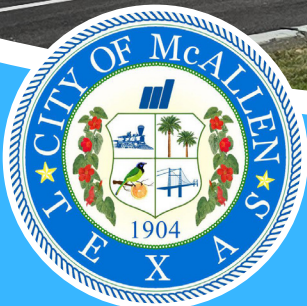


**FISCAL YEAR
2025**



**ANNUAL
BUDGET**





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of McAllen
Texas**

For the Fiscal Year Beginning

October 01, 2023

Christopher P. Morrill

Executive Director

McAllen Board of Commissioners



Javier Villalobos
Mayor



Antonio "Tony" Aguirre, Jr.
Commissioner
(District 1)



Joaquin "J.J." Zamora
Commissioner
(District 2)



Omar Quintanilla
Mayor Pro-Tem, Commissioner
(District 3)



Rodolfo "Rudy" Castillo
Commissioner
(District 4)



Victor "Seby" Haddad
Commissioner
(District 5)



Pepe Cabeza De Vaca
Commissioner
(District 6)



Isaac J. Tawil
City Manager

Public Utility Board of Trustees



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Chairman, Place A



Ernest R. Williams
Vice Chairman
Place D



Albert Cardenas
Trustee
Place C



Ricardo R. Godinez
Trustee
Place B



Javier Villalobos
Mayor/Ex-Officio Member



Marco A. Vega, P.E.
MPU General Manager

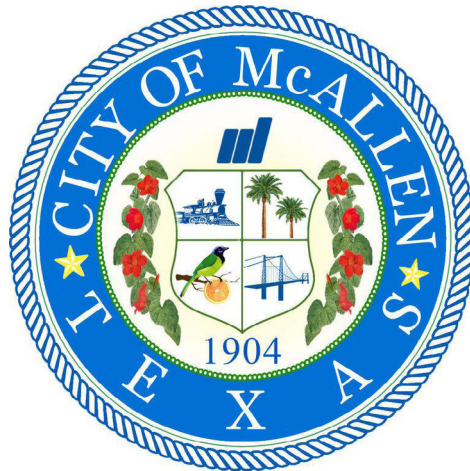


TABLE OF CONTENTS

PAGE

GFOA Distinguished Budget Presentation Award 1

INTRODUCTORY SECTION

Budget Message 11
 Executive Summary 17
 Strategic Business Plan..... 33
 City’s Location in Relation to the State 77

COMBINED FINANCIAL SECTION

Fund Balance Analysis (All Funds) 82
 Summary of Major Revenues & Expenditures..... 84
 Combined Budget Summary Percentage Changes in Fund Balance..... 89
 Appropriated Transfers..... 90
 Legal Debt Limit 95
 Personnel Summary 96
 Department/Fund Relationship – General Fund and Governmental Funds 98
 Department/Fund Relationship – Enterprise Funds 100

GENERAL FUND

General Unreserved Fund Balance Summary..... 104
 General Fund Revenues By Source 107
 Budget Summary By Department 110
 General Government Summaries..... 112
 Public Safety Summaries 140
 Highways and Streets Summaries..... 150
 Health and Welfare Summaries 158
 Culture and Recreation Summaries..... 163
 General Fund Capital Outlay Listing by Department..... 180

SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund..... 186
 Venue Tax Fund..... 187
 McAllen Marketing..... 188
 City Special Events..... 189
 Development Corp of McAllen, Inc. Fund 190
 Christmas Parade Fund..... 193
 EB – 5 Fund 194
 Parkland Zone #1, #2, #3 Fund 195
 Public, Educational, and Governmental (P.E.G.) Fund..... 198
 Friends of Quinta Fund 199
 Community Development Block Grant Fund 200
 American Rescue Plan Fund 202
 Police Department Seized Fund..... 203
 COPS Grant Fund 204
 Downtown Services Parking Fund 205
 Drainage Fee Fund 208
 TIRZ#1 Fund..... 209
 TIRZ#2A Fund 210
 McAllen Performing & Cultural Arts Foundation Fund 211

TABLE OF CONTENTS

PAGE

DEBT SERVICE FUNDS

| | |
|---|-----|
| Combined Debt Service Summary | 214 |
| General Obligation Debt Service Fund Summary | 216 |
| TIRZ #1 Debt Service | 218 |
| Sales Tax Revenue Bonds Fund Summary | 220 |
| Local Government Finance Corporation Debt Service Fund Summary | 221 |
| Hotel Tax Venue Debt Service Fund Summary | 222 |
| Water Debt Service Fund Summary | 223 |
| Wastewater Debt Service Fund Summary | 224 |
| Airport Passenger Facility Charge Certificate of Obligation Fund Summary | 225 |
| Anzalduas International Crossing Revenue Bonds Debt Service A Fund Summary | 226 |
| Anzalduas International Crossing Revenue Bonds Debt Service B Fund Summary | 227 |
| Anzalduas International Crossing Revenue Bonds Debt Service 2022 A & B Fund Balance Summary | 228 |

CAPITAL PROJECTS FUND

| | |
|---|-----|
| Capital Improvement Fund Un-appropriated Fund Balance Summary | 232 |
| Quinta Center for Urban Ecology Fund Balance Summary | 235 |
| Reservoir Development Fund | 236 |
| Traffic/Drainage Bond Fund Balance Summary | 237 |
| Parks Facility /Fire Station #2 Fund Balance Summary | 238 |
| Infrastructure and Improvement Fund Balance Summary | 239 |
| Street Improvement Construction Fund Balance Summary | 240 |
| Sports Facility Construction Fund Balance Summary | 241 |
| Information Technology Fund Balance Summary | 242 |
| Water Depreciation Fund Balance Summary | 243 |
| Water Capital Improvement Fund Balance Summary | 244 |
| Water Revenue Bond Issues Fund Balance Summary | 245 |
| Wastewater Depreciation Fund Balance Summary | 246 |
| Wastewater Capital Improvement Fund Balance Summary | 247 |
| Wastewater Revenue Bond Fund – Clean Water Fund Balance Summary | 248 |
| Sanitation Depreciation Fund Balance Summary | 249 |
| Champion Lakes Golf Course Depreciation Fund Balance Summary | 250 |
| Convention Center Depreciation Fund Balance Summary | 251 |
| Performing Arts Depreciation Fund Balance Summary | 252 |
| Passenger Facility Charge Fund Balance Summary | 253 |
| Airport Capital Improvement Fund Balance Summary | 254 |
| Customer Facility Charge Fund Balance Summary | 255 |
| McAllen International Bridge Capital Improvement Fund Balance Summary | 256 |
| Anzalduas International Bridge Capital Improvement Fund Balance Summary | 257 |
| Anzalduas Cargo Construction Fund | 258 |
| Capital Improvement Projects Summary | 259 |
| Depreciation Funds Capital Outlay Listings | 270 |

TABLE OF CONTENTS

PAGE

ENTERPRISE FUND

| | |
|---|-----|
| Water Fund | 279 |
| Wastewater Fund | 293 |
| Sanitation Fund | 305 |
| Champion Lakes Golf Course Fund | 319 |
| McAllen Convention Center Fund | 329 |
| McAllen Performing Arts Center Fund..... | 335 |
| McAllen International Airport Fund..... | 341 |
| Metro McAllen Fund..... | 347 |
| Bus Terminal Fund | 355 |
| McAllen International Toll Bridge Fund..... | 361 |
| Anzalduas International Crossing Fund..... | 369 |
| Enterprise Funds Capital Outlay Listing by Fund | 376 |

INTERNAL SERVICE FUND

| | |
|---|-----|
| Inter-Departmental Service Fund | 384 |
| General Depreciation Fund | 390 |
| Health Insurance Fund..... | 391 |
| Retiree Health Insurance Fund..... | 393 |
| Workers Compensation Fund..... | 394 |
| Property & Casualty Insurance Fund | 396 |
| Internal Service Funds Capital Outlay Listing by Fund | 398 |

SUPPLEMENTAL INFORMATION

| | |
|--|-----|
| Budget – Related Policies and Procedures..... | 402 |
| Budget Planning Calendar | 407 |
| Budget Cover Page | 420 |
| Computation of Legal Debt Margin..... | 421 |
| Miscellaneous Statistical Data..... | 422 |
| Demographic and Economic Statistics | 424 |
| Assessed Value and Actual Value of Taxable Property..... | 425 |
| Property Value, Construction and Bank Deposits | 426 |
| Principal Property Taxpayers..... | 427 |
| Budget Glossary..... | 428 |
| Acronym Glossary..... | 430 |

TABLE OF CONTENTS

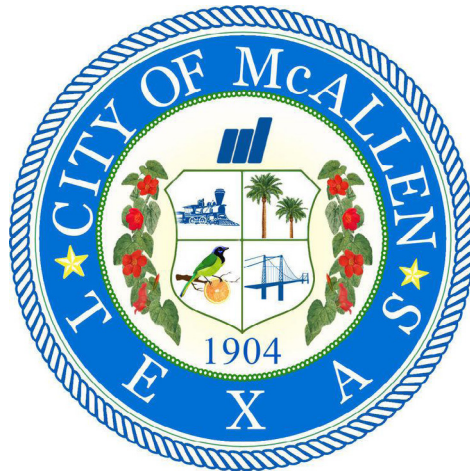
PAGE

FIVE YEAR FINANCIAL PLAN

| | |
|--|-----|
| General Fund Summary | 434 |
| Hotel Occupancy Tax Fund / Venue Tax Fund Summary | 435 |
| Downtown Services Parking Fund Summary | 436 |
| Capital Improvement Fund Summary | 437 |
| Development Corp of McAllen, Inc. Fund Summary | 438 |
| Water Fund Summary | 439 |
| Wastewater Fund Summary | 440 |
| Sanitation Fund Summary | 441 |
| Champion Lakes Golf Course Fund Summary | 442 |
| McAllen Convention Center Fund Summary | 443 |
| McAllen Performing Arts Center Fund Summary | 444 |
| McAllen International Airport Fund Summary..... | 445 |
| Metro McAllen Fund Summary | 446 |
| Bus Terminal Fund Summary | 447 |
| McAllen International Toll Bridge Fund Summary..... | 448 |
| Anzalduas International Crossing Fund Summary | 449 |
| Inter-Departmental Service Fund Summary | 450 |
| General Depreciation Fund Summary | 451 |
| Health Insurance Fund Summary..... | 452 |
| Workers Compensation Fund Summary / Property & Casualty Insurance Fund Summary | 453 |



INTRODUCTORY SECTION





JAVIER VILLALOBOS, Mayor
 J. OMAR QUINTANILLA, Mayor Pro Tem & Commissioner District 3
 TONY AGUIRRE, JR., Commissioner District 1
 JOAQUIN "J.J." ZAMORA, Commissioner District 2
 RODOLFO "RUDY" CASTILLO, Commissioner District 4
 VICTOR "SEBY" HADDAD, Commissioner District 5
 PEPE CABEZA DE VACA, Commissioner District 6

ISAAC J. TAWIL, City Manager

October 1, 2024

Honorable Mayor
 Members of the City Commission
 Public Utility Board of Trustees
 Citizens of McAllen
 City of McAllen
 McAllen, Texas 78505

We are pleased to present the Official Budget for the City of McAllen for fiscal year ending September 30, 2025, which was adopted on September 23, 2024. Copies are available for inspection at the City Secretary's Office, the McAllen Public Library, the Hidalgo County Clerk's Office as well as the City's web site, www.mcallen.net.

The Fiscal Year 2025 Adopted Consolidated Annual Budget, comprised of all funds excluding transfers, totals \$652 million. The General Fund is \$153 million in total operations expense, a 4% increase over the prior year operating expenses. The budget is balanced and reduces the City's property tax rate by \$0.007296 per \$100 valuation.

GUIDELINES FOR DEVELOPING THIS YEAR'S BUDGET

The budget has been developed consistent with the City's Mission Statement: "Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen." The budget complements the Strategic Business Plan and will be implemented by City staff according to our Core Values – Integrity, Accountability and Commitment.

The budget process and resulting official document reflect the "Recommended Budget Practices" of the National Advisory Council on State and Local Government Budgeting (NACSLGB), which include a written Strategic Plan as a foundation, with linkages to departmental goals as an integral part of the budget process. It also calls for providing performance measurements to enable evaluation of the extent to which the City services perform.

LOCATION AND ECONOMY

The City's history and location have shaped its unique economy. Incorporated in 1911 and the largest city in Hidalgo County, it is located at the intersection of U. S. Highway 83 and State Highway 336—approximately 230 miles south of San Antonio, 150 miles northeast of Monterrey, Nuevo Leon, Mexico, and just 7 miles north of Reynosa, Tamaulipas, Mexico. Within a 150-mile radius of McAllen, its trade area represents almost 10 million people. According to the 2020 census, McAllen's estimated population was 142,210.

Trade with Mexico, including the impact of the Renegotiated North American Free Trade Agreement (NAFTA) now known as the new United States-Mexico-Canada Agreement (USMCA), has also played a major role in increasing economic activity, including employment for the City as well as the State of Texas. During 2023, Texas exported \$129 billion to Mexico and imported \$142 billion from Mexico making it our number one trading partner. As USMCA continues to mature, the City of McAllen's international toll bridges connecting Hidalgo, Texas with Reynosa, Tamaulipas as well as Anzalduas connecting Mission, Texas to Reynosa, Tamaulipas will continue to facilitate trade between Mexico and the United States.

Local vs. National economic trends

The City's economy has maintained an excellent financial position and has seen modest consumer spending growth. Nationally, calendar year 2024 has been marked by higher prices and borrowing costs leading to more modest consumer spending and higher consumer debt. The City's economy has historically been linked to that of Northern Mexico and its shoppers, but this has been shifting over the past decade to one with higher average wages centered around the rapid expansion of both the medical service and education sectors. The City's many construction projects were noted by a rating agency as a major reason for continued economic stability. These projects will continue for some years into the future. Nationally, single family homes have been impacted by high mortgage rates. Locally, this has translated into an increase of active listings and months of inventory leading to a modest increase in Median House prices. Local industry continues to attract foreign investment via the economic phenomenon of "nearshoring." Nearshoring is when American or foreign companies strategically set up their operations closer to the end market, in this case the U.S.A. market, and benefit from efficiencies due to proximity. This includes supply chain opportunities for industrial, logistics, manufacturing, aerospace, and automotive technology.

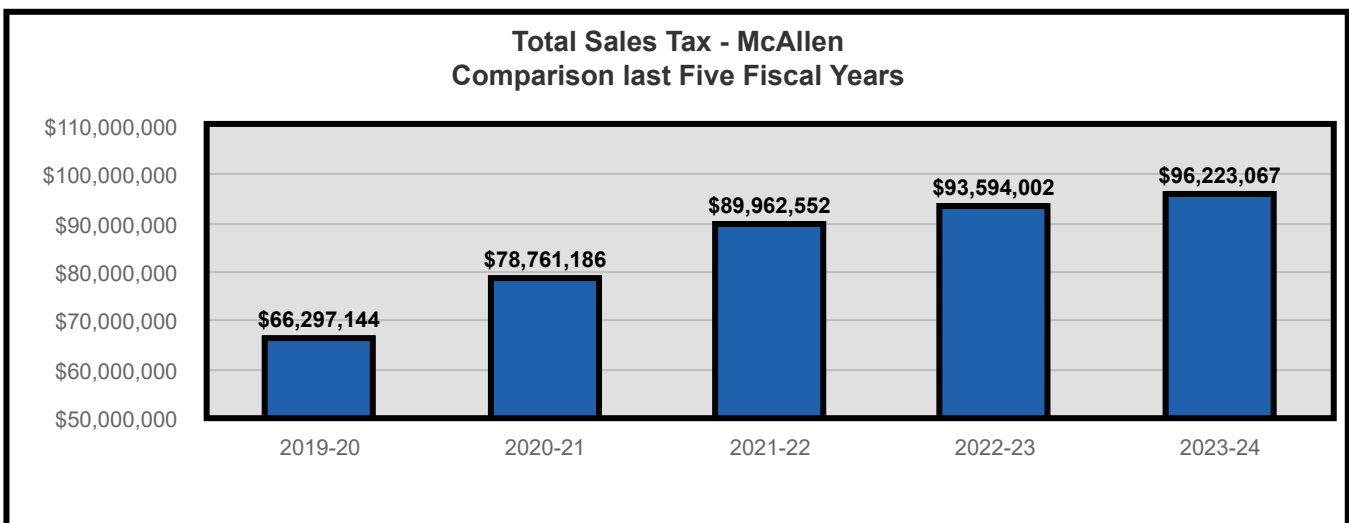
Metro area Employment Trends, McAllen differential

According to the Texas Workforce Commission, over the last 10 years the McAllen-Edinburg-Mission Metro Employment has grown from 302,287 in 2014 to 361,050 in 2024—a 19% increase. The City of McAllen's Employment has grown from 58,947 in 2014 to 69,343 in 2024—a 18% increase. The Metro's Unemployment Rate is now 6.1% vs a City of McAllen Rate of 4.7%.

McAllen's important retail sector

Despite high prices, Fiscal Year 2023-2024 saw strong demand in the Retail Sector. With tighter budgets, households made less trips to the store but left the store with bigger baskets after shopping for longer periods of time, leading to higher sales. Retail businesses demonstrated sustainable growth reaching record sales tax revenue during the winter months with local and international shoppers visiting brick and mortar stores for holiday season shopping.

During this time, discount value stores, essential goods, home improvement, and other cost-conscious options saw a lift from consumers looking to get the most out of their dollar. The fitness and wellness category, increasingly treated as an essential option, has seen growth by health-conscious consumers. The battle for discretionary spending, or the power in spending for non-essential items, is strong with domestic travel, hotel vacation packages, and international travel competing for consumer attention. For the retail sector, this means that consumers are wanting to participate in immersive experiences, a trend known as "experiential" retail or "retailtainment." The idea is that if you capture the consumers time and attention, then you will also capture wallet share.



McAllen Tax Rate; Overall Impact on Citizens' Ad Valorem Taxes

In Tax Year 2024, the city reduced its property tax rate to \$0.449989 per \$100 of valuation. This is a savings for taxpayers helping boost household balance sheets. For property owners, the home is not only hearth and shelter but also typically their biggest asset. Housing across the United States has seen high mortgage rates, elevated home prices, and constrained inventory. Even with increased prices locally, McAllen remains an attractive place to reside offering a high quality of life, but with costs of living much more affordable than other metros in Texas and the rest of the nation.

McAllen's Share of Property Tax Bill



Overall revenues

In addition to the Sales Tax and Property Tax revenues, the City will continue to utilize dedicated revenue for specific purpose. Details of this revenues are listed in the Executive Summary section on pages 17-20.

CURRENT YEAR ISSUES

This year, we are anticipating that General Fund revenues will increase by 3% over last year's adjusted budget. When compared to the preceding FY 22-23, revenues increased by 3.74%. Transfers-in are budgeted to decrease by -2% due to a one-time transfer from the Property and Casualty Fund.

In this year's budget, expenditures were increased by \$6M or 4% over last year's adjusted budget. This increase in expenditures was adopted while taking into consideration the anticipated revenue increases and maintaining a healthy fund balance. Refer to pages 17-32 of the Executive Summary for additional information.

During the budget process, several issues were raised:

Personnel-Related Issues

Employee Pay Raises and Longevity Pay

This year's budget provides a 3.5% increase in Cost-of-Living Adjustment and includes Longevity Pay to eligible full-time, regular, non-civil service employees based on an employee's length of service.

Living Wage Issue

In addition to the City funding skilled-job training to promote higher paying jobs, it has taken the lead in setting an example by raising the City minimum wage rate for full-time as well as part-time employees to \$13.5959 per hour.

City Retirement Plan (TMRS) Funding

The City's contribution rate for the City of McAllen for calendar year 2024 and 2025 was 8.61% and 8.39%, respectively for a blended rate for the fiscal year 2024-25 of 8.45%. The plan is almost fully funded with a funded ratio of 94.8%.

Health Insurance

This year, the City's cost of providing health insurance is budgeted an increase from last year's adjusted budget level. The total amount budgeted for claims is \$15M.

Debt Discussion

The City has an outstanding debt balance of \$60M in General Obligation and Combination of Tax and Revenue Certificate of Obligations. Furthermore, the City issued \$38M General Obligation Refunding Bonds, Taxable Series 2021 to lower the overall debt service requirements of the City.

The Development Corporation of McAllen, Inc. issued \$4,400,000 in Sales Tax Revenue Refunding Bonds, Taxable Series 2021. Proceeds from the sale of the Bonds were used to refund certain obligations of the Corporation.

In addition, the City has \$121M outstanding in Revenue Bonds in the Waterworks and Wastewater System. This amount includes McAllen Public Utility undertaking various water projects including the electrical generator at the South Water Treatment Plant and City-wide implementation of an Advanced Metering Infrastructure platform to replace all existing, manually read water meters. Appropriations include improvements to the electrical system at the North Wastewater Treatment Plant.

The other Revenue Bonds the City has outstanding are the Airport and Anzalduas bonds which were used for the Airport Expansion and the construction of the Anzalduas International Crossing Bridge.

Furthermore, the City borrowed \$63 million for the Anzalduas Land Port of Entry Expansion Project for the construction of commercial vehicle crossings for the southbound and northbound inspection facilities at the Anzalduas Bridge. This was financed by the North American Development Bank (NADBank).

A detail listing of the individual bonded indebtedness is provided in pages 214-228.

Impact of Capital Improvement Projects on Operations & Maintenance Expenditures

As a part of the approval process for capital improvement projects, management considered the impact on operation and maintenance expenditures. Major projects for which funding was provided through the issuance of bonds generally has a ten-year financial plan prepared in conjunction with the presentation to the credit rating agencies. The more significant improvements included in the Capital Improvement Fund and the Infrastructure and Improvement Fund have been evaluated for their impact, as presented on pages 233-234 and page 239. This year such improvements will have a significant impact in operating and maintenance expenditures in the amount of \$2.4M in the General Fund.

THE FY 2024-25 BUDGET – AS A WHOLE**Overall Budget Basis of Accounting**

The budget basis that the City has adopted by past practice is the modified accrual basis for all governmental fund types. The accrual basis has been adopted for the proprietary fund types, with some modifications; principally the inclusion of debt principal payments and capital outlay as expenses and not making provision for depreciation expense. This budget has been prepared in accordance with this legal basis of accounting.

The City's overall budgeted resources to be generated this year aggregate \$590M. Of that amount, transfers-in account for \$77M with the balance of \$512M related to revenues. Total appropriation of \$652M and \$77M of transfers-out are budgeted with \$27M for debt, leaving \$625M in expenditures. Almost 49% of the budgeted expenditures are for Capital Outlay / Capital Projects. City fund balances and/or working capital as of September 30, 2025, are estimated to total to \$273M—a \$26M net increase due to additional revenue on Taxes, as well as undertaking more capital projects. A detailed financial analysis of this year's budget appears in the Executive Summary, following this message.

LONG-TERM CONCERNS AND ISSUES

Growth

McAllen's rapid growth has been accompanied by economic prosperity, but rapid growth presents its own challenges. Citizen surveys have indicated that alleviating traffic congestion, maintenance of streets, and an adequate drainage system are of primary concern to residents. Over the years, the City has completed Bond projects focused on infrastructure that matches growth in order to alleviate these top priority concerns.

Quality of Life Issues

Over time the City has developed from a small-to-medium sized city toward a larger city status, which has brought about an increased emphasis on quality-of-life issues. In **2022's Citizen Survey**, McAllen was ranked very high by its citizens for quality of life. On July 11, 2024, the City officially launched the "McAllen Shines" citywide beautification and civic pride campaign. This initiative encourages everyone to "do the right thing" by targeting a culture shift in environmental sustainability by educating youth, businesses, and community on the importance of litter abatement, beautification, and resident ownership efforts. On July 29, 2024, Metro McAllen officially launched four new routes and updated eight of its existing routes to the public transit system.

Economic Development

As has been noted, the City's economic progress over the last 10-15 years has been truly remarkable by almost any standard, including growth in taxable values, job growth, and personal/family income. In May 2023, the City adopted "Envision McAllen 2040," winner of 2023 Best Comprehensive Plan Award from the Texas Chapter of the American Planning Association, a master plan that will guide business, residential, and economic development into 2040. In Fiscal Year 2024-2025, work will continue on a proposed adoption of a Unified Development Code (UDC) and a subsequent Citywide Rezoning that will be crucial to continue quality development in McAllen.

Financing Capital Costs

On May 5, 2018, City of McAllen voters approved a bond proposition for \$22 million for drainage improvements. Over the next five years, the City of McAllen will embark on an impressive schedule to complete 23 projects. In addition, the citizens approved another bond proposition for \$3 million for traffic control improvements. In 2022, the City of McAllen issued bonds for \$63 million for the Anzalduas Land Port of Entry Expansion Project. Prior to these recent projects, a significant amount of capital projects has been financed on a pay-as-you-go basis using surpluses generated by the General Fund as well as monies funded by State and Federal Grants. As of FYE 2024, all 2018 Bond projects for Traffic are complete. There are several projects pending for drainage to be completed.

Balancing Demands for Service vs. the Tax Rate

As the City considers all of the requests for additional facilities and services, it must view them in relation to a balanced property tax rate—at a level that is supported by citizens and taxpayers. Texas Senate Bill 2 (S.B2) passed by Texas Legislature in 2019 will limit cities ability to increase property tax rates beyond 3.5% annually without holding an election to approve a larger increase.

While all these issues are indeed challenges that must be addressed, they are indicative of a city on the grow and are considered favorable.

DISTINGUISHED BUDGET AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of McAllen, Texas for its annual budget for the fiscal year beginning October 1, 2023. To receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

SUMMARY

We believe that this Budget is realistic, attainable, and cost-effectively meets not only the existing level of services which elected leaders have directed City staff to provide and which our citizens have come to expect, but also addresses the issues that arose during the budget process. Revenue performance and budgeted operating and capital expenditures will be continually monitored with reports provided to the City Commission, the Public Utility Board of Trustees and management on a regular basis.

Immediately following is an Executive Summary which includes a detailed discussion of the budget by individual funds. We recommend that you read it in conjunction with this message as well as the financial schedules which follow.

In closing, I want to thank Mark Vega, P.E., MPU General Manager, Angie Rodriguez, Budget Director, Sonia Resendez, Interim Finance Director, Maria Chavero, Director of Finance for Utilities, as well as the entire Office of Management and Budget staff, for their contribution and efforts during the budget process and preparation of this document. Additionally, I would like to thank the Mayor, City Commission, and the Public Utility Board of Trustees for their continued support of management and staff.

Respectfully Submitted,



Isaac J. Tawil
City Manager

EXECUTIVE SUMMARY

The following discussion is a fund-by-fund narrative review of the principal resources estimated to be provided in this year’s budget, the major budgeted uses of those resources and the resulting fund balance or working capital. This information is then compared to that of last year’s adjusted budget. The more significant changes are discussed, including the factors influencing those changes. This discussion should be read in conjunction with the Budget Message, preceding it, as well as the financial presentations, which follow.

BUDGET AS A WHOLE

The City of McAllen’s budget for FY 2024-2025, including all funds—Governmental (General, Special Revenue, Debt Service and Capital Projects Funds) and Proprietary (Enterprise and Internal Service Funds), anticipates generating \$589.6M in revenues and transfers in while spending \$306.0M for operations, \$318.7M for capital expenditures and \$26.9M for debt service, leaving an estimated combined fund balance and working capital of \$272.9M.

