parade (2017)	629,500	-	-	-
Sponsorships- City Annual Parade (2018)	-	625,000	649,450	-
Other Revenue - Parade	53,228	55,000	46,054	-
Christmas in the Park	1,091	-	6,384	6,384
Miscellaneous / Recovery Prior Year Exp	35,401	-	(2,500)	-
G.O. Bond Series 2018 - Simon Mall Parking Garage	5,115,000	-	-	-
Hackberry Building Lease Reimbursement	-	4,500	4,500	18,000
Interest	159,720	140,000	186,645	150,000
Total Revenues	22,344,215	22,410,846	18,842,101	22,563,919
Operating Financing Sources:				
Transfer In - General Fund	50,000	-	-	-
Transfer In - Hotel Occupancy Tax Fund	100,000	100,000	100,000	-
TOTAL RESOURCES	\$ 36,259,127	\$ 34,602,345	\$ 35,047,804	\$ 36,816,315
Expenditures				
Skill Job Training & Learning Centers	1,038,151	999,338	999,338	999,338
Health Clinic Facility	200,000	233,942	233,942	233,942
Business District Improvements	7,484,171	6,158,675	4,751,115	6,602,652
Street and Drainage Improvements	1,488,462	9,582,028	5,564,804	5,695,596
Recreation / Community Centers Impv & Entertainment	1,961,987	3,131,422	2,059,792	1,634,000
Other	2,634,106	2,752,089	2,443,819	6,630,624
Total Expenditures (Detail Schedule Attached)	14,806,877	22,857,494	16,052,810	21,796,152
Other Financing Sources (Uses):				
Transfer to General Fund	3,487,200	3,488,825	3,488,825	3,492,600
Transfer to Metro McAllen Fund	925,618	925,618	925,618	933,914
Transfer to Street Construction Fund	271,077	-	-	-
Transfer to Airport Fund	-	-	62,072	-
Transfer to Transit System Fund	234,813	682,841	266,083	657,792
Transfer to Local Govt. Co. Debt Service Fund	-	-	-	1,070,369
Total Other Sources	4,918,708	5,097,284	4,742,598	6,154,675
TOTAL APPROPRIATIONS	19,725,586	27,954,778	20,795,408	27,950,827
Revenues over/(under) Expenditures	2,768,628	(5,543,932)	(1,853,307)	(5,386,908)
Other items affecting Working Capital	(427,838)	-	-	-
UNRESERVED ENDING FUND BALANCE	\$ 16,105,703	\$ 6,647,567	\$ 14,252,396	\$ 8,865,488

**City of McAllen, Texas
Development Corporation
of McAllen, Inc.
Detail Schedule**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
EXPENDITURES				
<i>Skill Job Training & Learning Centers</i>				
After-School Learning Centers (MISD) (Boys & Girls Club)	\$ 164,300	\$ 208,898	\$ 208,898	\$ 208,898
STC	273,901	259,440	259,440	259,440
VIDA	599,951	531,000	531,000	531,000
<i>Total Skill Job Training & Learning Centers</i>	<u>1,038,151</u>	<u>999,338</u>	<u>999,338</u>	<u>999,338</u>
<i>Health Clinic Facility</i>				
Health Clinic Facility- El Milagro	200,000	233,942	233,942	233,942
<i>Total Health Clinic Facility</i>	<u>200,000</u>	<u>233,942</u>	<u>233,942</u>	<u>233,942</u>
<i>Business District Improvements</i>				
City Entry-way	11,500	291,804	11,500	152,652
Project Next Level I & II - Parking Garage	5,115,000	-	-	-
UTRGV - Medical School	1,000,000	1,000,000	1,000,000	1,000,000
UTRGV - Nursing Program	-	150,000	150,000	-
Project Imagine Tomorrow	137,020	200,000	125,000	300,000
Lease Agreement - Hackberry	-	16,500	16,500	36,000
Priority Corridor Revitalization	-	100,000	25,000	200,000
Retail Buxton	50,000	50,000	60,000	50,000
Retail Recruitment & Marketing	219,639	225,000	225,000	225,000
Tres Lagos - Water Re-use Line	-	48,500	-	124,000
Workforce	-	150,000	150,000	-
Potential Investments	-	500,000	-	750,000
Local Business: Low Interest Loan Fund	193,404	125,000	125,000	125,000
Industrial Incentive:380 Agreements Contractual Obligations	757,608	3,301,871	2,863,115	3,640,000
<i>Total Business District Improvements</i>	<u>7,484,171</u>	<u>6,158,675</u>	<u>4,751,115</u>	<u>6,602,652</u>
<i>Street and Drainage Improvements</i>				
29th: Oxford to S.H. 107 (Constructions)	-	1,377,739	2,029,643	-
Daffodil - Taylor Rd to Ware Rd.	-	212,197	35,000	3,812,197
Dove: 41st Street to Bentsen Road	-	1,512,000	3,109	-
El Rancho Santa Cruz Subdivision Drainage	22,606	402,000	400,468	-
Houston Median Adjustment	-	-	-	-
Kennedy Avenue Drainage Improvements	30,575	813,480	325,392	488,088
Pecan Boulevard at 27th Street Drainage Improvements	8,080	277,000	281,244	-
Quince Ave. at North 27th Street	-	798,203	20,303	777,900
Provident Infrastructure Project	-	-	-	-
Taylor Road (Expressway to 2 Mile)	1,380,302	-	-	-
Tres Lagos Redevelopment	-	-	-	-
Westway Heights Drainage Improvements	46,898	4,189,409	2,469,645	617,411
<i>Total Street and Drainage Improvements</i>	<u>1,488,462</u>	<u>9,582,028</u>	<u>5,564,804</u>	<u>5,695,596</u>
<i>Recreation / Community Centers Improvements</i>				
Bicentennial Trail Extension	43	440,455	440,455	-
Bentsen Rd - Pecan to 3 Mile - Hike and Bike Trail	585,624	-	-	-
Christmas in the Park	28,009	25,000	27,593	25,000
Christmas in the Park - Entertainment	-	15,000	15,650	15,000
City Annual Parade (2017)	666,899	-	-	-
City Annual Parade (2018)	-	650,000	624,009	-
City Annual Parade Day Overtime (2018)	92,275	100,000	99,021	-
Golf Course Security Cameras	-	-	-	55,000
Golf Course Erosion Control Wall	-	-	-	162,000
Golf Course Leveling of Tee Grounds	-	292,997	293,000	-
Lark Recreation Center Roof	333,700	-	-	-
McHi Re-Lamp Tennis Court	-	-	-	128,000
McAllen Marathon	119,990	130,000	130,000	130,000
McAllen Nature Center	-	-	-	-
	76,257			

**City of McAllen, Texas
Development Corporation
of McAllen, Inc.
Detail Schedule**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<i>Recreation / Community Centers Impv & Entertainment - continue</i>				
Motorcross Park	-	715,000	75	715,000
Morris Park Improvement Phase II	-	275,000	-	275,000
Municipal Pool - Bathhouse	8,776	135,000	137,019	-
Municipal Pool - Filter and Sand	-	60,000	-	60,000
Municipal Pool - Thermal Cover	41,616	-	-	-
Municipal Pool - Parking Lot Extension	8,798	-	-	-
MXLAN Event	-	65,000	65,000	69,000
Travis Park	-	103,000	103,000	-
Quinta Mazatlan - Palm House Master Plan	-	124,970	124,970	-
Westside Park Ball Fields - Restroom Renovation	-	-	-	-
<i>Total Recreation / Community Centers Improvements</i>	<u>1,961,987</u>	<u>3,131,422</u>	<u>2,059,792</u>	<u>1,634,000</u>
<i>Other</i>				
Affordable Homes	350,000	497,640	497,640	267,300
Anzalduas Cargo Design	-	-	-	4,000,000
CDBG Agency Administrative Cost	6,000	6,000	6,000	-
Census Activities	-	20,000	20,000	100,000
Management Fee	401,000	401,000	401,000	401,000
McAllen Economic Development Corporation	1,200,203	1,136,391	1,136,391	1,136,391
Miscellaneous	952	-	-	-
Other agencies - Comfort House	150,000	100,000	100,000	100,000
Other agencies - McAllen Heritage Center	34,575	190,425	55,455	175,000
Other agencies - Storage	26,756	32,633	32,633	32,633
Professional Services	164,775	168,000	168,000	258,000
RGV Swing Band	-	-	-	12,000
Advertising	-	25,000	-	-
War Memorial	299,845	175,000	26,700	148,300
<i>Total Other</i>	<u>2,634,106</u>	<u>2,752,089</u>	<u>2,443,819</u>	<u>6,630,624</u>
Total Expenditures	<u><u>14,806,877</u></u>	<u><u>22,857,494</u></u>	<u><u>16,052,810</u></u>	<u><u>21,796,152</u></u>

**City of McAllen, Texas
Christmas Parade Fund
Working Capital Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Revenues				
Sponsorships	-	-	-	625,000
Other Revenue	-	-	-	55,000
	<u>-</u>	<u>-</u>	<u>-</u>	<u>680,000</u>
Total Revenues	-	-	-	680,000
Other Financing Sources:				
Transfer In - Hotel Occupancy	-	-	-	100,000
	<u>-</u>	<u>-</u>	<u>-</u>	<u>100,000</u>
Total Revenues and Other Sources	-	-	-	780,000
	<u>-</u>	<u>-</u>	<u>-</u>	<u>780,000</u>
TOTAL RESOURCES	\$ -	\$ -	\$ -	\$ 780,000
APPROPRIATIONS				
Operating Expenses:				
City Annual Parade	\$ -	\$ -	\$ -	\$ 750,000
	<u>-</u>	<u>-</u>	<u>-</u>	<u>750,000</u>
Total Operations	-	-	-	750,000
	<u>-</u>	<u>-</u>	<u>-</u>	<u>750,000</u>
TOTAL APPROPRIATIONS	-	-	-	750,000
Revenues over/(under) Expenditures	-	-	-	30,000
	<u>-</u>	<u>-</u>	<u>-</u>	<u>30,000</u>
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ 30,000

City of McAllen, Texas
EB - 5
Working Capital Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
BEGINNING FUND BALANCE	\$ 206,878	\$ 173,154	\$ 158,831	\$ 127,000
Revenues				
Application Fees	-	-	-	-
Interest Revenue	1,419	-	2,144	-
Total Revenues	1,419	-	2,144	-
TOTAL RESOURCES	<u>\$ 208,297</u>	<u>\$ 173,154</u>	<u>\$ 160,975</u>	<u>\$ 127,000</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 49,465	\$ -	\$ 33,975	\$ -
Total Operations	49,465	-	33,975	-
TOTAL APPROPRIATIONS	<u>49,465</u>	<u>-</u>	<u>33,975</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>(48,046)</u>	<u>-</u>	<u>(31,831)</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 158,831</u></u>	<u><u>\$ 173,154</u></u>	<u><u>\$ 127,000</u></u>	<u><u>\$ 127,000</u></u>

**City of McAllen, Texas
Parklands Zone #1 Fund
Detail Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
BEGINNING FUND BALANCE	\$ 1,780,442	\$ 1,808,974	\$ 1,806,381	\$ 1,467,040
Park Land Zone #1	64,400	-	9,550	-
Interest Income	22,098	-	24,609	-
	<hr/>	<hr/>	<hr/>	<hr/>
Total Sources and Transfers	86,498	-	34,159	-
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL RESOURCES	<u>\$ 1,866,940</u>	<u>\$ 1,808,974</u>	<u>\$ 1,840,541</u>	<u>\$ 1,467,040</u>
<u>APPROPRIATIONS</u>				
Land Acquisition & Improvements				
Park Land Zone #1				
Cascade Park	\$ 1,950	\$ 451,500	\$ 101,500	\$ 350,000
Airport Park	4,032	250,000	145,000	-
Idela Park	54,578	-	-	-
Los Encinos Park	-	35,000	35,000	-
Springfest Park	-	224,000	-	224,000
	<hr/>	<hr/>	<hr/>	<hr/>
Total Capital Improvements	60,560	960,500	281,500	574,000
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL APPROPRIATIONS	<u>60,560</u>	<u>960,500</u>	<u>281,500</u>	<u>574,000</u>
Revenues over/(under) Expenditures	<hr/> 25,938	<hr/> (960,500)	<hr/> (247,341)	<hr/> (574,000)
Reservations of Fund Balance for:				
Advance to Parklands #2	<hr/> -	<hr/> 92,000	<hr/> 92,000	<hr/> -
	<hr/>	<hr/>	<hr/>	<hr/>
ENDING FUND BALANCE	<u><u>\$ 1,806,381</u></u>	<u><u>\$ 756,474</u></u>	<u><u>\$ 1,467,040</u></u>	<u><u>\$ 893,040</u></u>

**City of McAllen, Texas
Parklands Zone #2 Fund
Detail Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
BEGINNING FUND BALANCE	\$ 118,683	\$ 306,047	\$ 307,148	\$ 546,033
Park Land Zone #2	185,267	-	141,400	-
Interest Income	3,198	-	5,485	-
Total Revenue	188,465	-	146,885	-
TOTAL RESOURCES	<u>\$ 307,148</u>	<u>\$ 306,047</u>	<u>\$ 454,033</u>	<u>\$ 546,033</u>
APPROPRIATIONS				
Land Acquisition & Improvements				
Park Land Zone #2				
La Vista Park	\$ -	\$ 272,500	\$ -	\$ 272,500
Bill Schupp Park	-	125,000	-	125,000
TOTAL APPROPRIATIONS	<u>-</u>	<u>397,500</u>	<u>-</u>	<u>397,500</u>
Revenues over/(under) Expenditures	188,465	(397,500)	146,885	(397,500)
ENDING FUND BALANCE	<u>\$ 307,148</u>	<u>\$ (91,453)</u>	<u>\$ 454,033</u>	<u>\$ 148,533</u>
Adjustment to Fund Balance for:				
Advance to Parkland #1	-	92,000	92,000	-
ENDING FUND BALANCE - ADJUSTED	<u><u>\$ 307,148</u></u>	<u><u>\$ 547</u></u>	<u><u>\$ 546,033</u></u>	<u><u>\$ 148,533</u></u>

**City of McAllen, Texas
Parklands Zone #3 Fund
Detail Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
BEGINNING FUND BALANCE	\$ 62,315	\$ 72,569	\$ 206,171	\$ 256,122
Park Land Zone #3	142,500	-	47,350	-
Interest Income	1,356	-	2,601	-
Total Revenue	143,856	-	49,951	-
TOTAL RESOURCES	<u>\$ 206,171</u>	<u>\$ 72,569</u>	<u>\$ 256,122</u>	<u>\$ 256,122</u>
APPROPRIATIONS				
Land Acquisition & Improvements				
Park Land Zone #3				
Hike	\$ -	\$ -	\$ -	\$ -
Total Capital Improvements	-	-	-	-
TOTAL APPROPRIATIONS	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	143,856	-	49,951	-
ENDING FUND BALANCE	<u>\$ 206,171</u>	<u>\$ 72,569</u>	<u>\$ 256,122</u>	<u>\$ 256,122</u>

**City of McAllen, Texas
P.E.G. Fund
Working Capital Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
BEGINNING FUND BALANCE	\$ 866,956	\$ 522,678	\$ 669,406	\$ 685,844
Revenues				
Franchise Fees	202,559	186,662	200,000	200,000
Other Revenue Sources	10,433	13,338	13,338	12,000
Total Revenues	212,992	200,000	213,338	212,000
TOTAL RESOURCES	\$ 1,079,948	\$ 722,678	\$ 882,744	\$ 897,844
APPROPRIATIONS				
Operating Expenses:				
Capital Outlay	\$ 410,542	\$ 196,900	\$ 196,900	\$ 124,820
TOTAL APPROPRIATIONS	410,542	196,900	196,900	124,820
Revenues over/(under) Expenditures	(197,550)	3,100	16,438	87,180
ENDING FUND BALANCE	<u>\$ 669,406</u>	<u>\$ 525,778</u>	<u>\$ 685,844</u>	<u>\$ 773,024</u>

**City of McAllen, Texas
Friends of Quinta
Working Capital Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
BEGINNING FUND BALANCE	\$ -	\$ 94,800	\$ 94,215	\$ 466,618
Revenues				
Private Donations	128,563	6,750	406,750	-
Special Events	104,270	99,270	104,270	105,000
Interest Revenue	718	-	718	-
Total Revenues	233,551	106,020	511,738	105,000
TOTAL RESOURCES	<u>\$ 233,551</u>	<u>\$ 200,820</u>	<u>\$ 605,953</u>	<u>\$ 571,618</u>
APPROPRIATIONS				
Operating Expenses:				
Other Services & Charges	<u>\$ 40,023</u>	<u>\$ 39,023</u>	<u>\$ 139,336</u>	<u>\$ 140,000</u>
Total Operations	<u>40,023</u>	<u>39,023</u>	<u>139,336</u>	<u>140,000</u>
Other Financing Sources (Uses):				
Transfer Out - Quinta Mazatlan - CUE	-	-	-	400,000
Transfer Outs - CIP	<u>99,313</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>139,336</u>	<u>39,023</u>	<u>139,336</u>	<u>540,000</u>
Revenues over/(under) Expenditures	<u>94,215</u>	<u>66,997</u>	<u>372,402</u>	<u>(435,000)</u>
ENDING FUND BALANCE	<u><u>\$ 94,215</u></u>	<u><u>\$ 161,797</u></u>	<u><u>\$ 466,618</u></u>	<u><u>\$ 31,618</u></u>

**City of McAllen, Texas
Community Development Block Grant
Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Intergovernmental	1,426,002	2,046,240	2,046,240	2,105,509
Total Sources	1,426,002	2,046,240	2,046,240	2,105,509
TOTAL RESOURCES	<u>\$ 1,426,002</u>	<u>\$ 2,046,240</u>	<u>\$ 2,046,240</u>	<u>\$ 2,105,509</u>
<u>APPROPRIATIONS</u>				
General government	\$ 343,700	\$ 334,236	\$ 334,236	\$ 366,156
Highways and streets	93,468	515,488	515,488	272,584
Health and welfare	420,072	831,746	831,746	759,769
Culture and recreation	568,762	364,770	364,770	707,000
TOTAL APPROPRIATIONS	<u>1,426,002</u>	<u>2,046,240</u>	<u>2,046,240</u>	<u>2,105,509</u>
Revenues over/(under) Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF McALLEN, TEXAS
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
2020 GRANT**

AGENCY	PURPOSE	GRANT
<u>General Government</u>		
Administration	Funds will be used for program administration	\$ 318,000
Community Development Administration - HOME PROGRAM	Funds will be used for HOME program administration	48,156
	<i>Total General Government</i>	<i>366,156</i>
<u>Highways and Streets:</u>		
MPU - Kendlewood Ave. Waterline Improvements	Funds will install water lines along Kendlewood between Bicentennial and 20th St	136,292
MPU - Hackberry Ave. Waterline Improvements	Funds will install water lines along Hackberry between Bicentennial and 20th St.	136,292
	<i>Total Highways and Streets</i>	<i>272,584</i>
<u>Health and Welfare:</u>		
Affordable Homes of South Texas, Inc Home Program	Funds will be used for construction of homes throughout the city	358,406
Affordable Homes of South Texas, Inc.	Funds will be used for the construction of one home	50,000
Amigos Del Valle, Inc.	Funds will be used for the delivery of noon meals to homebound elderly	16,660
Access Esperanza Clinics, Inc.	Funds will be used for physical exams, pap, diabetes, lipid and STI testing and lab work	15,000
C.A.M.P University	Funds will reimburse staff salaries of persons who provide services to adult person with special needs.	14,000
C.A.M.P University	Funds will be used for the (partial) purchase and installation of a sprinkler system	8,000
Catholic Charities of the RGV	Funds will reimburse utility/rental assistance and deposits to prevent homelessness	7,200
Children's Advocacy of Hidalgo County	Funds will reimburse salaries of those who provide services to victims of child abuse	15,000
Comfort House Services Inc	Funds will be used to reimburse the salaries of Caregivers who provide palliative care	20,940
Community HOPE Projects, Inc.	Funds will provide diagnostic services, labs work and hospital fees	25,000
Easter Seals of the Rio Grande Valley	Funds will be used for occupational, physical and/or speech therapy units	8,000
"In His Steps" Shoe Bank of McAllen	Funds will be used for the purchase of shoes for school-aged children	2,500
Food Bank of the RGV	developments	8,000
Lower Rio Grande Valley Development Council - Area Agency on Aging	Funds will provide medication, and medical supplies for elderly persons	7,000

**CITY OF McALLEN, TEXAS
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
2020 GRANT**

AGENCY	PURPOSE	GRANT
McAllen Food Pantry	Funds will be used for the purchase of food to be distributed via several citywide pantries	40,000
McAllen Code Enforcement and Health	Funds will be used for the purchase of two cameras to deter illegal dumping	16,000
RGV Habitat for Humanity	Funds will be used for accessibility improvements, mobility modifications & minor repairs	20,000
RGV Habitat for Humanity	Funds will be used for the construction of one home	75,000
Silver Ribbon Community Partners	Funds will pay for rent and utilities, including deposits, medical equipment	4,900
The Salvation Army	Funds will be used for rent/utilities, food, transportation, medication and work clothes	9,800
United Way of South Texas, Inc.	Funds will be used for the purchase and distribution of bus vouchers	5,000
Valley Alliance of Mentors for Opportunity and Scholarships (VAMOS)	Funds will be used for staff salaries of persons who provide mentorship.	5,000
Women Together Foundation, Inc. - Satellite Center	Funds will be used for facility improvements (A/C, restrooms, parking lot and flooring)	20,000
Women Together Foundation, Inc. - Emergency Shelter	Funds will be used for the purchase and installation of cameras and (security) doors	8,363
	Total Health and Welfare	759,769
<u>Culture and Recreation:</u>		
Boys and Girls Club of McAllen - Scholarship Program	Funds will be used for membership, sports and/or summer camp scholarships	15,000
McAllen ISD - City/School Pavilion Enhancement	Funds will be used for the repair, sanding, priming and painting of city/park pavilions	45,500
McAllen ISD - City/School Pavilion Lighting Enhancement	Funds will be used for the replacement of current light fixtures to LED fixtures	84,500
McAllen ISD - Travis Middle School Tennis Court Resurfacing	Funds will be used for court resurfacing, new backboards, netting and fencing	65,000
McAllen Parks and Recreation Dept. - Retama Park	Funds will be used for playground equipment, basketball court work and fitness station	75,000
McAllen Parks and Recreation Dept. - Suarez Park	Funds will be used for restrooms, playground areas, fencing and site amenities	142,000
McAllen Parks and Recreation Dept. - Uvalde Field Lighting	Funds will be used for the addition of field lighting at Uvalde Fields.	280,000
	Total Culture and Recreation	707,000
	Total CDBG Grant	\$ 2,105,509

City of McAllen, Texas
Police Department Seized Fund
Working Capital Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
BEGINNING FUND BALANCE	\$ 3,478,641	\$ 3,002,534	\$ 3,017,201	\$ 3,096,175
Revenues				
Program Income - Federal	179,961	-	34,372	-
Program Income - State	123,363	-	81,218	-
Interest	47,657	-	49,165	-
	<u>350,982</u>	<u>-</u>	<u>164,755</u>	<u>-</u>
Total Revenues				
	<u>350,982</u>	<u>-</u>	<u>164,755</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 3,829,623</u>	<u>\$ 3,002,534</u>	<u>\$ 3,181,956</u>	<u>\$ 3,096,175</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 700	\$ -	\$ 1,427	\$ -
Capital Outlay				
Equipment	223,347	-	84,354	-
Public Safety Parking Garage	588,375	-	-	-
	<u>812,422</u>	<u>-</u>	<u>85,781</u>	<u>-</u>
Total Operating & Capital Expense				
	<u>812,422</u>	<u>-</u>	<u>85,781</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>812,422</u>	<u>-</u>	<u>85,781</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>(461,440)</u>	<u>-</u>	<u>78,974</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ 3,017,201</u>	<u>\$ 3,002,534</u>	<u>\$ 3,096,175</u>	<u>\$ 3,096,175</u>

City of McAllen, Texas
Downtown Services Parking Fund
Working Capital Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
BEGINNING FUND BALANCE	\$ 290,623	\$ 228,697	\$ 119,862	\$ 30,480
Revenues:				
Parking Meter Fees	688,276	810,000	665,641	700,000
Parking Fines	116,273	175,000	150,435	150,000
Transportation	14,913	15,000	14,066	15,000
Special Permit	17,500	15,000	33,550	15,000
Parking Garage Fee	317,081	275,000	329,008	330,000
Parking Garage Lease	34,731	30,000	39,088	39,000
Misc./Decal Parking Reg. Fees	4,441	3,300	4,029	3,300
B-cycle Membership	22,439	36,000	15,000	24,000
Interest Earned	3,785	-	2,461	-
Capital Lease - Motorola Radios	-	36,697	36,697	-
Total Revenues	<u>1,219,439</u>	<u>1,395,997</u>	<u>1,289,975</u>	<u>1,276,300</u>
TOTAL RESOURCES	<u>\$ 1,510,062</u>	<u>\$ 1,624,694</u>	<u>\$ 1,409,837</u>	<u>\$ 1,306,780</u>
<u>APPROPRIATIONS</u>				
<u>Operating Expenses:</u>				
Downtown Services	\$ 1,037,503	\$ 1,172,282	\$ 1,077,646	\$ 1,192,443
Liability Insurance	4,526	4,256	4,256	4,256
Capital Outlay	111,175	86,697	36,697	-
Total Operations	<u>1,153,204</u>	<u>1,263,235</u>	<u>1,118,599</u>	<u>1,196,699</u>
Other Financing Sources (Uses):				
Transfer Out - General Fund	237,000	237,000	187,000	55,528
Transfer Out - Health Ins. Fund	-	65,550	65,550	28,757
Debt Service Motorola Lease Payment	-	8,208	8,208	4,875
TOTAL APPROPRIATIONS	<u>1,390,204</u>	<u>1,573,993</u>	<u>1,379,357</u>	<u>1,285,859</u>
Revenues over/(under) Expenditures	<u>(170,765)</u>	<u>(177,996)</u>	<u>(89,382)</u>	<u>(9,559)</u>
ENDING FUND BALANCE	<u>\$ 119,862</u>	<u>\$ 50,701</u>	<u>\$ 30,480</u>	<u>\$ 20,920</u>



Downtown Services Parking Fund

Downtown

www.mcallen.net/departments/downtown

Mission Statement:

"The Downtown Services Department is committed to providing continuous, easy access to public parking in the downtown area, promoting public safety through the enforcement of city parking and vehicle for hire codes, and enhancing downtown aesthetics by implementing a maintenance program for downtown parking lots."

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 544,623	\$ 602,090	\$ 551,946	\$ 604,490
Employee Benefits	170,254	188,206	188,206	191,212
Supplies	52,138	79,368	66,046	67,368
Other Services and Charges	233,958	260,038	231,775	272,038
Maintenance	36,530	42,453	41,647	42,453
Operations Subtotal	1,037,503	1,172,155	1,079,619	1,177,561
Capital Outlay	111,175	86,697	36,697	-
Operations & Capital Outlay total	1,148,678	1,258,852	1,116,316	1,177,561
Non-Departmental				
Insurance	4,526	4,256	4,256	4,256
Contingency	-	127	(1,973)	14,882
Total Expenditures	\$ 1,153,204	\$ 1,263,235	\$ 1,118,599	\$ 1,196,699
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	14	15	15	15
Part-Time	4	8	8	8
Total Positions Authorized	19	24	24	24
Resources				
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Related Revenue Generated	\$ 1,219,439	\$ 1,395,997	\$ 1,289,975	\$ 1,276,300

Contact Us:

Mario Delgado
Transit Director
1501 W. Hwy. 83,
Suite 100
McAllen, TX 78501
956-681-3500

MAJOR FY 19-20 GOALS

- 1.) Improve efficiency and overall parking enforcement with NuPark Citation / Collection software and license plate recognition technology.
- 2.) Increase the number of vendors located inside the parking garage / food court.
- 3.) Increase marketing to promote downtown parking garage overnight/flat rate parking, food court, pay-by-plate and mobile app systems.
- 4.) Create new forms of revenue by utilizing parking garage space e.g. rooftop events, fee for photography, etc...

Description:

The downtown services department manages and operates the City's parking program which consist of the parking garage and over 1,500 surface parking meters. Additionally, the department is responsible for enforcing Chapter 114 and Chapter 138 of the City's Code of Ordinances. The department employs 16 full time employees. Departmental offices are inside the parking garage 221 S. 15th Street.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Department Staff	19	24	24	24
Total Citations Issued	28,459	50,000	28,638	50,000
Department Expenditures	\$ 1,153,204	\$ 1,263,235	\$ 1,118,599	\$ 1,196,699
Number of Past Due Notices Collected	1,028	2,500	2,500	2,500
Number of Office Operating Hours	3,672	3,672	3,672	3,672
Number of Meter Attendant Operating Hours	2,448	2,448	2,448	2,448
Outputs:				
Department Revenue	\$ 1,219,439	\$ 1,395,997	\$ 1,289,975	\$ 1,276,300
Parking Meters Revenue	\$ 688,276	\$ 720,411	\$ 640,674	\$ 653,488
Parking Citation Revenue	\$ 116,273	\$ 129,007	\$ 128,671	\$ 131,244
Transit (Taxi) Revenue	\$ 14,913	\$ 29,919	\$ 14,066	\$ 14,347
Parking Garage Fee	\$ 317,081	\$ 324,834	\$ 330,988	\$ 337,608
Parking Garage Leases	\$ 34,731	\$ 37,111	\$ 39,769	\$ 40,564
Misc. Decal Parking Fees	\$ 17,500	\$ 13,872	\$ 3,300	\$ 3,366
Effectiveness Measures:				
Revenue collected per meter attendant per hour	\$ 12	\$ 13	\$ 13	\$ 13
Citation issued per meter attendant per hour	3	5	3	5
Operating cost per hour	\$ 471.08	\$ 516.03	\$ 456.94	\$ 488.85
Revenue collected per hour	\$ 332	\$ 380	\$ 351	\$ 348
% of Past Due Collections Collected	4%	5%	9%	5%

City of McAllen, Texas
Drainage Fee Fund
Fund Balance Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
BEGINNING FUND BALANCE	\$ -	\$ 612,000	\$ 748,762	\$ 1,749,872
Revenues:				
Drainage Fees:				
Residential	415,121	636,000	670,000	670,000
Commercial	311,767	552,000	590,000	590,000
Industrial	19,358	36,000	36,000	36,000
Interest Earned	<u>2,517</u>	<u>-</u>	<u>13,830</u>	<u>-</u>
Total Revenues	<u>748,762</u>	<u>1,224,000</u>	<u>1,309,830</u>	<u>1,296,000</u>
TOTAL RESOURCES	<u>\$ 748,762</u>	<u>\$ 1,836,000</u>	<u>\$ 2,058,592</u>	<u>\$ 3,045,872</u>
APPROPRIATIONS				
Capital Projects:				
8th North Camelia Avenue	\$ -	\$ 185,000	\$ 22,200	\$ 185,000
Gardenia Avenue at 12th Street	-	316,000	37,920	316,000
Main Street (North) at Jay Avenue	-	450,000	54,000	450,000
Quince Avenue at North 8th Street	-	175,000	21,000	175,000
Torres Acres	-	588,000	81,600	680,000
Russell Rd. and 23rd. St.	-	92,000	92,000	-
Balboa Ditch Sluice Gate Imprv	-	-	-	364,000
Trade Zone Pump Station Imprv	<u>-</u>	<u>-</u>	<u>-</u>	<u>201,600</u>
Total Expenditures	<u>-</u>	<u>1,806,000</u>	<u>308,720</u>	<u>2,371,600</u>
TOTAL APPROPRIATIONS	<u>-</u>	<u>1,806,000</u>	<u>308,720</u>	<u>2,371,600</u>
Revenues over/(under) Expenditures	<u>748,762</u>	<u>(582,000)</u>	<u>1,001,110</u>	<u>(1,075,600)</u>
ENDING FUND BALANCE	<u>\$ 748,762</u>	<u>\$ 30,000</u>	<u>\$ 1,749,872</u>	<u>\$ 674,272</u>

DEBT SERVICE FUND

The DEBT SERVICE FUND is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

**CITY OF McALLEN, TEXAS
COMBINED DEBT SERVICE
SUMMARY**

Series	Bond Description	Maturity Year	Principal & Interest Due	Bond Purpose
2014	General Obligations - Series 2014	2034	Feb. - Aug.	Streets / Performing Arts / Baseball Complex
2015	General Obligations - Refunding Bond Series 2015	2020	Feb. - Aug.	Boeye / Library
2016	Certificate of Obligation - Series 2016	2046	Feb. - Aug.	Drainage
2018	Certificate of Obligation - Series 2018	2043	Feb. - Aug.	Parks Facilities/Fire Station #2
2018	General Obligations - Series 2018	2043	Feb. - Aug.	Drainage / Traffic Improvements
2019	General Obligations - Series 2019	2044	Feb. - Aug.	Drainage / Traffic Improvements
TOTAL GENERAL OBLIGATION BONDS				
2016	Sales Tax Revenue Bond	2036	Feb. - Aug.	Parking Garage
2017	Sales Tax Revenue Bond	2036	Feb. - Aug.	Parking Garage
2018	Sales Tax Revenue Bond	2036	Feb. - Aug.	Parking Garage
TOTAL SALES TAX REVENUE BONDS				
2017	Contract Revenue Bonds - Series 2017	2036	Feb. - Aug.	Texas A&M University Building Project
TOTAL LOCAL GOVERNMENT FINANCE CORPORATION BONDS				
2014	Certificate of Obligation - Performing Arts (Hotel Tax Venue)	2034	Feb. - Aug.	Performing Arts Center
TOTAL HOTEL TAX VENUE BONDS				
2015	Water & Sewer Revenue Refunding Bond	2030	Feb. - Aug.	Various Water & Wastewater Projects
2016	Water & Sewer Revenue Refunding Bond	2031	Feb. - Aug.	Various Water & Wastewater Projects / South Wastewater Plant
2018A	Water & Sewer Revenue Bond	2048	Feb. - Aug.	Various Water & Wastewater Projects
2018B	Water & Sewer Revenue Bond	2048	Feb. - Aug.	Various Water & Wastewater Projects
2018C	Water & Sewer Revenue Bond	2048	Feb. - Aug.	Hidalgo County Irrigation District #1 Water Rights
2009	Sewer Revenue Bond	2040	Feb. - Aug.	North Wastewater Plant Upgrade
2012	Sewer Revenue Bond	2022	Feb. - Aug.	Sprague Sewer
2013	Sewer Revenue Bond	2043	Feb. - Aug.	UV Disinfection & Water Reuse
2013A	Sewer Revenue Bond	2023	Feb. - Aug.	Sprague Sewer
2013B	Sewer Revenue Bond	2023	Feb. - Aug.	South Wastewater Plant
2015A	Sewer Revenue Bond	2045	Feb. - Aug.	South Wastewater Plant
2016	Sewer Revenue Bond	2047	Feb. - Aug.	Reuse Distribution Pipeline - Tres Lagos / Sports Complex
TOTAL WATER & SEWER REVENUE BONDS				
2011	Airport PFC Certificate of Obligations	2031	Feb. - Aug.	Airport Expansion
TOTAL AIRPORT REVENUE BONDS				
2017A	Anzalduas Int'l Crossing Revenue Bond	2032	Mar. - Sept.	Anzalduas Bridge Construction
2017B	Anzalduas Int'l Crossing Revenue Bond	2032	Mar. - Sept.	Anzalduas Bridge Construction
TOTAL ANZALDUAS INT'L CROSSING BONDS				
TOTAL DEBT SERVICE				

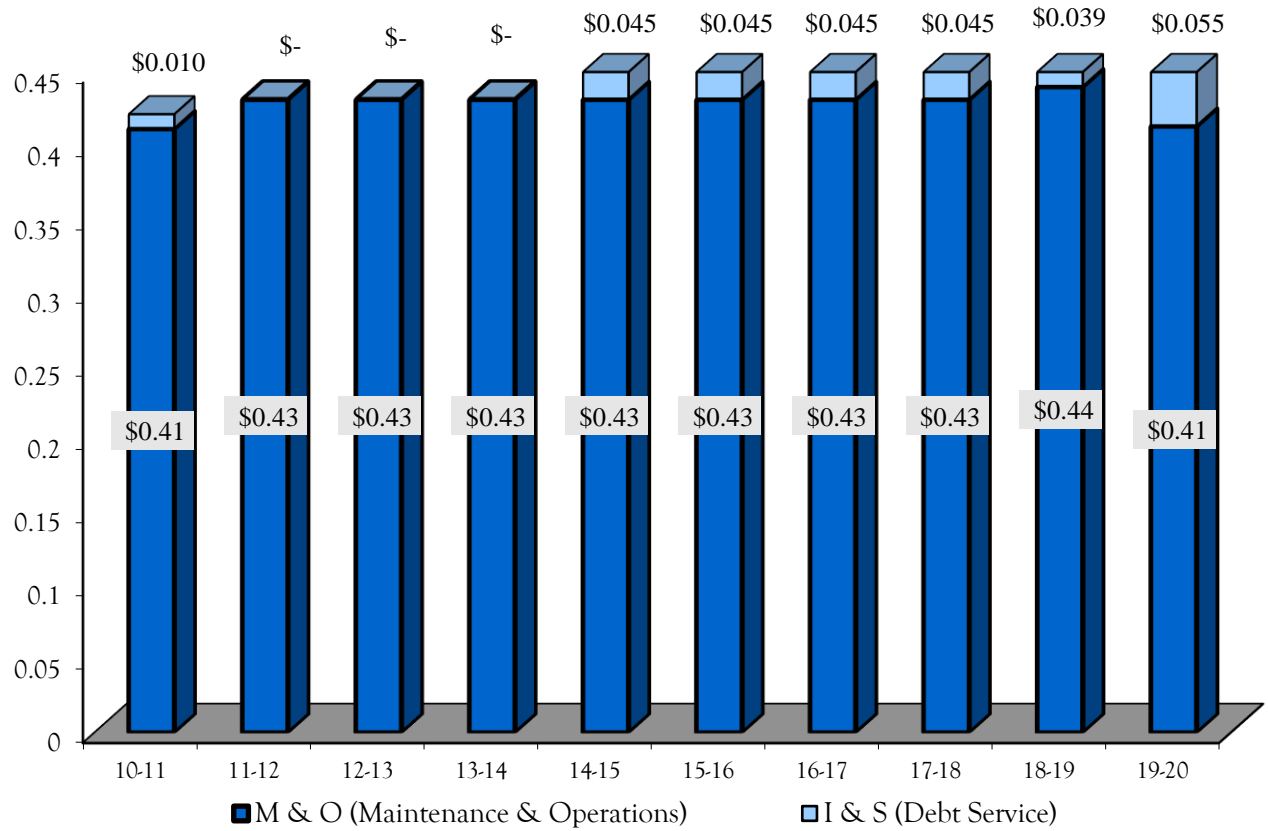
Combined Debt Service Summary Cont.

Outstanding		FY 2019-2020			Outstanding				
Balance		Principal	Interest + Fees	Total	Balance				
10/1/2019					9/30/2020				
\$	35,560,000	\$	1,720,000	\$	1,422,775	\$	3,142,775	\$	33,840,000
	3,260,000		3,260,000		32,600		3,292,600		-
	24,500,000		-		871,627		871,627		24,500,000
	5,755,000		140,000		214,906		354,906		5,615,000
	4,000,000		95,000		154,288		249,288		3,905,000
	18,955,000		60,000		1,342,571		1,402,571		18,895,000
	92,030,000		5,275,000		4,038,767		9,313,767		86,755,000
	5,120,000		250,000		145,500		395,500		4,870,000
	10,165,000		465,000		353,443		818,443		9,700,000
	5,115,000		230,000		181,335		411,335		4,885,000
	20,400,000		945,000		680,278		1,625,278		19,455,000
	10,670,000		490,000		376,881		866,881		10,180,000
	10,670,000		490,000		376,881		866,881		10,180,000
	9,825,000		495,000		363,119		858,119		9,330,000
	9,825,000		495,000		363,119		858,119		9,330,000
	11,720,000		1,410,000		533,950		1,943,950		10,310,000
	18,460,000		1,085,000		789,225		1,874,225		17,375,000
	7,000,000		-		102,192		102,192		7,000,000
	12,000,000		-		213,006		213,006		12,000,000
	6,900,000		115,000		199,034		314,034		6,785,000
	28,420,000		1,355,000		-		1,355,000		27,065,000
	395,000		130,000		2,376		132,376		265,000
	5,625,000		200,000		84,583		284,583		5,425,000
	95,000		23,000		2,317		25,317		72,000
	1,230,000		305,000		8,448		313,448		925,000
	37,160,000		1,250,000		452,714		1,702,714		35,910,000
	7,070,000		20,000		74,061		94,061		7,050,000
	136,075,000		5,893,000		2,461,906		8,354,906		130,182,000
	6,720,000		445,000		281,218		726,218		6,275,000
	6,720,000		445,000		281,218		726,218		6,275,000
	16,625,000		950,000		782,500		1,732,500		15,675,000
	9,035,000		590,000		247,875		837,875		8,445,000
	25,660,000		1,540,000		1,030,375		2,570,375		24,120,000
\$	301,380,000	\$	15,083,000	\$	9,232,544	\$	24,315,544	\$	286,297,000

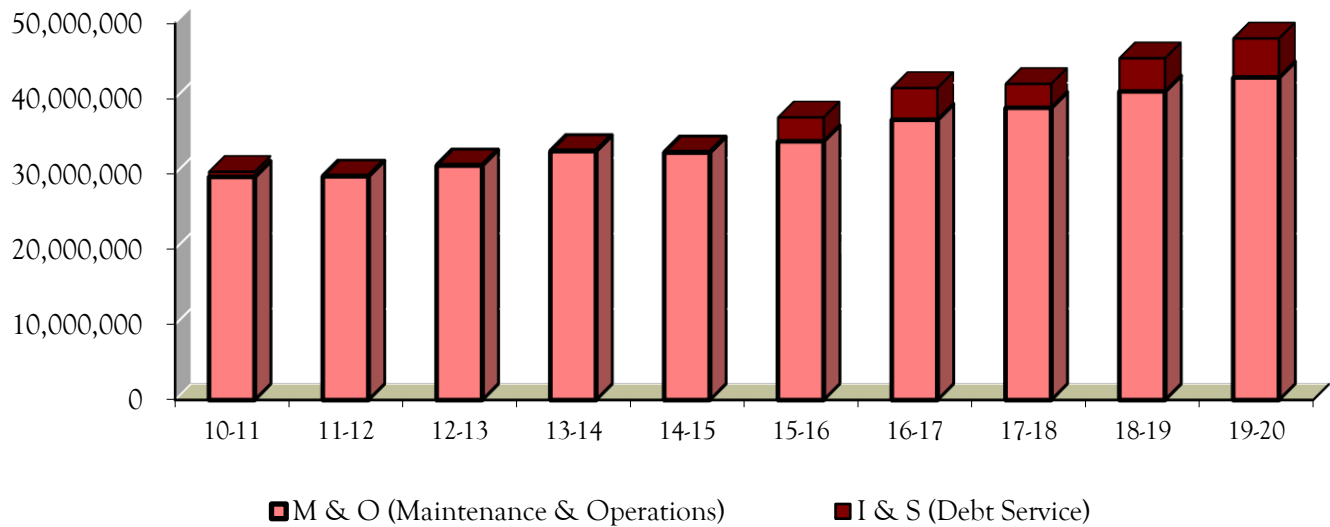
**City of McAllen, Texas
General Obligation Bond
Debt Service Fund
Summary**

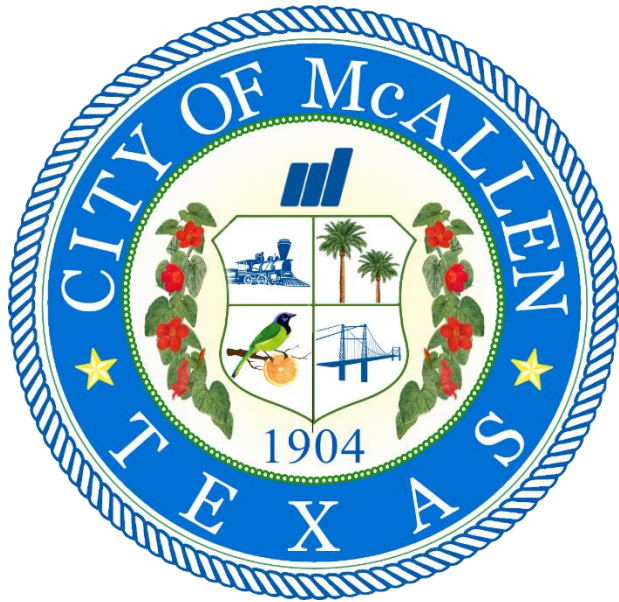
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING FUND BALANCE	\$ 2,370,907	\$ 1,635,419	\$ 2,589,213	\$ 2,439,513
Sources:				
Ad Valorem Tax	3,429,168	3,505,431	3,505,431	5,153,570
Contributions	871,627	871,627	871,627	871,627
Interest Earned	59,601	-	-	-
Total Revenues	4,360,396	4,377,058	4,377,058	6,025,197
Other Financing Sources:				
General Fund	3,287,200	3,288,825	3,288,825	3,292,600
Total Revenue & Other Sources	7,647,596	7,665,883	7,665,883	9,317,797
TOTAL RESOURCES	\$ 10,018,503	\$ 9,301,302	\$ 10,255,096	\$ 11,757,310
APPROPRIATIONS				
Operating Expenses:				
Principal & Interest:				
General Obligation Bonds 2014	\$ 3,146,400	\$ 3,146,775	\$ 3,146,775	\$ 3,142,775
General Obligation Refunding Bonds 2015	3,287,200	3,288,825	3,288,825	3,292,600
Certificate of Obligation Series 2016	871,627	871,627	871,627	871,627
Certificate of Obligation Series 2018	119,879	355,431	355,431	354,906
General Obligation - 2018	-	-	149,700	249,288
General Obligation - 2019	-	-	-	1,402,571
Fees	3,169	3,225	3,225	4,030
Total Expenses	7,428,275	7,665,883	7,815,583	9,317,797
TOTAL APPROPRIATIONS	7,428,275	7,665,883	7,815,583	9,317,797
Other Items Affecting Working Capital	(1,015)			
ENDING FUND BALANCE-UNRESERVED	\$ 2,589,213	\$ 1,635,419	\$ 2,439,513	\$ 2,439,513

PROPERTY TAX RATES Distribution - M & O/I & S by Fiscal Year



BUDGETED PROPERTY TAX REVENUES Distribution - M & O/I & S by Fiscal Year





UTILITY, BRIDGE, ANZALDUAS INTERNATIONAL CROSSING AND AIRPORT PFC

WATER AND WASTEWATER REVENUE BONDS

Within the Utility System Water Funds, restricted cash reserves are established for payment of bond principal, interest, and agent fees. Currently, user fee rates are sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

AIRPORT PFC CERTIFICATE OF OBLIGATION FUND

Within the Airport PFC Fund, restricted cash reserves are established for payment of bond principal, interest, and agent fees.

ANZALDUAS INTERNATIONAL CROSSING BONDS

Within the Anzalduas International Crossing Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

**City of McAllen, Texas
Sales Tax Revenue Bonds
Debt Service Fund
Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
SINKING FUND				
BEGINNING FUND BALANCE	\$ 1,017	\$ 717	\$ 439	\$ 439
Sources:				
Contributions	597,166	498,943	680,278	1,625,278
Interest Income	22	-	-	-
Total Sources	597,188	498,943	680,278	1,625,278
TOTAL RESOURCES	<u>\$ 598,205</u>	<u>\$ 499,660</u>	<u>\$ 680,717</u>	<u>\$ 1,625,717</u>
APPROPRIATIONS				
Bond Principal - Series 2016	\$ -	\$ -	\$ -	\$ 250,000
Bond Principal - Series 2017	-	-	-	465,000
Bond Principal - Series 2018				230,000
Interest and Fees - Series 2016	145,800	145,500	145,500	145,500
Interest and Fees - Series 2017	353,743	353,443	353,443	353,443
Interest and Fees - Series 2018	98,223	-	181,335	181,335
TOTAL APPROPRIATIONS	<u>597,766</u>	<u>498,943</u>	<u>680,278</u>	<u>1,625,278</u>
ENDING FUND BALANCE	<u><u>\$ 439</u></u>	<u><u>\$ 717</u></u>	<u><u>\$ 439</u></u>	<u><u>\$ 439</u></u>

**City of McAllen, Texas
Local Government
Finance Corporation
Debt Service Fund
Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
SINKING FUND				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Other Financing Sources:				
Transfer In-Development Corp	-	-	-	1,070,369
Total Sources	-	-	-	1,070,369
TOTAL RESOURCES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,070,369</u>
APPROPRIATIONS				
Bond Principal	\$ -	\$ -	\$ -	\$ 605,134
Interest and Fees	-	-	-	465,235
TOTAL APPROPRIATIONS	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,070,369</u>
ENDING FUND BALANCE	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**City of McAllen, Texas
Hotel Tax Venue
Debt Service Fund
Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
SINKING FUND				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ 6	\$ 6
Other Financing Sources:				
Transfer In-Hotel Tax Venue Fund	<u>857,731</u>	<u>857,819</u>	<u>857,819</u>	<u>858,938</u>
Total Sources	<u>857,731</u>	<u>857,819</u>	<u>857,819</u>	<u>858,938</u>
TOTAL RESOURCES	<u>\$ 857,731</u>	<u>\$ 857,819</u>	<u>\$ 857,825</u>	<u>\$ 858,944</u>
APPROPRIATIONS				
Bond Principal	\$ 465,000	\$ 480,000	\$ 480,000	\$ 495,000
Interest and Fees	<u>392,725</u>	<u>377,819</u>	<u>377,819</u>	<u>363,938</u>
TOTAL APPROPRIATIONS	<u>857,725</u>	<u>857,819</u>	<u>857,819</u>	<u>858,938</u>
ENDING FUND BALANCE	<u><u>\$ 6</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 6</u></u>	<u><u>\$ 6</u></u>

<p align="center">City of McAllen, Texas Water Debt Service Fund Summary</p>

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
SINKING FUND				
BEGINNING FUND BALANCE	\$ 535,700	\$ 525,699	\$ 535,700	\$ 535,700
Other Financing Sources:				
Transfer In-Operations	2,144,234	2,661,566	2,661,566	2,421,569
Total Sources	2,144,234	2,661,566	2,661,566	2,421,569
TOTAL RESOURCES	<u>\$ 2,679,934</u>	<u>\$ 3,187,265</u>	<u>\$ 3,197,266</u>	<u>\$ 2,957,269</u>
APPROPRIATIONS				
Bond Principal	\$ 1,385,850	\$ 1,430,450	\$ 1,430,450	\$ 1,371,150
Interest and Fees	758,384	1,231,116	1,231,116	1,050,419
TOTAL APPROPRIATIONS	<u>2,144,234</u>	<u>2,661,566</u>	<u>2,661,566</u>	<u>2,421,569</u>
ENDING FUND BALANCE	<u><u>\$ 535,700</u></u>	<u><u>\$ 525,699</u></u>	<u><u>\$ 535,700</u></u>	<u><u>\$ 535,700</u></u>

<p align="center">City of McAllen, Texas Wastewater Debt Service Fund Summary</p>
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	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
SINKING FUND				
BEGINNING FUND BALANCE	\$ 1,822,545	\$ 1,822,545	\$ 1,822,545	\$ 1,822,545
Other Financing Sources:				
Transfer In-Operations	<u>5,486,017</u>	<u>5,788,568</u>	<u>5,788,568</u>	<u>5,933,337</u>
Total Sources	<u>5,486,017</u>	<u>5,788,568</u>	<u>5,788,568</u>	<u>5,933,337</u>
TOTAL RESOURCES	<u>\$ 7,308,562</u>	<u>\$ 7,611,113</u>	<u>\$ 7,611,113</u>	<u>\$ 7,755,882</u>
APPROPRIATIONS				
Bond Principal	\$ 4,493,500	\$ 4,221,550	\$ 4,221,550	\$ 4,521,850
Interest and Fees	<u>992,517</u>	<u>1,567,018</u>	<u>1,567,018</u>	<u>1,411,487</u>
TOTAL APPROPRIATIONS	<u>5,486,017</u>	<u>5,788,568</u>	<u>5,788,568</u>	<u>5,933,337</u>
ENDING FUND BALANCE	<u><u>\$ 1,822,545</u></u>	<u><u>\$ 1,822,545</u></u>	<u><u>\$ 1,822,545</u></u>	<u><u>\$ 1,822,545</u></u>

**City of McAllen, Texas
Airport PFC
Certificate of Obligation
Series 2011 (AMT)
Summary**

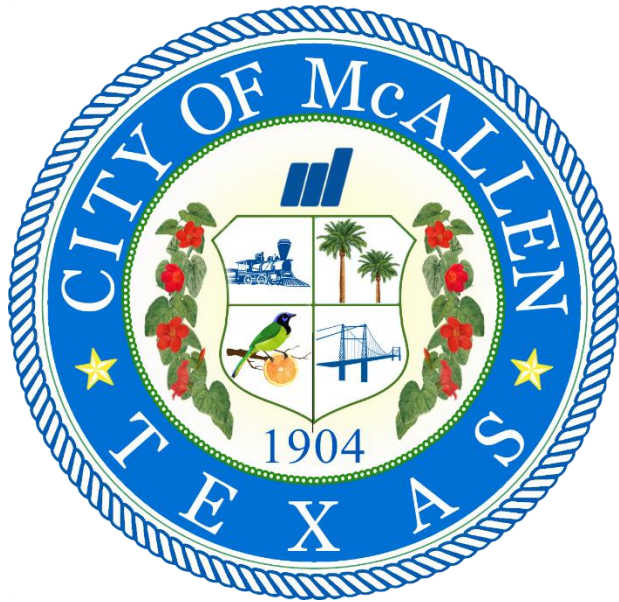
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
SINKING FUND				
BEGINNING FUND BALANCE	\$ 307,615	\$ 307,615	\$ 322,716	\$ 322,716
Other Financing Sources:				
Transfer In -				
Passenger Facility Charge Fund	731,827	724,899	724,899	726,218
Interest Income	5,616	-	-	-
Total Sources	<u>737,443</u>	<u>724,899</u>	<u>724,899</u>	<u>726,218</u>
TOTAL RESOURCES	<u>\$ 1,045,058</u>	<u>\$ 1,032,514</u>	<u>\$ 1,047,615</u>	<u>\$ 1,048,934</u>
APPROPRIATIONS				
Bond Principal	\$ 415,000	\$ 430,000	\$ 430,000	\$ 445,000
Interest and Fees	307,342	294,899	294,899	281,218
TOTAL APPROPRIATIONS	<u>722,342</u>	<u>724,899</u>	<u>724,899</u>	<u>726,218</u>
ENDING FUND BALANCE	<u><u>\$ 322,716</u></u>	<u><u>\$ 307,615</u></u>	<u><u>\$ 322,716</u></u>	<u><u>\$ 322,716</u></u>

**City of McAllen, Texas
Anzalduas International
Crossing Revenue Bonds
Debt Service Fund 2017 A
Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
SINKING FUND				
BEGINNING FUND BALANCE	\$ 530,398	\$ 530,398	\$ 548,905	\$ 548,905
Other Financing Sources:				
Transfer In - Anzalduas Intl Crossing				
City of Hidalgo's Portion @ 36%	631,697	628,362	628,362	623,700
City of McAllen's Portion @ 64%	1,123,018	1,117,088	1,117,088	1,108,800
Total Series A Requirements	<u>1,754,715</u>	<u>1,745,450</u>	<u>1,745,450</u>	<u>1,732,500</u>
Interest Income	<u>1,006</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Sources	<u>1,755,721</u>	<u>1,745,450</u>	<u>1,745,450</u>	<u>1,732,500</u>
TOTAL RESOURCES	<u>\$ 2,286,119</u>	<u>\$ 2,275,848</u>	<u>\$ 2,294,355</u>	<u>\$ 2,281,405</u>
APPROPRIATIONS				
Bond Principal - Series A	\$ 900,000	\$ 930,000	\$ 930,000	\$ 950,000
Interest and Fees - Series A	<u>837,215</u>	<u>815,450</u>	<u>815,450</u>	<u>782,500</u>
TOTAL APPROPRIATIONS	<u>1,737,215</u>	<u>1,745,450</u>	<u>1,745,450</u>	<u>1,732,500</u>
ENDING FUND BALANCE	<u>\$ 548,905</u>	<u>\$ 530,398</u>	<u>\$ 548,905</u>	<u>\$ 548,905</u>

**City of McAllen, Texas
Anzalduas International
Crossing Revenue Bonds
Debt Service Fund 2017 B
Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
SINKING FUND				
BEGINNING FUND BALANCE	\$ 337,092	\$ 337,092	\$ 349,108	\$ 349,108
Other Financing Sources:				
Transfer In -				
Anzalduas Intl Crossing	846,258	839,575	839,575	837,875
Interest Income	6,184	-	-	-
Total Sources	852,442	839,575	839,575	837,875
TOTAL RESOURCES	<u>\$ 1,189,534</u>	<u>\$ 1,176,667</u>	<u>\$ 1,188,683</u>	<u>\$ 1,186,983</u>
APPROPRIATIONS				
Bond Principal - Series B	\$ 570,000	\$ 580,000	\$ 580,000	\$ 590,000
Interest and Fees - Series B	270,425	259,575	259,575	247,875
TOTAL APPROPRIATIONS	<u>840,425</u>	<u>839,575</u>	<u>839,575</u>	<u>837,875</u>
ENDING FUND BALANCE	<u><u>\$ 349,108</u></u>	<u><u>\$ 337,092</u></u>	<u><u>\$ 349,108</u></u>	<u><u>\$ 349,108</u></u>



CAPITAL PROJECTS FUNDS

The **Capital Improvement Fund** is a major fund that was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The **Quinta Mazatlan - Center for Urban Ecology** is a major fund that was established to account for all resources used for the construction of Quinta Mazatlan Center of Urban Ecology.

The **Traffic / Drainage Bond Fund** is a non major fund that was established to account for all expenses in undertaking all Drainage and Traffic improvements.

The **Parks Facility / Fire Station #2 Fund** is a non major fund that was established to account for all the expenses for construction and completion of a Parks and Fire Station #2 Facilities.

The **Street Improvement Construction Fund** is a non major fund that was established to account for all the expenses for construction and completion of roadways funded with General Obligations funds.

The **Sports Facility Construction Fund** is a non major fund that was established to account for all the expenses for construction of sports complexes as funded with General Obligations funds.

The **Certificate of Obligations Series 2014 Performing Arts Facility Fund** is a non major fund that was established to account for all the expenses for completion of the Performing Arts Facility.

The **Information Technology Fund** is a non major fund that was established to account for all expenses related to the implementation of strategic technology projects.

The **Water and Wastewater Depreciation Funds** are non major funds that were established for the sole purpose of replacing fixed assets. Funding is transferred from the Water and Wastewater Fund

The **Water and Wastewater Capital Improvement Funds/Bond Construction Funds** are non major funds that were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Wastewater revenues are sources for funding these projects.

The **Sanitation Depreciation Fund** is a non major fund that was established for the sole purpose of replacing fixed assets. Funding has been provided by a rate increase in the Sanitation Fund.

The **Palm View Golf Course Depreciation Fund** is a non major fund that established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund.

The **Convention Center Depreciation/Performing Art Depreciation Funds** are a non major fund that was established for the sole purpose of renovation of Convention facility.

The **Passenger Facility Charge Fund** is a non major fund that was established to account for the resources received under Federal Aviation Regulation Part 158, which authorize the collection of a passenger facility charge fee to be used for capital improvements for the Airport.

The **Airport Capital Improvement Fund** is a non major fund that was established to account for resources received from the Federal Aviation Administration and to account for all capital improvements associated with the grants received.

The **Bridge & Anzalduas Capital Improvement Funds** are a non major fund that were established to account for capital improvements to the existing international bridges crossing.