GENERAL FUND

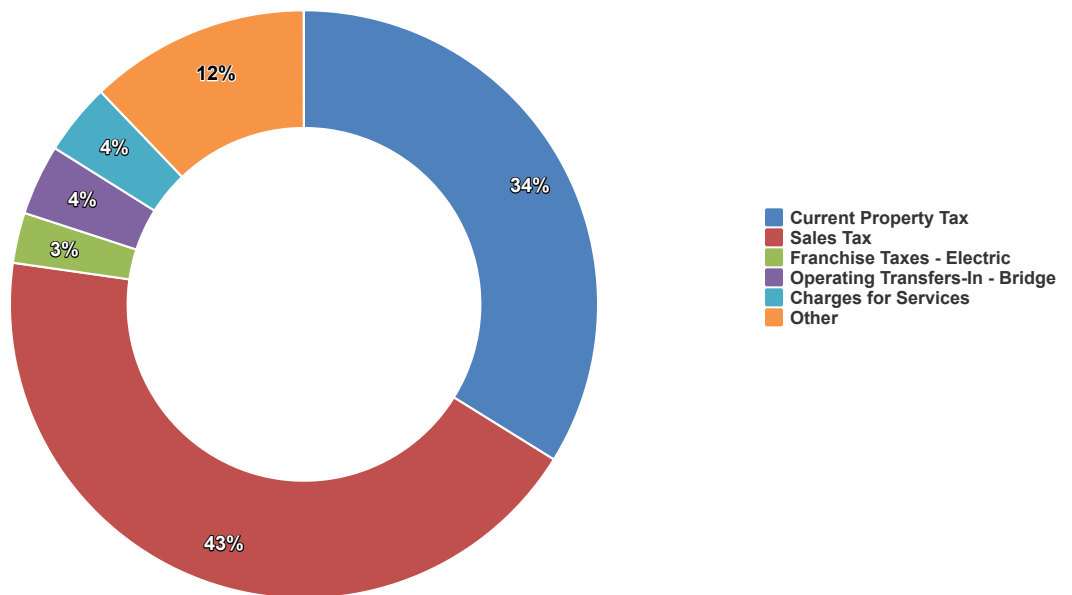
The General Fund is used to account for resources traditionally associated with the government, which are not required to be accounted for in another fund.

Revenues and Transfers-In

General Fund revenues and transfers-in are expected to generate \$169.1M, an increase by \$3.9M, 2.36% more than last year’s amended budget. The growth is largely driven by an increase of \$1.4M in Sales Tax, an increase of \$1.5M in Current Property Tax, and an increase of \$712K in the transfer-in from the Toll Bridge Fund.

As illustrated in the following graph, five major revenue/transfer-in line items account for \$149M, which is 88% of the total.

Revenues & Transfers-In Relative Significance as a % of Total



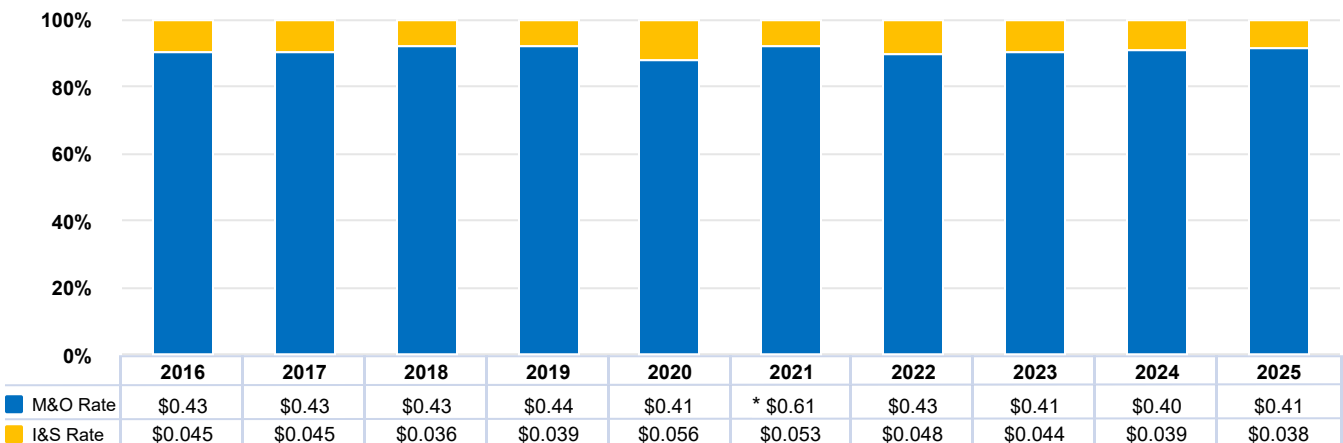
Current Property Tax

Current property taxes represent 34% of General Fund revenues and transfers-in. The property tax rate decreased to 44.9989¢ per \$100 valuation to provide relief to taxpayers. The certified taxable assessed value plus properties under protest, which is determined by the Hidalgo County Appraisal District, increased 5.44% from last year. New improvements and/or annexed property represents 2% of the certified taxable value. The tax rate of 41¢ is allocated to and for General Fund maintenance and operations (the M&O rate) and the balance of 3.8¢ is for general obligation debt requiring repayment from property taxes. The \$62M budgeted for collection of current property tax increased due to the moderate increase in values and new improvements. The increase was determined, as shown below:

**DETERMINATION OF PROPERTY TAX LEVY AND ESTIMATED COLLECTION
FY 2024-25 Compared to FY 2023-24**

| | In Millions | | Increase/Decrease | |
|---|-----------------|-----------------|-------------------|--------|
| | FY 2024-25 | FY 2023-24 | Amount | % |
| Certified Taxable Value | \$14.878 | \$14.070 | | |
| Properties Under Protest | 0.190 | 0.221 | | |
| Certified Taxable Value plus Properties Under Protest | \$15.068 | \$14.291 | \$0.777 | 5.44% |
| Certified Taxable Value of Freeze Properties (those personal residential properties for which the tax levy has been frozen due owner receiving "over-65 and/or disabled" eligibility) | (1.654) | (1.427) | | |
| Certified Taxable Value plus Properties Under Protest of Non-Freeze Properties | \$13.414 | \$12.864 | | |
| Tax Rate | \$.449989/\$100 | \$.457285/\$100 | | |
| Tax Levy on Non-Freeze Properties | \$60.364 | \$58.825 | \$1.539 | 2.62% |
| Tax Levy on Freeze Properties | \$7.443 | \$6.526 | \$0.917 | 14.05% |
| Total Tax Levy | \$67.807 | \$65.351 | \$2.456 | 3.76% |
| Collection Rate | 97.0% | 96.5% | | |
| Budgeted Current Property Tax Revenue | \$62.084 | \$59.957 | \$2.127 | 3.55% |
| Dedicated for I&S (Debt Service Fund) | \$4.843 | \$4.837 | | |
| Dedicated for M&O (General Fund) | \$57.241 | \$55.120 | \$2.121 | 3.85% |

Property Tax Rates Per \$100 in Valuation



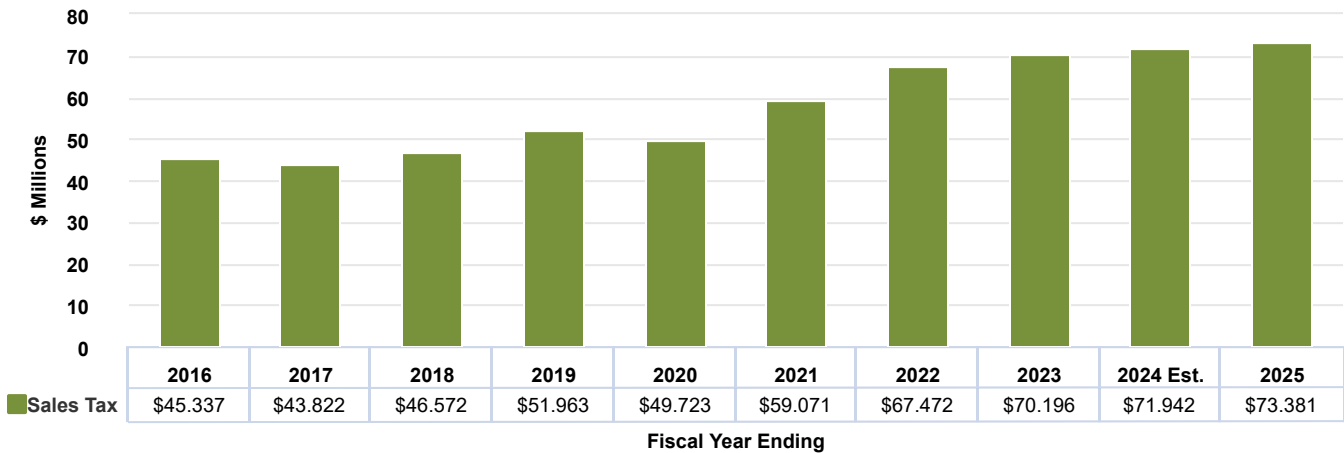
*FY 2021 Required new tax rate calculation without adjusted for Sales Tax. Actual rate \$0.4956

Fiscal Years Ending

Sales Tax

Sales tax is the most significant source of revenue, accounting for 43% of total revenues and transfers-in of the General Fund. Due to its significance and its relative instability, in relation to property tax, a conservative approach is taken in forecasting its performance. In FY 2017, sales tax declined by \$1.5M or 3% to \$43.8M. This decrease generally reflects, but in many cases to a lesser extent, what was being experienced by other cities throughout the United States and the state of Texas as the various economies reacted toward the recession. In FY 2018, sales tax increased by \$2.75M or 6% from FY 2017. In FY 2019, sales tax increased by \$5.4M or 12% from FY 2018. Due to the Covid-19 pandemic, the City experienced a decrease of \$2.2M or 4.3% for FY 2020. In FY 2021, sales tax increased by \$9.3M or 19% and another increase of \$8.4M or 14% in FY 2022 due to an impressive rebound of sales experienced throughout the region. FY 2023 recorded a more moderate increase of \$2.7M or 4%. In FY 2024, the City is estimating an increase of \$1.75M or 2.49% due to the continuity of increasing sales. The City is projecting sales tax at \$73.4M, an increase of 2% from last year's estimates for FY 2025. The City will be taking a conservative approach this fiscal year due to the uncertainty of the economic environment related to a rise of inflation.

Sales Tax Receipts - 1-1/2%



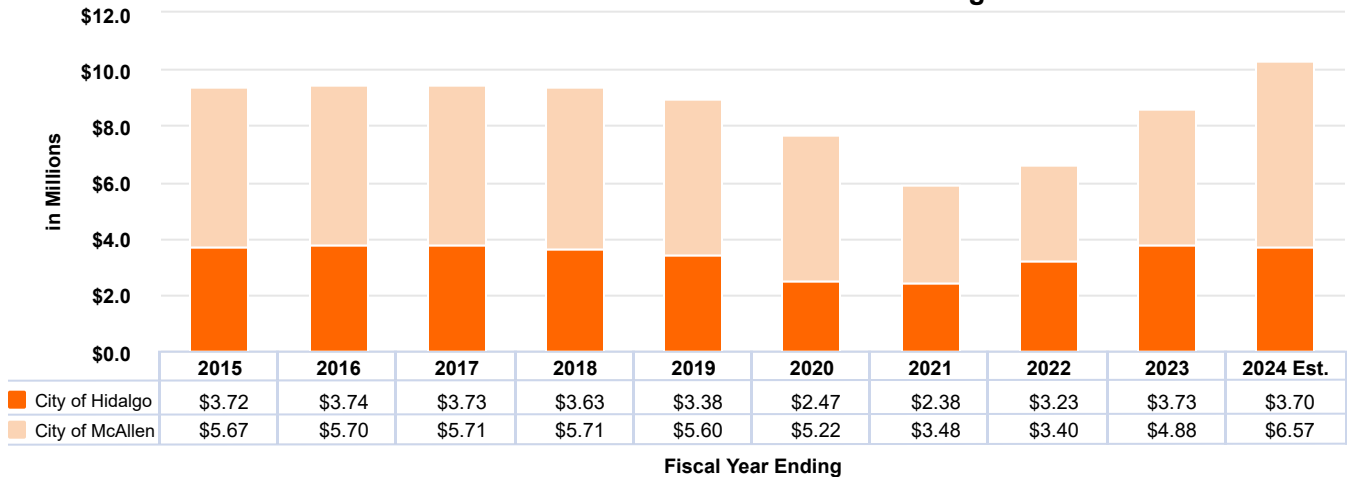
Franchise Taxes

Franchise taxes are collected from the electric, gas, telephone and cable companies, as a rental for the use of its right-of-ways—the largest of which is the electric company. This year's franchise tax from the electric companies is estimated to be \$4.7M. Total franchise taxes are estimated at \$6.3M, a slight decrease of \$253K from last year's adjusted budget.

Transfer-In-Bridge

The City of McAllen and the City of Hidalgo share the surplus net revenues generated by the McAllen International Toll Bridge Fund at the rates of 64% and 36%, respectively and the new Anzalduas International Crossing at the rates of 44% and 33%, respectively with the City of Mission sharing at 23%—based upon an agreement reached in 2003. From FY 2014 through FY 2017, the Toll Bridge saw steady growth in surplus revenues due to increases in southbound traffic and periodic car toll rate increases. From FY 2018 through FY 2019, the Toll Bridge began to see a decrease in southbound crossings, due to instability of Mexico, resulting in a decrease of net surplus revenue. In FY 2020 and FY 2021 the Toll Bridge saw a significant decrease due to the travel restriction for non-essential travelers across the Border imposed by the United States to limit the spread of Covid-19. In FY 2022 the Toll Bridge saw an increase in crossings due to the travel restrictions being lifted. The crossings continued to increase in FY 2023 and are estimated to increase for FY 2024 as well. The amount budgeted as a transfer-in to the City’s General Fund from the McAllen International Toll Bridge Fund is \$6.57M, an increase of nearly \$712K.

**McAllen International Toll Bridge - Surplus Revenues
Shared Between the Cities of McAllen & Hidalgo**



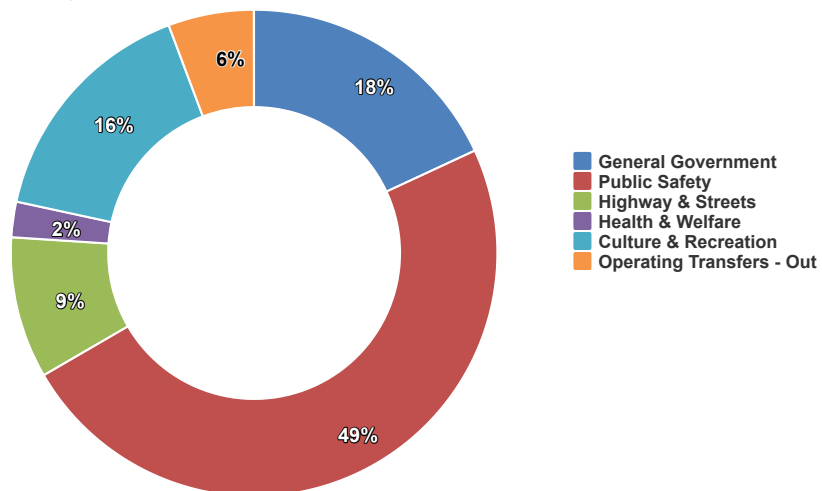
Oil & Gas Royalties

The oil and gas royalties have been budgeted at \$250K—a minimal increase from last year’s adjusted budget.

Expenditures

This year’s General Fund appropriation, including expenditures and transfers-out, is \$162.3M, a \$3.8M increase from last year’s adjusted budget. Total Operations are budgeted at \$153M, an increase of \$6M from last year’s adjusted budget. The following chart depicts how the expenditures are allocated among functions as well as the transfers-out.

**Allocation of General Fund Expenditures
by Function and Transfers-Out**



Increase in Expenditures – By Function
Allocation of Increase in Expenditures by Function
(000's Omitted)

The following table distributes the overall increase in expenditures, over last year's amended budget, among the various functions of the City:

| | Fiscal Year | | Increase (Decrease) | |
|------------------------|------------------|------------------|---------------------|---------------|
| | 2024-25 | 2023-24 | Amount | Percentage |
| General Government | \$29,315 | \$26,151 | \$3,164 | 12.10% |
| Public Safety | 78,674 | 76,103 | 2,571 | 3.38% |
| Highways and Streets | 15,244 | 14,731 | 514 | 3.49% |
| Health and Welfare | 3,810 | 4,071 | (261) | -6.40% |
| Culture and Recreation | 25,761 | 25,722 | 39 | 0.15% |
| Total | <u>\$152,805</u> | <u>\$146,777</u> | <u>\$6,027</u> | <u>12.71%</u> |

General Government

Appropriations for the General Government function increased by \$3.2M. The increase is mostly attributed to a Cost-of-Living Adjustment of 3.5% given to all non-civil personnel. Three authorized positions were added in this function, which consists of one Assistant Director in the Tax Office department, one Grants Compliance Officer in the Grants Administration department, and one Journeyman Electrician in the Building Maintenance department. .

Public Safety

Departmental budgets comprising the Public Safety function have increased by \$2.6M. The increase can be attributed to contractual obligations for the Collective Bargaining Agreements to the Police and Fire civil service personnel; as well as various capital outlay requests with the most significant requests attributable to the Police and Fire departments, amounting to \$487K and \$1.1M, respectively. Three authorized positions were added in this function. This includes one Radio Communication Technician I in the Radio Shop department, and two positions in the Fire Department, which are a Receptionist / Administration Clerk and a Custodian.

Highways and Streets

Highways and Streets departments are budgeted with an increase of \$514K. The increase is mostly attributed to an anticipated increase in electricity costs of street lights for \$277K. One position was added to this function, which is a Recordkeeper / Accounting Clerk in the Engineering department. A total of \$239K of capital outlay was awarded for this function.

Health and Welfare

The Health and Welfare function was budgeted with a decrease by \$261K. This decrease is due to the reduction to the contribution for the Humane Society following a one time additional payment of \$250K in last year's adjusted budget.

Culture and Recreation

The Culture and Recreation function is budgeted with an increase of \$39K. Two authorized positions were added to this function. These positions are one Aquatics Supervisor in the Pools department and one Manager of Operations in the Quinta Mazatlan department. In addition, a total of \$479K of capital outlay has been approved for departments within this function. The increase of personnel and capital outlay is offset by an adjustment made in last year's budget to account for expenses made for insurance claims related to a windstorm that damaged numerous Parks and Recreation amenities.

Fund Balance

Revenues and transfers-in are budgeted to exceed expenditures and transfers-out, increasing unassigned fund balance by \$6.8M. The resulting fund balance amounts to \$94.4M and represents 232 days of operating expenditures, surpassing the minimum fund balance policy of 140 days.

SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund

The Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collections within the City.

The Hotel Occupancy Tax Fund is estimated to generate \$5.56M in hotel occupancy tax revenues—an increase of 16% from last year's budget. The Chamber of Commerce will continue to be allocated 2¢ (\$1.5M); 4¢ (\$3.0M) to the Convention Center; and 1¢ (\$757K) allocated to the Performing Arts Center to support operations. An additional \$300K will be allocated to the Marketing Fund. This total allocation translates to a minimal fund balance being projected by year end.

Venue Tax Fund

The Venue Tax Fund was established to account an additional 2% for hotel occupancy tax collections within the City for the construction and operating of a Performing Arts Center.

The Venue Tax Fund is estimated to generate \$1.6M in hotel occupancy tax revenues. The City held an election increasing the Hotel Tax from 7% to 9% of which the additional 2% was allocated to the Venue Tax fund for the construction of the new Performing Arts Facility. This year's funds will be used to meet the debt requirements (\$803K) and a transfer to the Performing Arts Center Fund (\$573K) to support operations.

McAllen Marketing Fund

The McAllen Marketing Fund was established to account for the revenues received and expenditures for the purpose of centralizing the City marketing.

This fund will receive a \$500K contribution from the McAllen Chamber of Commerce and \$569K in transfers from various funds. The fund will appropriate \$1M for advertising costs. The ending fund balance is estimated to be \$531K.

City Special Events Fund

The City Special Events Fund was established to account for the revenues received and expenditures for special events organized by the City.

This fund is expected to generate \$215K in revenue related to the McAllen Marathon event. \$185K has been appropriated to account for the costs associated with the McAllen Marathon.

Development Corporation of McAllen, Inc. (Development Corp) Fund

The Development Corp of McAllen, Inc. (4B) was established to account for the additional ½ cent sales tax for economic development.

The Development Corp Fund was established in fiscal year 1997-98 to account for the revenues from the additional ½¢ sales tax rate for economic development, approved by the voters in May 1997. Sales tax revenues this year are estimated at \$243M, which is proportional to the estimate provided in the General Fund from its 1 ½¢ rate. Expenditures include funding for outside agencies, Business District Improvements, Drainage Improvements, Industrial Incentive programs and cultural activities. Funding for programs and projects are listed on pages 190-192.

Christmas Parade Fund

The Christmas Parade Fund was established to account for the revenues received and expenditures appropriated for the annual Christmas Parade.

The Christmas Parade Fund is expected to generate total revenue of \$1.3M. A total of \$1.4M is expected to be appropriated for the Christmas Parade. The remaining fund balance is estimated to be \$1.1M.

EB-5 Regional Center Fund

The EB-5 Regional Center Fund is used to account for revenues and expenses to operate an EB-5 Regional Center under the U.S. Citizenship and Immigration Services (USCIS) for the purpose of stimulating the U.S. economy through job creation and capital investment by foreign investors, who benefit by being granted preference in obtaining visas.

This fund is expected to be phased out. No funds have been allocated and the fund balance will be reduced to zero.

Parklands Funds

The Parklands Funds were established to account for the resources received under Ordinance No. 1998 – 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

Parklands Funds have been established for three (3) zones within the City. Parkland Zone #1 currently has two appropriations this budget year for a total of \$565K. Parkland Zone #2 has appropriated \$40K to make improvements to one park within the zone. Parkland Zone #3 has appropriated \$60K for improvements to one park within the zone.

Public, Educational and Governmental (PEG) Fund

The Public, Educational and Governmental Fund (PEG) was established to account for the resources received on cable fee of 1%, which is to be used solely for capital improvements to public, educational and government programs.

Capital outlay of \$211K is allocated for purchases of various equipment as well as improvements funds for the City Hall Commission Room. The anticipated fund balance will be in the amount of \$1.5M.

Friends of Quinta Fund

The Friends of Quinta Fund was established to account for the private funds raised for Quinta Mazatlán to further education in the community of the establishment and surrounding environment.

Funds were appropriated for the operations of special events in the amount of \$141K and a transfer of (\$250K) to the Quinta – Center for Urban Ecology fund.

Community Development Block Grant Fund

The Community Development Block Grant Fund was established to account for this federal grant, which is used for the sole purpose of improving the health and welfare of the low-to-moderate income sector of the community.

The grant from the U.S. Department of Housing and Urban Development this year is for \$2.3M, a decrease of \$256K from last year. The programs funded this year are listed on page 201. Funding for the oversight and administration of these activities has been budgeted at \$384K for CDBG and HOME programs.

P.D. Seized Fund

The P.D. Seized Fund was established to account for the deposit and use of confiscated monies seized by the Police Department. The revenues will be used for the enhancement of the Police Department, previously accounted for in the General Fund.

This fiscal year, the P.D. Seized Fund has one appropriated activity of \$50K for the design of a storage facility. The expected ending fund balance is \$1.9M.

COPS Grant Fund

The COPS Grant Fund was established to track the award received from the Department of Justice Community Oriented Policing Services (COPS) grant.

The fund expects to receive \$804K in reimbursement and a transfer in from the General Fund of \$366K to offset the expected appropriations of \$1.2M, which will leave the fund with no ending fund balance.

Downtown Services Fund

The Downtown Services Fund was established to account for parking meter fees and parking fines, as well as the activities associated with downtown services, including operation of a new parking garage.

Revenues are estimated at \$1.32M. This year's budgeted expenditures amount to \$1.31M. The estimated fund balance for the fiscal year will be \$89K.

Drainage Fee Fund

The Drainage Fee Fund was established to account for the resources received under Ordinance 2018-02 for providing improvements that relate to a stormwater management system within the corporate City limits.

Revenues are estimated at \$3.1M along with transfers from the Traffic / Drainage Bond fund and Development Corp fund for \$3.2M and \$370K, respectively. As listed on page 208, \$11M is budgeted for six projects. The fund balance is estimated to be \$314K.

American Rescue Plan Fund

The American Rescue Plan Fund was established to account for funds received from the American Rescue Plan Act of 2021. The American Rescue Plan Act of 2021 is an economic recovery package designed to facilitate communities recovery from the economic and health effects of the COVID-19 Pandemic.

A total of \$42M was allocated to the City from the American Rescue Plan Act of 2021. This year, the American Rescue Plan Fund will have no appropriated activity as funds have been exhausted.

TIRZ #1 Fund

The Tax Increment Reinvestment Zone (TIRZ) #1 Fund was established to account for a portion of the revenues derived from property taxes levied by the City and County to facilitate the provision of capital improvements within the zone in the northern area of the City.

TIRZ#1 is expected to receive a contribution of \$1.2M from Hidalgo County and a transfer from the General Fund of \$963K. Minimal administrative expenses of \$13K are expected. This year's funds will be used to meet the debt requirements to the Local Government Corp Debt Service fund (\$197K) and to the TIRZ#1 Debt Service fund (\$740K). The fund balance is expected to be \$2.3M.

TIRZ #2A Fund

The Tax Increment Reinvestment Zone #2A Fund was established to account for a portion of the revenues derived from property taxes levied by the City and County to facilitate the provision of capital improvements within the zone in the south-central area of the City.

TIRZ #2A is expected to receive a contribution of \$813K from Hidalgo County and a transfer of \$799K from the General Fund. The fund will have minimal administrative expenses of \$5K and expects to undertake eight drainage projects for \$5.6M. The fund balance is expected to be \$1.7M.

McAllen Performing & Cultural Arts Foundation Fund

The McAllen Performing & Cultural Arts Foundation Fund was established to account for donations and related expenditures for the purpose of promoting the performance and cultural arts within the City .

The fund is anticipated to receive a total of \$86K in donations. \$50K has been budgeted for related expenditures. The ending fund balance is expected to be \$183K.

DEBT SERVICE FUNDS

Debt Service Fund - General Obligation Bonds

The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

Legal Debt Limit

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. Other than the amount resulting from such rate limitation, there is no legal debt limit. The computation of this limit is presented on page 95. The City issued a Certificate of Obligations in the amount of \$5.9M for the construction of a parks facility and the reconstruction of Fire Station #2; an outstanding balance of \$4.8M remains. In addition, the City issued Series 2018 and Series 2019 General Obligations for traffic and drainage improvements for \$4M and \$19M, respectively, with an outstanding balance of \$3.3M and \$16.5M remaining, respectively. In 2014, the City issued a General Obligations Series 2014 in the amount of \$45M for the construction of a new performing arts facility, a sports facility complex, and street improvements with \$15M allocated to each group of projects. The City also issued a Certificate of Obligation Series 2014 for additional funding for the construction of the performing arts facility, which was paid with revenues generated from the Hotel Tax Venue in the amount of \$12M. The General Obligation Series 2014 and Certificate of Obligation Series 2014 were partially refunded in 2021 and have no remaining balance. The General Obligations Series 2021 was issued in the amount of \$38.5M, and an outstanding balance of \$30.9M remains. Revenues from the Hotel Tax Venue will continue to pay for their commitment to the Certificate of Obligation and will partially pay the debt payment for General Obligation Series 2021. The total outstanding amount for the current year is \$55.6M.