**City of McAllen, Texas
Capital Improvement Fund
Fund Balance Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
BEGINNING FUND BALANCE	\$ 5,216,423	\$ 5,153,293	\$ 5,153,293	\$ 4,600,855
Revenues:				
Interest Earned	72,430	-	58,339	-
Developers' Escrow accounts	-	-	4,362	-
FTA Contribution	-	-	-	160,000
Contributions - Friends of Quinta	183,156	-	-	-
Recovery Prior Year Exp	29,607	-	-	-
Sunset Property	-	-	916,288	-
Vision Zero	-	-	-	120,000
Morris Hike and Bike	-	-	-	1,504,708
Contributions : H-E-B	-	-	-	150,000
Miscellaneous	1,401	-	-	-
Total Revenues	286,592	-	978,989	1,934,708
Other Financing Sources:				
Transfer In - General Fund	1,634,980	4,880,000	4,880,000	4,343,603
Total Revenues and Other Sources	1,921,572	4,880,000	5,858,989	6,278,311
TOTAL RESOURCES	\$ 7,137,995	\$ 10,033,293	\$ 11,012,282	\$ 10,879,166
APPROPRIATIONS				
Expenditures:				
Business Plan Projects	\$ 2,538	\$ 50,000	\$ 50,000	\$ 50,000
General Government	700,623	1,603,939	1,601,399	1,519,000
Public Safety	215,313	938,080	888,080	2,041,543
Highways, Streets and Drainage	335,887	556,800	500,000	2,965,204
Health & Welfare	80,516	7,000	7,000	-
Culture and Recreation & Library Projects	649,826	3,567,107	3,364,946	4,265,918
Total Expenditures (Detail Schedule Attached)	1,984,701	6,722,926	6,411,425	10,841,665
Revenues over/(under) Expenditures	(63,129)	(1,842,926)	(552,436)	(4,563,354)
ENDING FUND BALANCE	\$ 5,153,293	\$ 3,310,366	\$ 4,600,855	\$ 37,500

<div> City of McAllen, Texas Capital Improvement Fund Detail Schedule </div>					
EXPENDITURES	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20	Operations & Maintenance Impact
Business Plan Projects	\$ 2,538	\$ 50,000	\$ 50,000	\$ 50,000	\$ -
General Government	700,623	1,603,939	1,601,399	1,519,000	53,000
Public Safety	215,313	938,080	888,080	2,041,543	18,500
Highways and Streets	335,887	556,800	500,000	2,965,204	5,340
Health & Welfare	80,516	7,000	7,000	-	-
Culture and Recreations	649,826	3,567,107	3,364,946	4,265,918	92,649
TOTAL	\$ 1,984,701	\$ 6,722,926	\$ 6,411,425	\$ 10,841,665	\$ 169,489
<i>Business Plan Projects</i>					
Commercial Matching Grant program	2,538	25,000	25,000	25,000	-
Neighborhood Matching Grant program	-	25,000	25,000	25,000	-
<i>Total Business Plan Projects</i>	<u>2,538</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>
<i>General Government Improvements</i>					
City Hall Re-Roof	55,000	-	-	-	-
City Hall Boiler	-	-	-	71,000	-
City Hall Chiller	-	-	-	165,000	-
City Fiber Optic Networking	91,403	280,939	280,939	300,000	53,000
Database/Application Storage	259,995	-	-	-	-
Downtown Lighting Improvements	63,399	47,500	47,500	80,000	-
Election Equipment	169,828	30,000	30,000	-	-
Human Resource Management Software	-	-	-	400,000	-
I.T. Equipment	-	400,000	400,000	-	-
Lactation Room	-	53,000	50,460	-	-
La Lomita Irrigation Land Acquisition	-	760,000	760,000	-	-
Planning - Comprehensive Plan	-	-	-	300,000	-
Phone System Upgrade	-	-	-	203,000	-
Rio Bravo Plantation Land Acquisition	60,997	-	-	-	-
VenuBlue	-	32,500	32,500	-	-
<i>Total General Government Improvements</i>	<u>700,623</u>	<u>1,603,939</u>	<u>1,601,399</u>	<u>1,519,000</u>	<u>53,000</u>
<i>Fire Department</i>					
Fire Station #5 - Generator	-	150,000	50,000	100,000	-
Fire Station #6 - Generator	-	127,300	127,300	-	-
Fire - Compressor	-	-	-	60,000	-
Fire - Ladder Fire Truck	-	-	-	920,667	-
Fire Station #4 - Exhaust System	-	-	-	38,551	-
Fire - Restroom Facility Training	-	-	-	100,000	12,500
<i>Radio Shop</i>					
Radio Shop Equipment	-	-	-	52,325	-
<i>Police Department</i>					
Motor Home	-	-	-	100,000	5,300
<i>Traffic</i>					
Christmas Garland - 10th Street Corridor	-	100,000	150,000	-	-
Loop Cutting Project by Corridors	61,101	80,000	80,000	80,000	-
Pavement Markings	-	-	-	120,000	-
Roadway Safety Improve. at Various Locations	2,955	238,600	238,600	100,000	500
Signal Cabinets Replacement	24,000	-	-	-	-
Traffic Signal Installation	101,421	150,000	150,000	100,000	200
Traffic Signal Installation - 6th & Hackberry	-	92,180	92,180	-	-
Traffic Operation - Equipment	-	-	-	120,000	-
Trimble Survey Unit	25,836	-	-	-	-
Vision Zero	-	-	-	150,000	-
<i>Total Public Safety</i>	<u>215,313</u>	<u>938,080</u>	<u>888,080</u>	<u>2,041,543</u>	<u>18,500</u>
<i>Highways and Streets</i>					
Bicentennial - Trenton to SH107	15,839	-	-	-	-
Developers - Sidewalk	-	-	-	300,000	-
Dove Avenue widening	-	-	-	350,000	-
Mile 5 Widening - Ware Rd to Taylor Rd	-	-	-	1,346,600	-
Pedestrian Bridge	161,319	-	-	-	-
Sarah Avenue	-	296,800	450,000	58,604	-
Street Lights	-	-	-	100,000	3,840
Street Repaving	-	-	-	500,000	-
Subdivision Paving	50,000	50,000	50,000	100,000	500
<i>Total Streets</i>	<u>227,158</u>	<u>346,800</u>	<u>500,000</u>	<u>2,755,204</u>	<u>4,340</u>

<div> City of McAllen, Texas Capital Improvement Fund Detail Schedule </div>					
EXPENDITURES	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20	Operations & Maintenance Impact
<i>Drainage</i>					
Bill Schupp Sunken Garden Pump Station	2,765	-	-	-	-
Las Villas Del Rio at the Groves	70,574	-	-	-	-
Nature Center Welcome Center	10,807	-	-	-	-
Quince Ave Phase II (HMPG)	-	210,000	-	210,000	1,000
Redbud Ave - "K" Center Drainage Improvements	24,583	-	-	-	-
<i>Total Drainage</i>	<u>108,729</u>	<u>210,000</u>	<u>-</u>	<u>210,000</u>	<u>1,000</u>
<i>Total Highways and Streets</i>	<u>335,887</u>	<u>556,800</u>	<u>500,000</u>	<u>2,965,204</u>	<u>5,340</u>
<i>Health & Welfare</i>					
Health & Code Enforcement Expansion	-	7,000	7,000	-	-
Grant to AHSTI	30,000	-	-	-	-
Warehouse	50,516	-	-	-	-
<i>Total Health & Welfare</i>	<u>80,516</u>	<u>7,000</u>	<u>7,000</u>	<u>-</u>	<u>-</u>
<i>Culture and Recreation Improvements</i>					
Adaptive Playground - Baseball Field	-	-	-	100,000	-
Adaptive Playground - Palm View	-	-	-	100,000	-
Assorted Parks Amenities	28,440	100,000	102,166	100,000	12,000
Crockett Park	-	-	-	160,000	3,750
Emergency Call Boxes	47,130	35,000	35,000	-	-
Fireman's Park - H2O Hut Relocation	-	-	-	115,000	-
Horticultural Improvements	26,079	82,600	110,000	110,000	-
Lark Community Center - Kitchen Upgrade	-	-	-	11,550	-
Las Palmas Community - Kitchen Renovations	19,082	-	-	-	-
Madison Park Phase II	50,168	-	-	-	-
McAllen Youth Baseball Complex Add'l Parking	-	-	-	577,495	-
Miracle Field	-	177,400	24	177,000	26,851
Monarch Butterfly Habitat	-	-	-	19,110	-
Morris Hike and Bike	-	-	-	2,085,885	37,503
Municipal Park - East Playground	-	-	-	100,000	-
Municipal Pool Plaster	-	-	-	170,300	-
North Operations Building Design	24	-	-	-	-
Oval Park Restroom Facilities	-	122,302	122,302	-	-
Park Mowers	-	-	-	25,127	-
Quinta Mazatlán - Restoration of Buildings	82,631	232,415	232,415	-	-
Quinta Mazatlán - Restoration of Building Paint	-	-	-	18,000	-
Quinta Mazatlán - Programming/Schematic	374,121	852,754	852,754	-	-
Quinta Mazatlán - Night Safety Exterior Lighting	-	-	-	89,000	3,200
Retama Park Lighting (Basketball/Volleyball Court)	22,120	-	-	-	-
Stadium Parking	-	-	-	113,451	-
Sunset Property	-	1,500,000	1,505,649	-	-
Taylor Crossing Park	-	80,000	80,000	-	-
Trail Enhancements	31	150,000	150,000	-	-
Vannie Cook Landscape	-	-	-	12,000	-
Vine Ave - Ware Rd and drian ditch	-	124,636	124,636	-	-
Ware Rd Colbath & Augusta Landscape	-	-	-	132,000	9,345
Westside Park - Parking Lot Rehab	-	110,000	50,000	50,000	-
<i>Total Culture & Recreation Improvements</i>	<u>649,826</u>	<u>3,567,107</u>	<u>3,364,946</u>	<u>4,265,918</u>	<u>92,649</u>
<i>Total Culture and Recreation</i>	<u>649,826</u>	<u>3,567,107</u>	<u>3,364,946</u>	<u>4,265,918</u>	<u>92,649</u>
TOTALS	<u>\$ 1,984,701</u>	<u>\$ 6,722,926</u>	<u>\$ 6,411,425</u>	<u>\$ 10,841,665</u>	<u>\$ 169,489</u>

**City of McAllen, Texas
Quinta Mazatlán - Center
for Urban Ecology Facility
Fund Balance Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Revenues:				
Donations/Sponsorships	-	-	-	10,000,000
Friends of Quinta	-	-	-	3,566,945
Friends of Quinta - Additional Alts	-	-	-	1,926,260
Federal Grants / FTA	-	-	-	4,000,000
State Grant - Texas Parks and Wildlife	-	-	-	4,247,175
Total Revenues	-	-	-	23,740,380
Other Financing Sources:				
Friends of Quinta	-	-	-	400,000
Total Revenues & Other Sources	-	-	-	24,140,380
TOTAL RESOURCES	\$ -	\$ -	\$ -	\$ 24,140,380
APPROPRIATIONS				
Capital Projects:				
Palm House Masterplan / Design	\$ -	\$ -	\$ -	\$ 1,039,120
Palm House Construction	-	-	-	21,175,000
Additional Alts by Friends of Quinta	-	-	-	1,926,260
Total Project Costs	-	-	-	24,140,380
TOTAL APPROPRIATIONS	-	-	-	24,140,380
Revenues over/(under) Expenditures	-	-	-	-
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ -

**City of McAllen, Texas
Traffic/Drainage Bond Fund
Fund Balance Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ 25,000,000	\$ 4,032,442	\$ 17,623,705
Revenues:				
Bond proceeds	4,000,000	-	18,955,000	-
Net Bond Premiums	158,750	-	2,250,605	-
Interest Earned	4,421	-	163,296	-
Other/Recovery Prior Year Exp	-	-	4,987	-
Northgate Lane Drainage Improvement	-	1,048,820	-	1,048,819
Total Revenues	4,163,171	1,048,820	21,373,888	1,048,819
TOTAL RESOURCES	\$ 4,163,171	\$ 26,048,820	\$ 25,406,330	\$ 18,672,524
APPROPRIATIONS				
Capital Projects:				
<i>Traffic Improvements</i>				
Cabinet and Controllers	\$ -	\$ 1,349,000	\$ 1,252,755	\$ 96,245
Fiber Optic	-	901,000	50,000	851,000
Traffic Study	-	750,000	50,000	700,000
<i>Drainage Improvements</i>				
MS4 Stormwater Quality Monitoring Program	-	7,200	7,200	60,000
2nd (South) Street at Byron Nelson	-	1,120,000	620,000	500,000
12th (North) at Esperansa	-	137,290	137,290	-
4th Street at Sunflower	-	1,232,000	732,000	500,000
43rd (North) Street Bypass	-	470,400	470,400	-
7½ (North) Street at Highland Avenue	-	207,200	207,200	-
Bicentennial Blueline	-	600,000	600,000	5,000,000
Dove Avenue	-	1,512,000	662,000	850,000
Gardenia Avenue at 25½ Street	-	13,200	123,200	-
Harvey Avenue at North Main	-	13,774	128,554	-
Iris Avenue at Cynthia Avenue	-	10,560	98,560	-
Marigold Avenue	-	50,400	50,400	-
Martin Avenue Bypass	-	1,176,000	626,000	550,000
Northgate Lane Drainage Improvement	-	1,398,426	-	1,398,426
Northwest Blueline Regrade	-	2,800,000	300,000	2,500,000
Northwest Regional Stormwater Detention Facility	-	552,000	552,000	4,600,000
Primrose Avenue at Bicentennial	-	134,400	134,400	-
Pump Bypass Station 255	-	9,000	168,000	-
Quamasia Avenue at North 11th Street	-	420,000	420,000	-
Tamarack (East)	-	3,000	28,000	-
Vine Avenue at North 48th Street Bypass	-	131,040	131,040	-
Other charges (Bond Issuance Cost)	130,729	-	233,626	-
TOTAL APPROPRIATIONS	130,729	14,997,890	7,782,625	17,605,671
Revenues over/(under) Expenditures	4,032,442	(13,949,070)	13,591,263	(16,556,852)
ENDING FUND BALANCE	\$ 4,032,442	\$ 11,050,930	\$ 17,623,705	\$ 1,066,853

**City of McAllen, Texas
Parks Facility/ Fire Station #2
Construction Fund
Fund Balance Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ 4,808,696	\$ 3,586,121	\$ 3,431,782
Revenues:				
Bond Proceeds	5,890,000	-	-	-
Net Bond Premiums	280,260	-	-	-
Federal Grants - FTA	-	-	1,000,000	-
Miscellaneous	12,187	-	-	-
Interest Earned	63,537	-	54,285	-
Total Revenues	<u>6,245,985</u>	<u>-</u>	<u>1,054,285</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 6,245,985</u>	<u>\$ 4,808,696</u>	<u>\$ 4,640,406</u>	<u>\$ 3,431,782</u>
APPROPRIATIONS				
Capital Outlay				
Fire Station #2 Facilities	\$ 419,578	\$ 1,777,569	\$ 1,087,598	\$ -
Fire Station #2 Office Furniture	-	17,783	17,783	-
Fire Station #2 Facilities	-	13,344	13,344	-
Park Administration - Land	2,070,026	-	47,457	-
Park Administration - Facilities	-	3,000,000	42,442	3,000,000
Other charges	170,260	-	-	-
Total Capital Outlay	<u>2,659,864</u>	<u>4,808,696</u>	<u>1,208,624</u>	<u>3,000,000</u>
TOTAL APPROPRIATIONS	<u>2,659,864</u>	<u>4,808,696</u>	<u>1,208,624</u>	<u>3,000,000</u>
Revenues over/(under) Expenditures	<u>3,586,121</u>	<u>(4,808,696)</u>	<u>(154,339)</u>	<u>(3,000,000)</u>
ENDING FUND BALANCE	<u>\$ 3,586,121</u>	<u>\$ -</u>	<u>\$ 3,431,782</u>	<u>\$ 431,782</u>

City of McAllen, Texas
Street Improvement Construction
Fund Balance Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING FUND BALANCE	\$ 10,827,549	\$ 8,725,295	\$ 10,196,079	\$ 9,116,374
Revenues:				
Other Agencies - TxDOT				
Bicentennial: Trenton to - SH107	-	9,268,687	-	9,268,687
Dove: 41st Street to Bentsen Road	-	-	-	-
10th and Business 83	-	77,178	-	77,178
23rd and Ebony	-	125,978	-	125,978
23rd and Hackberry	-	85,402	-	85,402
23rd and Jackson	-	115,407	-	115,407
23rd and Kendlewood	-	93,837	-	93,837
Interest Earned	190,142	-	146,547	-
Total Revenues	190,142	9,766,489	146,547	9,766,489
Other Financing Sources:				
Transfer In - Development Corporation Fund	271,077	-	-	-
Total Revenues & Other Sources	461,219	9,766,489	146,547	9,766,489
TOTAL RESOURCES	\$ 11,288,768	\$ 18,491,784	\$ 10,342,626	\$ 18,882,863
APPROPRIATIONS				
Capital Projects:				
10th and Business 83	\$ 160	\$ 100,699	\$ -	\$ 100,699
23rd and Ebony	110	140,042	-	146,219
23rd and Hackberry	150	94,016	-	94,016
23rd and Jackson	160	139,314	-	139,314
23rd and Kendlewood	85	102,601	-	102,601
29th: Oxford to SH 107 (Design & ROW)	91,663	50,000	23,000	27,000
29th: Oxford to SH 107 (Construction)	652,626	-	-	1,015,000
Auburn: 10th Street to Main Street	60,256	463,763	463,763	137,177
Auburn/Trenton Intersection Improvement	-	-	-	545,000
Bicentennial: Trenton - SH107 (Design & ROW)	6,256	480,310	480,310	-
Bicentennial: Trenton - SH107 (Construction)	282,507	14,679,967	244,179	12,863,651
Dove: 41st Street to Bentsen Road	-	-	-	1,921,519
Erie: Ware Road to Bentsen Road (Construction)	-	1,611,570	15,000	1,782,163
Pecan and Ware Road	(1,319)	-	-	-
Non-capitalized	35	-	-	-
Total Project Costs	1,092,688	17,862,282	1,226,252	18,874,359
TOTAL APPROPRIATIONS	1,092,688	17,862,282	1,226,252	18,874,359
Revenues over/(under) Expenditures	(631,469)	(8,095,793)	(1,079,705)	(9,107,870)
ENDING FUND BALANCE	\$ 10,196,079	\$ 629,502	\$ 9,116,374	\$ 8,504

**City of McAllen, Texas
Sports Facility Construction
Fund Balance Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING FUND BALANCE	\$ 10,643,396	\$ 4,081,985	\$ 4,081,985	\$ 556,499
Revenues:				
Texas Parks & Wildlife	34,393	-	-	-
Interest Earned	124,572	-	56,919	-
Total Revenues	158,965	-	56,919	-
TOTAL RESOURCES	<u>\$ 10,802,361</u>	<u>\$ 4,081,985</u>	<u>\$ 4,138,904</u>	<u>\$ 556,499</u>
APPROPRIATIONS				
Capital Projects:				
Municipal Park (Girls SoftBall complex)	\$ 260,145	\$ 3,739,855	\$ 3,523,982	\$ 215,873
Baseball Complex - 1st Phase	6,454,527	57,000	58,423	80,000
Non-Capitalized	5,705	-	-	-
Total Project Costs	6,720,377	3,796,855	3,582,405	295,873
TOTAL APPROPRIATIONS	<u>6,720,377</u>	<u>3,796,855</u>	<u>3,582,405</u>	<u>295,873</u>
Revenues over/(under) Expenditures	<u>(6,561,412)</u>	<u>(3,796,855)</u>	<u>(3,525,486)</u>	<u>(295,873)</u>
ENDING FUND BALANCE	<u>\$ 4,081,985</u>	<u>\$ 285,130</u>	<u>\$ 556,499</u>	<u>\$ 260,626</u>

**City of McAllen, Texas
Certificate of Obligation Series 2014
Performing Arts Facility
Fund Balance Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING FUND BALANCE	\$ 758,963	\$ 627,281	\$ 583,128	\$ 417,635
Revenues:				
Interest Earned	14,082	-	8,669	-
Total Revenues	14,082	-	8,669	-
TOTAL RESOURCES	<u>\$ 773,045</u>	<u>\$ 627,281</u>	<u>\$ 591,797</u>	<u>\$ 417,635</u>
APPROPRIATIONS				
Capital Projects:				
Building/Structures	\$ 189,917	\$ 17,000	\$ 6,387	\$ -
Vehicle	-	-	-	50,000
Computer Hardware	-	167,775	167,775	15,000
Total Capital Outlay	189,917	184,775	174,162	65,000
TOTAL APPROPRIATIONS	<u>189,917</u>	<u>184,775</u>	<u>174,162</u>	<u>65,000</u>
ENDING FUND BALANCE	<u><u>\$ 583,128</u></u>	<u><u>\$ 442,506</u></u>	<u><u>\$ 417,635</u></u>	<u><u>\$ 352,635</u></u>

**City of McAllen, Texas
Information Technology Fund
Fund Balance Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING FUND BALANCE	\$ 195,657	\$ 245,908	\$ 245,908	\$ 102,241
Revenues:				
Fiber Optic Conduit Lease	51,941	-	51,941	51,000
Interest Earned	<u>4,061</u>	<u>-</u>	<u>2,142</u>	<u>2,000</u>
Total Revenues	<u>56,002</u>	<u>-</u>	<u>54,083</u>	<u>53,000</u>
TOTAL RESOURCES	<u>\$ 251,659</u>	<u>\$ 245,908</u>	<u>\$ 299,991</u>	<u>\$ 155,241</u>
APPROPRIATIONS				
Capital Projects:				
City Hall Data Center A/C Replacement	\$ 291	\$ 197,750	\$ 197,750	\$ -
Offsite Backup	-	-	-	40,000
Network Technology Refresh	<u>5,460</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Project Costs	<u>5,751</u>	<u>197,750</u>	<u>197,750</u>	<u>40,000</u>
TOTAL APPROPRIATIONS	<u>5,751</u>	<u>197,750</u>	<u>197,750</u>	<u>40,000</u>
Revenues over/(under) Expenditures	<u>50,251</u>	<u>(197,750)</u>	<u>(143,667)</u>	<u>13,000</u>
ENDING FUND BALANCE	<u>\$ 245,908</u>	<u>\$ 48,158</u>	<u>\$ 102,241</u>	<u>\$ 115,241</u>

City of McAllen, Texas
Water Depreciation
Working Capital Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 8,694,958	\$ 6,658,059	\$ 8,071,909	\$ 6,969,924
Revenues:				
Interest Earned	108,853	83,226	161,199	103,019
Other	12,606	-	-	-
Valuation Allowance	(10,215)	-	2,644	-
Total Revenues	111,244	83,226	163,843	103,019
Other Financing Sources:				
Transfer In - Water Fund	1,509,112	1,662,672	1,588,215	1,600,986
Total Revenues and Other Sources	1,620,356	1,745,898	1,752,058	1,704,005
TOTAL RESOURCES	\$ 10,315,314	\$ 8,403,957	\$ 9,823,967	\$ 8,673,929
APPROPRIATIONS				
Operating Expenses:				
Administration and General	\$ -	\$ 57,500	\$ 52,371	\$ -
Water Treatment Plant	465,274	450,343	283,000	518,850
Water Lab	9,740	-	-	44,500
Water Line Maintenance	684,318	756,239	495,673	881,520
Water Meter Readers	19,104	-	-	59,500
Utility Billing	3,781	-	-	-
Total Operations	1,182,217	1,264,082	831,044	1,504,370
Capital Projects:				
CDBG Projects	-	100,000	8,000	100,000
SWTP Transmission Main to Ware	-	30,000	-	-
Waterline Extensions	-	100,000	-	400,000
Balboa Water Line Phase 2	8,638	400,000	100,000	400,000
SWTP Exp Filter/Clarifier	-	370,510	-	250,000
Ware Rd Wide Wtrln Reloc Mi 3-Trenton	1,150,004	-	-	-
Hackberry Wtrln Repl 17th-19th	-	100,000	-	100,000
Kendlewood Wtrln Repl 17th-20th	-	100,000	-	100,000
N. 29th Street Water Line	-	375,000	375,000	-
Civic Center Revedelopment Water Imp	-	150,000	-	-
Bulldog Tower Rehab	249,700	-	-	-
Uvalde Soccer Park	21,291	-	20,000	70,000
Cedar Water Tower	52,476	250,000	40,000	-
Balboa Water Line Phase 3	-	700,000	10,000	-
SWTP Electrical Generator Project	-	-	-	150,000
Total Capital Projects	1,482,109	2,675,510	553,000	1,570,000
TOTAL APPROPRIATIONS	2,664,326	3,939,592	1,384,044	3,074,370
Revenues over/(under) Expenditures	(1,043,970)	(2,193,694)	368,014	(1,370,365)
Adjustments for accruals	420,920	-	(1,470,000)	-
ENDING WORKING CAPITAL	\$ 8,071,909	\$ 4,464,365	\$ 6,969,924	\$ 5,599,559

City of McAllen, Texas
Water Capital Improvement Fund
Fund Balance Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING FUND BALANCE	\$ 4,614,422	\$ 3,122,665	\$ 4,355,786	\$ 4,504,853
Revenues:				
Interest Earned	59,998	40,481	88,423	67,573
Unrealized (loss) on Investments	(2,496)	-	2,888	-
Total Revenues	57,502	40,481	91,311	67,573
Other Financing Sources:				
Transfer In - Water Fund	500,000	500,000	500,000	500,000
Transfer In - Capital Outlay	537,643	670,921	2,140,921	771,960
Total Revenues and Other Sources	1,095,145	1,211,402	2,732,232	1,339,533
TOTAL RESOURCES	\$ 5,709,567	\$ 4,334,067	\$ 7,088,018	\$ 5,844,386
APPROPRIATIONS				
Capital Projects:				
Line Oversizing/Participation	\$ -	\$ 300,000	\$ 300,000	\$ 200,000
Southeast Waterline Improve (Dicker 10th-McColl)	-	600,000	90,000	500,000
Water Line Extension	7,200	-	-	-
Bicentennial Water Extension	43,050	275,000	10,000	500,000
HCID #1 Raw Waterline	40,166	20,000	-	20,000
SWTP Exp Filter/Clarifier	123,675	250,000	250,000	-
Ware Rd Widening (Mi 3-Trenton)	675,689	100,000	18,377	-
Southeast Waterline Improve (Dicker 23rd-10th)	-	750,000	-	700,000
South McAllen Regional Waterline	71,150	-	-	-
SWSC Buyout	-	-	-	400,000
SWTP Electrical Generator Project	-	-	-	50,000
Building @ 617 S Broadway	-	-	-	187,500
Capital Outlay:	960,930	2,295,000	668,377	2,557,500
Operating Expenses:				
Water Plant	35,093	171,381	89,750	123,330
Water Lab	21,951	88,800	3,608	191,000
Water Line Maintenance	293,170	354,990	320,680	388,630
Customer Relations	-	25,000	-	-
Meter Readers	-	-	-	64,000
Utility Billing	-	-	-	5,000
Treasury Management	24,544	-	-	-
Administration	63,674	30,750	30,750	-
Total Operations	1,399,362	2,965,921	1,113,165	3,329,460
Other Financing Sources (Uses):				
Operating Transfers Out	-	-	1,470,000	-
TOTAL APPROPRIATIONS	1,399,362	2,965,921	2,583,165	3,329,460
Revenues Over/(Under) Expenditures	(304,217)	(1,754,519)	149,067	(1,989,927)
Adjustment for accrued expenses	45,581	-	-	-
ENDING FUND BALANCE	\$ 4,355,786	\$ 1,368,146	\$ 4,504,853	\$ 2,514,926

<p align="center">City of McAllen, Texas Water Revenue Bond Issues Fund Fund Balance Summary</p>

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ 25,775
Revenues:				
Bond Proceeds	-	18,900,000	6,925,775	12,000,000
Total Revenues	-	18,900,000	6,925,775	12,000,000
TOTAL RESOURCES	\$ -	\$ 18,900,000	\$ 6,925,775	\$ 12,025,775
APPROPRIATIONS				
Capital Projects:				
Sludge Dewatering	\$ -	\$ 400,000	\$ -	\$ 400,000
SWTP Transmission Main to Ware Rd	-	800,000	-	800,000
HCID #1 - Water Rights Acquisition	-	6,900,000	6,900,000	-
HCID #1 - Raw Waterline	-	800,000	-	800,000
SWTP Expansion Filter/Clarifier	-	10,000,000	-	10,000,000
Total Capital Projects	-	18,900,000	6,900,000	12,000,000
TOTAL APPROPRIATIONS	-	18,900,000	6,900,000	12,000,000
Revenues over/(under) Expenditures	-	-	25,775	-
ENDING FUND BALANCE	\$ -	\$ -	\$ 25,775	\$ 25,775

City of McAllen, Texas
Wastewater Depreciation Fund
Working Capital Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 14,033,419	\$ 16,833,217	\$ 12,496,977	\$ 11,294,504
Revenues:				
Interest Earned	126,293	210,415	257,473	169,418
Total Revenues	126,293	210,415	257,473	169,418
Other Financing Sources:				
Transfer In - Wastewater Fund	2,969,872	3,006,815	3,241,898	3,284,485
Total Revenues and Other Sources	3,096,165	3,217,230	3,499,371	3,453,903
TOTAL RESOURCES	\$ 17,129,584	\$ 20,050,447	\$ 15,996,348	\$ 14,748,407
APPROPRIATIONS				
Operating Expenses:				
Administration and General	\$ 23,660	\$ 12,500	\$ -	\$ -
Wastewater Treatment Plant	123,424	502,100	502,100	173,940
Wastewater Laboratory	-	27,000	27,000	-
Wastewater Collections	16,316	663,609	651,726	881,720
Capital Projects:				
16th & Beech Lift Station	3,024,798	10,525	11,018	-
Colbath Lift Station (Redirect & Abandonment)	-	-	-	125,000
Sewer Line & Manhole Replace	104,853	350,000	350,000	750,000
Lark Sewer - Phase 2 (25th to Ware Road)	-	-	-	150,000
CDBG/Urban County Matching	-	200,000	-	-
5 mile and Bentsen Lift Station Rehab	-	-	-	200,000
Retiree Haven Lift Station Rehab	-	-	-	75,000
Regency Lift Station Rehab	-	-	-	55,000
South WWTP Upgrade Construction	616,693	-	-	-
NWWTP Headworks Evaluation	-	-	-	150,000
Total Operations	3,909,744	1,765,734	1,541,844	2,560,660
Other Financing Sources (Uses):				
Operating Transfers Out	-	-	3,160,000	-
TOTAL APPROPRIATIONS	3,909,744	1,765,734	4,701,844	2,560,660
Revenues over/(under) Expenditures	(813,579)	1,451,496	(1,202,473)	893,243
Adjustment for accruals	(722,863)	-	-	-
ENDING WORKING CAPITAL	\$ 12,496,977	\$ 18,284,713	\$ 11,294,504	\$ 12,187,747

City of McAllen, Texas
Wastewater Capital Improvement Fund
Fund Balance Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING FUND BALANCE	\$ 4,575,730	\$ 8,526,441	\$ 4,845,861	\$ 5,158,908
Revenues:				
Interest Earned	54,312	45,103	113,381	77,384
Gain (loss) on Investments	(1,295)	-	4,626	-
Total Revenues	53,017	45,103	118,007	77,384
Other Financing Sources:				
Transfers In:				
TIRZ #1	969,080	-	-	-
Capital Outlay	438,200	470,609	470,609	237,270
Working Capital	600,000	600,000	600,000	600,000
Total Revenues and Other Sources	2,060,297	1,115,712	1,188,616	914,654
TOTAL RESOURCES	\$ 6,636,027	\$ 9,642,153	\$ 6,034,477	\$ 6,073,562
APPROPRIATIONS				
Capital Projects:				
Line Oversizing/Participation	\$ 24,544	\$ 300,000	\$ 10,000	\$ 500,000
"K" Center Street Sewer	200,885	-	-	-
Colbath Lift Station	-	-	-	125,000
SWWTP Upgrade Design	463,172	-	30,000	-
Lark Lift Station Design	-	300,000	-	-
South WWTP UV & Reuse Pumping	259,404	-	-	-
Dicker Road Sewer	-	1,000,000	-	800,000
North WWTP Electrical	31,684	100,000	300,000	150,000
South WWTP Upgrade Construction (w/o UVReuse)	84,786	-	-	-
Bicentennial Sewer Line	-	200,000	-	300,000
Sprague Interceptor Sewer Construction	-	100,000	-	70,000
Tres Lagos/Sports Complex Reuse Transmission	138,452	-	94,000	-
South WWTP Admin Bldg Break Room Remodeling	-	75,000	-	-
NWWTP Admin Bldg Remodeling	-	-	-	50,000
Building @ 617 S Broadway	-	-	-	187,500
Total Capital Projects	1,202,927	2,075,000	434,000	2,182,500
Capital Outlay:				
Administration	65,753	25,000	-	-
Wastewater Treatment Plant	23,413	331,700	331,700	128,770
Wastewater Laboratory	2,329	29,230	27,403	13,300
Wastewater Collections	77,688	84,679	82,466	95,200
Total Capital Outlay	169,183	470,609	441,569	237,270
TOTAL APPROPRIATIONS	1,372,110	2,545,609	875,569	2,419,770
Revenues over/(under) Expenditures	688,187	(1,429,897)	313,047	(1,505,116)
Adjustments for accruals	(418,056)	-	-	-
ENDING FUND BALANCE	\$ 4,845,861	\$ 7,096,544	\$ 5,158,908	\$ 3,653,792

**City of McAllen, Texas
Wastewater Revenue Bond Fund
Fund Balance Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING FUND BALANCE	\$ 4,451,161	\$ 4,490,075	\$ 2,307,458	\$ 2,246,104
Revenues:				
Interest Earned	39,519	56,126	38,646	33,692
Total Revenues	39,519	56,126	38,646	33,692
TOTAL RESOURCES	<u>\$ 4,490,680</u>	<u>\$ 4,546,201</u>	<u>\$ 2,346,104</u>	<u>\$ 2,279,796</u>
APPROPRIATIONS				
Capital Projects:				
South WWTP Construction	\$ 1,493,252	\$ -	\$ 100,000	\$ 2,200,000
Total Capital Projects	1,493,252	-	100,000	2,200,000
TOTAL APPROPRIATIONS	<u>1,493,252</u>	<u>-</u>	<u>100,000</u>	<u>2,200,000</u>
Revenues over/(under) Expenditures	<u>(1,453,733)</u>	<u>56,126</u>	<u>(61,354)</u>	<u>(2,166,308)</u>
Adjustment for accrual expenses	<u>(689,970)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 2,307,458</u></u>	<u><u>\$ 4,546,201</u></u>	<u><u>\$ 2,246,104</u></u>	<u><u>\$ 79,796</u></u>

**City of McAllen, Texas
Wastewater Revenue Bond
Clean Water & SWIRFT Funding
Fund Balance Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING FUND BALANCE	\$ 518,556	\$ 518,556	\$ 518,556	\$ 378,556
Revenues:				
Bond Proceeds	6,851,133	2,500,000	1,100,000	7,000,000
Other Activities	259,968	-	-	-
Total Revenues	7,111,101	2,500,000	1,100,000	7,000,000
TOTAL RESOURCES	<u>\$ 7,629,657</u>	<u>\$ 3,018,556</u>	<u>\$ 1,618,556</u>	<u>\$ 7,378,556</u>
APPROPRIATIONS				
Capital Projects:				
Sprague Road Engineering & Design	\$ -	\$ -	\$ 140,000	\$ 378,554
Resuse Disinfection - Clean Water Funding	317,058	-	-	-
North WWTP Electrical & SCADA Programming	-	2,500,000	-	2,500,000
Sprage Intercept Sewer Construction	-	-	-	4,500,000
Tres lagos Reuse	5,634,219	-	1,100,000	-
Total Capital Projects	5,951,277	2,500,000	1,240,000	7,378,554
TOTAL APPROPRIATIONS	<u>5,951,277</u>	<u>2,500,000</u>	<u>1,240,000</u>	<u>7,378,554</u>
Revenues over/(under) Expenditures	1,159,824	-	(140,000)	(378,554)
Other items affecting Working Capital	(1,159,824)	-	-	-
ENDING FUND BALANCE	<u>\$ 518,556</u>	<u>\$ 518,556</u>	<u>\$ 378,556</u>	<u>\$ 2</u>

**City of McAllen, Texas
Sanitation Depreciation
Working Capital Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 8,980,401	\$ 11,190,371	\$ 10,429,075	\$ 11,121,871
Revenues:				
Rental Income	2,851,164	2,829,597	2,829,597	2,453,172
Interest Earned	99,595	-	136,242	-
Total Revenues	2,950,759	2,829,597	2,965,839	2,453,172
TOTAL RESOURCES	<u>\$ 11,931,160</u>	<u>\$ 14,019,968</u>	<u>\$ 13,394,914</u>	<u>\$ 13,575,043</u>
APPROPRIATIONS				
Capital Outlay:				
Vehicles	\$ 1,365,974	\$ 3,492,342	\$ 2,092,342	\$ 2,528,156
Equipment	136,111	483,741	483,741	-
Other Financing Sources (Uses):				
Transfer Out - General Fund	-	72,505	72,505	-
Debt Service - Motorola Lease Payment	-	108,196	108,196	64,264
TOTAL APPROPRIATIONS	<u>1,502,085</u>	<u>4,156,784</u>	<u>2,756,784</u>	<u>2,592,420</u>
Revenues over/(under) Expenditures	<u>1,448,674</u>	<u>(1,327,187)</u>	<u>209,055</u>	<u>(139,248)</u>
Other Items affecting working capital				
Notes Payable - Motorola Lease	-	(483,741)	(483,741)	-
ENDING WORKING CAPITAL	<u><u>\$ 10,429,075</u></u>	<u><u>\$ 10,346,925</u></u>	<u><u>\$ 11,121,871</u></u>	<u><u>\$ 10,982,623</u></u>

* NOTE: Refer to Page 190 Detail Listing of Capital Outlay

**City of McAllen, Texas
Palm View Golf Course
Depreciation Fund
Working Capital Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 270,002	\$ 400,002	\$ 423,769	\$ 288,861
Revenues:				
Interest Earned	3,767	-	6,178	-
Total Revenues	3,767	-	6,178	-
Other Financing Sources:				
Operating Transfer-In	150,000	150,000	160,000	150,000
Total Revenues & Other Sources	153,767	150,000	166,178	150,000
TOTAL RESOURCES	<u>\$ 423,769</u>	<u>\$ 550,002</u>	<u>\$ 589,947</u>	<u>\$ 438,861</u>
APPROPRIATIONS				
Capital Outlay:				
Heavy Duty Truckster	\$ -	\$ 28,000	\$ 28,000	\$ -
Pull Behind Rough Mower	-	34,186	34,186	-
Golf Cart Fleet	-	240,000	229,000	-
Trim Mower	-	-	-	33,500
Riding Greens Mower	-	-	-	57,881
Computer	-	9,900	9,900	-
Motorola Radios	-	1,382	1,382	-
TOTAL APPROPRIATIONS	<u>-</u>	<u>313,468</u>	<u>302,468</u>	<u>91,381</u>
Other Items Affecting Working Capital				
Notes Payable - Motorola Lease	-	(1,382)	(1,382)	-
Revenues over/(under) Expenditures	153,767	(163,468)	(136,290)	58,619
ENDING WORKING CAPITAL	<u>\$ 423,769</u>	<u>\$ 237,916</u>	<u>\$ 288,861</u>	<u>\$ 347,480</u>

**City of McAllen, Texas
Convention Center Depreciation Fund
Working Capital Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,964,140	\$ 2,095,435	\$ 2,113,523	\$ 1,893,881
Revenues:				
Interest Earned	<u>31,807</u>	<u>-</u>	<u>30,358</u>	<u>-</u>
Total Revenues	<u>31,807</u>	<u>-</u>	<u>30,358</u>	<u>-</u>
Other Financing Sources:				
Operating Transfer-In	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
Total Revenues and Other Sources	<u>281,807</u>	<u>250,000</u>	<u>280,358</u>	<u>250,000</u>
TOTAL RESOURCES	<u>\$ 2,245,947</u>	<u>\$ 2,345,435</u>	<u>\$ 2,393,881</u>	<u>\$ 2,143,881</u>
APPROPRIATIONS				
Capital Outlay:				
Parking Lot Improvement	\$ 25,918	\$ -	\$ -	\$ -
LED Marquee Screens	-	500,000	500,000	-
Convention Center Fountain	59,000	-	-	-
Oval Pond	47,505	-	-	-
Office Furniture, Equipment, Hardware	<u>-</u>	<u>408,291</u>	<u>-</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>132,422</u>	<u>908,291</u>	<u>500,000</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>42,500</u>	<u>(658,291)</u>	<u>(250,000)</u>	<u>250,000</u>
ENDING WORKING CAPITAL	<u><u>\$ 2,113,523</u></u>	<u><u>\$ 1,437,144</u></u>	<u><u>\$ 1,893,881</u></u>	<u><u>\$ 2,143,881</u></u>

**City of McAllen, Texas
Performing Arts Depreciation Fund
Working Capital Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 251,087	\$ 504,661	\$ 507,959	\$ 766,435
Revenues:				
Interest Earned	<u>6,872</u>	<u>-</u>	<u>8,476</u>	<u>-</u>
Total Revenues	<u>6,872</u>	<u>-</u>	<u>8,476</u>	<u>-</u>
Other Financial Sources:				
Operating Transfer-In	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
Total Revenues and Other Sources	<u>256,872</u>	<u>250,000</u>	<u>258,476</u>	<u>250,000</u>
TOTAL RESOURCES	<u>\$ 507,959</u>	<u>\$ 754,661</u>	<u>\$ 766,435</u>	<u>\$ 1,016,435</u>
APPROPRIATIONS				
Capital Outlay:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
TOTAL APPROPRIATIONS	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>-</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
ENDING WORKING CAPITAL	<u><u>\$ 507,959</u></u>	<u><u>\$ 754,661</u></u>	<u><u>\$ 766,435</u></u>	<u><u>\$ 1,016,435</u></u>

**City of McAllen, Texas
Passenger Facility Charge
Fund Balance Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING FUND BALANCE	\$ 6,648,903	\$ 7,007,341	\$ 7,426,760	\$ 7,522,620
Revenues:				
Passenger Facility Charge	1,419,969	1,337,398	1,337,398	1,337,398
Recovery Prior Years	-	-	-	-
Interest Earned	89,715	-	-	-
Total Revenues	1,509,684	1,337,398	1,337,398	1,337,398
TOTAL RESOURCES	<u>\$ 8,158,587</u>	<u>\$ 8,344,739</u>	<u>\$ 8,764,158</u>	<u>\$ 8,860,018</u>
APPROPRIATIONS				
Capital Outlay:				
ARFF Unit	\$ -	\$ -	\$ -	\$ 1,000,000
Terminal Restroom Renovations	-	-	-	1,200,000
Total Capital Outlay	-	-	-	2,200,000
Other Financial Sources (Uses):				
Transfers Out				
Airport Debt Fund	731,827	724,899	724,899	726,218
Airport CIP Fund	-	268,874	160,404	1,607,978
Airport Fund	-	-	356,235	-
TOTAL APPROPRIATIONS	<u>731,827</u>	<u>993,773</u>	<u>1,241,538</u>	<u>4,534,196</u>
Revenues over/(under) Expenditures	<u>777,857</u>	<u>343,625</u>	<u>95,860</u>	<u>(3,196,798)</u>
ENDING FUND BALANCE	<u><u>\$ 7,426,760</u></u>	<u><u>\$ 7,350,966</u></u>	<u><u>\$ 7,522,620</u></u>	<u><u>\$ 4,325,822</u></u>

**City of McAllen, Texas
Airport Capital Improvement
Fund Balance Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING FUND BALANCE	\$ 93,334	\$ 117,260	\$ (87,643)	\$ (87,643)
Revenues:				
Grant Reimbursement - FAA	2,743,590	2,455,342	1,476,124	14,474,790
Miscellaneous	27,811	-	-	-
Total Revenues	<u>2,771,401</u>	<u>2,455,342</u>	<u>1,476,124</u>	<u>14,474,790</u>
Other Financial Sources:				
Operationg Transfer In				
Passenger Facility Charge Fund	-	268,874	160,404	1,607,978
McAllen International Airport Fund	304,845	820,926	589,555	712,935
Total Revenues and Other Sources	<u>3,076,246</u>	<u>3,545,142</u>	<u>2,226,083</u>	<u>16,795,703</u>
TOTAL RESOURCES	<u>\$ 3,169,580</u>	<u>\$ 3,662,402</u>	<u>\$ 2,138,440</u>	<u>\$ 16,708,060</u>
APPROPRIATIONS				
Capital Projects *	<u>\$ 3,257,222</u>	<u>\$ 3,545,142</u>	<u>\$ 2,226,083</u>	<u>\$ 16,675,093</u>
TOTAL APPROPRIATIONS	<u>3,257,222</u>	<u>3,545,142</u>	<u>2,226,083</u>	<u>16,675,093</u>
Revenues over/(under) Expenditures		-	-	120,610
Other items affecting Working Capital	-	-	-	-
ENDING FUND BALANCE	<u>\$ (87,643)</u>	<u>\$ 117,260</u>	<u>\$ (87,643)</u>	<u>\$ 32,967</u>

* Complete listing of projects in page 190

**City of McAllen, Texas
McAllen International Bridge
Capital Improvement
Fund Balance Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING FUND BALANCE	\$ 1,865,256	\$ 2,210,528	\$ 2,108,691	\$ 3,235,345
Revenues:				
GSA Contribution	-	429,318	-	245,000
Interest Earned	35,839	-	-	-
Total Revenues	35,839	429,318	-	245,000
Other Financing Sources:				
Operating Transfers In - Toll Bridge Fund	1,395,748	1,409,588	1,423,684	1,437,921
Total Revenues and Other Sources	1,431,587	1,838,906	1,423,684	1,682,921
TOTAL RESOURCES	\$ 3,296,843	\$ 4,049,434	\$ 3,532,375	\$ 4,918,266
APPROPRIATIONS				
Capital Projects:				
Pedestrian Canopy	\$ -	\$ 200,000	\$ 25,000	\$ 200,000
Federal Motor Carrier Project	12,064	1,717,269	-	1,717,269
Bicycle Project	71	85,000	85,000	-
Joint Repairs - (Bridge)	145,798	-	-	-
Resurface Southbound (Asphalt)	443,598	100,000	100,000	-
TMRI Equipment	347,302	-	-	-
I.T. Storage and Network Equipment	15,672	20,000	-	40,000
Fence Restoration	2,300	175,000	5,000	170,000
Roof Upgrade - CBP Bldg C	-	12,030	12,030	-
Office Building Upgrades	136,550	-	-	-
Equipment	-	16,050	16,050	-
Paver Project	-	25,284	-	-
Facility Upgrade	-	52,686	26,000	90,000
Purchase 1/2 Ton Pickup	24,234	-	-	-
N. B. Pedestrian Expansion	-	-	-	1,100,000
Vehicle Lane Re-striping	16,893	-	-	-
Canopy upgrade project	39,822	-	-	-
POE Master Plan Design	3,850	83,000	24,000	75,000
Vehicles	-	3,950	3,950	-
Total Capital Projects	1,188,153	2,490,269	297,030	3,392,269
TOTAL APPROPRIATIONS	1,188,153	2,490,269	297,030	3,392,269
Revenues over/(under) Expenditures	243,434	(651,363)	1,126,654	(1,709,348)
ENDING FUND BALANCE	\$ 2,108,691	\$ 1,559,165	\$ 3,235,345	\$ 1,525,997

City of McAllen, Texas
Anzalduas International Bridge
Capital Improvement
Fund Balance Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING FUND BALANCE	\$ 554,587	\$ 496,847	\$ 329,364	\$ 899,122
Revenues:				
Grant -TxDot	-	2,713,596		2,713,596
Interest Earned	10,099	-	-	-
Total Revenues	10,099	2,713,596	-	2,713,596
Other Financing Sources:				
Operating Transfers In				
Anzalduas Bridge Fund	426,071	495,321	410,347	380,541
Anzalduas Bridge Fund (Commercial)	327,644	129,031	276,710	100,000
Total Revenues and Transfers	763,814	3,337,948	687,057	3,194,137
TOTAL RESOURCES	<u>\$ 1,318,401</u>	<u>\$ 3,834,795</u>	<u>\$ 1,016,421</u>	<u>\$ 4,093,259</u>
APPROPRIATIONS				
Capital Projects:				
NorthBound Lanes	\$ 258,603	\$ -	\$ -	\$ 100,000
SouthBound Commercial Mexico Lanes	-	-	-	-
Computer Upgrades	-	24,246	40,000	40,000
Counting Equipment	-	15,754	15,754	-
Purchase mid size vehicle	24,544	-	-	-
Facility Upgrades	6,890	50,000	20,545	50,000
Madero Bridge Project	699,000	-	-	-
Anzalduas NB Inspection Station	-	2,878,396	41,000	2,899,636
TOTAL APPROPRIATIONS	<u>989,037</u>	<u>2,968,396</u>	<u>117,299</u>	<u>3,089,636</u>
Revenues over/(under) Expenditures	<u>(989,037)</u>	<u>369,552</u>	<u>569,758</u>	<u>104,501</u>
ENDING FUND BALANCE	<u><u>\$ 329,364</u></u>	<u><u>\$ 866,399</u></u>	<u><u>\$ 899,122</u></u>	<u><u>\$ 1,003,623</u></u>

Capital Improvement Projects Summary

Following is a list of some of the major capital projects planned for the city. The projects are listed out in detail on the following pages. Also shown, is the impact that the project will have on operating funds once the project is completed. The amount of impact is referred to in the following terms: Positive, Negligible, Slight, Moderate and High. Example of what might have an impact on the operating on the operating budget due to a capital project are new staff needed, maintenance, and daily operations (utilities, supplies). Depreciation expense is not considered in the impact which is consistent with the city's budgeting procedures.

- Positive** The project will either generate some revenue to offset expenses or will actually reduce operating costs.
- Negligible** The impact will be very small. It will generate less than \$10,000 per year in increased operating expenditures.
- Slight** The impact will be between 10,001 and \$50,000 in increased operating expenditures.
- Moderate** The impact will be between \$50,001 and \$100,000 in increased in operating expenditures.
- High** This project will cause an increase in operating expenditures of \$100,001 or more annually.

Although some projects are hard to define as far as impact on the operating budget we have done our best to estimate what future expenditures will be necessary in relation to the project. For an example of the type of impact see the specific project sheet on the following pages.

Significant Nonroutine Capital Projects Request

FY 19-20

Capital Improvement Fund

Project Name: *Mile5 Widening- Ware to Taylor Rd.*

Estimated Total Cost of Project (All Accounts)

\$ 1,346,600

Project Description

1. Location

Mile5 (Ware to Taylor)

2. Work to be Performed

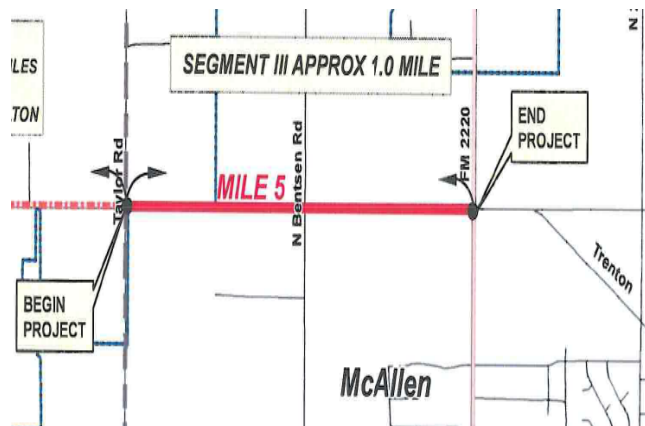
Design and Prepare roadway widening for Mile 5 between Ware Rd and Taylor Rd.

3. Reason for Work

Roadway Widening

4. Impact on Operating Budget

Not Applicable



Personnel Services	\$	-
Supplies	\$	-
Services	\$	-

Other	\$	-
Capital	\$	-
Total	\$	-

Significant Nonroutine Capital Projects Request

FY 19-20

Project Name: **McAllen Youth Baseball Complex Additional Parking**

Estimated Total Cost of Project (All Accounts)

\$ 577,495

Project Description:

1. Location

8201 N. 29th St

2. Work to be Performed

Expand parking lot to create additional parking for North & South lots

3. Reason for Work

To accomodate a higher number of vistors attending baseball complex

4. Impact on Operating Budget

Not Applicable



Personnel Services	\$ -
Supplies	\$ -
Services	\$ -

Other	\$ -
Capital	\$ -
Total	\$ -

Project Name: **Morris Hike and Bike**

Estimated Total Cost of Project (All Accounts)

\$ 2,085,885

Project Description:

1. Location

Bicentennial to 2nd street

2. Work to be Performed

Continue construction of trail from Bicentennial to 2nd street.

3. Reason for Work

Hike and Bike Extension to Edinburg Texas.

4. Impact on Operating Budget

Bicentennial H&B Extension (From 2nd Street to Bicentennial Blvd)



Personnel Services	\$ 27,423
Supplies	\$ -
Services	\$ 10,080

Other	\$ -
Capital	\$ -
Total	\$ 37,503

Significant Nonroutine Capital Projects Request

FY 19-20

Traffic/Drainage Bond

Project Name: *Comprehensive Traffic Study*

Estimated Total Cost of Project (All Accounts)

\$ 700,000

Project Description:

1. Location

Various Location through out the city.

2. Work to be Performed

Acquire traffic counts and necessary data.

3. Reason for Work

Develop timing plans for the major traffic corridors

4. Impact on Operating Budget

Study will have an impact on Architecture, Engineering & Stud



Personnel Services	\$	-
Supplies	\$	-
Services	\$	-

Other	\$	-
Capital	\$	-
Total	\$	-

Project Name: *Bicentennial Blueline*

Estimated Total Cost of Project (All Accounts)

\$ 5,000,000

Project Description:

1. Location

Bicentennial: Corner of Tamarack Ave., La Vista Ave., Harvey Dr.

2. Work to be Performed

Storm sewer infrastructure improvements to limited and undersized existing storm sewer system.

3. Reason for Work

Replacing aging infrastructure due to shallow flooding during severe storm events.

4. Impact on Operating Budget

Not Applicable



Personnel Services	\$	-
Supplies	\$	-
Services	\$	-

Other	\$	-
Capital	\$	-
Total	\$	-

Significant Nonroutine Capital Projects Request

FY 19-20

Traffic/Drainage Bond

Project Name: *Northwest Blueline Regrade*

Estimated Total Cost of Project (All Accounts)

\$ 2,500,000

Project Description

1. Location

Trenton Rd to Outfall

2. Work to be Performed

Excavation / re-grading of an existing drain ditch

3. Reason for Work

To maximize storm water conveyance and storage capacity. Also provide improve access for maintenance activities.

4. Impact on Operating Budget

Not Applicable



Personnel Services	\$	-
Supplies	\$	-
Services	\$	-

Other	\$	-
Capital	\$	-
Total	\$	-

Project Name: *Northwest Regional Storm water Detention Facility*

\$ 4,600,000

Project Description

1. Location

N 23rd sty

2. Work to be Performed

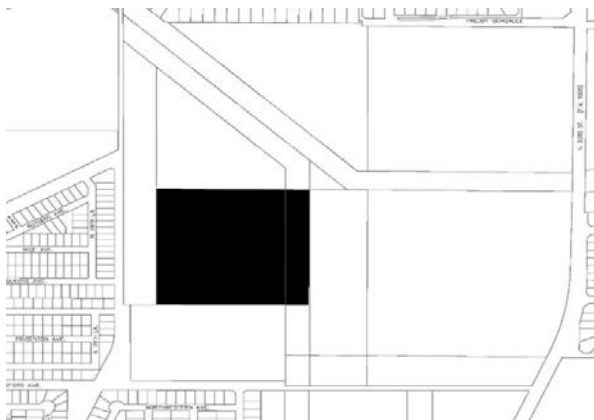
Storm sewer infrastructure improvements.

3. Reason for Work

Create a new detention facility. Due to shallow flooding during severe storm events.

4. Impact on Operating Budget

Not Applicable



Personnel Services	\$	-
Supplies	\$	-
Services	\$	-

Other	\$	-
Capital	\$	-
Total	\$	-

Significant Nonroutine Capital Projects Request

FY 19-20

Traffic/Drainage Bond

Project Name: *Northgate Lane Drainage Improvements*

Estimated Total Cost of Project (All Accounts)

\$ 1,398,426

Project Description

1. Location

N 2nd St & North Gate Lane

2. Work to be Performed

Construction of new storm sewer infrastructure, inlets /laterals to efficiently intercept surface flows and new storm sewer trunkline.

3. Reason for Work

Alleviating flooding in the area

4. Impact on Operating Budget

Not Applicable



Personnel Services	\$	-
Supplies	\$	-
Services	\$	-

Other	\$	-
Capital	\$	-
Total	\$	-

Parks Facility Construction

Project Name: *Parks Administration Facilities*

Project Description

1. Location

Trophy Dr.

2. Work to be Performed

Design & construct new Parks and Recreation operations building

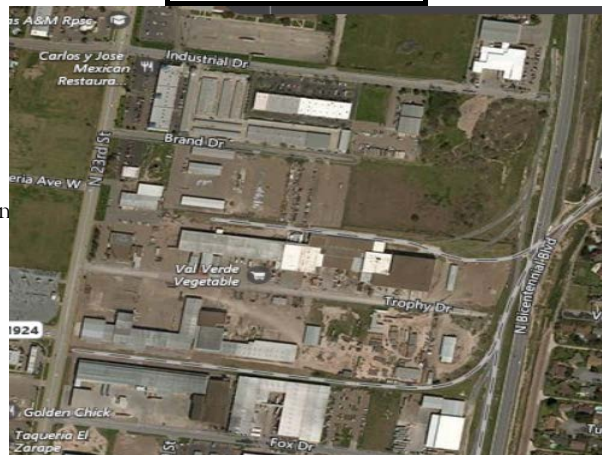
3. Reason for Work

To construct a larger and up to date Parks and Recreation operating building

4. Impact on Operating Budget

Not Applicable

\$ 3,000,000



Personnel Services	\$	-
Supplies	\$	-
Services	\$	-

Other	\$	-
Capital	\$	-
Total	\$	-

Significant Nonroutine Capital Projects Request

FY 19-20

Street Improvement Construction

Project Name: *29th St: Oxford to S.H. 107 Construction*

Estimated Total Cost of Project (All Accounts)

\$ 1,015,000

Project Description

1. Location

29th Street from Oxford to SH 107

2. Work to be Performed

Improvement to 29th Street from Oxford to SH 107.

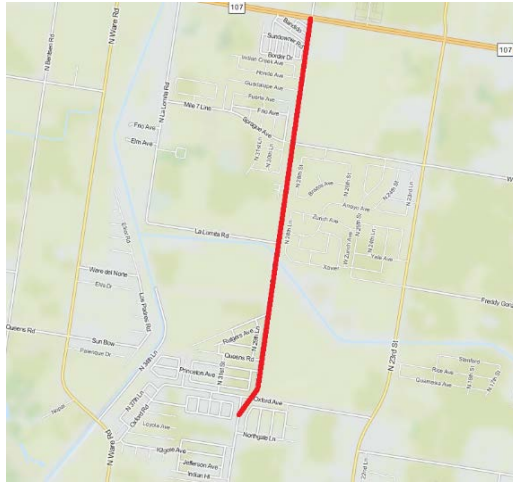
Construct 2 lane with a continuous left turn and bike lanes

3. Reason for Work

Improve Pavement section of 29th Street

4. Impact on Operating Budget

Not Applicable



Personnel Services	\$	-
Supplies	\$	-
Services	\$	-

Other	\$	-
Capital	\$	-
Total	\$	-

Project Name: *Auburn/Trenton Intersection Improvements*

Estimated Total Cost of Project (All Accounts)

\$ 545,000

Project Description

1. Location

Auburn to Trenton

2. Work to be Performed

Road construction extension from Auburn Ave to Trenton Ave.

3. Reason for Work

Roadway connection.

4. Impact on Operating Budget

Not Applicable



Personnel Services	\$	-
Supplies	\$	-
Services	\$	-

Other	\$	-
Capital	\$	-
Total	\$	-

Significant Nonroutine Capital Projects Request

FY 19-20

Street Improvement Construction

Project Name: *Bicentennial - Trenton to 107 Construction*

Estimated Total Cost of Project (All Accounts)

\$ 12,863,651

Project Description

1. Location

Bicentennial: Trenton to State Highway (SH)107

2. Work to be Performed

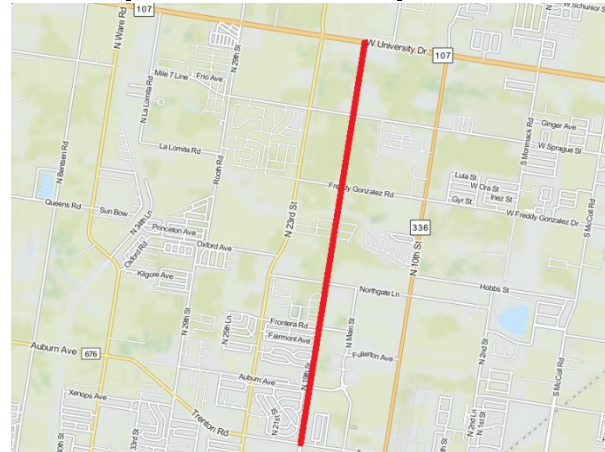
Expansion of existing two-lane road to a four lane road.

3. Reason for Work

Expansion of another corridor to SH 107 and alleviate on other North/South corridors.

4. Impact on Operating Budget

Not Applicable



Personnel Services	\$	-
Supplies	\$	-
Services	\$	-

Other	\$	-
Capital	\$	-
Total	\$	-

Project Name: *Dove: 41st St to Bentsen*

Estimated Total Cost of Project (All Accounts)

\$ 1,921,519

Project Description

1. Location

Dove Avenue: 41st to Bentsen Rd

2. Work to be Performed

Roadway paving and drainage improvements.
Develop of a four lane , and construction of a bridge class culvert crossing.

3. Reason for Work

To connect Dove from Ware to Bentsen corridor through city limits

4. Impact on Operating Budget

Not Applicable



Personnel Services	\$	-
Supplies	\$	-
Services	\$	-

Other	\$	-
Capital	\$	-
Total	\$	-

Significant Nonroutine Capital Projects Request

FY 19-20

Water Capital Improvement Funds

Project Name: *Bicentennial Water Extension*

Estimated Total Cost of Project (All Accounts)

\$ 500,000.00

Project Description

Extending waterline from Freddy to 107

1. Location

Along Bicentennial Blvd. from Freddy Gonzalez to SH 107

2. Work to be Performed

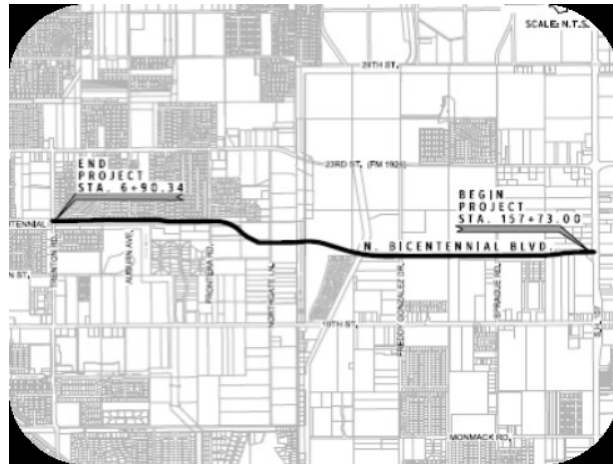
New waterline installation of a 12-inch line

3. Reason for Work

Extending water services to the northeast corner of CCN

4. Impact on Operating Budget

No impact on Operating budget



Personnel Services \$ -

Other \$ -

Supplies \$ -

Capital \$ -

Services \$ -

Total \$ -

Project Name: *Southeast Waterline / Water Projects*

Estimated Total Cost of Project (All Accounts)

\$ 1,200,000

Project Description Installation of a 12" - 16" Dia. Water Transmission Line along Dicker Road

1. Location

Project will extend from 23rd Street to McColl Road along Dicker Road. A section will also be installed along 23rd Street from Military Highway to Dicker Road.

2. Work to be Performed

Complete design plans and commence construction of Transmission Water Line. Work will involve crossing of IBWC Floodway

3. Reason for Work

Extend waterline to be able to serve McAllen's southern Water CCN limits

4. Impact on Operating Budget

No impact on Operating budget



Personnel Services \$ -

Other \$ -

Supplies \$ -

Capital \$ -

Services \$ -

Total \$ -

Significant Nonroutine Capital Projects Request

FY 19-20

Water Revenue Bond Issues Fund

Project Name: *SWTP Expansion Filter/Clarifier*

Estimated Total Cost of Project (All Accounts)

\$ 10,000,000

Project Description Increase Capacity at the South Water Treatment Plant and upgrade the SCADA system.

1. Location

South Water Treatment Plant

2. Work to be Performed

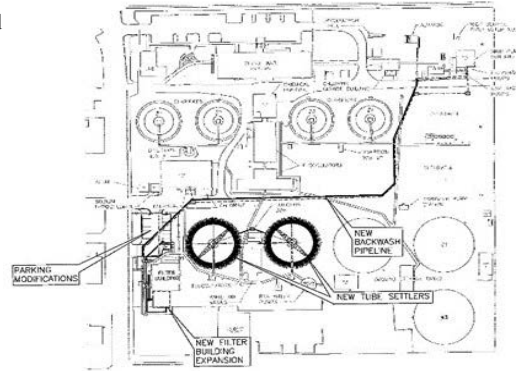
Expand Water Treatment Capacity by 4 MGD by the addition of Tube Settlers in existing clarifiers. Project will also include replacing existing SCADA system at both the South WTP and North WTP.

3. Reason for Work

Capacity increase and replace outdated equipment

4. Impact on Operating Budget

Project will be entirely funded by a TWDB DWSRF Loan



Personnel Services \$ -

Other \$ -

Supplies \$ -

Capital \$ -

Services \$ -

Total \$ -

Waste Water Depreciation

Project Name: *Sewer Line & Manhole Replacement*

Estimated Total Cost of Project (All Accounts)

\$ 750,000

Project Description Manhole Rehabilitation project.

1. Location

Throughout the City of McAllen Sewer CCN

2. Work to be Performed

Rehabilitation of approximately 50 deteriorated, leaking manholes throughout the City of McAllen using mortar grout with a corrosion resistant barrier.

3. Reason for Work

MPU takes a proactive approach in rehabilitate manholes before they become structurally jeopardized and cause sewer backups to the community.

4. Impact on Operating Budget

No impact on Operating budget. Project funded by depreciation account.



Personnel Services \$ -

Other \$ -

Supplies \$ -

Capital \$ -

Services \$ -

Total \$ -

Significant Nonroutine Capital Projects Request

FY 19-20

Waste Water Capital Improvement Funds

Project Name: *Dicker Road Sewer*

Estimated Total Cost of Project (All Accounts)

Project Description: Installation of a wastewater system to provide services to the Souther sewer CCN area.

1. Location

South McAllen. Dicker Road between 23rd Street and Jackson Rd.

2. Work to be Performed

Construction of a Sanitary Sewer System wich includes the construction of Lift Stations and forcemains.

3. Reason for Work

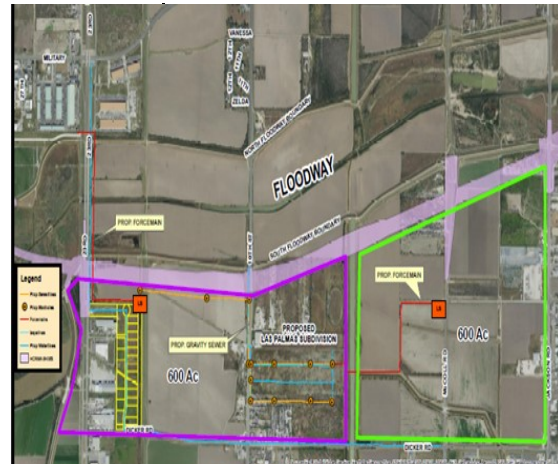
This project will provide sanitary sewer services to McAllen's southern sewer CCN limits to further development in that vicinity.

4. Impact on Operating Budget

No impact on Operating budget. Funded by CIP account

Personnel Services	\$	-
Supplies	\$	-
Services	\$	-

\$ 800,000



Other	\$	-
Capital	\$	-
Total	\$	-

Waste Water Revenue Bond

Project Name: *North WWTP Electrical*

Estimated Total Cost of Project (All Accounts)

Project Description

Installation of Back-up Power Generators necessary to maintain the Plant's Process Operational during events of Power Loss.

1. Location

2100 Sprague Road, McAllen, Texas

2. Work to be Performed

Upgrade SCADA Software, Install New Primary Power and Back-up Generators with Power Load Shedding.

3. Reason for Work

Existing SCADA Program is not reliable and outdated. SCADA is necessary to monitor and control specific components of the Plant Process. The Existing Primary Power poses safety concerns to MPU Staff and the Electrical Utility Provider during Maintenance

4. Impact on Operating Budget

No impact on Operating budget.

Personnel Services	\$	-
Supplies	\$	-
Services	\$	-

\$ 2,500,000



Other	\$	-
Capital	\$	-
Total	\$	-

Significant Nonroutine Capital Projects Request

FY 19-20

Water Waste Revenue Bond

Project Name: *Sprague Interceptor Sewer Construction*

Estimated Total Cost of Project (All Accounts)

\$ 4,500,000

Project Description Installation of a 48-inch sewer interceptor.

1. Location

Along Sprague Road, from the NWWTP due West to Moorefield Road.

2. Work to be Performed

Construct and Install a Sewer Interceptor from the North Wastewater Treatment Plant West to Moorefield Road along Sprague Road. The Interceptor will consist of a 48-Inch Trunk Line to Bentsen Road. The Trunk Line will reduce in pipe size headed west.

3. Reason for Work

The Trunk Line will capture sewer from future growth within the North West Sewer CCN. This area has already experienced some growth and is only expected to further develop and therefore the need for wastewater improvements is essential.

4. Impact on Operating Budget

No impact on Operating budget.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -



Project Name: *SWWTP Admin Bldg Remodeling*

Estimated Total Cost of Project (All Accounts)

\$ 2,200,000

Project Description: Construction of new Maintenance Building.

1. Location

South Wastewater Treatment Plant at 4100 Idela Ave.

2. Work to be Performed

Construction of a maintenance building.

3. Reason for Work

Maintenance Building is necessary for day to day operations of the SWWTP Facility.

4. Impact on Operating Budget

No impact on Operating budget.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -



Significant Nonroutine Capital Projects Request

FY 19-20

Airport CIP

Project Name: *RWY 14-32 / TWY A Safety Improvements*

Estimated Total Cost of Project (All Accounts)

\$ 15,223,780

Project Description

1. Location

2500 South Bicentennial - McAllen International Airport

2. Work to be Performed

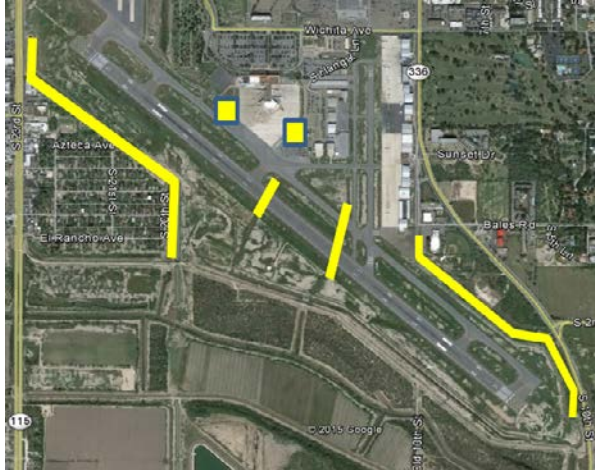
Installation of flexible base, asphalt pavement.

3. Reason for Work

Adding to the useful life of existing pavement thus increasing safety for operations and maintenance.

4. Impact on Operating Budget

Impact on Services.



Personnel Services	\$	-
Supplies	\$	-
Services	\$	15,000

Other	\$	-
Capital	\$	-
Total	\$	15,000

Project Name:

Cooling Towers

Estimated Total Cost of Project (All Accounts)

\$ 733,000

Project Description

1. Location

2500 South Bicentennial - McAllen International Airport

2. Work to be Performed

Improvements to existing cooling towers

3. Reason for Work

Increase efficiency and reliability of terminal air-conditioning for customer travel experience.

4. Impact on Operating Budget

Impact on Services.



Personnel Services	\$	-
Supplies	\$	-
Services	\$	5,000

Other	\$	-
Capital	\$	-
Total	\$	5,000

Significant Nonroutine Capital Projects Request

FY 19-20

Toll Bridge Capital Improvement Fund

Project Name: *Federal Motor Carrier Project*

Estimated Total Cost of Project (All Accounts)

\$ 1,717,269

Project Description

1. Location

1023 International Boulevard - Hidalgo International Bridge

2. Work to be Performed

Design & construction of FMCSA at the Port of Entry

3. Reason for Work

Construction of new FMCSA building to better facilitate crossings.

4. Impact on Operating Budget

Slight - Assign 3 maintenance workers to facility & supplies



Personnel Services	\$ 72,000
Supplies	\$ 24,000
Services	\$ -

Other	\$ -
Capital	\$ -
Total	\$ 96,000

Project Name: *N.B. Pedestrian Expansion*

Estimated Total Cost of Project (All Accounts)

\$ 1,100,000

Project Description

1. Location

1023 International Boulevard - Hidalgo International Bridge

2. Work to be Performed

Construction of facility by increasing pedestrian booths.

3. Reason for Work

Increase the number of CBP pedestrian inspection booths.

4. Impact on Operating Budget

Not Applicable



Personnel Services	\$ -
Supplies	\$ -
Services	\$ -

Other	\$ -
Capital	\$ -
Total	\$ -

Significant Nonroutine Capital Projects Request

FY 19-20

Anzalduas Capital Improvement Fund

Project Name: *Anzalduas N.B. Inspection Station*

Estimated Total Cost of Project (All Accounts)

\$ 2,899,636

Project Description

1. Location

Anzalduas International Bridge - Port of Entry

2. Work to be Performed

Construction of 2 additional northbound lanes

3. Reason for Work

Intended to address the demand for additional lanes due to the increase of northbound traffic thru port of entry.

4. Impact on Operating Budget

Not Applicable



Personnel Services \$ -

Other \$ -

Supplies \$ -

Capital \$ -

Services \$ -

Total \$ -

Development Corporation Fund Inc.

Project Name: *Daffodil: Taylor Rd to Ware Rd*

Estimated Total Cost of Project (All Accounts)

\$ 3,812,197

Project Description

1. Location

Daffodil: Taylor Road to Ware (FM2220)

2. Work to be Performed

Develop of a 4 lane road to Daffodil. Roadway paving and drainage improvements.

3. Reason for Work

Widen roadway to address increasing traffic demands.

4. Impact on Operating Budget

Not Applicable



Personnel Services \$ -

Other \$ -

Supplies \$ -

Capital \$ -

Services \$ -

Total \$ -

Significant Nonroutine Capital Projects Request
FY 19-20

Development Corporation of McAllen Fund

Project Name: *Quince Avenue at North 27th Street Drainage Improvements*

Estimated Total Cost of Project (All Accounts)

\$ 777,900

Project Description

1. Location

Quince Ave. & N. 27th St.

2. Work to be Performed

Construction of new storm sewer infrastructure, including installation of new inlets / laterals.

3. Reason for Work

To reduce the extents of localized flooding during moderate to severe storm events.

4. Impact on Operating Budget

Positive - Savings in Manpower (overtime).



Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-

Project Name: *Westway Heights Drainage Improvements*

Estimated Total Cost of Project (All Accounts)

\$ 617,411

Project Description

1. Location

Bicentennial Drain Ditch Bicentennial Boulevard

2. Work to be Performed

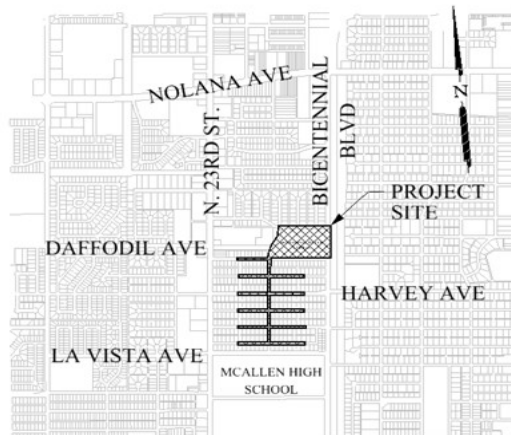
New storm sewer infrastructure to intercept storm water runoff

3. Reason for Work

Mitigate flooding along Jackson Avenue and Kennedy Avenue

4. Impact on Operating Budget

Positive - Savings in Manpower (overtime).



Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-
Services	\$	-	Total	\$	-

Significant Nonroutine Capital Projects Request
FY 19-20

Development Corporation of McAllen Fund

Project Name: *Motocross Park*

Estimated Total Cost of Project (All Accounts)

\$ 715,000

Project Description

1. Location

S. 10th Street

2. Work to be Performed

Construction for a competitive motocross park with a secured perimeter, lights, irrigation, restrooms and starting gate.

3. Reason for Work

Initial bid for design rescinded by Architect. Will need to rebid.

4. Impact on Operating Budget

Impact to services.



Personnel Services	\$ 27,422
Supplies	\$ 3,568
Services	\$ 19,200

Other	\$ -
Capital	\$ -
Total	\$ 50,190

Project Name: *Anzalduas Cargo Design*

Estimated Total Cost of Project (All Accounts)

\$ 4,000,000

Project Description

1. Location

Anzalduas International Bridge - Port of Entry

2. Work to be Performed

Design of Anzalduas Cargo Bridge facelift

3. Reason for Work

To redesign infrastructure to allow for both northbound & southbound traffic.