The City issued a Certificate of Obligations of \$25M for Drainage Improvements, which is to be paid through contributions from the Tax Increment Reinvestment Zone (TIRZ) #1; an outstanding balance of \$21.8M remains. In addition, the City has a General Obligation Refunding Bond (Series 2019) in the amount of \$5.6M which will be paid by the Passenger Facility Charge (PFC) Fund. This General Obligation has a remaining outstanding balance of \$3.4M. Therefore, a provision has been made in the Airport Fund to allocate a portion of the revenues for debt service.

Debt Service Funds – Revenue Bond Issues Enterprise Fund/Sales Tax Revenue Bonds

The Debt Service Funds other than general obligation bonds are established by Ordinances authorizing the issuance of revenue bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. Revenues of the activity related to the purpose of each bond issue are pledged as security for repayment of these bonds.

The resources to fund debt service requirements on revenue bonds have been presented as transfers from their respective operating funds; such as the Water, Wastewater, Airport, or Bridge funds. See pages 214-215 for a listing of debt that relates to said funds.

CAPITAL PROJECTS FUNDS

Capital Improvement Fund

The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The City of McAllen's Capital Improvement Plan is developed with input from several committees such as Drainage, Library, Traffic, Right of Way/Land Acquisition, Parks and Information Technology. Each committee is composed of a minimum; a staff member, a City Commissioner and a citizen. These committees play an important role in determining the capital budget for the fiscal year. The City of McAllen values input from the citizenry on when, where and what the community's needs are.

Beginning fund balance of \$5.6M is expected to be supplemented with revenues of \$1.2M and a transfer-in, amounting to \$7.1M, to provide resources for total appropriations of \$12.3M for projects. The projects to be undertaken as well as the amounts budgeted for each are presented on pages 233-234 of this budget document. By fiscal year end, fund balance is estimated to be at \$1.6M.

Quinta Mazatlán – Center for Urban Ecology Fund

The Quinta Mazatlan - Center for Urban Ecology Fund was established to account for all resources used for the construction of Quinta Mazatlan Center of Urban Ecology.

The Quinta Mazatlán- Center for Urban Ecology fund is expected to generate a total of \$39M in revenues, inclusive of \$1.75M in transfers-in, while project costs amount to \$44M. Fund balance is expected to be \$255K.

Reservoir Development Fund

The Reservoir Development Fund was established to account for expenses used for the development of the reservoir. \$19.1M is budgeted for the reservoir development project. Fund balance is expected to be \$1.6M.

Traffic/Drainage Bond Fund

The Traffic/Drainage Bond fund was established with Ordinance 2018-56 to account for all General Obligation Bond Series 2018 proceeds for Traffic and Drainage Improvements within the City Limits.

The Traffic/Drainage Bond was initially issued Bond proceeds in the amount \$25M. This year, \$5.6M will be allocated for fifteen drainage improvements projects. The fund will also transfer-out \$3.2M to the Drainage Fee Fund to provide additional funding for another drainage project. A detailed listing of the projects that will be constructed can be found on page 237.

Parks Facility / Fire Station #2 Construction Fund

The Parks Facility / Fire Station #2 Construction Fund was established to account for all proceeds received from Certificate of Obligation Series 2018 for the construction of a new Parks Facility and Fire Station #2.

The City issued Certificate of Obligations in fiscal year 2018 to undertake the construction of a new Parks Facility and Fire Station in the amount of \$6.2M. The Fire Station #2 and Parks Facilities have completed construction. The City expects to appropriate \$50K this year for equipment to be located at the new Parks Facility.

Infrastructure and Improvements Fund

The Infrastructure and Improvements Fund was established to account for resources used for the acquisition and/or construction of capital for improvements to the City.

The Infrastructure and Improvements Fund received resources from the American Rescue Plan Act through transfers from the General Fund. This year \$18.9M has been allocated for various projects. A detailed listing of the projects that will be undertaken can be found on page 239.

General Obligation Street Improvement Construction Fund

The General Obligation Street Improvement Construction Fund was established to account for general obligation tax note proceeds used for the acquisition and/or construction of capital infrastructure.

The General Obligation Street Improvement Construction Fund accounts for the G.O. Series 2014 issue in the amount of \$15M for street improvements throughout the City as well as acquisition of Right of Way. This year additional funding was obtained from the Texas Department of Transportation in the amount of \$195K. One project will be executed for street and associated drainage improvements in the amount of \$686K. Page 240 lists the streets to be improved.

General Obligation Sports Facility Construction Fund

The General Obligation Sports Facility Construction Fund was established to account for general obligation tax note proceeds used for the construction of a Youth and Girls Softball Complex.

The General Obligation Sports Facility Construction Funds account for the G.O. Series 2014 issue in the amount of \$15M. The construction of the Youth Baseball Complex and the Girls Softball Complex have been completed. The fund is expected to be phased out.

Certificate of Obligation Series 2014 Construction Fund

The Certificate of Obligation Series 2014 Construction Fund was established to account for certificate of obligation tax note proceeds to subsidize the construction of capital facilities except those financed by proprietary fund types.

This fund has no activity and is expected to be phased out.

Information Technology Fund

The Information Technology Fund was established to account for information technology projects, which have demonstrated the economic feasibility of the project. The revenues generated or expenditures saved from each project are transferred back to this fund as a renewable funding source for these types of projects.

The Information Technology Fund generates \$76K in revenue, mostly attributed to a Fiber Optic Lease. \$85K has been appropriated for computer equipment, software and projects.

Water Depreciation Fund

This section also includes the working capital summaries for the Water Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 35% of the monthly depreciation cost and is transferred in from the Water Fund revenues.

Over twenty years ago, the McAllen Public Utility Board (MPUB) began setting aside 50% of actual depreciation from the Water Fund in order to accumulate monies to be used for asset replacement. During the financial planning for the Series 2000 bond issue, the MPUB carefully considered and decided to reduce the funded depreciation requirement to 35%. This year it is estimated the Water Fund will transfer \$2.1M into this fund. This fund will provide \$1.7M for replacements and \$3.6M for projects, leaving a fund balance of \$1.2M.

The Water and Wastewater Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and wastewater lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Wastewater revenues are sources for funding these projects.

Water Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Water Fund. Expenditures are budgeted at \$1.4M and projects in the amount of \$6.7M, leaving an estimated fund balance of \$840K.

Water Revenue Bond Issues Fund

Resources for this fund are primarily provided by Bond Proceeds received in the previous year in the amount of \$16.8M. Expenditures are budgeted at \$11M, leaving a remaining fund balance of \$3.5M. Projects to be undertaken are presented in page 245 of this budget document with the major project being the replacement of meters to an Advanced Metering Infrastructure (AMI) platform.

Wastewater Depreciation Fund

This section also includes the working capital summaries for the Wastewater Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 40% of the monthly depreciation cost and is transferred in from the Wastewater Fund revenues.

As in the case with the Water Fund, about twenty years ago the MPUB began setting aside 50% of actual depreciation from the Wastewater Fund in order to accumulate monies to be used for asset replacement. This level of funding depreciation was reduced to 40% as of October 1, 2018. This year it is estimated the Wastewater Fund will transfer \$4M into this fund. \$1.5M has been budgeted to provide for replacements and \$11.1M for projects (page 246) leaving an estimated fund balance of \$11.3M.

Wastewater Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Wastewater Fund. Revenues and transfers are budgeted at \$2.6M. Expenditures for capital acquisitions are budgeted at \$543K. Individual projects to be undertaken are budgeted at \$3.8M and are presented in page 247 of this budget document. Fund balance is projected at \$4.9M by year-end.

Wastewater Revenue Bond Fund- Clean Water

With anticipated revenue bond proceeds in the Clean Water funding (Series 2018A) in the amount of \$441K, the City is undertaking one project with a budget of \$441K. The estimated ending fund balance is estimated to be \$73K at year-end.

Sanitation Depreciation Fund

This section also includes the working capital summary for the Sanitation Depreciation Fund, which was established for the sole purpose of replacing rolling stock and equipment. Funding is provided by charging rental to the Sanitation Fund.

The Sanitation Fund is charged rental for rolling stock acquired by this replacement fund at an annual amount equal to annual straight-line depreciation with a 15% add-on to provide for inflation. Rental income this year amounts to \$3.1M. The cost of replacements this year is \$6.1M, leaving working capital of \$8.3M at year-end.

Champion Lakes Golf Course Depreciation Fund

This section also includes the working capital summary for the Champion Lakes Golf Course Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding is provided by the Champion Lakes Golf Course Fund.

The Champion Lakes Golf Course Fund will transfer \$250K into this Fund. Appropriations amount to \$515K for various equipment replacement leaving \$607K in working capital at year-end.

Convention Center Depreciation Fund

This section also includes the working capital summary for the Convention Center Depreciation Fund, which was established for the sole purpose of renovation of the facility. Funding has been provided by the Convention Center Fund.

The Convention Center Fund will transfer \$250K into this fund with appropriations in the amount of \$907K for various replacements of equipment. The ending fund balance is estimated to be \$3.1M.

Performing Arts Depreciation Fund

This section also includes the working capital summary for Performing Arts Depreciation Fund, which was established for the sole purpose of renovation of the facility. Funding has been provided by the Performing Arts Center Fund.

The Performing Arts Center Fund will transfer \$250K into this fund. \$103K have been budgeted for various replacement of equipment this year. The ending fund balance is estimated to be \$2.0M.

Passenger Facility Charge (PFC) Fund

The PFC Fund was established to account for the expenditure of passenger facility charges collected by the airlines and remitted to the airport.

Airport management has funded four projects and professional services this year at a total of \$6.4M. The fund will continue paying the debt (\$650K) pledge with PFC monies and transfer monies (\$3.0M) to the Airport Capital Improvement Fund. The PFC Fund is anticipated to generate revenue of \$2.5M and have a year-end working capital of \$1.2M.

Airport Capital Improvement Fund

The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration (FAA) and related capital improvements.

Projects amounting to \$36.5M are planned this year, which are funded primarily by FAA with local match funding coming from the Airport Fund and the Airport PFC Fund. The individual projects are listed in page 254 of this budget document.

Airport Customer Facility Charge Fund

The Airport Customer Facility Charge Fund was established to account for resources received by charges to the rental car concessioners operating at the Airport to fund capital improvements and/or operating costs attributable to rental car facilities and infrastructure.

The fund expects to generate \$997K in customer facility charges. \$825K has been allocated for professional services.

McAllen International Toll Bridge Capital Improvement Fund

The McAllen International Toll Bridge Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.

The Toll Bridge Capital Improvement Fund is funded by the collection of 50¢ of the \$3.50 southbound car toll. The toll bridge management anticipates a transfer from the Toll Bridge Fund of \$1.5M and spending \$4.7M for improvements, leaving an ending fund balance of \$1.6M. The individual projects to be undertaken are presented in page 256 of this budget document.

Anzalduas International Crossing Capital Improvement Fund

The Anzalduas International Crossing Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.

This fund is also supplemented through the collection of 50¢ of the \$3.50 southbound car toll. The Anzalduas Crossing bridge management anticipates a transfer of \$709K and spending \$2M in projects. The estimated ending fund balance is \$1.7M.

Anzalduas Bridge Cargo Construction Fund

The Anzalduas Bridge Cargo Construction Fund was established to account for all proceeds and expenditures related to the construction of northbound facilities and improvements to southbound facilities to expand the Anzalduas International Bridge to a fully commercial bridge.

This fund will receive \$45M in grants. \$61M has been appropriated for the construction of the commercial inspection facilities at the Anzalduas Land Port of Entry and improvements to the existing inspections facilities, as well as furniture and equipment needed for the facilities. The construction is expected to be completed this fiscal year and will allow the City to begin the collection of tolls for loaded cargo crossings. The ending fund balance is estimated to be \$6.7M.

ENTERPRISE FUNDS

Water Fund

The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

Revenues have been budgeted at \$28.1M, with an increase of \$825K over the prior year's adjusted budget, assuming a growth of 600 residential customers; an increase of 80 commercial customers and no increase in industrial customers. The same 9B gallons in consumption assumed in fy 2023-2024 was assumed for fy 2024-2025. The monthly minimum base rate did not change for this fiscal year.

Operating expenses are budgeted to decrease by \$230K to \$20.5M. Three staff members were added to this fund, a Microbiologist for the Water Plant Department, a Working Supervisor for the Transmission & Distribution Department and a Customer Service Specialist for the Customer Relations Department. At these budgeted levels of operation, the debt coverage is estimated to be 2.05x the debt service requirements. Working capital is expected to be \$7M by year-end, which represents 122 days of operating expenses and exceeds the policy minimum of 120 days.

Wastewater Fund

The Wastewater Fund is used to account for the provision of wastewater treatment and reclaimed water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and wastewater collection.

Revenues are budgeted at \$23.8M, a decrease of \$39K from the prior year adjusted budget. The assumptions on growth, the base rate and commodity rates as well as consumption are the same as in the Water Fund. Operating expenses are budgeted to increase by \$348K to \$12.6M from previous year. One additional staff member has been budgeted for this fund, a Utility Construction & Inspection Workman for the Utility Engineering Department.

At these budgeted levels of operation, the debt coverage is estimated to be 1.91x the debt service requirements. Working capital is expected to amount to \$4.7M at year-end, which represents 136 days of operating expenses—in excess of the policy of a minimum of 120 days.

At these budgeted levels of operation, the combined debt coverage of the Water and Wastewater Fund is 1.94x the debt service requirements and 127 days of working capital.

Sanitation Fund

The Sanitation Fund is used to account for providing sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration garbage pickup, brush collection, street cleaning and recycling operations.

Revenues are budgeted at \$26M, an increase of \$1.3M from the prior year's adjusted budget. Operating expenses have been budgeted with a \$4.1M increase compared to last year's adjusted budget from \$27.5M to \$31.6M. Two new positions were added to the fund, which are a Heavy Equipment Operator II in the Residential department and another Heavy Equipment Operator II in the Commercial Box department. Fund balance is expected to be \$8.6M at year-end.

Champion Lakes Golf Course Fund

The Champion Lakes Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

The Champion Lakes Golf Course, formerly known as Palm View Golf Course, budgeted revenues at \$2.2M, an increase of \$219K from last year's adjusted budget. A total of \$2.4M has been appropriated, which includes \$250K to be transferred to the Champion Lakes Golf Course Depreciation Fund. Working capital at year-end will be \$2.6M.

McAllen Convention Center Fund

The Convention Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a first-class facility for hosting conventions as well as providing a venue for a wide variety of entertainment for which a significant portion is financed through user charges as well as the hotel/motel tax.

Total revenues and transfers will increase by \$373K for a total of \$9.2M. Total appropriations are budgeted at \$12.6M, an increase of \$576K, which is due to the addition of personnel and an increase to capital outlay. Three new authorized positions were added to this fund consisting of a Facilities Maintenance Technician, an Operations Coordinator, and a Lead Operations Coordinator. The Convention Center will be undertaking one major capital project this year, which is the construction of a storage building. The operating fund will transfer \$250K to the depreciation fund for replacements and/or improvements. Working capital at year end is expected to be \$6.6M.

McAllen Performing Arts Center Fund

The Performing Arts Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups of which a significant portion is financed through user charges.

Performing Arts Center revenues are projected at \$1.5M. Transfers from the Hotel and Venue Tax funds are budgeted in the amount of \$1.3M. \$2.7M is appropriated for operational costs and capital outlay for the Performing Arts Center. The operating fund will transfer \$250K to the depreciation fund for replacement of equipment. Working capital is expected to be \$3.2M by year-end.

McAllen International Airport Fund

The Airport Fund is used to account for the operational activities of the City's Airport.

Revenues are budgeted to increase by \$1.6M from last year's budget for a total of \$10.8M. The increase can primarily be attributable to an increase in preferential use and joint use space charges. Operating expenditures will increase by \$337K from last year's adjusted budget due to various capital expenses. A total of \$16.9M has been appropriated for this fund. Major capital outlay projects are appropriated in the Airport Capital Improvement Fund. Working capital is expected to settle in at \$12.8M.

Metro McAllen Fund

The Metro McAllen Fund is used to account for the activities of the City's public transportation system.

Revenues are expected to increase by \$321K from last year's budget. Federal Transportation Administration (FTA) and TxDOT grants are expected to provide \$3.3M in resources. In addition, the Development Corporation fund is providing funding of \$1.9M, which will fund operations and provide local match for the FTA grants activity. Total appropriations have been budgeted at \$5.9M, which is an increase of \$541K from last year's adjusted budget. A total of five Transit Operators were added to this fund. Working capital is expected to amount to \$1.4M by the end of the year.

Bus Terminal Fund

The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

The vast majority of funding for this fund is from Federal Transportation Administration (FTA) grants and a transfer-in from the Development Corporation fund. Grant revenue from the FTA is expected to be at \$12.5M. The Development Corporation fund will transfer \$218K to this fund. Total appropriations amount to \$12.8M, which is a decrease of \$7.1M from last year's adjusted budget. The decrease can mostly be attributable to less capital expenditures. Capital expenditures amount to \$11.6M, which will be funded with FTA and local funds. The individual projects to be undertaken are presented in page 380 of this budget document. Working capital is expected to amount to \$804K by year end.

McAllen International Toll Bridge Fund

The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Downtown Reynosa, Mexico.

Revenues are budgeted at \$15M, which is an increase of \$801K from last year's adjusted budget. The increase is due to a projected increase in crossings. Total appropriations are budgeted at \$15M. Operating expenses are budgeted to increase by \$74K due to an increase in personnel and security costs. Working capital will remain at \$1.3M by year-end.

Anzalduas International Crossing Fund

The Anzalduas International Crossing Fund is used to account for revenues and expenses for the International Toll Bridge located between south of Mission, Texas and Northwestern Reynosa, Mexico.

Revenues for the Anzalduas Bridge have been budgeted at \$7.8M, an increase of \$2.6M from previous year's adjusted budget. The increase is due to a rise in crossings and the collections to be received for the anticipated opening of the cargo crossings. Total appropriations are budgeted at \$8.5M, an increase of \$3.8M from last year's adjusted budget. The increase can primarily be attributed to a transfer to cover debt payment for the construction of the cargo crossings infrastructure. Five new positions were added to this fund, which consists of three Toll Bridge Cashiers, one Groundskeeper, and one Facilities Manager. Working capital is expected to be \$2.2M by year-end.

INTERNAL SERVICE FUNDS

Inter-Departmental Service Fund

The Inter-Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The activities provided by this fund is for Fleet Operations and Materials Management. The level of activity is expected to increase by \$700K due to fleet sales with revenues budgeted to generate \$6M. Expenses are budgeted at \$6M. The projected ending working capital will be \$140K.

General Depreciation Fund

This section also includes the working capital summary for the General Depreciation Fund, which was established for the sole purpose of replacing rolling stock of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The rental paid by various departments of the General Fund for rolling stock is the budgeted acquisition cost plus various inflation factors to be recaptured over the estimated useful life. A total of \$4M is budgeted as revenue with the majority consisting of rental income. Capital expenditures planned this year amounts to \$6.3M. Working Capital at year-end will be \$16.8M. A detailed listing of the acquisitions is listed on pages 398-399.

Health Insurance Fund

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for city employees.

This fund accounts for the cost of self-insured claims, health insurance premiums on excess coverage, and related administrative costs. Revenues for this fiscal year amount to \$19.1M. Revenues are primarily derived from other City funds to which these coverages are attributable covers 93% of the employee cost and 70% of the dependent cost, with the differences of 7% and 30% being contributed by the employees respectively. Expenses have been budgeted at \$18.4M, leaving working capital with \$697K by year-end.

Retiree Health Insurance Fund

The Retiree Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for retired city employees.

Revenues are budgeted at \$1.5M, of which \$879K will come from the annual required cost from City operating funds. Claims expense and administrative expenses have been budgeted at \$1M. Working capital is expected to amount to \$281K.

Workers Compensation Fund

The Workers Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transferred from General Fund and Enterprise Funds.

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and administrative costs related to workers' compensation. Revenues primarily derived from other City funds to which these coverages are attributable will amount to \$2.7M. Expenses have been budgeted at \$2.5M. One new position, a Safety Coordinator, was added to this fund. The ending working capital balance is expected to amount to \$9.4M.

Property & Casualty Insurance Fund

The Property & Casualty Insurance Fund was established to account for all expenses related to general liability insurance. Primary funding sources are transferred from General Fund and Enterprise Funds.

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and administrative costs related to property and casualty insurance. Revenues primarily derived from other City funds to which these coverages are attributable will be \$2.4M. The expenditures for this fund have been budgeted at \$2.1M. The ending working capital balance is expected to amount to \$665K.

Five Year Financial Plan

A Five Year Financial Plan has been incorporated into the budget document for the General Fund, Hotel Occupancy Tax Fund, Hotel Venue Tax Fund, Downtown Services Parking Fund, Capital Improvement Fund, Development Corp Fund, Enterprise Funds, and Internal Service Funds. The Four Year Plan considers a plan as a forecast in what we may expect in the Fiscal Years 2026 - 2029. These summaries are presented on pages 434 - 453.

Strategic Business Plan

Goal 1: Promote an unsurpassed quality of life in McAllen.

Goal #1 relates to making McAllen a mid-sized city with “big-city quality of life” features which assist in driving educated workers, young families and retirees to “destination cities” in great numbers. This shift is occurring worldwide, but noticeably in Texas cities such as Austin, Dallas, Houston and, to a degree, San Antonio. Smaller metros such as McAllen’s can compete by maintaining affordability while also offering a competitive lifestyle and quality of life. There has been a shift toward cities, especially in Texas with the larger metros - and most notably Austin - “booming” so far. In 2024, McAllen was recognized by the U.S. News & World Report as one of the Top 50 places to live in the United States, and 2nd Best place to Live in Texas, citing good value, being a desirable place to live, and having a strong job market and a high quality of life. In addition, the 2022 Citizen Survey further confirmed increased satisfaction related to McAllen’s “Quality of Life” by showing an increase in 55 of 89 satisfaction ratings since previous survey in 2019 and rating above the National Average in 63 of 71 city services.

| No. | Objective | Department / Agency | Time-line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|---|---|--|-----------|--------------------|--------------------|-----------------|---|
| Strategy 1.1: Expand venues for family gathering & recreation. | | | | | | | |
| 1.1.01 | Continual general Park upgrades & replacements | Parks & Recreation | Ongoing | Ongoing | Program | Program | Replacement of equipment and materials due to use, wear, and age. |
| 1.1.02 | Convention Center continues to enhance selection of Destination Events | Convention Center | Ongoing | Ongoing | Program | Program | Convention Center Destination Events: Continue to enhance and improve Fiesta de Palmas, MXLAN, Car Fest, 40 Days of Christmas, Broadway Shows, Hunters Expo, Comic-Con, McAllen Marathon, Home Show, and Anime Fiesta. |
| 1.1.03 | Expand offerings of “first to market” entertainment at McAllen Performing Arts Center | City Commission, City Manager, & Convention Center | Ongoing | Ongoing | Program | Program | Broadway shows, Entertainers and Performers continue to use the center during non-summer “Season”. |
| 1.1.04 | Continually Improve Convention Center | Convention Center | Ongoing | Ongoing | Program | Program | Maintain building so that it continues to be a state of the art facility. Improvements will help Convention Center goals of serving as the region’s premier place to gather and host events, attracting new customers and developing ancillary revenues, and will enrich lives of clients and community by creating extraordinary events and experiences. |
| 1.1.05 | McAllen Public Library- Monument Signs “Dewey Decimal” Trail | McAllen Public Library | Ongoing | Ongoing | Program | Program | 4001 N. 23rd Street-The Dewey Trail signage located at McAllen Public Library (MPL) has been updated to include new content, tips for staying fit on the trail, and introducing the new MPL mascot, Marty the Library Cat. Marty will guide children and their families through the Dewey Decimal System on the trail in fun, interactive activities. |
| 1.1.06 | Assorted Parks Amenities | Parks & Recreation | October | Recurring | Ongoing | \$200,000 | All Parks-Annual park amenities are replaced due to deterioration. |

Strategic Business Plan

Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

| No. | Objective | Department / Agency | Time-line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|---|---------------------|----------------------------|--------------------|--------------------|-----------------|--|
| 1.1.07 | FM2220 (Ware Road) - Pedestrian Crossing | Engineering | October | \$4,189,536 | \$0 | \$722,486 | FM 2220 (Ware Road) and Houston Avenue. McAllen Convention Center campus west entrance at Ware Road. Installation of an underground pedestrian crossing at Ware Road to allow access and connectivity from the McAllen convention center campus to West Side Park and City wide running, cycling and pedestrian routes. Part of McAllen's multimodal infrastructure. |
| 1.1.08 | Morris Hike and Bike | Engineering | October 2021-December 2025 | \$3,496,144 | \$700,000 | \$2,474,149 | Bicentennial H & B Extension (from 2nd Street to Bicentennial Blvd)- Extension of Hike and Bike Trail. Continue construction of trail from Bicentennial to 2nd Street. This trail will then connect to TAP grant approved by the Metropolitan Planning Organization. |
| 1.1.09 | Connectivity Trail / Precinct 2 Project | Engineering | October | \$3,120,000 | \$0 | \$3,120,000 | Expand existing trail with connection to surrounding cities; East West connection between McAllen, Pharr, and Mission. Contribution to Hidalgo County Trails & additional \$580,000 from CDBG. Total contribution \$3,120,000. |
| 1.1.10 | Multipurpose Facility Property Purchase | Parks & Recreation | October | \$2,700,000 | \$0 | \$2,700,000 | Purchase of 25 Acres for Multipurpose Facility property. |
| 1.1.11 | Tennis Center- Multipurpose Center | Parks & Recreation | October | \$2,340,000 | \$0 | \$2,340,000 | Development of a Tennis Center with 16 courts and lighting. Development of Aquatic/Tennis Center to include dog run, splash pad, multipurpose field, tennis and pickle ball courts, walking trail, and Musco Lighting. |
| 1.1.12 | Campground Project - Kappler | Parks & Recreation | February | \$1,940,000 | \$1,292,432 | \$607,078 | 8701 N. 23rd St-Develop Kappler Property into a camp ground. Establish nature trails, fishing docks, archery alleys, birding blinds, campsites, and picnic shelters. |
| 1.1.13 | Irrigation District ROW - Trails | Parks & Recreation | October | \$1,800,000 | \$0 | \$1,800,000 | Various Irrigation Canals and Drainage Ditches-Develop new mini trails around irrigation district right of ways. Proposed Bentsen Hike and Bike Trail expansion-3 mile to McAllen Nature Center. Possible partnership with Irrigation District or Drainage District. |
| 1.1.14 | New Parks & Rec Areas South of Expressway | Parks & Recreation | December | \$1,722,886 | \$0 | \$872,886 | Development of a park on the 4 acre RDF located on El Rancho East of McColl. Amenities proposed include benches, trail, volleyball court, playground, exercise pad, and a parking lot. |

Strategic Business Plan

Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

| No. | Objective | Department / Agency | Time-line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|--|----------------------------|--------------------------|--------------------|--------------------|-----------------|---|
| 1.1.15 | Golf Course - Erosion Control Wall-Phase II | Champion Lakes Golf Course | August | \$1,043,000 | \$91,132 | \$648,201 | 2701 South Ware Road-Champion Lakes Golf Course-This project calls for the installation of an Erosion Control Wall on the lake between the 3rd and the 4th holes at Champion Lakes Golf Course. Plans are to complete the remaining sections of the lake. |
| 1.1.16 | Los Encinos Turf Field | Parks & Recreation | October | \$395,000 | \$0 | \$395,000 | 3300 Sarah Avenue-Los Encinos Park Complex-Design and construct a multipurpose use turf field. |
| 1.1.17 | Construction of Artificial Practice Chipping/Putting Green | Champion Lakes Golf Course | January | \$200,000 | \$0 | \$200,000 | 2701 South Ware Road-Champion Lakes Golf Course-The construction of a 10,000 square feet, artificial practice putting/chipping green to help accommodate Junior Golf Programs, more patrons, reduce maintenance costs and continue with quality facilities. |
| 1.1.18 | Parking Lot Repair Package | Parks & Recreation | October | \$180,000 | \$0 | \$60,000 | City Wide-Improve existing parking lots to attract park use through repairs, asphalt patches, overlays, seal coats and restriping parking lines: Hackberry Park, Suarez, Los Encinos, Bill Schupp, Daffodil Disc Golf, and various Hike and Bike Trail parking nodes. |
| 1.1.19 | Bicentennial Trail -Acquisition Right-of-Way | Parks & Recreation | October | \$145,000 | \$0 | \$145,000 | Acquisition of right-of-way for Bicentennial Trail. |
| 1.1.20 | Crossings Park-Playground Surfacing Overlay | Parks & Recreation | October | \$60,000 | \$0 | \$60,000 | 2601 Arroyo Avenue-Crossings Park-Repair existing poured in place playground fall zone surfacing and overlay with a turf option to continue to provide fall safety and add to lifespan of rubber. |
| 1.1.21 | Firemen's Park-Playground Surfacing Overlay | Parks & Recreation | October | \$40,000 | \$0 | \$40,000 | 201 N. 1st Street-Firemen's Park-Repair existing poured in place playground fall zone surfacing and overlay with a turf option to continue to provide fall safety and add to lifespan of rubber. |
| 1.1 | Morris Park | Parks & Recreation | Completed-September 2024 | \$2,324,728 | n/a | \$0 | 1400 Trenton Road-Development of park system in and around the south Morris location. Amenities include picnic tables, field lighting, restrooms, ramp access, lighting, entry arch, irrigation, and landscaping. Completed September 2024. |

Strategic Business Plan

Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

| No. | Objective | Department / Agency | Time-line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|-----|---|----------------------------|--------------------------|--------------------|--------------------|-----------------|---|
| 1.1 | Splash Grounds at City Parks | Parks & Recreation | Completed-August 2024 | \$570,000 | n/a | \$0 | 301 East Hackberry Avenue-Improved Curtis Park with a 700 square feet splash pad amenity. Splash pad features notable elements such as the Aqualume Soaker with five water-spilling components and a "Fun-Brella" for a spray umbrella effect. Completed August 2024. |
| 1.1 | Westside Park Improvements | Parks & Recreation | Completed-September 2024 | \$519,000 | n/a | \$0 | 900 South Ware Road-Improvements to Westside Park include paving and asphalt, remodel gazebo, replacement of toddler playground, upgraded lighting and painting of four rental pavilions, and overhaul of Playground 1 with new color theme. Completed September 2024. |
| 1.1 | Bill Schupp Park Improvements | Parks & Recreation | Completed-September 2024 | \$325,700 | n/a | \$0 | 1300 Zinnia Avenue-Removal and installation of new playground system at Bill Schupp Park. Replacement of picnic tables, irrigation parts, picnic shelters, and sidewalk additions for access to ADA picnic tables. The east swing set was also replaced with a bay dedicated to toddler swings. Completed September 2024. |
| 1.1 | Golf Course - Expansion of Champion Lakes Parking Lot | Champion Lakes Golf Course | Completed-September 2024 | \$306,216 | n/a | \$0 | 2701 South Ware Road-Champion Lakes Golf Course added 52 additional parking spots. Completed September 2024. |
| 1.1 | Hike & Bike Trail Amenities | Parks & Recreation | Completed-September 2024 | \$150,000 | n/a | \$0 | 2nd Street Hike and Bike Trail-Added amenities to south 2nd street trail. This included addition of benches, water fountains, shade structures, a tile art wall at 2nd and Business seating node and landscape enhancements. Completed September 2024. |

Strategy 1.2: Promote a strong arts and cultural community.

| | | | | | | | |
|--------|---|-------------------------------|---------|----------------------|----------|----------|--|
| 1.2.01 | Expand & Improve City Parades, most prominently the illuminated Holiday Parade | City Manager, City Commission | Annual | Goal: Self Supported | \$0, net | \$0, net | McAllen Holiday Parade-draws visitors from Mexico, the RGV, and throughout country for family friendly, popular event. McAllen has been designated as the South Pole of Texas. |
| 1.2.02 | Continue City-funded public events: 4th of July celebration, Fiesta de Palmas, South Pole Illuminated Festival, MXLAN - and more. | City Manager, Chamber | Ongoing | Ongoing | Program | Program | Plan to continue & expand events that draw attendees from the larger Metro area and beyond. McAllen Chamber will provide a supportive role by marketing such events. |
| 1.2.03 | Continue and expand music events; funding | City Manager, Chamber | Ongoing | Ongoing | Program | Program | Music after hours, music at Quinta events, and funding of music. McAllen Chamber will market these events and other cultural activities. |

Strategic Business Plan

Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

| No. | Objective | Department / Agency | Time-line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|---|------------------------|-------------|--------------------------|--------------------|-----------------|---|
| 1.2.04 | Continue Outdoor Concerts at Convention Center | Convention Center | Ongoing | Ongoing | Program | Program | Continue creating popular outdoor music events. |
| 1.2.05 | Target regional Winter Texans and Mexican tourists by hosting major recreational events | Parks & Recreation | Ongoing | Ongoing | Program | Program | Parks and Recreation host the annual Golden Age Olympics drawing Winter Texans. |
| 1.2.06 | McAllen Public Library- Annual Events & Programs | McAllen Public Library | Annual | Recurring | Program | Program | McAllen Public Library hosts various cultural, educational, and community programs such as: Winter Reading Program, AARP TAX-Aide(Free Tax Service), World Languages Festival, Dia de Los Niños, Community Health Fair (Telehealth), Job Fair, Summer Reading Program, Casino Night Fundraiser, South Texas Book Festival, Local Author Showcase, 3D printing services, robotics, virtual reality goggles, and Holly Jolly Holiday Party. |
| 1.2.07 | Continue to support Public Art through Keep McAllen Beautiful | Keep McAllen Beautiful | Ongoing | Ongoing | Program | Program | Keep McAllen Beautiful has embarked on a program to give public art a stronger presence in the city and to give experienced artists a chance to get exposure on their work. |
| 1.2.08 | McAllen Performing & Cultural Arts Foundation | Convention Center | New Program | New Program | New Program | New Program | The McAllen Performing & Cultural Arts Foundation was created to help the next generation of emerging artists to be able to elevate the quality of arts that happens in the Rio Grande Valley. |
| 1.2.09 | International Museum of Art & Science | City Commission | Ongoing | Program | \$798,000 | \$837,900 | Museum promotes a deeper appreciation of the arts and sciences through exhibitions, cultural events, and educational programs. Museum preserves and expands display of permanent art and science collections for the benefit of the public. |
| 1.2.10 | South Texas College- Performing Arts Center | City Commission | October | One Time Capital Expense | \$0 | \$402,500 | South Texas College- Renovations to Theatre that showcases the talents of the College's Drama Department students and staff in memorable productions available to everyone in our community. The complex features a full-featured 198-seat main stage, plus a more personal 75-seat black box stage. |

Strategic Business Plan

Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

| No. | Objective | Department / Agency | Time-line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|--|---------------------|-----------|--------------------|--------------------|-----------------|--|
| 1.2.11 | Valley Symphony Orchestra / Music Fest | City Commission | Annual | Varies | \$125,000 | \$200,000 | Orchestra provides classical music performances as a resident ensemble at McAllen Performing Arts Center (MPAC), located in the heart of the Convention Center district, bringing culture and growth of the arts. |
| 1.2.12 | Museum of South Texas History | City Commission | Ongoing | Program | \$40,000 | \$40,000 | Museum is a significant research hub curating exhibits, archives, and collections representing the collective history of the Rio Grande Valley. Focus is on the creation and delivery of high quality educational experiences both online and on-site for local families, schools, and visitors. |
| 1.2.13 | McAllen Town Band | City Commission | Annual | Varies | \$19,000 | \$38,000 | Organization of Community Musicians that perform at McAllen Performing Arts Center (MPAC) are a regular presence at annual public events, serving as the unofficial band for our community's most cherished traditions. |

Strategy 1.3: Maintain visual attractiveness of key corridors and venues.

| | | | | | | | |
|--------|---------------------------|---------------------------------|---------|-----------|-------------|-------------|--|
| 1.3.01 | McAllen Shines Campaign | Public Works & City Departments | Ongoing | Ongoing | New Program | New Program | The City of McAllen is proud to announce the launch of McAllen Shines, a citywide initiative aimed at fostering a cleaner, more vibrant, and respectful community. This program is designed to engage city departments, local businesses, and residents in a collective effort to enhance the beauty and quality of life in McAllen. Through McAllen Shines, we are committed to doing the right thing and ensuring our city remains a shining example of civic pride. |
| 1.3.02 | Los Encinos Replaster | Parks & Recreation | October | \$170,000 | \$0 | \$170,000 | 3300 Sarah Avenue-Los Encinos Pool-replaster commercial pool. |
| 1.3.03 | Horticulture Improvements | Parks & Recreation | Program | Recurring | \$110,000 | \$110,000 | Citywide-Continued maintenance, addition, and replacement of landscaping and horticulture for parks, city buildings, and medians. War memorial landscaping is also supported by this project as well as yearly tree plantings and seeding of natural ballfields. This also supports irrigation replacements to maintain landscape. |
| 1.3.04 | Street Lights Upgrade | Engineering | October | \$175,000 | \$0 | \$90,000 | Upgrading street lights around City of McAllen. |

Strategy 1.4: Regional Leader in Sustainability

Strategic Business Plan

Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

| No. | Objective | Department / Agency | Time-line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|---|------------------------|----------------------------|--------------------|--------------------|-----------------|---|
| 1.4.01 | Increase visibility and stature of Quinta Mazatlán as the "Green" leader in the Region | Convention Center | Ongoing | Ongoing | Program | Program | Quinta Mazatlán will continue to expand green education project. |
| 1.4.02 | Increase commercial recycling | Public Works | Ongoing | Ongoing | Program | Program | Add multiple commercial routes by adding 30 new Accounts to recycling to increase commercial recycling. |
| 1.4.03 | Continue "Recycle Right" initiatives to dramatically reduce contamination and heavy labor costs | Public Works | Ongoing | Net Savings | Net Savings | Net Savings | Program to increase revenue to Solid Waste program and reduce costs in recycling program with major improvement in compliance by 40%. |
| 1.4.04 | Continue implementation of Sanitation Ordinance which requires enforcement of proper bin use | Public Works | Ongoing | Net Savings | Net Savings | Net Savings | Educate Community through Bin Inspections. Reduce recycle workload related to non-compliant bins, objective is to reduce costs & waste to landfill over time. This also includes planning for multifamily collection during the development process. |
| 1.4.05 | Enhance compost marketing | Public Works | Ongoing | Ongoing | Program | Program | Continual efforts to increase sales of composting and promote composting/ recycling at City Events. |
| 1.4.06 | Keep McAllen Beautiful Programs | Keep McAllen Beautiful | Ongoing | Ongoing | Program | Program | Keep McAllen Beautiful sustainability programs include Project Clean Neighborhoods, City Led Clean-up Projects, Adopt-A-Park program, and Paint McAllen Beautiful. Program fundraising through the Annual Arbor Day Celebration-Walk, Run, and Ride Event. Annual Events include Great American Cleanup & Don't Mess with Texas Trash-Off. |
| 1.4.07 | McAllen Nature Center-Native Habitat | Parks & Recreation | Ongoing | Ongoing | Program | Program | McAllen Nature Center-4101 W. Business 83- boasts over 200 species of birds, 80 species of butterflies, and 20 species of reptiles and amphibians. The site features two miles of trails, traversing 33 acres of native Tamaulipan Thorn scrub habitat. The public is encouraged to walk, run, watch and photograph wildlife, and picnic at this city-operated nature preserve. |
| 1.4.08 | Recycling Center Upgrade | Public Works | October 2024-December 2025 | \$6,950,000 | \$0 | \$2,890,000 | McAllen Recycling Center-4101 N. Bentsen Road-This includes recycling center upgrades such as purchase of automated recycling equipment to increase efficiency and to increase recovery rate of recycled commodities. |

Strategic Business Plan

Goal 1: Promote an unsurpassed quality of life in McAllen. (continued)

| No. | Objective | Department / Agency | Time-line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|---|---|---------------------|--------------------------|--------------------|--------------------|-----------------|--|
| 1.4 | Energy Efficiency Program | Engineering | Completed-September 2024 | \$3,664,053 | n/a | \$0 | Various facilities including Convention Center, McAllen Police Department, and Downtown Bus Terminal. This involved the replacement or repair of outdated equipment with new energy efficient equipment and HVAC Building Automated Systems. Completed September 2024. |
| Strategy 1.5: Promote improved health of McAllen citizens. | | | | | | | |
| 1.5.01 | Grow number of running/walking events held in Linear Parks annually | Parks & Recreation | Ongoing | Ongoing | Program | Program | Promote awareness of healthy lifestyles and benefits of exercise. The Parks and Recreation Department hosts the annual McAllen Marathon Scott Crane Memorial Run along with 5 additional 2K/5K/10K races throughout the year, as well as assists private, non-profit groups, and City Departments with benefit runs. |
| 1.5.02 | Risk-Drug & Alcohol Program | Risk | Ongoing | Program | Program | Program | Continue to create awareness and increase educational campaign that involves employee education for use and misuse of drugs and alcohol. This includes reasonable suspicion training for managers and supervisors. |
| 1.5.03 | Boys & Girls Club of McAllen, Inc. | City Commission | Ongoing | Program | \$740,000 | \$740,000 | Boys & Girls Club-Support of Summer programs and learning centers focused on youth development. |
| 1.5.04 | Boys & Girls Club of McAllen, Inc. -After-School Learning Centers | City Commission | Ongoing | Program | \$389,639 | \$389,639 | Boys & Girls Club-Support of after school programs and learning centers focused on youth development. |
| 1.5.05 | Amigos Del Valle | City Commission | Ongoing | Program | \$107,000 | \$107,000 | Amigos Del Valle-Mission is to positively impact the quality of life of residents with special emphasis in assisting the elderly population to maintain active, healthy and independent lives. Amigos provides hot meals, safety checks, and companionship to seniors. |

Strategic Business Plan

Goal 2: Strengthen McAllen’s dominance as the retail, hospitality, sports, medical, and entertainment destination of the region.

Goal #2 relates to the City of McAllen’s strong sales tax generation primarily due to Retail Trade (Sector Category) which provides the lion’s share (57%) of total sales tax revenue (All Industries) to the City. The theory behind “destination” retail and entertainment is that consumers will visit and become acquainted with a particular attraction leading to an increase in visits in the medium term, while a memorable experience will encourage long term loyalty to the destination itself. This goal is about the creation of a destination image or positive perception of a place as the main reason driving tourism. Furthermore, this goal aims at increasing distinctive attractions, services, and venues making McAllen the destination of choice for the region.

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--|---|---|------------|--------------------|--|--|--|
| Strategy 2.1: Enhance McAllen’s bond with shoppers from south Texas, northern Mexico, and beyond. | | | | | | | |
| 2.1.01 | Increase air and land travel options to and from key Mexico markets | Airport, Transit, Bridge, CVB | Ongoing | Program | Program | Program | Continue expansion and existing route support efforts to/from Mexico via our various air/land ports. |
| 2.1.02 | City of McAllen Marketing Cooperative | City Manager, Chamber, & City Departments | Ongoing | Program | Each event varies with the goal of self-funded events. | Each event varies with the goal of self-funded events. | Brand management omnichannel campaign using pooled resources from various City Departments and in partnership with McAllen Chamber to help marketing of City of McAllen events and services. Events already include Fiesta de las Palmas, MXLAN, Holiday Parade, Christmas display, Posada and more. In addition, the “I Know a Place” campaign seeks to highlight McAllen as a “destination” for Events and out of market visitors. |
| 2.1.03 | City of McAllen Developer Marketing | City Manager, Retail | Ongoing | Program | Program | Program | The “McAllen Means Business” omnichannel campaign seeks to make McAllen the “investment of choice” for Developers, Investors, and Entrepreneurs. |
| 2.1.04 | City of McAllen Consumer Marketing | City Manager, Retail | Ongoing | Program | Program | Program | The “Explore McAllen” omnichannel campaign seeks to make McAllen the entertainment, shopping, hospitality, and dining “venue of choice” for local Consumers. |
| 2.1.05 | City of McAllen International Marketing | City Manager, Chamber, & City Departments | Ongoing | Program | Program | Program | The City of McAllen’s International marketing, omnichannel campaign, seeks to reach international markets of strategic interest. This involves promoting trade missions, destination events, and the City of McAllen itself as an international hub for business, cultural, entertainment, and tourism exchange for consumers and investors. |

Strategic Business Plan

Goal 2: Strengthen McAllen’s dominance as the retail, hospitality, sports, medical, and entertainment destination of the region. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|---|--|--|------------|--------------------|--------------------|-----------------|---|
| Strategy 2.2: Bring key “destination” retail to the city. | | | | | | | |
| 2.2.01 | MXLAN Event | City Event & Chamber | Recurring | Annual | \$150,000 | \$300,000 | This is a City-led event, with key support from McAllen Chamber, drawing tourism and featuring artists/culture/ musicians from Mexico. |
| 2.2.02 | Business Development & Retail Recruitment | City Manager, Retail | Ongoing | Program | \$251,000 | \$251,000 | The goal of the Office of Retail and Business development is to drive consumer traffic to McAllen, facilitate retail growth, and position McAllen as the top destination in South Texas for retail, hospitality, entertainment, consumer traffic and commercial development. Includes networking and participation at major retail and economic development sector events such as International Council of Shopping Centers and Texas Economic Development Council. |
| 2.2.03 | Retail - Buxton | City Manager, Retail | Ongoing | Program | \$60,000 | \$60,000 | Retail Consumer Intelligence firm specializing in data procurement to compliment McAllen shopping, dining, and entertainment as the “investment of choice.” |
| 2.2.04 | Christmas in the Park-Entertainment & Logistics | Parks & Recreation | Recurring | Annual | \$39,396 | \$40,000 | Municipal Park-Recurring City event that provides an area for Holiday Parade attendees to enjoy food, activities, and entertainment. |
| Strategy 2.3: Promote tourism to the area such as ecotourism, medical, recreational, and sports. | | | | | | | |
| 2.3.01 | Increase Winter Texan & Retiree loyalty to McAllen | Retail | Ongoing | Ongoing | Program | Program | Focused Winter Texans and Retirees attraction and retention campaign positioning McAllen as a top destination for retirees. |
| 2.3.02 | Expand Medical Tourism | McAllen Chamber of Commerce-Convention and Visitors Bureau (CVB) | Ongoing | Ongoing | Program | Program | Expanding medical tourism, both international and regional, is an opportunity for McAllen as it provides wider health care services with quality Hospital, Clinic, and University Centers. |
| 2.3.03 | Expand Sports Tourism | City Manager, CVB, and Parks & Recreation | Ongoing | Program | Program | Program | Convention & Visitors Bureau (CVB) in conjunction with Parks & Recreation attract Tournaments and Sports leagues to compete in McAllen. The economic impact to businesses in McAllen is in the millions. |

Strategic Business Plan

Goal 2: Strengthen McAllen’s dominance as the retail, hospitality, sports, medical, and entertainment destination of the region. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|---|---|---------------------------|--------------------|--------------------|-----------------|--|
| 2.3.04 | Parks & Recreation Department-Promote Sports Tourism | Parks & Recreation | Ongoing | Ongoing | Program | Program | Sports Tourism and Programming-Supporting sports event infrastructure with sports complexes: McAllen Youth Baseball Complex, Municipal Softball Complex, Westside Softball Fields, and McAllen Sports Park; the Parks and Recreation Department promotes social action, physical play, city pride, and generates economic growth by creating jobs and boosting local business. |
| 2.3.05 | Champion Lakes Golf Course-Premier facilities | Champion Lakes Golf Course | Ongoing | Program | Program | Program | The Champion Lakes Golf Course will continue to improve the premier golf course of South Texas. This includes a new partnership with UTRGV with completed UTRGV Golf Practice Facility located next to the driving range that includes locker rooms, coaches’ offices and hitting bays. |
| 2.3.06 | Center for Urban Ecology (CUE)-Quinta Mazatlan | City Commission, City Manager, Engineering, & Convention Center | October 2021-January 2026 | \$55,690,489 | \$9,200,000 | \$43,537,674 | 600 Sunset Drive-Improvements include a State Grant for a Center for Urban Ecology (CUE) for education about plants, animals, the land, and mankind; part of Quinta Mazatlán’s master plan to continue to attract eco-tourism from across the globe. |
| 2.3.07 | Air Service Incentives | Department of Aviation | Ongoing | Recurring | \$626,389 | \$1,875,000 | Airport Airline Incentives-This will support new air service routes that will enhance connectivity and link McAllen for business and tourism. |
| 2.3.08 | McAllen Chamber of Commerce- Convention and Visitors Bureau (CVB) | City Commission | Ongoing | Program | \$1,483,664 | \$1,512,639 | The Convention and Visitors Bureau (CVB), a division of the McAllen Chamber, will continue to actively recruit Conventions and conduct “Destination Marketing” to increase Hotel Occupancy. |

Strategy 2.4: Promote McAllen’s interests through international relations, exchanges, and mutual agreements.

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|--------|-------------------------|-------------------------|---------|---------|---------|---------|--|
| 2.4.01 | International Relations | International Relations | Ongoing | Program | Program | Program | The Department of International Relations is manages the Sister Cities program, hosts official government dignitaries, coordinates outbound city delegations, and participates in international economic trade missions/industry events. |
|--------|-------------------------|-------------------------|---------|---------|---------|---------|--|

Strategic Business Plan

Goal 3: Continue to grow stable property tax revenue; strengthen the local economy in order to grow the “tax base” to support increased city services long-term.

Goal #3 is about diversification of not only the local economy, but as well the city’s revenue. Employment data indicates that the local economy is transitioning from one with a concentration in the service sector to one more balanced, with increased jobs and wages related to education and medical. As this long-term goal is implemented, the city’s revenue will become more traditional & stable as the ad valorem values are generally more stable, year to year, than are sales taxes. In 2007, by comparison, the Sales to Property Tax revenues in the City’s General Fund was 64% to 36%. As projected for this fiscal year 2024-2025, this ratio is 56/44 which is closer to 50/50. This will provide more predictable & stable sources of revenue - important for long-term planning and budgeting.

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--|--|----------------------|------------|--------------------|--------------------|-----------------|---|
| Strategy 3.1: Strategically bring new industry to the region. | | | | | | | |
| 3.1.01 | Increase efforts to recruit and retain the business sector | City Manager, Retail | Ongoing | Program | Program | Program | Matching grant programs, 380 Agreements, and various omnichannel campaigns. |
| 3.1.02 | Continue efforts to ease bridge crossing to and from Mexico; secure grants/funding to facilitate truck traffic. | Bridge | Ongoing | Program | Program | Program | Work to enhance and expand commercial business & International trade. For Anzalduas International Bridge, this includes extended hours from 6 a.m. to 10 p.m., seven days a week. |
| 3.1.03 | Continue to expand manufacturing base by attracting primary service and manufacturing investment/jobs to McAllen | MEDC | Multi-year | Program | Program | Program | This sector has the greatest impact on bringing new money into the local economy and provides long-term revenue growth. |
| 3.1.04 | Increase focus on attracting higher skilled, higher wage jobs & professional careers in medical & research fields | MEDC | Multi-year | Program | Program | Program | Recent growth in local educational institutions has resulted in an enhanced MEDC focus on jobs in this area, working with regional stakeholders. |
| 3.1.05 | Work with UTRGV to attract medical manufacturing opportunities to McAllen. Plan to work with drug companies to conduct clinical trials here. | MEDC | Ongoing | Ongoing | Program | Program | Provides opportunity to encourage pharmaceutical research and ready to market manufacturing. This is ongoing project with UTRGV and also involves Medical institutions from Mexico. |
| 3.1.06 | Increase available buildings necessary to support new manufacturing related-companies | MEDC | Multi-year | Program | Program | Program | As the demand for larger buildings, often with specialized requirements, continues to grow, it is important to respond quickly to Industrial demands for available space. |
| 3.1.07 | Establish Technology & Medical District Overlays for Industry Clustering | MEDC | Multi-year | Program | Program | Program | Creation of a respective Technology District Overlay and Health District Overlay in the City will attract both technology and medical sectors. Note: These two sectors have been shown to drive jobs and population growth. |
| 3.1.08 | 380 Agreements for Business and Industrial Incentives | City Manager, MEDC | Ongoing | Varies | \$6,815,691 | \$9,005,847 | 380 Economic Incentive Agreements for Business and Industrial Incentives-Vary depending upon prospect’s impact on the community such as new jobs, new added property value, etc. |

Strategic Business Plan

Goal 3: Continue to grow stable property tax revenue; strengthen the local economy in order to grow the “tax base” to support increased city services long-term. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|---|---------------------|------------|--------------------|--------------------|-----------------|---|
| 3.1.09 | McAllen Economic Development Corporation (MEDC) | City Commission | Ongoing | Program | \$1,100,000 | \$1,100,000 | McAllen Economic Development Corporation will be recruiting advanced industries such as aerospace, Bio-Tech, automotive, and life sciences which will lead to higher paying and higher skilled positions for McAllen residents. |

Strategy 3.2: Promote the development and long term revitalization of the City’s strategic core.

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|--------|---|---|-----------|----------|-----------|-----------|--|
| 3.2.01 | Downtown Refresh & Priority Corridor Revitalization | Retail & Business Development | Ongoing | Program | \$450,000 | \$550,000 | Refresh 50/50-Revitalization Project -Matches funds for commercial properties that upgrade their exterior appearance up to \$15,000. Matching revitalization grant intended to improve exterior appearance of commercial establishment and drive consumer traffic into participating grant establishment. |
| 3.2.02 | Project Imagine Tomorrow | Environmental Health & Code Enforcement | Recurring | Program | \$400,000 | \$400,000 | Various throughout City. - Home Repair Economic Incentives include: 1.) Incentives for New Construction on Single Family and Duplex-Fourplex Empty Lots 2.) Incentives for Demolition/Rehabilitation/ Upgrade Cost of Substandard, Vacant Homes 3.) Incentives for Renovation of and Homes built 50 + years ago. |
| 3.2.03 | McAllen Heritage Center | City Commission | Ongoing | Annual | \$125,000 | \$140,000 | Downtown-Historic Main Street building provides a place to exhibit and assist in the preservation of historical and cultural artifacts, the customs of the people, traditions, folklore, and community life of historic McAllen, Texas. |
| 3.2.04 | McAllen Heritage Center-Improvements | City Commission | October | \$74,362 | \$0 | \$60,827 | Various improvements at McAllen 301 South Main Street |
| 3.2.05 | Matching Commercial Grant program | Planning | Ongoing | Program | \$3,000 | \$25,000 | Throughout commercial corridors-Grants can be awarded for 50% of landscaping improvements up to \$5,000. To encourage businesses to beautify their exterior. |
| 3.2.06 | Matching Grant Program-Neighborhood | Planning | Ongoing | Program | \$5,000 | \$25,000 | Throughout City-Grants can be awarded for 50% of landscaping improvements up to \$5,000. To encourage subdivisions to beautify their landscaped areas. |

Strategy 3.3: Adopt policies and programs which encourage private-sector growth and prosperity.