4. Impact on Operating Budget

Not Applicable



Personnel Services	\$ -
Supplies	\$ -
Services	\$ -

Other	\$ -
Capital	\$ -
Total	\$ -

Significant Nonroutine Capital Projects Request

FY 19-20

Drainage Fee Fund

Project Name: *Torres Acres*

Estimated Total Cost of Project (All Accounts)

\$ 680,000

Project Description

1. Location

2. Work to be Performed

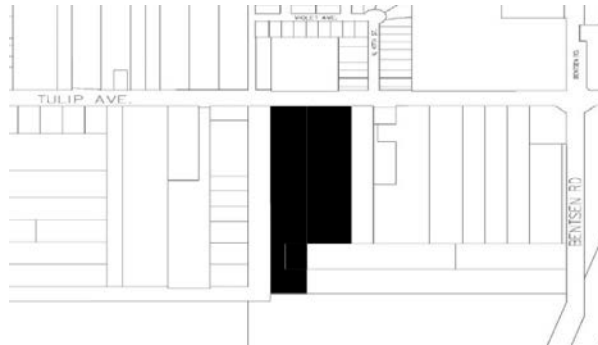
Storm sewer infrastructure improvements

3. Reason for Work

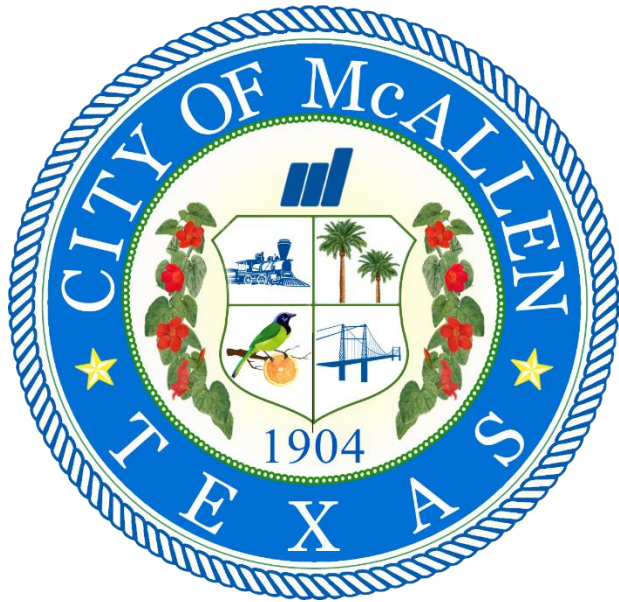
Undersized existing storm sewer system prone to localize
Shallow flooding

4. Impact on Operating Budget

Not Applicable

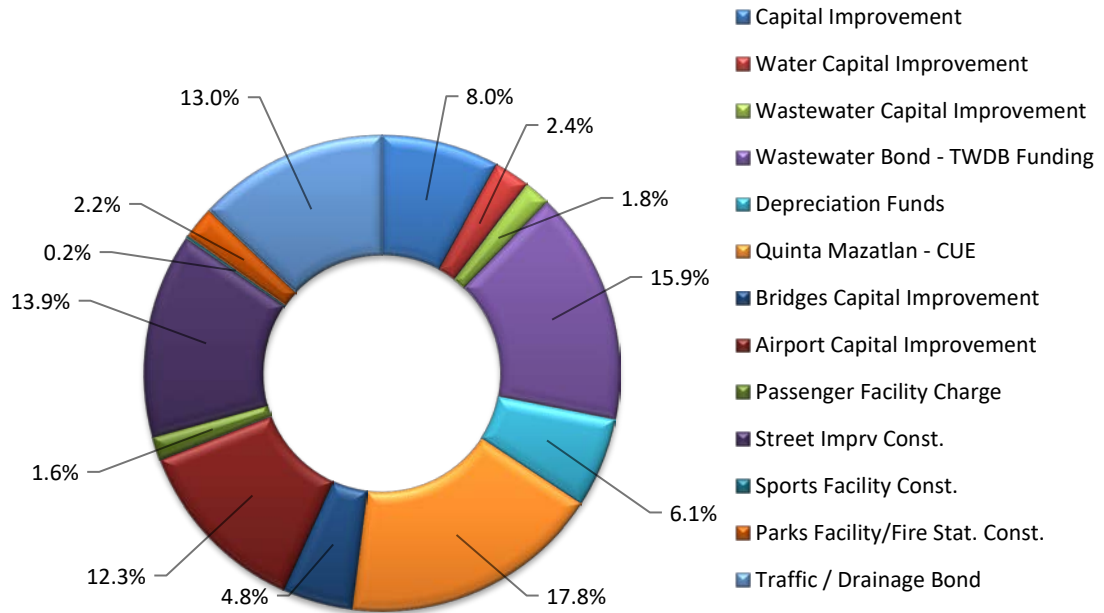


Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-



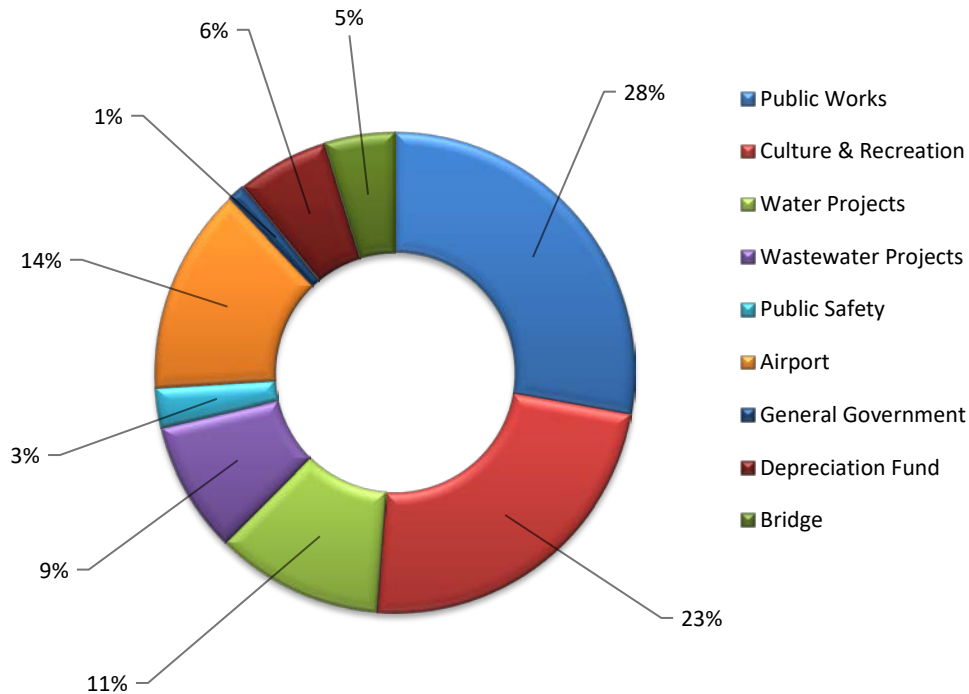
CAPITAL PROJECTS FUNDS APPROPRIATIONS

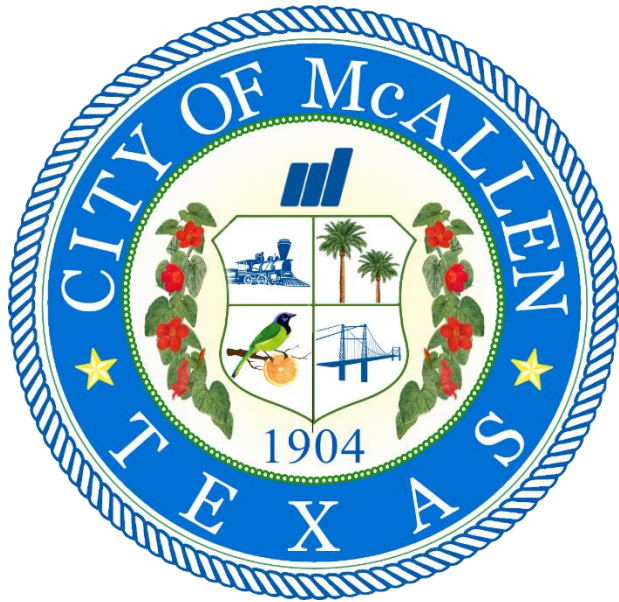
By Fund
\$135,866,561



CAPITAL PROJECTS FUND APPROPRIATION

By Category
\$135,866,561





CITY OF McALLEN, TEXAS
CAPITAL PROJECTS AND DEPRECIATION FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2019-2020

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	TOTAL
CAPITAL IMPROVEMENTS FUND (300)				
BUSINESS PLAN PROJECTS	SEE PAGE 143 FOR PROJECTS	-	N/A	\$ 50,000
GENERAL GOVERNMENT	SEE PAGE 143 FOR PROJECTS	-	N/A	1,519,000
PUBLIC SAFETY	SEE PAGE 143 FOR PROJECTS	-	N/A	2,041,543
HIGHWAYS, STREETS & DRAINAGE	SEE PAGE 143 FOR PROJECTS	-	N/A	2,965,204
PARKS & RECREATION	SEE PAGE 144 FOR PROJECTS	-	N/A	4,265,918
	<i>FUND TOTAL</i>			<u>10,841,665</u>
QUINTA MAZATLAN - CENTER FOR URBAN ECOLOGY (302)				
CAPITAL PROJECT	SEE PAGE 145 FOR PROJECTS	N/A	N/A	24,140,380
	<i>FUND TOTAL</i>			<u>24,140,380</u>
TRAFFIC/DRAINAGE BOND FUND (318)				
CAPITAL PROJECT	SEE PAGE 146 FOR PROJECTS	N/A	N/A	17,605,671
	<i>FUND TOTAL</i>			<u>17,605,671</u>
PARKS FACILITY/FIRE STATION #2 FUND (320)				
CAPITAL PROJECT	PARK ADMINISTRATION - FACILITIES	R	N/A	3,000,000
	<i>FUND TOTAL</i>			<u>3,000,000</u>
STREET IMPROVEMENT CONSTRUCTION FUND (322)				
CAPITAL PROJECT	SEE PAGE 148 FOR PROJECTS	N/A	N/A	18,874,359
	<i>FUND TOTAL</i>			<u>18,874,359</u>
SPORTS FACILITY CONSTRUCTION FUND (326)				
CAPITAL PROJECT	MUNICIPAL PARK (GIRLS SOFTBALL COMPLEX)	R	N/A	215,873
	BASEBALL COMPLEX - 1ST PHASE	N	N/A	80,000
	<i>FUND TOTAL</i>			<u>295,873</u>
CERTIFICATE OF OBLIGATION SERIES 2014 PERFORMING ARTS FACILITY FUND (328)				
CAPITAL PROJECT	FORD 350 BUCKET TRUCK 32'FT	N	1	50,000
	VIDEO SURVEILLANCES AXIS CAMERA	R	6	15,000
	<i>FUND TOTAL</i>			<u>65,000</u>
INFORMATION TECHNOLOGY FUND (340)				
CAPITAL PROJECT	OFFSITE BACKUP	N	1	40,000
	<i>FUND TOTAL</i>			<u>40,000</u>
WATER DEPRECIATION FUND (410)				
WATER PLANTS	SOUTH - MAIN PLANT FLOCCULATION RAILINGS	R	1	25,000
	SOUTH - CEDAR TOWER FENCE	R	1	17,000
	SOUTH - GALVANIZED DOORS	R	5	8,000
	SOUTH - VACUUM CHEMICAL FEED PUMP	R	1	8,000
	SOUTH - TON CYLINDER CHLORINE SCALES	R	2	20,000
	SOUTH - DI WATER SYSTEMS	R	3	30,000
	SOUTH - RAW WATER #3 PUMP/MOTOR EXP. PIT.	R	1	80,000
	SOUTH - TRANSFER #3 PUMP/MOTOR	R	1	75,000
	SOUTH - RAPID MIXER FOR MAIN PLANT	R	1	30,000
	SOUTH - 6" BACKFLOW PREVENTER	R	1	10,000
	SOUTH - MAIN PLANT BASIN COVERS	R	14	29,400
	SOUTH - TU5300 TURBIDITY METER & DISPLAY	R	1	4,250
	SOUTH - CHLORINE GAS SENSOR 4/20MA	R	1	3,000
	SOUTH - STAINLESS STEEL MUD VALVES	R	12	31,200
	SOUTH - CLARIFIER SLUICE GATE VALVES	R	6	102,000
	NORTH - EMERGENCY CHLORINE KIT B	R	1	3,000
	NORTH - FENCE ENTRANCE TO DRYING BEDS	R	1	3,000
	NORTH - FLOOR TILE MAIN & UPPER FLOORS	R	1	25,000
	NORTH- BOEYE WEST SIDE LAKE FENCE	R	1	15,000
	<i>DEPT. TOTAL</i>			<u>518,850</u>
WATER LAB	FORD F150 EXTENDED CAB WITH RHINO LINER	R	1	30,000
	PRECISION CIRCULATING WATER BATH	R	1	3,250
	CX43 MICROSCOPE WITH CAMERA	R	1	8,000
	FORCE AIR OVEN	R	1	3,250
	<i>DEPT. TOTAL</i>			<u>44,500</u>

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS
CAPITAL PROJECTS AND DEPRECIATION FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2019-2020

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	TOTAL
TRANSMISSION & DISTRIBUTION	FORD F-150 PICK UP	R	1	45,000
	FORD F-450 DUMP BODY	R	1	65,000
	MOBILE RADIOS	R	22	56,650
	TRAILER MOUNTED AIR COMPRESSOR	R	1	35,000
	FLATBED TRAILER	R	2	6,000
	JOHN DEERE BACKHOE	R	1	78,500
	NEW HOLLAND BACKHOE	N	1	100,000
	METER BOXES	R	550	41,250
	METER BOX LIDS	R	120	5,400
	ASSORTED FITTING PIPE AND CUT-OFF	R	650	65,000
	METER READING COMPONENTS, ASSORTED SIZES	R	20	40,000
	AMI TRANSCEIVERS	R	75	9,375
	WATER METERS, ASSORTED SIZES	R	1,247	147,990
	FIREHYDRANTS	R	30	53,250
	WATER VALVES MJxMJ, ASSORTED SIZES	R	130	89,625
	DRESSER WITH ACCESSORIES	R	170	43,480
	DEPT. TOTAL			881,520
METER READERS	1/2 TON 4X4 SHORT BED TRUCK	R	1	30,500
	1/2 TON SHORT BED TRUCK	R	1	29,000
	DEPT. TOTAL			59,500
CAPITAL PROJECTS	SEE PAGE 152 FOR DETAIL LISTING		N/A	1,570,000
	DEPT. TOTAL			1,570,000
<i>TOTAL WATER DEPRECIATION FUND</i>				<u>3,074,370</u>
<i>WATER CAPITAL IMPROVEMENT FUND (430)</i>				
WATER PLANT	SOUTH - MOUNTING AIR COMPRESSOR	R	1	3,250
	SOUTH - ACCELA ASSET MANAGEMENT SYSTEM	R	1	61,580
	NORTH - JOHN DEERE GATOR TS 4X2/ ACCESSORIES	R	1	8,000
	SOUTH - ROLLING STEEL DOOR	R	1	13,000
	NORTH - MAIN ENTRANCE FENCE	R	1	3,000
	NORTH - NEW OFFICE	R	1	21,000
	NORTH - CAR PORT	R	1	5,500
	NORTH- 3 TON A/C UNIT	R	1	3,500
	NORTH - CONCRETE SLAB	R	1	4,500
	DEPT. TOTAL			123,330
WATER LAB	20 X 19 CARPORT	R	1	6,000
	20 X 40 LAB EXPANSION	R	1	100,000
	LAB EXPANSION	R	1	85,000
	DEPT. TOTAL			191,000
WATER LINE MAINTENANCE	FORD F250 REGULAR CAB SERVICE BODY	R	1	28,000
	PORTABLE RADIOS	R	3	15,990
	METER BOXES FOR 3/4" & 1" METERS	R	700	49,000
	METER BOXES, LARGE FOR 1 1/2" AND 2" METERS	R	125	25,000
	FITTINGS, PIPE & CUT OFFS, ASSORTED SIZES	R	500	50,000
	WATER METERS , ASSORTED SIZES	R	756	119,580
	METER STRAINER , ASSORTED SIZES	R	8	7,310
	TRANSCEIVERS FOR AMI/AMR METERS	R	750	93,750
	DEPT. TOTAL			388,630
METER READERS	GPS UNIT	R	1	29,000
	AMI METER SOFTWARE UPGRADE	R	1	35,000
	DEPT. TOTAL			64,000
UTILITY BILLING	OFFICE REMODEL	R	1	5,000
CAPITAL PROJECTS	SEE PAGE 153 FOR PROJECTS	-	N/A	2,557,500
<i>TOTAL WATER CAPITAL IMPROVEMENT FUND</i>				<u>3,329,460</u>

CITY OF McALLEN, TEXAS
CAPITAL PROJECTS AND DEPRECIATION FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2019-2020

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	TOTAL
	WATER REVENUE BOND ISSUES FUND (441)			
	SEE PAGE 154 FOR PROJECTS		N/A	12,000,000
	<i>TOTAL WATER REVENUE BOND ISSUES FUND</i>			<u>12,000,000</u>
	WASTEWATER DEPRECIATION FUND (460)			
WASTEWATER PLANTS	SOUTH - FORD F-250 2WD	R	1	32,000
	PRETREATMENT - DELL LATITUDE 7212 W/COVER & KICKSTAND	R	5	14,500
	SOUTH - COMPRESSOR/GENERATOR	R	1	3,420
	SOUTH - 1310 LINEAR, 6 FT. CHAIN-LINK FENCE W/BARBWIRE	R	1	17,830
	SOUTH - WAS TRANSFER LOBE PUMPS	R	2	49,800
	NORTH - MECHANICAL SEAL	R	1	5,500
	NORTH - 30 HP VFD	R	2	8,000
	NORTH - 20 HP VFD	R	2	8,000
	NORTH - GEAR BOX	R	1	3,200
	NORTH - 25 HP VFD - THICKENER	R	2	5,800
	NORTH - SLURRY CUP BOTTOM DISH	R	2	16,000
	NORTH - REPLACEMENT CLEATS	R	1	3,690
	NORTH - PLC LOGIX L23E	R	1	6,200
	DEPT. TOTAL			<u>173,940</u>
WASTEWATER COLLECTION	HEAVY DUTY TRUCK CHASSIS	R	1	450,000
	4" SUBMERSIBLE PUMPS	R	7	116,720
	6" SELF PRIMING PUMPS	R	1	32,000
	8" SUBMERSIBLE PUMPS	R	1	63,000
	LIGHT TOWER	R	1	12,500
	BASIC CONTROL PANELS	R	8	68,000
	6" TRAILER MOUNTED DRI-PRIME DIESEL PUMP	R	1	57,000
	8" TRAILER MOUNTED DRI-PRIME DIESEL PUMP	R	1	82,500
	DEPT. TOTAL			<u>881,720</u>
CAPITAL PROJECTS	SEE PAGE 155 FOR PROJECTS	-	N/A	<u>1,505,000</u>
	<i>TOTAL WASTEWATER DEPRECIATION FUND</i>			<u>2,560,660</u>
	WASTEWATER CAPITAL IMPROVEMENT FUND (480)			
WASTEWATER PLANT	DELL LATITUDE 7212 W/COVER & KICKSTAND	R	7	20,300
	SOUTH- (2) HR. LOAD BANK TESK 600 KW	R	1	4,300
	SOUTH- (2) HR. LOAD BANK TESK 1600 KW	R	1	5,670
	NORTH- 15 HP SUBMERSIBLE AIRE MIXER UNIT	R	1	75,000
	NORTH - MINI SCREEN	R	1	20,000
	SOUTH - ELEC. KNOCKOUT SET	R	1	3,500
	DEPT. TOTAL			<u>128,770</u>
WASTEWATER LAB	FUME HOOD WITH BLOWER	R	1	10,300
	FUME HOOD DUCT INSTALLATION	R	1	3,000
				<u>13,300</u>
WASTEWATER COLLECTIONS	1" REUSE WATER METERS	R	250	40,000
	2" REUSE WATER METERS	R	5	3,000
	1" METER BOXES	R	250	16,250
	2" METER BOXES	R	5	575
	AMI TRANSCEIVER	R	255	31,875
	ASSORTED FITTING TYPES & CUTOFFS	R	1	3,500
	DEPT. TOTAL			<u>95,200</u>
CAPITAL PROJECTS	SEE PAGE 156 FOR PROJECTS	-	N/A	<u>2,182,500</u>
	<i>TOTAL WASTEWATER CAPITAL IMPROVEMENT FUND</i>			<u>2,419,770</u>

CITY OF McALLEN, TEXAS
CAPITAL PROJECTS AND DEPRECIATION FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2019-2020

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	TOTAL
WASTEWATER REVENUE BOND (491)				
CAPITAL PROJECTS	SOUTH WASTEWATER TREATMENT PLANT REMODELING	R	1	2,200,000
	<i>TOTAL WASTEWATER REVENUE BOND FUND</i>			<u>2,200,000</u>
WASTEWATER REVENUE BOND CLEAN WATER (495)				
CAPITAL PROJECTS	SEE PAGE 158 FOR PROJECTS			7,378,554
	<i>TOTAL WASTEWATER REVENUE BOND 2012 TWDB FUND</i>			<u>7,378,554</u>
SANITATION DEPRECIATION FUND (502)				
RESIDENTIAL	3/4 TON PICKUP TRUCK	R	1	37,000
	SIDE LOAD TRUCK	R	1	310,000
	MACK SIDE LOADER TRUCK	R	3	846,156
				<u>1,193,156</u>
COMMERCIAL	FRONT LOAD REFUSE TRUCK	R	1	825,000
ROLL OFF	ROLL OFF TRUCK	R	1	190,000
BRUSH	ROLL OFF TRUCK	R	1	190,000
RECYCLING	COMPACT WHEEL LOADER	R	1	130,000
	<i>TOTAL SANITATION DEPRECIATION FUND</i>			<u>2,528,156</u>
PALM VIEW GOLF COURSE DEPRECIATION FUND (522)				
MAINTENANCE & OPERATIONS	SEE PAGE 160 FOR PROJECTS	R	1	91,381
	<i>TOTAL PALM VIEW GOLF COURSE DEPRECIATION FUND</i>			<u>91,381</u>
MCALLEN INT'L AIRPORT PFC FUND (552)				
CAPITAL PROJECTS	ARFF UNIT	R	1	1,000,000
	TERMINAL RESTROOM RENOVATIONS	R	1	1,200,000
	<i>TOTAL AIRPORT PFC FUND</i>			<u>2,200,000</u>
AIRPORT CIP FUND (554)				
CAPITAL PROJECTS	JET BRIDGE REPAIRS	R	1	41,993
	MONUMENT AND WAYFINDING SIGNS	N	1	265,000
	TERMINAL AMENITY	R	1	240,000
	BUTTERLIGHT EXHIBIT IMPROVEMENTS	N	1	45,000
	CARGO RAMP DESIGN	N	1	3,318
	MASTER PLAN UPDATE	N	1	123,002
	RWY 14-32 /TWY A SAFETY IMPROVEMENT	R	1	15,223,780
	COOLING TOWERS	R	1	733,000
	<i>TOTAL AIRPORT CIP FUND</i>			<u>16,675,093</u>
BRIDGE CAPITAL IMPROVEMENT FUND (566)				
CAPITAL PROJECTS	PEDESTRIAN CANOPY	R	1	200,000
	FEDERAL MOTOR CARRIER PROJECT	N	1	1,717,269
	FENCE RESTORATION	R	1	170,000
	IT STORAGE AND NETWORK EQUIPMENT	R	1	40,000
	FACILITY UPGRADE	R	1	90,000
	N.B. PEDESTRIAN EXPANSION	R	1	1,100,000
	P.O.E. ENTRY MASTER PLAN	N/A	1	75,000
	<i>TOTAL BRIDGE CAPITAL IMPROVEMENT FUND</i>			<u>3,392,269</u>
ANZALDUAS CAPITAL IMPROVEMENT FUND (586)				
CAPITAL PROJECTS	NORTHBOUND LANES	N/A	1	100,000
	FACILITY UPGRADES	N/A	1	50,000
	COMPUTER UPGRADES	N/A	1	40,000
	ANZALDUAS NB INSPECTION STATION	N/A	1	2,899,636
	<i>TOTAL ANZALDUAS CAPITAL IMPROVEMENT FUND</i>			<u>3,089,636</u>
CAPITAL PROJECTS & DEPRECIATION FUNDS GRAND TOTAL				<u>\$ 135,802,297</u>

Note: N=New; R=Replacement

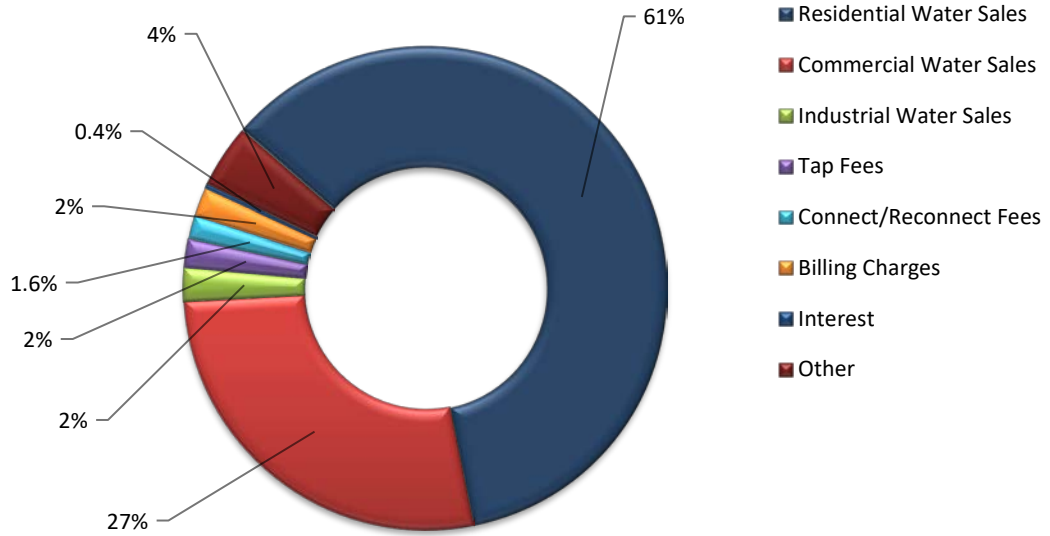
WATER FUND

The **Water Fund** is a major fund that is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

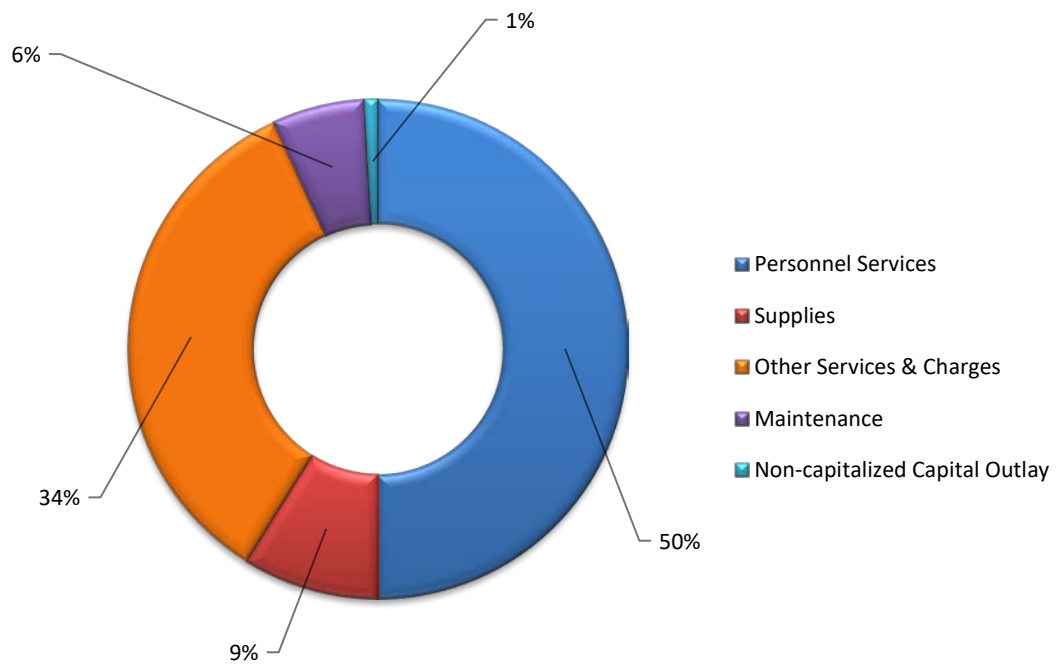
City of McAllen, Texas
Water Fund
Working Capital Summary

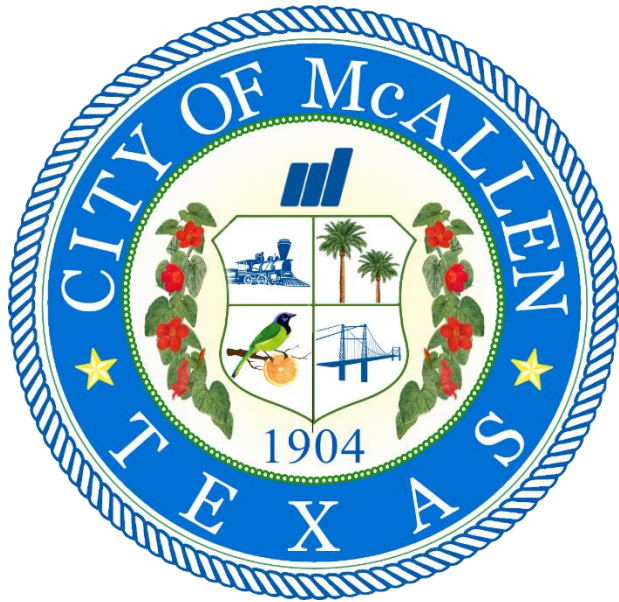
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 5,432,164	\$ 6,085,061	\$ 6,364,255	\$ 5,635,087
Revenues:				
Residential Water Sales	10,900,711	13,354,613	10,604,051	14,371,367
Commercial Water Sales	5,866,055	6,193,436	5,533,398	6,499,482
Industrial Water Sales	404,538	520,287	404,538	541,053
Regional Water Sales	170,606	340,000	170,606	340,000
Misc. Operating Revenues	467,998	400,000	458,908	400,000
Tap Fees	437,100	450,000	279,150	450,000
Connect Fees	190,850	180,000	174,900	180,000
Reconnect Fees	222,140	190,000	201,750	190,000
Billing Charges	460,000	460,000	460,000	460,000
Reimbursements	138,352	35,500	42,632	35,500
Misc. Non-Operating Revenues	255,083	235,000	321,703	235,000
Interest Earned	102,386	78,355	302,563	84,526
Total Revenues	19,615,819	22,437,191	18,954,199	23,786,928
TOTAL RESOURCES	\$ 25,047,983	\$ 28,522,252	\$ 25,318,454	\$ 29,422,015
Operating Expenses:				
Administration and General/Benefits	\$ 1,415,812	\$ 1,758,156	\$ 1,720,096	\$ 1,928,735
Employee Benefits/Contingency	54,500	(6,119)	40,500	270,075
Liability and Misc. Insurance	39,060	55,099	55,099	55,099
Water Treatment Plant	4,340,660	4,607,361	4,541,769	4,710,888
Cost of Raw Water	2,457,543	2,684,771	2,684,771	2,597,311
Water Laboratory	357,624	418,111	408,050	439,102
Transmission & Distribution	2,270,722	2,740,585	2,390,245	2,788,607
Water Meter Readers	945,457	1,024,058	962,299	1,104,560
Utility Billing	746,686	830,118	758,735	825,915
Customer Relations	934,717	1,083,367	1,062,464	1,090,978
Treasury Management	415,328	509,386	485,870	563,573
Total Operations	13,978,110	15,704,893	15,109,898	16,374,843
Non-operating Expense:				
Transfers To Depreciation Fund	1,509,112	1,662,672	1,588,215	1,600,986
Transfers to Debt Service-2015 Issue	1,074,110	1,087,016	1,094,324	1,088,612
Transfers to Debt Service-2016 Issue	1,070,124	1,041,826	967,077	805,917
Transfers to Debt Service-2018 Issues	-	532,724	356,513	527,040
Transfers to Capital Improvements	1,037,643	1,170,921	(299,079)	1,271,960
Other Non-operating expenses	75,414	472,651	626,698	207,352
TOTAL APPROPRIATIONS	\$ 18,744,513	\$ 21,672,703	\$ 19,443,646	\$ 21,876,710
Revenues over/(under) Expenditures	871,306	764,488	(489,447)	1,910,218
Other Changes Affecting Working Capital	60,784	-	(239,721)	(261,514)
ENDING WORKING CAPITAL	\$ 6,364,255	\$ 6,849,549	\$ 5,635,087	\$ 7,283,791

WATER FUND REVENUES **\$23,786,928**



WATER FUND APPROPRIATION **By Category** **\$16,374,843**





City of McAllen, Texas
Water Fund
Expense Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<u>BY DEPARTMENT</u>				
Administration and General	\$ 1,415,812	\$ 1,758,156	\$ 1,720,096	\$ 1,928,735
Employee Benefits/Contingency	54,500	(6,119)	40,500	270,075
Liability and Misc. Insurance	39,060	55,099	55,099	55,099
Water Treatment Plant	4,340,660	4,607,361	4,541,769	4,710,888
Cost of Raw Water	2,457,543	2,684,771	2,684,771	2,597,311
Water Laboratory	357,624	418,111	408,050	439,102
Transmission & Distribution	2,270,722	2,740,585	2,390,245	2,788,607
Water Meter Readers	945,457	1,024,058	962,299	1,104,560
Utility Billing	746,686	830,118	758,735	825,915
Customer Relations	934,717	1,083,367	1,062,464	1,090,978
Treasury Management	415,328	509,386	485,870	563,573
TOTAL OPERATING EXPENSES	13,978,109	15,704,893	15,109,898	16,374,843
TOTAL EXPENDITURES	\$ 13,978,109	\$ 15,704,893	\$ 15,109,898	\$ 16,374,843
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 5,340,895	\$ 5,883,782	\$ 5,523,330	\$ 6,074,437
Employee Benefits	1,674,721	1,756,435	1,765,733	2,116,427
Supplies	1,205,074	1,406,915	1,368,026	1,449,150
Other Services and Charges	4,742,401	5,549,494	5,400,452	5,606,920
Maint. and Repair Services	911,245	987,817	944,857	982,169
Non-capitalized Capital Outlay	103,773	120,450	107,500	145,740
TOTAL OPERATING EXPENSES	13,978,109	15,704,893	15,109,898	16,374,843
TOTAL EXPENDITURES	\$ 13,978,109	\$ 15,704,893	\$ 15,109,898	\$ 16,374,843
<u>PERSONNEL</u>				
Admin. and General	8	11	11	11
Water Treatment Plant	34	33	33	34
Laboratory Services	6	6	6	6
Trans & Distribution	47	47	47	47
Meter Readers	18	18	18	19
Utility Billing	9	9	9	9
Customer Relations	19	19	19	20
Treasury Management	4	4	4	4
TOTAL PERSONNEL	145	147	147	150



Water Fund Administration

<http://www.mcallenpublicutility.com/>

Mission Statement:

Guided by relentless focus on four strategic pillars, McAllen Public Utility will constantly strive to implement the critical initiatives required to achieve our vision, "To be the PREMIER utility in South Texas. In doing this, we will deliver operational excellence in every corner of the Utility and meet our commitments to the many constituencies we serve.

Contact Us:

Mark A. Vega
General Manager
Utility Administration
1300 Houston Avenue
McAllen, TX 78501

Description:

Water Administration includes 11 full time employees. This department oversees the general administration of the MPU, including finance, procurement, and anything related to the MPU Board of Trustees and meetings.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 574,204	\$ 807,350	\$ 770,081	\$ 850,784
Employee Benefits	263,475	201,243	211,505	188,983
Supplies	7,292	30,150	19,150	22,150
Other Services and Charges	556,730	698,250	695,260	827,550
Maintenance	9,586	21,163	24,100	34,163
Operations Subtotal	1,411,286	1,758,156	1,720,096	1,923,630
Capital Outlay	4,525	-	-	5,105
Operations & Capital Outlay Total	1,415,811	1,758,156	1,720,096	1,928,735
Non-Departmental				
Contingency	54,500	(6,119)	40,500	270,075
Insurance	39,060	55,099	55,099	55,099
Total Expenditures	\$ 1,509,372	\$ 1,807,136	\$ 1,815,695	\$ 2,253,909
PERSONNEL				
Exempt	3	4	4	4
Non-Exempt	5	7	7	7
Total Positions Authorized	8	11	11	11

MAJOR FY 19-20 GOALS

- 1.) Acquisition of Water Rights. (6.4.1)
- 2.) HCID #1 Raw Waterline to deliver new source water to South Water Treatment Plant. (6.4.8)
- 3.) Waterline replacement at Balboa Acres Phase II. (6.4.10)
- 4.) Warer Road Widening Utility Relocation Project. (6.4.11)
- 5.) Management and oversight of the Utility.
- 6.) Updating and Maintenance of MPU Website.
- 7.) Continue Strategic Plan Initiatives and Committees.
- 8.) Continue Employee Development of all MPU employees.
- 9.) Continue Education programs for Water Conservation/Water Education.
- 10.) Successful implementation of Performance Management.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	8	11	11	11
Department Expenditures	\$ 1,509,372	\$ 1,807,136	\$ 1,815,695	\$ 2,253,909
Outputs:				
Quarterly financial reports	4	4	4	4
Official budget document	Yes	Yes	Yes	Yes
Utility Board agenda packets	Yes	Yes	Yes	Yes
Utility Board minutes	Yes	Yes	Yes	Yes
Posting of Board meeting agendas	Yes	Yes	Yes	Yes
Effectiveness Measures:				
Maintain/Improve S & P/Moody's Ratings: Water/Sewer Revenue Bonds	AA+/AA	AA+/AA	AA+/AA	AA+/AA
Agenda packets delivered to Board by Friday prior to Tuesday meeting	Yes	Yes	Yes	Yes
Board minutes prepared prior to next Utility board meeting	Yes	Yes	Yes	Yes
Board meeting agendas posted 72 hours of meeting time	Yes	Yes	Yes	Yes
Efficiency Measures:				
Complete Official Budget document within 1st two months of the year	Yes	Yes	Yes	Yes
Agenda packets delivered to Board by Friday prior to Tuesday meeting	100%	100%	100%	100%
Department expenditures per capital	\$ 10.31	\$ 10.66	\$ 10.47	\$ 11.55



Water Fund Water Plant

<http://www.mcallenpublicutility.com/>

Mission Statement:

To provide a safe continuous supply of potable water for public consumption.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,254,012	\$ 1,264,213	\$ 1,254,012	\$ 1,285,214
Employee Benefits	355,557	396,898	355,557	400,534
Supplies	1,085,640	1,223,410	1,223,410	1,273,410
Other Services and Charges	1,167,329	1,215,290	1,206,290	1,240,290
Maintenance	423,277	462,500	462,500	462,500
Operations Subtotal	4,285,815	4,562,311	4,501,769	4,661,948
Capital Outlay	54,845	45,050	40,000	48,940
Total Expenditures	\$ 4,340,660	\$ 4,607,361	\$ 4,541,769	\$ 4,710,888
PERSONNEL				
Exempt	5	4	4	4
Non-Exempt	28	28	28	29
Part-Time	1	1	1	1
Total Positions Authorized	34	33	33	34

Contact Us:

Jose M. Solis
Director of Water
Systems
2501 W. Expressway 83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 19-20 GOALS

- 1.) Increase capacity at the South Water Treatment plant SWTP Expansion /Clarifier. (6.4.2)
- 2.) Installation of generators at North WWTP Electrical & SCADA Programming. (6.4.4)
- 3.) To provide public with potable water without interruption.
- 4.) Continue education for staff to acquire higher licenses.
- 5.) Continue to be in compliance with TCEQ Regulation without violations.
- 6.) Continue with our repair in-house program.
- 7.) Continue performing PM on electrical system and chlorine scrubber systems.
- 8.) Continue working on filter/clarifier upgrade at Expansion Plant.
- 9.) Continue with our Preventative Maintenance Program.
- 10.) Continue researching for new technology to improve plant operations.

Description:

The Water Treatment Division's primary responsibility is to provide a safe, ample supply of drinking water. Currently 33 employees are utilized to comply with all TCEQ regulations resulting in a "Superior" rating.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	33	32	32	33
Department Expenditures	\$ 4,340,660	\$ 4,607,361	\$ 4,541,769	\$ 4,710,888
Outputs:				
Total raw water treated	9,867,778,000	11,330,000,000	11,330,000,000	11,330,000,000
Total HI-Service water produced (mgd)	9,480,534,000	11,000,000,000	11,000,000,000	11,000,000,000
Average daily consumption (mgd)	26	24	26	26
Maximum daily consumption (mgd)	39	35	35	38
Capacity (mgd)	59	59	60	60
Water analysis	291,000	312,900	312,900	312,900
Effectiveness Measures:				
Turbidity removal	99%	99%	99%	99%
Disinfection requirement (MCL 4.0)	4	4	4	4
Compliance with all regulations	99%	100%	100%	100%
Compliance with all water quality	100%	100%	100%	100%
Efficiency Measures:				
Chemical cost per MG	\$ 100	\$ 106	\$ 106	\$ 107
Power cost per MG	\$ 105	\$ 106	\$ 106	\$ 106
Maintenance cost per MG	\$ 34	\$ 37	\$ 35	\$ 36
Personnel cost per MG	\$ 170	\$ 147	\$ 146	\$ 148
Department expenditures per capita	\$ 29.47	\$ 30.74	\$ 30.30	\$ 30.98



Water Fund Cost of Raw Water

<http://www.mcallenpublicutility.com/>

Mission Statement:

McAllen Public Utility will acquire raw water in such quantity and quality as to provide a safe and reliable water supply for present and future water users.

Department Summary

Expenditure Detail:	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	2,457,543	2,684,771	2,684,771	2,597,311
Maintenance	-	-	-	-
Operations Subtotal	2,457,543	2,684,771	2,684,771	2,597,311
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 2,457,543	\$ 2,684,771	\$ 2,684,771	\$ 2,597,311

Contact Us:

Jose M. Solis
Director of Water Systems
2501 W. Expressway 83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 19-20 GOALS

- 1.) To provide a continuous and uninterrupted supply of raw water to Water Treatment Plants.



Mission

Statement:

To provide the Water Treatment Division and Citizens of the City of McAllen a High Quality Service assuring that all rules and regulations are met.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 212,506	\$ 220,233	\$ 225,262	\$ 225,262
Employee Benefits	56,597	63,148	63,148	67,315
Supplies	30,676	33,630	32,830	34,130
Other Services and Charges	30,800	56,650	46,810	63,235
Maintenance	19,019	31,450	27,500	33,450
Operations Subtotal	349,598	405,111	395,550	423,392
Capital Outlay	8,026	13,000	12,500	15,710
Total Expenditures	\$ 357,624	\$ 418,111	\$ 408,050	\$ 439,102
PERSONNEL				
Exempt	1	1	2	2
Non-Exempt	5	5	4	4
Total Positions Authorized	6	6	6	6

Contact Us:

Jose M. Solis
Director of Water
Systems
2501 W. Expressway
83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 19-20 GOALS

- 1.) Continue compliance with NELAP accreditation.
- 2.) Continue compliance with TCEQ and EPA programs.
- 3.) Continue to strive for 2% cost savings.
- 4.) Continue to improve and implement safety.
- 5.) Continue support for Water Treatment Plants, Transmission & Distribution, and Engineering Departments.
- 6.) Continue support and to educate the residents of City of McAllen regarding water quality concerns.
- 7.) Continue to improve the R & D section in laboratory.
- 8.) Continue Performance Management.
- 9.) Continue to improve laboratory analytical capabilities with new technology.

Description:

The Water Laboratory's main function is to assure the public's drinking water is potable, safe and in compliance with TCEQ regulations. Currently, there are 6 full time certified employees working in the water laboratory. Every chemical and biological analysis performed is health oriented. An average of 7000 chemical and biological analyses are performed on a monthly basis under the national program known as NELAP.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	6	6	6	6
Department Expenditures	\$ 357,624	\$ 418,111	\$ 408,050	\$ 439,102
Outputs:				
Culture & Microbiological Analyses	6,837	4,500	5,794	4,500
General Chemical & Analytical Analyses	96,124	80,000	94,308	85,000
Consumer Confidence Report (CCR)	56,000	50,000	59,500	55,000
Total Organic Carbon Analyses	570	400	483	400
Ion Chromatography Analyses	8,010	7,000	7,860	7,000
Effectiveness Measures:				
Monthly Culture & Microbiological Anal	10	10	10	10
Monthly General Chemical & Analytical	17,160	14,083	16,684	14,917
Number of Inquires for CCR	34	41	41	42
Efficiency Measures:				
Workload per employee	9,170	9,724	8,161	9,343
Lab cost per million gallons	\$ 39	\$ 43	\$ 50	\$ 47
Department expenditures per capita	2.43	2.79	2.72	2.89



Water Fund Transmission & Distribution

<http://www.mcallenpublicutility.com/>

Mission Statement:

Transmission & Distribution Department is dedicated to providing uninterrupted customer service. In doing so, we will continuously maintain the water system and provide the customer service we are certified to provide at all times.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,469,385	\$ 1,645,112	\$ 1,372,322	\$ 1,678,641
Employee Benefits	438,142	536,123	536,123	561,693
Supplies	21,828	40,000	36,300	40,000
Other Services and Charges	43,448	223,950	161,000	232,940
Maintenance	277,867	251,500	249,000	251,500
Operations Subtotal	2,250,670	2,696,685	2,354,745	2,764,774
Capital Outlay	20,052	43,900	35,500	23,833
Total Expenditures	\$ 2,270,722	\$ 2,740,585	\$ 2,390,245	\$ 2,788,607
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	44	44	44	44
Part-Time	-	-	-	-
Total Positions Authorized	47	47	47	47

Contact Us:

Jose M. Solis
Director of Water
Systems
2501 W. Expressway
83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 19-20 GOALS

- 1.) Install new transmission line at SWTP Transmission Main to Ware Rd. (6.4.7)
- 2.) Construction to South east Transmission Line (Dicker Road to 23rd to 10th. (6.4.9)
- 1.) Continue with TWUA Certification for the Transmission & Distribution employees.
- 2.) Continue working on JBS Program to replace old meters and test large meters annually.
- 3.) Exercise water valves and replace broken valves throughout the City.
- 4.) Enforce and maintain Backflow Cross-Connection Program.
- 5.) Continue flushing program to prevent bacteriological contamination.

Description:

The Transmission and Distribution Department maintain the water system of the City of McAllen. Such services include, but are not limited to; water lines, water meter, water valves, and fire hydrants. We also tap into the existing water lines for new customers and new developments. Other services provided are the Backflow Cross-Connection Control Program, which includes the testing and maintenance of city owned backflows.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	47	47	47	47
Department expenditures	\$ 2,270,722	\$ 2,740,585	\$ 2,390,245	\$ 2,788,607
Outputs:				
Number of New Taps	638	850	800	700
Number of complaints/requests completed	14,143	3,300	12,000	10,000
Number of service orders completed, i.e., test	5,147	4,500	4,500	7,500
Total workload	19,928	8,650	18,728	12,000
Effectiveness Measures:				
Meters exchanged (JBS Report)	502	1,200	300	2,000
Main and service line repairs	517	300	587	400
Water lines replaced (feet)	N/A	N/A	N/A	N/A
Fire hydrants replaced	30	30	30	30
Efficiency Measures:				
Meters exchanged (average/month)	60	100	110	100
Meters installed (average/month)	52	100	70	75
Requests/complaints completed monthly	1,000	800	1,000	750
Water lines maintained (miles)	802	725	850	802
Fire hydrants maintained	4,041	4,100	4,200	4,041
Department expenditures per capita	\$ 15.42	\$ 15.20	\$ 15.16	\$ 15.62



Water Fund Meter Readers

<http://www.mcallenpublicutility.com/>

Mission Statement:

The Meter Reader Department is committed to providing professional, responsive and innovative field customer service and accurate meter readings for the citizens and visitors of McAllen.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 628,965	\$ 650,413	\$ 625,676	\$ 703,714
Employee Benefits	194,160	209,223	209,223	230,081
Supplies	20,771	24,965	15,950	24,400
Other Services and Charges	28,218	46,057	33,150	49,775
Maintenance	66,439	88,400	73,300	80,300
Operations Subtotal	938,553	1,019,058	957,299	1,088,270
Capital Outlay	6,904	5,000	5,000	16,290
Total Expenditures	\$ 945,457	\$ 1,024,058	\$ 962,299	\$ 1,104,560
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	17	17	17	18
Part-Time	-	-	-	-
Total Positions Authorized	18	18	18	19

Contact Us:

Melba D. Carvajal
Director of Finance for
Utilities
Terri Uvalle
Assistant Director
609 S. Broadway
McAllen, TX 78501
(956) 681-1640

MAJOR FY 19-20 GOALS

- 1.) Improve communications with our citizens through automatic emails to customers regarding status of request submitted once the service order is completed. This will also allow us the opportunity to request for feedback on customer service and services provided by our technicians.
- 2.) Correctly identify the location of all water meters by developing a process to collect GPS coordinate for all manually read meters for one area by utilizing Meter Reading Software.
- 3.) Promote continuous professional development of the Meter Reader Department employees through trainings, conferences, webinars, etc.

Description:

The Meter Reader Dept. provides water meter reading and meter connection services. With a staff of 9 meter readers, the department reads approximately 45,000 meters a month. A staff of 6 Meter Technicians provides field customer service for our citizens, consisting of connecting and disconnecting water services and responding to customer field inquiries. The Meter Technicians respond to approximately 3,900 field customer service requests on a monthly basis.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	18	18	18	19
- Asst. Mgr / Working Supervisors	3	3	3	4
- Meter Readers	9	9	9	9
- Meter Technicians	6	6	6	6
Department Expenditures	\$ 945,457	\$ 1,024,058	\$ 962,299	\$ 1,104,560
Outputs:				
Number of Meters read	594,038	590,700	603,425	567,300
Number of service orders completed	47,408	43,320	45,824	48,000
Number of meters/readings checked	7,275	9,500	7,435	8,500
Effectiveness Measures:				
24 - hour service percentage	99%	100%	99%	100%
Reading accuracy percentage	99.9%	100%	99%	100%
Efficiency Measures:				
Number of completed service orders per employee monthly	658	602	636	667
Number of meters read daily per meter reader	277	276	282	265
Department expenditures per capita	\$ 6.42	\$ 6.83	\$ 6.42	\$ 7.26



Water Fund Utility Billing

<http://www.mcallenpublicutility.com/>

Mission Statement:

The Utility Billing Department provides residential, commercial, and industrial billing for water, sewer, and sanitation. We are committed to rendering accurate billing on a timely basis to all of our customers through a cost-effective and innovative approach.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 341,302	\$ 351,892	\$ 344,489	\$ 352,612
Employee Benefits	90,062	99,422	93,180	106,378
Supplies	25,320	38,000	26,500	38,000
Other Services and Charges	276,174	312,304	285,066	317,450
Maintenance	10,392	20,000	1,000	5,100
Operations Subtotal	743,250	821,618	750,235	819,540
Capital Outlay	3,436	8,500	8,500	6,375
Total Expenditures	\$ 746,686	\$ 830,118	\$ 758,735	\$ 825,915
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
Total Positions Authorized	9	9	9	9

Contact Us:

Melba D. Carvajal
Director of Finance for
Utilities
Terri Uvalle
Assistant Director
609 S. Broadway
McAllen, TX 78501
(956) 681-1640

MAJOR FY 19-20 GOALS

- 1.) Coordinate with Departments to promote the increase number of electronic bill service by 300.
- 2.) Promote continuous professional development of Utility Billing Department employees through trainings, conferences, webinars, etc.
- 3.) Enhance the quality of service to our customers through technology by Utility Billing Department assisting the Meter Reader Department; ensuring that the emails notification program is develop to inform customers when service order requests are completed.

Description:

With a staff of 9 employees, the Utility Billing Department reviews and processes 40,107 utility statements and about 5,620 e-bills which include water, sewer, sanitation, recycle fee, brush collection, neighborhood associations, sanitation state taxes, and other miscellaneous charges. Total monthly revenues of \$5,130,612, water consumption of 820,712,300 gallons and approximately 14,034 accounts reviewed. Staff also inserts approximately 8,476 delinquent notices monthly.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	9	9	9	9
Department Expenditures	\$ 746,686	\$ 830,118	\$ 758,735	\$ 825,915
Outputs:				
Utility bills processed	479,174	534,750	481,026	486,900
E-notifications processed	63,865	54,450	72,075	75,180
Service orders processed	12,883	15,600	15,028	15,030
Total amount billed	\$ 55,956,945	\$ 53,900,000	\$ 54,421,630	\$ 54,411,080
Delinquent notices generated	103,582	104,400	106,013	105,600
Effectiveness Measures:				
# of Billing dates billed as scheduled	36	36	36	36
% of accounts billed timely	100%	100%	100%	100%
% of accounts billed accurately	100%	100%	100%	100%
Efficiency Measures:				
Utility bills processed per employee monthly	5,028	5,456	5,121	5,204
Service orders processed per employee monthly	153	186	179	179
Cost per bill	\$ 1.38	\$ 1.41	\$ 1.37	\$ 1.47
Number of bills not billed timely	10	6	6	6
Number of accounts billed incorrectly	43	30	20	24
Department expenditures per capita	\$ 5.07	\$ 5.54	\$ 5.06	\$ 5.43



Mission Statement: Charged with performing financial, investment, procurement accounting and treasury functions, the Financial Operations & Treasury Management Department's mission is to develop and implement a comprehensive and systematic approach to financial planning that guides MPU in its efforts to provide	Department Summary				
	Expenditure Detail:	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
	Personnel Services				
	Salaries and Wages	\$ 225,452	\$ 262,382	\$ 262,648	\$ 265,059
	Employee Benefits	49,064	65,048	65,048	65,061
	Supplies	1,429	1,200	1,801	1,500
	Other Services and Charges	73,437	107,486	87,249	151,966
	Maintenance	65,946	72,270	67,124	72,670
	Operations Subtotal	415,328	508,386	483,870	556,256
	Non-capitalized Capital Outlay	-	1,000	2,000	7,317
	Operations & Capital Outlay Total	415,328	509,386	485,870	563,573
	Total Expenditures	\$ 415,328	\$ 509,386	\$ 485,870	\$ 563,573
	PERSONNEL				
	Exempt	2	2	2	2
	Non-Exempt	2	2	2	2
	Total Positions Authorized	4	4	4	4

Contact Us:	MAJOR FY 19-20 GOALS
Melba D. Carvajal, CPM Director of Finance for Utilities 1300 Houston Avenue McAllen, TX 78501 (956) 681-1630	1.) To operate in full compliance with all applicable legal requirements and supplementary governmental understandings. 2.) To perform rate analyses for water and sewer services resulting in rates, fees and charges that generally reflect all costs of supplying those services to the customer. 3.) To manage MPU's credit rating at as favorable a level as can be maintained consistent with the needs of the financing and the cost of debt. 4.) To implement a program to educate and professionally develop staff.

Description: The Treasury Management Department with a staff of 4 employees strives to enhance the financial, accounting and reporting functions of McAllen Public Utility by introducing a level of efficiency, transparency and accountability that positively affects the public perception of the financial impact of how the organization operates.	Performance Measures			
	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
	Inputs:			
	Number of full time employees	4	4	4
	Department Expenditures	\$ 415,328	\$ 509,386	\$ 485,870
	Outputs:			
	Preparation of the annual budget	Yes	Yes	Yes
	Preparation/presentation of financial reports	Yes	Yes	Yes
	Annual approval of Investment Policy	Yes	Yes	Yes
	Quarterly approval of investment reports	Yes	Yes	Yes
	Maintenance/enhancement of credit rating	Yes	Yes	Yes
	MPU Funds monitored/reported	13	13	13
	Procurement transactions verified, City-wide	21,800	21,600	21,600
	Procurement card charges, City-wide	\$ 4,600,000	\$ 4,500,000	\$ 4,500,000
	Outstanding Long-term Debt (principal only)	\$ 119,630,000	\$ 132,876,000	\$ 132,876,000
	Investment portfolio managed **	\$ 258,435,524	\$ 270,000,000	\$ 270,000,000
	Effectiveness Measures:			
	Credit rating of revenue bonds	AA+/AA	AA+/AA	AA+/AA
	Efficiency Measures:			
	Percentage of procurement card transactions verified	100%	100%	100%
	Total Outstanding Long-term Debt Per Capita (principal only)	\$ 812	\$ 887	\$ 887
	Blended yield of investment holdings	1.73%	1.25%	2.50%
	Monthly turn-key cost to manage City-wide investment portfolio	52	46	46
	Department expenditures per employee	\$ 103,832	\$ 127,347	\$ 121,468
	Department expenditures per capitaL	\$ 2.82	\$ 3.40	\$ 3.24
				\$ 3.71



Water Fund Customer Relations

<http://www.mcallenpublicutility.com/>

Mission Statement:

The Customer Relations Department is committed to providing outstanding service for our internal and external customers through a friendly, knowledgeable and professional staff that will help inspire, educate and problem-solve for our customers through effective communication.

Contact Us:

Melba D. Carvajal
Director of Finance for
Utilities
Pablo M. Rodriguez
Assistant Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1600

Description:

The Customer Relations Department with a staff of 20 employees serves as the primary point of contact for citizens wishing to connect or disconnect water, sewer, and sanitation services and for payment of those services. McAllen Public Utility strives to continually enhance the services provided to our customers through innovative technology while maintaining some of the lowest utility rates in the Rio Grande Valley and throughout the State of Texas.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 635,069	\$ 682,187	\$ 668,840	\$ 713,151
Employee Benefits	173,164	191,449	191,449	226,307
Supplies	12,118	15,560	12,085	15,560
Other Services and Charges	69,662	149,637	145,757	71,304
Maintenance	38,719	40,534	40,333	42,486
Operations Subtotal	928,732	1,079,367	1,058,464	1,068,808
Capital Outlay	5,985	4,000	4,000	22,170
Total Expenditures	\$ 934,717	\$ 1,083,367	\$ 1,062,464	\$ 1,090,978
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	16	16	16	17
Part-Time	-	-	-	-
Total Positions Authorized	19	19	19	20

MAJOR FY 19-20 GOALS

- 1.) Enhance the quality of service provided to customers through implementation of a Mobile Application as an additional source of payment.
- 2.) Increase volume of Mobile APP customers by 400 accounts.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	19	19	19	20
Number of customer service agents	9	9	9	11
Number of cashiers	9	9	9	9
Department Expenditures	\$ 934,717	\$ 1,083,367	\$ 1,062,464	\$ 1,090,978
Outputs:				
Number of incoming calls	90,800	91,500	91,650	93,383
Number of payments processed	148,975	149,514	149,780	152,777
Number of customers serviced	535,820	537,240	535,820	538,110
Number of active water accounts	46,580	46,795	47,962	47,395
Number of active sewer accounts	41,660	41,512	43,034	43,394
Number of customer complaints	268	280	265	270
Effectiveness Measures:				
Percent of bad debt expense	0.34%	0.34%	0.34%	0.34%
Customer service complaints / 1000 accounts:				
Active Water accounts	5.75	5.98	5.53	5.70
Active Sewer accounts	6.43	6.75	6.16	6.22
Efficiency Measures:				
Incoming calls responded per employee	10,089	10,167	10,183	8,489
Payments processed per employee	16,553	16,613	16,642	16,975
Customers serviced per employee	28,201	28,276	28,201	26,906
Department expenditures per employee	\$ 49,196	\$ 57,019	\$ 55,919	\$ 54,549
Department expenditures per capita	\$ 6.35	\$ 7.23	\$ 7.09	\$ 7.18

WASTEWATER FUND

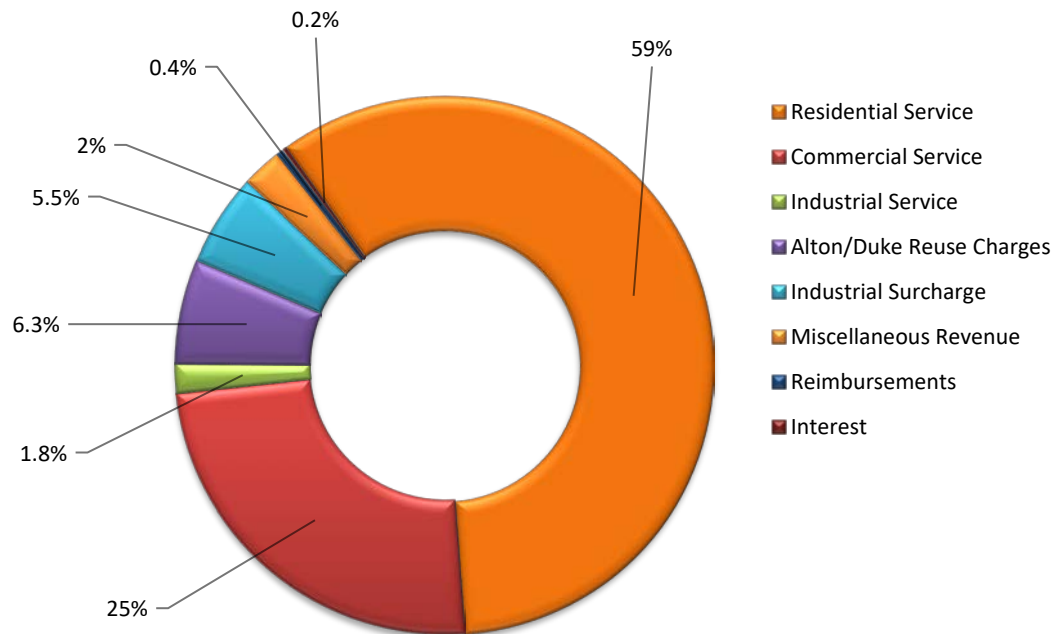
The Wastewater Fund is a major fund that is used to account for the provision of wastewater treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and wastewater collection.

City of McAllen, Texas
Wastewater Fund
Working Capital Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 2,308,055	\$ 2,441,349	\$ 1,934,588	\$ 3,584,888
Revenues:				
Residential Service	10,674,306	12,255,208	10,646,222	13,172,770
Commercial Service	3,889,091	5,271,464	4,032,251	5,489,450
Industrial Service	264,533	390,849	221,969	402,851
Alton User Charges	577,748	650,000	674,873	650,000
Calpine/Duke Reuse Charges	701,434	740,000	741,476	760,000
Industrial Surcharge	975,171	1,240,000	925,326	1,240,000
Misc Non-operating Revenues	221,532	468,000	641,615	538,000
Interest Earned	117,535	54,344	238,821	53,773
Reimbursements	151,727	91,500	36,326	91,500
Total Revenues	17,573,077	21,161,365	18,158,879	22,398,344
Other Financing Sources:				
Operating Transfers In	-	-	3,215,347	-
Total Revenues and Other Sources	17,573,077	21,161,365	21,374,226	22,398,344
TOTAL RESOURCES	\$ 19,881,132	\$ 23,602,714	\$ 23,308,814	\$ 25,983,232
APPROPRIATIONS				
Operating Expenses:				
Administration & General	\$ 1,440,574	\$ 1,636,104	\$ 1,620,476	\$ 1,491,369
Wastewater Treatment Plants	4,106,793	4,821,433	4,484,811	5,015,350
Wastewater Laboratory	448,120	586,070	567,966	579,946
Wastewater Collections	2,211,591	2,285,872	2,312,007	2,371,951
Employee Benefits/Contingency	-	(6,947)	-	136,701
Liability and Misc. Insurance	42,529	65,261	65,261	65,261
Total Operations	8,249,605	9,387,793	9,050,521	9,660,578
Non-Operating Expenses:				
Transfers to Depreciation Funds	2,969,872	3,006,815	3,241,898	3,284,485
Transfers to Debt Service: 2009 - TWDB	1,355,150	1,355,000	1,355,150	1,355,000
Transfers to Debt Service: 2012 - TWDB	125,033	122,839	129,457	132,376
Transfers to Debt Service: 2013 - TWDB	595,787	624,595	624,512	623,348
Transfers to Debt Service: 2015	834,284	854,084	859,672	855,338
Transfers to Debt Service: 2015 - TWDB	1,162,989	1,162,714	1,522,714	1,702,714
Transfers to Debt Service: 2016	1,361,834	1,381,025	1,281,940	1,068,308
Transfers to Debt Service: 2016 - TWDB	94,411	94,061	94,061	94,061
Transfers to Debt Service: 2018 - TWDB	-	-	92,256	102,192
Planned Debt Service	-	194,250	-	-
Transfers to Capital Improvements	1,038,200	1,070,609	1,070,609	837,270
Other Non-operating expenses	58,358	269,100	312,350	118,054
TOTAL APPROPRIATIONS	\$ 17,845,523	\$ 19,522,885	\$ 19,635,140	\$ 19,833,724
Other Changes Affecting Working Capital	(101,021)	(260,266)	(88,786)	(96,857)
ENDING WORKING CAPITAL	\$ 1,934,588	\$ 3,819,563	\$ 3,584,888	\$ 6,052,651

WASTEWATER FUND REVENUES

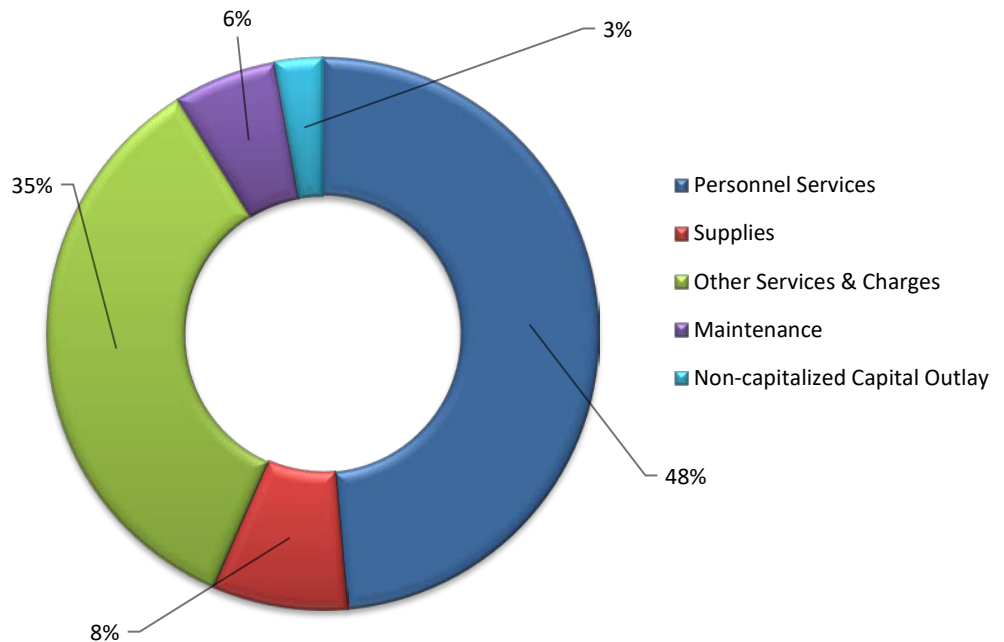
\$22,398,344

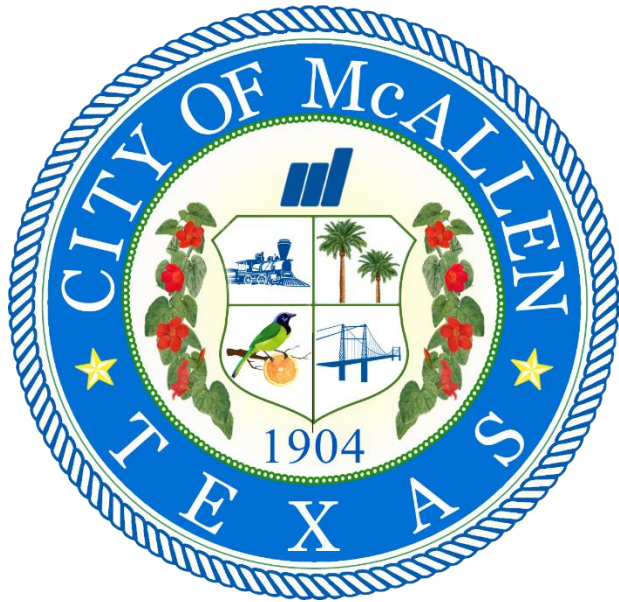


WASTEWATER FUND APPROPRIATION

By Category

\$9,660,578





**City Of McAllen, Texas
Wastewater Fund
Expense Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<u>BY DEPARTMENT</u>				
Admin. and General	\$ 1,440,574	\$ 1,636,104	\$ 1,620,476	\$ 1,491,369
Employee Benefits/Contingency	-	(6,947)	-	136,701
Liability and Miscellaneous Insurance	42,529	65,261	65,261	65,261
Plants and Stations	4,106,793	4,821,433	4,484,811	5,015,350
Laboratory Services	448,120	586,070	567,966	579,946
Wastewater Collection	2,211,591	2,285,872	2,312,007	2,371,951
TOTAL OPERATING EXPENSES	8,249,605	9,387,793	9,050,521	9,660,578
TOTAL EXPENDITURES	\$ 8,249,605	\$ 9,387,793	\$ 9,050,521	\$ 9,660,578
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 3,178,188	\$ 3,464,929	\$ 3,370,548	\$ 3,471,985
Employee Benefits	980,208	1,052,492	1,045,843	1,221,427
Supplies	640,383	746,547	709,868	766,247
Other Services and Charges	2,881,301	3,371,928	3,233,747	3,348,556
Maintenance and Repair Services	526,873	531,513	475,784	580,013
Non-capitalized Capital Outlay	42,654	220,384	214,731	272,350
TOTAL OPERATING EXPENSES	8,249,605	9,387,793	9,050,521	9,660,578
TOTAL EXPENDITURES	\$ 8,249,605	\$ 9,387,793	\$ 9,050,521	\$ 9,660,578
<u>PERSONNEL</u>				
Admin. and General	9	7	7	7
Plants and Stations	47	45	45	45
Laboratory Services	8	10	10	10
Wastewater Collection	26	26	26	26
TOTAL PERSONNEL	90	88	88	88



WasteWater Fund Administration

<http://www.mcallenpublicutility.com/>

Mission Statement:
Serve our customers by ensuring that through proper planning, budgeting, and training; the water and wastewater infrastructure is designed, constructed and maintained in a highly efficient manner that best serves the current and future needs of the City of McAllen and surrounding service area.