Strategic Business Plan

Goal 3: Continue to grow stable property tax revenue; strengthen the local economy in order to grow the “tax base” to support increased city services long-term. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|--|-------------------------------|----------------------------|--------------------|--------------------|-----------------|---|
| 3.3.01 | Ordinance Review Committee identifying Code/Ordinance items which can be improved for ease of compliance | City Manager/ City Commission | Ongoing | Program | Program | Program | Ordinance changes to improve processes and reduce impediments to new business and development. |
| 3.3.02 | Reservoir Development | City Manager, Engineering | October 2023-December 2025 | \$21,600,000 | \$2,653,000 | \$19,770,377 | 1901 South 23rd Street-Boeye Reservoir Site -Prepare site for future development. This includes \$295,000 for feasibility study for future development. Phase 0-\$7M for grading and Phase 1-\$14.3M for platting and infrastructure. |
| 3.3.03 | McAllen Chamber of Commerce | City Commission | Ongoing | Program | \$702,000 | \$950,000 | Programs include promotion of members' businesses, entrepreneurship led economic development, and innovation to encourage/ promote business. McAllen Chamber will also arrange for Government/ Public Affairs Advocacy such as McAllen Day in Austin and representation in Washington, D.C. |
| 3.3.04 | Potential Investments | City Manager | Ongoing | Program | \$0 | \$750,000 | Potential Investments |
| 3.3.05 | Chamber of Economic Development Strategy | City Commission | New | Program | \$0 | \$141,500 | The McAllen Chamber of Commerce will provide grants to entrepreneurs that wish to set up their business in McAllen by providing them with training on finance, real estate, scaling their business, and commercialization. |
| 3.3.06 | Tres Lagos -Developers Reimbursement | City Commission | Annual | Varies | \$58,261 | \$60,000 | Part of Business District Improvements with Development Corporation. |

Strategic Business Plan

Goal 4: Set the standard for public safety and emergency preparedness.

Goal #4 is a commitment to continue to be the regional leader in Public Safety. Public Safety accounts for around half of all General Fund expenditures and continues to be the priority. In the 2022 McAllen Citizen Survey, citizens' ratings of Police and Fire protection saw substantial increases from already high satisfaction scores of 2019. Overall, community satisfaction with "Quality of..." Police services, Fire services, and Disaster preparedness not only increased, but are substantially above the National Average. Citizens were clearly satisfied with the emphasis placed upon overall public safety.

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|---|---|---|---|--------------------|--------------------|--------------------|---|
| Strategy 4.1: Strengthen and enforce laws and policies which protect and promote business and resident investment. | | | | | | | |
| 4.1.01 | Use 311 App & McAllen 311 Center to encourage resident engagement | 311 Center | Ongoing | Program | Program | Program | This Customer Relationship Management(CRM) program makes it easier for residents to contact/understand compliance efforts/process through technology and customer service. |
| 4.1.02 | Enforcement of McAllen Property Maintenance Code | Building Inspections & Code Enforcement | Effective February 2022 | Code of Ordinances | Code of Ordinances | Code of Ordinances | City adopted the McAllen Property Maintenance Code in February 2022 addressing previously unaddressed areas such as fence maintenance, insect infestation, garbage and rubbish, structural deterioration, and general appearance and upkeep. |
| 4.1.03 | Continually update International Building Codes | Building Inspections | Vote for Adoption FY(2024-2025) | Code of Ordinances | Code of Ordinances | Code of Ordinances | Many of the regulations enforced are mandated by Federal or State laws. These are enforced locally and lead to improved safety based upon national experience. Next update would include adoption of 2024 International Code Council Building Code. |
| 4.1.04 | Adoption of Unified Development Code (UDC) | Planning | Proposed Vote: 1st Quarter (FY2024-2025) | Code of Ordinances | Code of Ordinances | Code of Ordinances | Proposed Vote 1st Quarter Fiscal Year 2024-2025, the Unified Development Code overhauls the development process by replacing previous subdivision, zoning, landscaping, and sign ordinances and consolidating all development ordinances into one new code. |
| 4.1.05 | Citywide Rezoning | Planning | Proposed | Code of Ordinances | Code of Ordinances | Code of Ordinances | Implementation of Citywide Rezoning in effort to align with new comprehensive vision for City's Development. |
| 4.1.06 | Planning - Comprehensive Plan & Unified Development Code Adoption | Planning | Comprehensive Plan Adopted May 2023, UDC pending FY24-25 Vote | \$482,092 | \$62,140 | \$100,204 | Envision McAllen was adopted in May 2023. Work has continued on the Unified Development Code which is crucial to continue quality development in McAllen. |
| Strategy 4.2: Promote and enhance safety in the community. | | | | | | | |
| 4.2.01 | Continue efforts to keep McAllen a "Safe City" | Police | Ongoing | Program | Program | Program | In the 2024 McAllen Police Department Annual Report, McAllen ranks as the third safest city in Texas, experiencing the lowest crime rate the city has seen in 38 years. Data according to the National Incident-Based Reporting System. |

Strategic Business Plan

Goal 4: Set the standard for public safety and emergency preparedness. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|--|---|---------------------------------|--------------------|--------------------|-----------------|---|
| 4.2.02 | Continue high citizen satisfaction rating of Police service & decreasing crime rates | Police | Ongoing | Program | Program | Program | Crime rates have been decreasing by more than a decade; At the end of 2023, McAllen recorded a 13th consecutive annual crime volume rate reduction. |
| 4.2.03 | Animal Care Services | Environmental Health & Code Enforcement | Ongoing | Program | Program | Program | Animal Care Services has changed its approach by only intervening in the following scenarios: animal in danger; attack or potential for attack against a person; wildlife that is sick, injured; unsanitary conditions; failure to restrain or follow leash law; barking dog nuisance; dead animal pick-up on public right of way or roads; and illegal animal sales. Otherwise if the animal is simply loose, then the animal services officers will attempt to find animal's home through outreach. |
| 4.2.04 | McAllen Vision Zero Action Plan | Engineering | Action Plan adopted August 2024 | Program | Program | Program | Vision Zero is the City of McAllen's safety action plan to help reduce severe injuries and fatalities on City of McAllen roadways to ZERO. The plan, which was awarded through the U.S. Department of Transportation Safe Streets and Road for All grant program, focuses on ensuring safe, healthy and equitable mobility for all. |
| 4.2.05 | Animal Intake Facility | Environmental Health & Code Enforcement | October 2024-TBD | \$6,320,000 | \$820,000 | \$2,750,000 | Project to design approximately 12,000 sq. ft. of new animal shelter space. 1500 sq. ft. of dedicated administrative offices, 7500 sq. ft. of combined interior and exterior animal housing, animal support areas both indoors and outdoors totaling over a proposed 3,500 sq. ft. Design Phase-\$820,000. City portion of construction cost FY(2024-2025)-\$2,750,000 for half of total construction cost. |
| 4.2.06 | Airport-Airport Security Systems Replacement | Department of Aviation | October 2023-August 2025 | \$900,000 | \$80,000 | \$820,000 | Airport-Replacement of the existing security systems in place at the airport for conformance to the Airport Security Plan. |
| 4.2.07 | Indoor Firearms Training Facility (Design) | Police | October | \$8,486,430 | \$0 | \$848,643 | 2800 Oxford Avenue-Indoor Firearms Training Facility (Design) to be located at Oxford & 29th Police Department Training Academy. Design FY24-25. |

Strategic Business Plan

Goal 4: Set the standard for public safety and emergency preparedness. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|----------------------------------|---|------------|--------------------|--------------------|-----------------|--|
| 4.2.08 | Street Lights-Illumination | Traffic | Program | Recurring | \$400,000 | \$600,000 | This helps with the installation of new street lights in areas that do not meet spacing requirements in existing roadways. It also helps for streetlight improvements by District for existing arterial roadways and established neighborhoods. |
| 4.2.09 | Design-Evidence Storage Facility | Police | October | \$450,000 | \$0 | \$50,000 | Design-Evidence Storage Facility. |
| 4.2.10 | Involuntary Demolitions | Environmental Health & Code Enforcement | Ongoing | Program | \$100,000 | \$150,000 | Various throughout City -The Health & Code Enforcement Department is presenting substandard, vacant structures to the Building Board of Adjustments with recommendation for involuntary demolition of structures that pose threat to public health and safety. |

Strategy 4.3: Develop initiatives which prevent fire incidents in the city; deliver excellent fire service.

| | | | | | | | |
|--------|--|-----------------|----------------------------|-------------|-------------|-----------|--|
| 4.3.01 | Continue high citizen rating of Fire service and low ratio of fires per population | Fire Department | Ongoing | Program | Program | Program | 2022 Citizen Survey indicates continued improvement in very high satisfaction rates for City's fire protection and safety. |
| 4.3.02 | Maintain McAllen's high ISO Rating | Fire Department | Ongoing | Program | Program | Program | The rating is "2" for Insurance Service Office rate, which is the highest rating in the Valley. In December 2025, Fire Department will request another ISO survey. |
| 4.3.03 | Fire Department-Health & Wellness Program | Fire Department | Ongoing | Program | Program | Program | Fire Department-Health & Wellness physical fitness program to maintain and continually improve the overall Health and Fitness of the McAllen Fire Department. |
| 4.3.04 | Fire Station #8 | Fire Department | February 2022-January 2025 | \$5,800,000 | \$3,940,175 | \$200,000 | Tres Lagos-Fire Station #8 -New construction of 10,391 sq.ft., one story structure with living quarters, drive-through apparatus bay, porch area, parking spaces, and green area. |
| 4.3.05 | Firefighter Training Facility Center | Fire Department | October 2022-December 2024 | \$4,961,845 | \$3,581,602 | \$200,000 | 10700 N. La Lomita Road -The Firefighters Training Facility Center will meet a variety of training needs. It will include a large tiered seating classroom for meetings and trainings and will also include a lobby, restrooms, administrative offices and conference rooms. The proposed facility will be approximately 10,000 square feet and have accessible parking. Total Cost of \$4,961,845 with \$4,695,085 in Construction and \$266,760 in Design. |

Strategic Business Plan

Goal 4: Set the standard for public safety and emergency preparedness. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|--|------------------------|---------------------------|--------------------|--------------------|-----------------|---|
| 4.3.06 | Airport Rescue and Fire Fighting (ARFF) Unit | Department of Aviation | January 2025-January 2026 | \$1,200,000 | \$0 | \$1,200,000 | Airport Rescue and Fire Fighting (ARFF) Unit-Replace Fire Engine dedicated for Airport. |
| 4.3.07 | Fire - Pumper Fire Truck Engine-7 | Fire Department | May 2024-December 2024 | \$1,005,000 | \$0 | \$1,005,000 | Pumper Fire Truck Engine-7 for Fire Station#7 |
| 4.3.08 | Fire-Water Tanker Fire Truck | Fire Department | May 2024-January 2026 | \$450,000 | \$0 | \$450,000 | Fire Station#7-Water Tanker Fire Truck |
| 4.3.09 | Fire-Incident Command Pickup Truck | Fire Department | May 2024-December 2024 | \$110,000 | \$0 | \$110,000 | Central Fire Station-Incident Command Pickup Truck to enhance emergency response. Fire Marshal's Office Arson Unit. |

Strategy 4.4: Enhance preparedness and civic communication to proactively control effects of emergencies.

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|--------|--|---|---------|---------|---------|---------|---|
| 4.4.01 | Emergency Management | Emergency Management | Program | Program | Program | Program | Enhance communications with McAllen residents & visitors to better prepare for all emergency hazards. This involves Emergency alert system via phone/text. This also includes new upgrades to IPAWS (Integrated Public Alert & Warning System) that alerts residents through enhanced format. |
| 4.4.02 | Emergency Management-Incident Command System (ICS) Training | Emergency Management | Program | Program | Program | Program | Emergency Management will continue to provide Incident Command System(ICS) training to employees city-wide. |
| 4.4.03 | Work with County to adopt McAllen's Storm Water Management in other cities | Public Works; Engineering; Hidalgo County | Ongoing | Program | Program | Program | Goal is to reduce countywide flooding. Hidalgo County widening ditches in City of McAllen. |

Strategy 4.5: Enhance public outreach on public safety and emergency preparedness initiatives.

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|--------|---|----------------------|---------|---------|---------|---------|---|
| 4.5.01 | Emergency Management-Website & Outreach | Emergency Management | Ongoing | Program | Program | Program | Emergency Management-Update website to contain FEMA tools and other disaster recovery information to public. Emergency Management will also increase outreach and encourage enrollment in City's emergency notification system. |
|--------|---|----------------------|---------|---------|---------|---------|---|

Strategic Business Plan

Goal 4: Set the standard for public safety and emergency preparedness. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|--|---|------------|--------------------|--------------------|-----------------|--|
| 4.5.02 | Fire-Community Risk Reduction (CRR) Program | Fire Department | Program | Program | Program | Program | Fire Department-Community Risk Reduction (CRR) program on reduction of any risk hazards in the community, examples of these include: wildfires, senior fall prevention, bee attacks, natural disasters, and any and all hazards. CRR is a process to help communities find out what their risks are and develop a plan to reduce the risks viewed as high priority. The steps involved in the CRR are conducting a Community Risk Assessment (CRA), developing a CRR plan, implementing the plan, and evaluating the plan. |
| 4.5.03 | Police-Safety Education Program | Police | Program | Program | Program | Program | Police Department-Public outreach includes conducting safety tactical training at public schools and "Citizens' Police Academy" to educate the community on Police procedures. |
| 4.5.04 | Environmental Health & Code Enforcement-Education Program | Environmental Health & Code Enforcement | Program | Program | Program | Program | Citizen Code Academy program launched in 2022 aims at educating resident volunteers regarding Environmental Health & Code Enforcement concerns and how they are addressed by City of McAllen. Education Program also includes Public Service Announcements and other educational outreach targeting youth and young adults aimed at promoting Environmental Health, Code Compliance, and Animal Care. |
| 4.5.05 | Safety Initiatives Campaign "Safety Heroes" | Risk | Ongoing | Program | Program | Program | Continue promoting a positive safety culture among the organization that remains focused on employee safety, hazard identification and mitigation. Annually the Risk Department hosts National Safety Month and an Employee Safety Expo. On alternate years department also hosts an Industry Safety Awareness Expo bringing local training opportunities to internal employees as well as practitioners from throughout the Rio Grande Valley. |
| 4.5.06 | Environmental Health & Code Enforcement-Community Toolshed | Environmental Health & Code Enforcement | Program | Program | Program | Program | Tool rental program allows residents to borrow gardening tools free of charge to help eliminate blight. |
| 4.5.07 | Continue to promote McAllen 311 "Ask McAllen" Text Alerts | 311 Center | Ongoing | Program | Program | Program | Continue promoting "Ask McAllen" outreach tool for text alerts for emergency or other important city-wide messages. |

Strategic Business Plan

Goal 5: Provide strong stewardship of McAllen’s financial resources while setting the standard for good governance.

Goal #5 relates to the continual improvement of service delivery while maintaining the conservative management of city finances. These efforts were confirmed in 2022 Citizen Survey results with "Leadership provided by city's elected officials" ranking 28 points higher than national benchmarks (67% vs. 39% nationally) and "Overall effectiveness of city management" ranking 29 points higher than national benchmarks (68% vs. 39% nationally). The "McAllen as a place to live" had the largest positive response vs. national benchmarks (94% vs. 50% nationally). Fiscal Year End Date, "FYE" 2024 sales tax results were a more modest growth rate (3%) compared to previous years. For FYE 2024, both sales tax and property tax revenues hit new record highs with sales taxes exceeding the prior record of 2022-2023 by \$2.6 million. The City will diligently work to complete capital projects utilizing Federal and State Grants where available and expects strong FYE 2025 results.

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--|---|--------------------------------|------------|--------------------|--------------------|--------------------|---|
| Strategy 5.1: Limit growth in expenditures, improve efficiency, and scale for excellence. | | | | | | | |
| 5.1.01 | Facilitate more ONLINE transactions: (Permits, Subdivisions, Garage Sales, etc.) | Development Center Group, I.T. | Ongoing | Program | Program | Program | Reduce the need for customers to come in and also decrease the need for face-to-face customer service to improve customer service. |
| 5.1.02 | Audit Office-Annual Audit Plan & Review Programs | Audit Office | Ongoing | Continuous Service | Continuous Service | Continuous Service | Audit Office will continue to prepare and submit risk-based Annual Audit Plan, provide independent audit and review programs, and promote an honest environment and a fraud-free organization that deters waste and abuse of City resources. |
| 5.1.03 | Cost & Value Effective Purchasing Program | Purchasing | Ongoing | Program | Program | Program | Through collaborative efforts with City Departments the goal of program is to provide training for internal efficiency, vendor performance analysis, and also to achieve price discovery by focusing on best cost and value for the City. |
| 5.1.04 | Improve health plan membership to increase health screening and health awareness levels | Employee Benefits | Ongoing | Program | Program | Program | Employee Benefits Department will continue to reduce expenses in targeted areas by continuing growth in utilization of Direct Primary Care Services. This involves behavioral motivation of employees to change from Network to Direct Primary Care Services, thus eliminating additional expenses. |
| 5.1.05 | Workers' Compensation Program | Risk | Ongoing | Net Savings | Program | Program | Ensure cost containment within the workers compensation program by collaborating effectively with the TPA, medical providers, claims team and employees. |
| 5.1.06 | Grant Administration Program | Grant | Ongoing | Program | Program | Program | Grant Administration program provides grant seeking, grant solicitation, and grant oversight. In addition, the program maintains oversight of outside agencies' performance, expenditures, and grant compliance. |

Strategic Business Plan

Goal 5: Provide strong stewardship of McAllen’s financial resources while setting the standard for good governance. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|---|--|------------------|--------------------|--------------------|-----------------|--|
| 5.1.07 | McAllen Public Library-“E-rate” Program with Federal Communications Commission | McAllen Public Library | Annual | Recurring | Program | Program | McAllen Public Library in effort to reduce infrastructure cost works with consulting team every year in order to participate in yearly “E-rate” program for replacement of technology infrastructure at significantly discounted rates provided by the Federal Communications Commission. |
| 5.1.08 | Work with contract lobbyist to leverage contacts and state appointed leaders for funding possibilities. | City Manager | Ongoing | Program | Program | Program | Connect Mayor, City Commission, and Departmental needs with Local Legislative initiatives. |
| 5.1.09 | Human Resources-McAllen Leadership Academy | Human Resources | Ongoing | Program | Program | Program | The Human Resources Department will continue Award-Winning Leadership Program that provides leadership training to new and aspiring Supervisors. |
| 5.1.10 | Project SMART-ERP Replacement | Information Technology | October 2022-TBD | \$6,760,680 | \$1,339,441 | \$3,308,267 | Enterprise Resource Planning Software implementation. This is replacement Utility billing software, Financial software, Customer Relationship Management, and HR Software to control cost and improve efficiency. |
| 5.1.11 | City Hall Expansion - Design | Engineering | October | \$3,408,000 | \$22,000 | \$3,338,000 | Design services for City Hall renovations and expansion-1300 W. Houston Avenue-Expansion to existing city hall, proposed expansion will be four levels with first level parking. The expansion will be used to relocate departments that need additional space, this is due to the growth in number of staff at certain departments. |
| 5.1.12 | City Hall Commission Room-Dais Upgrades | Office of | October | \$180,000 | \$0 | \$180,000 | Dais Upgrades at City Commission Room, 3rd Floor of City Hall-1300 W. Houston Avenue-Upgrades include walls to match front of room and matching furniture. |
| 5.1.13 | Human Resources Software for Hiring/ Recruiting | Information Technology & Human Resources | October | \$25,476 | One-time Program | \$25,476 | Implementation of Human Resource Software for Hiring and Recruiting. |
| 5.1.14 | Offsite Backup | Information Technology | Recurring | Program | \$14,864 | \$18,000 | Offsite backup of data in cloud for disaster recovery servicing Police & Information Technology Department. This protects back-up data city-wide. |

Strategic Business Plan

Goal 5: Provide strong stewardship of McAllen’s financial resources while setting the standard for good governance. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|---|---|------------------------|------------|--------------------|--------------------|--------------------|--|
| 5.1.15 | Human Resources-Civilian Workforce Classification & Compensation Study | Human Resources | October | \$130,000 | \$130,000 | \$0 | In order to maintain market competitiveness, the Human Resources Department will procure a classification and compensation study to identify potential adjustments to civilian workforce classification and compensation plan. |
| Strategy 5.2: Improve customer service in all levels of city government. | | | | | | | |
| 5.2.01 | Plan for improvements based upon 2022-2023 external & internal service surveys. | City Manager | Ongoing | Program | Program | Program | Using a 3 year improvement cycle. New Community Survey cycle began in Summer 2023 via direct cell phone digital advertisement campaign. |
| 5.2.02 | Launch of “Ask McAllen” Customer Query Technology | 311 Center | Ongoing | Program | Program | Program | Starting Summer 2023 residents can now query city related questions via text messages or through the website chatbot. Through the artificial technology supported by Citibot, residents can also submit requests and messages to city staff. |
| 5.2.03 | Continue to improve the “McAllen 311” Customer Service Center & mobile app | 311 Center | Ongoing | Program | Program | Program | Either via Call Center or through mobile app, residents can submit city complaints and receive updated notices of timely resolution. Service tickets once closed by customer also provide a follow-up survey regarding service quality via text and email. |
| 5.2.04 | For building/structural periodic inspections, increase percentage completed within 12 hours | Building Inspections | Ongoing | Continuous Service | Continuous Service | Continuous Service | The Building & Inspections Department will continue timely inspections and facilitate periodic inspections such as framing, electrical, etc. |
| 5.2.05 | Continuous Legal Services | City Attorney’s Office | Ongoing | Continuous Service | Continuous Service | Continuous Service | City Attorney’s Office protects and promotes the City’s interest by providing quality legal services to the Commissioners, City Management, City Boards, and other City Departments in areas of opinions, litigation, contracts, code enforcement, legislation, real estate, financial, drafting legal documents, and municipal court prosecution. |
| 5.2.06 | City Secretary-Passport & Vitals Services | City Secretary | Ongoing | Program | Program | Program | 221 South 15th Street-Downtown Parking Garage-Passport & Vitals Services provides processing of passports and educational outreach at various civic events throughout year. |

Strategic Business Plan

Goal 5: Provide strong stewardship of McAllen’s financial resources while setting the standard for good governance. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|--|----------------------------------|--------------------------------|--------------------|--------------------|--------------------|---|
| 5.2.07 | City Secretary-Conduct Civic Elections | City Secretary | Based on Election Cycles | Continuous Service | Continuous Service | Continuous Service | As needed-City Secretary's Office will conduct civic elections in service to public. In FY(2024-2025), there will be a general election in May 2025 for Mayoral, District 1, District 2, District 3, and McAllen Public Utility Place A & D. |
| 5.2.08 | Human Resources Department Services | Human Resources | Ongoing | Program | Program | Program | The Human Resources Department creates an effective and efficient onboarding experience for new employees, provides training, mentoring and leadership opportunities for employees, and implements software that improves efficiency. |
| 5.2.09 | Municipal Court-Become a Court of Record | Municipal Court, City Commission | Ongoing | Program | Program | Program | Municipal Court-In September 2022, McAllen municipal court became a court of record. Technology updates and ordinance approval have made for a more efficient Municipal Court system with increased powers, transparency, and accountability. |
| 5.2.10 | Municipal Court-Community Outreach | Municipal Court | Ongoing | Program | Program | Program | Municipal Court will continue community outreach by visiting schools, creating Public Service Announcements, and instituting no refusal weekends for mandatory collection of blood samples after Driving While Intoxicated (DWI) cases. |
| 5.2.11 | Municipal Court-Relaunch Teen Court | Municipal Court | Ongoing | Program | Program | Program | Municipal Court will relaunch "Teen Court" program that teaches advocacy, community service, and the judicial process to teen jurors, teen defendants, and teen attorneys. Mock Trial program is administered with parental consent. This is possible through a Texas Bar Foundation Grant. |
| 5.2.12 | Office of Communication-Communication Services | Office of | Ongoing | Continuous Service | Continuous Service | Continuous Service | Office of Communications will continue creating Press Releases, Public Service Announcements (PSAs) with Department staff subject matter experts, and continue to educate the public on city services and programs. |
| 5.2.13 | Office of Communication-McAllen Cable Network 1300 Channel streaming through Smart TV application. | Office of | Initial Implementation FY24-25 | Program | Program | Program | Office of Communications will provide ability to stream existing McAllen Cable Network 1300 Channel program through streaming on Smart TV Application platforms. |

Strategic Business Plan

Goal 5: Provide strong stewardship of McAllen’s financial resources while setting the standard for good governance. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|---|--|----------------------------------|-------------------|--------------------|--------------------|--------------------|--|
| 5.2.14 | Provide monthly Brush Collection service twelve (12) times per year | Public Works | Ongoing | Program | Program | Program | Sustain an on-time collection schedule 95% of the time. |
| 5.2.15 | Provide Street Sweeping Service | Public Works | Ongoing | Program | Program | Program | Public Works will provide street sweeping with 4 Cycles for Residential and 6 Cycles for Arterial Road R.O.W. per year. Public Works will meet additional request from public for street sweeping via 311 app. |
| 5.2.16 | Continuous Tax Office Services | Tax Office | Ongoing | Continuous Service | Continuous Service | Continuous Service | Tax Office services include collection of property tax that is due to City of McAllen according to current year Property Values and all other taxes that may be due. This also involves working with Tax Attorneys to clean the delinquent tax roll based on the Statutes of the Property Tax Code. |
| 5.2.17 | Metro McAllen System Redesign and Service Expansion | Metro | Service Expansion | Program | Program | Program | Metro McAllen has added four new routes and updated eight of its existing routes. This is part of a short-range transit plan to realign McAllen's transit system for efficiency and effectiveness to better serve residents. Fares are \$1 for adults, 50 cents for reduced-fare passengers with valid ID, and free for children under 6 with a fare-paying customer. Official launch began July 29, 2024. |
| 5.2.18 | City Fiber Optic Networking | I.T., Police, Traffic, others | Ongoing | Program | Program | \$300,000 | Multi-year project to further connect City systems and facilities together via fiber optic lines. Work involves trenching/boring, fiber/conduit/pull boxes, and fiber pull. |
| 5.2.19 | Information Technology-City Main Website Re-Design | Information Technology | October | On-going | \$0 | \$60,000 | Information Technology Department will re-design existing city website featuring department content and vital information for public. |
| Strategy 5.3: Improve and measure performance of objectives; compare versus peers. | | | | | | | |
| 5.3.01 | Use Citizen Surveys, Internal Service Surveys & best practices to continually improve delivery of services | All Departments, City Management | Ongoing | Program | Program | Program | As seen on the "Transparency" tab of "Open Government" on city's website, continue use of PDCA (Plan; Do; Check; Act) continual improvement cycle. |

Strategic Business Plan

Goal 5: Provide strong stewardship of McAllen’s financial resources while setting the standard for good governance. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|--|-----------------------|------------|--------------------|--------------------|--------------------|---|
| 5.3.02 | Finance Department-Annual Financial Reporting and Resource Transparency | Finance Department | Ongoing | Continuous Service | Continuous Service | Continuous Service | Finance Department will continue to provide accountability, transparency for the resources provided to the City through preparation of the Annual Comprehensive Financial Report (ACFR). The Department will continue to exceed Government Finance Officers Association (GFOA) standardized criteria. |
| 5.3.03 | Management & Budget Office-Annual Reporting and Budget Preparation | Management & Budget | Ongoing | Continuous Service | Continuous Service | Continuous Service | Management & Budget Office will continue to exceed Government Finance Officers Association (GFOA) standardized criteria in producing an effective budget policy document that also serves as a financial plan, an operations guide, and a communications device. This includes continuing to improve the Annual Budget Development process by implementing processes and schedules to be more effective and user friendly. This also involves continuing to improve Quarterly Report update for all Capital Improvement Projects. |
| 5.3.04 | Municipal Court-Regional Collaboration Best Practices | Municipal Court | Ongoing | Program | Program | Program | Municipal Court will continue to host and participate in Regional meetings with municipal courts throughout Hidalgo County on best practices and procedures. |
| 5.3.05 | Use social media to improve marketing and promotion of Parks department, functions and events. | Parks & Recreation | Ongoing | Program | Program | Program | Social media use (Facebook, Twitter, Instagram & constant contact) to promote programs, events, functions and department accomplishments. |
| 5.3.06 | Use GPS/ GIS technology to track and inventory assets in the field | Public Works (Admin.) | Ongoing | Program | Program | Program | Identify all service points (residential & commercial accounts) geographically to optimize collection routes and reduce fuel consumption. |
| 5.3.07 | Measurement Program-National Procurement Institute Standards for Procurement | Purchasing | Ongoing | Program | Program | Program | Purchasing Department will continue to exceed the National Procurement Institute’s standardized criteria in Innovation, Professionalism, E-Procurement, Productivity, and Leadership in procurement. |
| 5.3.08 | Professional Services | City Manager | N/A | N/A | \$358,200 | \$300,000 | Consulting Fees for Legislative Consultants in Washington D.C., and Austin, Texas. |

Strategic Business Plan

Goal 6: Enhance McAllen’s infrastructure network.

Goal#6 Infrastructure has for decades been a key asset of the City of McAllen. In the 2022 Citizen Survey, citizens’ strongest recommendations for increased focus were related to traffic congestion, drainage projects, and condition of streets. Substantial investments in the infrastructure network include McAllen International Airport, McAllen-Hidalgo International Bridge and Anzalduas International Bridge, Drainage, Roadways, and Water & Sewer services projects. A strong focus has been placed on these projects with the outsourcing of numerous projects to several engineering firms so that work can be done concurrently.

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--|---|---|--|--------------------|--------------------|-----------------|--|
| Strategy 6.1: Provide state of the art service-delivery assets. | | | | | | | |
| 6.1.01 | Continually improve Convention Center | Convention Center | Ongoing | Program | Program | Program | Maintain building so that it continues to be state of the art facility. |
| 6.1.02 | Continually improve transit facilities | Metro | Ongoing | Program | Program | Program | New north Hub to have wash / repair buildings and refueling station. |
| 6.1.03 | Continually improve Public Works, Composting large trucks, equipment & facilities | Public Works | Ongoing | Program | Program | Program | Continually maintain the highest standards for large vehicles/equipment for refuse, recycling and brush collection. Continually improve Public Works facilities. |
| 6.1.04 | Replace Wifi at City Owned Facilities | Information Technology | October | 4-year Program | 4-year Program | 4-year Program | Information Technology Department will replace Wi-Fi at all City owned buildings. This is a 4-year program with year 1 being FY(2023-2024) replacing Wifi at McAllen Convention Center. |
| 6.1.05 | Replace Badge Access Controls at City Owned Buildings | Information Technology | October | 4-year Program | 4-year Program | 4-year Program | Information Technology Department will replace Badge Access controls at City Owned Buildings starting with Convention Center, Quinta Mazatlan, and City Hall. |
| 6.1.06 | Terminal Improvements | Department of Aviation | October 2024-December 2025 (Design Phase); Complete Construction by December 2028. | \$178,302,778 | \$0 | \$8,302,778 | Airport-Improvements to adequately size the existing terminal. Project includes a Federal Grant for Community Development. |
| 6.1.07 | Expansion of Anzalduas Bridge for Commercial Traffic | Anzalduas Bridge, Bridge Board, City Commission | Multi-year | \$90,224,136 | \$25,000,000 | \$61,383,586 | Anzalduas Bridge-Land Port of Entry-International Trade between Mexico and U.S.A. with expansion to facilitate commercial traffic. Project involves \$63M Loan from North American Development Bank, \$25M Grant from U.S. Department of Transportation, \$21.7M from Texas Department of Transportation, and City funding |
| 6.1.08 | General Aviation Infrastructure Improvements | Department of Aviation | December | \$11,286,000 | \$0 | \$971,000 | Airport-Improvements for expanded General Aviation development at the Airport. |
| 6.1.09 | Airport-Terminal Passenger Boarding Bridges #1& 3 | Department of Aviation | October 2022-December 2025 | \$8,455,363 | \$17,721 | \$3,702,343 | Airport-Improvements to existing passenger boarding bridges for increase efficiency and reliability of wait times for customer travel experience. Two existing bridges that are past their useful life will be replaced. |

Strategic Business Plan

Goal 6: Enhance McAllen’s infrastructure network. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|--|---|----------------------------|--------------------|--------------------|-----------------|--|
| 6.1.10 | Anzalduas Bridge-South Bound Phase I City Property | Anzalduas Bridge, Bridge Board, City Commission | October | \$8,250,000 | \$0 | \$1,250,000 | Anzalduas Bridge-Add additional three South Bound lanes. |
| 6.1.11 | Airport Rescue & Fire Fighting (ARFF) Station | Department of Aviation | January | \$7,070,000 | \$0 | \$650,000 | Airport-Replacement of the existing Airport Rescue & Fire Fighting station that has been a dual City/Airport station and now be a dedicated station. Design phase FY(2024-2025). |
| 6.1.12 | General Aviation Federal Inspection Station | Department of Aviation | October | \$5,250,000 | \$0 | \$500,000 | Airport-Improvements to relocate the existing General Aviation Federal Inspection Station. Design phase FY(2024-2025). |
| 6.1.13 | Metro McAllen Transit -(North HUB) Quinta Park and Ride | Engineering | October | \$5,168,875 | \$800,000 | \$3,800,000 | 4600 North 23rd Street-North Transfer HUB Construction-Park and Ride for Quinta Mazatlán. |
| 6.1.14 | Anzalduas Cargo Design & Engineering Professional Services | Anzalduas Bridge, Bridge Board, City Commission | October | \$3,358,092 | \$450,000 | \$2,249,081 | Project is an additional phase of build-out for the Anzalduas - US Land Port of Entry in support of inbound and outbound commercial inspection. TXDOT requested a Value Engineering (VE) Study. The estimated cost for the VE study is \$50,000 with professional engineering services included. |
| 6.1.15 | Airport-Terminal HVAC & Lighting Efficiency Improvements | Department of Aviation | April | \$2,885,301 | \$1,000,000 | \$1,885,301 | Airport- Improvements to HVAC and Lighting components that are past their useful life. |
| 6.1.16 | Airport-General Aviation Land Acquisition | Department of Aviation | March | \$2,862,907 | \$26,735 | \$2,820,588 | Airport- This will fund land acquisition for expanded General Aviation development at the Airport. |
| 6.1.17 | Airport-Terminal Tiled Roof Replacement | Department of Aviation | October | \$2,457,793 | \$974,287 | \$350,423 | Airport-Improvements to replace the tile portion of the roof and underlayment. Includes various skylight windows to be replaced. |
| 6.1.18 | Convention Center-Storage Building | Convention Center | October | \$2,280,000 | \$89,304 | \$2,190,696 | McAllen Convention Center-Design and construction of a 16,000 square foot storage facility. |
| 6.1.19 | Terminal Passenger Boarding Bridge Improvements | Department of Aviation | October 2023-December 2025 | \$2,122,500 | \$0 | \$2,122,500 | Airport-Improvements to existing passenger boarding bridges for increase efficiency and reliability of wait times for customer travel experience. Two existing bridges that are past their useful life will be replaced. |

Strategic Business Plan

Goal 6: Enhance McAllen’s infrastructure network. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|---|---|-------------------------|--------------------|--------------------|-----------------|--|
| 6.1.20 | Convention Center-Variou s Improvements | Convention Center | October | \$1,178,690 | \$0 | \$1,178,690 | McAllen Convention Center-Variou s improvements including: EPOXY floor replacement, install LED Video Wall, Exhibit Hall drape system, Air Wall track system for Exhibit Hall, Seat Wall repairs-concrete reconstruction, sidewalk repairs, main entrance irrigation system improvements, exterior lighted bollards replacement on circle drive, installation of Perimeter Gates-Phase I, replacement of lights, parking lot lights, stone columns for perimeter fence, and water fountain tile replacement. |
| 6.1.21 | Hidalgo Bridge-Building B Canopy Soffit | Hidalgo Bridge | October | \$1,240,000 | \$0 | \$1,160,000 | Hidalgo Bridge Upgrades-Building B Canopy Soffit-New metal soffit to be installed under existing canopy. This will replace the bird netting system that is existing with existing lights to remain. |
| 6.1.22 | Hidalgo Bridge-Administration Remodel | Hidalgo Bridge | October | \$1,030,000 | \$0 | \$1,030,000 | Hidalgo Bridge-Remodel of Administration Building. |
| 6.1.23 | Hidalgo Bridge-Building C Parking Lot Resurfacing | Hidalgo Bridge | October | \$657,755 | \$0 | \$657,755 | Hidalgo Bridge-Building C Parking Lot Resurfacing |
| 6.1.24 | Parking Equipment Replacement | Department of Aviation | October | \$650,000 | \$0 | \$650,000 | Airport-Replacement of the existing parking equipment. |
| 6.1.25 | Airport-Terminal Elevator Rehabilitation | Department of Aviation | October 2024-April 2025 | \$635,000 | \$0 | \$635,000 | Airport- Improvements to rehabilitate 3 elevators that have surpassed their useful life and provide better efficiency and reliability to handicap accessible routes. |
| 6.1.26 | Airport-Terminal Amenity | Department of Aviation | Ongoing | Recurring | \$62,000 | \$500,000 | Airport-Terminal amenity for the traveling customer satisfaction in the airport terminal. |
| 6.1.27 | Hidalgo Bridge-Building A - Restroom Addition | Hidalgo Bridge | October | \$461,565 | \$0 | \$417,500 | Hidalgo Bridge Upgrades-End of Bridge Street, Hidalgo TX. Hidalgo Bridge Building A Restroom renovation. |
| 6.1.28 | Hidalgo Bridge-Building C - Restroom Addition | Hidalgo Bridge | October | \$400,000 | \$0 | \$400,000 | Hidalgo Bridge Upgrades-End of Bridge Street, Hidalgo TX. Hidalgo Bridge Building C Restroom renovation. |
| 6.1.29 | Hidalgo Bridge-Maintenance Building Expansion | Hidalgo Bridge | October | \$330,000 | \$0 | \$330,000 | Hidalgo Bridge-Maintenance building expansion 1,500 square feet. |
| 6.1.30 | Anzalduas Bridge-Additional Northbound Toll Booth | Anzalduas Bridge, Bridge Board, City Commission | October | \$327,000 | \$0 | \$327,000 | Anzalduas Bridge-Installation of an additional truck toll booth. This additional 7th booth is available for use by U.S. Customs and Border Protection. |

Strategic Business Plan

Goal 6: Enhance McAllen’s infrastructure network. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|--|---|------------|--------------------|--------------------|-----------------|--|
| 6.1.31 | Anzalduas Bridge-Southbound Toll Booth Truck Lane | Anzalduas Bridge, Bridge Board, City Commission | October | \$252,571 | \$7,571 | \$245,000 | Anzalduas Bridge- One additional truck southbound Toll Booth, now 2 Booths, at the Anzalduas International Bridge Southbound Inspection Canopy. |
| 6.1.32 | Hidalgo Bridge-Fence Restoration Project | Hidalgo Bridge | October | \$238,195 | \$27,145 | \$149,095 | Hidalgo Bridge Upgrades-End of Bridge Street, Hidalgo TX. Restoration of existing wrought iron fencing site wide. |
| 6.1.33 | Hidalgo Bridge-Office Building upgrades | Hidalgo Bridge | October | \$211,540 | \$20,000 | \$70,000 | Hidalgo Bridge Upgrades-End of Bridge Street, Hidalgo TX. Office Building upgrades. |
| 6.1.34 | Airport-Terminal Carpet Replacement | Department of Aviation | October | \$200,000 | \$0 | \$200,000 | Airport-This will fund improvements to replace carpet terminal-wide. |
| 6.1.35 | Downtown Improvements | Engineering | Recurring | On-going | \$0 | \$200,000 | Downtown McAllen-Various infrastructure and traffic improvements in the downtown area including wayfinding signs, restriping, replace broken curb and gutters, and stop flooding at intersections. |
| 6.1.36 | Hidalgo Bridge-Building Canopy Fans | Hidalgo Bridge | October | \$185,392 | \$0 | \$95,000 | Hidalgo Bridge Upgrades- End of Bridge Street, Hidalgo TX. Project scope is to provide new industrial fans to keep building "B" cool during the hot summers. |
| 6.1.37 | Hidalgo Bridge-Pedestrian Canopy | Hidalgo Bridge | October | \$177,876 | \$34,237 | \$85,403 | Hidalgo Bridge Upgrades-End of Bridge Street, Hidalgo TX. Refinishing of existing concrete canopy on the southbound lane. |
| 6.1.38 | Hidalgo Bridge-South Bound Restroom Repurpose Office | Hidalgo Bridge | October | \$175,000 | \$0 | \$175,000 | Hidalgo Bridge-South Bound Restroom Repurpose Office |
| 6.1.39 | Anzalduas Bridge-Computer & Equipment Upgrades | Anzalduas Bridge, Bridge Board, City Commission | October | \$118,598 | \$23,000 | \$40,000 | Anzalduas Bridge-Funds to provide new security cameras and equipment to facility. |
| 6.1.40 | Hidalgo Bridge-I.T. Storage & Network Equipment | Hidalgo Bridge | October | \$99,860 | \$15,307 | \$40,000 | Hidalgo Bridge Upgrades-New cameras and equipment for bridge facilities. |
| 6.1.41 | Anzalduas Bridge-Canopy | Anzalduas Bridge, Bridge Board, City Commission | October | \$89,210 | \$10,000 | \$79,210 | Anzalduas Bridge-Anzalduas Bridge Canopy, existing Canopy of 4,715 Square Feet. New metal soffit to be installed under existing canopy. |
| 6.1.42 | Anzalduas Bridge-Facility Upgrades | Anzalduas Bridge, Bridge Board, City Commission | Recurring | Recurring | \$35,000 | \$50,000 | Anzalduas Bridge Facility Upgrades-Replace A/C unit and other items. |
| 6.1.43 | Storage - All Other Departments | Various Departments | Ongoing | Ongoing | \$41,243 | \$42,000 | Storage - All Other Departments |
| 6.1.44 | Airport-Professional Services | Department of Aviation | Program | Recurring | \$9,507 | \$40,000 | Airport-Professional Services for Passenger Facility Charge (PFC) Applications. |

Strategic Business Plan

Goal 6: Enhance McAllen’s infrastructure network. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|-----|--|---------------------|--------------------------|-------------------------------|--------------------|-----------------|---|
| 6.1 | North Bound Pedestrian Expansion & Building A re-roof | Hidalgo Bridge | Completed-September 2024 | \$1,560,727 | n/a | \$0 | Hidalgo Bridge Upgrades-End of Bridge Street in Hidalgo, Texas. Renovation of existing pedestrian inspection booths and installing additional inspection booths. Thermal plastic roof removed from Building A and replaced with Flex System. Completed September 2024. |
| 6.1 | City Hall Building-Departments Area Remodel & Front Canopy Upgrades | Engineering | Completed-September 2024 | \$561,859 | n/a | \$0 | 1300 West Houston Avenue-Remodeled and reconfigured Finance and Budget Departments. Also provided facelift to front canopy and walkway lighting at City Hall. Completed-September 2024. |
| 6.1 | North Transfer HUB, Administrative Office & Bus Maintenance Facility | Metro | Completed-March 2024 | No Local funds were utilized. | n/a | \$0 | 4600 North 23rd Street-This includes an administration and storage building, employee and visitor parking, public parking spaces, bus parking, bus berths, wash and fuel islands, and maintenance bays. Funding included \$7.8M in Federal Transit Administration and Texas Department of Transportation Development Credits. No Local funds were utilized. Completed-March 2024. |

Strategy 6.2: Maintain excellent roadways; improve mobility.

| | | | | | | | |
|--------|--------------------------------|-------|---------|---------|---------|---------|--|
| 6.2.01 | Metro McAllen Transit Services | Metro | Ongoing | Program | Program | Program | Metro McAllen will continue to expand public transit, infrastructure, and services; this also includes building brand awareness and market services to increase ridership. Currently in service expansion phase that involves adding more buses to service reducing service time to 30 minutes from 1 hour. This also involves a Bus Transit Oriented Development Study that will explore Bus Rapid Transit (precursor to Rail) and Transit Oriented Development which involves planning mixed used developments around bus service, made possible through Federal Transit Administration Funding Competitive Grants for \$1M. |
|--------|--------------------------------|-------|---------|---------|---------|---------|--|

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|---|-----------------------------|-----------------|--------------------|--------------------|-----------------|---|
| 6.2.02 | Shary Road from SH 107 to 9 Mile | Engineering | October | \$18,600,000 | \$0 | \$798,154 | Shary Road from SH 107 to 9 Mile-Plans, specifications, and estimate participation with Hidalgo County Pct. 3. Project will include Right of Way acquisition and add paving/drainage improvements to Shary Road. This includes \$13M Total Construction Cost with Design Cost \$5.6M and City of McAllen Max contribution of \$3,366,293. |
| 6.2.03 | Nolana Avenue from 23rd to Ware Road | Engineering | Phase I-October | \$13,390,474 | \$0 | \$686,000 | Widening of Nolana Avenue from 4 lanes to 6 lanes with controlled left turn movements. Proposed construction includes development of a 7 lane, urban curb and gutter roadway with medians and sidewalks. Project listed in the Statewide Transportation Improvement Program (STIP). Phase I is funded by Street Bond Fund. Total Cost of \$13,390,474 with \$12,334,941 for construction and \$1,055,533 in design. |
| 6.2.04 | 33rd Street Extension From Oxford Avenue to Auburn Avenue | Engineering | October | \$7,991,455 | \$397,868 | \$190,247 | Design ROW-33rd Street from Oxford Avenue to Auburn Avenue-Roadway paving and drainage improvements to extend 33rd Street from Oxford Avenue to Auburn Avenue. Proposed construction includes development of a 4 lane, urban roadway within 80-feet of right of way along a length of approximately 0.75 mile. |
| 6.2.05 | 17 1/2 from 29th Street to Ware Road | Engineering; Hidalgo County | October | \$5,000,000 | \$0 | \$235,000 | Collaborative Project with Hidalgo County-Improve East/West Mobility- 17 1/2 Road from 29th Street to Ware Road-Project will add paving and drainage improvements to realign 17 1/2 road From 29th Street to Ware Road. Proposed construction includes development of a 5 lane, urban roadway within 100-feet of right of way. |
| 6.2.06 | Alleys | Engineering | Ongoing | \$3,600,000 | \$230,000 | \$3,030,000 | Alley -Maintenance, Replace, Repair existing alleys based on Assessment Criteria Rankings for 38 alley segments. This involves converting caliche to paved (asphalt) throughout City of McAllen. |
| 6.2.07 | Airport-Runway 14-32 Rehabilitation | Department of Aviation | December | \$3,101,000 | \$0 | \$3,101,000 | Airport- This project will ensure continued safety by rehabilitation of Runway 14-32 pavement. Pending Federal Funding. |

Strategic Business Plan

Goal 6: Enhance McAllen’s infrastructure network. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|---|---------------------|------------|--------------------|--------------------|-----------------|---|
| 6.2.08 | Taylor Road - 2 Mile to 4 Mile | Engineering | October | \$2,223,147 | \$133,804 | \$1,958,363 | Design Phase-Taylor Road from 4 Mile Line to 2 Mile Line- Roadway paving and drainage improvements to widen existing from 4 Mile to 2 Mile. Proposed construction includes development of a 4 lane, urban roadway within 80-feet of right-of-way along a length of approximately one mile. This includes right of way acquisition. |
| 6.2.09 | Bentsen Road Widening-Buddy Owens to 5 Mile -Right of Way | Engineering | October | \$1,750,000 | \$0 | \$900,000 | Right of way acquisition- Roadway paving and drainage improvements to widen existing Bentsen Road from FM 676 (5 Mile Line) to Buddy Owens (3 Mile Line). Proposed construction includes development of a 5 lane, urban roadway within 100-feet of right-of-way along a length of approximately 2.0 miles. |
| 6.2.10 | Bentsen Road Widening-Buddy Owens to 5 Mile -Design Phase | Engineering | October | \$1,556,935 | \$45,000 | \$1,350,000 | Design Phase-Bentsen Road from 5 mile line to Buddy Owens (3 mile line)-Roadway paving and drainage improvements to widen existing Bentsen Road from Buddy Owens (3 Mile Line) to 5 Mile Line. Proposed construction includes development of a 5 lane, urban roadway within 100-feet of right of way along a length of approximately 2.0 miles. |
| 6.2.11 | 2nd Street Extension With Roundabout at Wisconsin Avenue | Engineering | October | \$900,000 | \$0 | \$250,000 | Design-Roadway paving and drainage improvements to extend 2nd Street from The McAllen Lateral Drainage Ditch (North of Wisconsin Avenue) to Trenton Road. Proposed construction includes development of a 3 lane with shoulders, urban roadway within 80-feet of right of way along a length of approximately 0.75 mile. |
| 6.2.12 | 33rd Street - Right of Way | Engineering | October | \$817,000 | \$52,000 | \$765,000 | Purchase of ROW for 33rd Street-Proposed construction includes development of a 3 lane with shoulders, urban roadway within 80-feet of right of way along a length of approximately 0.75 mile. |
| 6.2.13 | Asphalt Crack Sealing | Engineering | October | \$749,850 | \$250,000 | \$250,000 | Various locations-Project is for the sealing of cracks in existing asphalt streets to slow the pavement deterioration and extend life of street. This will also include Hike & Bike trails maintenance. |

Strategic Business Plan

Goal 6: Enhance McAllen’s infrastructure network. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|---|------------------------|----------------------------|--------------------|--------------------|-----------------|---|
| 6.2.14 | Terminal Expansion Feasibility Study | Department of Aviation | December 2023-January 2025 | \$500,000 | \$349,670 | \$150,330 | Airport-Feasibility Study to provide the data and statistics for study of an expansion to the existing terminal. |
| 6.2.15 | Airport-Parallel Runway Feasibility Study | Department of Aviation | December | \$500,000 | \$0 | \$500,000 | Airport-Feasibility Study to provide the data and statistics for justifying a parallel runway to the airfield. This will help provide redundancy for potential congestion. |
| 6.2.16 | Subdivision Paving | Engineering | Program | Recurring | \$350,000 | \$350,000 | Various locations-Allows City to participate with roadway improvements constructed during the subdivision process. Proposed funding to assist Developers with City participation with paving improvements along major roadways. |
| 6.2.17 | Street Repaving | Engineering | Program | Recurring | \$250,000 | \$250,000 | Street Repaving Program |
| 6.2.18 | Airport-Pavement Management Program | Department of Aviation | October 2022-December 2024 | \$244,371 | \$35,355 | \$204,645 | Airport-Address requirements set forth by Federal Aviation Administration; Airport Pavement Management Program to be used to make cost-effective decisions about airport pavement maintenance and rehabilitation. Need Plan every 3 years for compliance. |
| 6.2.19 | Roadway Safety Improvements | Engineering | Program | Recurring | \$190,000 | \$200,000 | Improvements at intersections that have experienced an increase in congestion due to the lack of left turn or right turn lanes. Adding a right turn or left turn lane will improve travel times and level of service at signalized intersections. |
| 6.2.20 | Pavement Markings | Engineering | Program | Recurring | \$120,000 | \$200,000 | Project to maintain pavement markings on major corridors throughout the City. |
| 6.2.21 | Airport-Runway Incursion Study Mitigation(RIM)-HS1 Environmental and Design | Department of Aviation | November | \$130,000 | \$18,659 | \$111,341 | Airport-Address and mitigate on-going safety and operational issues associated with Runway 14 hold position. The proposed improvements will assist in increasing the safety for all pilots utilizing Runway 14 at McAllen International Airport. |
| 6.2.22 | Loop Cutting Project By Corridors | Engineering | Program | Recurring | \$120,000 | \$120,000 | Maintenance for loop detection systems at all City of McAllen intersections for new signals, existing signals, and replacement of faulty detection systems at any signals reported through the 311 App. |
| 6.2.23 | Airport-Crack Sealing Machine | Department of Aviation | One-Time Purchase | \$75,000 | \$0 | \$75,000 | Airport-Purchase Crack Sealing Machine to maintain airport airfield pavement. |

Strategic Business Plan

Goal 6: Enhance McAllen’s infrastructure network. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--|--|---------------------------|--------------------------|--------------------|--------------------|-----------------|---|
| 6.2.24 | Traffic Sign Upgrades | Engineering | Program | Recurring | \$50,000 | \$50,000 | Purchase of aluminum blades to replace signs that do not meet State requirements for reflectivity. Project involves studying the entire City limits. |
| 6.2.25 | Airport General Aviation Master Business Plan | Department of Aviation | October | \$50,000 | \$0 | \$50,000 | Airport-Master Plan will provide the data and statistics for study of additional development in the General Aviation sector of the Airport. |
| 6.2 | Daffodil-Taylor Road to Ware Road | Engineering | Completed-September 2024 | \$6,668,636 | n/a | \$0 | Roadway paving and drainage improvements that widen existing Daffodil Avenue from Taylor Road to Ware Road (FM 2220). Construction includes development of a 4 lane, urban roadway within 80-feet of right of way along a length of approximately one mile. Completed September 2024. |
| 6.2 | Dove-41st Street to Bentsen Road | Engineering | Completed-September 2024 | \$4,670,528 | n/a | \$0 | Roadway paving and drainage improvements to complete east/west Dove Avenue corridor from Bentsen Road to 41st Street. Construction includes development of a four lane, urban roadway within 70-feet of right of way, including the construction of a bridge class culvert crossing along the Mission/McAllen Lateral and a siphon crossing along the Hidalgo County Irrigation District Number 1 main canal. Completed September 2024. |
| 6.2 | Bicentennial Noise Wall Repairs Project | Engineering | Completed-September 2024 | \$190,079 | n/a | \$0 | Repairs for Noise Wall on Bicentennial Boulevard. Completed September 2024. |
| Strategy 6.3: Provide excellent storm water management. | | | | | | | |
| 6.3.01 | Storm sewer Infrastructure Maintenance/ Installation | Public Works | Ongoing | Program | Program | Program | Small/medium scale repair of existing, deteriorated storm sewer infrastructure; in-house storm sewer infrastructure construction projects. |
| 6.3.02 | Storm System Inspection and Flushing | Public Works | Ongoing | Program | Program | Program | Inspect and flush existing storm water infrastructure to ensure proper function and ultimately reduce likelihood of flooding. This is done regularly during Hurricane Season. |
| 6.3.03 | Reprofile main drain ditches (wider/deeper) | Public Works; Engineering | Ongoing | Program | Program | Program | Reprofiling to increase water flow/ reduce flooding. This is done every year as needed City Wide. |
| 6.3.04 | Drainage Channel Maintenance Access Improvements | Public Works; Engineering | Ongoing | Program | Program | Program | Public Works/Engineering-Improve access to existing drainage channels to facilitate maintenance activities necessary for proper channel function. |