Department Summary				
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 430,020	\$ 452,775	\$ 444,401	\$ 469,517
Employee Benefits	189,532	129,330	129,330	124,825
Supplies	14,871	6,000	6,300	6,500
Other Services and Charges	798,713	999,436	1,005,882	854,564
Maintenance	7,438	48,563	34,563	33,563
Operations Subtotal	1,440,574	1,636,104	1,620,476	1,488,969
Capital Outlay	-	-	-	2,400
Operations & Capital Outlay Total	1,440,574	1,636,104	1,620,476	1,491,369
Non- Departmental				
Employee Benefits/Contingency	-	(6,947)	-	136,701
Insurance	42,529	65,261	65,261	65,261
Total Expenditures	\$ 1,483,103	\$ 1,694,418	\$ 1,685,737	\$ 1,693,331
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	4	2	2	2
Part-Time	1	1	1	1
Total Positions Authorized	9	7	7	7

Contact Us:
Marco A. Vega, P.E.,
General Manager
311 N. 15th St P.O.
Box 220 McAllen, TX
78501
(956) 681-1770

MAJOR FY 19-20 GOALS

- 1.) Construction of new maintenance building at South WWTP. (6.4.3)
- 2.) Dicker Road Sewer Project. (6.4.6)
- 3.) Sprague sanitary sewer phase 1 to provide sanitary sewer to north wester city limits. (6.4.12)
- 4.) Continuing with Geographical Positioning System (GPS) - survey of all water and sewer line infrastructure.
- 5.) Implement sewer modeling software to compliment the water model.

Description:
This department also referred to as the Utility Engineering Department, houses a staff of seven whose primary functions relate to wastewater capital project management and oversight, utility-related developmental services and GIS mapping. Currently, primary focus is directed to the South Wastewater Treatment Plant Upgrade project funded by the TWDB.

Performance Measures				
	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	9	7	7	7
Department Expenditures	\$ 1,483,103	\$ 1,694,418	\$ 1,685,737	\$ 1,693,331
Outputs:				
Number of applications	40	70	50	70
Number of permits	700	900	800	900
Number of inspections	800	1,000	900	1,000
Total workload	1,540	1,970	1,750	1,970
Effectiveness Measures:				
Percent of applications approved	100%	100%	100%	100%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
Efficiency Measures:				
Workload per employee	220	281	292	328
Expenditure per workload	\$ 963	\$ 860	\$ 772	\$ 860
Department expenditures per capita	\$ 9.40	\$ 11.17	\$ 9.45	\$ 10.12



WasteWater Fund Plants and Stations

<http://www.mcallenpublicutility.com/>

Mission Statement:

Pretreatment -
Protecting Public
Health and the
Environment
Wastewater Treatment
Plants - Provide safe,
well maintained
Wastewater Treatment
for the citizens of
McAllen, TX

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,550,137	\$ 1,699,210	\$ 1,650,396	\$ 1,685,022
Employee Benefits	445,549	521,277	513,662	531,197
Supplies	138,481	198,700	143,750	201,700
Other Services and Charges	1,784,779	2,095,211	1,899,518	2,183,011
Maintenance	164,333	190,050	160,500	253,050
Operations Subtotal	4,083,279	4,704,448	4,367,826	4,853,980
Capital Outlay	23,514	116,985	116,985	161,370
Operations & Capital Outlay Total	4,106,793	4,821,433	4,484,811	5,015,350
Total Expenditures	\$ 4,106,793	\$ 4,821,433	\$ 4,484,811	\$ 5,015,350
PERSONNEL				
Exempt	5	5	5	5
Non-Exempt	42	40	40	40
Part-Time	-	-	-	-
Total Positions Authorized	47	45	45	45

Contact Us:

David Garza Director
of Wastewater
Systems 4100 Idela
Road McAllen, Tx
78503 (956) 681-1750

MAJOR FY 19-20 GOALS

- 1.) Continue to produce high quality effluent in accordance with TPDES Permit, State, Federal and Local requirements.
- 2.) Provide Better Supervisor to Operator Communication to Ensure all Employees are aware of events going on in MPU.
- 3.) Attend internal and external safety training meetings to increase safety awareness at the workplace.
- 4.) Keep customers informed about Federal, state and local rules & regulations by providing outreach meetings and BMPs.
- 5.) Inform and provide educational outreach of the treatment facilities for area schools and other interested citizens through a National Night Out Event.
- 6.) Ensure continuity of wastewater treatment operations to protect public health and the environment.
- 7.) Increase reuse water discharge for future developments such as 3 Lagos Subdivision with Type 1 Reuse Water.

Description:

The North and South
Plant protects the
Environment and
People from exposure
to Pathogens by
following strict rules
and regulations set
forth by the state of
Texas Commission On
Environmental
Quality. Biosolids by
product of Wastewater
treatment are
Dewatered and dried
to an acceptable set of
rules as well, to be
used for Beneficial
Land Applications.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	47	45	45	45
Department Expenditures	\$ 4,106,793	\$ 4,821,433	\$ 4,484,811	\$ 5,015,350
Outputs:				
Wastewater treated (MGD)	4,617,320	4,619,680	4,456,899	4,451,377
Number of Biosolid Belt Press Roll Offs	990	970	816	841
Number of Drying Beds Harvested	45	40	52	45
Gallons of Reclaim Water taken by Calpine (No.)	1,057,018,000	777,210,000	445,000,000	450,000,000
Gallons of Reclaimed Effluent to Golf Course (So	489,440,000	509,000,000	565,000,000	570,000,000
CBOD TCEQ Permit Parameters	10mg/L	10mg/L	3mg/L	1mg/L
TSS TCEQ Permit Parameters	15mg/L	15mg/L	4mg/L	3mg/L
Ammonia Nitrogen Permit Parameters	2mg/L	2mg/L	1.0mg/L	.50mg/L
Number of applications (Pretreatment)	616	675	660	700
Number of inspections (Pretreatment)	2,150	1,230	1,160	1,200
Total workload	2,766	1,905	2,100	2,350
Effectiveness Measures:				
Percent of Roll Off's Produced	100%	100%	100%	100%
Percent of Drying Beds Harvested	100%	100%	100%	100%
Percent of Reclaim Water Available	100%	100%	100%	100%
CBOD Influent to Effluent % Reduction	99%	99%	99%	99%
TSS Influent to Effluent % Reduction	98%	98%	98%	99%
Percent of application approved (Pretreatment)	100%	100%	100%	100%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
Efficiency Measures:				
Wastewater treated per employee (MGD)	98,241	102,660	99,042	98,919
Department expenditures per capita	\$ 27.88	\$ 32.17	\$ 29.92	\$ 32.99



Wastewater Fund Lab

<http://www.mcallenpublicutility.com/>

Mission

Statement:

To provide excellent laboratory service to the Wastewater Systems through our dedication in accuracy in Quality Assurance and Control Analysis. Excellence is not an act, but a habit.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 291,484	\$ 368,522	\$ 357,942	\$ 369,035
Employee Benefits	87,679	116,881	115,051	124,464
Supplies	56,080	62,847	62,847	67,847
Other Services and Charges	4,132	7,580	7,480	7,580
Maintenance	7,810	8,900	8,900	9,400
Operations Subtotal	447,185	564,730	552,220	578,326
Capital Outlay	935	21,340	15,746	1,620
Operations & Capital Outlay Total	448,120	586,070	567,966	579,946
Total Expenditures	\$ 448,120	\$ 586,070	\$ 567,966	\$ 579,946
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	7	9	9	9
Part-Time	-	-	-	-
Total Positions Authorized	8	10	10	10

Contact Us:

David Garza
Director of Wastewater
Systems
Joel David Garcia
Laboratory Manager
4100 Idela Road
McAllen, TX 78503
(956) 681-1755

MAJOR FY 19-20 GOALS

- 1.) To provide continued technical and analytical support to the pretreatment department for industrial and commercial sampling in accordance with the pretreatment program.
- 2.) To provide reliable analytical support to the Wastewater Treatment Plants to optimize Wastewater Treatment and operations.
- 3.) Continued pursuit of professional development of all Wastewater Laboratory personnel to obtain their Wastewater Class "A" Certification.
- 4.) Continued development of WW Laboratory personal for technical skills and training to continue to achieve and maintain the WW Lab's DMRQA testing results at 100% passing rate.

Description:

Ensure all laboratory tests performed by 8 lab analysts required by Texas Pollutant Discharger Elimination System permit, Pre-treatment regulations, and solid waste are performed by approved methods that require stringent quality control and adherence to scientific principles and safety protocols and are properly reported to the appropriate agency or individual.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	8	10	10	10
Department expenditures	\$ 448,120	\$ 586,070	\$ 567,966	\$ 579,946
Outputs:				
Total BOD Analysis	18,417	18,417	18,417	22,067
Total General Analysis	77,150	78,561	81,042	90,566
Metals	2,000	2,000	2,000	2,000
Table 2 & 3, QC,LL	2,000	2,000	2,000	2,000
TSS	10,500	10,500	10,500	10,500
Effectiveness Measures:				
Daily BOD Analysis	45	45	45	45
Daily General Analysis	162	162	162	162
Weekly Sample Collection	225	225	225	260
Efficiency Measures:				
Lab operating cost / gals. Water	\$ 2.22	\$ 2.22	\$ 2.22	\$ 2.54
Department expenditures per capita	\$ 3.04	\$ 3.83	\$ 3.79	\$ 3.81



WasteWater Fund Wastewater Collections

<http://www.mcallenpublicutility.com/>

Mission Statement:

All Wastewater Collection employees are part of an organization that takes pride in representing one of the leading cities in South Texas. They will dedicate their unconditional time to perform their duties to the best of their abilities ensuring residents of McAllen have uninterrupted flow of their wastewater. They will be respectful and courteous with the public in order to earn their respect and trust.

David Garza
Director of
Wastewater Systems
4100 Idela Road
McAllen, TX 78503

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 906,547	\$ 944,422	\$ 917,809	\$ 948,411
Employee Benefits	257,448	291,951	287,800	304,240
Supplies	430,951	479,000	496,971	490,200
Other Services and Charges	251,148	204,440	255,606	238,140
Maintenance	347,292	284,000	271,821	284,000
Operations Subtotal	2,193,386	2,203,813	2,230,007	2,264,991
Capital Outlay	18,205	82,059	82,000	106,960
Operations & Capital Outlay Total	2,211,591	2,285,872	2,312,007	2,371,951
Total Expenditures	\$ 2,211,591	\$ 2,285,872	\$ 2,312,007	\$ 2,371,951
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	25	25	25	25
Total Positions Authorized	26	26	26	26

MAJOR FY 19-20 GOALS

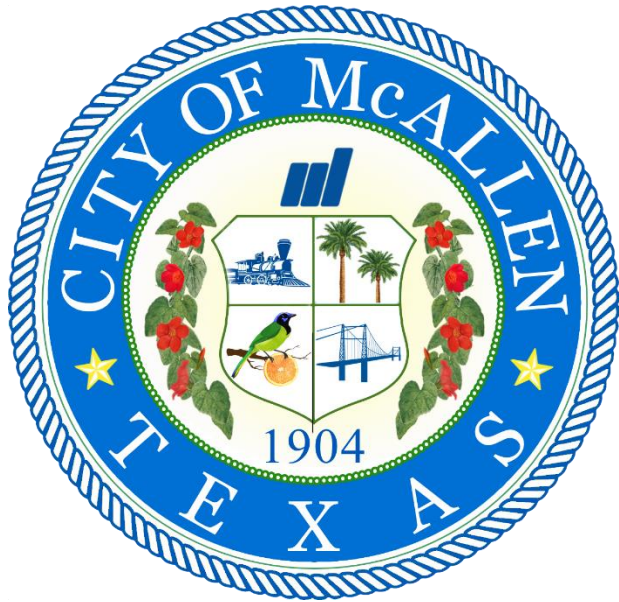
- 1.) Train appropriate personnel to implement and promote safety in the workforce.
- 2.) Continue conducting evaluation/analysis of odor control chemicals feed rates to increase effectiveness and while addressing odor complaints.
- 3.) Regularly assess the conditions of sewer mains to provide timely rehabilitation, replacement & to prevent infiltration.
- 4.) Continue televising sewer lines with the Granite XP software and identify areas in need of rehabilitation.
- 5.) Continue GPS of sanitary manholes in order to update sewer atlas.
- 6.) Provide quick response to customer inquiries & service requests to all residents and visitors of McAllen.
- 7.) Continue to promote and educate the public on applicable Sewer Collection regulations and policies to assist in the effective and efficient operation and maintenance of the Collection System.

Description:

The Wastewater Collections Department oversees 58 liftstations, 550 miles of various size sewer lines, 6"-54" and 8500 manholes. The department's goal is to maintain in good working order the entire sanitary sewer system, to provide the citizens of McAllen & Alton a healthy and safe environment, assuring the safe transport of all wastewater to its destination for treatment & disposal.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	26	26	26	26
Department Expenditures	\$ 2,211,591	\$ 2,285,872	\$ 2,312,007	\$ 2,371,951
Outputs:				
Number of rehabilitated manholes	28	100	100	100
Footage of SS Lines Cleaned	729,925	600,000	700,000	700,000
Number of ft. cleaned/day	2,829	2,000	2,500	2,500
Televising of System (ft)	2,827	30,000	30,000	30,000
Number of ft. televised/day	15	1,000	1,000	1,000
Effectiveness Measures:				
Ft. of line cleaned/day	2,829	2,000	2,500	2,500
Respond to sanitary sewer interruptions	469	400	400	400
Sanitary sewer interruption on city side	244	200	200	200
Sanitary sewer interruption on customer side	225	200	200	200
Respond to stoppages within one hour or less	100%	100%	100%	100%
Efficiency Measures:				
Reduction of sewer backup	100%	100%	100%	100%
Reduction of customer complaints	100%	100%	100%	100%
Department expenditures per capita	\$ 15.01	\$ 14.37	\$ 15.43	\$ 15.60



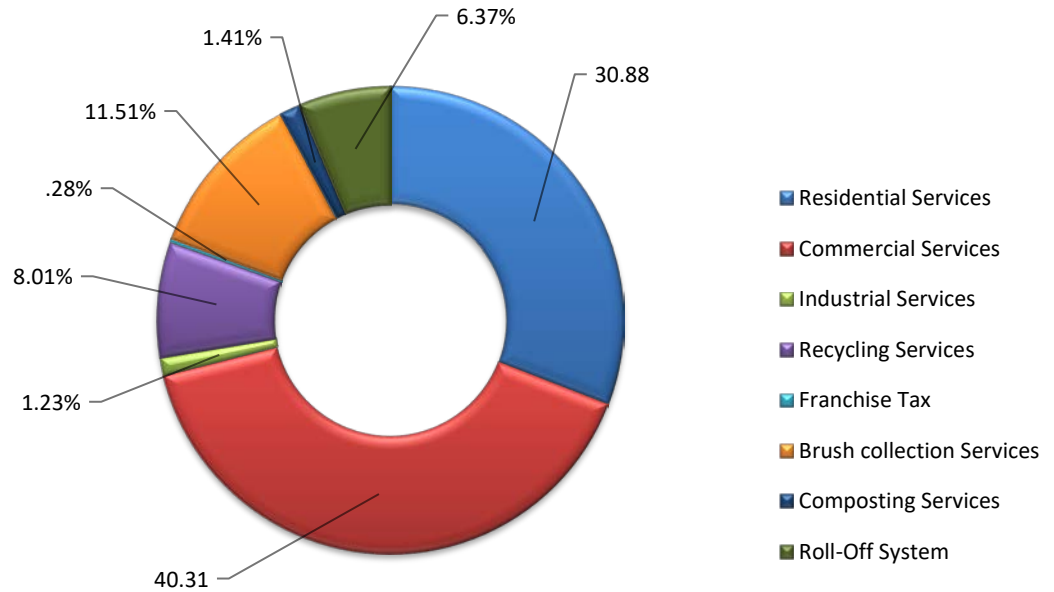
SANITATION FUND

The Sanitation Fund is a major fund that is used to account for the provision of sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, garbage pickup, brush collection, and recycle operations.

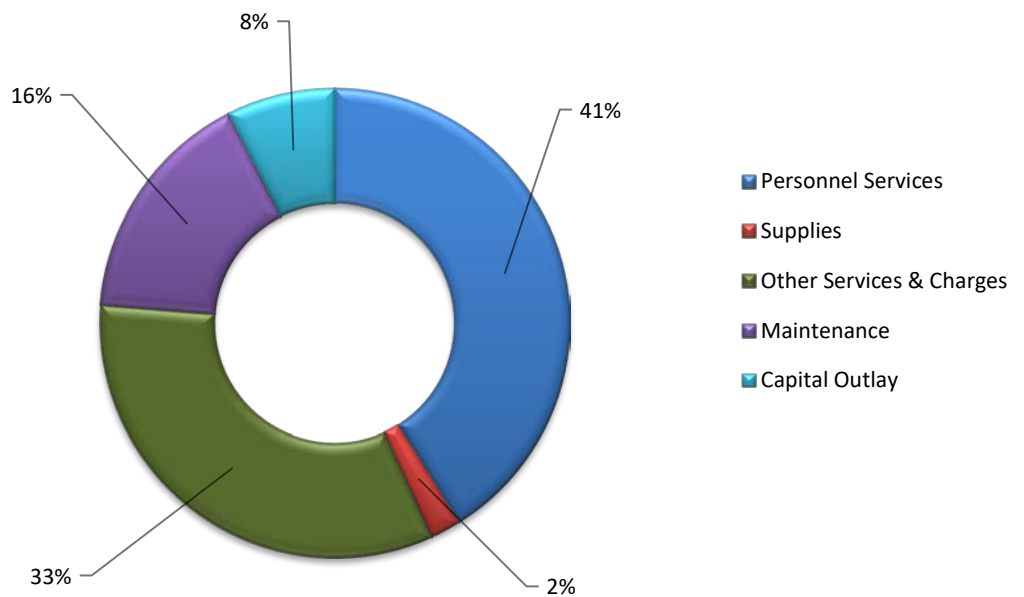
**City of McAllen, Texas
Sanitation Fund
Working Capital Summary**

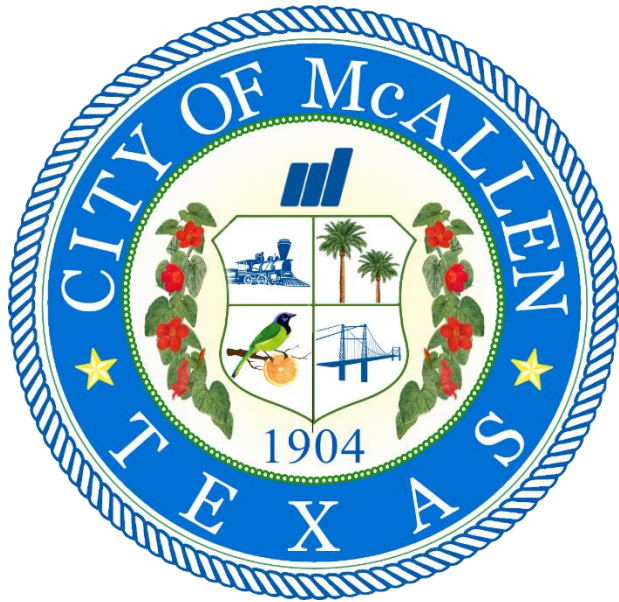
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 10,379,796	\$ 10,572,587	\$ 11,271,259	\$ 12,521,468
Revenues:				
Residential Collection	5,436,245	6,440,000	6,400,000	6,550,000
Commercial Collection	7,675,156	8,506,182	8,450,000	8,550,000
Industrial Collection	241,950	255,000	255,000	260,000
Brush Collection	2,559,233	2,401,000	2,402,000	2,411,000
Recycling Fee	1,262,881	1,200,000	1,195,000	1,200,000
Recycling Sales	528,510	500,000	500,000	500,000
Drop-off Disposal Fee	606	2,000	2,000	2,000
Roll-off System	1,280,573	1,350,000	1,340,000	1,350,000
Composting	351,874	300,000	300,000	300,000
Brush Disposal	40,345	30,000	30,000	30,000
Fixed assets - Sale of Property	72,800	-	40,000	-
Garbage Franchise Tax	70,872	60,000	60,000	60,000
Reimbursements	77,818	-	-	-
Miscellaneous	54,540	-	6,000	-
Interest Earned	127,118	-	92,000	-
Total Revenues	<u>19,780,520</u>	<u>21,044,182</u>	<u>21,072,000</u>	<u>21,213,000</u>
TOTAL RESOURCES	<u>\$ 30,160,316</u>	<u>\$ 31,616,769</u>	<u>\$ 32,343,259</u>	<u>\$ 33,734,468</u>
APPROPRIATIONS				
Expenses:				
Composting	\$ 893,463	\$ 929,510	\$ 916,889	\$ 871,809
Residential	3,936,794	4,183,180	4,021,391	3,974,639
Commercial Box	4,879,815	4,866,102	4,732,073	4,878,714
Roll-Off	1,023,369	1,079,841	1,051,757	1,038,873
Brush Collection	3,197,617	3,381,662	3,346,893	3,455,689
Recycling	1,643,199	1,717,943	1,704,945	1,711,450
Street Cleaning	475,897	474,500	466,437	526,086
Administration	2,359,732	2,517,083	2,353,559	2,573,644
Liability Insurance	104,034	104,034	104,034	104,034
Capital Outlay	426,520	874,650	626,862	1,544,500
Other Agencies	41,550	41,550	41,550	41,550
Total Operating Expenses	<u>18,981,991</u>	<u>20,170,055</u>	<u>19,366,390</u>	<u>20,720,988</u>
Other Financing Sources (Uses):				
Transfers Out - Health Insurance Fund	<u>72,662</u>	<u>455,401</u>	<u>455,401</u>	<u>199,784</u>
TOTAL APPROPRIATIONS	<u>19,054,653</u>	<u>20,625,456</u>	<u>19,821,791</u>	<u>20,920,772</u>
Revenues over/(under) Expenditures	<u>725,867</u>	<u>418,726</u>	<u>1,250,209</u>	<u>292,228</u>
Other Items Affecting Working Capital	<u>165,596</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 11,271,259</u>	<u>\$ 10,991,313</u>	<u>\$ 12,521,468</u>	<u>\$ 12,813,696</u>

SANITATION FUND REVENUES **By Source** **\$21,213,000**



SANITATION FUND APPROPRIATION **By Category** **\$20,720,988**





**City of McAllen, Texas
Sanitation Fund
Expense Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<u>BY DEPARTMENT</u>				
Composting	\$ 900,319	\$ 995,510	\$ 976,301	\$ 881,809
Residential	3,967,349	4,263,180	4,101,391	4,130,139
Commercial Box	4,964,458	4,975,602	4,841,573	5,030,214
Roll-Off	1,064,144	1,099,841	1,071,757	1,062,873
Brush Collection	3,199,992	3,594,662	3,371,493	3,923,689
Street Cleaning	475,897	474,500	466,437	526,086
Recycling	1,741,430	1,798,793	1,785,795	2,091,950
Facilities Administration	2,668,402	2,967,967	2,751,643	3,074,228
TOTAL EXPENDITURES	\$ 18,981,991	\$ 20,170,055	\$ 19,366,390	\$ 20,720,988
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 5,584,569	\$ 6,148,031	\$ 5,542,302	\$ 6,179,463
Employee Benefits	2,113,202	2,157,255	2,155,682	2,330,630
Supplies	354,951	444,094	421,008	441,294
Other Services and Charges	7,224,350	7,027,731	7,132,477	6,706,807
Maintenance and Repair Services	3,132,813	3,372,710	3,342,475	3,372,710
Liability Insurance	104,034	104,034	104,034	104,034
TOTAL OPERATING EXPENSES	18,513,921	19,253,855	18,697,978	19,134,938
Capital Outlay	426,520	874,650	626,862	1,544,500
Other Agencies	41,550	41,550	41,550	41,550
TOTAL EXPENDITURES	\$ 18,981,991	\$ 20,170,055	\$ 19,366,390	\$ 20,720,988
<u>PERSONNEL</u>				
Composting	10	11	10	10
Residential	34	34	34	33
Commercial Box	30	30	30	31
Roll Off	6	7	7	7
Brush Collection	39	39	39	39
Street Cleaning	5	5	5	6
Recycling	32	31	31	31
Facilities Administration	20	20	20	20
TOTAL PERSONNEL	176	177	176	177



Sanitation Fund Composting

www.mcallen.net/green

Mission Statement: "The Composting Facility is committed to the City of McAllen's sustainability efforts by producing a soil enriched product for the beautification and sustainability of our environment."	Department Summary				
		Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
	Expenditure Detail:				
	Personnel Services				
	Salaries and Wages	\$ 314,541	\$ 332,997	\$ 310,244	\$ 331,693
	Employee Benefits	89,784	109,400	109,400	113,503
	Supplies	24,075	26,000	26,032	26,000
	Other Services and Charges	341,529	339,138	339,238	278,638
	Maintenance	123,534	121,975	131,975	121,975
	Operations Subtotal	893,463	929,510	916,889	871,809
	Capital Outlay	6,856	66,000	59,412	10,000
	Total Expenditures	\$ 900,319	\$ 995,510	\$ 976,301	\$ 881,809
	PERSONNEL				
	Exempt	1	1	1	1
	Non-Exempt	9	9	9	9
	Part-Time	-	1	-	-
	Total Positions Authorized	10	11	10	10
	Resources	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
	Related Revenue Generated	\$ 316,590	\$ 350,000	\$ 325,000	\$ 300,000

Contact Us:

Elvira Alonzo
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MAJOR FY 19-20 GOALS

- 1.) Continue efforts to increase sales of enhance compost marketing. (1.4.5)
- 2.) Continue to maintain high standards for large composting vehicles. (6.1.7)
- 3.) Continue marketing/advertising Nature Organics products through multimedia outlets.
- 4.) Increase sales of Nature Organics Products by 5%.
- 5.) Increase green waste feedstock by 5%.
- 6.) Continue to participate in events such as Home & Garden Show; Farmers Market, and Palm fest to continue to promote Nature's Organic Products to the Public.

Description:

The Compost Facility is a division under Public Works. The Compost Facility processes all collected brush to produce nutrient rich mulch and compost that is marketed throughout the Valley.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	10	10	10	10
Department Expenditures	\$ 900,319	\$ 995,510	\$ 976,301	\$ 881,809
Total Brush Received (Cubic Yards)	251,236	240,000	240,000	240,000
Brush Department Collection (Cubic Yards)	216,819	200,000	200,000	200,000
Brush from Landscapers/Parks (Cubic Yards)	34,420	30,000	30,000	30,000
Vegetable/Green Waste (Tons)	4,798	5,000	5,000	5,000
Outputs:				
Brush Ground (Cubic Yards)	184,549	190,000	190,000	190,000
Mulch produced (Cubic Yards)	16,957	30,000	20,000	20,000
Organic Compost Produced (Cubic Yards)	12,155	15,000	15,000	15,000
Mulch and Compost provided for City Projects (Cubic Yards)	1,907	1,000	1,000	1,000
Effectiveness Measures:				
Compost and Mulch Sales (Cubic Yards)	15,531	19,000	19,000	19,000
Cost avoidance - to City projects	\$ 30,512	\$ 16,000	\$ 16,000	\$ 16,000
Efficiency Measures:				
Processing cost per cubic yard	\$ 4.71	\$ 5.16	\$ 5.05	\$ 4.56



Sanitation Fund Residential

www.mcallen.net/publicworks

Mission Statement:

"To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,095,094	\$ 1,252,829	\$ 1,108,100	\$ 1,204,079
Employee Benefits	459,981	437,438	437,438	422,700
Supplies	27,761	35,859	25,900	35,859
Other Services and Charges	1,530,125	1,522,473	1,575,953	1,377,420
Maintenance	823,833	934,581	874,000	934,581
Operations Subtotal	3,936,794	4,183,180	4,021,391	3,974,639
Capital Outlay	30,555	80,000	80,000	155,500
Total Expenditures	\$ 3,967,349	\$ 4,263,180	\$ 4,101,391	\$ 4,130,139
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	32	32	32	31
Total Positions Authorized	34	34	34	33
Resources				
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Related Revenue Generated	\$ 5,436,245	\$ 6,440,000	\$ 6,400,000	\$ 6,550,000

Contact Us:

Elvira Alonzo
Director
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MAJOR FY 19-20 GOALS

- 1.) Continue to identify and transition residential alley collection to curbside collection for 1,000 homes to increase efficiency and reduce empty cart set-outs.
- 2.) Perform condition assessments on refuse and recycling bins for 2,000 accounts annually.
- 3.) Refurbish 700 carts annually at residential service locations to improve aesthetics.

Description:

The Residential Department provides automated refuse and recycling collection service to residences, automated paper recycling service for commercial establishments, and solid waste management to the downtown business district.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	34	34	34	33
Department Expenditures	\$ 3,967,349	\$ 4,263,180	\$ 4,101,391	\$ 4,130,139
Outputs:				
Total number of customers / service point	35,941	35,956	36,364	36,664
Number of Solid Waste collection routes per week	35	39	39	39
Number of Recycling collection routes per week	28	28	28	28
Number of "Missed Service" calls	5,438	2,000	5,259	2,000
Revenue generated	\$ 5,436,245	\$ 6,440,000	\$ 6,400,000	\$ 6,550,000
Total solid waste tonnage landfill	34,760	33,805	36,004	35,000
Landfill tipping costs - Residential	\$ 594,181	\$ 583,137	\$ 618,261	\$ 603,750
Effectiveness Measures:				
"Missed Service" calls per 1000 accounts	151	56	145	55
Efficiency Measures:				
Solid Waste tonnage (black bin) collected per account per year	0.97	0.94	0.99	0.95
Solid Waste tonnage collected per route per week	19	17	18	17
Total cost per ton - collected and disposal	\$ 114.14	\$ 126.11	\$ 113.91	\$ 118.00
Total Cost per Service Point	\$ 110.39	\$ 118.57	\$ 112.79	\$ 112.65
Accounts served per route	1,027	922	932	940



Sanitation Fund Commercial Box

www.mcallen.net/publicworks

Mission Statement: "To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."	Department Summary				
	Expenditure Detail:	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
	Personnel Services				
	Salaries and Wages	\$ 1,053,589	\$ 1,084,094	\$ 970,100	\$ 1,126,906
	Employee Benefits	434,287	379,437	379,437	408,401
	Supplies	37,218	44,479	36,200	44,479
	Other Services and Charges	2,274,946	2,198,616	2,206,336	2,139,452
	Maintenance	1,079,774	1,159,476	1,140,000	1,159,476
	Operations Subtotal	4,879,815	4,866,102	4,732,073	4,878,714
	Capital Outlay	84,643	109,500	109,500	151,500
	Total Expenditures	\$ 4,964,458	\$ 4,975,602	\$ 4,841,573	\$ 5,030,214
	PERSONNEL				
	Exempt	1	1	1	1
	Non-Exempt	29	29	29	30
	Part-Time	-	-	-	-
	Total Positions Authorized	30	30	30	31
	Resources	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
	Related Revenue Generated	\$ 7,814,297	\$ 7,739,550	\$ 7,837,000	\$ 7,837,000

Contact Us:

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Director
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MAJOR FY 19-20 GOALS

- 1.) Repaint and refurbish 200 refuse and recycling dumpsters annually to defer capital expenditure purchases by approximately \$100,000.
- 2.) Repaint 500 dumpsters annually at customer's service locations to improve aesthetics.
- 3.) Repaint/Refurbish all downtown mounted trash receptacles.

Description:

The Commercial Box Department provides automated refuse and recycling collection service to multi-family, commercial, and industrial accounts.

Performance Measures				
	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	30	30	30	31
Waste collection routes - Dumpsters	14	14	14	14
Department Expenditures	\$ 496,457	\$ 4,975,602	\$ 4,841,573	\$ 5,030,214
Outputs:				
Number of customers/service points	4,930	4,944	4,947	4,952
Number of "Missed Service" calls	163	100	115	100
Revenue generated - Dumpsters	\$ 7,917,106	\$ 8,761,182	\$ 8,705,000	\$ 8,810,000
Total solid waste landfilled - tons	77,092	74,368	75,979	76,056
Landfill tipping costs - Commercial	\$ 1,329,615	\$ 1,282,847	\$ 1,320,237	\$ 1,311,962
Effectiveness Measures:				
"Missed Service" calls per 1000 accounts	33	20	23	20
Efficiency Measures:				
Solid Waste tonnage collected per account per year	15.64	15.04	15.36	15.36
Solid Waste tonnage collected per route per week	105.90	102.15	104.37	104.47
Number of accounts per route - Dumpsters	352	353	353	354
Total cost per ton - collection and disposal	\$ 6.44	\$ 66.91	\$ 63.72	\$ 66.14
Average Cost per Service Point	\$ 100.70	\$ 1,006.39	\$ 978.69	\$ 1,015.79



Sanitation Fund Roll-Off

www.mcallen.net/publicworks/rolloff

Mission Statement: "A mission of the City of McAllen Solid Waste Division is to provide courteous, safe, cost efficient and environmentally responsible refuse disposal to residents, businesses, and the construction industry and to enhance the quality of life by promoting sustainable practices."	Department Summary				
	Expenditure Detail:		Actual	Adj. Budget	Estimated
			17-18	18-19	18-19
					Budget
					19-20
	Personnel Services				
	Salaries and Wages	\$	190,600	\$ 254,890	\$ 197,880
	Employee Benefits		91,607	97,220	97,220
	Supplies		3,734	5,750	4,500
	Other Services and Charges		488,356	472,107	502,157
	Maintenance		249,072	249,874	250,000
Operations Subtotal			1,023,369	1,079,841	1,051,757
Capital Outlay			40,775	20,000	20,000
Total Expenditures		\$	1,064,144	\$ 1,099,841	\$ 1,071,757
PERSONNEL					\$ 1,062,873
Exempt			-	1	1
Non-Exempt			6	6	6
Part-Time			-	-	-
Total Positions Authorized			6	7	7
Resources					
			Actual	Adj. Budget	Estimated
			17-18	18-19	18-19
					Budget
					19-20
Related Revenue Generated		\$	1,318,766	\$ 1,300,000	\$ 1,300,000

Contact Us:

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MAJOR FY 19-20 GOALS

- 1.) Repaint and refurbish 30 roll-offs annually to defer capital expenditures by approximately \$120,000.
- 2.) Continue to partner with the Imagine Tomorrow project to support revitalization efforts within the City.
- 3.) Seek partnerships with big-box retailers to increase cardboard recycling by 10% through the service of roll-off compactors.

Description:

The Roll-Off Department provides refuse and recycling collection service to commercial establishments and the construction industry.

Performance Measures				
	Actual	Goal	Estimated	Goal
	FY 17-18	FY 18-19	FY 18-19	FY 19-20
Inputs:				
Number of full time employees	6	7	7	7
Roll-Off Drivers	6	6	6	6
Department Expenditures	\$ 1,064,144	\$ 1,099,841	\$ 1,071,757	\$ 1,062,873
Outputs:				
Number of new placements	484	475	455	475
Number of Empty & Returns	3,144	3,300	2,977	3,300
Number of closed out accounts	484	450	446	450
Revenue generated - Roll-Offs	\$ 1,280,573	\$ 1,350,000	\$ 1,340,000	\$ 1,350,000
Total solid waste collected (tons)	19,488	19,000	19,943	19,500
Landfill tipping costs	\$ 313,441	\$ 294,500	\$ 319,950	\$ 302,250
Efficiency Measures:				
Average Cost/Service per Empty & Return	\$ 293.31	\$ 293.29	\$ 313.10	\$ 283.43
Solid waste tonnage collected per truck per year	3,248	3,167	3,324	3,250
Solid waste tonnage collected per truck per week	62.46	60.90	63.92	62.50
Total cost per ton - collection and disposal	\$ 55	\$ 57	\$ 54	\$ 55
Total number of empty & returns serviced per driver	605	625	571	625



Sanitation Fund Brush

www.mcallen.net/publicworks/brush

Mission

Statement:

"The City of McAllen Brush Department is committed to arboreal beautification of our city through the care and preservation of its tree canopy and the collection of brush and bulky waste."

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,253,240	\$ 1,328,376	\$ 1,248,458	\$ 1,329,500
Employee Benefits	431,021	481,796	481,796	611,899
Supplies	199,465	257,320	257,320	257,320
Other Services and Charges	802,365	773,639	774,319	716,439
Maintenance	511,526	540,531	585,000	540,531
Operations Subtotal	3,197,617	3,381,662	3,346,893	3,455,689
Capital Outlay	2,375	213,000	24,600	468,000
Total Expenditures	\$ 3,199,992	\$ 3,594,662	\$ 3,371,493	\$ 3,923,689
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	38	38	38	38
Total Positions Authorized	39	39	39	39
Resources				
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Related Revenue Generated	\$ 2,524,728	\$ 2,199,217	\$ 2,199,217	\$ 2,400,000

Contact Us:

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Director
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(956) 681-4050

MAJOR FY 19-20 GOALS

- 1.) Provide monthly Brush collection service to increase citizen ratings. (5.2.6)
- 2.) Continue Urban Forestry Care and Management program.
- 3.) Collaborate with Code Enforcement to prevent illegal dumping through education and neighborhood cleanups.
- 4.) Continue a public outreach campaign on the dangers of improper brush/debris placement on utilities to reduce property damage incidents.

Description:

The Brush Department is a division under the direction of Public Works. The Brush Department with the help of 39 employees provides a vital service to the community by collecting all brush, bulky waste, and providing educational services that promote the care and preservation of the city's tree canopy.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	39	39	39	39
Number of Brush collection crews	10	10	10	10
Department Expenditures	\$ 3,199,992	\$ 3,594,662	\$ 3,371,493	\$ 3,923,689
Outputs:				
Total customer accounts/service points per month	41,291	41,000	41,313	41,619
Total Brush curbside collection recycled (cubic yards)	216,816	230,000	230,000	230,000
Total bulky waste collected - tonnage	6,607	6,500	6,500	6,700
Number of Missed Service calls per month	34	40	40	40
Number of Hot Shot Crew Work Order requests	1	20	20	20
Number of work orders - Tree Trimming Service	60	200	200	200
Effectiveness Measures:				
Percent recycled of total collection	80%	81%	81%	81%
Cost avoidance of brush to compost	\$ 776,582	\$ 823,804	\$ 823,804	\$ 823,804
Citizens Rating for Yard Waste Pick Up as Utility Service*	60%	60%	60%	60%
Efficiency Measures:				
Brush (cu yd) collected per crew per week	417	442	442	442



Sanitation Fund Street Cleaning

www.mcallen.net/publicworks/streets

Mission Statement:

"Dedicated to enhance the aesthetics and improve drainage conditions in our city by keeping the streets clean in all residential, commercial, and industrial areas. This service shall be provided in a safe, professional, reliable, efficient, and eager to help disposition."

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 184,667	\$ 180,964	\$ 172,000	\$ 216,352
Employee Benefits	85,192	68,017	68,017	84,015
Supplies	1,248	2,330	2,600	2,530
Other Services and Charges	108,602	111,762	111,820	111,762
Maintenance	96,188	111,427	112,000	111,427
Operations Subtotal	475,897	474,500	466,437	526,086
Capital Outlay	-	-	-	-
Total Expenditures	\$ 475,897	\$ 474,500	\$ 466,437	\$ 526,086
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	5	5	5	6
Total Positions Authorized	5	5	5	6

MAJOR FY 19-20 GOALS

- 1.) Adopt Storm Water Management Ordinance. (4.4.2)
- 2.) Continually remove weed/tree growth and garbage in open drainage facilities. (6.3.7)
- 3.) Reprofile main drain ditches wider and deeper. (6.3.8)
- 4.) Improve drainage channel maintenance access. (6.3.9)
- 5.) Inspections and flushing of Storm Systems. (6.3.10)
- 6.) Continue to Drain channel erosion mitigation. (6.3.11)
- 7.) Continue to monitor Storm water Quality. (6.3.12)
- 8.) Install and maintain storm sewer infrastructure. (6.3.13)
- 9.) Operate and maintain storm water pump station and gate structure outfall operations. (6.3.14)
- 10.) Sweep the downtown areas 6 days a week and City facilities weekly to improve aesthetics and retail curb appeal. (6.3.15)

Contact Us:

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Description:

The Street Cleaning Department is a division of Public Works. Through its staff of five (6) employees the department sweeps all city streets. Effective street sweeping operations enhance our city beautification efforts and conforms with storm water pollution prevention regulations.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees/sweepers	5	5	5	6
Department Expenditures	\$ 475,897	\$ 474,500	\$ 466,437	\$ 526,086
Total street inventory - gutter miles	1,588	1,588	1,588	1,588
Residential - gutter miles	1,240	1,240	1,240	1,240
Arterial & collector - gutter miles	334	334	334	334
Downtown district - gutter miles	13.6	13.6	13.6	13.6
Outputs:				
Citizen request for service	258	270	390	300
Special events	17	10	15	15
In-house requests	32	40	32	40
Gutter miles swept - All	14,550	15,330	13,000	15,000
Gutter miles swept - Residential	4,535	3,860	4,100	4,500
Gutter miles swept - Arterial & Collector	3,760	4,460	2,410	4,000
Gutter miles swept - Downtown District	4,665	5,150	4,500	4,800
City properties swept- Lane Miles	1,593	1,855	1,730	1,850
Street cleaning debris collected - cubic yards	8,331	8,210	7,910	8,350
Effectiveness Measures:				
Number of requests for service per 1000 residents	1.75	1.83	2.60	1.97
Efficiency Measures:				
Residential street sweeping cycles - cycles per year	4	3	3	4
Arterial and collector street sweeping - cycles per year	11	13	7	12
Downtown business district - cycles per yr	343	379	331	353
Cost of street cleaning - cost per gutter mile	\$ 32.71	\$ 30.95	\$ 35.88	\$ 35.07
Department expenditures per capita	\$ 3.23	\$ 3.21	\$ 3.11	\$ 3.46



Sanitation Fund Recycling

www.mcallen.net/publicworks/recycle

Mission Statement:

" The City of McAllen Recycling Center is committed to reducing solid waste and maximizing recycling rates for the City of McAllen. We are committed to broadening product markets and educating the public on proper recycling."

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 863,687	\$ 850,816	\$ 823,400	\$ 852,111
Employee Benefits	209,242	280,784	280,784	287,903
Supplies	46,527	53,606	53,606	53,606
Other Services and Charges	327,118	332,988	347,155	318,081
Maintenance	196,625	199,749	200,000	199,749
Operations Subtotal	1,643,199	1,717,943	1,704,945	1,711,450
Capital Outlay	98,231	80,850	80,850	380,500
Total Expenditures	\$ 1,741,430	\$ 1,798,793	\$ 1,785,795	\$ 2,091,950
PERSONNEL				
Exempt	4	3	3	3
Non-Exempt	18	19	19	19
Part-Time	10	9	9	9
Total Positions Authorized	32	31	31	31
Resources				
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Related Revenue Generated	\$ 1,898,042	\$ 1,692,565	\$ 1,693,000	\$ 1,700,000

Contact Us:

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Director
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(956) 681-4000

MAJOR FY 19-20 GOALS

- 1.) Create a new program to eliminate trash contamination in recycling bins. (1.4.6)
- 2.) Increase commercial recycling by adding more routes.(1.4.7)
- 3.) Implement new "Recycle Right" program to dramatically reduce contamination and heavy labor costs. (5.1.2)
- 4.) Continue to implementation of Sanitation Ordinance enforcement of proper bin use. (5.1.3)
- 5.) Increase the commercial recycling account by adding 50 new accounts.
- 6.) Increase outreach program/presentations in schools, non-profit organizations, and city events by 10%.
- 7.) Increase curbside recycling tonnage by 10%.

Description:

The Recycling Center is a division under Public Works. The Recycling Center provides a vital service to the community with a staff of 31 employees accepting, processing, managing, and selling recyclable commodities to the various markets.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	22	22	22	22
Number of part-time equivalents	10	9	9	9
Department Operating Expenditures	\$ 1,741,430	\$ 1,798,793	\$ 1,785,795	\$ 2,091,950
Total Tons of Material Received	8,292	10,000	10,000	9,000
Outputs:				
Total residential accounts / service points	35,941	35,956	36,364	36,664
Total business / school service points	892	1,000	1,000	1,050
Total solid waste recycled - tons	4,643	5,300	5,300	5,600
Total curb side collections - tons	2,066	2,500	2,500	2,500
Total drop-off collections - tons	644	800	800	800
Total business / school collections - tons	1,583	1,500	1,500	1,800
Total municipalities - tons	350	500	500	500
Total tonnage landfill	3,648	4,000	4,000	4,000
Recycling sales revenue	\$ 528,510	\$ 500,000	\$ 500,000	\$ 500,000
Effectiveness Measures:				
Cost avoidance - Recyclables diverted from landfill	\$ 146,951	\$ 167,745	\$ 167,745	\$ 177,240
Residential Blue Bin Recycling Diversion Rate	36%	38%	38%	38%
Citizens Rating for Quality of overall natural environment in McAllen - Community's Natural Environment	74%	74%	74%	74%
Efficiency Measures:				
Tonnage sorted per week	159.46	192.31	192.31	173.08
Recyclable processing cost per ton	\$ 300.34	\$ 270.01	\$ 267.56	\$ 306.20



Mission Statement:

Committed to provide administrative support to all thirteen (13) divisions of Public Works that sustains the overall goal to provide a high quality of life through the proper maintenance of public infrastructure, city fleet, and effective solid waste management.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 629,151	\$ 863,065	\$ 712,120	\$ 863,621
Employee Benefits	312,088	225,522	225,522	222,818
Supplies	14,923	18,750	14,850	15,750
Other Services and Charges	1,351,309	1,277,008	1,275,499	1,332,508
Maintenance	52,261	55,097	49,500	55,097
Operations Subtotal	2,359,732	2,439,442	2,277,491	2,489,794
Capital Outlay	163,086	305,300	252,500	355,000
Other Agencies	41,550	41,550	41,550	41,550
Total Operations & Capital Outlay	2,564,368	2,786,292	2,571,541	2,886,344
Non Departmental				
Insurance	104,034	104,034	104,034	104,034
Contingency	-	77,641	76,068	83,850
Total Expenditures	\$ 2,668,402	\$ 2,967,967	\$ 2,751,643	\$ 3,074,228
PERSONNEL				
Exempt	6	7	7	7
Non-Exempt	13	12	11	11
Part-Time	1	1	2	2
Total Positions Authorized	20	20	20	20

Contact Us:

Elvira Alonzo
Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 19-20 GOALS

- 1.) Continue to use GPS/GIS technology to track inventory assets in the field. (5.3.3)
- 1.) Identify and purchase approximately 60 acres of land to relocate the current Compost facilities.
- 2.) Initiate design services for a new Recycling education/administration building.
- 3.) Continue collaboration with Keep McAllen Beautiful (KMB) on new recycling education initiatives.
- 4.) Collaborate with the City of Mission to accept single stream recyclables in fiscal year 2019-2020.

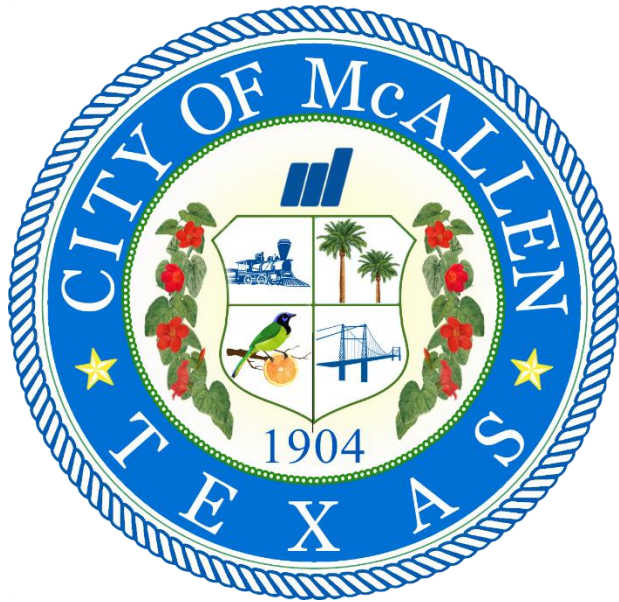
Description:

The Facility Administration Department through its staff of nineteen (20) employees provide administrative management support that facilitates the delivery of high quality customer service to internal and external customers.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	19	19	18	18
Department Expenditures	\$ 2,668,402	\$ 2,967,967	\$ 2,751,643	\$ 3,074,228
Total Revenues Managed	\$ 19,780,520	\$ 21,045,182	\$ 21,072,000	\$ 21,213,000
Total Expenditures Managed	\$ 18,981,991	\$ 20,006,755	\$ 19,367,963	\$ 20,455,517
Number of Sanitation Accounts	40,871	40,900	41,311	41,616
Outputs:				
Number of Public Outreach Events	4	4	10	6
Number of Educational Sessions Presented	20	24	35	30
Effectiveness Measures:				
Number of individuals reached	N/A	140,000	135,000	140,000
Number of educational material distributed	38,000	38,000	45,000	41,000
Efficiency Measures:				
Expenditure dollars managed per member of the management staff	\$ 999,052	\$ 1,052,987	\$ 1,075,998	\$ 1,136,418

*N/A=Not Available, N/P=Not Provided



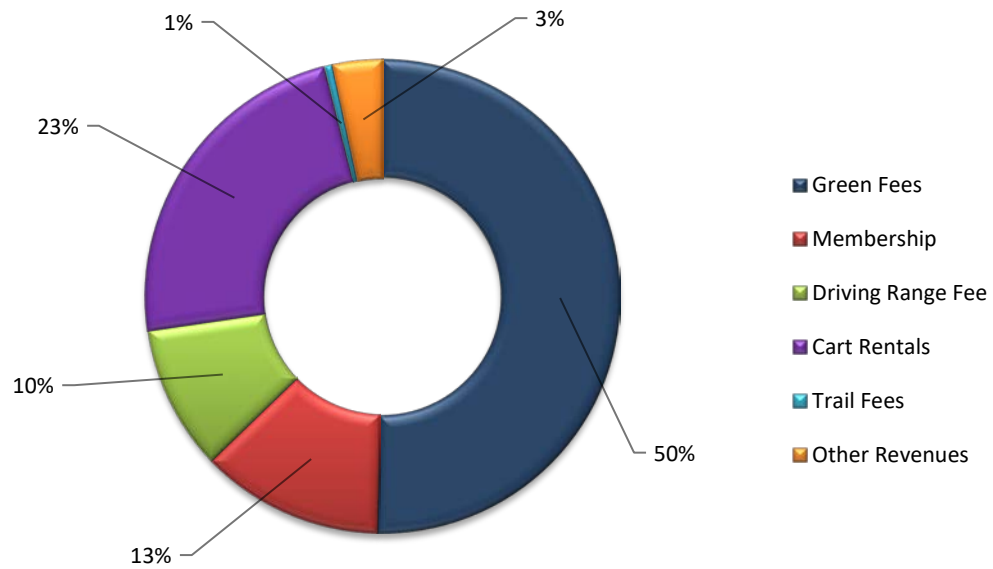
PALM VIEW GOLF COURSE FUND

The Palm View Golf Course Fund is a non major fund that is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

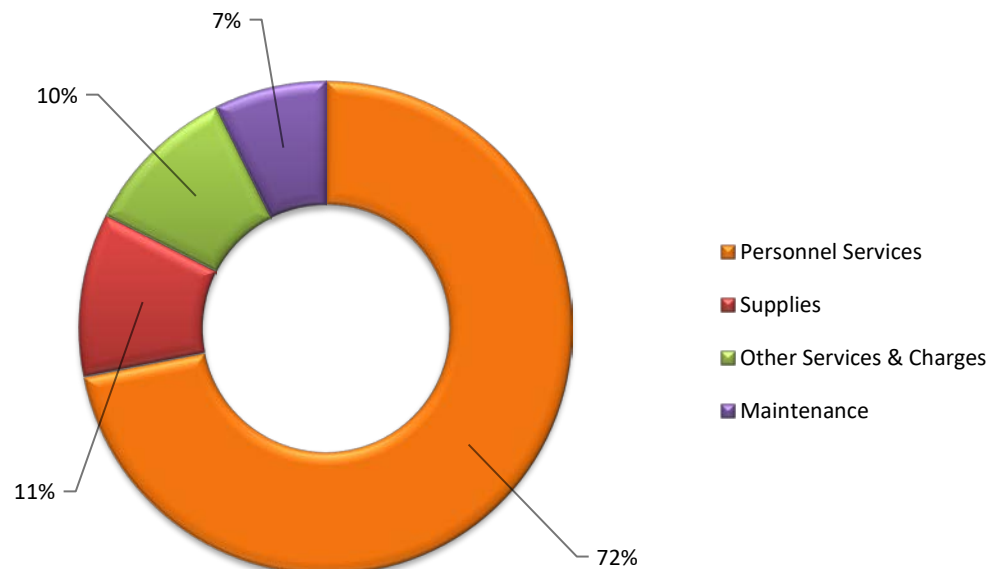
City of McAllen, Texas
Palm View Golf Course Fund
Working Capital Summary

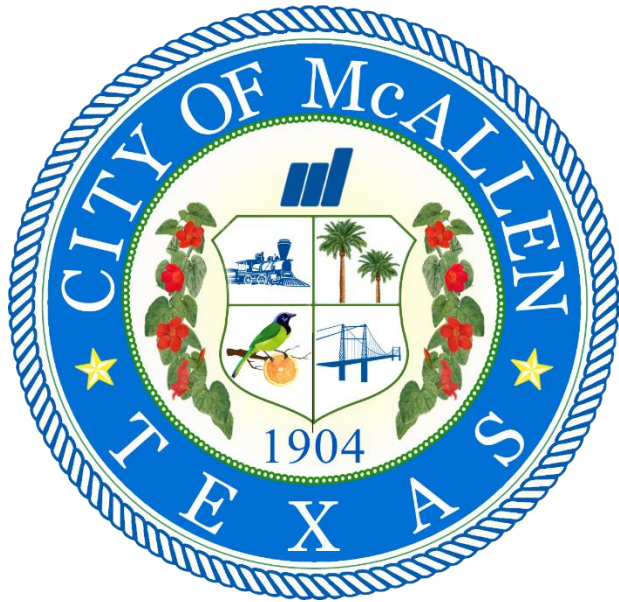
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 696,170	\$ 779,308	\$ 905,109	\$ 915,688
Revenues:				
Green Fees	729,420	687,988	690,831	693,864
Annual Membership	157,241	172,237	171,253	172,237
Driving Range Fees	147,884	132,816	136,016	136,016
Trail fees	8,236	7,921	8,359	7,921
Handicap Carts	680	400	280	400
Rental	8,700	8,700	8,700	8,700
Cart Rental	334,426	312,643	311,117	312,643
Pull Cart Rentals	332	216	316	216
Other Financial Resources	33,950	37,000	34,925	37,000
Interest Earned	14,947	10,000	14,702	10,000
Miscellaneous	4,449	-	-	-
Total Revenues	<u>1,440,265</u>	<u>1,369,921</u>	<u>1,376,499</u>	<u>1,378,997</u>
TOTAL RESOURCES	<u>\$ 2,136,435</u>	<u>\$ 2,149,229</u>	<u>\$ 2,281,608</u>	<u>\$ 2,294,685</u>
APPROPRIATIONS				
Expenses:				
Maintenance & Operations	\$ 643,544	\$ 672,137	\$ 649,681	\$ 693,266
Dining Room	240	2,000	2,000	2,000
Pro-Shop	358,068	376,884	388,221	396,468
Golf Carts	107,294	139,947	120,859	141,736
Capital Outlay	-	-	-	-
Total Operating Expenses	<u>1,109,145</u>	<u>1,190,968</u>	<u>1,160,761</u>	<u>1,233,470</u>
Other Financing Sources (Uses):				
Transfer-Out PVGC Depreciation Fund	150,000	150,000	160,000	150,000
Transfer-Out Heath Insurance Fund	7,156	44,850	44,850	19,676
Debt Service - Motorola Lease Payment	-	309	309	184
TOTAL APPROPRIATIONS	<u>1,266,301</u>	<u>1,386,127</u>	<u>1,365,920</u>	<u>1,403,330</u>
Revenues over/(under) Expenditures	<u>173,964</u>	<u>(16,206)</u>	<u>10,579</u>	<u>(24,333)</u>
Other Items Affecting Working Capital	<u>34,975</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 905,109</u>	<u>\$ 763,102</u>	<u>\$ 915,688</u>	<u>\$ 891,354</u>

PALM VIEW GOLF COURSE FUND REVENUES **\$1,378,997**



PALM VIEW GOLF COURSE APPROPRIATION **By Category** **\$1,233,470**





**City of McAllen, Texas
Palm View Golf Course Fund
Expense Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ 643,544	\$ 672,137	\$ 649,681	\$ 693,266
Dining Room	240	2,000	2,000	2,000
Pro-Shop	358,068	376,884	388,221	396,468
Golf Carts	107,294	139,947	120,859	141,736
TOTAL EXPENDITURES	<u>\$ 1,109,145</u>	<u>\$ 1,190,968</u>	<u>\$ 1,160,761</u>	<u>\$ 1,233,470</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 592,574	\$ 662,991	\$ 628,088	\$ 668,223
Employee Benefits	172,901	195,437	192,000	217,880
Supplies	135,416	131,774	126,499	132,274
Other Services and Charges	121,518	110,121	124,679	124,448
Maintenance and Repair Services	86,737	90,645	89,495	90,645
TOTAL OPERATING EXPENSES	<u>1,109,145</u>	<u>1,190,968</u>	<u>1,160,761</u>	<u>1,233,470</u>
Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 1,109,145</u>	<u>\$ 1,190,968</u>	<u>\$ 1,160,761</u>	<u>\$ 1,233,470</u>
<u>PERSONNEL</u>				
Maintenance & Operations	11	12	12	12
Dining Room	-	-	-	-
Pro-Shop	6	6	6	6
Golf Carts	5	6	6	6
TOTAL PERSONNEL	<u>22</u>	<u>24</u>	<u>24</u>	<u>24</u>



Palm View Golf Course Fund Maintenance & Operations/ Dining Room

Mission Statement:

To provide those who play and practice at Palm View Golf Course with high quality golf facility at the lowest possible price.

DINNING ROOM

To compliment the operation of the Palm View Golf course by providing high quality food and beverage services

Contact Us:

Lee Gravett
Superintendent ,
Annette Espinoza,
Manager (Dining)
2701 S. Ware Road
McAllen, TX 78503
(956) 681-3450

Description:

The M&O Division of Palm View Golf Course oversees the daily maintenance of an 18 Hole Championship Golf Course, a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green. It consists of two (2) Exempt employees, (7) Full time employees and four (4) Part Time Plus employees. It is located at 2701 South Ware, McAllen, Texas 78503

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 297,737	\$ 336,842	\$ 316,729	\$ 337,284
Employee Benefits	121,653	116,562	116,562	115,491
Supplies	113,975	104,050	102,550	104,550
Other Services and Charges	41,573	42,638	44,882	45,384
Maintenance	64,759	70,700	71,050	70,700
Operations Subtotal	639,697	670,792	651,773	673,409
Non-Departmental Insurance	3,847	3,847	3,847	3,847
Contingency	-	(2,502)	(5,939)	16,010
Total Expenditures	\$ 643,544	\$ 672,137	\$ 649,681	\$ 693,266
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	6	7	7	7
Part-Time	3	4	4	4
Total Positions Authorized	10	12	12	12

Dining Room Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Maintenance	\$ 240	\$ 2,000	\$ 2,000	\$ 2,000
Total Expenditures	\$ 240	\$ 2,000	\$ 2,000	\$ 2,000

MAJOR FY 19-20 GOALS

- 1.) Continue to make various course improvements to maintain top quality. (1.5.1)
- 2.) Continue developing the root system of the Champion G 12 Greens.
- 3.) Make modifications to the Salinity Management Program for more efficient water management.
- 4.) Establish the new Latitude 36 turf grass on all renovated teeing grounds.
- 5.) Maintain a minimum of 2 licensed chemical applicators on staff.
- 6.) Compact the sand in newly reconstructed sand bunkers to enhance the customer's experience.

Dining Room:

- 1.) The Dining Room is currently leased and operates under the direction of the Director of Golf. The Dining Room's primary goal is to compliment the operation of the Golf Course by providing the public with a quality short order food menu.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	7	8	8	8
Department Expenditures	\$ 643,544	\$ 672,137	\$ 649,681	\$ 693,266
Outputs:				
Full service golf facility in acres	175	175	175	175
419 Bermuda grass fairways	18	18	18	18
Champions G 12 Bermuda grass greens	21	21	21	21
419 Bermuda grass tees	69	69	69	69
Short game practice areas	11	1	1	1
Roughs	18	18	18	18
Effectiveness Measures:				
Weekly number of employees for fairways	2	2	2	2
Weekly number of employees for greens	2	2	2	2
Weekly number of employees for short game area	1	1	1	1
Weekly number of employees for roughs	2	2	2	2
Efficiency Measures:				
Weekly man hours for fairways / tees	36	36	36	36
Weekly man hours for greens	35	35	35	35
Weekly man hours for short game practice area	5	5	5	5
Weekly man hours for roughs	64	64	64	64



Palm View Golf Course Fund

PVGC Pro Shop

www.mcallen.net/golf

Mission

Statement:

To provide the highest level of customer service to all who play, practice or visit Palm View Golf Course by operating with fiscal efficiency and a full service golf shop.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 225,471	\$ 236,133	\$ 237,523	\$ 240,539
Employee Benefits	39,902	60,397	60,397	64,850
Supplies	11,986	12,372	12,361	12,372
Other Services and Charges	68,672	57,032	68,490	67,757
Maintenance	12,037	10,950	9,450	10,950
Operations Subtotal	358,068	376,884	388,221	396,468
Capital Outlay	-	-	-	-
Total Expenditures	\$ 358,068	\$ 376,884	\$ 388,221	\$ 396,468
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	1	1	1	1
Part-Time	3	3	3	3
Total Positions Authorized	6	6	6	6
Resources				
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Related Revenue Generated	N/A	N/A	N/A	N/A

Contact Us:

Rex Flores
Head Golf Professional
2701 S. Ware Road
McAllen, TX 78503
(956) 681-3444

MAJOR FY 19-20 GOALS

- 1.) Maintain revenues and rounds played amount the top 25% of municipal golf courses in the State of Texas.
- 2.) Sustain or increase the number of tournament rounds held annually.
- 3.) Continue to present the public with a high quality golf course at the lowest possible price.
- 4.) Cover all operational expenses with revenues generated from daily operations.
- 5.) Increase transfer out to Depreciation Fund from \$150,000 to \$160,000.

Description:

The Palm View Golf Course Pro Shop serves as the focal point of daily operations. It offers the latest in golf merchandise and apparel and is the place where patrons register and pay for their golf fees; it is open daily from 6:30 am till sunset. It is located at 2701 South Ware Road, McAllen, Texas.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	358,067	376,884	388,221	396,468
Outputs:				
Standard Operating Procedures	1	1	1	1
Marketing and advertising plans	1	1	1	1
Total number of rounds	44,346	42,346	43,595	43,756
Number of twilight rounds	3,335	3,275	3,288	3,275
Number of sundowners rounds	1,714	1,685	1,750	1,685
Number of tournament rounds	2,176	1,820	2,150	1,820
Effectiveness Measures:				
Member & Non Member Round Revenue \$	909,843	\$ 878,932	\$ 901,328	\$ 878,932
18 Hole Green Fees Revenue \$	70,535	\$ 65,832	\$ 70,892	\$ 68,321
9 Hole Green Fees Revenue \$	2,746	\$ 2,625	\$ 2,801	\$ 2,625
Twilight Green Fee Revenue \$	74,844	\$ 73,478	\$ 68,312	\$ 69,831
Tournament Green Fee Revenue \$	57,093	\$ 49,548	\$ 61,211	\$ 57,093
Sundowner Green Fee Revenue \$	16,062	\$ 15,321	\$ 16,012	\$ 15,879
Efficiency Measures:				
Revenue Per Member & Non Member Round \$	909,843.00	\$ 16.52	\$ 901,328.00	\$ 16.52
Revenue Per 18 Hole Green Fee \$	70,535.00	\$ 28.00	\$ 70,892.00	\$ 28.00
Revenue Per Twilight Green Fee \$	22.44	\$ 22.44	\$ 20.78	\$ 22.44
Revenue Per Tournament Green Fee \$	33.31	\$ 27.22	\$ 34.98	\$ 34.98
Revenue Per Sundowner Green Fee \$	7.38	\$ 7.36	\$ 7.45	\$ 7.45



Mission Statement:

To provide those who play, practice or visit Palm View Golf Course with a fleet of 70 golf carts in safe working and aesthetic conditions, prompt and efficient service and a driving range facility that allows for an enjoyable practice experience for both, the novice and experienced golfer.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 69,366	\$ 90,016	\$ 73,836	\$ 90,400
Employee Benefits	11,346	20,980	20,980	21,529
Supplies	9,455	15,352	11,588	15,352
Other Services and Charges	7,426	6,604	7,460	7,460
Maintenance	9,701	6,995	6,995	6,995
Operations Subtotal	107,294	139,947	120,859	141,736
Capital Outlay	-	-	-	-
Total Expenditures	\$ 107,294	\$ 139,947	\$ 120,859	\$ 141,736
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	4	5	5	5
Total Positions Authorized	5	6	6	6
Resources				
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Related Revenue Generated	\$ 251,182	\$ 297,242	\$ 316,245	\$ 312,643

Contact Us:

Luis Zarate
Golf Cart Crew Leader
2701 S. Ware Road
McAllen, TX 78503
(956) 681-3444

MAJOR FY 19-20 GOALS

- 1.) Implement the new Preventive Maintenance Program for better upkeep and presentation of the cart fleet.
- 2.) Minimize down time on the cart fleet for improved service to tournament and special events.
- 3.) Continue to increase traffic and sales for the night driving range operation.

Description:

The Golf Carts and Driving Range Division of Palm View Golf Course oversees the daily maintenance of a 70 Golf Cart fleet. It is also responsible for the operation of a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green.

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Performance Measures				
Inputs:				
Number of full time employees	1	1	1	1
Number of Carts in the Golf cart fleet	70	70	70	70
Department Expenditures	\$ 107,294	\$ 139,947	\$ 120,859	141,736
Outputs:				
Annual Number of Cart Rentals	34,121	32,648	33,480	32,648
Annual Number of 18 Hole Cart Rentals	15,174	14,625	14,989	14,625
Annual Number of 9 Hole Cart Rentals	4,087	3,573	3,853	3,573
Annual Number of Twilight Cart Rentals	3,335	3,275	3,301	3,275
Annual Number of Tournament Cart Rentals	1,976	1,678	1,871	1,678
Annual Number of Sundowner Cart Rent	1,689	1,968	1,691	1,689
Effectiveness Measures:				
Annual Cart Rental Revenue	\$ 334,425	\$ 317,579	\$ 311,118	317,579
Annual 18 Hole Cart Rental Revenue	\$ 182,240	\$ 175,634	\$ 179,345	175,634
Annual 9 Hole Cart Rental Revenue	\$ 29,463	\$ 25,756	\$ 27,356	25,756
Annual Twilight Cart Rental Revenue	\$ 26,603	\$ 26,122	\$ 26,249	26,122
Annual Tournament Cart Rental Revenue	\$ 22,890	\$ 18,982	\$ 21,643	18,982
Annual Sundowner Cart Rental Revenue	\$ 10,539	\$ 12,279	\$ 10,488	10,488
Annual Revenue Per Cart Rental	\$ 9.80	\$ 9.73	\$ 9.29	9.29
Annual Revenue Per 18 Hole Cart Rental	\$ 12.01	\$ 12.01	\$ 11.97	11.97
Annual Revenue Per 9 Hole Cart Rental	\$ 7.21	\$ 7.21	\$ 7.10	7.10
Annual Revenue Per Twilight Cart Rental	\$ 7.98	\$ 7.98	\$ 7.95	7.95
Annual Revenue Per Tournament Cart Rental	\$ 11.58	\$ 11.31	\$ 11.57	11.57
Annual Revenue Per Sundowner Cart Rental	\$ 6.24	\$ 6.24	\$ 6.20	6.20

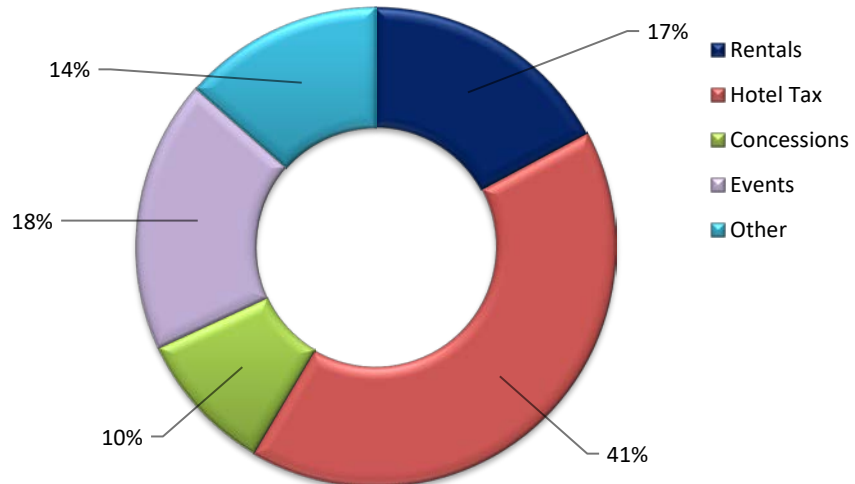
McALLEN CONVENTION CENTER FUND

The Convention Center Fund is a major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

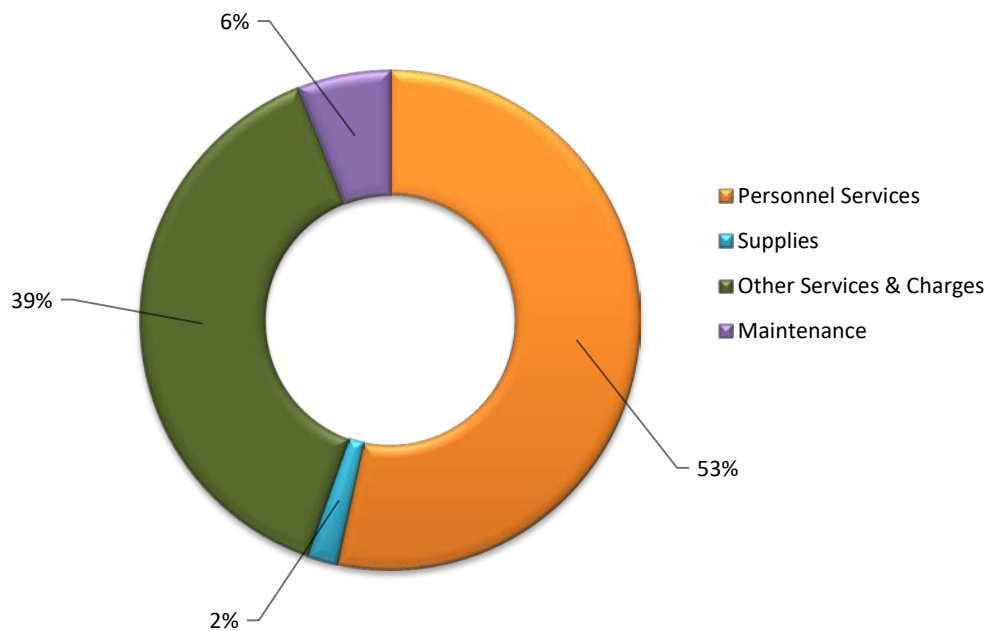
City of McAllen, Texas
McAllen Convention Center Fund
Working Capital Summary

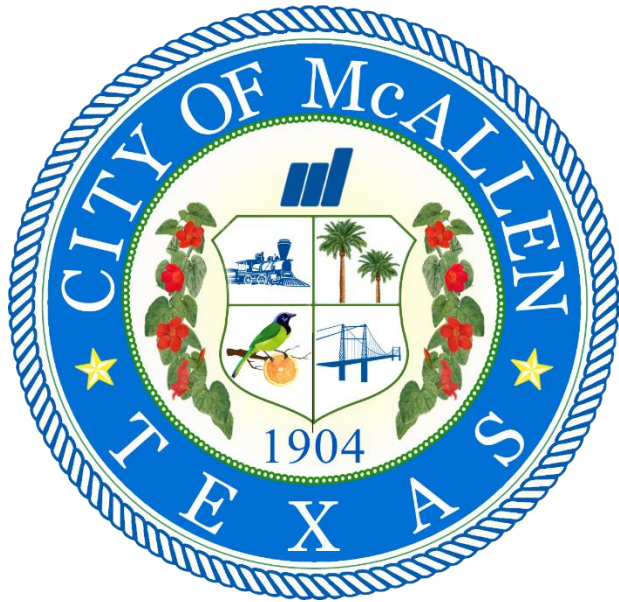
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,133,415	\$ 558,717	\$ 773,103	\$ 812,484
Revenues:				
User Fees-Rentals	906,966	900,000	950,000	900,000
Concession Other	6,680	5,000	14,000	55,000
Audio Visual	123,675	100,000	90,000	90,000
Standard Services	71,365	50,000	50,000	50,000
Equipment Rental	61,509	18,000	10,000	18,000
Standard Labor	17,742	20,000	17,000	20,000
Food & Beverage	474,937	457,000	450,000	457,000
Event % - Ticket Sales	36,135	45,000	25,000	25,000
Security	103,326	100,000	85,000	100,000
Management Fee	400,000	400,000	400,000	600,000
Special Events	339,162	225,000	300,000	700,000
Interest Earned	16,668	14,000	24,793	23,986
Parking Fees	-	75,000	-	75,000
Miscellaneous	49,465	-	20,744	20,744
Total Revenues	<u>2,607,631</u>	<u>2,409,000</u>	<u>2,436,537</u>	<u>3,134,730</u>
Other Financing Sources:				
Transfer-in - Hotel Tax Fund	1,762,136	1,955,905	2,160,025	2,206,646
Transfer-in - Performing Arts Fund	-	100,000	100,000	-
Total Revenues and Other Sources	<u>4,369,767</u>	<u>4,464,905</u>	<u>4,696,562</u>	<u>5,341,376</u>
TOTAL RESOURCES	<u>\$ 5,503,182</u>	<u>\$ 5,023,622</u>	<u>\$ 5,469,665</u>	<u>\$ 6,153,860</u>
APPROPRIATIONS				
Operating Expenses:				
Convention Center	\$ 4,308,640	\$ 4,587,184	\$ 4,238,322	\$ 4,941,624
Liability Insurance	47,781	30,712	37,712	30,712
Capital Outlay	94,613	61,907	61,907	441,260
Total Operating Expenses	<u>4,451,034</u>	<u>4,679,803</u>	<u>4,337,941</u>	<u>5,413,596</u>
Other Financing Sources (Uses):				
Transfer Out - Convention Center Depr. Fund	250,000	250,000	250,000	250,000
Transfer Out - Health Insurance Fund	18,716	117,300	117,300	51,460
Debt Service - Motorola Lease Payment	-	13,847	13,847	8,224
TOTAL APPROPRIATIONS	<u>4,719,750</u>	<u>5,060,950</u>	<u>4,719,088</u>	<u>5,723,280</u>
Revenues over/(under) Expenditures	<u>(349,983)</u>	<u>(596,045)</u>	<u>(22,526)</u>	<u>(381,904)</u>
Other Items Affecting Working Capital	<u>(10,329)</u>	<u>61,907</u>	<u>61,907</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 773,103</u>	<u>\$ 24,579</u>	<u>\$ 812,484</u>	<u>\$ 430,580</u>

CONVENTION CENTER FUND REVENUES
By Source
\$5,341,376



CONVENTION CENTER FUND APPROPRIATION
By Category
\$5,413,596







Convention Center Fund Administration

www.mcallenconventioncenter.net

Mission Statement:

"Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier meetings and events destination in South Texas."

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,642,203	\$ 1,932,708	\$ 1,594,292	\$ 2,034,175
Employee Benefits	475,060	525,044	525,044	572,031
Supplies	79,333	99,000	87,500	99,000
Other Services and Charges	1,802,993	1,737,750	1,728,565	1,887,750
Maintenance	309,051	299,582	309,821	299,582
Operations Subtotal	4,308,640	4,594,084	4,245,222	4,892,538
Capital Outlay	94,613	61,907	61,907	441,260
Operations & Capital Outlay Total	4,403,253	4,655,991	4,307,129	5,333,798
Non Departmental				
Insurance	47,781	30,712	37,712	30,712
Contingency	-	(6,900)	(6,900)	49,086
Total Expenditures	\$ 4,451,034	\$ 4,679,803	\$ 4,337,941	\$ 5,413,596
PERSONNEL				
Exempt	8	10	10	11
Non-Exempt	29	37	37	37
Part-Time	-	22	22	22
Total Positions Authorized	37	69	69	70
Resources				
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Revenue	\$ 2,607,631	\$ 2,409,000	\$ 2,436,537	\$ 3,134,730

Contact Us:

Yajaira Flores,
Director
700 Convention
Center Blvd.
McAllen, TX 78501
(956) 681-3800

MAJOR FY 19-20 GOALS

- 1.) Continue to enhance and improve Fiesta de Palmas. (1.1.8)
- 2.) Expand entertainment events which attract attendees from both South Texas and Northern Mexico. (2.1.5)
- 3.) Continue to improve the Convention Center. (6.1.6)
- 4.) To position the McAllen Convention Center District as the entertainment capital of South Texas.
- 5.) To increase revenue by attracting new customers and developing additional ancillary revenues.
- 6.) To increase operational efficiency by implementing lead management techniques in every area of our operation.
- 7.) To create memorable experiences by consistently exceeding client and attendee expectations.

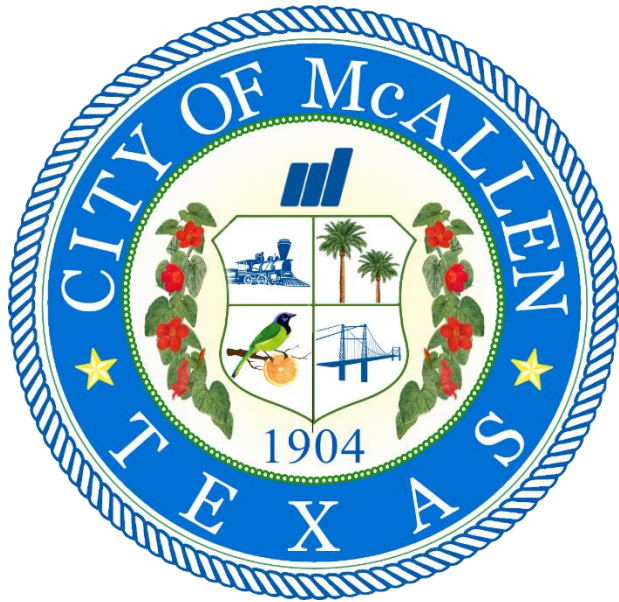
Description:

The McAllen Convention Center is a multi-purpose convention center owned by the City of McAllen and was developed with the primary objective of booking events and activities that generate significant economic benefits to the community.

In addition, the center was developed with a secondary objective to serve as a center for entertainment and events that promote commerce and activities that generally enhance the quality of life of the City.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	37	47	47	48
Total Appropriations	\$ 4,451,034	\$ 4,679,803	\$ 4,337,941	\$ 5,413,596
Exhibit Hall Space available	60,000 sqft	60,000 sqft	60000 sqft	60,000 sqft
Ballroom Space available	10,000 sqft	10,000 sqft	10000 sqft	10,000 sqft
Outputs:				
Convention Center Events	374	450	450	450
Exhibit Hall Bookings	278	320	320	320
Ballroom Bookings	645	530	530	530
Meeting Room Bookings	1,867	1,500	1,500	1,500
Total Number of Bookings	2,790	2,350	2,350	2,350
Effectiveness Measures:				
Total Resources	\$ 4,369,767	\$ 4,464,905	\$ 4,696,562	\$ 5,341,376
Banquet Event Order Net Revenue	\$ 474,931	\$ 475,000	\$ 465,000	\$ 475,000
Attendance	503,094	450,000	450,000	500,000
Exhibit Hall Occupancy	45%	55%	55%	55%
Ballroom Occupancy	47%	33%	33%	33%
Meeting Room Occupancy	38%	45%	45%	45%
Total Occupancy	40%	45%	45%	45%
Efficiency Measures:				
Available Effective Occupancy - Exhibit Hall	10%	10%	10%	10%
Available Effective Occupancy - Ballroom	20%	20%	20%	20%
Available Effective Occupancy - Meeting				
Rooms	15%	15%	15%	15%
Available Effective Occupancy - Total	15%	15%	15%	15%



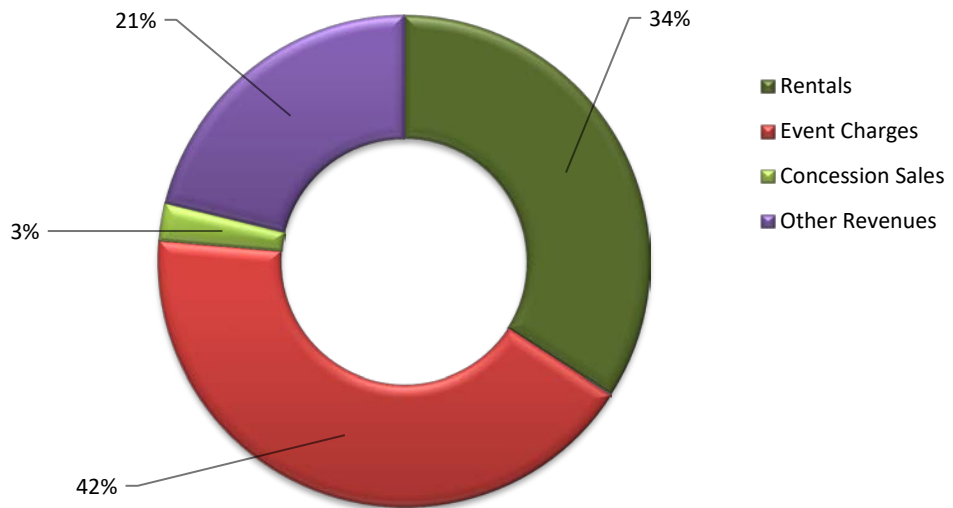
McALLEN PERFORMING ARTS CENTER FUND

The Performing Arts Center is a non major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

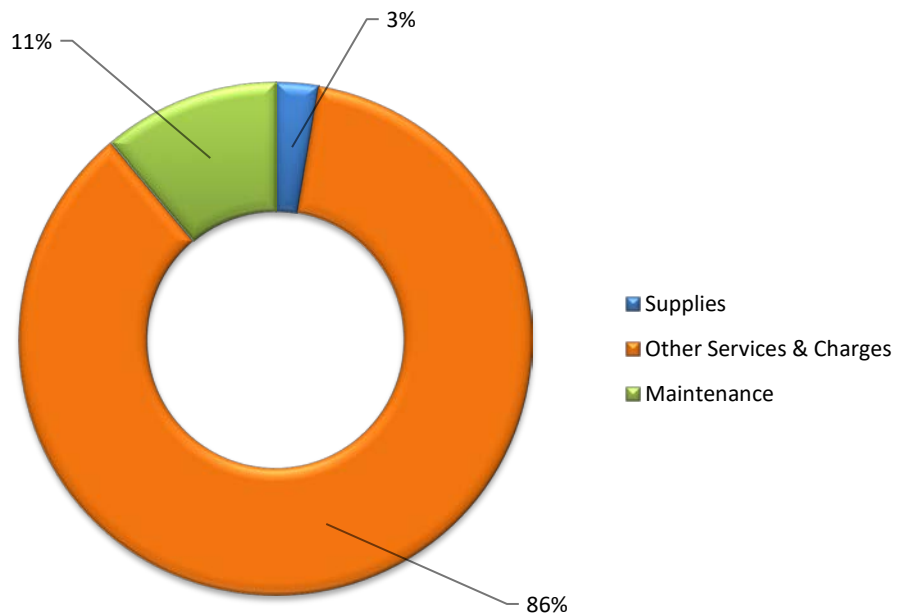
City of McAllen, Texas
McAllen Performing Arts Center
Working Capital Summary

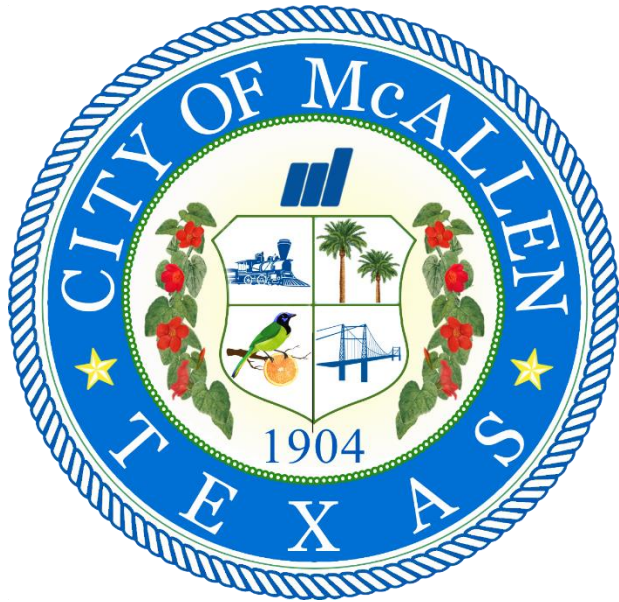
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,051,882	\$ 936,411	\$ 1,772,503	\$ 1,970,323
Revenues:				
User Fees- Rentals	563,951	475,000	534,705	475,000
Concession -Other	52,109	35,000	38,593	35,000
Audio Visual	100,518	55,000	51,130	50,000
Event % ticket sales	494,475	300,000	400,000	400,000
Equipment rental	8,882	18,000	8,000	8,000
Standard Labor	88,397	75,000	75,000	75,000
Standard Services	16,898	20,000	40,000	25,000
Membership Fees/Dues	18,500	30,000	10,000	-
Security	53,422	45,000	50,000	45,000
Special Events	3,150	-	3,000	3,000
Sponsorships	-	300,000	-	300,000
Interest	4,399	-	21,000	-
Miscellaneous	26,218	-	453	-
Total Revenues	<u>1,430,920</u>	<u>1,353,000</u>	<u>1,231,881</u>	<u>1,416,000</u>
Other Financing Sources:				
Transfer-in - Hotel Tax Fund	755,681	489,726	540,756	552,411
Transfer-in - Venue Tax Fund	57,745	209,461	209,461	330,898
Total Revenues and Other Sources	<u>2,244,346</u>	<u>2,052,187</u>	<u>1,982,098</u>	<u>2,299,309</u>
TOTAL RESOURCES	<u>\$ 3,296,228</u>	<u>\$ 2,988,598</u>	<u>\$ 3,754,601</u>	<u>\$ 4,269,632</u>
APPROPRIATIONS				
Operating Expenses:				
Performing Arts Center	\$ 1,212,018	\$ 1,322,375	\$ 1,418,548	\$ 1,576,375
Liability Insurance	6,550	15,730	15,730	15,730
Capital Outlay	55,156	-	-	127,600
Total Operations	<u>1,273,724</u>	<u>1,338,105</u>	<u>1,434,278</u>	<u>1,719,705</u>
Other Financing Sources (Uses):				
Transfer Out - Performing Arts Depreciation Fund	250,000	250,000	250,000	250,000
Transfer Out - Convention Center	-	100,000	100,000	-
TOTAL APPROPRIATIONS	<u>1,523,724</u>	<u>1,688,105</u>	<u>1,784,278</u>	<u>1,969,705</u>
Revenues over/(under) Expenditures	<u>720,622</u>	<u>364,082</u>	<u>197,820</u>	<u>329,604</u>
ENDING WORKING CAPITAL	<u>\$ 1,772,503</u>	<u>\$ 1,300,493</u>	<u>\$ 1,970,323</u>	<u>\$ 2,299,927</u>

**McALLEN PERFORMING ARTS CENTER FUND
REVENUES
\$1,416,000**



**PERFORMING ARTS CENTER APPROPRIATION
By Category
\$1,719,705**







McAllen Performing Arts Center Fund Administration

Mission Statement:

"Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier performing arts destination in South Texas."

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	27,133	46,000	40,703	46,000
Other Services and Charges	1,085,869	1,085,375	1,247,845	1,339,375
Maintenance	99,016	191,000	130,000	191,000
Operations Subtotal	1,212,018	1,322,375	1,418,548	1,576,375
Capital Outlay	55,156	-	-	127,600
Operations & Capital Outlay Total	1,267,174	1,322,375	1,418,548	1,703,975
Non Departmental				
Insurance	6,550	15,730	15,730	15,730
Total Expenditures	\$ 1,273,724	\$ 1,338,105	\$ 1,434,278	\$ 1,719,705
PERSONNEL*				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Total Positions Authorized	0	0	0	0

Resources

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Revenue	\$ 1,430,920	\$ 1,353,000	\$ 1,231,881	\$ 1,416,000

Contact Us:

Yajaira Flores,
Director
801 Convention
Center Boulevard
McAllen, TX 78501
(956) 681-3800

MAJOR FY 19-20 GOALS

- 1.) Expand offerings of "first to market" entertainment at the Performing Arts Center. (1.1.1)
- 2.) To establish a non-profit dedicated to educational programming, master classes and cultural events by attracting new funding sources.
- 3.) To rank in the Top 50 theatre venues worldwide in ticket sales.
- 4.) Encourage and enhance community participation by expanding Ambassador Program and Membership Opportunities

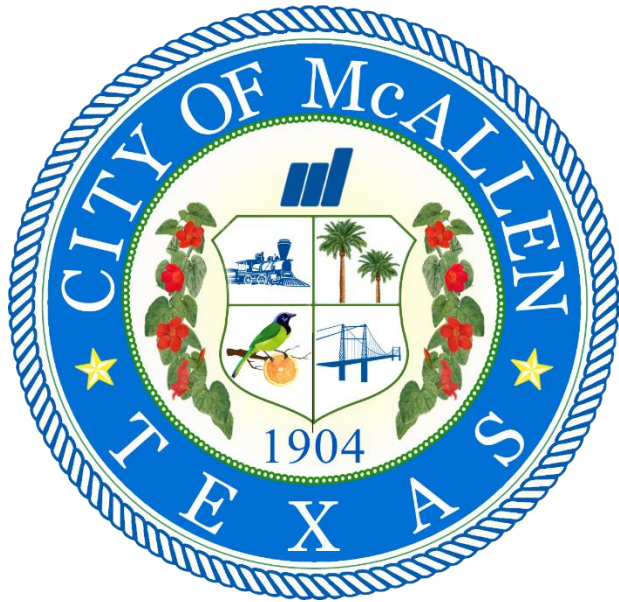
*NOTE: Performing Arts personnel budgeted in Convention Center fund

Description:

The McAllen Performing Arts Center is an 1800 seat multi-purpose proscenium theatre with adjustable acoustics presenting the best of touring Broadway shows, Plays, Dance, Symphony Orchestra and Live Concerts.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Department expenditures	\$ 1,273,724	\$ 1,338,105	\$ 1,434,278	\$ 1,719,705
Outputs:				
Shows	114	120	130	120
Booked days	152	170	160	170
Effectiveness Measures:				
Gross Revenue	\$ 2,244,346	\$ 2,052,187	\$ 1,963,530	\$ 2,122,187
Occupied Square Foot Days (OSFD)	152	170	160	\$ 170
Attendance	143,365	150,000	150,000	150,000
Efficiency Measures:				
Expenditures/Attendance	\$ 8.88	\$ 8.92	\$ 9.56	\$ 11



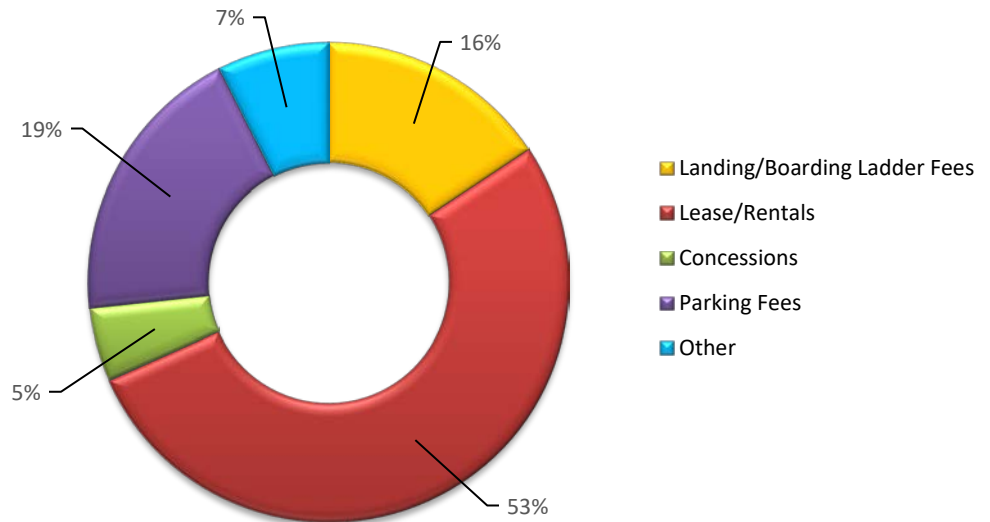
McALLEN INTERNATIONAL AIRPORT FUND

The Airport Fund is a major fund that is used to account for the operational activities of the City's Airport.

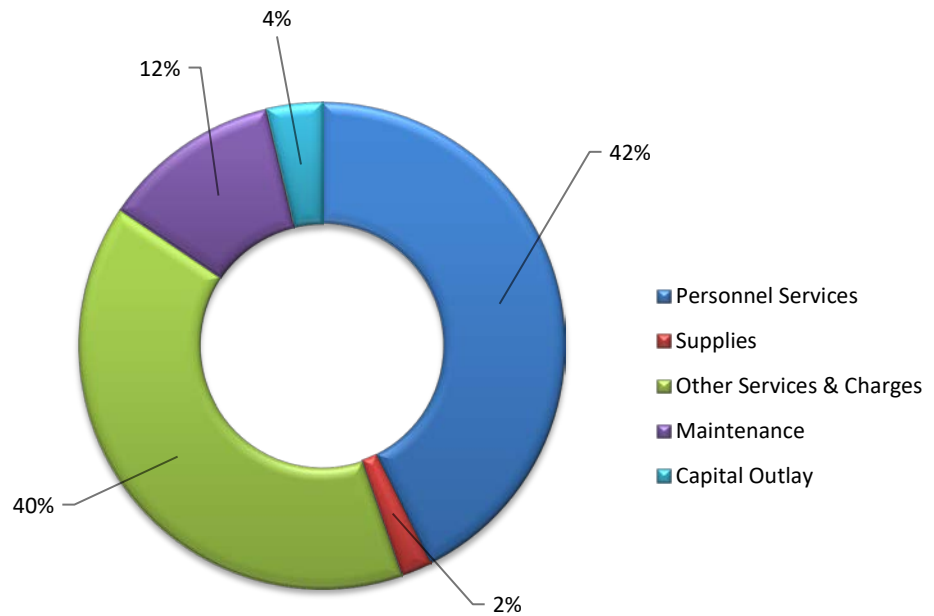
City of McAllen, Texas
McAllen International Airport Fund
Working Capital Summary

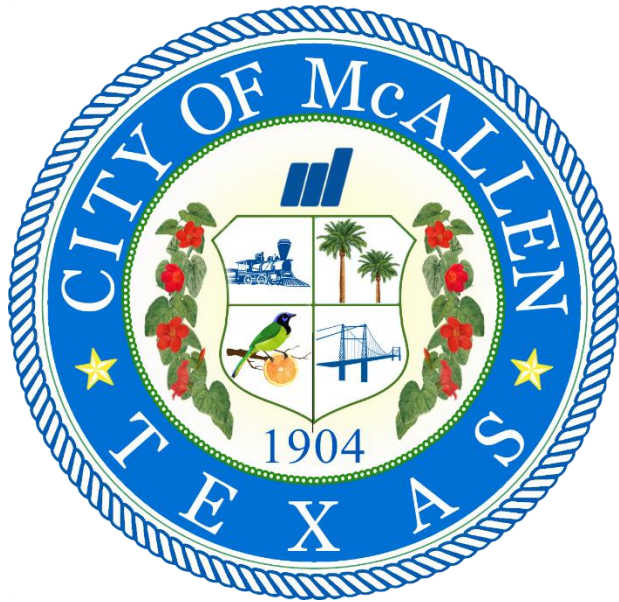
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 8,004,397	\$ 7,408,881	\$ 8,077,490	\$ 7,459,893
Revenues:				
<u>Aeronautical Operating</u>				
Landing Fees	758,225	715,720	738,200	742,752
Terminal area rental/charges	1,118,664	1,082,600	1,074,938	1,111,868
Boarding Ladder Fees	133,869	124,577	132,495	140,749
FBO Revenue: contract/sponsors	179,254	181,047	179,254	179,254
Cargo and hangar rentals	94,273	94,273	94,273	94,273
Fuel Sales (net profit/loss)	91,651	87,544	98,640	98,640
Perimeter rentals	67,594	72,309	75,464	75,464
Remain Overnight	24,031	20,251	29,731	29,731
Ramp Fees	14,020	12,955	13,920	13,920
TSA Lease	177,520	176,194	178,934	178,934
	<u>2,659,101</u>	<u>2,567,470</u>	<u>2,615,849</u>	<u>2,665,585</u>
<u>Non-aeronautical Operating</u>				
Land and non-terminal facilities				
Terminal - food and beverages	124,783	113,162	123,397	123,397
Terminal - retail stores	32,989	22,216	32,845	32,845
Terminal - other	153,529	113,022	154,730	154,730
Rental Cars	1,793,988	1,676,068	1,836,279	1,836,279
Parking	1,353,019	1,381,866	1,201,490	1,201,490
TSA Utility & LEO Reimbursement	182,118	182,579	185,579	185,579
Miscellaneous	807	-	835	835
	<u>3,641,233</u>	<u>3,488,913</u>	<u>3,535,155</u>	<u>3,535,155</u>
<u>Non-operating Revenues</u>				
Interest Earned	102,929	-	82,667	-
Other	71,358	64,000	65,121	61,770
Total Revenues	<u>6,474,620</u>	<u>6,120,383</u>	<u>6,298,792</u>	<u>6,262,510</u>
<u>Other Financing Sources:</u>				
Transfer In: PFC Airport Fund	-	-	356,235	-
Transfer In: Development Corp	-	-	62,072	-
Total Revenues and Other Sources	<u>6,474,620</u>	<u>6,120,383</u>	<u>6,717,099</u>	<u>6,262,510</u>
TOTAL RESOURCES	<u>\$ 14,479,017</u>	<u>\$ 13,529,264</u>	<u>\$ 14,794,589</u>	<u>\$ 13,722,401</u>
APPROPRIATIONS				
Operating Expenses:				
Airport	\$ 3,774,880	\$ 4,646,335	\$ 4,505,979	\$ 4,892,106
Liability Insurance	27,314	27,314	27,314	27,314
Capital Outlay	58,057	276,404	223,429	189,100
Total Operations	<u>3,860,251</u>	<u>4,950,053</u>	<u>4,756,722</u>	<u>5,108,520</u>
Other Financing Sources (Uses):				
Transfer Out - General Fund	1,103,965	1,103,965	1,103,965	1,103,965
Transfer Out - Airport Capital Improvement Fund	304,845	820,926	589,555	712,935
Transfer Out - Health Insurance Fund	18,716	117,300	117,300	51,460
Debt Service - Motorola Lease Payment	-	6,701	6,701	3,980
TOTAL APPROPRIATIONS	<u>5,287,777</u>	<u>6,998,945</u>	<u>6,574,243</u>	<u>6,980,860</u>
Revenues over/(under) Expenditures	<u>1,186,843</u>	<u>(878,562)</u>	<u>142,856</u>	<u>(718,350)</u>
Other Items Affecting Working Capital	<u>(1,113,750)</u>	<u>(760,452)</u>	<u>(760,452)</u>	<u>(790,412)</u>
ENDING WORKING CAPITAL	<u>\$ 8,077,490</u>	<u>\$ 5,769,867</u>	<u>\$ 7,459,893</u>	<u>\$ 5,951,129</u>

AIRPORT FUND REVENUES **By Source** **\$6,262,510**



AIRPORT FUND APPROPRIATION **By Category** **\$5,108,520**







Mission Statement:
 "To foster an aviation environment that promotes air carrier, general aviation, and air cargo service in an economically viable, safe, secure, convenient and competitive manner for the residents of the Rio Grande Valley and our international customers."

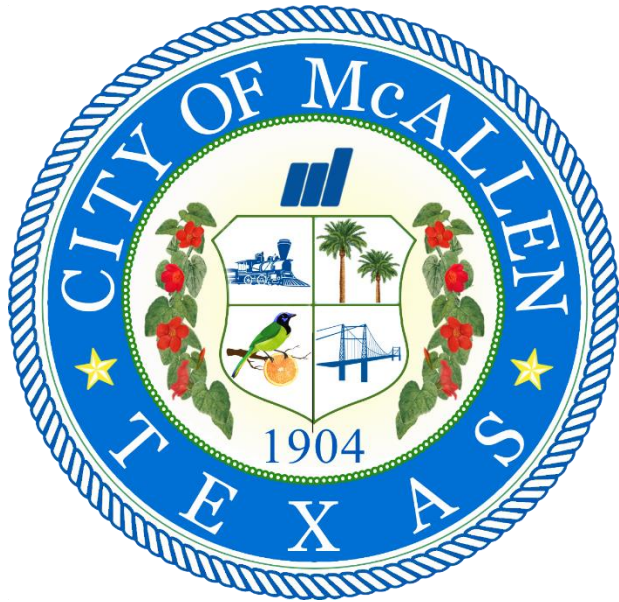
Department Summary				
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,313,536	\$ 1,646,998	\$ 1,628,972	\$ 1,640,624
Employee Benefits	425,394	506,775	506,775	502,508
Supplies	80,969	104,000	98,742	104,000
Other Services and Charges	1,498,380	1,891,346	1,897,811	2,003,558
Maintenance	456,601	514,380	390,843	605,380
Operations Subtotal	3,774,880	4,663,499	4,523,143	4,856,070
Capital Outlay	58,057	276,404	223,429	189,100
Non Departmental				
Liability Insurance	27,314	27,314	27,314	27,314
Contingency	-	(17,164)	(17,164)	36,036
Total Expenditures	\$ 3,860,251	\$ 4,950,053	\$ 4,756,722	\$ 5,108,520
PERSONNEL				
Exempt	6	7	7	7
Non-Exempt	29	34	34	34
Part-Time	3	6	6	6
Total Positions Authorized	38	47	47	47
Resources				
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Related Revenue Generated	\$ 6,300,334	\$ 6,056,383	\$ 6,151,004	\$ 6,200,740

Contact Us:
 Elizabeth Suarez
 Director of Aviation
 2500 S. Bicentennial
 Blvd., Suite 100
 McAllen, TX 78501
 (956) 681-1500
 McAllen, TX 78501

- MAJOR FY 19-20 GOALS**
- 1.) Continue to add lighting and movement improvement to existing Butterfly Exhibit post security. (1.4.4)
 - 2.) Increase air and bus travel options to and from key Mexico markets. (2.1.7)
 - 3.) Continue with various airport improvements for runway/taxiway safety. (3.1.16, 3.4.2)
 - 4.) Develop and implement enhanced processes to provide excellent customer service.
 - 5.) Preserve majority market share in the RGV.

Description:
 The Airport employs 41 full time persons dedicated to providing the highest quality of service to those patrons of the McAllen International Airport.

Performance Measures				
	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	35	41	41	41
Department Expenditures	\$ 3,860,251	\$ 4,950,053	\$ 4,756,722	\$ 5,108,520
Average Airline Costs	\$ 454,385	\$ 497,971	\$ 452,431	\$ 474,530
Total Terminal Sq Ft	155,000	155,000	155,000	155,000
Outputs:				
Enplaned passengers	355,319	363,572	390,381	398,188
Average Airline Enplanements	88,830	90,893	97,595	99,547
Operating Revenues	\$ 6,474,620	\$ 6,120,383	\$ 6,717,099	\$ 6,262,510
Effectiveness Measures:				
Percent of change in enplaned passengers	-5.6%	2%	10%	2.0%
Terminal Sq Ft per FTE	4,429	3,780	3,780	3,780
Efficiency Measures:				
Airline cost per enplaned passenger	\$ 5.12	\$ 5.48	\$ 4.64	\$ 4.77
Airport cost per enplaned passenger	\$ 10.86	\$ 13.62	\$ 12.18	\$ 12.83
Airport operating revenue per enplaned passenger	\$ 18.22	\$ 16.83	\$ 17.21	\$ 15.73



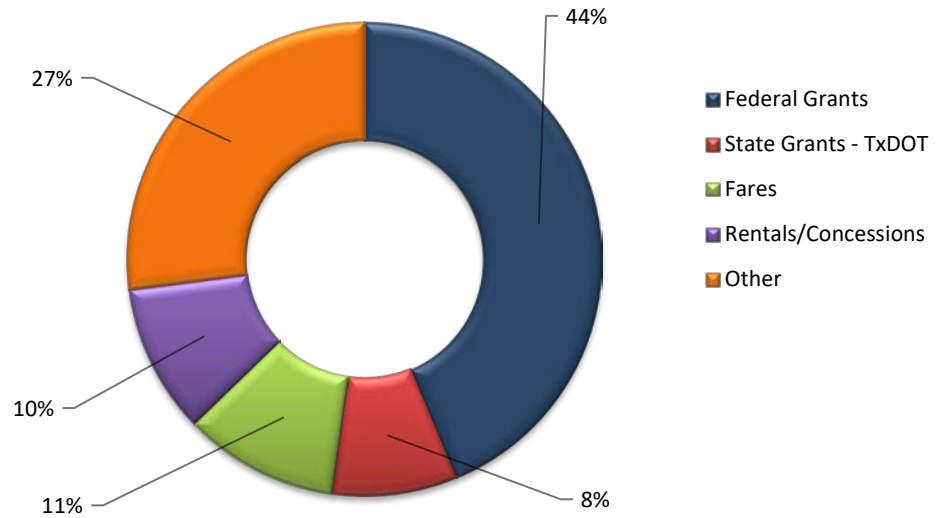
METRO McALLEN FUND

The Metro McAllen Fund is a non major fund that is used to account for revenues and expenses for the operation of the buses located in Downtown McAllen.

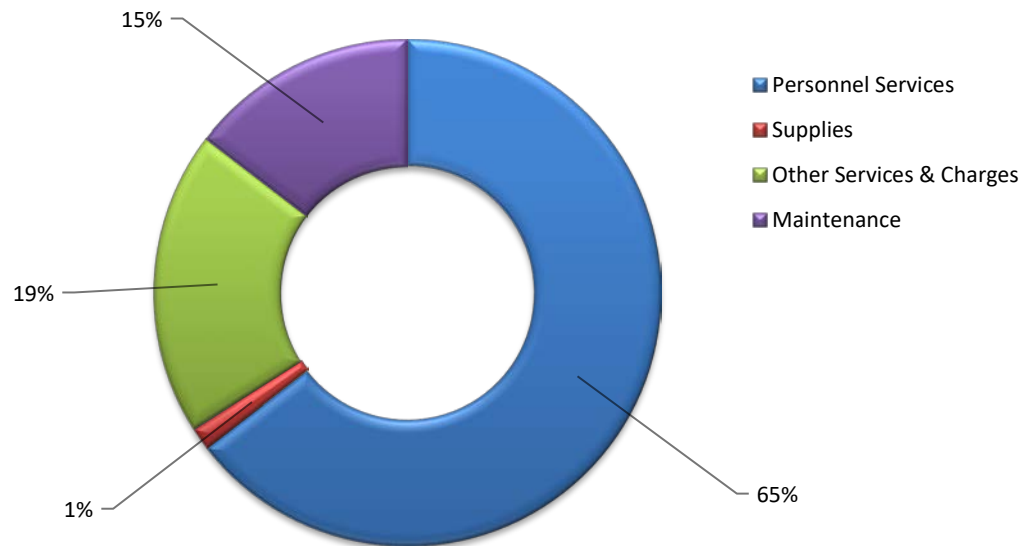
**City of McAllen, Texas
Metro McAllen Fund
Working Capital Summary**

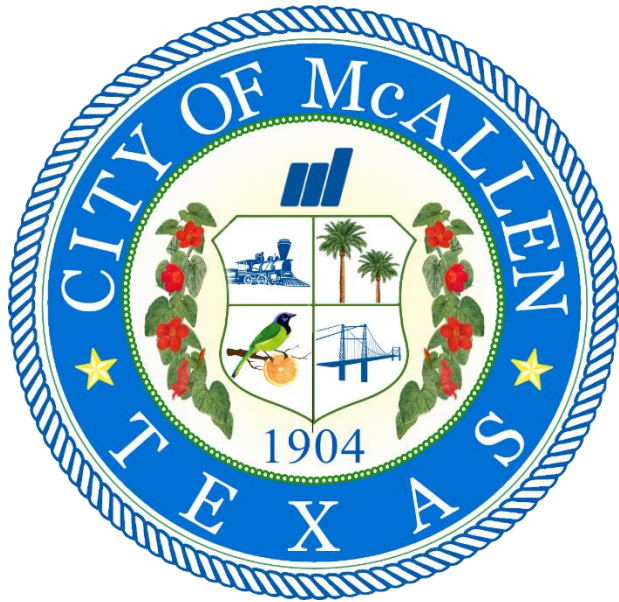
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 794,284	\$ 734,525	\$ 896,734	\$ 699,136
Revenues:				
Federal Grants / FTA				
O & M Subsidy	927,960	1,558,004	1,071,940	1,609,348
Capital Outlay Subsidy	3,181	-	-	-
State Grants / TXDOT				
O & M Subsidy	315,570	315,500	299,647	315,500
Brownsville Interlocal Agreement	-	-	8,069	-
Fares	541,507	370,000	386,476	390,000
Space Rental	263,212	265,128	288,928	290,000
Concessions	67,451	75,000	65,319	75,000
Concessions - Other	-	8,807	13,346	8,807
Agencies - other	44,202	60,000	30,000	63,600
Interest	9,057	-	-	-
Total Revenues	<u>2,172,139</u>	<u>2,652,439</u>	<u>2,163,725</u>	<u>2,752,255</u>
Other Financing Sources:				
Transfer-In- Development Corp	<u>925,618</u>	<u>925,618</u>	<u>925,618</u>	<u>933,914</u>
Total Revenues and Other Sources	<u>3,097,757</u>	<u>3,578,057</u>	<u>3,089,343</u>	<u>3,686,169</u>
TOTAL RESOURCES	<u>\$ 3,892,041</u>	<u>\$ 4,312,582</u>	<u>\$ 3,986,077</u>	<u>\$ 4,385,305</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 2,999,672	\$ 3,636,781	\$ 3,167,288	\$ 3,713,053
Liability Insurance	<u>5,803</u>	<u>5,803</u>	<u>5,803</u>	<u>5,803</u>
	<u>3,005,475</u>	<u>3,642,584</u>	<u>3,173,091</u>	<u>3,718,856</u>
Other Financing Sources (Uses):				
Transfer-Out - Health Insurance Fund	<u>-</u>	<u>113,850</u>	<u>113,850</u>	<u>49,946</u>
TOTAL APPROPRIATIONS	<u>3,005,475</u>	<u>3,756,434</u>	<u>3,286,941</u>	<u>3,768,802</u>
Revenues over/(under) Expenditures	<u>92,282</u>	<u>(178,377)</u>	<u>(197,598)</u>	<u>(82,633)</u>
Other Items Affecting Working Capital	<u>10,165</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 896,734</u>	<u>\$ 556,148</u>	<u>\$ 699,136</u>	<u>\$ 616,503</u>

METRO McALLEN FUND REVENUES
By Source
\$3,686,169



METRO McALLEN FUND APPROPRIATION
By Category
\$3,718,856





**City of McAllen, Texas
Metro McAllen Fund
Expense Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<u>BY DEPARTMENT</u>				
Administration	\$ 3,005,475	\$ 3,642,584	\$ 3,173,091	\$ 3,718,856
TOTAL EXPENDITURES	\$ 3,005,475	\$ 3,642,584	\$ 3,173,091	\$ 3,718,856
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,427,638	\$ 1,766,714	\$ 1,504,982	\$ 1,771,071
Employee Benefits	475,865	560,111	560,111	627,926
Supplies	46,984	49,629	44,171	53,729
Other Services and Charges	585,795	718,714	661,804	718,714
Maintenance and Repair Services	463,390	541,613	396,220	541,613
Liability Insurance	5,803	5,803	5,803	5,803
TOTAL OPERATING EXPENSES	3,005,475	3,642,584	3,173,091	3,718,856
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ 3,005,475	\$ 3,642,584	\$ 3,173,091	\$ 3,718,856
<u>PERSONNEL</u>				
Administration	39	57	57	57
TOTAL PERSONNEL	40	55	55	58



Metro McAllen Administration

www.metrocallen.com
www.facebook.com/metrocallen

Mission Statement:

"To provide safe, reliable and cost effective public transportation."

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,427,638	\$ 1,766,714	\$ 1,504,982	\$ 1,771,071
Employee Benefits	475,865	574,448	574,448	609,832
Supplies	46,984	49,629	44,171	53,729
Other Services and Charges	585,795	718,714	661,804	718,714
Maintenance	463,390	541,613	396,220	541,613
Operations Subtotal	2,999,672	3,651,118	3,181,625	3,694,959
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	2,999,672	3,651,118	3,181,625	3,694,959
Non Departmental				
Insurance	5,803	5,803	5,803	5,803
Contingency	-	(14,337)	(14,337)	18,094
Total Expenditures	\$ 3,005,475	\$ 3,642,584	\$ 3,173,091	\$ 3,718,856
PERSONNEL				
Exempt	5	6	6	6
Non-Exempt	33	43	43	43
Part-Time	1	8	8	8
Total Positions Authorized	39	57	57	57
Resources				
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Related Revenue Generated	\$ 2,172,139	\$ 2,652,439	\$ 2,163,725	\$ 2,752,255

Contact Us:

Mario Delgado
Transit Director
1501 W. Highway 83,
Suite 100
McAllen, TX 78501
(956) 681-3500

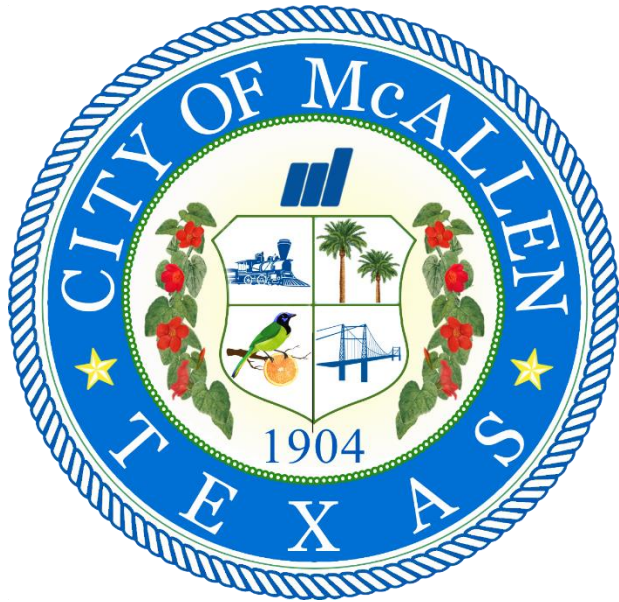
MAJOR FY 19-20 GOALS

- 1.) Continue to local match for operating costs for Metro McAllen. (7.2.5)
- 2.) Finalize route re-design for implementation in FY 20-21.
- 3.) Improve outreach efforts to help increase ride ship.
- 4.) Maximize efficiencies to better serve our constituents while being fiscally responsible.
- 5.) Continue to increase revenue streams to subsidize service delivery.

Performance Measures				
	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	38	49	49	49
Number of Fixed Routes	8	10	9	9
Number of Operating Paratransit Units	3	4	3	4
Rolling Stock		26		
Department Operating Expenditures	\$ 3,005,475	\$ 3,642,584	\$ 3,173,091	\$ 3,718,856
Metro McAllen Fixed Route				
Total Operating Expenditures	\$ 2,704,928	\$ 3,278,326	\$ 2,855,782	\$ 3,346,970
Metro McAllen Paratransit Service				
Total Operating Expenditures	\$ 300,548	\$ 364,258	\$ 317,309	\$ 371,886
Outputs:				
FTA Operating Funding	\$ 927,960	\$ 1,558,004	\$ 1,071,940	\$ 1,609,348
TXDOT Operating Funding	\$ 315,570	\$ 315,500	\$ 299,647	\$ 315,500
Metro McAllen Fixed Route				
Number of passengers / ridership	603,213	641,500	636,800	668,640
Number of revenue miles	460,991	485,375	470,000	485,375
Total operating revenue hours	34,086	35,022	34,300	36,015
Total fare revenue	\$ 341,789	\$ 346,034	\$ 379,276	\$ 398,240
Metro McAllen Paratransit Service				
Number of passengers / ridership	14,713	15,700	14,800	15,700
Number of miles	83,519	85,900	84,500	85,900
Total operating revenue hours	5,198	7,500	5,500	7,500
Total fare revenue	\$ 6,944	\$ 7,400	\$ 7,200	\$ 7,400
Efficiency Measures:				
Metro McAllen Fixed Route				
Number of passengers per revenue mile	1.31	1.32	1.35	1.38
Number of passengers per revenue hour	17.70	18.32	18.57	18.57
Cost per revenue hour	\$ 79.36	\$ 93.61	\$ 83.26	\$ 92.93
Cost per passenger	\$ 4.48	\$ 5.11	\$ 4.48	\$ 5.01
Fare revenue per passenger	\$ 0.57	\$ 0.54	\$ 0.60	\$ 0.60
Fare box recovery rate	13%	11%	13%	12%
Metro McAllen Paratransit Service				
Number of passengers per revenue mile	0.18	0.18	0.18	0.18
Number of passengers per revenue hour	2.83	2.09	2.69	2.09
Cost per revenue hour	\$ 8.82	\$ 10.40	\$ 9.25	\$ 10.33
Cost per passenger	\$ 20.43	\$ 23.20	\$ 21.44	\$ 23.69
Fare revenue per passenger	\$ 0.47	\$ 0.47	\$ 0.49	\$ 0.47
Fare box recovery rate	2%	2%	2%	2%

Description:

Metro McAllen provides public transit service in the City of McAllen. Additionally, Metro oversees all federal and state grant activity for the transit system. The department employees 24 full time employees and is officed at Central Station, 1501 W. Hwy. 83, Suite 100.



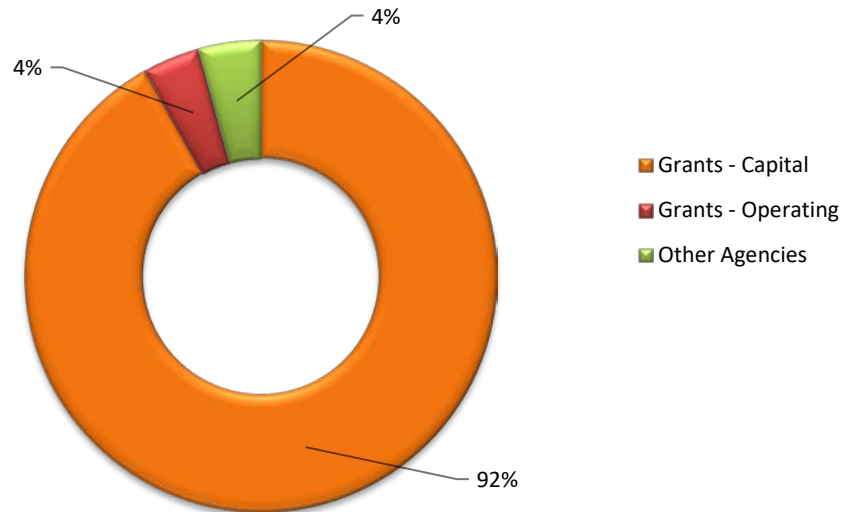
BUS TERMINAL FUND

The Bus Terminal Fund is a non major fund that is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

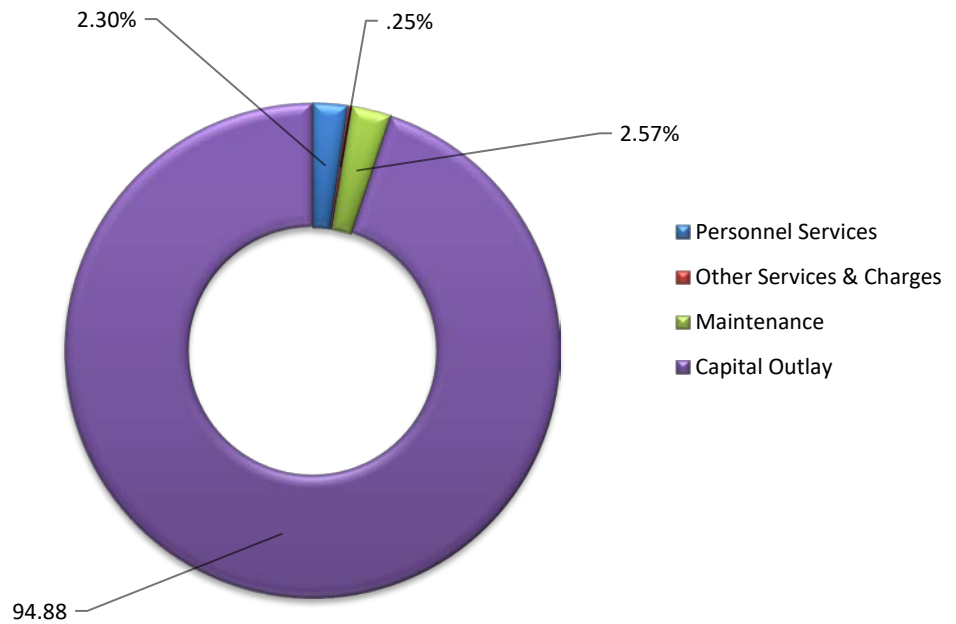
**City of McAllen, Texas
Bus Terminal Fund
Working Capital Summary**

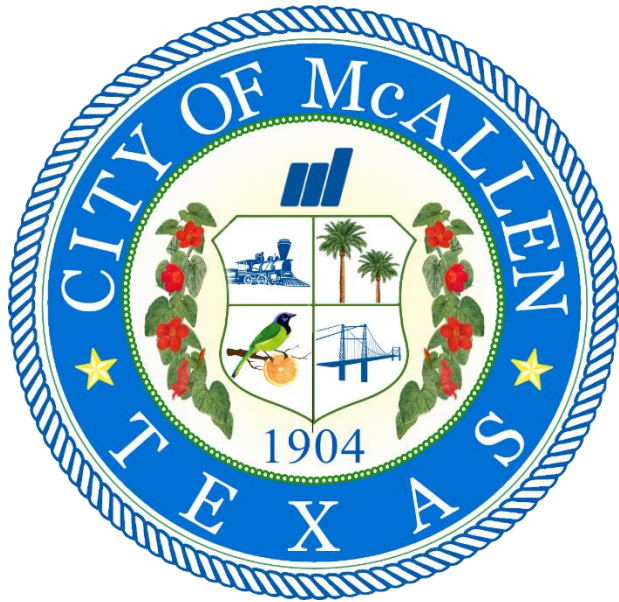
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,229,141	\$ 1,197,001	\$ 1,370,173	\$ 1,115,965
Revenues:				
Grant - FTA				
O & M Subsidy	518,859	539,931	510,658	588,346
Capital Outlay Subsidy	318,613	5,608,623	1,808,813	14,012,423
Grant - TxDOT	44,791	-	17,847	-
Other - Transportation Development Credit	783,238	854,298	-	-
Interest Earned	16,180	-	-	-
Total Revenues	<u>1,681,681</u>	<u>7,002,852</u>	<u>2,337,318</u>	<u>14,600,769</u>
Other Financing Sources:				
Transfer-In- Development Corp.	<u>234,813</u>	<u>682,841</u>	<u>266,083</u>	<u>657,792</u>
Total Revenues and Other Sources	<u>1,916,494</u>	<u>7,685,693</u>	<u>2,603,401</u>	<u>15,258,561</u>
TOTAL RESOURCES	<u>\$ 3,145,635</u>	<u>\$ 8,882,694</u>	<u>\$ 3,973,574</u>	<u>\$ 16,374,526</u>
APPROPRIATIONS				
Operating Expenses:				
Bus Terminal	\$ 759,470	\$ 680,931	\$ 727,214	\$ 781,834
Capital Outlay	<u>987,115</u>	<u>7,033,609</u>	<u>2,130,868</u>	<u>14,484,433</u>
	<u>1,746,585</u>	<u>7,714,540</u>	<u>2,858,082</u>	<u>15,266,267</u>
Other Financing Sources (Uses):				
Transfer Out - Health Insurance Fund	31,376	17,251	17,251	7,568
Debt Service - Motorola Lease Payment	<u>-</u>	<u>5,106</u>	<u>5,106</u>	<u>3,033</u>
TOTAL APPROPRIATIONS	<u>1,777,961</u>	<u>7,736,897</u>	<u>2,880,439</u>	<u>15,276,868</u>
Revenues over/(under) Expenditures	<u>138,533</u>	<u>(51,204)</u>	<u>(277,038)</u>	<u>(18,307)</u>
Other Items Affecting Working Capital	<u>2,499</u>	<u>22,830</u>	<u>22,830</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 1,370,173</u>	<u>\$ 1,168,627</u>	<u>\$ 1,115,965</u>	<u>\$ 1,097,658</u>

BUS TERMINAL FUND REVENUES
By Source
\$15,258,561



BUS TERMINAL FUND APPROPRIATION
By Category
\$15,266,267





**City of McAllen, Texas
Bus Terminal Fund
Expense Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<u>BY DEPARTMENT</u>				
Bus Terminal	\$ 1,746,585	\$ 7,714,540	\$ 2,858,082	\$ 15,266,267
TOTAL EXPENDITURES	<u><u>\$ 1,746,585</u></u>	<u><u>\$ 7,714,540</u></u>	<u><u>\$ 2,858,082</u></u>	<u><u>\$ 15,266,267</u></u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 201,587	\$ 232,922	\$ 179,465	\$ 257,100
Employee Benefits	72,246	78,515	78,515	94,141
Other Services and Charges	(3,155)	-	-	-
Maintenance and Repair Services	488,792	369,494	469,234	430,593
TOTAL OPERATING EXPENSES	<u>759,470</u>	<u>680,931</u>	<u>727,214</u>	<u>781,834</u>
Capital Outlay	987,115	7,033,609	2,130,868	14,484,433
TOTAL EXPENDITURES	<u><u>\$ 1,746,585</u></u>	<u><u>\$ 7,714,540</u></u>	<u><u>\$ 2,858,082</u></u>	<u><u>\$ 15,266,267</u></u>
<u>PERSONNEL</u>				
Administration	5	8	6	8
TOTAL PERSONNEL	<u><u>5</u></u>	<u><u>8</u></u>	<u><u>6</u></u>	<u><u>8</u></u>



Bus Terminal Fund Transit

www.mcallen.net/bus

Mission Statement:

"The Transit Department is dedicated to operating a clean, safe, and cost effective public transit facility."

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 201,587	\$ 232,922	\$ 179,465	\$ 257,100
Employee Benefits	72,246	80,107	80,107	88,739
Other Services and Charges	(3,155)	-	-	-
Maintenance	450,096	330,798	430,538	391,897
Operations Subtotal	720,774	643,827	690,110	737,736
Capital Outlay	987,115	7,033,609	2,130,868	14,484,433
Non Departmental				
Liability Insurance	38,696	38,696	38,696	38,696
Contingency	-	(1,592)	(1,592)	5,402
Total Expenditures	\$ 1,746,585	\$ 7,714,540	\$ 2,858,082	\$ 15,266,267

PERSONNEL

Exempt	-	-	-	-
Non-Exempt	5	8	6	8
Part-Time	-	-	-	-
Total Positions Authorized	5	8	6	8

Resources

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Related Revenue Generated	\$ 1,681,681	\$ 7,002,852	\$ 2,337,318	\$ 14,600,769

Contact Us:

Mario Delgado
Transit Director
1501 W. Highway 83,
Suite 100
McAllen, TX 78501
(956) 681-3500

MAJOR FY 19-20 GOALS

- 1.) Develop a Park and Ride for Special events (4th of July, La Posada, Parade Ect.).(1.4.2)
- 2.) Continue Trolley service to Downtown and Convention Center. (5.2.7)
- 3.) Continually improve State Of The Art Transit Facility. (6.1.5)
- 4.) Work with STC, A&M, and UTRGV in order to increase public transportation to their respective campuses as well as promote the use of the Cit's parking facilities for students. (7.1.4)
- 5.) Operating Cost for Transit Terminal - city portion Manintence & Operations, North Hub & Maintenance Facility. (7.2.6)
- 6.) Finalize Construction of North Transfer Station. (7.2.7)
- 7.) Continue to enhance accessibility to Transit by providing seating and comfort amenities along the routes. (7.2.8)
- 8.) Continue to enhance accessibility to Transit by adding sidewalks and walkways. (1.5.9, 7.2.9)
- 9.) Continue working with non-profit board for a new dramatic nature oriented destination at Quinta park and ride. (7.2.10)
- 10.) Replace 7 aging vehicles to lower operating costs and provide better quality service.

Description:

The Transit Department oversees the daily operation of Central Station, the City's international bus terminal. Our duties include facility management, landlord, grantee for federal and state funds, liaison between the City and all bus service providers operating in McAllen. Department offices are inside Central Station.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Workload Measures:				
Number of full time employees	5	8	6	8
Number of People Departing	279,101	279,398	273,385	280,000
Number of Visitors	3,396,595	3,811,398	3,436,329	3,608,145
Number of Operating Hours	8,815	8,815	8,815	8,815
Rental Revenue	\$ 328,888	\$ 352,170	\$ 354,247	\$ 354,586
Total Operating Expenditures	\$ 1,746,585	\$ 7,714,540	\$ 2,858,082	\$ 15,266,267
Total Square Footage	98,362	98,362	98,362	98,362
Efficiency Measures:				
Number of People Departing/Hour	32	34	31	32
Cost per Visitor	\$ 0.51	\$ 2.02	\$ 0.83	\$ 4.23
Operating Cost/Square Foot	\$ 17.76	\$ 78.43	\$ 29.06	\$ 155.20
Effectiveness Measures:				
Percent of change in departures per hour	7.38%	7.38%	-8.78%	2.42%

McALLEN INTERNATIONAL TOLL BRIDGE FUND

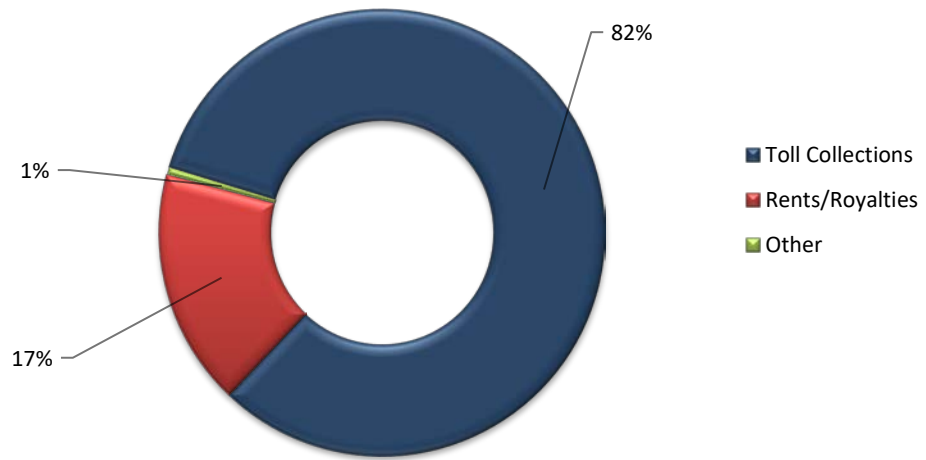
The Bridge Fund is a major fund that is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Reynosa, Mexico.