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|--|---------------------------|------------------------|--------------------|--------------------|-----------------|---|
| 6.3.05 | Storm Water Management Ordinance-Enforcement | Public Works; Engineering | Ongoing | Program | Program | Program | Adopted in McAllen 2019. Now working with neighboring cities which will follow McAllen's Ordinance for regional impact. |
| 6.3.06 | Storm Water Quality Monitoring | Public Works; Engineering | Ongoing | Program | Program | Program | Establish baseline storm water quality (WQ) parameters to monitor watershed health and develop/implement necessary best management practices (BMPs) to reduce potential pollutants. Maintenance annually of 30 miles of drain ditches. |
| 6.3.07 | Storm Water Public Education & Outreach | Public Works | Ongoing | Program | Program | Program | Educate the public about storm water infrastructure and runoff quality to cooperatively ensure storm sewers are kept free of debris and potential pollutants. Annual Permit renewal requires compliance with Texas Commission on Environmental Quality (TCEQ). |
| 6.3.08 | Airport-Runway & Taxiway Safety Improvements | Department of Aviation | Phase 1&2 from January | \$34,534,745 | \$6,224,817 | \$15,478,593 | Airport-This project will address and mitigate on-going safety and operational issues associated with the existing storm water management system at McAllen International Airport. |
| 6.3.09 | El Rancho Roadway & Drainage | Engineering | October | \$10,551,428 | \$0 | \$1,221,000 | El Rancho Road-The project will widen the existing roadway of El Rancho Road from 2nd Street to Jackson Road. The project will widen the existing roadway to four lanes, increasing the capacity of traffic flow. The project will improve drainage flow and drainage structures including widening the existing drainage structure on the intersection of El Rancho Road and 2nd Street. |
| 6.3.10 | McAllen Lateral Channel Improvements | Engineering | October | \$7,118,696 | \$248,000 | \$6,780,766 | McAllen Lateral- Main Street to McColl Road- Excavation and grading of existing drainage channel to improve stormwater conveyance and storage. This includes 2nd Street Culvert/ Pedestrian Tunnel. Drainage Utility Fee Project. |
| 6.3.11 | Northwest Regional Stormwater Detention Facility | Engineering | October | \$2,937,187 | \$549,464 | \$1,282,082 | 29th and Oxford-Excavation of a new regional stormwater detention facility as well as expanding existing channels to improve stormwater conveyance and storage capacity for upstream contributing drainage basins. 2018 Bond Project. |

Strategic Business Plan

Goal 6: Enhance McAllen’s infrastructure network. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|---|---------------------|------------|--------------------|--------------------|-----------------|--|
| 6.3.12 | Balboa Acres Stormwater Infrastructure & Pump Station Improvements | Engineering | October | \$2,102,577 | \$100,000 | \$1,234,340 | Balboa Acres-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. Stormwater lift station to pump floodwater Mission Inlet paid from Drainage Utility Fees. Drainage Utility Fee Project. |
| 6.3.13 | Northeast McAllen/ Edinburg Lateral | Engineering | October | \$2,030,141 | \$169,205 | \$323,809 | NE Lateral - Redbud to Zinnia-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. Drainage Utility Fee Project. |
| 6.3.14 | El Rancho Drainage Improvements | Engineering | October | \$1,628,892 | \$113,892 | \$1,450,000 | El Rancho Area-Storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. Included are three projects: El Rancho Santa Cruz Subdivision Drainage Improvements, Augusta Avenue Drainage Improvements, and final phase of the El Rancho RDF. |
| 6.3.15 | Yuma Avenue Widening From 2nd Street to Jackson Avenue & Right of Way | Engineering | October | \$1,598,727 | \$27,788 | \$1,448,740 | Yuma Avenue from 2nd Street to Jackson Avenue- Roadway paving and drainage improvements to widen existing Yuma Avenue from 2nd Street to Jackson Avenue. Proposed construction includes development of a 4 lane, urban roadway within 80-foot of right-of-way along a length of approximately one mile. Including removing existing bridge crossing at the Hidalgo County Irrigation District Number 2 main canal and replace with a siphon structure. This includes \$500,000 for Right of Way. |
| 6.3.16 | Main (North) Street at Jay Avenue | Engineering | October | \$1,251,022 | \$335,297 | \$915,725 | Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. 2018 Bond Project. |

Strategic Business Plan

Goal 6: Enhance McAllen’s infrastructure network. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|---|---------------------|------------|--------------------|--------------------|-----------------|---|
| 6.3.17 | Torres Acres | Engineering | October | \$1,215,711 | \$0 | \$1,215,711 | Torres Acres, west of Bentsen on south side of 3 Mile-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. Drainage Utility Fee Project. |
| 6.3.18 | South 2nd Street at Byron Nelson | Engineering | October | \$936,000 | \$97,500 | \$838,500 | Byron Nelson, west of 2nd Street-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. 2018 Bond Project. |
| 6.3.19 | Harvey Stormwater Pump Station Upgrades | Engineering | October | \$710,924 | \$25,617 | \$680,307 | Harvey and 2nd-Replacement of existing stormwater pump and backup power. Drainage Utility Fee Project. |
| 6.3.20 | Balboa Lift Station | Engineering | October | \$700,000 | \$205,038 | \$494,962 | Balboa Lift Station-This project focuses on replacing an existing stormwater pump station that serves Balboa Acres and the immediate vicinity. The scope of work consists of replacing existing, single unit pump station with an updated, dual pump configuration. |
| 6.3.21 | Balboa Ditch Sluice Gate Improvements | Engineering | October | \$600,119 | \$2,459 | \$597,660 | Balboa ditch, west of Ware Road, north of Waste Water Treatment Plant-Improvements and Repairs to the Existing sluice gate structure west of Ware Road on the Mission Inlet. Drainage Utility Fee Project. |
| 6.3.22 | La Lomita Stormwater Detention Facility | Engineering | October | \$525,000 | \$0 | \$525,000 | Construction of the first phase of a regional stormwater detention facility serving the immediate area of La Lomita and Sprague Road. |
| 6.3.23 | Northwest Blueline Regrade | Engineering | October | \$449,566 | \$107,780 | \$48,379 | Northwest Blueline from Trenton to Auburn-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. 2018 Bond Project. |

Strategic Business Plan

Goal 6: Enhance McAllen’s infrastructure network. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|---|---------------------|------------|--------------------|--------------------|-----------------|--|
| 6.3.24 | Country Club Terrace Drainage Improvements | Engineering | October | \$391,825 | \$1,065 | \$225,000 | Country Club Terrace-Storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. |
| 6.3.25 | Lindberg Avenue Drainage Improvements | Engineering | October | \$347,700 | \$22,700 | \$300,000 | Lindberg Avenue (South Col. Rowe to South 6th Street)-Project is for Storm Sewer System that is prone to localized shallow flooding, especially during moderate to severe storm events. |
| 6.3.26 | Burns Drive Drainage Improvements | Engineering | October | \$331,750 | \$21,500 | \$289,250 | Burns Drive between Sandy Lane to Kent Lane-Introduce new storm sewer infrastructure to address flooding along Burns Drive between Sandy and Kent Lanes. 2018 Bond Project. |
| 6.3.27 | Dallas Avenue at South 1st Street Drainage Improvements | Engineering | October | \$280,520 | \$20,000 | \$240,000 | Dallas Avenue at South 1st Street-Storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. |
| 6.3.28 | North 4th Street at Tulip Avenue Drainage Improvements | Engineering | October | \$276,279 | \$12,550 | \$256,450 | North 4th Street at Tulip Avenue (rear alley)-Upgrade to existing storm sewer infrastructure to address flooding in alley and rear of properties during moderate to heavy storm events. 2018 Bond Project. |
| 6.3.29 | Gray Subdivision Drainage Outfall Improvements | Engineering | October | \$266,950 | \$15,750 | \$243,200 | Gray Subdivision: North 46th Street at Pecan Boulevard-Upgrade/improve existing storm sewer outfall serving the Gray Subdivision to address flooding during moderate to heavy storm events. 2018 Bond Project. |
| 6.3.30 | South 1st Street at Beaumont Avenue Drainage Improvements | Engineering | October | \$240,623 | \$11,470 | \$222,500 | Beaumont Avenue between South 1st Street and South 2nd Street-Storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. |
| 6.3.31 | Houston Avenue at South 2nd Street Drainage Improvements | Engineering | October | \$235,000 | \$10,000 | \$217,000 | Houston Avenue at South 2nd Street-Upgrade existing storm sewer infrastructure (siphon under irrigation canal) to improve function and efficiency of upstream storm sewer network. 2018 Bond Project. |

Strategic Business Plan

Goal 6: Enhance McAllen’s infrastructure network. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|--|---------------------|--------------------------|--------------------|--------------------|-----------------|--|
| 6.3.32 | Pump Bypass Station 255 | Engineering | October | \$225,000 | \$56,250 | \$168,750 | Along IBWC Levee, east of 23rd Street-Proposed storm sewer infrastructure improvements to address an area with a limited and undersized existing storm sewer system that is prone to localized shallow flooding, especially during moderate to severe storm events. 2018 Bond Project. |
| 6.3.33 | North 11th Street at Shasta Avenue Drainage Improvements | Engineering | October | \$201,600 | \$3,245 | \$185,395 | North 11th Street at Shasta Avenue-Upgrade existing storm sewer infrastructure to address flooding during moderate to heavy storm events. 2018 Bond Project. |
| 6.3.34 | Yucca & 1st Drainage Improvement | Engineering | October | \$130,000 | \$0 | \$130,000 | Surface drainage improvements to ponding issues - Las Villas at Meadowood Subdivision. |
| 6.3.35 | MS4 Stormwater Quality Monitoring Program | Engineering | October | \$107,003 | \$60,000 | \$21,344 | Various Locations-Proposed water monitoring stations at various drainage outfalls. 2018 Bond Project. |
| 6.3 | Northgate Lane Drainage Improvements | Engineering | Completed-February 2024 | \$1,592,408 | n/a | \$0 | Northgate Lane between 2nd Street and 10th Street -Completion of 2018 Bond Project in order address flooding, especially during moderate to severe storm events. Completed February 2024. |
| 6.3 | Mona Avenue Drainage Improvements | Engineering | Completed-May 2024 | \$353,426 | n/a | \$0 | Upgrades to storm sewer infrastructure required to address flooding at the intersection of Mona Avenue at N 23rd Street with improvements to the overall system. Completed May 2024. |
| 6.3 | Engineering Drainage Study | Engineering | Completed-September 2024 | \$336,408 | n/a | \$0 | Drainage Master Plan study to identify future drainage projects. Completed September 2024. |
| 6.3 | Trade Zone Pump Station Improvement | Engineering | Completed-September 2024 | \$245,893 | n/a | \$0 | McAllen Foreign Trade Zone Stormwater Detention Pond-Upgrade of existing stormwater pump station to include pump replacement with new backup power supply. Drainage Utility Fee Project. Completed September 2024. |
| 6.3 | Quince Avenue at North 8th Street | Engineering | Completed-November 2023 | \$202,916 | n/a | \$0 | Quince Avenue at North 8th Street-Storm sewer infrastructure improvements to address flooding, especially during moderate to severe storm events. Completed November 2023. |

Strategic Business Plan

Goal 6: Enhance McAllen’s infrastructure network. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|---|--|---------------------|--------------------------|--------------------|--------------------|-----------------|--|
| 6.3 | East Tamarack Avenue | Engineering | Completed-September 2024 | \$20,626 | n/a | \$0 | East Tamarack Avenue at Drainage ditch-Completion of 2018 Bond Project in order address flooding, especially during moderate to severe storm events. Completed September 2024. |
| Strategy 6.4: Provide high quality water and sewer services. | | | | | | | |
| 6.4.01 | Annual Manhole Rehabilitation | MPU | Recurring | Ongoing | \$450,000 | \$600,000 | Rehabilitation of aging manholes to extend the lifespan of the Wastewater System within the City. |
| 6.4.02 | Sewer Line & Manhole Replace | MPU | Recurring | Ongoing | \$5,018 | \$600,000 | Replacement of aging wastewater lines and manholes to extend the lifespan of the Wastewater System within the City. |
| 6.4.03 | Line Oversizing/ Participation- Wastewater CIP | MPU | Recurring | Ongoing | \$400,000 | \$250,000 | To support development, McAllen Public Utility (MPU) collaborates on offsite utility improvements required during the subdivision process. |
| 6.4.04 | Line Oversizing/ Participation-Water CIP | MPU | Recurring | Ongoing | \$150,000 | \$150,000 | To support development, McAllen Public Utility (MPU) collaborates on offsite utility improvements required during the subdivision process. |
| 6.4.05 | Waterline Extensions | MPU | Recurring | Ongoing | \$50,000 | \$50,000 | MPU is budgeting for small waterline extensions. |
| 6.4.06 | Annual Lift Station Rehabilitation | MPU | Recurring | Ongoing | \$40,000 | \$50,000 | Rehabilitation of wastewater lift station to extend the lifespan of the Wastewater System within the City. |
| 6.4.07 | AMI Project (Automatic Metering Infrastructure) | MPU | Multi-year | \$18,000,000 | \$6,000,000 | \$9,900,000 | Multi-phase Project to replace conventional water meters with advanced metering infrastructure. |
| 6.4.08 | 23rd & Sarah Lift Station Abandonment | MPU | Multi-year | \$8,150,000 | \$680,000 | \$3,310,000 | Installation of 24-Inch wastewater gravity sewer system to abandon 23rd & Sarah Lift Station and extend wastewater collection system. |
| 6.4.09 | N.W. Water Plant Expansion (Brackish Water Desalination Plant)-Initial Phase | MPU | Multi-year | \$4,000,000 | \$0 | \$4,000,000 | This initial Phase involves planning & permitting of a Brackish Water Treatment Facility within existing plant boundaries. Facility will include a well field to deliver and produce over 6 Million Gallons per day of potable water. Future Fiscal Years will include additional funding likely with Texas Water Development Board. |
| 6.4.10 | Lark Avenue Wastewater Improvements | MPU | Multi-year | \$4,300,000 | \$700,000 | \$3,250,000 | Installation of a 24-Inch and 18-Inch wastewater gravity sewer system to abandon Locksley Lift Station and extend wastewater collection system. |

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|---|---------------------|------------|--------------------|--------------------|-----------------|--|
| 6.4.11 | North Bentsen Road Transmission Waterline | MPU | Multi-year | \$3,500,000 | \$40,000 | \$110,000 | Installation of 24-Inch Water Transmission Line along Bentsen Road to provide better water distribution for the northwest section of the water system. |
| 6.4.12 | SWTP Electrical Generator Project | MPU | Multi-year | \$3,378,719 | \$160,000 | \$3,218,719 | Multi year project to provide redundant power to facility funded by Depreciation, CIP and Bond Funds |
| 6.4.13 | Tres Lagos Reclaimed Water Elevated Tower | MPU | Multi-year | \$3,151,203 | \$350,000 | \$2,681,203 | Construction of 0.50 Million Gallon Elevated Reuse Water Tower expected to be completed in Summer 2025. |
| 6.4.14 | North Bentsen Road Wastewater Improvements | MPU | Multi-year | \$2,500,000 | \$100,000 | \$160,000 | Project to improve wastewater collection along Bentsen Road. |
| 6.4.15 | North Waste Water Treatment Plant Electrical & SCADA Programming | MPU | Multi-year | \$2,052,186 | \$241,361 | \$441,361 | SCADA and Electrical improvements for the North Wastewater Treatment Plant (NWWTP) |
| 6.4.16 | Dicker Road Sewer project (Phase I) | MPU | Multi-year | \$1,800,000 | \$200,000 | \$800,000 | Installation of a wastewater system to provide services to the Southern sewer CCN area. |
| 6.4.17 | Taylor Road Utility Adjustments Business 83-Daffodil | MPU | Multi-year | \$1,200,000 | \$25,000 | \$1,200,000 | The City is planning road improvements for Taylor Road, which will also require utility adjustments and improvements. |
| 6.4.18 | Balboa Lift Station Electrical Improvements | MPU | Multi-year | \$1,100,000 | \$0 | \$1,100,000 | A study has been completed that evaluated options for improvements to existing backup power system at the Balboa Lift Station. Construction is anticipated to commence in FY 24/25 |
| 6.4.19 | K-Center Street Sewer | MPU | Multi-year | \$850,000 | \$0 | \$850,000 | \$150,000 for Design-South Segment; \$300,000 for Construction-South Segment; \$400,000 for Construction-North Segment |
| 6.4.20 | Zinnia Lift Station Abandonment | MPU | Multi-year | \$500,000 | \$0 | \$500,000 | Installation of an 8-inch PVC gravity wastewater line to abandon Zinnia Lift Station and extend wastewater collection system. |
| 6.4.21 | SWTP Sludge Dewatering | MPU | Multi-year | \$400,000 | \$0 | \$400,000 | MPU is considering upgrades to existing solids dewatering lagoons |
| 6.4.22 | Northwest Water Tower | MPU | Multi-year | \$250,000 | \$0 | \$250,000 | Planning and Design Phase for a 1.0 MG Elevated Water Tower in North-west McAllen |
| 6.4.23 | South Waste Water Treatment Plant Grit System (Coanda) | MPU | Multi-year | \$220,000 | \$24,500 | \$225,500 | Replacement of existing Coanda Grit Removal System. |
| 6.4.24 | Cedar Water Tower | MPU | Multi-year | \$50,000 | \$0 | \$50,000 | Existing Water Tower may be either de-commissioned or rehabilitated |
| 6.4.25 | Ware Road Utility Adjustments (Mile 5 -SH-107 & Monte Cristo -SH-107) -Design Phase | MPU | Multi-year | \$280,000 | \$0 | \$280,000 | Design necessary utility adjustments in alignment with the proposed TXDOT project. |

Strategic Business Plan

Goal 6: Enhance McAllen’s infrastructure network. (continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|--|---------------------|------------|--------------------|--------------------|-----------------|--|
| 6.4.26 | Jackson Road TxDOT Roadway Improvement-Design Phase | MPU | Multi-year | \$150,000 | \$0 | \$150,000 | The City is planning road improvements for Jackson Road, which will also require utility adjustments and improvements. |
| 6.4.27 | Shary Road Widening-Design | MPU | Multi-year | \$150,000 | \$0 | \$50,000 | TxDOT Widening Project necessitates sewer utility adjustments; Should be completed in FY 24/25 |
| 6.4.28 | Boeye Reservoir Bypass Line-Design Phase | MPU | Multi-year | \$120,000 | \$0 | \$120,000 | Feasibility and potentially design of an emergency by-pass line is being considered |
| 6.4.29 | Taylor Road Widening-Design | MPU | Multi-year | \$120,000 | \$0 | \$20,000 | The City is planning road improvements for Taylor Road, which will also require utility adjustments and improvements. |
| 6.4.30 | Yuma Road Utility Adjustments-Design | MPU | Multi-year | \$100,000 | \$0 | \$100,000 | The City is planning road improvements for Yuma Ave., which will also require utility adjustments and improvements. |
| 6.4.31 | El Rancho Utility Adjustments-Design | MPU | Multi-year | \$75,000 | \$0 | \$75,000 | The City is planning road improvements for El Rancho Road, which will also require utility adjustments and improvements. |
| 6.4.32 | Nolana Road Off-system Local Let 23rd-Ware Road -Design Phase | MPU | Multi-year | \$75,000 | \$0 | \$75,000 | The City is planning road improvements for Nolana Ave, which will also require utility adjustments and improvements. |
| 6.4.33 | Yuma Roadway Improvement-Waterline Participation-Design Phase | MPU | Multi-year | \$60,000 | \$0 | \$60,000 | The City is planning road improvements for Yuma Ave., which will also require utility adjustments and improvements. |
| 6.4.34 | Nolana Road Widening-Design | MPU | Multi-year | \$50,000 | \$0 | \$50,000 | The City is planning road improvements for Nolana Ave, which will also require utility adjustments and improvements. |
| 6.4.35 | El Rancho Roadway Improvement-Waterline Participation-Design Phase | MPU | Multi-year | \$50,000 | \$0 | \$50,000 | The City is planning road improvements for El Rancho Road, which will also require utility adjustments and improvements. |

Strategic Business Plan

Goal 7: Improve Workforce Preparedness

Goal#7 seeks to increase opportunity and improve the economic futures of those who choose to live and work in McAllen. The creation of UTRGV, its Medical School, Texas A&M branch campus, and the expansion of South Texas College all serve to expand on more career opportunities and have had a noticeable impact on area incomes. Strong growth of the local medical industry has supported the workforce to pursue new, well-paying medical careers in the area. Together with affordable transportation, these will have a pronounced impact on workforce preparedness and will continue to increase average household incomes in the city.

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--|---|---------------------|------------------------|------------------------|--------------------|-----------------|--|
| Strategy 7.1: Expand educational opportunity in the Region. | | | | | | | |
| 7.1.01 | Continue to work to enhance variety of higher education opportunities, enhancing region's skilled labor pool. | MEDC | Ongoing | Program | Program | Program | Demographics indicate substantial opportunities in the region, plus a need for higher educated workforce. For example, STC providing training programs in Automotive, Robotics, and Electronics to supply skilled workforce to manufacturing industry. |
| 7.1.02 | Metro McAllen-Affordable Higher Education Student Transportation | Metro | Ongoing | Program | Program | Program | Metro McAllen will continue to provide affordable, reliable, environmentally friendly transportation options in order to ensure college students are able to arrive on various campuses. |
| 7.1.03 | UTRGV Medical School | City Commission | Conditional Commitment | Conditional Commitment | \$1,000,000 | \$1,000,000 | Development of UT Health RGV Cancer and Surgery Center at Pecan between Jackson & McColl Roads. This will be a world class center aimed at providing comprehensive cancer and surgical services that will train physicians and research scientists. Part of Business District Improvements with Development Corporation. |
| 7.1.04 | South Texas College-Nursing and Allied Health Program | City Commission | Ongoing | Program | \$500,000 | \$500,000 | The South Texas College Division of Nursing and Allied Health is a division for the education of health care professionals. This will help with local workforce development in the healthcare industry. |
| 7.1.05 | South Texas College-Institute for Advanced Manufacturing(IAM) Training | City Commission | Ongoing | Program | \$450,000 | \$450,000 | Help develop environment to encourage high school graduates to stay in area for industry training and economic development. This is funding for Institute for Advanced Manufacturing(IAM) Training program for logistics, cold storage, and manufacturing related industries. |
| Strategy 7.2: Improve community development in order to reduce barriers to citizen success. | | | | | | | |
| 7.2.01 | Community Development Program | Grant | Ongoing | Program | Program | Program | Community Development Program administers Federal funding for Community Development Block Grant Program, Home Investment Partnerships Program, Emergency Solutions Grant (Homeless Services), HOME-ARP (HUD-Funded), and recent CDBG –CV funding. |

Strategic Business Plan

Goal 7: Improve Workforce Preparedness (Continued)

| No. | Objective | Department / Agency | Time- line | Total Project Cost | Estimated FY 23-24 | Budget FY 24-25 | Status - Rationale |
|--------|--|---------------------|------------|--------------------|--------------------|-----------------|--|
| 7.2.02 | VIDA funded to assist in workforce development | City Commission | Ongoing | Program | \$500,000 | \$600,000 | Motivated low-income and low-skilled adults receive comprehensive services: career counseling, intensive case management, tuition, books, and emergency assistance to ensure high College graduation rates and to successfully join skilled workforce. |
| 7.2.03 | Health Clinic Facility- El Milagro | City Commission | Ongoing | Program | \$280,000 | \$280,000 | El Milagro Clinic provides access to affordable primary, disease prevention and behavioral health services to the low-income population of the RGV. Programs funded by Development Corporation as part of the original mission (per ballot 1997). |
| 7.2.04 | LIFT: Funding for Small Business & Startups | City Commission | Ongoing | Program | \$200,000 | \$200,000 | Non-profit is a funding source for small businesses and start-ups which do not have access to traditional financing. Grants available for 0% interest loans and consultations to small business owners and entrepreneurs in McAllen. |
| 7.2.05 | Christian's Manor | City Commission | New | Program | \$0 | \$170,000 | Agency provides multi-family transitional housing units with beneficiaries encouraged to pursue higher education opportunities. |
| 7.2.06 | Affordable Homes of South Texas, Inc. (AHSTI) | City Commission | Ongoing | Program | \$147,625 | \$147,625 | Agency provides Home Repair, Renewal, and New Home Construction services to first time home owners, elderly, and low to moderate income residents of McAllen. |
| 7.2.07 | Comfort House | City Commission | Ongoing | Program | \$130,000 | \$130,000 | Funding is for palliative hospice center in the city. |
| 7.2.08 | Women Together- Mujeres Unidas | City Commission | Annual | Varies | \$15,000 | \$15,000 | Non-profit agency provides emergency shelter, transitional housing, and supportive services programs for victims of domestic violence and sexual assault. |

City of McAllen's Location in Relation to the State of Texas

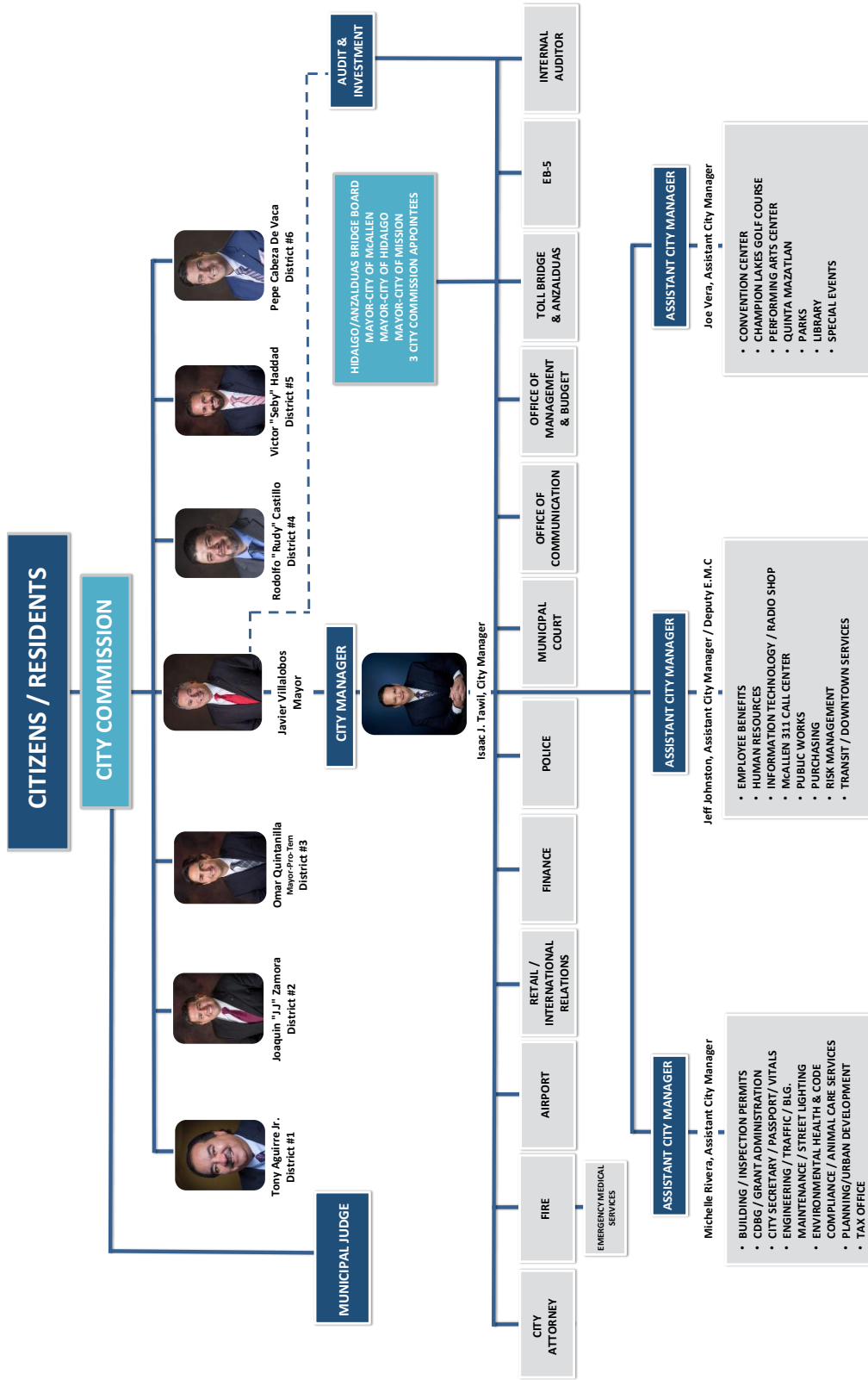


The City of McAllen lies in the southern region of the State in an area referred to as "The Rio Grande Valley". It is the largest City of the County of Hidalgo. The City was incorporated on February 20, 1911, and its Charter was adopted on January 31, 1927. Its form of government is Home Rule, i.e., Mayor/Commission-City Manager.