City of McAllen, Texas
McAllen International Toll Bridge Fund
Working Capital Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	1,297,263
Revenues:				
Highways & Streets Toll Bridge	11,572,028	11,567,826	11,611,409	11,691,217
UETA Turnstile	325	-		-
Rents & Royalties	2,510,504	2,436,359	2,436,359	2,436,359
Miscellaneous	308,719	75,000	202,500	75,000
Interest Earned	55,648	-	37,461	-
Total Revenues	<u>14,447,224</u>	<u>14,079,185</u>	<u>14,287,729</u>	<u>14,202,576</u>
TOTAL RESOURCES	<u>\$ 15,744,487</u>	<u>\$ 15,376,448</u>	<u>\$ 15,584,992</u>	<u>\$ 15,499,839</u>
APPROPRIATIONS				
Operating Expenses:				
Bridge Operations	\$ 2,009,038	\$ 2,295,039	\$ 2,294,965	\$ 2,298,156
Administration	748,676	784,383	784,383	831,771
Capital Outlay	-	16,385	16,385	-
Total Operations	<u>2,757,714</u>	<u>3,095,807</u>	<u>3,095,733</u>	<u>3,129,927</u>
Other Financing Sources (Uses):				
City of Hidalgo	3,627,039	3,345,668	3,414,271	3,404,096
City of McAllen-G.F.Restricted Acct	5,711,863	5,108,280	5,230,240	5,213,851
Transfer out - Heath Insurance Fund	14,863	93,150	93,150	40,865
Transfer out - Toll Bridge CIP	1,395,748	1,409,588	1,423,684	1,437,921
Board Advance - Anzalduas Int'l Xng for "B"	846,258	839,575	839,575	837,875
Debt Service - Motorola Lease Payment	-	3,665	3,665	2,177
TOTAL APPROPRIATIONS	<u>14,353,485</u>	<u>13,895,733</u>	<u>14,100,318</u>	<u>14,066,712</u>
Revenues over/(under) Expenditures	<u>93,739</u>	<u>183,452</u>	<u>187,411</u>	<u>135,864</u>
Other Items Affecting Working Capital ("A")	<u>(93,739)</u>	<u>(187,411)</u>	<u>(187,411)</u>	<u>(135,864)</u>
ENDING WORKING CAPITAL	<u>\$ 1,297,263</u>	<u>\$ 1,293,304</u>	<u>\$ 1,297,263</u>	<u>\$ 1,297,263</u>

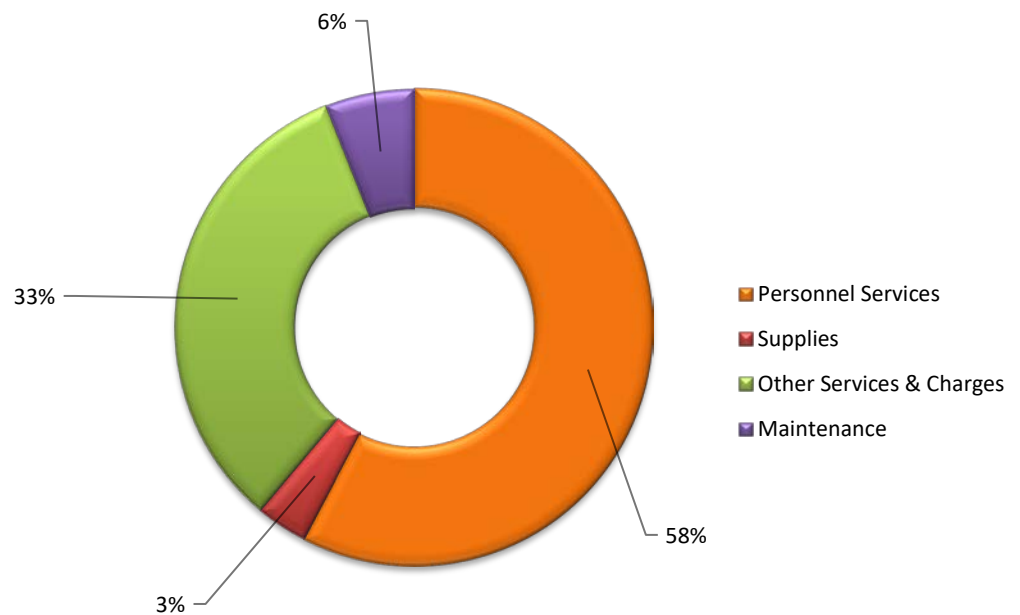
INTERNATIONAL TOLL BRIDGE FUND REVENUES

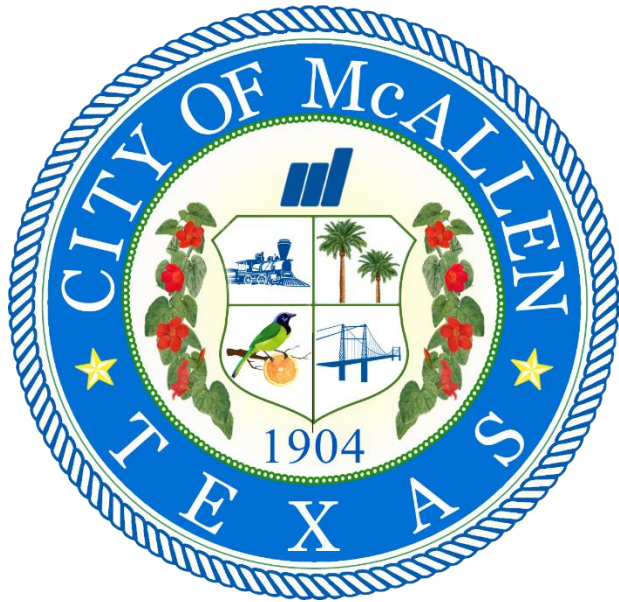
By Source
\$14,202,576



INTERNATIONAL TOLL BRIDGE FUND APPROPRIATION

By Category
\$3,129,927





<p align="center">City of McAllen, Texas McAllen International Toll Bridge Fund Expense Summary</p>
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	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<u>BY DEPARTMENT</u>				
Bridge Operations	\$ 2,009,038	\$ 2,311,424	\$ 2,311,350	\$ 2,298,156
Administration	748,676	784,383	784,383	831,771
TOTAL EXPENDITURES	\$ 2,757,714	\$ 3,095,807	\$ 3,095,733	\$ 3,129,927
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,146,656	\$ 1,342,877	\$ 1,342,803	\$ 1,343,165
Employee Benefits	362,919	409,837	409,837	460,054
Supplies	79,699	109,800	109,800	109,800
Other Services and Charges	988,586	1,028,746	1,028,746	1,028,746
Maintenance and Repair Services	179,854	188,162	188,162	188,162
TOTAL OPERATING EXPENSES	2,757,714	3,079,422	3,079,348	3,129,927
Capital Outlay	-	16,385	16,385	-
TOTAL EXPENDITURES	\$ 2,757,714	\$ 3,095,807	\$ 3,095,733	\$ 3,129,927
<u>PERSONNEL</u>				
Operations	30	38	38	38
Administration	4	4	4	3
TOTAL PERSONNEL	34	42	42	41

Mission Statement:

The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

Contact Us:

Rigoberto Villarreal
Superintendent of
Bridges
1023 S. International
Boulevard
Hidalgo, TX 78557
(956) 681-1800

Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 938,901	\$ 1,125,440	\$ 1,125,366	\$ 1,125,366
Employee Benefits	290,421	375,349	375,349	378,540
Supplies	63,576	85,000	85,000	85,000
Other Services and Charges	544,310	533,250	533,250	533,250
Maintenance	171,830	176,000	176,000	176,000

Operations Subtotal	2,009,038	2,295,039	2,294,965	2,298,156
Capital Outlay	-	16,385	16,385	-

Total Expenditures	\$ 2,009,038	\$ 2,311,424	\$ 2,311,350	\$ 2,298,156
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PERSONNEL

Exempt	1	1	1	1
Non-Exempt	29	37	37	37
Part-Time	-	-	-	-

Total Positions Authorized	30	38	38	38
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Resources

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Related Revenue Generated	\$ 11,855,879	\$ 11,988,311	\$ 11,219,348	\$ 11,567,826

MAJOR FY 19-20 GOALS

- 1.) Canopy Improvements for Toll Booths.
- 2.) Upgrade Northbound Pedestrian building.
- 3.) Complete restoring perimeter fence.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	30	38	38	38
Department Expenditures	\$ 2,009,038	\$ 2,311,424	\$ 2,311,350	\$ 2,298,156
Number of full time - Collectors	20	21	21	21
Number of full time - Cashiers	3	4	4	4
Number of full time - Maintenance	9	10	10	10
Outputs:				
Southbound vehicular crossings	2,823,894	2,692,422	2,876,212	2,904,686
Southbound pedestrians crossings	1,522,546	1,510,285	1,423,862	1,423,862
Total southbound crossings	4,346,440	4,202,707	4,300,074	4,328,548
Effectiveness Measures:				
Total toll revenues	\$ 11,572,353	\$ 11,567,826	\$ 11,611,409	\$ 11,691,217
Expenditure to revenue ratio	\$ 0.17	\$ 0.20	\$ 0.20	\$ 0.20
Efficiency Measures:				
Crossings processed per collector	217,322	191,032	204,765	206,121
Cost per crossing	\$ 0.46	\$ 0.54	\$ 0.54	\$ 0.53
Department expenditures per capita	\$ 13.64	\$ 15.65	\$ 15.42	\$ 15.11



International Toll Bridge Fund Toll Bridge Administration

www.mcallen.net/bridge/hidalgo

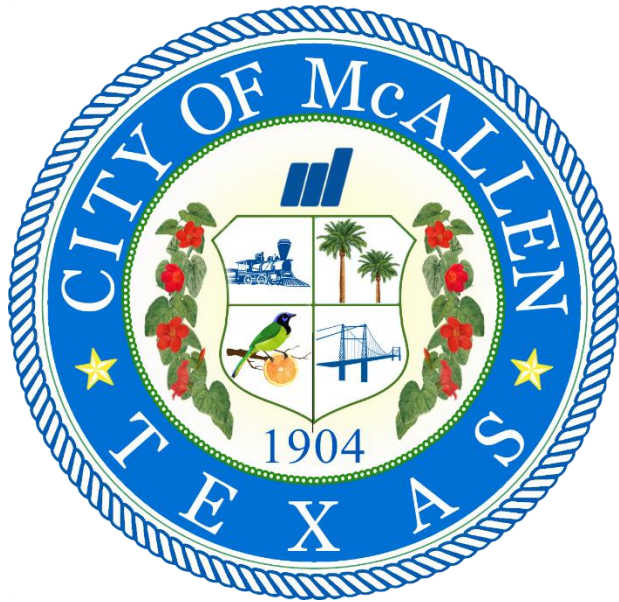
Mission Statement:	Department Summary				
	Expenditure Detail:	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry. We intend to grow providing a bridge system that is open and responsive to the needs of the people we serve.	Personnel Services				
	Salaries and Wages	\$ 207,755	\$ 217,437	\$ 217,437	\$ 217,799
	Employee Benefits	72,498	53,714	53,714	50,647
	Supplies	16,123	24,800	24,800	24,800
	Other Services and Charges	421,105	472,325	472,325	472,325
	Maintenance	8,024	12,162	12,162	12,162
	Operations Subtotal	725,505	780,438	780,438	777,733
	Capital Outlay	-	-	-	-
	Operations & Capital Outlay Total	725,505	780,438	780,438	777,733
	Non Departmental				
	Insurance	23,171	23,171	23,171	23,171
	Contingency	-	(19,226)	(19,226)	30,867
	Total Expenditures	\$ 748,676	\$ 784,383	\$ 784,383	\$ 831,771
	PERSONNEL				
	Exempt	2	2	2	2
	Non-Exempt	2	2	2	2
	Part-Time	-	-	-	-
	Total Positions Authorized	4	4	4	4

Contact Us:

Rigoberto Villarreal
Superintendent of
Bridges
1023 S. International
Boulevard
Hidalgo, TX 78557
(956) 681-1800

MAJOR FY 19-20 GOALS

- 1.) Facility Upgrades.
- 2.) Continue efforts to ease bridge crossing to and from Mexico. (2.1.1)
- 3.) Upgrade pedestrian crossing. (2.1.3)
- 4.) Secure grants to facilitate truck traffic. (3.1.9)
- 5.) Construct of FMCSA facility at the Hidalgo port of entry for bus inspections. (3.1.12)



ANZALDUAS INTERNATIONAL CROSSING FUND

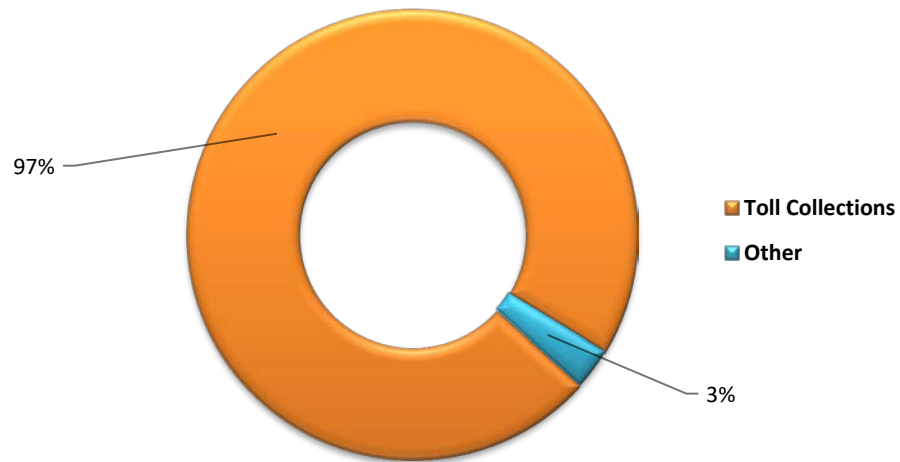
The Anzalduas International Crossing Fund is a major fund that is used to account for the revenues and expenses for the Anzalduas International Bridge located between Mission, Texas and the western side of Reynosa, Tamaulipas, Mexico.

City of McAllen, Texas
Anzalduas International Crossing Fund
Working Capital Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 866,594	\$ 602,481	\$ 359,244	\$ 248,228
Revenues:				
Highways & Streets Toll Bridge	3,094,093	2,691,846	2,952,977	2,744,332
Southbound Commercial	327,644	276,680	276,710	276,710
Miscellaneous	121,709	53,001	76,629	53,001
Interest Earned	44,757	1,000	51,723	40,000
Total Revenues	<u>3,588,204</u>	<u>3,022,527</u>	<u>3,358,039</u>	<u>3,114,043</u>
Other Financing Sources:				
Transfer from Hidalgo Bridge for "B"	-	839,575	839,575	837,875
Total Revenues and Other Sources	<u>3,588,204</u>	<u>3,862,102</u>	<u>4,197,614</u>	<u>3,951,918</u>
TOTAL RESOURCES	<u>\$ 4,454,798</u>	<u>\$ 4,464,583</u>	<u>\$ 4,556,858</u>	<u>\$ 4,200,146</u>
APPROPRIATIONS				
Operating Expenses:				
Bridge Operations	\$ 363,480	\$ 460,056	\$ 384,852	\$ 463,515
Administration	555,614	636,180	579,096	569,766
Capital Outlay	-	-	-	-
Total Operations	<u>919,094</u>	<u>1,096,236</u>	<u>963,948</u>	<u>1,033,280</u>
Other Financing Sources (Uses):				
Transfer out - Contingency Fund	45,000	45,000	45,000	45,000
Transfer out - Debt Service "A"	854,715	1,745,450	1,745,450	1,732,500
Transfer out - Debt Service "B"	-	839,575	839,575	837,875
Transfer out - Anzalduas CIP Fund	426,071	495,321	410,347	380,541
Transfer out - Anzalduas CIP Commercial	327,644	129,031	276,710	100,000
Transfer out - Health Insurance Fund	4,404	27,600	27,600	12,108
TOTAL APPROPRIATIONS	<u>2,576,928</u>	<u>4,378,214</u>	<u>4,308,630</u>	<u>4,141,304</u>
Revenues over/(under) Expenditures	<u>1,011,276</u>	<u>(516,112)</u>	<u>(111,016)</u>	<u>(189,386)</u>
Other Items Affecting Working Capital	<u>(1,518,626)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 359,244</u>	<u>\$ 86,370</u>	<u>\$ 248,228</u>	<u>\$ 58,842</u>

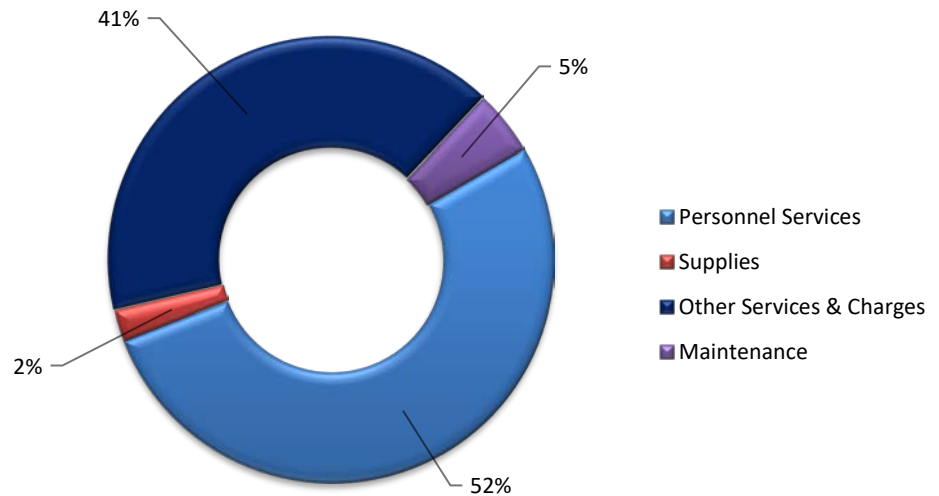
ANZALDUAS INTERNATIONAL CROSSING FUND REVENUES

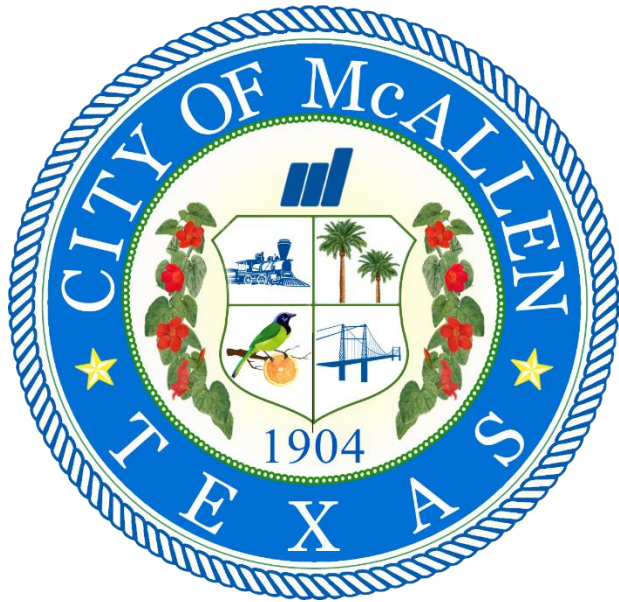
By Source
\$3,114,043



ANZALDUAS INTERNATIONAL CROSSING FUND APPROPRIATION

By Category
\$1,033,280





City of McAllen, Texas
Anzalduas International Crossing Fund
Expense Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<u>BY DEPARTMENT</u>				
Bridge Operations	\$ 363,480	\$ 460,056	\$ 384,852	\$ 463,515
Administration	555,614	636,180	579,096	569,766
TOTAL EXPENDITURES	\$ 919,094	\$ 1,096,236	\$ 963,948	\$ 1,033,280
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 368,351	\$ 465,422	\$ 333,214	\$ 405,748
Employee Benefits	116,288	139,547	139,467	136,266
Supplies	13,957	23,200	23,200	23,200
Other Services and Charges	377,135	419,973	419,973	419,973
Maintenance and Repair Services	43,363	48,094	48,094	48,094
TOTAL OPERATING EXPENSES	919,094	1,096,236	963,948	1,033,280
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ 919,094	\$ 1,096,236	\$ 963,948	\$ 1,033,280
<u>PERSONNEL</u>				
Operations	5	15	13	12
Administration	3	5	4	3
TOTAL PERSONNEL	8	20	17	15



Anzalduas International Bridge

Anzalduas Operations

www.mcallen.net/bridge/anzalduas

Mission

Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry. We intend to grow by developing relationships with local businesses, trade partners, and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

Contact Us:

Rigoberto Villarreal
Superintendent of
Bridges
1600 S. Stewart Road
Mission, TX 78572
(956) 681-1820

Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 217,846	\$ 271,204	\$ 196,000	\$ 271,308
Employee Benefits	70,009	91,748	91,748	95,103
Supplies	6,841	15,000	15,000	15,000
Other Services and Charges	26,763	41,010	41,010	41,010
Maintenance	42,021	41,094	41,094	41,094
Operations Subtotal	363,480	460,056	384,852	463,515
Capital Outlay	-	-	-	-
Total Expenditures	\$ 363,480	\$ 460,056	\$ 384,852	\$ 463,515

PERSONNEL

Exempt	-	-	-	-
Non-Exempt	5	9	10	9
Part-Time	-	6	3	3
Total Positions Authorized	5	15	13	12

Resources

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Related Revenue Generated	\$ 3,389,172	\$ 3,529,255	\$ 2,772,605	\$ 2,691,846

MAJOR FY 19-20 GOALS

- 1.) Complete construction of 2 northbound passenger lanes
- 2.) Begin Phase 2 for northbound and southbound commercial traffic facilities
- 3.) Continue marketing for southbound empty commercial traffic

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	5	9	10	9
Department Expenditures	\$ 363,480	\$ 451,161	\$ 384,852	\$ 463,515
Number of full time - Collectors	4	6	4	6
Number of full time - Cashiers	2	3	2	3
Number of full time - Maintenance	1	1	1	1
Outputs:				
Southbound vehicular crossings	905,043	793,705	863,229	808,701
Effectiveness Measures:				
Total toll revenues	\$ 2,985,294	\$ 2,968,526	\$ 3,229,687	\$ 3,021,012
Expenditure to revenue ratio	12%	15%	14%	15%
Efficiency Measures:				
Crossings processed per collector	150,841	88,189	143,871	134,784
Cost per crossing	\$ 0.40	\$ 0.57	\$ 0.53	\$ 0.57



Anzalduas International Bridge

Anzalduas Administration

www.mcallen.net/bridge/anzalduas

Mission

Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 150,505	\$ 194,218	\$ 137,214	\$ 134,440
Employee Benefits	46,279	48,369	48,369	30,242
Supplies	7,116	8,200	8,200	8,200
Other Services and Charges	329,409	358,000	358,000	358,000
Maintenance	1,342	7,000	7,000	7,000
Operations Subtotal	534,651	615,787	558,783	537,882
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	534,651	615,787	558,783	537,882
Non Departmental				
Insurance	20,963	20,963	20,963	20,963
Contingency	-	(570)	(650)	10,921
Total Expenditures	\$ 555,614	\$ 636,180	\$ 579,096	\$ 569,766
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	1	3	2	1
Part-Time	-	-	-	-
Total Positions Authorized	3	5	4	3

MAJOR FY 19-20 GOALS

- 1.) Continue efforts to ease bridge crossings and secure grant to facilitate truck traffic.
- 2.) Complete Anzalduas Bridge long-term plan: southbound truck traffic & southbound inspection area. (6.1.3)

Contact Us:

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Superintendent of
Bridges
1600 S. Stewart Road
Mission, TX 78572
(956) 681-1820

CITY OF McALLEN, TEXAS
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2019-2020

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
WATER FUND (400)				
WATER PLANT	TV MONITOR	R	2	\$ 1,000
	SIEMENS TRANSMITTERS	R	3	6,600
	10" DRAIN VALVES	R	4	8,400
	AIR IMPACT WRENCH	R	1	400
	ICE MAKER/STORAGE BIN	R	1	2,000
	STORAGE WALL CABINET	R	2	600
	WORK BENCH TABLE	R	1	600
	ROLLING LADDER	R	2	1,500
	FIRE EXTINGUISHER CABINET	R	5	900
	SAFETY SHOWER WITH EYE WASH	R	3	2,400
	FLOOR FANS	R	2	1,500
	LAWN MOWER	R	3	1,200
	WEEDEATER	R	3	975
	3/4 MAGNETIC DRIVE PUMP	R	2	1,900
	STEP LADDERS	R	4	1,000
	4 FT LED LIGHTS	R	20	2,500
	HEAVY DUTY CABINETS	R	2	1,800
	GAS BLOWER	R	1	450
	CHAINSAW EXTENDED POLE	R	1	650
	HEDGE TRIMMER	R	1	550
	MAINTENANCE CALIBRATION KIT	R	1	1,350
	PORTABLE RADIOS	R	3	7,065
	SMART CARDS FOR ACCELA TABLETS	R	2	400
	COMPUTER MONITORS	R	6	1,200
	COMPUTERS	R	2	2,000
DEPT. TOTAL				48,940
WATER LAB	WATER SAMPLING STATION	R	10	8,500
	SECURITY SURVEILLANCE	R	1	1,600
	BACTERIOLOGICAL REFRIGERATOR	R	1	400
	MAGNETIC STIRRERS	R	2	700
	NIST CERTIFIED THERMOMETER	R	1	850
	DIGITAL THERMOMETER	R	1	900
	SCBA FULL FACE SAFETY MASK	R	6	2,400
	SCBA CHLORINE CARTREDGES	R	6	360
DEPT. TOTAL				15,710
TRANS & DISTRIBUTION	TABLET COMPUTERS FOR WORK ORDERS	R	6	13,380
	PORTABLE RADIOS	R	4	9,420
	TELEPHONES MODEL #7841	R	3	435
	TELEPHONES MODEL # 8851	R	2	598
DEPT. TOTAL				23,833
METER READERS	OFFICE PHONES	R	7	1,015
	FURNITURE	R	1	1,100
	EMPLOYEE CHAIR	R	1	400
	COMPUTER WITH MONITOR	R	2	2,000
	COMPUTER WITH MONITOR	R	1	1,000
	ADDITIONAL COMPUTER MONITOR	R	1	165
	LAPTOP	R	1	1,300
	LASERFICHE LICENSE	R	4	3,400
	PORTABLE RADIO	R	2	4,710
	WATER FOUNTAIN W/BOTTLE DISP.	R	1	1,200
DEPT. TOTAL				16,290
UTILITY BILLING	EMPLOYEE'S CHAIRS	R	3	1,200
	OFFICE PHONE #7841	R	1	145
	OFFICE PHONE #7841	R	2	290
	SCANNER	R	2	1,800
	WIRELESS KEYBOARD/MOUSE SET	R	4	240
	FURNITURE FOR FRONT LOBBY AREA	R	1	1,500
	WATER FOUNTAIN W/BOTTLE DISP.	R	1	1,200
DEPT. TOTAL				6,375

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2019-2020

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
CUSTOMER RELATIONS	FURNITURE	R	1	6,500
	COMPUTER	R	1	1,000
	TELEPHONE	R	1	145
	TELEPHONE	R	2	290
	PRINTER	R	1	1,200
	2 WAY RADIO	R	1	2,335
	DESK TOP SCANNER	R	3	2,700
	COMPUTERS	R	8	8,000
	DEPT. TOTAL			<u>22,170</u>
TREASURY MANAGEMENT	COMPUTERS	R	1	1,000
	LASERFICHE LICENSES	N	3	2,010
	SCANNERS	N	3	2,700
	PHONES (MODEL 8851)	R	3	897
	OFFICE CHAIR	R	1	360
	PRIVACY SCREEN	N	1	350
	DEPT. TOTAL			<u>7,317</u>
ADMINISTRATION	LAPTOP	R	1	2,100
	LAPTOP	R	1	2,100
	CISCO REPLACEMENT PHONE	R	1	615
	CISCO PHONE	R	1	145
	CISCO PHONE	R	1	145
	DEPT. TOTAL			<u>5,105</u>
TOTAL WATER FUND				<u>145,740</u>
WASTEWATER FUND (450)				
WASTEWATER COLLECTION	TABLETS WITH RUGGED COVERS	R	5	13,500
	WEED EATERS	R	3	1,350
	LAWN MOWERS	R	3	660
	RING & LID MANHOLE COMPOSITE COVERS	R	25	8,000
	24" MANHOLE COVERS	R	150	26,250
	32" MANHOLE COVERS	R	20	9,720
	34" X 2" HDPE MANHOLE ADJUSTING RINGS	R	20	1,120
	SHELF PALLET RACK	R	2	1,000
	REPLACEMENT 4" GATE VALVES	R	8	4,000
	REPLACEMENT 6" GATE VALVES	R	1	1,300
	REPLACEMENT 8" GATE VALVES	R	6	6,000
	REPLACEMENT 4"CHECK VALVES	R	7	3,500
	REPLACEMENT 6"CHECK VALVES	R	6	7,200
	SULFIDE GAS LOGGERS WITH SOFTWARE	R	4	7,360
	ANNUAL NIGHT OUT	R	1	1,000
	NOZZLE, DISCHARGE HOSE	R	10	2,750
	PORTABLE RADIOS	R	5	12,250
	DEPT. TOTAL			<u>106,960</u>

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2019-2020

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
WASTEWATER PLANT	STANDARD DESKTOP COMPUTERS	R	2	2,400
	LASERFICHE SCANNER	R	1	1,100
	SOUTH - LASERFICHE SOFTWARE	R	1	1,000
	PRETREATMENT RADIOS	R	2	4,900
	ANNUAL NIGHT OUT	R	1	3,000
	ANNUAL NIGHT OUT SHIRTS	R	20	900
	PRETREATMENT - CLEAR PVC TUBING	R	45	2,700
	PRETREATMENT - SILICON TUBING	R	15	2,250
	PRETREATMENT - NITRILE GLOVES	R	110	2,200
	PRETREATMENT - FLAT SCREEN TV	R	1	450
	SOUTH - (2) HR. LOAD BANK TEST 400 KW	R	1	1,665
	SOUTH- UV LMS FLEX CARD	R	2	2,400
	SOUTH - INTERFACE CARD TERD	R	1	1,400
	SOUTH - ECORAY TDS BALLAST	R	15	15,000
	SOUTH - QUARTZ SLEEVES	R	72	32,400
	SOUTH - UV LAMPS	R	72	36,000
	SOUTH - UV SLEEVE WIPERS	R	350	17,500
	SOUTH - 20 FT. RUBBER HOSE W/COUPLING	R	4	6,100
	SOUTH - ALIGNMENT CLAMP SET	R	1	1,350
	SOUTH - METAL SCAFFOLD SET W/WHEELS AND ALUMINUM PLATFORM	R	1	1,505
	SOUTH N- 50 HP POST AERATION BLOWER NON WOVEN FILTER	R	10	1,500
	SOUTH - 300 HP POST AERATION BLOWER NON WOVEN FILTER	R	20	4,000
	NORTH - 15 HP VFD	R	6	11,400
	NORTH - MIG WELDING MACHINE	R	1	1,000
	NORTH - MIG WELDING WIRE FEEDER GUN	R	1	400
	NORTH - WEED TRIMMER	R	2	900
	NORTH - BACK PACK BLOWER	R	1	700
	NORTH - PRESSURE WASHER 3800 PSI	R	1	1,500
	NORTH - 20 V CORDLESS TOOL SET	R	1	1,000
	SOUTH - KNOCK OUT F/HOA SWITCHES	R	1	1,000
	SOUTH - FLUKE 789	R	1	1,200
	SOUTH - FLUKE VTO4A	R	1	550
	DEPT. TOTAL			161,370
WASTEWATER LAB	PHIPPS & BIRD VACUUM FILTRATION MANIFOLD	R	2	1,620
	DEPT. TOTAL			1,620
ADMINISTRATION	COMPUTERS	R	2	2,400
	DEPT. TOTAL			2,400
TOTAL WASTEWATER FUND				272,350
SANITATION FUND (500)				
COMPOSTING FACILITY	GOOSENECK TRAILER	R	1	10,000
	DEPT. TOTAL			10,000
RESIDENTIAL	REFUSE BINS (96 GAL)	N	1,700	93,500
	RADIOS (PORTABLE)	R	2	6,000
	RADIOS (MOBILE)	R	2	6,000
	VEHICLE CAMERA SYSTEM	N	25	50,000
	DEPT. TOTAL			155,500
COMMERCIAL BOX	DUMPSTERS	R	85	59,500
	FLOOR	R	200	30,000
	RADIOS (PORTABLE)	R	2	6,000
	RADIOS (MOBILE)	R	2	6,000
	VEHICLE CAMERA SYSTEM	N	25	50,000
	DEPT. TOTAL			151,500
ROLL OFF	ROLL-OFF CONTAINERS	R	4	24,000
	DEPT. TOTAL			24,000

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2019-2020

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
BRUSH	ROLL-OFF CONTAINERS	R	4	24,000
	MESSAGE BOARD	N	1	14,000
	GRAPPLE TRUCK SYSTEM	R	3	240,000
	ROLL-OFF TRUCK	R	1	190,000
	DEPT. TOTAL			<u>468,000</u>
RECYCLING	96 GALLON RECYCLING BLUE BINS	R	1,000	60,000
	4CY CARDBOARD DUMPSTERS	R	30	21,000
	PAR-KAN SYSTEM	N	1	20,000
	BALER	R	1	278,000
	LAPTOP	R	1	1,500
	DEPT. TOTAL			<u>380,500</u>
ADMINISTRATION	STORAGE BUILDING	R	1	88,000
	GARAGE ELEVATOR	N	1	150,000
	TRUCK WASH UPGRADE	N	1	50,000
	OFFICE RENOVATION	R	1	35,000
	FACILITY PAVING/REPAIR	R	1	25,000
	EMERGENCY EQUIPMENT	R	1	7,000
	DEPT. TOTAL			<u>355,000</u>
TOTAL SANITATION FUND				<u><u>1,544,500</u></u>
CONVENTION CENTER FUND (541)				
CONVENTION CENTER	GOLF CART 6 PASSENGER	R	1	15,000
	NOBLES SPRRED SCRUB 15"	R	1	3,200
	HVAC UV BLUE LIGHTING	R	12	18,000
	MOTOROLA APX-1000	R	15	45,000
	VIDEO SURVEILLANCES AXIS CAMERA	R	9	22,500
	BANQUET CHAIRS	R	550	66,000
	GARRETT METAL DETECTORS	N	4	17,600
	PHONES	R	8	1,160
	PHONES	R	15	3,505
	INDOOR/OUTDOOR HOLIDAY DÉCOR	N	1	43,815
	RGB EXTERIOR LIGHTS	N	1	55,480
	ADDITIONAL OUTDOOR HOLDAY DÉCOR	N	1	150,000
	TOTAL CONVENTION CENTER FUND			<u><u>441,260</u></u>
PERFORMING ARTS CENTER FUND (546)				
PERFORMING ARTS CENTER	GARRETT METAL DETECTORS	N	3	13,200
	EGB LIGHTING BUILDING FAÇADE FIXTURES	N	1	59,045
	ELATION PROTRON 3K CASE	R	3	1,500
	ELATION ARENA PAR ZOOM CASE	R	12	6,000
	CHAUVET PRO AMHAZE STADIUM	R	2	2,000
	UTILITY TRUCK 2 COMPARTMENT EXTRA HIGH	R	5	2,500
	UTILITY TRUCK 3 COMPARTMENT EXTRA HIGH	R	2	1,300
	TELRAD FOLLOWSPOT SIGHT WITH 2" RISER	R	5	350
	MUSIC STAND RACKS, HOLDS 20 STANDS	R	5	1,625
	ETC NOMAD6144	R	1	1,850
	ETC RESPONSE 4 PORT GATEWAY	R	3	3,000
	100' DMX CABLE (15)	R	15	1,050
	50' DMX CABLE	R	15	600
	SOCO TO EDISON FEMALE FANOUT	R	10	1,500
	SOCO TO EDISON MALE FAN IN	R	10	1,500
	VECTORWORKS 2019	R	1	3,200
	AUDIO TECHNICAL U853R MICROPHONE	R	8	1,800
	GENIE IWP-30S DC WITH POWER ASSIST	N	1	19,000
	TOMPAC U RIGGING BASICS AND FALL PROTECTION	R	2	3,400
	ROSEBRAND LIFTALL WIRE ROPE SLING 5'	R	40	1,120
	ROSEBAND LIFTALL WIRE ROPE SLING 10'	R	30	1,020
	ROSEBAND LIFTALL WIRE ROPE SLING 20'	R	10	470
	ROSENAD LIFTALL STEELFLEX SLING 6'	R	10	570
				<u>127,600</u>

Note: N=New; R=Replacement

<p style="text-align: center;">CITY OF McALLEN, TEXAS ENTERPRISE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2019-2020</p>

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
MCALLEN INT'L AIRPORT FUND (550)				
AIRPORT	TERMINLA WINDOW REPLACEMENT	R	1	49,800
	OPERATIONS OFFICE IMPROVEMENT	R	1	40,000
	MAINTENANCE EQUIPMENT	R	1	10,000
	RADIO REPLACEMENT	R	1	37,000
	SURVEILLANCE SYSTEM UPDATE & CAMERA	R	1	48,000
	WORKSTATION COMPUTER & PHONE	R	1	4,300
<i>TOTAL AIRPORT FUND</i>				<u>189,100</u>
BUS TERMINAL FUND (558)				
ADMINISTRATION	GILLIG BUSES (3)			1,457,192
	GILLIG BUSES (5)			2,217,192
	SHELTER & PASSENGER AMENITIES			750,000
	INFRASTRUCTURE IMPROVEMENTS			792,289
	ACCESSIBILITY AND WALKWAYS			2,000,000
	NORTH HUB CONSTRUCTION			1,567,760
	NORTH HUB CONSTRUCTION			2,700,000
	QUINTA PARK AND RIDE			3,000,000
<i>TOTAL BUS TERMINAL FUND</i>				<u>14,484,433</u>
ENTERPRISE FUNDS GRAND TOTAL				<u>\$ 17,204,983</u>

INTERNAL SERVICE FUNDS

The Inter - Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The General Depreciation Fund was established for the sole purpose of replacing fixed assets of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for City employees. Primary funding sources are transfers in from General Fund and Enterprise Funds.

The Retiree Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for Retired City employees.

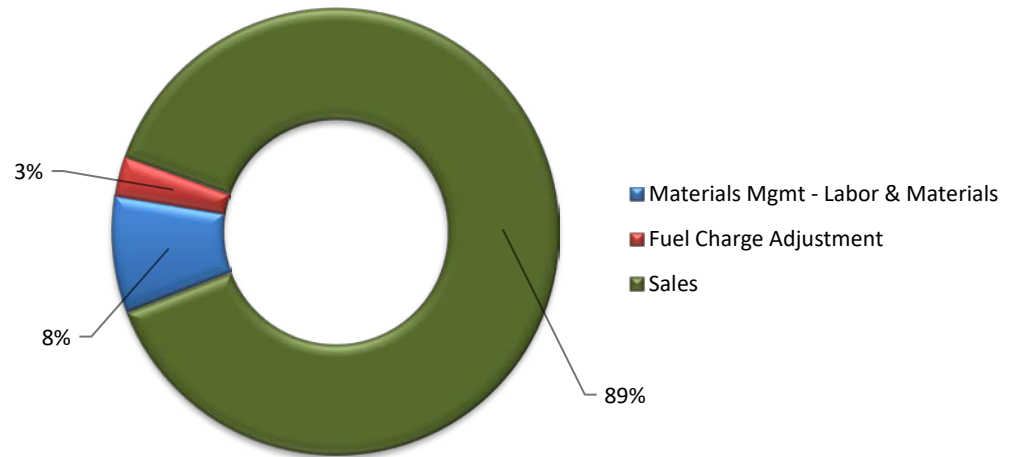
The Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims. Primary funding sources are transfers in from General Fund and Enterprise Funds.

The Property and Casualty Insurance Fund was established to account for all expenses related to general liability insurance personal and property claims. Primary funding sources are transfers in from General Fund and Enterprise Funds.

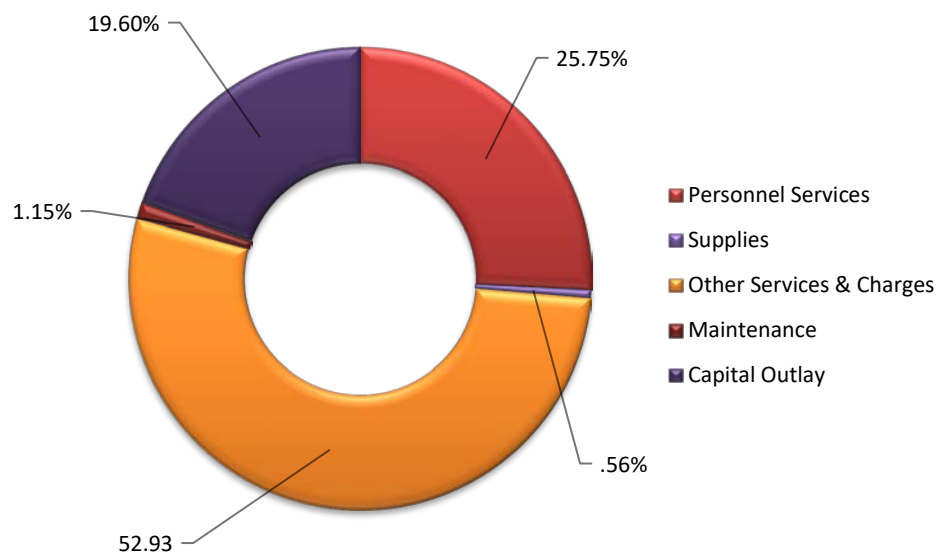
City of McAllen, Texas
Inter-Departmental Service Fund
Working Capital Summary

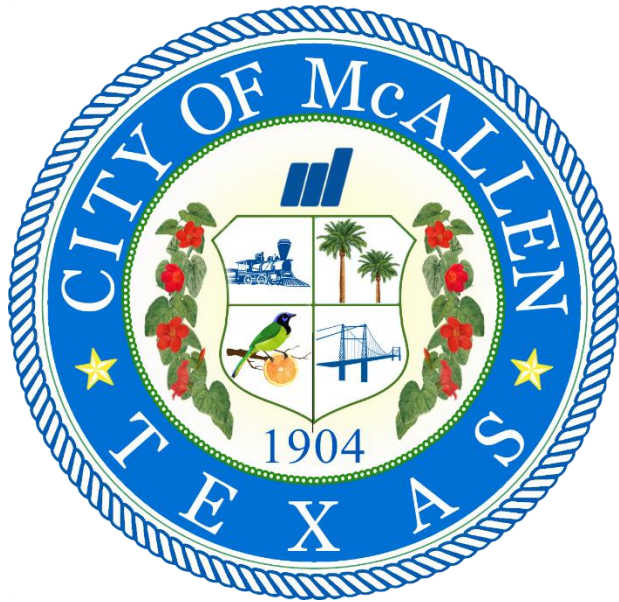
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,075,149	\$ 1,175,675	\$ 813,020	\$ 961,323
Revenues:				
Materials Management - Overhead	344,844	350,000	350,000	350,000
Fuel Charge Adjustment	132,315	120,000	120,000	120,000
Sales	3,519,378	3,600,000	4,600,000	3,700,000
Miscellaneous	26,855	20,000	24,199	15,000
Total Revenues	<u>4,023,392</u>	<u>4,090,000</u>	<u>5,094,199</u>	<u>4,185,000</u>
TOTAL RESOURCES	<u>\$ 5,098,541</u>	<u>\$ 5,265,675</u>	<u>\$ 5,907,219</u>	<u>\$ 5,146,323</u>
APPROPRIATIONS				
Expenses:				
Fleet Operations	\$ 4,008,436	\$ 3,665,594	\$ 4,499,454	\$ 3,673,973
Materials Management	143,904	152,292	146,782	155,173
Insurance Liability & Workmen's Comp.	1,600	1,600	1,600	1,600
Capital Outlay	130,907	893,505	229,884	933,600
	<u>4,284,847</u>	<u>4,712,991</u>	<u>4,877,720</u>	<u>4,764,346</u>
Other Financing Sources (Uses):				
Transfers- Out - Health Insurance Fund	11,560	72,450	72,450	31,784
Debt Service - Motorola Lease Payment	-	1,231	1,231	731
TOTAL APPROPRIATIONS	<u>4,296,407</u>	<u>4,786,672</u>	<u>4,951,401</u>	<u>4,796,861</u>
Revenues over/(under) Expenditures	<u>(273,015)</u>	<u>(696,672)</u>	<u>142,798</u>	<u>(611,861)</u>
Other Items Affecting Working Capital	<u>10,886</u>	<u>5,505</u>	<u>5,505</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 813,020</u>	<u>\$ 484,508</u>	<u>\$ 961,323</u>	<u>\$ 349,461</u>

INTER-DEPARTMENTAL SERVICE FUND REVENUES
By Source
\$4,185,000



INTER-DEPARTMENTAL SERVICE FUND APPROPRIATION
By Category
\$4,764,346





**City of McAllen, Texas
Inter-Departmental Service Fund
Expense Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
<u>BY DEPARTMENT</u>				
Fleet Operations	\$ 4,116,643	\$ 4,560,699	\$ 4,730,938	\$ 4,605,573
Materials Management	168,204	152,292	146,782	158,773
TOTAL EXPENDITURES	\$ 4,284,847	\$ 4,712,991	\$ 4,877,720	\$ 4,764,346
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 771,057	\$ 914,225	\$ 758,379	\$ 931,460
Employee Benefits	256,973	301,557	301,557	295,582
Supplies	23,257	26,864	23,550	26,864
Other Services and Charges	3,044,621	2,522,000	3,513,600	2,522,000
Maint. and Repair Services	58,032	54,840	50,750	54,840
TOTAL OPERATING EXPENSES	4,153,940	3,819,486	4,647,836	3,830,746
Capital Outlay	130,907	893,505	229,884	933,600
TOTAL EXPENDITURES	\$ 4,284,847	\$ 4,712,991	\$ 4,877,720	\$ 4,764,346
<u>PERSONNEL</u>				
Fleet Operations	25	24	23	23
Materials Management	3	3	3	3
TOTAL PERSONNEL	28	27	26	26



Inter-Departmental Service Fund Fleet Operations

www.mcallen.net/publicworks

Mission Statement: "To provide quality preventative and corrective maintenance services to city vehicles and equipment in a highly efficient and economical manner."	Department Summary				
	Expenditure Detail:	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
	Personnel Services				
	Salaries and Wages	\$ 667,016	\$ 816,299	\$ 662,463	\$ 803,379
	Employee Benefits	223,801	267,404	267,404	258,572
	Supplies	21,917	24,114	21,500	24,114
	Other Services and Charges	3,041,484	2,517,300	3,510,450	2,517,300
	Maintenance	54,218	49,450	47,300	49,450
	Operations Subtotal	4,008,436	3,674,567	4,509,117	3,652,815
	Capital Outlay	106,607	893,505	229,884	930,000
Operations & Capital Outlay Total		4,115,043	4,568,072	4,739,001	4,582,815
Non- Departmental Insurance		1,600	1,600	1,600	1,600
Contingency		-	(8,973)	(9,663)	21,158
Total Expenditures		\$ 4,116,643	\$ 4,560,699	\$ 4,730,938	\$ 4,605,573
PERSONNEL					
Exempt		3	3	3	3
Non-Exempt		20	20	20	20
Part-Time		2	1	-	-
Total Positions Authorized		25	24	23	23
Resources					
		Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Related Revenue Generated		\$ 3,678,548	\$ 3,740,000	\$ 4,744,199	\$ 3,835,000

Contact Us:

Elvira Alonso,
Director of Public Works
4201 N. Bentsen Rd.,
McAllen, TX 78504
(956) 681-4000

MAJOR FY 19-20 GOALS

- 1.) Decrease number of outsourced jobs to private sector by 3%.
- 2.) Identify 3 City vehicles for department reassignment to maximize vehicle utilization and department operational needs.
- 3.) Increase number of PM services performed in-house by 5%.

Description:
The Fleet Operations Department is a division of Public Works. Through its staff of twenty five (23) employees the department strives to provide responsive preventive and corrective maintenance services for all city fleet vehicles and equipment.

Performance Measures				
	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	23	23	23	23
Department Expenditures	\$ 4,116,643	\$ 4,560,699	\$ 4,730,938	\$ 4,605,573
Number of mechanics (FTE)	13	14	14	14
Number of mechanics (PT)	1	1	1	1
Outputs:				
In house labor	\$ 1,817,099	\$ 1,700,000	\$ 1,900,000	\$ 2,000,000
In house parts	\$ 574,841	\$ 700,000	\$ 650,000	\$ 700,000
Outsourced parts & labor	\$ 1,355,396	\$ 1,100,000	\$ 1,800,000	\$ 1,400,000
Number of State Inspections on City fleet units conducted in house	397	500	400	450
City fleet serviced (vehicles/equipment)	841	855	880	875
Number of purchase orders processed	2,211	1,700	2,200	2,000
Work orders created	10,040	10,000	10,000	10,000
Jobs completed	14,507	15,000	14,800	15,000
Total hours for in-house labor billed to departments.	10,845	13,000	12,250	13,000
Effectiveness Measures:				
Fleet units in operation	95%	95%	95%	95%
Number of vehicles per mechanic (FTE)	84	66	68	67
Efficiency Measures:				
Number of jobs completed per mechanic (FTE)	1,451	1,200	1,400	1,300
Savings on billable hours (in-house vs private sector)	\$ 509,715	\$ 575,000	\$ 575,750	\$ 580,000
Hours billed as a percentage of hours available	69%	75%	72%	75%
Cost per mechanic hour billed	\$ 53.00	\$ 53.00	\$ 53.00	\$ 53.00



Inter-Departmental Service Fund Material Management

Mission

Statement:

Our mission is to have dedicated individuals who maintain accurate inventory controls while providing prompt and courteous assistance to the City of McAllen, McAllen Public Utilities employees, and Material Suppliers.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 104,041	\$ 106,899	\$ 105,579	\$ 106,923
Employee Benefits	33,172	34,153	34,153	37,010
Supplies	1,340	2,750	2,050	2,750
Other Services and Charges	1,537	3,100	1,550	3,100
Maintenance	3,814	5,390	3,450	5,390
Operations Subtotal	143,904	152,292	146,782	155,173
Capital Outlay	24,300	-	-	3,600
Total Expenditures	\$ 168,204	\$ 152,292	\$ 146,782	\$ 158,773
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
Total Positions Authorized	3	3	3	3

Resources

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Related Revenue Generated	\$ 344,844	\$ 350,000	\$ 350,000	\$ 350,000

Contact Us:

Elvira Alonso
Director of Public Works
4201 N. Bentsen Rd.,
McAllen, TX 78504
(956) 681-4000

MAJOR FY 19-20 GOALS

- 1.) Reduce physical inventory variances below 3%.
- 2.) Identify obsolete inventory and seek vendor exchange for current product.
- 3.) Work with IT to provide City departments with list and pictures of stock inventory items on the Intranet.

Description:

Our division, has (1) Supervisor, (1) Lead Warehouse Technician, and (1) Warehouse Technician that strive to maintain accurate inventory controls. We provide prompt and courteous assistance as we issue inventory to City of McAllen and McAllen Public Utilities employees. We conduct inventory (2) times a year and replenish inventory on an "as needed" basis.

Performance Measures

	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 168,204	\$ 152,292	\$ 146,782	\$ 158,773
Number of departments	57	57	57	57
Inventory	\$ 261,600	\$ 275,000	\$ 280,000	\$ 275,000
Outputs:				
Number of Issue Slips	11,678	11,000	11,500	11,000
Number of Issue Slip Transactions	25,978	26,000	27,000	26,000
Number of Items Issued	126,822	120,000	122,000	120,000
Total Yearly Sales - "Issue Tickets"	\$ 2,450,620	\$ 2,300,000	\$ 2,375,000	\$ 2,300,000
Effectiveness Measures:				
Total Yearly Purchases - "Receipts"	\$ 2,089,649	\$ 2,200,000	\$ 2,170,000	\$ 2,200,000
Number of Receipts	4,853	4,500	4,600	4,500
Number of Receipts Transaction	8,757	8,500	9,000	8,500
Number of Items Received	128,316	120,000	115,000	120,000
Efficiency Measures:				
Number of issuances/receipts per empl	5,510	5,167	5,367	5,167
Number of transactions per employee	11,578	11,500	12,000	11,500
Number of Items Handled per employee	85,046	80,000	79,000	80,000
Sales & Receipts per employee (dollars)	\$ 1,513,423	\$ 1,500,000	\$ 1,515,000	\$ 1,500,000

**City of McAllen, Texas
General Depreciation Fund
Working Capital Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 10,111,389	\$ 12,088,755	\$ 10,457,836	\$ 11,440,994
Revenues:				
Rentals - General Fund	2,773,473	2,764,775	2,764,775	3,000,122
Other	325,099	-	98,586	-
Vehicle Shortage	-	-	-	941,367
Interest Earned	127,899	-	135,429	-
Total Revenue	<u>3,226,471</u>	<u>2,764,775</u>	<u>2,998,790</u>	<u>3,941,489</u>
TOTAL RESOURCES	<u>\$ 13,337,860</u>	<u>\$ 14,853,530</u>	<u>\$ 13,456,626</u>	<u>\$ 15,382,483</u>
APPROPRIATIONS				
Capital Outlay for General Fund:				
Vehicles	<u>\$ 2,965,220</u>	<u>\$ 3,412,200</u>	<u>\$ 2,387,736</u>	<u>\$ 4,084,228</u>
Other Financing Sources (Uses):				
Transfer out - General Fund	<u>-</u>	<u>125,000</u>	<u>125,000</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>2,965,220</u>	<u>3,537,200</u>	<u>2,512,736</u>	<u>4,084,228</u>
Revenues over/(under) Expenditures	<u>261,251</u>	<u>(647,425)</u>	<u>611,054</u>	<u>(142,739)</u>
Other items affecting Working Capital	(411,908)	-	-	-
Toll Bridge Fund Loan Payment	101,898	101,898	101,898	67,932
Airport Fund Loan Payment	<u>395,206</u>	<u>395,206</u>	<u>395,206</u>	<u>395,206</u>
ENDING WORKING CAPITAL	<u>\$ 10,457,836</u>	<u>\$ 11,813,435</u>	<u>\$ 11,440,994</u>	<u>\$ 11,761,393</u>

See Capital Outlay Detail listing on page 307

**City of McAllen, Texas
Health Insurance Fund
Working Capital Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING WORKING CAPITAL	\$ (1,237,695)	\$ (3,370,737)	\$ (3,339,266)	\$ (864,908)
Revenues:				
Contributions:				
General Fund	4,779,479	4,757,568	4,756,302	5,400,288
CDBG Fund	6,720	6,720	8,856	10,032
Downtown Services Fund	46,321	47,368	63,024	70,728
Water Fund	518,161	516,718	520,858	612,744
Wastewater Fund	318,054	316,840	302,381	328,944
Sanitation Fund	554,781	568,810	563,928	626,400
Palm View Golf Course Fund	46,856	45,736	53,136	62,328
Convention Center Fund	149,101	154,284	137,009	158,184
Airport Fund	137,999	139,249	140,030	161,808
Bus Terminal Fund	24,716	24,575	20,000	25,000
Toll Bridge Fund	116,510	115,530	120,441	146,616
Metro McAllen Fund	125,096	125,660	119,414	136,824
Anzalduas Crossing Fund	33,030	34,710	27,000	29,000
Fleet/Mat. Mgm't Fund	90,612	89,224	90,072	99,816
Workmans Compensation Fund	23,719	23,006	23,258	27,936
Life Insurance (All funds)	58,993	58,810	61,402	62,000
Health Ins. Admin Fund	27,734	28,650	24,567	25,512
Employees	2,197,621	2,226,860	2,279,393	2,440,824
Other Agencies	632,257	703,241	766,690	839,052
Other	397,871	254,481	267,314	292,432
Interest Earned	2	3,930	-	-
Total Contributions	10,285,633	10,241,970	10,345,075	11,556,468
Other Financing Sources:				
Transfer In -				
General Fund	-	-	-	800,650
Downtown Services Fund	-	65,550	65,550	28,757
Water Fund	75,414	472,651	472,651	207,352
Wastewater Fund	42,936	269,100	269,100	118,054
Sanitation Fund	72,662	455,401	455,401	199,784
Palm View Golf Course Fund	7,156	44,850	44,850	19,676
Convention Center Fund	18,716	117,300	117,300	51,460
Airport Fund	18,716	117,300	117,300	51,460
Bus Terminal Fund	31,376	17,251	17,251	7,568
Toll Bridge Fund	14,863	93,150	93,150	40,865
Metro McAllen Fund	-	113,850	113,850	49,946
Anzalduas Crossing Fund	4,404	27,600	27,600	12,108
Fleet/Mat. Mgm't Fund	11,560	72,450	72,450	31,784
Workmans Compensation Fund	1,080,192	4,150,104	4,150,104	1,713,831
Total Transfers In	1,377,995	6,016,557	6,016,557	3,333,295
Total Revenues	11,663,628	16,258,527	16,361,632	14,889,763
TOTAL RESOURCES	\$ 10,425,933	\$ 12,887,790	\$ 13,022,366	\$ 14,024,855

**City of McAllen, Texas
Health Insurance Fund
Working Capital Summary**

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 463,190	\$ 545,975	\$ 455,274	\$ 520,938
Administrative Cost	1,167,549	1,072,602	1,200,000	1,276,496
Life Insurance Premiums	59,855	60,000	49,000	62,000
Health Claims	12,100,461	11,154,321	12,183,000	12,034,738
Total Operations	<u>13,791,055</u>	<u>12,832,898</u>	<u>13,887,274</u>	<u>13,894,172</u>
TOTAL APPROPRIATIONS	<u>13,791,055</u>	<u>12,832,898</u>	<u>13,887,274</u>	<u>13,894,172</u>
Revenues over/(under) Expenditures	<u>(2,127,427)</u>	<u>3,425,629</u>	<u>2,474,358</u>	<u>995,591</u>
Other Items Affecting Working Capital	<u>25,856</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ (3,339,266)</u>	<u>\$ 54,892</u>	<u>\$ (864,908)</u>	<u>\$ 130,683</u>



Health Insurance Fund Administration

www.mcallen.net/departments/benefits

Mission Statement:

To provide exceptional customer service to all City employees so that they can do their best for the citizens of McAllen.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 270,495	\$ 301,640	\$ 254,939	\$ 304,003
Employee Benefits	73,333	78,606	78,606	80,963
Supplies	3,016	3,500	3,500	3,500
Other Services and Charges	92,811	122,100	114,600	123,600
Maintenance	-	26,500	2,000	-
Operations Subtotal	439,655	532,346	453,645	512,066
Capital Outlay	23,535	13,900	1,900	-
Contingency	-	(271)	(271)	8,872
Total Expenditures	\$ 463,190	\$ 545,975	\$ 455,274	\$ 520,938
PERSONNEL				
Exempt	1	2	2	2
Non-Exempt	4	4	4	4
Part-Time	-	-	-	-
Total Positions Authorized	5	6	6	6
Resources				
	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Related Revenue Contributions	\$ 10,285,633	\$ 10,241,970	\$ 10,345,075	\$ 11,556,468

Contact Us:

Jolee Perez
Director of Employee
Benefits
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1400

MAJOR FY 19-20 GOALS

- 1.) Transition all providers to EDI.
- 2.) Implement Payroll Feed from Benefits Platform.
- 3.) Launch a series of Department Meetings for Preventative Care and Educational Topics.

Health Insurance Fund Administration

www.mcallen.net/departments/benefits

Performance Measures	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20	Description: The Employee Benefits Department administers the benefit policies as part of the City's compensation package to employees, including enrollment, changes, inquiries, retirement investments, collections and terminations of coverages.
Inputs:					
Number of Full Time Employees	5	6	6	6	
Department Administrative Expenditures	\$ 436,190	\$ 545,975	\$ 445,297	\$ 520,938	
Medical Claims Expenses	\$ 10,516,301	9,250,000	\$ 455,274	\$ 9,940,738	
Prescription Expenses	\$ 2,963,461	2,720,000	\$ 3,334,000	\$ 3,260,000	
Health Plan Revenues	\$ 1,246,425	1,828,655	\$ 1,275,684	\$ 1,386,431	
Health Plan Cost Per Employee	\$ 7,918	6,167	\$ 7,812	\$ 7,778	
Health Plan Cost per Member	\$ 3,962	3,043	\$ 3,950	\$ 3,932	
Health Plan Net Fixed Costs	\$ 49.22	68.00	\$ 53.00	\$ 58.16	
Avg # Health Plan Enrollees - Active	3,632	3,709	3625	3625	
Avg # Health Plan Enrollees - Retirees > 65	150	55	40	40	
Avg # Health Plan Enrollees - Retirees < 65	49	155	158	158	
Avg # Health Plan Enrollees - Cobra	13	14	10	10	
Outputs:					
Monthly Newsletter Executions	12	12	12	12	
Annual Screenings Conducted	Yes	Yes	Yes	Yes	
Flu Shots Conducted Annually	Yes	Yes	Yes	Yes	
Wellness Programs Executed (Percentage)	80%	80%	80%	80%	
EAP Utilization (%)	5.00%	5.00%	5.00%	5.00%	
Conduct Annual Highly Compensated Benefits Discrimination Testing	Yes	Yes	Yes	Yes	
Review of Affordable Care Act Regulation Compliance	Yes	Yes	Yes	Yes	
Civil Service - Number of Entry Level Exam Opportunities	2	2	2	2	
Civil Service - Number of Promotional Exam Opportunities	6	6	6	6	
Effectiveness Measures:					
Pass the Discrimination Testing Review	Yes	Yes	Yes	Yes	
Pass the Affordable Care Act Regulation Compliance Review	Yes	Yes	Yes	Yes	

City of McAllen, Texas
Retiree Health Insurance Fund
Working Capital Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 500,734	\$ 641,700	\$ 447,502	\$ 659,563
Revenues:				
Annual Required Contributions (ARC):				
General Fund	-	603,292	603,292	603,292
Downtown Services Fund	-	5,845	5,845	5,845
Water Fund	-	53,929	53,929	53,929
Wastewater Fund	-	33,517	33,517	33,517
Sanitation Fund	-	58,798	58,798	58,798
Palm View Golf Course Fund	-	6,456	6,456	6,456
Convention Center Fund	-	16,369	16,369	16,369
Airport Fund	-	14,904	14,904	14,904
Bus Terminal Fund	-	2,280	2,280	2,280
Toll Bridge Fund	-	12,808	12,808	12,808
McAllen Express Transit Fund	-	15,934	15,934	15,934
Anzalduas Crossing	-	4,485	4,485	4,485
Fleet/Mat. Mgm't Fund	-	8,739	8,739	8,739
Workmens Compensation Fund	-	3,233	3,805	3,805
Health Insurance Administration	-	2,584	2,584	2,584
Retirees	603,462	600,000	614,000	744,252
Interest Earned	8,086	-	-	1,300
Total Revenues	<u>611,548</u>	<u>1,443,745</u>	<u>1,457,745</u>	<u>1,589,297</u>
TOTAL RESOURCES	<u>\$ 1,112,282</u>	<u>\$ 2,085,445</u>	<u>\$ 1,905,247</u>	<u>\$ 2,248,860</u>
APPROPRIATIONS				
Operating Expenses:				
Administration Cost	\$ 78,876	\$ 73,830	\$ 75,684	\$ 83,052
Health Claims	1,429,649	1,303,000	1,170,000	1,203,000
Total Operations	<u>1,508,525</u>	<u>1,376,830</u>	<u>1,245,684</u>	<u>1,286,052</u>
TOTAL APPROPRIATIONS	<u>1,508,525</u>	<u>1,376,830</u>	<u>1,245,684</u>	<u>1,286,052</u>
Revenues over/(under) Expenditures	<u>(896,977)</u>	<u>66,915</u>	<u>212,061</u>	<u>303,245</u>
Other Items Affecting Working Capital	<u>843,745</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 447,502</u>	<u>\$ 708,615</u>	<u>\$ 659,563</u>	<u>\$ 962,808</u>

City of McAllen, Texas
Workmen's Compensation Fund
Working Capital Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 11,163,173	\$ 11,989,260	\$ 12,118,775	\$ 9,028,752
Revenues:				
Fund Contributions:				
Workmens Compensation	2,765,276	2,173,267	2,173,267	1,956,543
Other Sources	147,951	150,000	133,500	133,500
Interest Earned	193,052	147,956	116,662	116,662
Total Revenues	<u>3,106,280</u>	<u>2,471,223</u>	<u>2,423,429</u>	<u>2,206,705</u>
TOTAL RESOURCES	<u>\$ 14,269,453</u>	<u>\$ 14,460,483</u>	<u>\$ 14,542,204</u>	<u>\$ 11,235,457</u>
APPROPRIATIONS				
Operating Expenses:				
Risk Management	\$ 628,478	\$ 754,469	\$ 748,410	\$ 910,654
Insurance Administration Fees	270,784	286,750	282,041	302,041
Workers' Compensation Claims	852,172	900,000	830,000	900,000
Total Operations	<u>1,751,434</u>	<u>1,941,219</u>	<u>1,860,451</u>	<u>2,112,695</u>
Other Financing Sources (Uses):				
Transfer out - Health Insurance Fund	<u>1,080,192</u>	<u>4,150,105</u>	<u>4,150,105</u>	<u>1,713,831</u>
TOTAL APPROPRIATIONS	<u>2,831,626</u>	<u>6,091,324</u>	<u>6,010,556</u>	<u>3,826,526</u>
Revenues over/(under) Expenditures	<u>274,654</u>	<u>(3,620,101)</u>	<u>(3,587,127)</u>	<u>(1,619,821)</u>
Other Items Affecting Working Capital				
Other items	183,844	-	-	-
Toll Bridge Fund Loan Payment	101,898	203,796	101,898	67,932
Airport Fund Loan Payment	<u>395,206</u>	<u>395,206</u>	<u>395,206</u>	<u>395,206</u>
ENDING WORKING CAPITAL	<u>\$ 12,118,775</u>	<u>\$ 8,968,161</u>	<u>\$ 9,028,752</u>	<u>\$ 7,872,069</u>



Workmen's Comp. Fund Risk Management

www.mcallen.net/departments/risk

Mission Statement:

Our Mission is to provide a safe environment for our employees and citizens and protect the financial assets of the City of McAllen by identifying, analyzing, and implementing risk prevention programs and developing effective channels of communication through excellent customer service.

Department Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 237,200	\$ 370,588	\$ 318,246	\$ 348,872
Employee Benefits	64,623	91,891	91,891	93,205
Supplies	3,966	4,000	5,500	5,500
Other Services and Charges	322,278	282,435	327,007	449,670
Maintenance	411	1,479	1,820	1,820
Operations Subtotal	628,478	750,393	744,464	899,067
Capital Outlay	-	3,950	3,950	950
Contingency	-	126	(4)	10,637
Total Expenditures	\$ 628,478	\$ 754,469	\$ 748,410	\$ 910,654
PERSONNEL				
Exempt	1	2	2	3
Non-Exempt	5	6	6	5
Part-Time	-	-	-	-
Total Positions Authorized	6	8	8	8

Resources

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
Related Revenue Contributions	\$ 2,765,276	\$ 2,173,267	\$ 2,173,267	\$ 1,956,543

Contact Us:

Yolanda Perez
Risk Management
Director
1300 W. Houston
McAllen, TX 78501
(956) 681-1410

MAJOR FY 19-20 GOALS

- 1.) Maintain cost containment within the workers' compensation program by working collectively with our third party administrator in the mitigation of claims.
- 2.) Maintain an effective property and casualty claims submission process by continuing to promote timely incident reporting and accident investigations among departments.
- 3.) Continue to promote an effective safety program by means of employee training, improved safety processes, job site assesment and mitigation.
- 4.) Continue to mitigate risk with effective risk analysis and identification to protect the financial assets of the City.



Performance Measures					Description: The Risk Management Department executes the administration of various programs: Workers Compensation, Property and Casualty, Safety and Drug & Acohol services.
	Actual FY 17-18	Goal FY 18-19	Estimated FY 18-19	Goal FY 19-20	
Inputs:					
Number of full time employees	8	8	8	8	
Total Department Expenditures	\$ 628,478	\$ 754,469	\$ 748,410	\$ 910,654	
Risk - Administration Costs	\$ 628,748	\$ 754,469	\$ 748,410	\$ 776,160	
Workers Compensation Claims Expenses	\$ 852,172	\$ 800,000	\$ 750,000	\$ 750,000	
Insurance Administration Fees	\$ 270,784	\$ 286,750	\$ 286,750	\$ 302,041	
Outputs:					
Number of WC Claims submitted to Third Party Administrator	221	180	156	150	
Number of WC Record Only Incidents that were reported but not submitted to the Third Party Administrator.	261	200	196	175	
Number of Auto Liability Caims processed	171	150	156	125	
Number of General Liability Claims processed	224	200	106	100	
Number of Property Damage Claims processed	529	450	462	400	
Number of Safety & Loss Control Trainings	84	80	106	125	
Number of Drug Screens Administered	2635	2598	2692	2700	
Number of Breath Alcohol Tests Administered	2658	2586	2714	2750	
Effectiveness Measures:					
Number of WC claims that incurred lost time.	66	30	54	45	
Number of WC claims that did not incur lost time.	155	150	102	100	
Number of Drug Screens submitted for MRO specimen review.	28	20	34	20	
Number of Breath Alcohol Tests that have required confirmation testing.	2	0	2	0	
Efficiency Measures:					
Average number of days to Workers' Compensation claims closure.	40	90	17	15	
Number of Quality Assurance Surveys Completed	122	100	156	150	

City of McAllen, Texas
Property & Casualty Insurance Fund
Working Capital Summary

	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
RESOURCES				
BEGINNING WORKING CAPITAL	\$ (8,265)	\$ 29,001	\$ 87,560	\$ 43,078
Revenues:				
Fund Contributions:	805,730	800,000	800,000	800,000
Other	11,455	-	-	-
Total Revenues	817,185	800,000	800,000	800,000
TOTAL RESOURCES	\$ 808,920	\$ 829,001	\$ 887,560	\$ 843,078
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 108,551	\$ 139,436	\$ 165,215	\$ 163,811
Insurance Premiums	326,176	343,267	343,267	343,267
Claims	286,275	336,000	336,000	336,000
Total Operations	721,002	818,703	844,482	843,078
TOTAL APPROPRIATIONS	721,002	818,703	844,482	843,078
Revenues over/(under) Expenditures	87,918	(18,703)	(44,482)	(43,078)
Other Items Affecting Working Capital	(358)	-	-	-
ENDING WORKING CAPITAL	\$ 87,560	\$ 10,298	\$ 43,078	\$ -

Property & Casualty Insurance Fund Administration

www.mcallen.net/departments/risk

Mission Statement: Our Mission is to effectively mitigate loss and protect the assets of the City through careful and diligent claims handling.	Department Summary				
	Expenditure Detail:	Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
	Personnel Services				
	Salaries and Wages	\$ 53,522	\$ 98,971	\$ 98,971	\$ 98,971
	Employee Benefits	9,014	21,984	22,463	23,232
	Supplies	79	1,500	1,500	1,500
	Other Services and Charges	45,936	17,200	42,500	35,848
	Maintenance	-	-	-	-
	Operations Subtotal	108,551	139,655	165,434	159,551
	Capital Outlay	-	-	-	-
	Operations & Capital Outlay total	108,551	139,655	165,434	159,551
	Non- Departmental				
	Premiums Insurance	326,176	343,267	343,267	343,267
	Claims Expenses	286,275	336,000	336,000	336,000
	Contingency	-	(219)	(219)	4,260
	Total Expenditures	\$ 721,002	\$ 818,703	\$ 844,482	\$ 843,078
	PERSONNEL				
	Exempt	1	2	2	2
	Non-Exempt	-	-	-	-
	Part-Time	-	-	-	-
	Total Positions Authorized	1	2	2	2
	Resources				
		Actual 17-18	Adj. Budget 18-19	Estimated 18-19	Budget 19-20
	Related Revenue Contributions	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000

Contact Us:

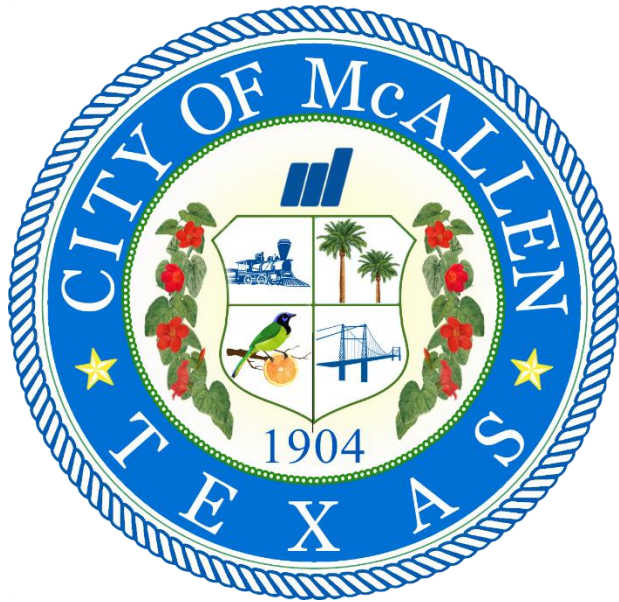
Kevin Pagan,
City Attorney
1300 W. Houston
McAllen, TX 78501
(956) 681-1410

FY 2019-2020 GOALS

- 1.) Create an effective self-funded property and casualty insurance program through comprehensive claims analysis and effective accident investigations.
- 2.) Achieve a cost effective approach in the mitigation of losses.
- 3.) Establish a positive working relationship with internal and external customers to solve claims fair and expeditiously in an effort to reduce litigation cost.

CITY OF McALLEN, TEXAS
INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2019-2020

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
INTER - DEPARTMENT SERVICE FUND (670)				
FLEET	AUTO SERVICE LIFT	R	4	\$ 50,000
	FLEET GARAGE EXPANSION PROJECT	R	1	850,000
	SHOP INSULATION	R	1	30,000
	DESK COMPUTER / MONITORS	R	3	\$ 3,600
	DEPT. TOTAL			933,600
	TOTAL INTER - DEPARTMENT SERVICE FUND			933,600
GENERAL DEPRECIATION FUND (678)				
MUNICIPAL COURT	FORD EXPLORERS PATROL UNITS	R	14	630,000
	DEPT. TOTAL			630,000
FIRE	PIERCE LADDER TRUCK (FD0651)	R	1	1,600,000
	FORD F250 (FD2500)	R	1	37,000
	DEPT. TOTAL			1,637,000
TRAFFIC	2002 DAEWOOD FORKLIFT (164)	R	1	28,000
	2006 Ford F-250 (TR2500)	R	1	33,000
	2009 ford F-550 (TR5002)	R	1	37,000
	DEPT. TOTAL			98,000
STREET MAINTENANCE	FREIGHTLINER 12YD DUMP TRUCKS (SD8007,08,09,10)	R	4	540,000
	14YD DUMP TRUCK (SD8003-8006)	R	2	520,228
	DEPT. TOTAL			1,060,228
DRAINAGE	MASSEY FERGUSON TRACTOR (879)	R	1	37,000
	MASSEY FERGUSON TRACTOR (SD0596)	R	1	110,000
	GRADALL EXCAVATOR (SD0825)	R	1	365,000
	DEPT. TOTAL			512,000
PARKS	CHEVY 3/4 TON TRUCK (PK0329)	R	1	35,000
	FORD F150(PK2510)	R	1	27,000
	DEPT. TOTAL			62,000
RECREATION	INTL 22 PASSENGER BUS	R	1	85,000
	DEPT. TOTAL			85,000
	TOTAL GENERAL DEPRECIATION FUND			4,084,228
WORKMANS COMPENSATION FUND (690)				
	PHONES #8841	R	1	225
	PHONES #7841	R	5	725
	TOTAL WORKMANS COMPENSATION FUND			950
				\$ 5,018,778



SUPPLEMENTAL INFORMATION

Budget-Related Policies and Procedures

The City of McAllen's policies and procedures have been developed to provide a sound financial management foundation upon which decisions shall be made that result in the effective management of its resources and provide reasonable assurance as to its long-term financial stability.

Budget Policies

Annual Budget

An annual budget shall be prepared in accordance with State law, applicable Charter requirements, as well as meet the reporting requirements of the Government Finance Officer Association's Distinguished Budget Presentation Award Program.

Designated Budget Officer

The City Manager, designated as the City's Budget Officer, is primarily responsible for the development of the annual budget to be submitted to the City Commission for approval and adoption. A Budget Committee, which includes the Assistant City Managers, the Budget Director, and the Finance Director serve in an advisory capacity to the City Manager. The MPU General Manager is primarily responsible for the development of the McAllen Public Utility (MPU) annual budget that is submitted to the McAllen Public Utility Board of Trustees for approval and adoption, which is then incorporated into the City-wide budget for City Commission approval. The Director of Finance for Utilities assists in its preparation.

Funds Included in the Annual Budget

The budget shall include all of the City's governmental, with the exception of the Miscellaneous Grants Fund and all proprietary funds as well.

Balanced Budget Required

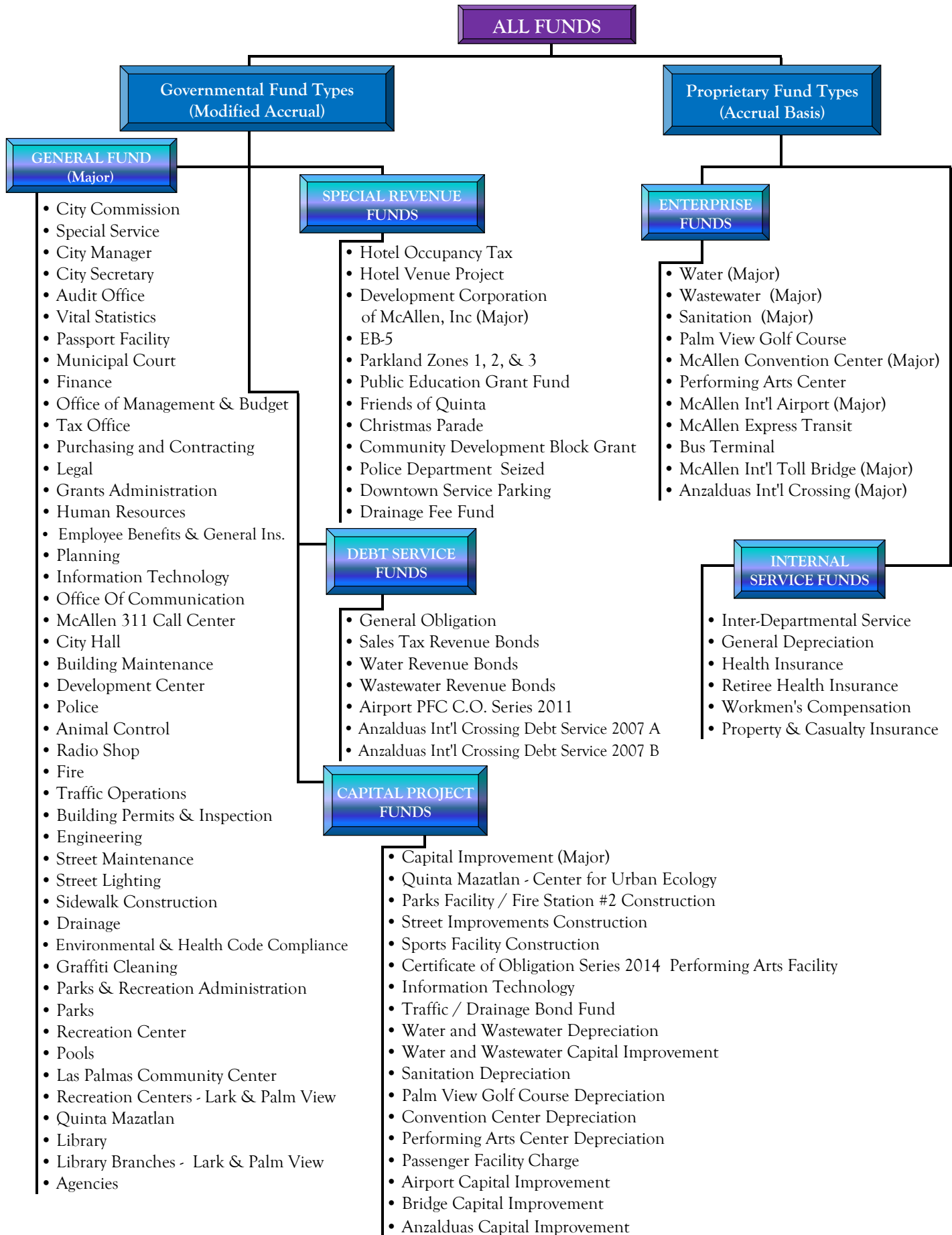
The City Manager, acting in the capacity of Budget Officer, is required to submit a balanced budget. A balanced budget is one in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses. The City will avoid budgetary practices that raise the level of current expenditures/expenses to the point that future years' operations are placed in jeopardy.

Basis of Accounting

The basis of budgeting (e.g., modified accrual, cash, accrual) should be identified for each category of funds represented (governmental, proprietary, and fiduciary). The term "basis of accounting" is used to describe the timing of recognition, that is, when the effects of the transactions or events are to be recognized. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not necessarily the same as the basis used in preparing the budget document. For example, governmental funds are required to use the modified accrual basis of accounting in GAAP financial statements whereas the cash basis of accounting or the "cash plus encumbrances" basis of accounting may be used in those same funds for budgetary purposes.¹

City of McAllen, Texas

Fund Structure by Budgetary Basis



Budget-Related Policies and Procedures

Estimating Revenues and Factors Affecting Budgeted Expenditures/Expenses

The budget shall be developed on a conservative basis. Budgeted revenues are to be estimated, using a reasonable and objective basis, deferring to conservatism. In the development of budgeted expenditures/expenses, estimating the factors that determine their outcome will be estimated with conservative overtones.

The Budget Process – Original Budget

The budget process for developing, adopting, and implementing the budget includes the following:

At the inception of the budget process, a budget calendar is prepared, which presents, in chronological order, specific events that take place during the process as well as the timing of each. The budget calendar for this year's process immediately follows this discussion of policies and procedures.

During April and May of each year, department heads prepare departmental/fund budget requests for which those departments/funds for which each is responsible. During the month of June the City Manager holds budget hearings with the department heads. Following the budget hearings with the department heads, the City Manager makes any changes to the department heads' requests, which he deems appropriate. The result is the City Manager's recommended budget. During the mid-to-latter part of July, the City Manager presents his recommended budget to the City Commission in budget workshops. As a result of the City Commission's comments during these workshops, changes are made to the City Manager's recommended budget. The budget reflecting these changes is the proposed budget. The MPU process is similar to the City's, whereby the MPU General Manager presents a recommended budget to the MPU Board of Trustees.

Prior to August 1st of each year, or as soon thereafter as possible the City Manager will submit to the City Commission a recommended budget for the fiscal year beginning on the following October 1st.

The target due date for submitting the proposed budget, resulting from budget workshop hearings with the City Commission and MPUB, shall be no later than six weeks before the end of the fiscal year. The final budget, which is to be considered for adoption, shall be submitted no later than one week before the end of the fiscal year.

Prior to October 1st, the budget is legally enacted by the City Commission through passage of an ordinance.

The budget will be implemented on October 1st. The Ordinance approving and adopting the budget appropriates spending limits at the departmental level.

Budget-Related Policies and Procedures

Availability of Proposed Budget to the Public and Public Hearings

The Budget Officer shall file his recommended, adjusted, and final proposed budgets with the City Secretary on the same dates that each is targeted or required to be submitted to the City Commission. The proposed budget shall be available for inspection by any taxpayer.

Prior to adopting the budget and tax rate, including the levy, the City Commission shall hold a public hearing according to the dates established in the budget calendar. The City Commission shall provide for public notice of the date, time, and location of the hearing.

The Budget Process – Amended Budget

Any change to the original budget, which will exceed the appropriated amount at the department level, requires City Commission approval and a supplemental appropriation ordinance, which amends the original budget. Supplemental appropriations are called budget adjustments.

The City Manager is authorized to approve budget adjustments between line items in a department within the same fund. Budget adjustments may not be made between different departments. Budget adjustments between line items within a department requires only the department director's signature; unless, the adjustment is for the purchase of capital outlay, which was not included in the budget. Any adjustment for the purchase of capital outlay requires City Manager approval.

Monitoring Compliance with Budget

Reports comparing actual revenues and expenditures/expenses to budgeted amounts will be prepared and carefully monitored monthly in order to determine whether estimated revenues are performing at or above levels budgeted and to ascertain that expenditures/expenses are in compliance with the legally-adopted budget appropriation.

Encumbrances and Uncompleted projects

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is utilized as an extension of formal budgetary integration in governmental funds. Although appropriations lapse at year-end for annually budgeted funds, the City honors encumbrances outstanding at year-end. Since these commitments will be honored during the subsequent year, outstanding encumbrances at year-end should be included, by the department directors, in the subsequent year's budget.

Financial Policies

Use of Unpredictable Revenues

Revenues, specifically oil and gas royalties, which are considered to be unpredictable, shall not be used to finance current operations or for budget balancing purposes, but rather for non-recurring expenditures, such as capital projects—except in circumstances

Budget-Related Policies and Procedures

in which revenues for a given year under perform budgeted estimates and/or fund balance is insufficient to meet the Minimum Fund Balance policy. In such a case, this policy can be suspended for only one year at a time by a majority vote of the City Commission. This sunset provision for the exception will expire at the end of each fiscal year affected.

Minimum Fund Balance

The General Fund shall maintain a minimum fund balance of 140 days of operating expenditures.

Minimum Working Capital Balances

The Water and Wastewater Funds, individually, shall maintain a minimum working capital balance of 120 days of operating expenses. The Bridge Fund shall maintain a minimum working capital balance of 90 days of operating expenses.

Management Fee to Enterprise Funds

Each enterprise fund as well as the Development Corporation pays a management fee to the General Fund an amount as set by the budget. This charge shall be construed as a payment for general administrative overhead, including management, accounting, legal, data processing, and personnel services.

Depreciation (Replacement) Funds

The Water Fund sets aside funds equal to 40% of actual depreciation in a separate fund for the replacement of capital plant, buildings, infrastructure, and equipment. The Wastewater Funds in like manner sets aside 40% for the same purposes.

The General Depreciation Fund and Sanitation Depreciation Fund, which were established by transfers from the General Fund and Sanitation Fund, respectively, are used to acquire/replace rolling stock for the General Fund and the Sanitation Fund, respectively. These funds are replenished to provide for future replacements by charging a rental charge to the benefited fund equal to cost plus 10% for anticipated inflation over the estimated useful life of each asset. The City Commission would like to extend this policy to all other enterprise funds as the cash flow from operations permits. All other funds will allocate sufficient funding in their operating budgets for adequate maintenance and replacement of capital plant, buildings, infrastructure, and equipment.

Priority in Applying Restricted vs Unrestricted Resources

When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, the City typically first applies restricted resources, as appropriate opportunities arise, but reserves the right to selectively defer the use thereof to a future project or replacement equipment acquisition.

Budget-Related Policies and Procedures

Debt Management Policies

Financing Capital Projects

The City will limit long-term debt to only those capital projects that cannot be financed from current revenues.

Debt Term Limitation

The City will not issue long-term debt for a period longer than the estimated useful life of the capital project.

Use of Long-Term Debt for Maintenance & Operating Costs Prohibited

The City will not use long-term debt to finance recurring maintenance and operating cost.

Compliance with Bond Indentures

The City will strictly comply with all bond ordinance requirements, including the following:

Revenue Bond Reserve Fund

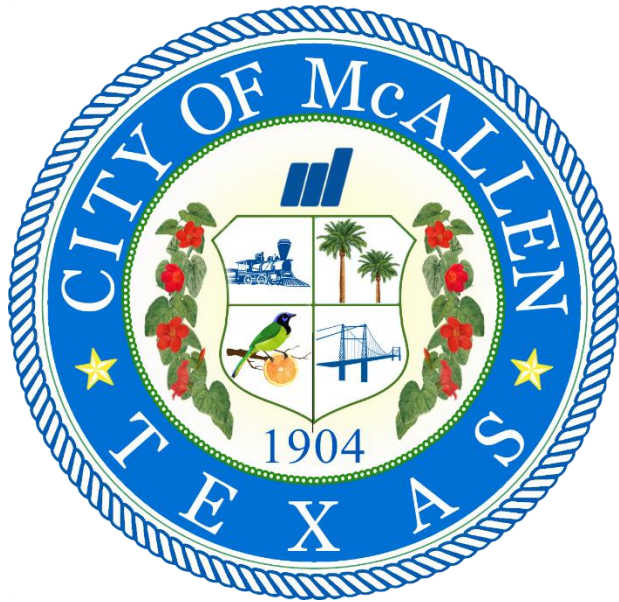
The City shall be in strict compliance with the requirements of any bond ordinance that calls for a reserve fund.

Revenue Bond Sinking Fund

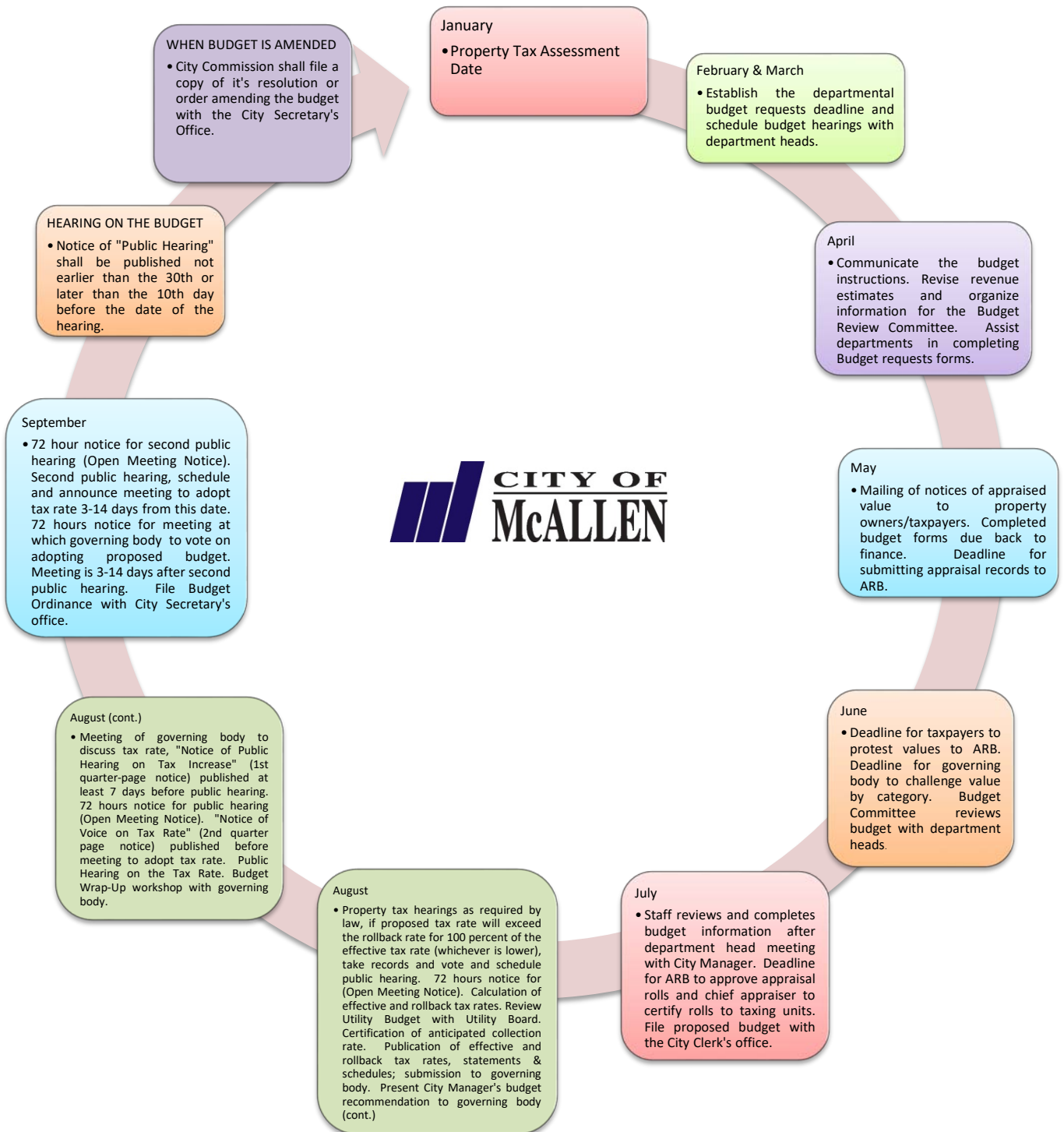
The City shall be in strict compliance with the requirements of bond ordinances that call for the establishment and maintenance of a bond sinking fund. Monthly payments shall be made to this account, in the manner prescribed, in order to have sufficient balances in such fund to meet semi-annual principal and/or interest payments.

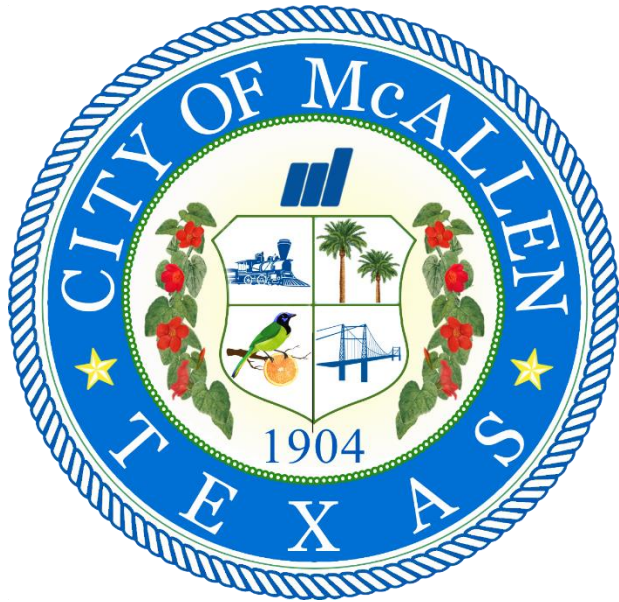
General Obligation Bond Sinking Fund (Debt Service Fund)

The City shall be in strict compliance with the requirements of any and all ordinances that call a general obligation bond sinking fund. Property taxes shall be deposited daily to this account, as received. An adequate balance will be maintained to meet semi-annual principal and/or interest payments.



Budget Planning Calendar | FY 2019-2020





McAllen Area ECONOMIC PULSE

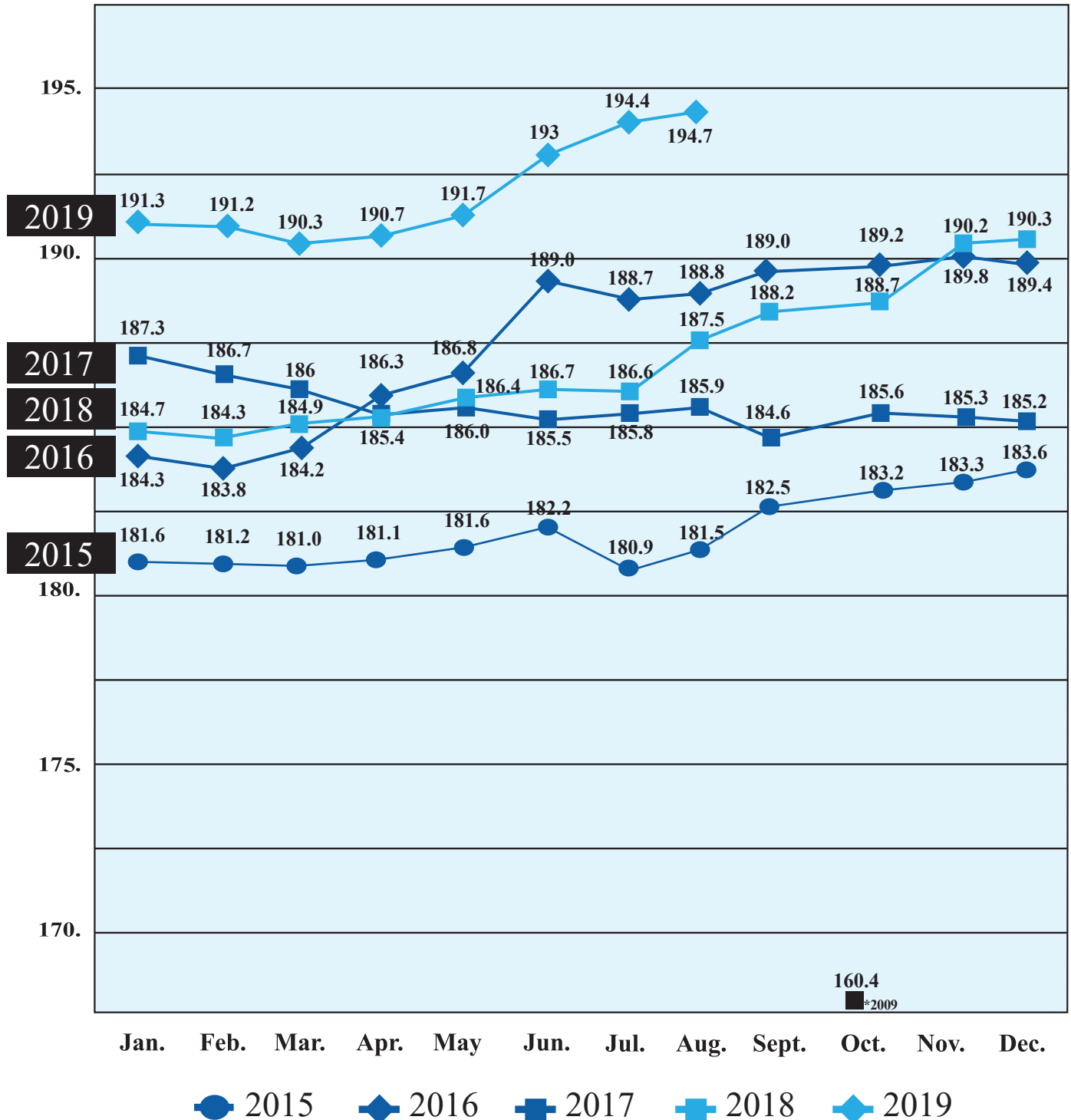
McAllen • Mission • Edinburg • Pharr

August 2019 Economic Pulse

The McAllen Chamber of Commerce Economic Index

INDEX (Base=100 Jan 1996)

The economic indicators on pg. 2 are used to formulate the overall economic pulse.



ECONOMIC INDICATORS*	THIS YEAR August 2019	LAST YEAR August 2018	% CHANGE 2018-2019
Retail Sales (August)	\$ 581,053,672	\$ 549,267,111	5.8%
Retail Sales (YTD)	\$ 4,463,512,208	\$ 4,116,629,892	8.4%
Dollars Spent on Auto Purchases (August)	\$ 152,563,281	\$ 170,510,880	-10.5%
Dollars Spent on Auto Purchases (YTD)	\$ 1,233,903,178	\$ 1,184,509,677	4.2%
Lodging Tax Receipts (August)	\$ 311,940	\$ 343,693	-9.2%
Lodging Tax Receipts (YTD)	\$ 2,852,333	\$ 2,605,513	9.5%
Airline Boardings (August)	35,981	29,245	23.0%
Airline Boardings (YTD)	291,549	240,254	21.4%
Value All Construction Permits (August)	\$ 53,022,463	\$ 66,106,256	-19.8%
Value All Construction Permits (YTD)	\$ 368,543,269	\$ 425,762,587	-13.4%
New Home Permits (August)	126	145	-13.1%
New Home Permits (YTD)	966	945	2.2%
Home Sales (August)	313	285	9.8%
Home Sales (YTD)	2,273	1,999	13.7%
Average Home Sale Price (August)	\$ 168,232	\$ 157,178	7.0%
Average Home Sale Price (YTD)	\$ 167,194	\$ 161,097	3.8%
Dollar Volume of Home Sales (August in 1995\$)	\$ 52,787,047	\$ 46,049,037	14.6%
Dollar Volume of Home Sales (YTD)	\$ 383,717,820	\$ 333,301,492	15.1%
Hidalgo Bridge Crossings (August)	422,611	446,645	-5.4%
Hidalgo Bridge Crossings (YTD)	3,382,259	3,485,164	-3.0%
Peso Exchange Rate (August)	19.66	18.84	4.3%
Employment			
Wage & Salary Employment (August)	268,100	261,700	2.4%
Wage & Salary Employment (YTD)	269,300	262,980	2.4%
Unemployment Rate (McAllen City - August)	4.3	4.9	-12.2%
Unemployment Rate (YTD)	4.3	4.9	-12.6%
INDEX - January (Base=100 January 1996)	194.7	188.2	3.5%

* With the exception of the average monthly home sale price, all economic indicators expressed in dollar form above are adjusted for inflation by restating prior periods in current dollars

The McAllen Economic Index continued its upward move in August improving to 194.7 for the month up from 194.4 in July, and up 3.5% from the August 2018 MEI of 188.2. The McAllen metro area general economy has enjoyed a growth spurt over the last five months with the index adding over four full points during that period of time.

- General spending is up solidly for both the month and year-to-date, while auto spending is down in August only compared to a big number in August 2018. Employment growth remains steady and the unemployment rate continues to fall. The construction numbers were lower in August but the housing market continues its impressive performance.

- General spending growth per metro area sales tax receipts* remains impressive through August with inflation-adjusted taxable spending up by 5.8% in August compared to August of a year ago, and up by 8.4% for the year-to-date. Both are record numbers, and strong general spending is heavily influencing the growth in the McAllen Economic Index.

- Auto sales activity was down for the month compared to year-ago levels with inflation-adjusted spending on new and used motor vehicles off by over 10% compared to August of last year; however, the August 2018 total was up by over 25% compared to August of the prior year. Even at that, the year-to-date total remains at a record level and is up by 4.2% compared to the first eight months of a year ago.

- Lodging tax receipts were also down for the month but remain solidly higher for the year-to-date; passenger enplanements at McAllen International Airport are sharply higher thus far in 2019, reaching their highest level through August since 2007.

- Following a strong increase in July, building permit activity retreated in August compared to year-ago levels, with the inflation-adjusted valuation of all permits issued down by nearly 20% year-over-year, and the year-to-date total is down by over 13%. New housing construction permits were also down for the month but remain slightly higher for the year-to-date.

- While housing construction has declined over a long number of years, existing home sales have grown and that remains the case through August 2019. Home sales and prices remain at record levels through August, with sales up by nearly 10% for the month and nearly 14% for the year. The average price of those sales was up by a sharp 7.0% in August and the average through the first nine months of the year is up by a healthy 3.8%. The real (inflation-adjusted) total dollar volume of residential real estate sales remains deep into record territory through August up by over 15% compared to a year ago.

- About 6,400 jobs were added over the last 12 months (August 2018 to August 2019) for a growth rate of 2.4%; the McAllen city unemployment rate continues its steady decline at 4.3% compared to 4.9% in August 2018.

ORDINANCE NO. 2019 -58
ORDER NO. 2019 - 19

AN ORDINANCE ADOPTING THE BUDGET OF THE CITY OF McALLEN FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2019 AND ENDING SEPTEMBER 30, 2020, IN ACCORDANCE WITH THE ORDINANCES OF THE CITY OF McALLEN; PROVIDING FOR PUBLICATION; PROVIDING FOR A REPEALER; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, the City Manager has filed the proposed budget with the City Secretary on July 29, 2019; and

WHEREAS, notice of the public hearing on the proposed budget was given and a public hearing was held on September 9, 2019 at which time all interested citizens were given an opportunity to participate in the hearing.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE CITY OF McALLEN, TEXAS, THAT:

(a) SECTION I: The Budget Estimate of revenues for the City of McAllen and the expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2019, and ending September 30, 2020, as submitted by the City Manager of the City of McAllen to the City Secretary on July 29, 2019 and as amended hereunder, be, and the same is in all things, adopted and approved as the budget estimate of all of the current revenues and expenses for the fiscal year beginning the 1st day of October, 2019 and ending the 30th day of September, 2020.

SECTION II: The amount of ad valorem taxes and revenue from other sources, as estimated by the City Manager, is hereby appropriated out of the following funds: General, Special Revenues, Capital Projects, Sanitation, Airport, Toll Bridge, Anzalduas Bridge, Golf Course, Convention Center, Performing Arts Center, Bus Terminal, Metro McAllen, Internal Services, Employee Health Benefits, General Insurance and Workers' Compensation, Property and Casualty Insurance, Water and Sewer, and Debt Service, for the payment of operating expenses and capital outlay of the City

Government, including the operation of the aforementioned funds of the city, respectively. A copy of the Budget Summary indicating such revenues and appropriating their expenditure is attached hereto and made a part hereof for all purposes as Exhibit "A".

The adoption of this Ordinance specifically amends the proposed Budget as filed with the City Secretary, as required by the law, and the Board of Commissioners hereby finds such amendments to be in the interest of the taxpayers of McAllen, Texas.

SECTION III: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION IV: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution by the Mayor.

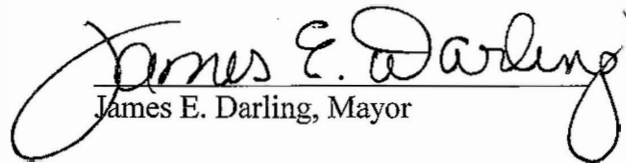
SECTION V: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances. A true copy of the approved budget shall be filed with the City Secretary and in the office of the Hidalgo County Clerk.

SECTION VI: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.


CONSIDERED, PASSED and APPROVED this 23rd day of September, 2019, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 24th day of September, 2019.

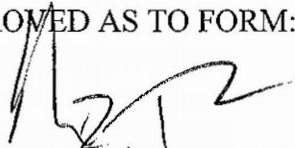
CITY OF MCALLEN, TEXAS


James E. Darling, Mayor

ATTEST:


Perla Lara, TRMC/CMC, CPM
City Secretary

APPROVED AS TO FORM:

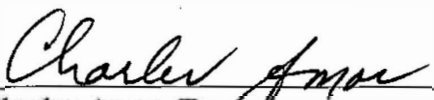

Kevin D. Pagan, City Attorney



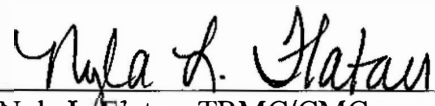
CONSIDERED, PASSED and APPROVED this 23rd day of September, 2019, at a regular meeting of the McAllen Public Utility Board of Trustees of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 24th day of September, 2019.

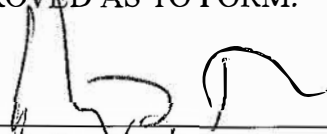
McALLEN PUBLIC UTILITY
BOARD OF TRUSTEES


Charles Amos, Trustee

ATTEST:


Nyla L. Flatau, TRMC/CMC
Utility Board Secretary

APPROVED AS TO FORM:


Kevin D. Pagan, City Attorney

ORDINANCE NO. 2019-59

AN ORDINANCE ADOPTING THE TAX RATE AND LEVYING AD VALOREM TAXES FOR THE CITY OF MCALLEN, TEXAS, FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2020 AND THE TAX YEAR 2019 IN CONFORMITY WITH THE CHARTER PROVISIONS AND ORDINANCES OF THE CITY AND THE PROPERTY TAX CODE OF THE STATE OF TEXAS; PROVIDING FOR A REPEALER; PROVIDING FOR PUBLICATION; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, Section 26.05 Texas Tax Code provides for the procedures for adoption of the annual ad valorem tax rate for municipalities; and

WHEREAS, the vote on the tax rate must be a record vote as reflected hereunder and such vote was separate from the vote of the Board of Commissioners adopting the budget as required by law; and

WHEREAS, a motion being first made as follows: **"I move that the property tax rate be increased by the adoption of a tax rate of \$0.495677, which is effectively a 6.09 percent increase in the tax rate"** and upon vote of the Board of Commissioners as follows:

	<u>Aye</u>	<u>Nay</u>	<u>Absent</u>
Mayor James E. Darling	<u>X</u>	_____	_____
Mayor Pro Tem/Commissioner Veronica Whitacre	<u>X</u>	_____	_____
Commissioner Javier Villalobos	<u>X</u>	_____	_____
Commissioner Joaquin J. Zamora	<u>X</u>	_____	_____
Commissioner J. Omar Quintanilla	<u>X</u>	_____	_____
Commissioner Tania Ramirez	<u>X</u>	_____	_____
Commissioner Victor "Seby" Haddad	<u>X</u>	_____	_____

WHEREAS, **THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE**
and

WHEREAS, **THE TAX RATE WILL EFFECTIVELY BE RAISED BY 6.54 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$0.00 (DEPENDS ON THE AMOUNT OF INCREASE IN VALUATION FOR 2019).**

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE CITY OF MCALLEN, TEXAS, THAT:

SECTION I: There shall be and is hereby levied for the fiscal year ending September 30, 2020 and the Tax year 2019, upon the assessed taxable value of all property of every description subject to taxation within the City of McAllen, Texas, on the 1st day of January A.D. 2019, the following tax rates, to-wit:

(a) An ad valorem tax to be computed at the rate of \$0.440122 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United State of America for the purpose of paying the general expense of the City Government for the period ending September 30, 2020, as provided in the appropriation ordinance adopted by the Board of Commissioners of McAllen, Texas, and when collected such monies are to be deposited in the fund known as the "General Fund" and disbursed for the purpose stated in said ordinance.

(b) An ad valorem tax to be computed at the rate of \$0.055555 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United States of America for the purpose of paying the interest and principal on the several outstanding bond issues of the City of McAllen, Texas, such levy being in conformity with the requirement of the levy of taxes heretofore made by ordinance and orders of the Board of Commissioners of the said City of McAllen relating to such bonded indebtedness.

SECTION II: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION III: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution thereof by the Mayor.

SECTION IV: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances.

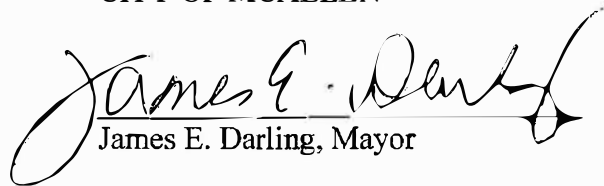
SECTION V: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall

remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 23rd day of September, 2019, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 26 of the Texas Tax Code.

SIGNED this 24th day of September 2019


CITY OF MCALLEN


James E. Darling, Mayor

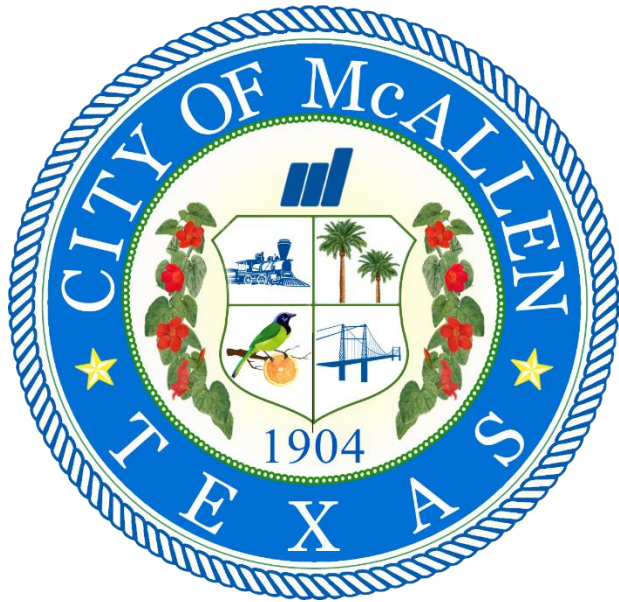
ATTEST:


Perla Lara, TRMC/CMC, CPM
City Secretary

APPROVED AS TO FORM:


Kevin D. Pagan, City Attorney





COMPUTATION OF LEGAL DEBT MARGIN
SEPTEMBER 30, 2020

Assessed valuation 2019 tax roll for fiscal year 2019-2020	\$ 10,303,236,362
Debt limit - Texas statutes do not prescribe a debt limit; however, by custom, a practical economic debt limit of 5% of the assessed valuation is used.	<u>5%</u>
Total bonded debt	<u>515,161,818</u>
Deduct amount available in debt service fund	<u>2,439,513</u>
Economic debt margin	<u><u>\$ 512,722,305</u></u>

MISCELLANEOUS STATISTICAL DATA

Date of Incorporation:	February 20, 1911
Date of Adoption of City Charter:	January 31, 1927
Form of Government	Home Rule
Area:	
Square miles	62.8
Acres (estimated)	40,200
Miles of Streets:	
Paved within City limits - City maintained	609
Paved within City limits - State maintained	100
Miles of Sewer:	
Storm	239
Sanitary	617
Building Permits:	
Permits issued	1,662
Estimated cost	\$176,788,246
Fire Protection:	
Number of stations	7
Number of employees - Paid firemen - full time	179
- Civilian	19
Police Protection:	
Number of stations	1
Number of substations	7
Number of employees - Commissioned	294
- Civilian	146
Recreation:	
Developed parks (acres)	690
Undeveloped (acres)	308
Number of municipal golf links (18-hole course)	1
Number of municipal swimming pools	4
Lighted tennis courts	36
Lighted baseball diamonds/athletic fields	58

MISCELLANEOUS STATISTICAL DATA

Education

(City of McAllen within the McAllen Independent School District)

Number of teachers 1,608

Number of registered students 23,721

Total Number of City Employees (Including part-time employees): 3,258

Hospitals:

Number of hospitals 3

Number of hospital beds 821

Growth Statistics

Population (U.S. Census)		Number	Percent Increase	
2010	(Estimate)	129,877	0.1	-3
2011	(Estimate)	132,338	1.9	
2012	(Census)	133,978	1.2	
2013	(Actual)	135,435	1.1	
2014	(Actual)	136,507	0.8	
2015	(Actual)	139,776	2.4	
2016	(Actual)	143,023	2.3	
2017	(Actual)	146,337	2.3	
2018	(Estimate)	145,249	-0.7	
2019	(Estimate)	147,717	1.7	

MISCELLANEOUS STATISTICAL DATA

	2015	2016	2017	2018	2019
Acres in City	31,747	31,747	37,064	37,427	40,200
% Change	1.72	0.00	16.75	0.98	0.71
Miles of Street in City	552	552	552	552	609
% Change (Decrease)	-0.36	0.00	0.00	0.00	10.33
Miles in Sanitary Sewer	535	535	598	607	617
% Change (Decrease)	9.41	0.00	11.78	1.51	1.65
Miles of Water Lines	738	712	782	790	768
% Change	3.36	(3.52)	9.83	1.02	(2.78)
Building Permits	1,562	1,559	1,551	1,512	1,547
% Change (Decrease)	(6.52)	(0.19)	(0.51)	(2.51)	2.31
Number of City Employees	2,282	2,354	2,398	2,417	2,487
% Change (Decrease)	25.04	3.16	1.87	0.79	2.90
Population	136,507	139,776	143,023	146,337	152,046
% Change	0.79	2.39	2.32	2.32	3.90

* According to Geographical Information System figure is accurate.

** Alton Interceptor added to System this year

WATER ENTERPRISE FUND

Class of Customer	Number	Gallons
Residential	40,296	4,164,850,000
Commercial	7,502	3,102,057,700
Industrial	152	225,585,100
Number of gallons shown to have passed through the master meters at the City's plants #2 and #3 during the period		8,789,956,000
Number of gallons billed		(7,492,492,800)
Estimated water used in fire hydrant testing, etc.		(49,000,000)
Estimated number of gallons unaccounted due to breaks, leaks, etc.		<u>1,248,463,200</u>

MISCELLANEOUS STATISTICAL DATA

WATER ENTERPRISE FUND, cont'd.

The rate charged for water furnished and consumed under the standard water rate schedule by Section 106-82 of the City Ordinance, amended September 25, 2017 to all classes of customers is as follow:

Inside City Minimum Rate

(1) Commodity Rate

\$9.95

(1) Per 1,000 gallons or any part thereof as follows:

Residential- \$1.45/1,000 gallons for the first 7,999 gallons; plus
\$1.75/1,000 for the next consumption of 8,000 to 12,999 gallons; plus
\$1.95/1,000 for consumption between 13,000 gallons to 17,999,
and \$2.05 per 1,000 thereafter.

Commercial, Multi-family, and Industrial-\$1.45/1,000 gallons up to the
12-month average base consumption; plus \$1.95/1,000 gallons for consumption
over the 12-month average base consumption.

Sprinkler-\$1.95/1,000 gallons.

The following miscellaneous statistical data is presented for the last ten fiscal years:

	Rainfall (Inches)	Number Of Customers	
		Water	Sewer
2010	38.24	42,052	37,521
2011	8.62	42,792	38,184
2012	17.88	43,306	38,563
2013	14.39	44,068	39,247
2014	24.43	44,708	39,802
2015	29.56	45,362	40,390
2016	15.55	46,195	40,912
2017	15.72	46,780	41,660
2018	33.50	47,399	42,286
2019	19.00	47,950	42,804

CITY OF McALLEN, TEXAS
DEMOGRAPHIC AND ECONOMIC STATISTICS
Last Ten Years

Year	Estimated Population	Personal Income (thousands of dollars)	Per Capita Personal Income	Median Age	School Enrollment	Unemployment Rate
2010	129,877	2,531,303	19,490	32.2	25,164	7.40%
2011	133,756	2,701,737	20,199	32.5	25,263	8.20%
2012	134,729	2,845,881	21,123	32.5	25,310	7.80%
2013	135,435	2,834,113	20,926	32.4	24,815	6.90%
2014	137,457	2,942,954	21,410	32.0	25,217	6.30%
2015	139,776	2,956,682	21,153	32.6	24,692	5.10%
2016	143,023	3,026,796	21,163	32.3	24,330	5.20%
2017	145,249	3,085,815	21,245	32.6	23,821	4.80%
2018	147,302	3,172,590	21,538	32.6	23,721	4.50%
2019 est	149,875 (A)	3,249,740 (B)	21,683 (C)	32.9	22,875 (D)	4.00% (E)

SOURCE:

(A) U.S Census Bureau-2000 and local estimates--City's planning department; 2010 Official U.S. Census

(B) U.S Census Bureau-2010 and 2017 American Community Survey.

(C) U.S Census Bureau-2010 and 2017 American Community Survey.

(D) McAllen Independent School District

(E) Texas Workforce Commission

City of McAllen, Texas
Assessed Value and Actual Value of Taxable Property ⁽¹⁾
Last Ten Fiscal Years

<u>Fiscal Year Ended September 30</u>	<u>Residential Property</u>	<u>Commercial Property</u>	<u>Industrial Property</u>	<u>Minerals / Utilities</u>	<u>Other</u>	<u>Less: Tax-Exempt Property</u>	<u>Total Net Taxable Assessed Value</u>
2010	4,225,191,478	3,322,196,673	115,185,930	133,174,260	1,257,860,959	1,531,608,214	7,522,001,086
2011	4,429,415,939	3,222,609,018	121,679,009	87,244,154	1,198,853,944	1,549,344,920	7,510,457,144
2012	4,393,665,630	3,311,498,374	138,356,827	66,424,284	1,148,776,988	1,557,190,079	7,501,532,024
2013	4,327,680,248	3,343,176,312	137,187,071	68,824,902	1,013,294,611	1,326,819,524	7,563,343,620
2014	4,476,237,958	3,503,723,046	132,720,411	71,783,017	1,313,318,239	1,662,356,661	7,835,426,010
2015	4,746,229,093	3,533,253,705	126,566,665	72,738,133	997,868,428	1,350,855,169	8,125,800,855
2016	5,114,367,540	3,738,805,476	129,302,716	84,633,250	348,986,424	981,705,562	8,434,389,844
2017	5,260,686,958	4,171,943,818	157,106,970	88,357,613	572,492,539	1,138,914,251	9,111,673,647
2018	5,500,272,539	4,364,401,680	139,316,745	95,586,419	430,681,304	1,233,505,496	9,296,753,191
2019	5,687,332,451	4,258,218,328	129,770,200	108,951,572	845,897,869	1,299,139,240	9,731,031,180

⁽¹⁾ The assessed value and actual value of properties is the same amount. The appraisal district appraises all property at market value. A column for the actual value is not reflected.

Source: City of McAllen Tax Office & Hidalgo County Appraisal District Tax Roll

**RATIO OF NET GENERAL BONDED DEBT OF ASSESSED VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS**

Year	Population	Assessed Value	Gross Bonded Debt
2010	135,609	7,522,001,086	3,100,000
2011	129,877	7,570,436,867	26,860,000
2012	132,388	7,501,532,024	24,355,000
2013	134,644	7,563,343,620	21,735,000
2014	138,925	7,835,425,010	61,375,000
2015	139,776	8,125,800,855	57,910,000
2016	142,940	8,434,389,844	77,930,000
2017	146,337	9,111,673,647	72,670,000
2018	147,717	9,296,753,191	73,995,000
2019	149,875	9,731,031,180	92,030,000

**RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS**

Available Debt Service Funds	Net Bonded Debt	Net Bonded Debt	
		Ratio to Assessed Value	Per Capita
231,171	2,868,829	0.04	21
292,754	26,567,246	0.35	205
229,407	24,125,593	0.32	182
268,286	21,466,714	0.28	159
284,610	61,090,390	0.78	440
570,105	57,339,895	0.71	410
632,705	77,297,295	0.92	541
1,052,180	71,617,820	0.79	489
1,635,419	72,359,581	0.78	490
2,439,513	89,590,487	0.92	598

PROPERTY VALUE, CONSTRUCTION AND BANK DEPOSITS LAST TEN FISCAL YEARS

Fiscal Year	Property Value (1)	Construction	Bank Deposits
2010	7,522,001,086	136,781,994	6,065,296,500
2011	7,510,457,144	140,717,585	6,065,280,250
2012	7,501,532,024	178,190,097	5,970,924,750
2013	7,563,343,620	141,336,730	5,968,960,750
2014	7,835,426,010	199,820,986	6,207,575,000
2015	8,125,800,855	189,894,074	6,249,842,000
2016	9,111,673,647	353,323,748	6,182,919,000
2017	9,111,673,647	405,016,525	6,230,886,750
2018	9,296,753,191	215,819,387	6,347,468,000
2019	9,731,031,180	239,812,255	4,893,434,250 *
	(a)	(b)	(c)

(1) Includes only taxable property.

Information provided by:

(a) City of McAllen Tax Department fiscal years 1998-2007. Previous year information, was provided by the McAllen Independent School District Tax Office

(b) City of McAllen Building Code Compliance Department

(c) Federal Deposit Insurance Corporation (FY 2010-Present)

* Note that this number reflects data as of June 30, 2019 (3 Qtrs)

CITY OF McALLEN, TEXAS

LARGEST 10 EMPLOYERS

Employer	Number of employees	Type of Service
McAllen Independent School District	3,258	Education
McAllen Medical Center - South Texas Health System	2,500	Healthcare
City of McAllen	2,487	Government
South Texas College	2,200	Education
BBVA Compass Bank	1,500	Finance
Rio Grande Regional Hospital	1,200	Healthcare
IBC Bank	1,200	Finance
Idea Public Schools (Mcallen MSA)	1,100	Education
Wal- Mart /Sams	1000+	Retail
HEB	735	Retail
Lack's Furniture	700	Retail

Source: McAllen Chamber of Commerce

**CITY OF McALLEN, TEXAS
PRINCIPAL PROPERTY TAX PAYERS
CURRENT YEAR AND NINE YEARS AGO**

	2019			2010		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
<u>Taxpayer</u>						
Simon Property Group McAllen No 2	\$ 170,193,064	1	1.83%	50,708,897	3	0.67%
Big Sky Commercial Property	61,006,197	2	0.66%	n/a	-	n/a
Rio Grande Regional Hospital	55,249,830	3	0.59%	52,965,623	2	0.70%
GE Engine Services	n/a	-	n/a	27,475,696	5	0.36%
AEP Texas Central Co.	66,224,440	4	0.71%	21,738,550	7	0.29%
Universal Health Services	47,972,370	5	0.52%	54,844,645	1	0.73%
La Plaza Mall LLC	51,211,149	6	0.55%	n/a	-	n/a
Palm Crossing Town Center LLC	41,371,272	7	0.45%	36,174,431	4	0.48%
Wal-Mart Stores	n/a	-	n/a	17,382,059	10	0.23%
McAllen Foreign Trade Zone	24,574,386	9	0.26%	n/a	-	n/a
H E Butt Grocery Company	24,092,143	10	0.26%	22,612,178	6	0.30%
DHR Real Estate Management	27,583,594	1	0.30%	n/a	-	n/a
Inland Western McAllen Trento	n/a	-	n/a	20,053,390	8	0.27%
Mcallen Medical Center	n/a	-	n/a	19,185,516	9	0.25%
Shops At 29 LTD	26,724,496	1	0.29%	n/a	-	n/a
	<u>\$ 569,478,445</u>		6.41%	<u>\$ 323,140,985</u>		4.28%
	(1)			(2)		

Sources: (1) Hidalgo County Appraisal District
(2) City of McAllen Tax Office

BUDGET GLOSSARY

Accrual Basis Indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

Ad Valorem Tax A tax which is levied in proportion to the value of the property against which it is levied. This commonly referred to as a property tax.

Appraised Value To make an estimate of value for the purpose of taxation. (Property values are established by the Hidalgo County Appraisal District).

Appropriation Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount, purpose, and time when it may be expended.

Appropriation Ordinance The office enactment, by the City Commission, to legally authorize City Staff to obligate and expend resources.

Assessed Value The total taxable value placed on real estate and other property as a basis for levying taxes.

Bond A written promise to pay a sum of money on a specific date(s) at a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance.

Budget A plan of financial operations embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Budget Calendar The schedule of key dates

which the City follows in the preparation and adoption of the budget.

Budget Document The instrument used by the budget-making authority to present a comprehensive financial plan of operations to the City Commission.

Budget Message A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

Capital Projects Fund A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

Capital Outlay Expenditures resulting in the acquisition or addition to fixed assets.

City Commission The Mayor and six Commissioners collectively acting as the legislative and policy making body of the City.

Civil Service Personnel All certified police officers and fire fighters.

Current Taxes Taxes levied and due within one year.

Debt Service Payment of interest and principal to holders of a government's debt instruments.

Debt Service Fund A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

Delinquent Taxes Taxes that remains unpaid, after the date on which a penalty for non-payment is attached. (example: tax statements are mailed out in October and become delinquent if unpaid by January 31.)

BUDGET GLOSSARY

Department A functional and administrative entity created to carry out specified public services.

Distinguished Budget A voluntary program administered by the Government Finance Officers.

Presentation Program Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

Encumbrance The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Estimated Revenue The amount of projected revenues to be collected during the fiscal year.

Expenditures Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss.

Expenses Decrease in net total assets. Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period.

Fiscal Year The twelve month financial period to which the annual operating budget applies. The fiscal year used by the City of McAllen begins October 1st and ends September 30th.

Fixed Assets Long term assets, which are intended to continue to be held or used, such as land, building, machinery, or equipment.

Franchise Fee A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

Function Classification of expenditures according to the principal purposes for which the expenditures are made.

Fund An accounting entity which a self-balancing set of accounts that record financial transactions for specific activities or government function.

Fund Balance A term used to express the equity (assets minus liabilities) of governmental funds and trust funds.

Generally Accepted Uniform minimum standards/guidelines for financial accounting and reporting which provide a standard by which to measure financial presentations. They govern the form and content of the basic financial statements of an entity.

General Obligation Bonds Bonds that finance a variety of public projects, which pledge the full faith and credit of the City.

Intergovernmental Revenue Revenue collected by one government and distributed to another level of government(s).

Inter-Fund Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; i.e. transfers from the General Fund to Special Revenue Fund or Capital Projects Fund.

Maintenance All materials or contract expenditures covering repair and upkeep of City Buildings, machinery and equipment, systems, and land.

Modified Accrual Accounting A basis of

BUDGET GLOSSARY

accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

Objective A simply stated measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard for performance for a given program.

Operating Budget Plans of current expenditures and the proposed means of financing them. The use of an annual operating budget is usually required by law to control government spending.

Operating Costs Outlays for such current period items as expendable supplies, contractual services, and utilities.

Operating Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; transfers from the General Fund to a Special Revenue or Capital Projects Fund.

Ordinance A formal legislative enactment by the governing board of a municipality. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. Ordinances and other legislation are not passed until the plans for and costs of endorsements are known.

Other Services and Charges The cost related to services performed for the City by individuals, business or utilities.

Performance Indicator Variables which measure the success of a department in meeting goals and objectives and/or the

workload and performance of the department.

Personnel Services The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

Retained Earnings An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenue Additions to the City's financial assets such as taxes or grants which do not, in themselves, increase the City's liabilities, provided there is no corresponding decrease in assets or increase in other liabilities.

Revenue Bonds Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source before issuance.

Tax Base The total value of all real and personal property in the City as of January 1st of each year, as certified by the Hidalgo County Appraisal District. The tax base represents net value after all exemptions.

Tax Levy The result product of the tax rate per one hundred dollars multiplied by the tax base.

Tax Rate The amount of tax stated in terms of a unit of the tax base; for example, the City of McAllen expresses the tax in terms of dollars per hundred of assessed valuation.

Working Capital The excess of current asset over current liabilities.

Acronym Glossary

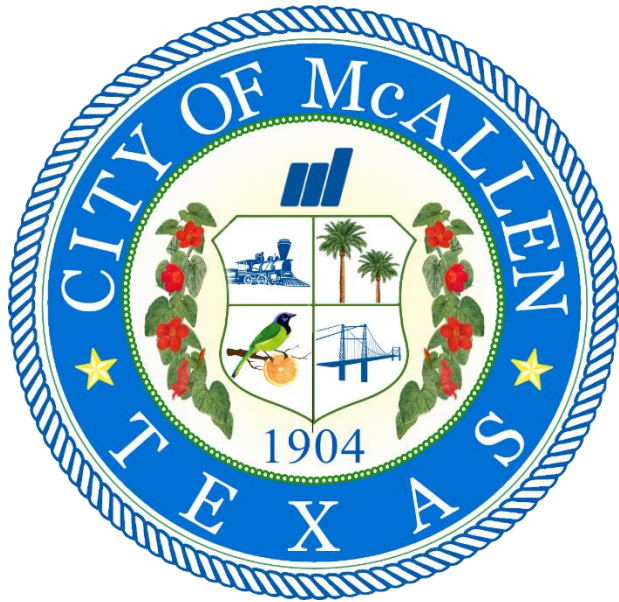
The FY 2019-2020 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting generally while other are unique to the City of McAllen budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

Acronym	Definition
ADA	Americans with Disabilities Act
AEP	American Electric Power
AFG	Assistance to Firefighters Grant
AIP	Airport Improvement Program/Project
AMI	Advanced Metering Infrastructure
ARC	Annual Required Contributions
ARRA	American Recovery and Reinvestment Act
ATM	Automated Teller Machine
BOD	Bio-Chemical Oxygen Demand
CAFR	Comprehensive Annual Financial Report
CAMP	Can Achieve Maximum Potential
CASA	Court Appointed Special Advocates
CC	City Commission / Community Center
CCR	Consumer Confidence Report
CCO	Contract Compliance Officer
CDBG	Community Development Block Grant
CFE	Certified Fraud Examiner
CFM	Certified Floodplain Manager
CIA	Certified Internal Auditor
CIP	Capital Improvement Program / Project
CIS	Communication Interface System
CO	Certificate of Obligation
COPC	Community Oriented Primary Care
COPS	Community Oriented Policing Services
CPA	Certified Public Accountant
CPM	Certified Public Manager
CTA	Certified Tax Assessor
CUP	Conditional Use Permit
CVB	Convention & Visitors Bureau
CWSRF	Clean Water Act State Revolving Fund
DCM	Deputy City Manager
DME	Durable Medical Equipment
DMRQA	Discharge Monitoring Report Quality Assurance
DOL	Department of Labor
DOT	Department of Transportation
EAP	Employee Assistance Program
EB-5	Employment Based 5th Preference Visa
ED	Economic Development
EDA	Economic Development Administration
EEO	Equal Employment Opportunity
EEOC	Equal Employment Opportunity Commission
EMC	Emergency Management Coordinator
EMAS	Engineered Material Arresting System
EOC	Emergency Operations Center
EPA	Environmental Protection Agency
ERP	Enterprise Resource Planning
FAA	Federal Aviation Administration

Acronym	Definition
FBO	Fixed Based Operation
FD	Fire Department
FEMA	Federal Emergency Management Agency
FLSA	Fair Labor Standards Act
FM	Farm Road
FMLA	Family Medical Leave Act
FTA	Federal Transit Administration
FTE	Full Time Equivalent
FTZ	Foreign Trade Zone
FR	Fitch Rating
GA	General Aviation
GAAP	Generally Accepted Accounting Principals
GASB	Governmental Accounting Standards Board
GF	General Fund
GFOA	Government Finance Officers Association
GIS	Geographical Information Systems
GO	General Obligation
GPS	Geographical Positioning System
GSA	General Services Administration
HAZMAT	Hazardous Materials
HCWID	Hidalgo County Water Improvement District
HGAC	Houston Galveston Area Council
HCID	Hidalgo County Irrigation District
HMAP	Hazardous Material Afloat Program
HMGP	Hazard Mitigation Grant Program
HOA	Home Owner's Association
HOTC	Heart Of The City
HR	Human Resources
HUD	Housing & Urban Development
HVAC	Heating, Ventilation, & Air Conditioning
I&S	Interest & Sinking Fund
IBC	International Bank of Commerce
ICMA	Int'l City/County Management Assoc.
ICC	International Code Council
IMAS	International Museum of Arts & Sciences
IOJ	Injury On Job
ISD	Independent School District
IRWA	International Right of Way Association
KMB	Keep McAllen Beautiful
LED	Light Emitting Diode
LLC	Limited Liability Company
LP	Limited Partnership
LPCC	Las Palmas Community Center
LPG	Liquefied Petroleum Gas
LRGVDC	Lower Rio Grande Valley Development Corp.
M&O	Maintenance and Operations
MAHI	McAllen Affordable Homes Incorporated

Acronym	Definition
MCL	Maximum Contaminate Level
MCN	McAllen Cable Network
MEDC	McAllen Economic Development Corporation
MVEC	Magic Valley Electric Co-op
MET	McAllen Express Transit
MG	Million Gallons
MGD	Million Gallons Per Day
MISD	McAllen Independent School District
MPU	McAllen Public Utility
MPUB	McAllen Public Utility Board
MSA	Metropolitan Statistical Area
MSC	McAllen Swim Club
NA	Neighborhood Association / Not Applicable
NACSLGB	National Advisory Counsel on State and Local Government Budgeting
NAFTA	North American Free Trade Agreement
NAS	Network Attached Storage
NELAC	National Environmental Laboratory Accreditation Conference
NELAP	National Environmental Laboratory Accreditation Program
NIMS	National Incident Management System
NPDES	National Pollutant Discharge Eliminating System
NRC	National Research Center
NWTP	North Water Treatment Plant
ORCA	Office of Rural Community Affairs
PARD	Parks and Recreation Department
PE	Professional Engineer
PEG	Public Educational & Governmental Access Channels
PFC	Passenger Facility Charge
PIO	Public Information Office
POE	Port of Entry
PSI	Pounds Per Square Inch
PT	Part-Time
PUB	Public Utility Board
PW	Public Works
QA/QC	Quality Assurance/Quality Control
QC, LL	Quality Control, Local Limits
QM	Quinta Mazatlan
R&D	Research & Development
RDF	Regional Detention Facility
RFP	Request for Proposal
RFQ	Request for Qualifications
RGV	Rio Grande Valley
ROW	Right of Way
S&P	Standard & Poors
SB	Senate Bill / South Bound

Acronym	Definition
SE	South East
SH	State Highway
SOQ	Statement of Qualifications
SRTS	Safe Routes to School
SS	Sanitary Sewer
STC	South Texas College
SWSC	Sharyland Water Supply Corporation
SWWTP	South Waste Water Treatment Plant
TABC	Tobacco, Alcohol, & Beverage Commission
TAV	Taxable Assessed Value
TAAF	Texas Amateur Athletic Federation
TBD	To Be Determined
TCEQ	Texas Commission Environmental Quality
TCFP	Texas Commission of Fire Protection
TEC	Texas Employment Commission (now WS)
TIF	Telecommunications Infrastructure Fund
TIRZ	Tax Increase Reinvestment Zone
TML	Texas Municipal League
TMRS	Texas Municipal Retirement System
TPA	Third Party Administration
TSA	Transportation Security Administration
TSS	Total suspended solids
TWDB	Texas Water Development Board
TWTL	Two Way Turn Lane
TWUA	Texas Water Utility Association
TxDOT	Texas Department of Transportation
UETA	United Export Traders Association
UHF	Ultra High Frequency
UIL	University Interscholastic League
US	United States
USCIS	United States Citizenship & Immigration Services
UIL	University Interscholastic League
US	United States
USCIS	United States Citizenship & Immigration Services
USERRA	Uniformed Services Employment & Reemployment Act
UTB	University of Texas Brownsville
UTEP	University of Texas at El Paso
UTPA	University of Texas Pan American
UTRGV	University of Texas Rio Grande Valley
UV	Ultra Violet
VOIP	Voice Over Internet Protocol
WBC	World Birding Center
WC	Workers Compensation
WS	Workforce Solutions
WW	Waste Water
WWTP	Waste Water Treatment Plant
XGA	Extended Graphics Array



FIVE YEAR FINANCIAL PLAN

**City of McAllen
General Fund
Fund Balance Summary**

	Actual 17-18	Adjusted Budget 18-19	Estimated 19-20	Budget 19-20	Four Year Plan			
					19-20	20-21	21-22	22-23
UNASSIGNED BEGINNING FUND BALANCE	\$ 42,941,348	\$ 45,561,581	\$ 48,732,108	\$ 54,411,403	\$ 56,339,610	\$ 66,872,387	\$ 81,111,515	\$ 94,437,699
<u>Revenues:</u>								
Taxes	95,861,167	100,059,792	103,175,886	106,187,208	106,915,077	110,124,269	113,726,811	116,936,603
Licenses and Permits	1,968,212	2,353,466	2,123,413	2,328,134	2,386,337	2,445,996	2,507,146	2,569,824
Intergovernmental	-	-	-	-	-	-	-	-
Charges for Services	5,234,151	5,142,923	5,057,498	5,085,218	5,145,900	5,251,171	5,341,253	5,424,785
Fines and Forfeits	1,420,680	1,296,593	1,344,372	1,345,000	1,378,625	1,413,091	1,448,418	1,484,628
Investment Earnings	824,171	780,000	1,429,316	1,400,000	1,435,000	1,470,875	1,507,647	1,545,338
Miscellaneous Revenues	3,708,769	1,257,590	1,872,631	1,290,282	1,110,578	1,126,342	1,142,501	1,159,063
Total Revenues	109,017,150	110,890,364	115,003,116	117,635,842	118,371,517	121,831,743	125,673,776	129,120,241
Other Financing Sources:								
Transfers In	10,540,028	10,427,787	10,579,105	9,882,333	10,010,762	10,143,995	6,939,222	7,079,951
Capital Lease	-	3,825,227	3,825,227	-	-	-	-	-
Total Revenues and Other Sources	119,557,178	125,143,378	129,407,447	127,518,175	128,382,279	131,975,738	132,612,998	136,200,192
TOTAL RESOURCES	\$ 162,498,526	\$ 170,704,960	\$ 178,139,555	\$ 181,929,578	\$ 184,721,889	\$ 198,848,125	\$ 213,724,513	\$ 230,637,892
APPROPRIATIONS								
<u>Operating Expense:</u>								
General Government	\$ 18,348,364	\$ 18,181,738	\$ 19,241,041	\$ 20,753,794	\$ 19,944,508	\$ 20,005,110	\$ 20,866,027	\$ 20,063,325
Public Safety	57,140,831	62,624,268	61,666,362	60,191,907	60,154,754	60,614,491	60,998,001	61,317,196
Highways and Streets	11,498,200	12,858,153	12,372,378	12,539,571	12,601,371	12,639,371	12,654,871	12,783,653
Health and Welfare	2,700,639	2,706,902	2,679,297	2,996,283	3,065,094	3,212,908	3,472,035	3,927,936
Culture and Recreation	18,536,872	19,516,390	18,740,902	20,408,387	20,344,951	20,326,556	20,357,706	20,423,906
Total Operations	108,224,907	115,887,451	114,699,979	116,889,942	116,110,678	116,798,436	118,348,640	118,516,016
Other Financing Sources (Uses):								
Transfers Out	4,972,180	8,168,825	8,168,825	8,436,853	1,230,650	430,000	430,000	430,000
Debt Service - Motorola Lease Payment	-	855,571	855,571	263,174	508,174	508,174	508,174	508,174
TOTAL APPROPRIATIONS	113,197,085	124,911,845	123,724,375	125,589,969	117,849,502	117,736,610	119,286,814	119,454,190
Revenue over/under Expenditures	6,360,092	231,533	5,683,072	1,928,207	10,532,777	14,239,128	13,326,184	16,746,003
Unadj ENDING FUND BALANCE	\$ 49,301,440	\$ 45,793,114	\$ 54,415,178	\$ 56,339,610	\$ 66,872,387	\$ 81,111,515	\$ 94,437,699	\$ 111,183,702
Adjustments:								
Board Advances	\$ (305,945)	-	-	-	-	-	-	-
Prepays	(542,674)	-	-	-	-	-	-	-
Other Changes Affecting Working Capital	279,286	-	(3,775)	-	-	-	-	-
UNASSIGNED FUND BALANCE	\$ 48,732,108	\$ 45,793,114	\$ 54,411,403	\$ 56,339,610	\$ 66,872,387	\$ 81,111,515	\$ 94,437,699	\$ 111,183,702
MINIMUM FUND BALANCE TEST								
Total Operations - Expenditures	108,224,906	112,062,222	110,874,752	116,889,942	116,110,678	116,798,436	118,348,640	118,516,016
Less: Capital Outlay	1,671,789	1,731,430	1,675,274	1,867,429	1,545,054	1,274,133	1,076,035	1,269,001
Net Operations - Expenditures	106,553,117	110,330,792	109,199,478	115,022,513	114,565,624	115,524,303	117,272,605	117,247,015
1 Day Operating Expenditures	291,926	302,276	299,177	315,130	313,878	316,505	321,295	321,225
No. of Day's Operating Expenditures in Fund Balance	167	151	182	179	213	256	294	346

**City of McAllen, Texas
Hotel Occupancy Tax Fund
Working Capital Summary**

RESOURCES	Actual 17-18	Adjusted Budget 18-19	Estimated 18-19	Budget 19-20	20-21	21-22	22-23	23-24
BEGINNING WORKING CAPITAL	\$ 40	\$ 40	\$ 41	16,757	\$ 16,757	\$ 16,757	\$ 16,757	\$ 16,757
Revenues:								
Hotel Taxes	3,701,436	3,722,083	4,079,294	4,160,880	4,160,880	4,160,880	4,160,880	4,160,880
Penalty & Interest	20,057	-	15,190	-	-	-	-	-
Short Term Rentals	2,779	-	1,526	-	-	-	-	-
Total Revenues	3,724,272	3,722,083	4,096,010	4,160,880	4,160,880	4,160,880	4,160,880	4,160,880
TOTAL RESOURCES	\$ 3,724,312	\$ 3,722,123	\$ 4,096,051	\$ 4,177,637	\$ 4,177,637	\$ 4,177,637	\$ 4,177,637	\$ 4,177,637
APPROPRIATIONS								
Chamber of Commerce	\$ 1,006,454	\$ 976,452	\$ 1,078,513	\$ 1,101,823	\$ 1,101,823	\$ 1,101,823	\$ 1,101,823	\$ 1,101,823
Other Financing Sources (Uses):								
Transfer Out -								
Convention Center	1,762,136	1,955,905	2,160,025	2,206,646	2,206,646	2,206,646	2,206,646	2,206,646
Performing Arts Center Fund	755,681	489,726	540,756	552,411	552,411	552,411	552,411	552,411
Development Corp. Fund	100,000	100,000	100,000	-	-	-	-	-
Parade Fund	-	-	-	100,000	100,000	100,000	100,000	100,000
Marketing Campaign	100,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Total Other Sources	2,717,817	2,745,631	3,000,781	3,059,057	3,059,057	3,059,057	3,059,057	3,059,057
TOTAL APPROPRIATIONS	3,724,271	3,722,083	4,079,294	4,160,880	4,160,880	4,160,880	4,160,880	4,160,880
ENDING WORKING CAPITAL	\$ 41	40	16,757	16,757	\$ 16,757	\$ 16,757	\$ 16,757	\$ 16,757

**City of McAllen, Texas
Venue Tax Fund
Working Capital Summary**

RESOURCES	Actual 17-18	Adjusted Budget 18-19	Estimated 18-19	Budget 19-20	20-21	21-22	22-23	23-24
BEGINNING WORKING CAPITAL	\$ 73,139	\$ 194,669	\$ 221,939	320,362	\$ 320,362	\$ 320,362	\$ 320,362	\$ 320,362
Revenues:								
Hotel Taxes	1,057,564	1,067,280	1,165,703	1,189,836	1,189,836	1,225,531	1,262,297	1,300,166
Penalty & Interest	6,045	-	-	-	-	-	-	-
Short term rentals	668	-	-	-	-	-	-	-
Total Revenues	1,064,277	1,067,280	1,165,703	1,189,836	1,189,836	1,225,531	1,262,297	1,300,166
TOTAL RESOURCES	\$ 1,137,416	\$ 1,261,949	\$ 1,387,642	\$ 1,510,198	\$ 1,510,198	\$ 1,545,893	\$ 1,582,659	\$ 1,620,528
APPROPRIATIONS								
Other Financing Sources (Uses):								
Transfers Out -								
Debt Service Fund	\$ 857,731	\$ 857,819	\$ 857,819	\$ 858,938	\$ 857,919	\$ 856,919	\$ 855,119	\$ 857,419
Performing Arts Center Fund	57,745	209,461	209,461	330,898	331,917	368,612	407,178	442,747
TOTAL APPROPRIATIONS	915,476	1,067,280	1,067,280	1,189,836	1,189,836	1,225,531	1,262,297	1,300,166
ENDING WORKING CAPITAL	\$ 221,939	194,669	320,362	320,362	\$ 320,362	\$ 320,362	\$ 320,362	\$ 320,362

City of McAllen, Texas
Downtown Services Parking Fund
Working Capital Summary

	Actual 17-18	Adjusted Budget 18-19	Estimated 18-19	Budget 19-20	Four Year Plan			
					20-21	21-22	22-23	23-24
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 290,623	\$ 228,697	\$ 119,862	\$ 30,480	\$ 20,920	\$ 40,622	\$ 130,229	219,837
Revenues:								
Parking Meter Fees	688,276	810,000	665,641	700,000	700,000	700,000	700,000	700,000
Parking Fines	116,273	175,000	150,435	150,000	150,000	150,000	150,000	150,000
Transportation	14,913	15,000	14,066	15,000	15,000	15,000	15,000	15,000
Special Permit	17,500	15,000	33,550	15,000	15,000	15,000	15,000	15,000
Parking Garage Fee	317,081	275,000	329,008	330,000	330,000	330,000	330,000	330,000
Parking Garage Lease	34,731	30,000	39,088	39,000	39,000	39,000	39,000	39,000
Misc./Decal Parking Reg. Fees	4,441	3,300	4,029	3,300	3,300	3,300	3,300	3,300
B-cycle Membership	22,439	36,000	15,000	24,000	24,000	24,000	24,000	24,000
Interest Earned	3,785	-	2,461	-	-	-	-	-
Capital Lease - Motorola Radios	-	36,697	36,697	-	-	-	-	-
Total Revenues	1,219,439	1,395,997	1,289,975	1,276,300	1,276,300	1,276,300	1,276,300	1,276,300
Total Transfers-In and Revenues	1,219,439	1,395,997	1,289,975	1,276,300	1,276,300	1,276,300	1,276,300	1,276,300
TOTAL RESOURCES	\$ 1,510,062	\$ 1,624,694	\$ 1,409,837	\$ 1,306,780	\$ 1,297,220	\$ 1,316,922	\$ 1,406,529	\$ 1,496,137
APPROPRIATIONS								
Operating Expenses:								
Downtown Services	\$ 1,037,503	\$ 1,172,282	\$ 1,077,646	\$ 1,192,443	\$ 1,177,561	\$ 1,177,561	\$ 1,177,561	\$ 1,177,561
Liability Insurance	4,526	4,256	4,256	4,256	4,256	4,256	4,256	4,256
Capital Outlay	111,175	86,697	36,697	-	-	-	-	-
Total Operations	1,153,204	1,263,235	1,118,599	1,196,699	1,181,817	1,181,817	1,181,817	1,181,817
Other Financing Sources (Uses):								
Transfer Out - General Fund	237,000	237,000	187,000	55,528	55,528	-	-	-
Transfer Out - Health Ins. Fund	-	65,550	65,550	28,757	14,378	-	-	-
Debt Service Motorola Lease Payment	-	8,208	8,208	4,875	4,875	4,875	4,875	4,875
TOTAL APPROPRIATIONS	1,390,204	1,573,993	1,379,357	1,285,859	1,256,598	1,186,692	1,186,692	1,186,692
ENDING WORKING CAPITAL	\$ 119,862	\$ 50,701	\$ 30,480	\$ 20,920	\$ 40,622	\$ 130,229	\$ 219,837	\$ 309,444

**City of McAllen, Texas
Capital Improvement Fund
Fund Balance Summary**

	Actual 17-18	Adjusted Budget 18-19	Estimated 18-19	Budget 19-20	20-21	Four Year Plan 21-22	22-23	23-24
BEGINNING FUND BALANCE	\$ 5,216,423	\$ 5,153,293	\$ 5,153,293	\$ 4,600,855	\$ 37,500	\$ (3,194,700)	\$ (5,634,500)	\$ (10,864,839)
Revenues:								
Interest Earned	72,430	-	58,339	-	-	-	-	-
Recovery Prior Year Exp	29,607	-	-	-	-	-	-	-
FTA Contributions	-	-	-	160,000	-	-	-	-
Sunset Property	-	-	916,288	-	-	-	-	-
Vision Zero	-	-	-	120,000	-	-	-	-
Morris Hike and Bike	-	-	-	1,504,708	-	-	-	-
Contributions: H-E-B	-	-	-	150,000	-	-	-	-
Contributions: Friends of La Quinta	183,156	-	-	-	-	-	-	-
Miscellaneous	1,401	-	4,362	-	-	-	-	-
Total Revenues	286,592	-	978,989	1,934,708	-	-	-	-
Other Financing Souces:								
Transfer In - General Fund	1,634,980	4,880,000	4,880,000	4,343,603	480,000	480,000	480,000	480,000
Total Revenues and Other Sources	1,921,572	4,880,000	5,858,989	6,278,311	480,000	480,000	480,000	480,000
TOTAL RESOURCES	\$ 7,137,995	\$ 10,033,293	\$ 11,012,282	\$ 10,879,166	\$ 517,500	\$ (2,714,700)	\$ (5,154,500)	\$ (10,384,839)
APPROPRIATIONS								
Expenditures:								
Business Plan Projects	\$ 2,538	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
General Government	700,623	1,603,939	1,601,399	1,519,000	2,442,200	1,844,800	1,640,000	1,224,800
Public Safety	215,313	938,080	888,080	2,041,543	680,000	680,000	3,820,339	2,757,624
Highways and Streets	335,887	556,800	500,000	2,965,204	140,000	140,000	100,000	100,000
Health & Welfare	80,516	7,000	7,000	-	-	-	-	-
Culture and Recreation	649,826	3,567,107	3,364,946	4,265,918	400,000	205,000	100,000	100,000
Total Expenditures	1,984,701	6,722,926	6,411,425	10,841,665	3,712,200	2,919,800	5,710,339	4,232,424
Revenues over/(under) Expenditures	(63,129)	(1,842,926)	(552,437)	(4,563,354)	(3,232,200)	(2,439,800)	(5,230,339)	(3,752,424)
Other Items Affecting Working Capital	-	-	-	-	-	-	-	-
ENDING FUND BALANCE	\$ 5,153,293	\$ 3,310,366	\$ 4,600,855	\$ 37,500	\$ (3,194,700) *	\$ (5,634,500) *	\$ (10,864,839) *	\$ (14,617,263) *

* Projects will be done as pay as you go.

**City of McAllen, Texas
Development Corporation
of McAllen, Inc.
Fund Balance Summary**

	Actual 17-18	Adjusted Budget 18-19	Estimated 18-19	Budget 19-20	Four Year Plan			
					20-21	21-22	22-23	23-24
BEGINNING FUND BALANCE	\$13,764,913	\$12,091,499	\$16,105,703	\$14,252,396	\$ 8,865,488	\$21,000,746	\$30,257,381	\$41,845,218
Revenues:								
Sales Tax Revenue	15,539,033	15,399,191	16,317,051	16,724,977	17,143,101	17,485,964	17,923,112	18,281,574
Sales Tax - Incentive	-	1,000,000	1,287,868	1,287,868	1,000,000	1,000,000	1,000,000	1,000,000
Bentsen Rd: Pecan to 3 mile: Hike & Bike Trail	443,614	-	-	-	-	-	-	-
Motorcross - Texas Parks & Wildlife Grant	-	400,000	-	428,000	-	-	-	-
Tres Lagos	-	-	-	-	1,500,000	-	-	-
War Memorial - Texas Parks & Wildlife Grant	149,922	-	-	-	-	-	-	-
Kennedy Ave Drainage Improvements - HMPG	22,931	610,110	-	610,110	-	-	-	-
El Rancho Santa Cruz Drainage Improvements - HMPG	16,955	268,836	216,649	83,702	-	-	-	-
Pecan at N. 27th Drainage Improvements - HMPG	6,060	37,500	-	210,933	-	-	-	-
Quince Avenue at N. 27th Drainage Improvements - HMPG	-	598,652	-	598,652	-	-	-	-
West Heights Drainage Improvements - HMPG	35,174	3,142,057	-	2,315,292	-	-	-	-
McAllen Marathon	136,585	130,000	130,000	130,000	130,000	130,000	130,000	130,000
Sponsorships- City Annual Parade (2017)	629,500	-	-	-	-	-	-	-
Sponsorships- City Annual Parade (2018)	-	625,000	649,450	-	-	-	-	-
Other Revenue - Parade	53,228	55,000	46,054	-	-	-	-	-
Christmas in the Park	1,091	-	6,384	6,384	-	-	-	-
Miscellaneous / Recovery Prior Year Exp	35,401	-	(2,500)	-	-	-	-	-
G.O. Bond Series 2018 - Simon Mall Parking Garage	5,115,000	-	-	-	-	-	-	-
Hackberry Building Lease Reimbursement	-	4,500	4,500	18,000	-	-	-	-
Investment Earnings	159,720	140,000	186,645	150,000	120,000	120,000	120,000	120,000
Total Revenues	22,344,215	22,410,846	18,842,101	22,563,919	19,893,101	18,735,964	19,173,112	19,531,574
Operating Financing Sources:								
Transfer In - General Fund	50,000	-	-	-	-	-	-	-
Transfer In - Hotel Occupancy Tax Fund	100,000	100,000	100,000	-	-	-	-	-
TOTAL RESOURCES	\$36,259,127	\$34,602,345	\$35,047,804	\$36,816,315	\$28,758,589	\$39,736,710	\$49,430,493	\$61,376,792
Expenditures								
Skill Job Training & Learning Centers	1,038,151	999,338	999,338	999,338	982,487	982,487	982,487	982,487
Health Clinic Facility	200,000	233,942	233,942	233,942	176,000	176,000	176,000	176,000
Business District Improvements	7,484,171	6,158,675	4,751,115	6,602,652	1,919,016	1,818,750	1,796,823	1,492,765
Street and Drainage Improvements	1,488,462	9,582,028	5,564,804	5,695,596	-	-	-	-
Recreation / Community Centers Impv & Entertainment	1,961,987	3,131,422	2,059,792	1,634,000	170,000	2,048,000	170,000	170,000
Other	2,634,106	2,752,089	2,443,819	6,630,624	2,125,000	2,075,000	2,075,000	2,075,000
Total Expenditures (Detail Schedule Attached)	14,806,877	22,857,494	16,052,810	21,796,152	5,372,503	7,100,237	5,200,310	4,896,252
Other Financing Sources (Uses):								
Transfer to General Fund	3,487,200	3,488,825	3,488,825	3,492,600	200,000	200,000	200,000	200,000
Transfer to Metro McAllen Fund	925,618	925,618	925,618	933,914	933,914	933,914	933,914	933,914
Transfer to Street Construction Fund	271,077	-	-	-	-	-	-	-
Transfer to Airport Fund	-	-	62,072	-	-	-	-	-
Transfer to Transit System Fund	234,813	682,841	266,083	657,792	166,825	166,825	166,825	185,782
Transfer to Local Govt. Co. Debt Service Fund	-	-	-	1,070,369	1,084,601	1,078,351	1,084,226	1,083,101
Total Other Sources	4,918,708	5,097,284	4,742,598	6,154,675	2,385,340	2,379,090	2,384,965	2,402,797
TOTAL APPROPRIATIONS	19,725,586	27,954,778	20,795,408	27,950,827	7,757,843	9,479,327	7,585,275	7,299,049
Revenues over/(under) Expenditures	2,768,628	(5,543,932)	(1,953,307)	(5,386,908)	12,135,258	9,256,637	11,587,837	12,232,525
Other items affecting Working Capital	(427,838)	-	-	-	-	-	-	-
UNRESERVED ENDING FUND BALANCE	\$16,105,703	\$ 6,647,567	\$14,252,396	\$ 8,865,488	\$21,000,746	\$30,257,381	\$41,845,218	\$54,077,743

City of McAllen, Texas
Water Fund
Working Capital Summary

	Actual 17-18	Adjusted Budget 18-19	Estimated 18-19	Budget 19-20	Four Year Plan			
					20-21	21-22	22-23	23-24
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 5,432,164	\$ 6,085,061	\$ 6,364,255	\$ 5,635,087	\$ 7,283,791	\$ 8,770,293	\$ 9,663,659	\$ 9,974,716
Revenues:								
Water Sales	17,341,910	20,068,336	16,541,987	21,411,902	21,483,542	21,555,182	21,626,822	21,698,462
Tap Fees	437,100	450,000	279,150	450,000	450,000	450,000	450,000	450,000
Connect/Reconnect Fees	412,990	370,000	376,650	370,000	370,000	370,000	370,000	370,000
Other Sources	861,433	1,010,500	993,849	1,010,500	1,010,500	1,010,500	1,010,500	1,010,500
Interest Earned	102,386	78,355	302,563	84,526	109,257	131,554	144,955	149,621
Billing Charges	460,000	460,000	460,000	460,000	460,000	460,000	460,000	460,000
Total Revenues	19,615,819	22,437,191	18,954,199	23,786,928	23,883,299	23,977,235	24,062,278	24,138,583
TOTAL RESOURCES	\$ 25,047,983	\$ 28,522,252	\$ 25,318,454	\$ 29,422,015	\$ 31,167,090	\$ 32,747,528	\$ 33,725,937	\$ 34,113,299
APPROPRIATIONS								
Operating Expenses:								
Administration and General/Benefits	\$ 1,415,812	\$ 1,758,156	\$ 1,720,096	\$ 1,928,735	\$ 2,007,158	\$ 2,089,110	\$ 2,174,750	\$ 2,264,244
Employee Benefits/Contingency	54,500	(6,119)	40,500	270,075	35,000	35,000	35,000	35,000
Liability and Misc. Insurance	39,060	55,099	55,099	55,099	55,099	55,099	55,099	55,099
Water Treatment Plant	4,340,660	4,607,361	4,541,769	4,710,888	4,922,878	5,144,407	5,375,906	5,617,822
Cost of Raw Water	2,457,543	2,684,771	2,684,771	2,597,311	2,717,828	2,840,756	2,966,142	3,094,036
Water Laboratory	357,624	418,111	408,050	439,102	458,862	479,510	501,088	523,637
Transmission & Distribution	2,270,722	2,740,585	2,390,245	2,788,607	2,914,094	3,045,229	3,182,264	3,325,466
Water Meter Readers	945,457	1,024,058	962,299	1,104,560	1,154,265	1,206,207	1,260,486	1,317,208
Utility Billing	746,686	830,118	758,735	825,915	863,081	901,920	942,506	984,919
Customer Relations	934,717	1,083,367	1,062,464	1,090,978	1,140,072	1,191,375	1,244,987	1,301,012
Treasury Management	415,328	509,386	485,870	563,573	588,934	615,436	643,130	672,071
Total Operations	13,978,110	15,704,893	15,109,898	16,374,843	16,857,271	17,604,049	18,381,359	19,190,513
Transfers To Depreciation Fund	1,509,112	1,662,672	1,588,215	1,600,986	1,646,883	1,588,441	1,549,463	1,522,308
Transfers to Debt Service-2015 Issue	1,074,110	1,087,016	1,094,324	1,088,612	1,090,082	1,092,182	1,092,042	1,092,392
Transfers to Debt Service-2016 Issue	1,070,124	1,041,826	967,077	805,917	803,552	802,208	860,473	859,936
Transfers to Debt Service-2018 Issues	-	532,724	356,513	527,040	530,143	528,124	530,956	692,548
Transfers to Capital Improvements	1,037,643	1,170,921	(299,079)	1,271,960	1,000,000	1,000,000	1,000,000	1,000,000
Other Non-operating expenses	75,414	472,651	626,698	207,352	207,352	207,352	75,414	75,414
TOTAL APPROPRIATIONS	18,744,513	21,672,703	19,443,646	21,876,710	22,135,283	22,822,356	23,489,707	24,433,110
Other Changes Affecting Working Capital	60,784	-	(239,721)	(261,514)	(261,514)	(261,514)	(261,514)	(21,793)
ENDING WORKING CAPITAL	\$ 6,364,255	\$ 6,849,549	\$ 5,635,087	\$ 7,283,791	\$ 8,770,293	\$ 9,663,659	\$ 9,974,716	\$ 9,658,394

City of McAllen, Texas
Wastewater Fund
Working Capital Summary

	Actual 17-18	Adjusted Budget 18-19	Estimated 18-19	Budget 19-20	Four Year Plan			
					20-21	21-22	22-23	23-24
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 2,308,055	\$ 2,441,349	\$ 1,934,588	\$ 3,584,888	\$ 6,052,651	\$ 8,075,618	\$ 9,660,961	\$ 11,186,196
Revenues:								
Wastewater Sales	16,107,113	18,397,377	15,575,315	19,544,927	19,628,447	19,711,967	19,795,487	19,879,007
Industrial Surcharge	975,171	1,240,000	925,326	1,240,000	1,240,000	1,240,000	1,240,000	1,240,000
Interest Earned	117,535	54,344	238,821	53,773	90,790	121,134	144,914	167,793
Other Sources	373,258	1,469,644	1,419,417	1,559,644	1,469,644	1,469,644	1,469,644	1,469,644
Total Revenues	17,573,077	21,161,365	18,158,879	22,398,344	22,428,880	22,542,745	22,650,045	22,756,444
Other Financing Sources:								
Operating Transfers In	-	-	3,215,347	-	-	-	-	-
Total Revenues and Other Sources	17,573,077	21,161,365	21,374,226	22,398,344	22,428,880	22,542,745	22,650,045	22,756,444
TOTAL RESOURCES	\$ 19,881,132	\$ 23,602,714	\$ 23,308,814	\$ 25,983,232	\$ 28,481,531	\$ 30,618,363	\$ 32,311,006	\$ 33,942,640
APPROPRIATIONS								
Operating Expenses:								
Administration & General	\$ 1,440,574	\$ 1,636,104	\$ 1,620,476	\$ 1,491,369	\$ 1,548,266	\$ 1,607,723	\$ 1,669,855	\$ 1,734,784
Wastewater Treatment Plants	4,106,793	4,821,433	4,484,811	5,015,350	5,241,041	5,476,888	5,723,348	5,980,898
Wastewater Laboratory	448,120	586,070	567,966	579,946	606,044	633,316	661,815	691,596
Wastewater Collections	2,211,591	2,285,872	2,312,007	2,371,951	2,478,689	2,590,230	2,706,790	2,828,596
Employee Benefits	-	(6,947)	-	136,701	139,435	142,224	145,068	147,970
Liability and Misc. Insurance	42,529	65,261	65,261	65,261	65,261	65,261	65,261	65,261
Total Operations	8,249,605	9,387,793	9,050,521	9,660,578	10,078,735	10,515,640	10,972,137	11,449,104
Transfers to Depreciation Funds	2,969,872	3,006,815	3,241,898	3,284,485	3,320,035	3,252,681	3,192,070	3,131,839
Transfers to Debt Service: 2009 - TWDB	1,355,150	1,355,000	1,355,150	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000
Transfers to Debt Service: 2012 - TWDB	125,033	122,839	129,457	132,376	131,603	135,574	-	-
Transfers to Debt Service: 2013 - TWDB	595,787	624,595	624,512	623,348	624,835	626,266	621,871	287,865
Transfers to Debt Service: 2015	834,284	854,084	859,672	855,338	856,493	858,143	858,033	858,308
Transfers to Debt Service: 2015 - TWDB	1,162,989	1,162,714	1,522,714	1,702,714	1,701,839	1,698,526	1,697,700	1,700,074
Transfers to Debt Service: 2016	1,361,834	1,381,025	1,281,940	1,068,308	1,065,173	1,063,392	1,140,627	1,139,915
Transfers to Debt Service: 2016 - TWDB	94,411	94,061	94,061	94,061	99,061	279,061	318,975	318,559
Transfers to Debt Service: 2018 - TWDB	-	-	92,256	102,192	107,183	107,162	107,137	211,749
Planned Debt Service	-	194,250	-	-	-	-	-	-
Transfers to Capital Improvements	1,038,200	1,070,609	1,070,609	837,270	700,000	700,000	700,000	700,000
Other Non-operating expenses	58,358	269,100	312,350	118,054	269,100	269,100	64,404	64,404
Total Non-Operating	9,595,918	10,135,092	10,584,619	10,173,146	10,230,322	10,344,904	10,055,817	9,767,713
TOTAL APPROPRIATIONS	17,845,523	19,522,885	19,635,140	19,833,724	20,309,057	20,860,544	21,027,954	21,216,817
Other Changes Affecting Working Capital	(101,021)	(260,266)	(88,786)	(96,857)	(96,857)	(96,857)	(96,857)	(8,071)
ENDING WORKING CAPITAL	\$ 1,934,588	\$ 3,819,563	\$ 3,584,888	\$ 6,052,651	\$ 8,075,618	\$ 9,660,961	\$ 11,186,196	\$ 12,717,753

City of McAllen, Texas
Sanitation Fund
Working Capital Summary

	Actual 17-18	Adjusted Budget 18-19	Estimated 18-19	Budget 19-20	20-21	Four Year Plan			23-24
						21-22	22-23		
RESOURCES									
BEGINNING WORKING CAPITAL	\$ 10,379,796	\$ 10,572,587	\$ 11,271,259	\$ 12,521,468	\$ 12,813,696	\$ 14,147,685	\$ 15,806,909	\$ 17,667,383	
Revenues:									
Residential Collection	5,436,245	6,440,000	6,400,000	6,550,000	6,600,000	6,650,000	6,700,000	6,750,000	
Commercial Collection	7,675,156	8,506,182	8,450,000	8,550,000	8,560,000	8,570,000	8,580,000	8,590,000	
Industrial Collection	241,950	255,000	255,000	260,000	260,000	260,000	260,000	260,000	
Brush Collection	2,559,233	2,401,000	2,402,000	2,411,000	2,421,000	2,431,000	2,441,000	2,451,000	
Recycling Fee	1,262,881	1,200,000	1,195,000	1,200,000	1,200,000	1,210,000	1,210,000	1,210,000	
Recycling Sales	528,510	500,000	500,000	500,000	500,000	500,000	500,000	500,000	
Drop-off Disposal Fee	606	2,000	2,000	2,000	2,000	2,000	2,000	2,000	
Roll-off System	1,280,573	1,350,000	1,340,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000	
Composting	351,874	300,000	300,000	300,000	300,000	300,000	300,000	300,000	
Brush Disposal	40,345	30,000	30,000	30,000	30,000	30,000	30,000	30,000	
Fixed assets - Sale of Property	72,800	-	40,000	-	-	-	-	-	
Garbage Franchise Tax	70,872	60,000	60,000	60,000	60,000	60,000	60,000	60,000	
Reimbursements	77,818	-	-	-	-	-	-	-	
Miscellaneous	54,540	-	6,000	-	-	-	-	-	
Interest Earned	127,118	-	92,000	-	-	-	-	-	
Total Revenues	19,780,520	21,044,182	21,072,000	21,213,000	21,283,000	21,363,000	21,433,000	21,503,000	
TOTAL RESOURCES	\$ 30,160,316	\$ 31,616,769	\$ 32,343,259	\$ 33,734,468	\$ 34,096,696	\$ 35,510,685	\$ 37,239,909	\$ 39,170,383	
APPROPRIATIONS									
Expenses:									
Composting	\$ 893,463	\$ 929,510	\$ 916,889	\$ 871,809	\$ 871,809	\$ 871,809	\$ 871,809	\$ 871,809	
Residential	3,936,794	4,183,180	4,021,391	3,974,639	3,974,639	3,974,639	3,974,639	3,974,639	
Commercial Box	4,879,815	4,866,102	4,732,073	4,878,714	4,878,714	4,927,371	4,927,371	4,927,371	
Roll-Off	1,023,369	1,079,841	1,051,757	1,038,873	1,038,873	1,038,873	1,038,873	1,038,873	
Brush Collection	3,197,617	3,381,662	3,346,893	3,455,689	3,533,920	3,533,920	3,533,920	3,533,920	
Recycling	1,643,199	1,717,943	1,704,945	1,711,450	1,711,450	1,711,450	1,711,450	1,711,450	
Street Collection	475,897	474,500	466,437	526,086	526,086	526,086	526,086	526,086	
Administration	2,359,732	2,517,083	2,353,559	2,573,644	2,489,794	2,489,794	2,489,794	2,489,794	
Liability Insurance	104,034	104,034	104,034	104,034	104,034	104,034	104,034	104,034	
Capital Outlay	426,520	874,650	626,862	1,544,500	678,250	484,250	353,000	7,532,500	
Other Agencies	41,550	41,550	41,550	41,550	41,550	41,550	41,550	41,550	
Total Operating Expenses	18,981,991	20,170,055	19,366,390	20,720,988	19,849,119	19,703,776	19,572,526	26,752,026	
Other Financing Sources (Uses):									
Transfers Out - Health Insurance Fund	72,662	455,401	455,401	199,784	99,892	-	-	-	
TOTAL APPROPRIATIONS	19,054,653	20,625,456	19,821,791	20,920,772	19,949,011	19,703,776	19,572,526	26,752,026	
Other Items Affecting Working Capital	165,596	-	-	-	-	-	-	-	
ENDING WORKING CAPITAL	\$ 11,271,259	\$ 10,991,313	\$ 12,521,468	\$ 12,813,696	\$ 14,147,685	\$ 15,806,909	\$ 17,667,383	\$ 12,418,357	

City of McAllen, Texas
Palm View Golf Course Fund
Working Capital Summary

	Actual 17-18	Adjusted Budget 18-19	Estimated 18-19	Budget 19-20	Four Year Plan			
					20-21	21-22	22-23	23-24
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 696,170	\$ 779,308	\$ 905,109	\$ 915,688	\$ 891,354	\$ 892,871	\$ 904,225	\$ 915,579
Revenues:								
Green Fees	729,420	687,988	690,831	693,864	693,864	693,864	693,864	693,864
Annual Membership	157,241	172,237	171,253	172,237	172,237	172,237	172,237	172,237
Driving Range Fees	147,884	132,816	136,016	136,016	136,016	136,016	136,016	136,016
Trail fees	8,236	7,921	8,359	7,921	7,921	7,921	7,921	7,921
Handicap Carts	680	400	280	400	400	400	400	400
Rental	8,700	8,700	8,700	8,700	8,700	8,700	8,700	8,700
Cart Rental	334,426	312,643	311,117	312,643	312,643	312,643	312,643	312,643
Pull Cart Rentals	332	216	316	216	216	216	216	216
Other Financial Resources	33,950	37,000	34,925	37,000	37,000	37,000	37,000	37,000
Interest Earned	14,947	10,000	14,702	10,000	10,000	10,000	10,000	10,000
Miscellaneous	4,449	-	-	-	-	-	-	-
Total Revenues	1,440,265	1,369,921	1,376,499	1,378,997	1,378,997	1,378,997	1,378,997	1,378,997
TOTAL RESOURCES	\$ 2,136,435	\$ 2,149,229	\$ 2,281,608	\$ 2,294,685	\$ 2,270,351	\$ 2,271,868	\$ 2,283,222	\$ 2,294,576
APPROPRIATIONS								
Expenses:								
Maintenance & Operations	\$ 643,544	\$ 672,137	\$ 649,681	\$ 693,266	\$ 677,256	\$ 677,256	\$ 677,256	\$ 681,103
Dining Room	240	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Pro-Shop	358,068	376,884	388,221	396,468	396,468	396,468	396,468	396,468
Golf Carts	107,294	139,947	120,859	141,736	141,736	141,736	141,736	141,736
Total Operating Expenses	1,109,145	1,190,968	1,160,761	1,233,470	1,217,459	1,217,459	1,217,459	1,221,306
Other Financing Sources (Uses):								
Transfer Out -								
PVGC Depreciation Fund	150,000	150,000	160,000	150,000	150,000	150,000	150,000	150,000
Heath Insurance Fund	7,156	44,850	44,850	19,676	9,838	-	-	-
Debt Service-Motorola Lease Payment	-	309	309	184	184	184	184	184
TOTAL APPROPRIATIONS	1,266,301	1,386,127	1,365,920	1,403,330	1,377,481	1,367,643	1,367,643	1,371,490
Other Items Affecting Working Capital	34,975	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 905,109	\$ 763,102	\$ 915,688	\$ 891,354	\$ 892,871	\$ 904,225	\$ 915,579	\$ 923,086

City of McAllen, Texas
McAllen Convention Center Fund
Working Capital Summary

	Actual 17-18	Adjusted Budget 18-19	Estimated 18-19	Budget 19-20	Four Year Plan			
	20-21	21-22	22-23	23-24				
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 1,133,415	\$ 558,717	\$ 773,103	\$ 812,484	\$ 430,580	\$ 337,675	\$ 360,100	\$ 382,525
Revenues:								
User Fees-Rentals	906,966	900,000	950,000	900,000	900,000	900,000	900,000	900,000
Concession Other	6,680	5,000	14,000	55,000	5,000	5,000	5,000	5,000
Audio Visual	123,675	100,000	90,000	90,000	100,000	100,000	100,000	90,000
Standard Services	71,365	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Equipment Rental	61,509	18,000	10,000	18,000	18,000	18,000	18,000	18,000
Standard Labor	17,742	20,000	17,000	20,000	20,000	20,000	20,000	20,000
Food & Beverage	474,937	457,000	450,000	457,000	457,000	457,000	457,000	457,000
Event % - Ticket Sales	36,135	45,000	25,000	25,000	25,000	25,000	25,000	25,000
Security	103,326	100,000	85,000	100,000	100,000	100,000	100,000	100,000
Management Fee	400,000	400,000	400,000	600,000	600,000	600,000	600,000	600,000
Special Events	339,162	225,000	300,000	700,000	700,000	700,000	700,000	700,000
Interest Earned	16,668	14,000	24,793	23,986	14,000	14,000	14,000	23,986
Parking Fees	-	75,000	-	75,000	75,000	75,000	75,000	75,000
Miscellaneous	49,465	-	20,744	20,744	27,000	27,000	27,000	20,744
Total Revenues	2,607,631	2,409,000	2,436,537	3,134,730	3,091,000	3,091,000	3,091,000	3,084,730
Other Financing Sources:								
Transfer In - Hotel Tax Fund	1,762,136	1,955,905	2,160,025	2,206,646	2,206,646	2,206,646	2,206,646	2,206,646
Transfer In - Performing Arts Fund	-	100,000	100,000	-	-	-	-	-
Total Revenues and Other Sources	4,369,767	4,464,905	4,696,562	5,341,376	5,297,646	5,297,646	5,297,646	5,291,376
TOTAL RESOURCES	\$ 5,503,182	\$ 5,023,622	\$ 5,469,665	\$ 6,153,860	\$ 5,728,226	\$ 5,635,321	\$ 5,657,746	\$ 5,673,901
APPROPRIATIONS								
Operating Expenses:								
Convention Center	\$ 4,308,640	\$ 4,587,184	\$ 4,238,322	\$ 4,941,624	\$ 4,986,285	\$ 4,986,285	\$ 4,986,285	\$ 4,986,285
Liability Insurance	47,781	30,712	37,712	30,712	30,712	30,712	30,712	30,712
Capital Outlay	94,613	61,907	61,907	441,260	89,600	-	-	-
Total Operating Expenses	4,451,034	4,679,803	4,337,941	5,413,596	5,106,597	5,016,997	5,016,997	5,016,997
Other Financing Sources (Uses):								
Transfer Out -								
Performing Arts Center Fund	-	-	-	-	-	-	-	-
Convention Center Depr. Fund	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Health Insurance Fund	18,716	117,300	117,300	51,460	25,730	-	-	-
Debt Service - Motorola Lease Payment	-	13,847	13,847	8,224	8,224	8,224	8,224	8,224
TOTAL APPROPRIATIONS	4,719,750	5,060,950	4,719,088	5,723,280	5,390,551	5,275,221	5,275,221	5,275,221
Other Items Affecting Working Capital	(10,329)	61,907	61,907	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 773,103	\$ 24,579	\$ 812,484	\$ 430,580	\$ 337,675	\$ 360,100	\$ 382,525	\$ 398,680

City of McAllen, Texas
McAllen Performing Arts Center
Working Capital Summary

	Actual 17-18	Adjusted Budget 18-19	Estimated 18-19	Budget 19-20	20-21	Four Year Plan		
						21-22	22-23	23-24
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 1,051,882	\$ 936,411	\$ 1,772,503	\$ 1,970,323	\$ 2,299,927	\$ 2,892,331	\$ 3,736,406	\$ 4,669,021
Revenues:								
User Fees-Rentals	563,951	475,000	534,705	475,000	475,000	475,000	475,000	475,000
Concession-Other	52,109	35,000	38,593	35,000	35,000	35,000	35,000	35,000
Audio Visual	100,518	55,000	51,130	50,000	50,000	50,000	50,000	50,000
Event % ticket sales	494,475	300,000	400,000	400,000	400,000	400,000	400,000	400,000
Equipment Rental	8,882	18,000	8,000	8,000	8,000	8,000	8,000	8,000
Standard Labor	88,397	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Standard Services	16,898	20,000	40,000	25,000	25,000	25,000	25,000	25,000
Membership Fees/Dues	18,500	30,000	10,000	-	-	-	-	-
Security	53,422	45,000	50,000	45,000	45,000	45,000	45,000	45,000
Special Events	3,150	-	3,000	3,000	3,000	3,000	3,000	3,000
Sponsorships	-	300,000	-	300,000	435,000	650,000	700,000	700,000
Interest Earned	4,399	-	21,000	-	-	-	-	-
Miscellaneous	26,218	-	453	-	-	-	-	-
Total Revenues	1,430,920	1,353,000	1,231,881	1,416,000	1,551,000	1,766,000	1,816,000	1,816,000
Other Financing Sources:								
Transfer-in - Hotel Tax Fund	755,681	489,726	540,756	552,411	552,411	552,411	552,411	552,411
Transfer-in - Venue Tax Fund	57,745	209,461	209,461	330,898	331,098	367,769	406,309	441,852
Total Revenues and Other Sources	2,244,346	2,052,187	1,982,098	2,299,309	2,434,509	2,686,180	2,774,720	2,810,263
TOTAL RESOURCES	\$ 3,296,228	\$ 2,988,598	\$ 3,754,601	\$ 4,269,632	\$ 4,734,436	\$ 5,578,511	\$ 6,511,126	\$ 7,479,284
APPROPRIATIONS								
Operating Expenses:								
Performing Arts Center	\$ 1,212,018	\$ 1,322,375	\$ 1,418,548	\$ 1,576,375	\$ 1,576,375	\$ 1,576,375	\$ 1,576,375	\$ 1,576,375
Liability Insurance	6,550	15,730	15,730	15,730	15,730	15,730	15,730	15,730
Capital Outlay	55,156	-	-	127,600	-	-	-	-
Total Operations	1,273,724	1,338,105	1,434,278	1,719,705	1,592,105	1,592,105	1,592,105	1,592,105
Other Financing Sources (Uses):								
Transfer Out - Performing Arts Depreciation Fund	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Transfer Out - Convention Center	-	100,000	100,000	-	-	-	-	-
TOTAL APPROPRIATIONS	1,523,724	1,688,105	1,784,278	1,969,705	1,842,105	1,842,105	1,842,105	1,842,105
ENDING WORKING CAPITAL	\$ 1,772,503	\$ 1,300,493	\$ 1,970,323	\$ 2,299,927	\$ 2,892,331	\$ 3,736,406	\$ 4,669,021	\$ 5,637,179

City of McAllen, Texas
McAllen International Airport Fund
Working Capital Summary

	Actual 17-18	Adjusted Budget 18-19	Estimated 18-19	Budget 19-20	Four Year Plan			
					20-21	21-22	22-23	23-24
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 8,004,397	\$ 7,408,881	\$ 8,077,490	\$ 7,459,893	\$ 5,951,129	\$ 3,460,664	\$ 2,468,607	\$ 1,931,550
Revenues:								
<u>Aeronautical Operating</u>								
Landing Fees	758,225	715,720	738,200	742,752	730,106	726,145	726,145	726,145
Terminal area rental/charges	1,118,664	1,082,600	1,074,938	1,111,868	1,094,173	1,089,611	1,089,611	1,089,611
Boarding Ladder Fees	133,869	124,577	132,495	140,749	127,081	123,301	123,301	123,301
FBO Revenue: contract/spo	179,254	181,047	179,254	179,254	184,686	179,254	179,254	179,254
Cargo and hangar rentals	94,273	94,273	94,273	94,273	94,273	94,273	94,273	94,273
Fuel Sales (net profit/loss)	91,651	87,544	98,640	98,640	89,303	89,303	89,303	89,303
Perimeter rentals	67,594	72,309	75,464	75,464	72,309	72,309	72,309	72,309
Remain Overnight	24,031	20,251	29,731	29,731	20,659	20,659	20,659	20,659
Ramp Fees	14,020	12,955	13,920	13,920	13,216	13,216	13,216	13,216
TSA Lease	177,520	176,194	178,934	178,934	176,194	176,194	176,194	176,194
	2,659,101	2,567,470	2,615,849	2,665,585	2,602,000	2,584,265	2,584,265	2,584,265
<u>Non-aeronautical Operating</u>								
Land and non-terminal facilities								
Terminal - food and beverages	124,783	113,162	123,397	123,397	115,436	115,436	115,436	115,436
Terminal - retail stores	32,989	22,216	32,845	32,845	22,260	22,260	22,260	22,260
Terminal - other	153,529	113,022	154,730	154,730	113,715	113,715	113,715	113,715
Rental Cars	1,793,988	1,676,068	1,836,279	1,836,279	1,697,078	1,697,078	1,697,078	1,697,078
Parking	1,353,019	1,381,866	1,201,490	1,201,490	1,409,642	1,409,642	1,409,642	1,409,642
TSA Utility & LEO Reimbursement	182,118	182,579	185,579	185,579	182,579	182,579	182,579	182,579
CBP Reimbursement	-	-	-	-	-	-	-	-
Miscellaneous	807	-	835	835	-	-	-	-
	3,641,233	3,488,913	3,535,155	3,535,155	3,540,710	3,540,710	3,540,710	3,540,710
<u>Non-operating Revenues</u>								
Interest Earned	102,929	-	82,667	-	-	-	-	-
Other	71,358	64,000	65,121	61,770	64,000	64,000	64,000	64,000
Agencies Reimbursement	-	-	-	-	-	-	-	-
Total Revenues	6,474,620	6,120,383	6,298,792	6,262,510	6,206,710	6,188,975	6,188,975	6,188,975
Other Financing Sources:								
Transfer In - PFC Airport Fund	-	-	356,235	-	-	-	-	-
Transfer In - Development Corp	-	-	62,072	-	-	-	-	-
Total Other Sources	-	-	418,307	-	-	-	-	-
Total Revenues	6,474,620	6,120,383	6,717,099	6,262,510	6,206,710	6,188,975	6,188,975	6,188,975
TOTAL RESOURCES	\$ 14,479,017	\$ 13,529,264	\$ 14,794,589	\$ 13,722,401	\$ 12,157,839	\$ 9,649,639	\$ 8,657,582	\$ 8,120,525
APPROPRIATIONS								
Operating Expenses:								
Airport	\$ 3,774,880	\$ 4,646,335	\$ 4,505,979	\$ 4,892,106	\$ 4,969,851	\$ 4,969,851	\$ 4,969,851	\$ 4,969,851
Liability Insurance	27,314	27,314	27,314	27,314	28,236	28,236	28,236	28,236
Capital Outlay	58,057	276,404	223,429	189,100	3,000	-	-	-
Total Operations	3,860,251	4,950,053	4,756,722	5,108,520	5,001,087	4,998,087	4,998,087	4,998,087
Other Financing Sources (Uses):								
Transfer Out - General Fund	1,103,965	1,103,965	1,103,965	1,103,965	1,103,965	1,103,965	1,103,965	1,103,965
Transfer Out - Airport CIP Fund	304,845	820,926	589,555	712,935	1,772,000	1,075,000	620,000	240,000
Transfer Out - Health Insurance Fund	18,716	117,300	117,300	51,460	25,730	-	-	-
Debt Service - Motorola Lease Payment	-	6,701	6,701	3,980	3,980	3,980	3,980	3,980
TOTAL APPROPRIATIONS	5,287,777	6,998,945	6,574,243	6,980,860	7,906,762	7,181,032	6,726,032	6,346,032
Other Items Affecting Working Capital	(1,113,750)	(760,452)	(760,452)	(790,412)	(790,412)	-	-	-
ENDING WORKING CAPITAL	\$ 8,077,490	\$ 5,769,867	\$ 7,459,893	\$ 5,951,129	\$ 3,460,664	\$ 2,468,607	\$ 1,931,550	\$ 1,774,493

**City of McAllen, Texas
Metro McAllen Fund
Working Capital Summary**

	Actual 17-18	Adjusted Budget 18-19	Estimated 18-19	Budget 19-20	Four Year Plan			
					20-21	21-22	22-23	23-24
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 794,284	\$ 734,525	\$ 896,734	\$ 699,136	\$ 616,503	\$ 576,936	\$ 562,342	\$ 547,748
Revenues:								
Federal Grants / FTA:								
O & M Subsidy	927,960	1,558,004	1,071,940	1,609,348	1,609,348	1,609,348	1,609,348	1,609,348
Capital Outlay Subsidy	3,181	-	-	-	-	-	-	-
State Grants / TXDOT:								
O & M Subsidy	315,570	315,500	299,647	315,500	315,500	315,500	315,500	315,500
Fares	541,507	370,000	386,476	390,000	390,000	390,000	390,000	390,000
Browsville Interlocal	-	-	8,069	-	-	-	-	-
Space Rental	263,212	265,128	288,928	290,000	290,000	290,000	290,000	290,000
Concessions	67,451	75,000	65,319	75,000	75,000	75,000	75,000	75,000
Concessions - Other	-	8,807	13,346	8,807	8,807	8,807	8,807	8,807
Agencies - other	44,202	60,000	30,000	63,600	63,600	63,600	63,600	63,600
Interest	9,057	-	-	-	-	-	-	-
Total Revenues	2,172,139	2,652,439	2,163,725	2,752,255	2,752,255	2,752,255	2,752,255	2,752,255
Other Financing Sources:								
Transfer-In- Development Corp	925,618	925,618	925,618	933,914	933,914	933,914	933,914	933,914
Total Revenues and Other Sources	3,097,757	3,578,057	3,089,343	3,686,169	3,686,169	3,686,169	3,686,169	3,686,169
TOTAL RESOURCES	\$ 3,892,041	\$ 4,312,582	\$ 3,986,077	\$ 4,385,305	\$ 4,302,672	\$ 4,263,105	\$ 4,248,511	\$ 4,233,917
APPROPRIATIONS								
Operating Expenses:								
Administration	\$ 2,999,672	\$ 3,636,781	\$ 3,167,288	\$ 3,713,053	\$ 3,694,960	\$ 3,694,960	\$ 3,694,960	\$ 3,694,960
Liability Insurance	5,803	5,803	5,803	5,803	5,803	5,803	5,803	5,803
Other Financing Sources (Uses):								
Transfer-Out - Health Insurance Fund	-	113,850	113,850	49,946	24,973	-	-	-
TOTAL APPROPRIATIONS	3,005,475	3,756,434	3,286,941	3,768,802	3,725,736	3,700,763	3,700,763	3,700,763
Other Items Affecting Working Capital	10,165	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 896,734	\$ 556,148	\$ 699,136	\$ 616,503	\$ 576,936	\$ 562,342	\$ 547,748	\$ 533,154

**City of McAllen, Texas
Bus Terminal Fund
Working Capital Summary**

	Actual 17-18	Adjusted Budget 18-19	Estimated 18-19	Budget 19-20	20-21	Four Year Plan		
						21-22	22-23	23-24
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 1,229,141	\$ 1,197,001	\$ 1,370,173	\$ 1,115,965	\$ 1,097,658	\$ 1,088,537	\$ 1,083,201	\$ 1,077,864
Revenues:								
Grant - FTA								
O & M Subsidy	518,859	539,931	510,658	588,346	588,346	588,346	588,346	588,346
Capital Outlay Subsidy	318,613	5,608,623	1,808,813	14,012,423	3,000,000	400,000	-	-
Grant - TxDOT	44,791	-	17,847	-	-	-	-	-
Other - Transit Development Credit	783,238	854,298	-	-	-	-	-	-
Interest Earned	16,180	-	-	-	-	-	-	-
Total Revenues	1,681,681	7,002,852	2,337,318	14,600,769	3,588,346	988,346	588,346	588,346
Other Financing Sources:								
Transfer-In- Development Corp.	234,813	682,841	266,083	657,792	185,782	185,782	185,782	185,782
Total Revenues and Other Sources	1,916,494	7,685,693	2,603,401	15,258,561	3,774,128	1,174,128	774,128	774,128
TOTAL RESOURCES	\$ 3,145,635	\$ 8,882,694	\$ 3,973,574	\$ 16,374,526	\$ 4,871,786	\$ 2,262,665	\$ 1,857,329	\$ 1,851,992
APPROPRIATIONS								
Operating Expenses:								
Bus Terminal	\$ 759,470	\$ 680,931	\$ 727,214	\$ 781,834	\$ 776,432	\$ 776,432	\$ 776,432	\$ 776,432
Capital Outlay	987,115	7,033,609	2,130,868	14,484,433	3,000,000	400,000	-	-
Other Financing Sources (Uses):								
Transfer Out - Health Insurance Fund	31,376	17,251	17,251	7,568	3,784	-	-	-
Debt Service - Motorola Lease Payment	-	5,106	5,106	3,033	3,033	3,033	3,033	3,033
TOTAL APPROPRIATIONS	1,777,961	7,736,897	2,880,439	15,276,868	3,783,249	1,179,465	779,465	779,465
Other Items Affecting Workng Capital	2,499	22,830	22,830	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 1,370,173	\$ 1,168,627	\$ 1,115,965	\$ 1,097,658	\$ 1,088,537	\$ 1,083,201	\$ 1,077,864	\$ 1,072,527

City of McAllen, Texas
McAllen International Toll Bridge Fund
Working Capital Summary

	Actual 17-18	Adjusted Budget 18-19	Estimated 18-19	Budget 19-20	Four Year Plan			
					20-21	21-22	22-23	23-24
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	1,297,263	1,297,263
Revenues:								
Highways & Sts Toll Bridge	11,572,028	11,567,826	11,611,409	11,691,217	11,691,217	11,791,867	11,893,528	11,893,528
UETA Turnstil	325	-	-	-	-	-	-	-
Rents & Royalties	2,510,504	2,436,359	2,436,359	2,436,359	2,436,359	2,436,359	2,436,359	2,436,359
Miscellaneous	308,719	75,000	202,500	75,000	75,000	75,000	75,000	75,000
Interest Earned	55,648	-	37,461	-	-	-	-	-
Total Revenues	14,447,224	14,079,185	14,287,729	14,202,576	14,202,576	14,303,226	14,404,887	14,404,887
TOTAL RESOURCES	\$ 15,744,487	\$ 15,376,448	\$ 15,584,992	\$ 15,499,839	\$ 15,499,839	\$ 15,600,489	\$ 15,702,150	\$ 15,702,150
APPROPRIATIONS								
Operating Expenses:								
Bridge Operations	\$ 2,009,038	\$ 2,295,039	\$ 2,294,965	\$ 2,298,156	\$ 2,298,156	\$ 2,298,156	\$ 2,298,156	\$ 2,298,156
Administration	748,676	784,383	784,383	831,771	800,904	800,904	800,904	800,904
Capital Outlay	-	16,385	16,385	-	-	-	-	-
Total Operations	2,757,714	3,095,807	3,095,733	3,129,927	3,099,060	3,099,060	3,099,060	3,099,060
Other Financing Sources (Uses):								
City of Hidalgo	3,627,039	3,345,668	3,414,271	3,404,096	3,471,475	3,509,888	3,541,258	3,541,258
City of McAllen-G.F.Restricted Acct	5,711,863	5,108,280	5,230,240	5,213,851	5,335,536	5,399,126	5,453,794	5,455,763
Transfer out - Heath Insurance Fund	14,863	93,150	93,150	40,865	20,432	-	-	-
Transfer out - Toll Bridge CIP	1,395,748	1,409,588	1,423,684	1,437,921	1,437,921	1,452,300	1,466,823	1,466,823
Board Advance - Anzalduas Int'l Xng for "B"	846,258	839,575	839,575	837,875	835,975	840,675	841,775	839,806
Debt Service - Motorola Lease Payment	-	3,665	3,665	2,177	2,177	2,177	2,177	2,177
TOTAL APPROPRIATIONS	14,353,485	13,895,733	14,100,318	14,066,712	14,202,576	14,303,226	14,404,887	14,404,887
Other Items Affecting Working Capital	(93,739)	(187,411)	(187,411)	(135,864)	-	-	-	-
ENDING WORKING CAPITAL	\$ 1,297,263	\$ 1,293,304	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263

City of McAllen, Texas
Anzalduas International Crossing Fund
Working Capital Summary

	Actual 17-18	Adjusted Budget 18-19	Estimated 19-20	Budget 19-20	Four Year Plan			
					20-21	21-22	22-23	23-24
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 866,594	\$ 602,481	\$ 359,244	\$ 248,228	\$ 58,842	\$ 659,868	\$ 1,307,436	\$ 2,469,825
Revenues:								
Highways & Sts Toll Bridge	3,094,093	2,691,846	2,952,977	2,744,332	3,883,141	3,921,973	3,921,973	2,744,332
Southbound Commercial	327,644	276,680	276,710	276,710	-	-	-	276,680
Reimbursements - FTZ	5,000	-	-	-	-	-	-	-
Miscellaneous & Rental	116,709	53,001	76,629	53,001	53,001	53,001	53,001	53,001
Interest Earned	44,757	1,000	51,723	40,000	1,000	1,000	1,000	1,000
								-
Total Revenues	3,588,204	3,022,527	3,358,039	3,114,043	3,937,142	3,975,974	3,975,974	3,075,013
Other Financing Sources:								
Transfer from Hidalgo Bridge for "B"	-	839,575	839,575	837,875	835,975	840,675	841,775	839,806
Total Revenues and Other Sources	3,588,204	3,862,102	4,197,614	3,951,918	4,773,117	4,816,649	4,817,749	3,914,819
TOTAL RESOURCES	\$ 4,454,798	\$ 4,464,583	\$ 4,556,858	\$ 4,200,146	\$ 4,831,959	\$ 5,476,517	\$ 6,125,185	\$ 6,384,644
APPROPRIATIONS								
Operating Expenses:								
Bridge Operations	\$ 363,480	\$ 460,056	\$ 384,852	\$ 463,515	\$ 463,515	\$ 463,515	\$ 463,515	\$ 463,515
Administration	555,614	636,180	579,096	569,766	569,571	569,571	569,571	569,571
Capital Outlay	-	-	-	-	-	-	-	-
Total Operations	919,094	1,096,236	963,948	1,033,280	1,033,085	1,033,085	1,033,085	1,033,085
Other Financing Sources (Uses):								
Transfer out - Contingency Fund	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Transfer out - Debt Service "A"	854,715	1,745,450	1,745,450	1,732,500	1,738,600	1,733,100	1,735,500	1,735,125
Transfer out - Debt Service "B"	-	839,575	839,575	837,875	835,975	840,675	841,775	839,806
Transfer out - Anzalduas CIP Fund	426,071	495,321	410,347	380,541	384,346	388,190	-	-
Transfer out - Anzalduas CIP Commercial	327,644	129,031	276,710	100,000	129,031	129,031	-	-
Transfer out - Health Insurance Fund	4,404	27,600	27,600	12,108	6,054	-	-	-
TOTAL APPROPRIATIONS	2,576,928	4,378,214	4,308,630	4,141,304	4,172,091	4,169,081	3,655,360	3,653,016
Revenues over/(under) Expenditures	1,011,275	(516,112)	(111,016)	(189,386)	-	-	-	-
Other Items Affecting Working Capital	(1,518,626)	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 359,244	\$ 86,370	\$ 248,228	\$ 58,842	\$ 659,868	\$ 1,307,436	\$ 2,469,825	\$ 2,731,627

City of McAllen, Texas
Inter-Departmental Service Fund
Working Capital Summary

	Actual 17-18	Adjusted Budget 18-19	Estimated 18-19	Budget 19-20	Four Year Plan			
					20-21	21-22	22-23	23-24
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 1,075,149	\$ 1,175,675	\$ 813,020	\$ 961,323	\$ 349,461	\$ 425,250	\$ 591,463	\$ 778,676
Revenues:								
Fleet Operations-Labor and Overhead	344,844	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Fuel Charge Adjustment	132,315	120,000	120,000	120,000	120,000	120,000	120,000	125,000
Sales	3,519,378	3,600,000	4,600,000	3,700,000	3,500,000	3,600,000	3,600,000	3,700,000
Miscellaneous	26,855	20,000	24,199	15,000	15,000	20,000	20,000	15,000
Total Revenues	4,023,392	4,090,000	5,094,199	4,185,000	3,985,000	4,090,000	4,090,000	4,190,000
TOTAL RESOURCES	\$ 5,098,541	\$ 5,265,675	\$ 5,907,219	\$ 5,146,323	\$ 4,334,461	\$ 4,515,250	\$ 4,681,463	\$ 4,968,676
APPROPRIATIONS								
Expenses:								
Fleet Operations	\$ 4,008,436	\$ 3,665,594	\$ 4,499,454	\$ 3,673,973	\$ 3,652,816	\$ 3,745,283	\$ 3,745,283	\$ 3,745,283
Materials Management	143,904	152,292	146,782	155,173	155,172	155,172	155,172	155,172
Insurance Liability & Workmen's Comp.	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600
Capital Outlay	130,907	893,505	229,884	933,600	83,000	21,000	-	75,000
Other Financing Sources (Uses):								
Transfers Out - Health Insurance Fund	11,560	72,450	72,450	31,784	15,892	-	-	-
Debt Service - Motorola Lease Payment	-	1,231	1,231	731	731	731	731	731
TOTAL APPROPRIATIONS	4,296,407	4,786,672	4,951,401	4,796,861	3,909,211	3,923,786	3,902,786	3,977,786
Other Items Affecting Working Capital	10,886	5,505	5,505	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 813,020	\$ 484,508	\$ 961,323	\$ 349,461	\$ 425,250	\$ 591,463	\$ 778,676	\$ 990,890

**City of McAllen, Texas
General Depreciation Fund
Working Capital Summary**

	Actual 17-18	Adjusted Budget 18-19	Estimated 18-19	Budget 19-20	Four Year Plan			
					20-21	21-22	22-23	23-24
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 10,111,389	\$ 12,088,755	\$ 10,457,836	\$ 11,440,994	\$ 11,761,393	\$ 12,314,748	\$ 12,481,533	\$ 12,774,346
Revenues:								
Rentals - General Fund	2,773,473	2,764,775	2,764,775	3,000,122	3,456,148	3,669,786	3,984,813	3,773,899
Other	325,099	-	98,586	-	-	-	-	-
Vehicle Shortage	-	-	-	941,367	-	-	-	-
Interest Earned	127,899	-	135,429	-	-	-	-	-
Total Revenue	3,226,471	2,764,775	2,998,790	3,941,489	3,456,148	3,669,786	3,984,813	3,773,899
TOTAL RESOURCES	\$ 13,337,860	\$ 14,853,530	\$ 13,456,626	\$ 15,382,483	\$ 15,217,541	\$ 15,984,534	\$ 16,466,346	\$ 16,548,245
APPROPRIATIONS								
Capital Outlay for General Fund:								
Vehicles	\$ 2,965,220	\$ 3,412,200	\$ 2,387,736	\$ 4,084,228	\$ 3,298,000	\$ 3,503,000	\$ 3,692,000	\$ 1,210,000
Other Financing Sources (Uses):								
Transfer out - General Fund	-	125,000	125,000	-	-	-	-	-
TOTAL APPROPRIATIONS	2,965,220	3,537,200	2,512,736	4,084,228	3,298,000	3,503,000	3,692,000	1,210,000
Other items affecting Working Capital	(411,908)	-	-	-	-	-	-	-
Toll Bridge Fund Loan Payment	101,898	101,898	101,898	67,932	-	-	-	-
Airport Fund Loan Payment	395,206	395,206	395,206	395,206	395,206	-	-	-
ENDING WORKING CAPITAL	\$ 10,457,836	\$ 11,813,435	\$ 11,440,994	\$ 11,761,393	\$ 12,314,748	\$ 12,481,533	\$ 12,774,346	\$ 15,338,245

**City of McAllen, Texas
Health Insurance Fund
Working Capital Summary**

	Actual 17-18	Adjusted Budget 18-19	Estimated 18-19	Budget 19-20	Four Year Plan			
					20-21	21-22	22-23	23-24
RESOURCES								
BEGINNING WORKING CAPITAL	\$ (1,237,695)	\$ (3,370,737)	\$ (3,339,266)	\$ (864,908)	\$ 130,683	\$ 1,356,483	\$ 2,566,861	\$ 3,777,238
Revenues:								
Contributions:								
General Fund	4,779,479	4,757,568	4,756,302	5,400,288	6,043,008	6,685,728	6,685,728	6,685,728
CDBG Fund	6,720	6,720	8,856	10,032	13,344	16,656	16,656	16,656
Downtown Services Fund	46,321	47,368	63,024	70,728	94,088	117,448	117,448	117,448
Water Fund	518,161	516,718	520,858	612,744	708,770	804,796	804,796	804,796
Wastewater Fund	318,054	316,840	302,381	328,944	341,048	353,152	353,152	353,152
Sanitation Fund	554,781	568,810	563,928	626,400	683,990	741,580	741,580	741,580
Palm View Golf Course Fund	46,856	45,736	53,136	62,328	78,920	95,512	95,512	95,512
Convention Center Fund	149,101	154,284	137,009	158,184	162,084	165,984	165,984	165,984
Airport Fund	137,999	139,249	140,030	161,808	184,367	206,926	206,926	206,926
Bus Terminal Fund	24,716	24,575	20,000	25,000	25,425	25,850	25,850	25,850
Toll Bridge Fund	116,510	115,530	120,441	146,616	177,702	208,788	208,788	208,788
Metro McAllen Fund	125,096	125,660	119,414	136,824	147,988	159,152	159,152	159,152
Anzalduas Crossing Fund	33,030	34,710	27,000	29,000	30,000	31,000	31,000	31,000
Fleet/Mat. Mgm't Fund	90,612	89,224	90,072	99,816	110,408	121,000	121,000	121,000
Workmans Compensation Fund	23,719	23,006	23,258	27,936	32,866	37,796	37,796	37,796
Life Insurance (All funds)	58,993	58,810	61,402	62,000	65,000	65,000	65,000	65,000
Health Ins. Admin Fund	27,734	28,650	24,567	25,512	22,374	19,236	19,236	19,236
Employees	2,197,621	2,226,860	2,279,393	2,440,824	2,654,788	2,868,752	2,868,752	2,868,752
Other Agencies	632,257	703,241	766,690	839,052	974,863	1,110,674	1,110,674	1,110,674
Other	397,871	254,481	267,314	292,432	300,000	300,000	300,000	300,000
Interest Earned	2	3,930	-	-	-	-	-	-
Total Revenues	10,285,633	10,241,970	10,345,075	11,556,468	12,851,033	14,135,030	14,135,030	14,135,030
Other Financing Sources:								
Transfer In -								
General Fund	-	-	-	800,650	800,650	-	-	-
Enterprises Fund	286,243	1,728,453	1,728,453	758,273	379,136	-	-	-
Internal Services Fund	1,091,752	4,222,554	4,222,554	1,745,615	15,892	-	-	-
Downtown Fund	-	65,550	65,550	28,757	14,378	-	-	-
Total Other Sources	1,377,995	6,016,557	6,016,557	3,333,295	1,210,056	-	-	-
Total Revenues and Other Sources	11,663,628	16,258,527	16,361,632	14,889,763	14,061,089	14,135,030	14,135,030	14,135,030
TOTAL RESOURCES	\$ 10,425,933	\$ 12,887,790	\$ 13,022,366	\$ 14,024,855	\$ 14,191,772	\$ 15,491,513	\$ 16,701,891	\$ 17,912,268
APPROPRIATIONS								
Operating Expenses:								
Administration	\$ 463,190	\$ 545,975	\$ 455,274	\$ 520,938	\$ 512,066	\$ 512,066	\$ 512,066	\$ 512,066
Admin Cost	1,167,549	1,072,602	1,200,000	1,276,496	1,108,902	1,197,714	1,197,714	1,360,000
Life Insurance Premiums	59,855	60,000	49,000	62,000	60,000	60,000	60,000	60,000
Health Claims	12,100,461	11,154,321	12,183,000	12,034,738	11,154,321	11,154,872	11,154,872	12,394,000
Total Operations	13,791,055	12,832,898	13,887,274	13,894,172	12,835,289	12,924,652	12,924,652	14,326,066
TOTAL APPROPRIATIONS	13,791,055	12,832,898	13,887,274	13,894,172	12,835,289	12,924,652	12,924,652	14,326,066
Other Items Affecting Working Capital	25,856	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ (3,339,266)	\$ 54,892	\$ (864,908)	\$ 130,683	\$ 1,356,483	\$ 2,566,861	\$ 3,777,238	\$ 3,586,202

City of McAllen, Texas
Workmen's Compensation Fund
Working Capital Summary

	Actual 17-18	Adjusted Budget 18-19	Estimated 18-19	Budget 19-20	20-21	Four Year Plan			
						21-22	22-23	23-24	
RESOURCES									
BEGINNING WORKING CAPITAL	\$ 11,163,173	\$ 11,989,260	\$ 12,118,775	\$ 9,028,752	\$ 7,872,069	\$ 8,944,109	\$ 9,770,464	\$ 10,497,073	
Revenues:									
Fund Contributions: Wkrs Comp	2,765,276	2,173,267	2,173,267	1,956,543	2,615,941	2,765,463	2,665,717	1,956,543	
Other Sources	147,951	150,000	133,500	133,500	150,000	150,000	150,000	133,500	
Interest Earned	193,052	147,956	116,662	116,662	12,000	12,000	12,000	166,662	
Total Revenues	3,106,280	2,471,223	2,423,429	2,206,705	2,777,941	2,927,463	2,827,717	2,256,705	
TOTAL RESOURCES	\$ 14,269,453	\$ 14,460,483	\$ 14,542,204	\$ 11,235,457	\$ 10,650,010	\$ 11,871,572	\$ 12,598,181	\$ 12,753,778	
APPROPRIATIONS									
Operating Expenses:									
Risk Management	\$ 628,478	\$ 754,469	\$ 748,410	\$ 910,654	\$ 899,067	\$ 899,067	\$ 899,067	\$ 899,067	
Insurance Administration Fees	270,784	286,750	282,041	302,041	302,041	302,041	302,041	302,041	
Workers' Compensation Claims	852,172	900,000	830,000	900,000	900,000	900,000	900,000	900,000	
Total Operations	1,751,434	1,941,219	1,860,451	2,112,695	2,101,108	2,101,108	2,101,108	2,101,108	
Other Financing Sources (Uses):									
Transfer out - Health Insurance Fund	1,080,192	4,150,105	4,150,105	1,713,831	-	-	-	-	
TOTAL APPROPRIATIONS	2,831,626	6,091,324	6,010,556	3,826,526	2,101,108	2,101,108	2,101,108	2,101,108	
Other Items Affecting Working Capital	680,948	599,002	497,104	463,138	395,206	-	-	-	
ENDING WORKING CAPITAL	\$ 12,118,775	\$ 8,968,161	\$ 9,028,752	\$ 7,872,069	\$ 8,944,109	\$ 9,770,464	\$ 10,497,073	\$ 10,652,670	

City of McAllen, Texas
Property & Casualty Insurance Fund
Working Capital Summary

	Actual 17-18	Adjusted Budget 18-19	Estimated 18-19	Budget 19-20	Four Year Plan			
					20-21	21-22	22-23	23-24
RESOURCES								
BEGINNING WORKING CAPITAL	\$ (8,265)	\$ 29,001	\$ 87,560	\$ 43,078	\$ -	\$ (86,901)	\$ (170,302)	\$ (253,703)
Revenues:								
Fund Contributions	805,730	800,000	800,000	800,000	800,000	800,000	800,000	800,000
Other	11,455	-	-	-	-	-	-	-
Total Revenues	817,185	800,000	800,000	800,000	800,000	800,000	800,000	800,000
TOTAL RESOURCES	<u>\$ 808,920</u>	<u>\$ 829,001</u>	<u>\$ 887,560</u>	<u>\$ 843,078</u>	<u>\$ 800,000</u>	<u>\$ 713,099</u>	<u>\$ 629,698</u>	<u>\$ 546,297</u>
APPROPRIATIONS								
Operating Expenses:								
Administration	\$ 108,551	\$ 139,436	\$ 165,215	\$ 163,811	\$ 207,634	\$ 204,134	\$ 204,134	\$ 204,134
Insurance	326,176	343,267	343,267	343,267	343,267	343,267	343,267	343,267
Claims Expenses	286,275	336,000	336,000	336,000	336,000	336,000	336,000	336,000
Total Operations	721,002	818,703	844,482	843,078	886,901	883,401	883,401	883,401
TOTAL APPROPRIATIONS	<u>721,002</u>	<u>818,703</u>	<u>844,482</u>	<u>843,078</u>	<u>886,901</u>	<u>883,401</u>	<u>883,401</u>	<u>883,401</u>
Other Items Affecting Working Capital	(358)	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	<u>\$ 87,560</u>	<u>\$ 10,298</u>	<u>\$ 43,078</u>	<u>\$ -</u>	<u>\$ (86,901)</u>	<u>\$ (170,302)</u>	<u>\$ (253,703)</u>	<u>\$ (337,104)</u>



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