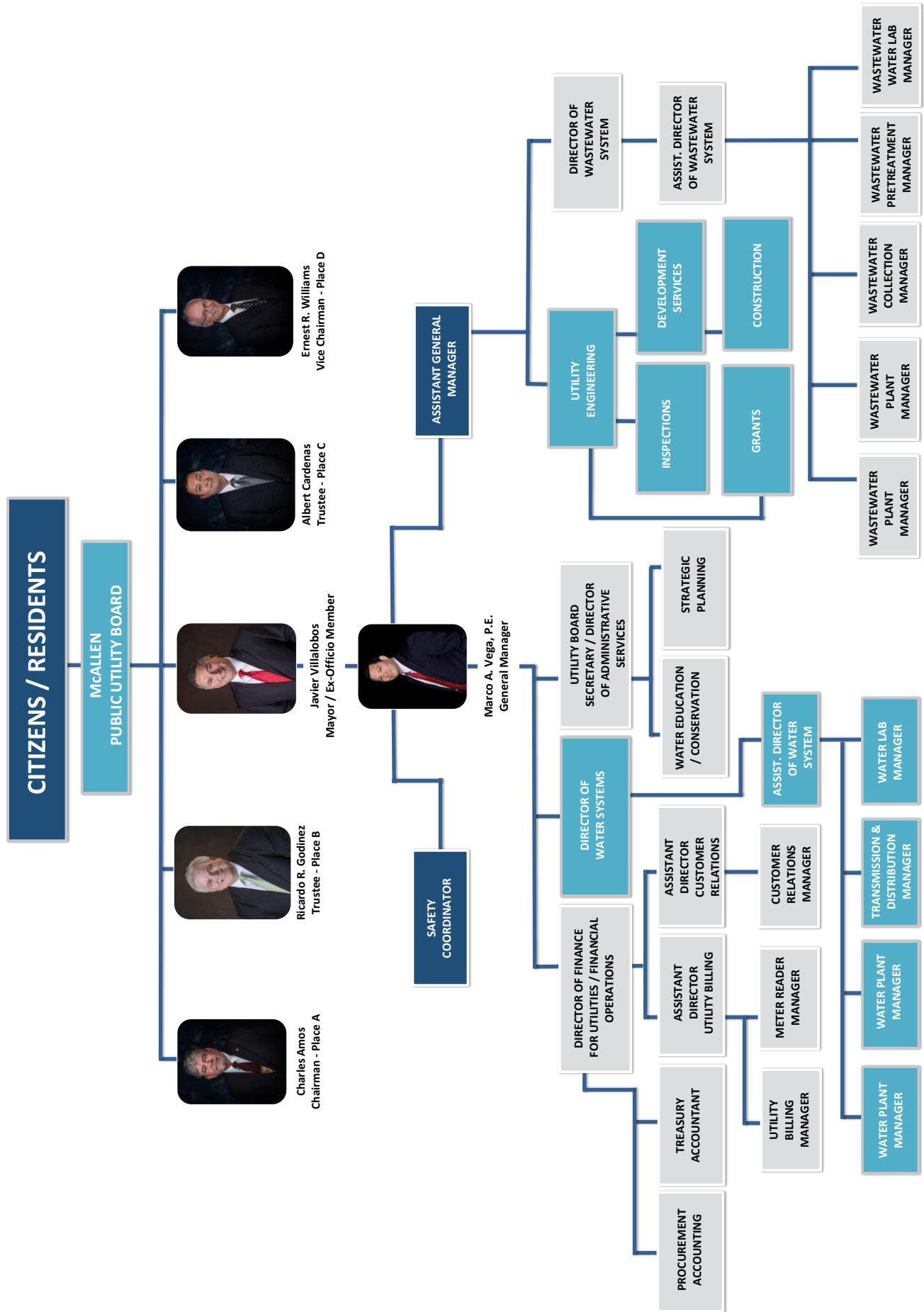
Estimated Distance to other Texas Cities:

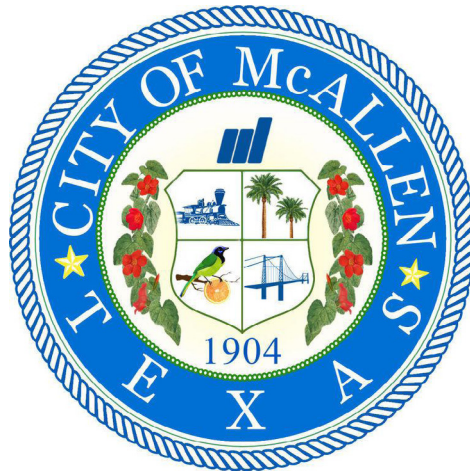
| | Miles |
|------------------|-------|
| San Antonio..... | 230 |
| Austin..... | 300 |
| Houston..... | 340 |
| Dallas..... | 490 |
| El Paso..... | 750 |

CITY OF McALLEN, TEXAS



McALLEN PUBLIC UTILITY







COMBINED FINANCIAL SECTION

2024-2025 Combined Budget Summary All Funds

| | Beginning Fund Balance | Projected Revenues | Transfers In | Transfers Out |
|--|---------------------------|-----------------------|---------------|-----------------|
| General Fund | \$ 87,650,424 | \$ 160,107,075 | \$ 8,963,122 | (9,246,857) |
| Special Revenue Funds | | | | |
| Hotel Occupancy Tax | 388 | 5,594,500 | - | (4,081,861) |
| Hotel Venue Tax | 1,433,793 | 1,620,127 | - | (1,375,963) |
| Development Corp. of McAllen, Inc. | 25,609,115 | 25,308,879 | - | (4,998,698) |
| Christmas Parade | 1,234,222 | 1,255,948 | - | (12,000) |
| Parklands Zone #1,2,&3 | 2,385,984 | 60,719 | - | - |
| Public, Educational, and Governmental (PEG) | 1,448,371 | 290,282 | - | - |
| Friends of Quinta | 603,190 | 450,000 | - | (250,000) |
| Community Development Block Grant | - | 2,272,764 | - | - |
| Police Department Seized | 1,984,573 | - | - | - |
| COPS Grant | - | 803,573 | 366,163 | - |
| Downtown Services Parking | 82,420 | 1,318,402 | - | - |
| Drainage Fee | 4,533,115 | 3,083,703 | 3,530,000 | - |
| Tax Increment Reinvestment Zone TIRZ#1 & 2A | 6,725,181 | 2,041,855 | 1,761,233 | (936,800) |
| McAllen Marketing | 442,882 | 519,461 | 569,000 | - |
| City Special Events | 67,502 | 215,000 | - | - |
| McAllen Performing & Cultural Arts Foundation | 147,979 | 85,500 | - | - |
| Total Special Revenue Funds | 46,698,715 | 44,920,713 | 6,226,396 | (11,655,322) |
| Debt Service Funds | | | | |
| Sales Tax Revenue Bond Debt Service | 1,242 | 1,710,818 | 300,000 | - |
| Local Government Finance Corporation Debt Service | 250,788 | - | 656,800 | - |
| General Obligation Debt Service | 5,346,213 | 4,843,254 | 803,411 | - |
| TIRZ #1 Debt Service | 944,555 | 775,555 | 740,000 | - |
| Water Debt Service | 1,364,786 | 34,769 | 3,706,038 | - |
| Wastewater Debt Service | 2,999,174 | 108,476 | 5,872,733 | - |
| Airport PFC C.O. Series 2019 | 292,091 | - | 649,500 | - |
| Anzalduas Intl Crossing Debt Service 2017 A | 667,588 | - | 1,732,000 | - |
| Anzalduas Intl Crossing Debt Service 2017 B | 412,562 | - | 839,063 | - |
| Anzalduas International Crossing Revenue Bonds Debt Service 2022 A & B | 53,664 | - | 3,623,725 | - |
| Total Debt Service Funds | 12,332,663 | 7,472,872 | 18,923,270 | - |
| Capital Projects Funds | | | | |
| Capital Improvement | 5,559,275 | 1,202,196 | 7,104,461 | - |
| Infrastructure and Improvement | 18,088,037 | 841,159 | - | - |
| Quinta Mazatlán - Center for Urban Ecology Facility | 5,098,964 | 36,943,634 | 1,750,000 | - |
| Traffic/Drainage Bond | 8,992,803 | 103,794 | - | (3,160,000) |
| Parks Facility/Fire Station #2 Construction | 494,039 | 14,272 | - | - |
| Street Improvement Construction | 684,608 | 194,593 | - | - |
| Reservoir Development | 20,466,097 | 182,089 | - | - |
| Information Technology | 10,923 | 76,019 | - | - |
| Water Depreciation | 4,192,655 | 219,628 | 2,106,160 | - |
| Water Capital Improvement | 6,397,004 | 280,338 | 2,223,960 | - |
| Water Revenue Bond Issues | 10,688,875 | 3,638,502 | - | - |
| Wastewater Depreciation | 19,270,034 | 676,922 | 3,968,334 | - |
| Wastewater Capital Improvement | 6,588,187 | 1,479,305 | 1,143,256 | - |
| Wastewater Revenue Bond - Clean Water & SWIRFT | 72,751 | 442,061 | - | - |
| Sanitation Depreciation | 10,963,281 | 3,502,192 | - | - |
| Champion Lakes Golf Course Depreciation | 835,191 | 36,328 | 250,000 | - |
| Convention Center Depreciation | 3,611,277 | 110,122 | 250,000 | - |
| Performing Arts Depreciation | 1,758,981 | 67,612 | 250,000 | - |
| Passenger Facility Charge | 8,727,975 | 2,460,626 | - | (3,623,866) |
| Customer Facility Charge | 166,000 | 997,000 | - | - |
| McAllen International Airport Capital Improvement | - | 27,000,571 | 9,485,429 | - |
| Bridge Capital Improvement | 4,676,596 | 155,691 | 1,476,038 | - |
| Anzalduas Bridge Capital Improvement | 2,965,058 | 60,200 | 708,651 | - |
| Anzalduas Cargo Construction | 22,707,562 | 45,380,101 | - | - |
| Total Capital Project Funds | 163,016,173 | 126,064,955 | 30,716,289 | (6,783,866) |
| Enterprise Funds | | | | |
| Water | 7,564,680 | 28,101,488 | - | (8,036,158) |
| Wastewater | 4,410,299 | 23,796,029 | - | (10,984,323) |
| Sanitation | 14,111,498 | 26,056,903 | - | (25,000) |
| Champion Lakes Golf Course | 2,707,095 | 2,242,966 | - | (250,000) |
| McAllen Convention Center | 10,271,093 | 6,149,153 | 3,025,277 | (274,500) |
| McAllen Performing Arts Center | 3,390,460 | 1,460,832 | 1,329,136 | (274,500) |
| McAllen International Airport | 18,912,571 | 10,733,471 | - | (8,726,988) |
| Metro McAllen Transit | 1,364,541 | 4,046,072 | 1,850,207 | (25,000) |
| Bus Terminal | 897,761 | 12,530,385 | 218,491 | - |
| McAllen International Toll Bridge | 1,297,263 | 15,070,194 | - | (7,617,091) |
| McAllen Intl Toll Bridge - Restricted Acct | 5,860,052 | - | 6,132,053 | (6,572,197) |
| Anzalduas International Crossing | 2,975,303 | 7,773,624 | - | (6,912,439) |
| Total Enterprise Funds | 73,762,616 | 137,961,117 | 12,555,164 | (49,698,196) |
| Internal Service Funds | | | | |
| Inter-Departmental Service | 240,813 | 5,990,000 | - | - |
| General Depreciation | 19,078,506 | 4,012,170 | - | - |
| Health Insurance | 15,447 | 19,112,819 | - | - |
| Retiree Health Insurance | 214,366 | 1,484,199 | - | - |
| Workers Compensation | 9,124,085 | 2,748,491 | - | - |
| Property & Casualty Insurance | 381,995 | 2,367,084 | - | - |
| Total Internal Service Funds | 29,055,212 | 35,714,763 | - | - |
| TOTALS | \$ 412,515,803 | \$ 512,241,495 | \$ 77,384,241 | \$ (77,384,241) |

| Operations | Capital Outlay | Debt Service | Total Appropriations | Revenue Over/Under Expenditures | Other Items Working Capital | Ending Fund Balance |
|----------------|----------------|---------------|----------------------|---------------------------------|-----------------------------|---------------------|
| \$ 148,239,604 | \$ 4,564,927 | \$ 263,174 | \$ 153,067,705 | \$ 6,755,635 | \$ - | \$ 94,406,058 |
| 1,512,639 | - | - | 1,512,639 | - | - | 388 |
| - | - | - | - | 244,164 | - | 1,677,957 |
| 19,837,938 | 9,593,436 | - | 29,431,374 | (9,121,193) | - | 16,487,922 |
| 1,237,200 | 115,000 | - | 1,352,200 | (108,252) | - | 1,125,970 |
| - | 665,000 | - | 665,000 | (604,281) | - | 1,781,703 |
| - | 211,230 | - | 211,230 | 79,052 | - | 1,527,423 |
| 140,752 | - | - | 140,752 | 59,248 | - | 662,438 |
| 1,235,937 | 1,036,827 | - | 2,272,764 | - | - | - |
| - | 50,000 | - | 50,000 | (50,000) | - | 1,934,573 |
| 1,169,736 | - | - | 1,169,736 | - | - | - |
| 1,307,313 | - | 4,875 | 1,312,188 | 6,214 | - | 88,634 |
| - | 10,832,593 | - | 10,832,593 | (4,218,890) | - | 314,225 |
| 18,333 | 5,584,740 | - | 5,603,073 | (2,736,785) | - | 3,988,396 |
| 1,000,000 | - | - | 1,000,000 | 88,461 | - | 531,343 |
| 185,000 | - | - | 185,000 | 30,000 | - | 97,502 |
| 50,000 | - | - | 50,000 | 35,500 | - | 183,479 |
| 27,694,848 | 28,088,826 | 4,875 | 55,788,549 | (16,296,762) | - | 30,401,953 |
| - | - | 2,010,818 | 2,010,818 | - | - | 1,242 |
| - | - | 907,588 | 907,588 | (250,788) | - | - |
| - | - | 5,646,665 | 5,646,665 | - | - | 5,346,213 |
| - | - | 1,515,555 | 1,515,555 | - | - | 944,555 |
| - | - | 3,706,038 | 3,706,038 | 34,769 | - | 1,399,555 |
| - | - | 5,872,733 | 5,872,733 | 108,476 | - | 3,107,650 |
| - | - | 649,500 | 649,500 | - | - | 292,091 |
| - | - | 1,732,000 | 1,732,000 | - | - | 667,588 |
| - | - | 839,063 | 839,063 | - | - | 412,562 |
| - | - | 3,623,725 | 3,623,725 | - | - | 53,664 |
| - | - | 26,503,685 | 26,503,685 | (107,543) | - | 12,225,120 |
| - | 12,280,606 | - | 12,280,606 | (3,973,949) | - | 1,585,326 |
| - | 18,908,193 | - | 18,908,193 | (18,067,034) | - | 21,003 |
| - | 43,537,674 | - | 43,537,674 | (4,844,040) | - | 254,924 |
| - | 5,593,575 | - | 5,593,575 | (8,649,781) | - | 343,022 |
| - | 50,000 | - | 50,000 | (35,728) | - | 458,311 |
| - | 686,000 | - | 686,000 | (491,407) | - | 193,201 |
| - | 19,070,377 | - | 19,070,377 | (18,888,288) | - | 1,577,809 |
| - | 85,000 | - | 85,000 | (8,981) | - | 1,942 |
| 1,716,255 | 3,615,000 | - | 5,331,255 | (3,005,466) | - | 1,187,188 |
| 1,373,960 | 6,686,528 | - | 8,060,488 | (5,556,190) | - | 840,814 |
| - | 10,868,719 | - | 10,868,719 | (7,230,217) | - | 3,458,658 |
| 1,496,290 | 11,140,500 | - | 12,636,790 | (7,991,534) | - | 11,278,500 |
| 543,256 | 3,781,203 | - | 4,324,459 | (1,701,898) | - | 4,886,289 |
| - | 441,361 | - | 441,361 | 700 | - | 73,451 |
| - | 6,090,638 | 64,264 | 6,154,902 | (2,652,710) | - | 8,310,571 |
| - | 515,000 | - | 515,000 | (228,672) | - | 606,519 |
| - | 907,350 | - | 907,350 | (547,228) | - | 3,064,049 |
| - | 102,500 | - | 102,500 | 215,112 | - | 1,974,093 |
| 40,000 | 6,372,343 | - | 6,412,343 | (7,575,583) | - | 1,152,392 |
| 825,000 | - | - | 825,000 | 172,000 | - | 338,000 |
| 1,016,316 | 35,469,684 | - | 36,486,000 | - | - | - |
| - | 4,717,753 | - | 4,717,753 | (3,086,024) | - | 1,590,572 |
| - | 1,991,210 | - | 1,991,210 | (1,222,359) | - | 1,742,699 |
| - | 61,383,586 | - | 61,383,586 | (16,003,485) | - | 6,704,077 |
| 7,011,077 | 254,294,800 | 64,264 | 261,370,141 | (111,372,763) | - | 51,643,410 |
| 20,339,934 | 169,564 | - | 20,509,498 | (444,168) | (272,619) | 6,847,893 |
| 12,228,338 | 330,535 | - | 12,558,873 | 252,833 | - | 4,663,132 |
| 23,816,732 | 7,755,820 | - | 31,572,553 | (5,540,650) | - | 8,570,847 |
| 1,856,084 | 262,500 | 184 | 2,118,769 | (125,803) | - | 2,581,293 |
| 8,233,873 | 4,316,622 | 8,224 | 12,558,719 | (3,658,789) | - | 6,612,304 |
| 2,530,200 | 215,450 | - | 2,745,650 | (230,182) | - | 3,160,278 |
| 7,592,852 | 571,371 | 3,980 | 8,168,204 | (6,161,722) | - | 12,750,849 |
| 5,874,413 | - | - | 5,874,414 | (3,135) | - | 1,361,405 |
| 1,284,730 | 11,554,297 | 3,033 | 12,842,060 | (93,184) | - | 804,577 |
| 7,450,927 | - | 2,177 | 7,453,104 | - | - | 1,297,263 |
| - | - | - | - | - | - | 5,419,908 |
| 1,626,006 | - | - | 1,626,006 | (764,822) | - | 2,210,481 |
| 92,834,089 | 25,176,159 | 17,598 | 118,027,851 | (16,769,624) | (272,619) | 56,280,230 |
| 5,815,591 | 275,000 | 731 | 6,091,322 | (101,322) | - | 139,491 |
| - | 6,327,320 | - | 6,327,320 | (2,315,150) | - | 16,763,356 |
| 18,431,533 | - | - | 18,431,533 | 681,286 | - | 696,732 |
| 1,417,458 | - | - | 1,417,458 | 66,741 | - | 281,107 |
| 2,497,756 | 3,500 | - | 2,501,256 | 247,235 | - | 9,371,319 |
| 2,084,397 | - | - | 2,084,397 | 282,687 | - | 664,682 |
| 30,246,735 | 6,605,820 | 731 | 36,853,286 | (1,138,523) | - | 27,916,687 |
| \$ 306,026,353 | \$ 318,730,532 | \$ 26,854,327 | \$ 651,611,217 | \$ (138,929,578) | \$ (272,619) | \$ 272,873,458 |

2024-2025 Summary of Major Revenues & Expenditures and Fund Balances

| | GENERAL FUND | | | | SPECIAL REVENUE FUNDS | | | |
|---------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|---|----------------------|----------------------|----------------------|
| | Actual | Adj. Budget | Estimated | Budget | Actual | Adj. Budget | Estimated | Budget |
| | 22-23 | 23-24 | 23-24 | 24-25 | 22-23 | 23-24 | 23-24 | 24-25 |
| FINANCING SOURCES | | | | | | | | |
| Ad Valorem Taxes | \$ 52,905,487 | \$ 56,734,961 | \$ 56,896,622 | \$ 58,344,720 | \$ - | \$ - | \$ - | \$ - |
| Penalty & Interest Property Taxes | 1,123,088 | 828,163 | 1,100,353 | 1,111,356 | - | - | - | - |
| Sales Taxes | 71,663,920 | 73,427,725 | 73,427,725 | 74,945,052 | 23,398,502 | 23,980,641 | 23,980,641 | 24,460,254 |
| Franchise Taxes | 6,664,730 | 6,547,858 | 6,389,835 | 6,295,250 | 203,533 | 222,816 | 222,816 | 222,816 |
| Hotel Taxes | - | - | - | - | 6,522,909 | 6,189,937 | 7,062,481 | 7,192,934 |
| Licenses and Permits | 2,548,056 | 2,517,537 | 2,594,128 | 2,678,313 | 11,384 | 15,000 | 13,526 | 15,000 |
| Intergovernmental Revenues | 1,046,550 | 1,007,250 | 965,251 | 994,500 | 7,364,090 | 4,716,555 | 5,623,621 | 3,176,337 |
| Charges for Services | 7,136,945 | 6,360,890 | 6,518,041 | 6,689,211 | 4,096,787 | 3,482,500 | 3,891,935 | 3,737,000 |
| Contributions | 114,400 | - | - | - | 974,475 | 2,030,000 | 3,969,740 | 3,689,958 |
| Fines and Forfeitures | 1,118,397 | 988,029 | 1,016,121 | 1,005,000 | 131,864 | 140,000 | 137,287 | 140,000 |
| Miscellaneous | 1,616,688 | 1,225,164 | 1,432,396 | 1,051,163 | 1,460,787 | 1,157,525 | 1,717,506 | 1,070,500 |
| Interest | 3,804,993 | 3,508,246 | 6,108,481 | 4,260,510 | 1,777,562 | 45,041 | 2,232,148 | 1,204,364 |
| Rentals | 78,696 | 83,000 | 81,055 | 82,000 | 10,050 | 11,550 | 12,375 | 11,550 |
| Sale of Property | 4,510,956 | 2,770,250 | 2,730,250 | 2,650,000 | - | - | - | - |
| Debt/Loan Proceed | 666,354 | - | - | - | 116,433 | - | - | - |
| Total Revenues | 154,999,260 | 155,999,073 | 159,260,258 | 160,107,075 | 46,068,372 | 41,991,565 | 48,864,077 | 44,920,713 |
| Transfers from other funds | 10,274,847 | 9,174,766 | 9,176,709 | 8,963,122 | 2,763,358 | 2,754,894 | 2,706,127 | 6,226,396 |
| Total Financing Sources | \$ 165,274,110 | \$ 165,173,839 | \$ 168,436,967 | \$ 169,070,197 | \$ 48,831,726 | \$ 44,746,459 | \$ 51,570,203 | \$ 51,147,109 |
| FINANCIAL USES: | | | | | | | | |
| Salaries and Wages | 72,515,894 | 80,226,735 | 77,947,910 | 82,917,247 | 1,263,899 | 2,553,980 | 2,419,727 | 2,452,170 |
| Employee Benefits | 21,100,561 | 24,808,365 | 26,785,849 | 26,951,877 | 229,032 | 210,497 | 399,229 | 491,762 |
| Supplies | 2,554,852 | 2,481,236 | 2,404,985 | 2,482,027 | 58,715 | 47,368 | 54,761 | 57,368 |
| Other Services and Charges | 20,041,732 | 24,831,246 | 25,937,707 | 24,667,792 | 19,968,424 | 31,547,805 | 24,489,807 | 24,654,065 |
| Maintenance | 11,093,978 | 10,587,899 | 10,952,936 | 11,220,662 | 99,550 | 289,484 | 265,529 | 39,484 |
| Capital Outlay | 2,275,108 | 3,841,775 | 3,237,409 | 4,564,927 | 11,390,159 | 24,098,244 | 8,862,536 | 28,088,826 |
| Debt Service / Bond Expenses | 757,310 | 263,174 | 263,174 | 263,174 | 64,875 | 4,875 | 4,875 | 4,875 |
| Total Expenditures/Expenses | 130,339,435 | 147,040,430 | 147,529,970 | 153,067,705 | 33,074,654 | 58,752,253 | 36,496,464 | 55,788,549 |
| Transfers to other funds | 35,698,462 | 11,451,020 | 11,402,055 | 9,246,857 | 13,598,380 | 9,560,153 | 9,750,157 | 11,655,322 |
| Total Financial Uses | \$ 166,037,897 | \$ 158,491,450 | \$ 158,932,025 | \$ 162,314,562 | \$ 46,673,034 | \$ 68,312,406 | \$ 46,246,621 | \$ 67,443,872 |
| Revenue over/under Expenditures | (763,787) | 6,682,389 | 9,504,942 | 6,755,635 | 2,158,692 | (23,565,947) | 5,323,582 | (16,296,762) |
| FUND BALANCES/WORKING CAPITAL | | | | | | | | |
| Working Capital Beginning of Year | 78,613,221 | 70,390,480 | 78,145,482 | 87,650,424 | 39,216,438 | 41,851,061 | 41,375,130 | 46,698,715 |
| Other Items Affecting Working Capital | 296,048 | - | - | - | - | 1,677,370 | - | - |
| Unassigned Fund Balances/Unrestricted | | | | | | | | |
| Working Capital End of Year | \$ 78,145,482 | \$ 77,072,869 | \$ 87,650,424 | \$ 94,406,058 | \$ 41,375,130 | \$ 19,962,484 | \$ 46,698,712 | \$ 30,401,953 |
| | | | | | 1. Special Revenue Funds: Hotel Occupancy Tax Fund Venue Tax Fund Development Corporation Fund EB-5 Fund Parkland 1,2 & 3 Funds Public, Educational, & Governmental (PEG) Fund Friends of Quinta Fund Community Development Block Grant Fund Police Department Seized Fund Downtown Services Parking Fund Drainage Fee Fund Christmas Parade Fund TIRZ #1 & 2A American Rescue Plan Fund McAllen Marketing Fund City Special Events Fund COPS Grant Fund McAllen Performing & Cultural Arts Foundation Fund | | | |

2024-2025 Summary of Major Revenues & Expenditures All Funds Continued

| DEBT SERVICE FUNDS | | | | CAPITAL PROJECTS FUNDS | | | | ENTERPRISE FUNDS | | | |
|----------------------|----------------------|----------------------|----------------------|------------------------|----------------------|-----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Actual | Adj. Budget | Estimated | Budget | Actual | Adj. Budget | Estimated | Budget | Actual | Adj. Budget | Estimated | Budget |
| 22-23 | 23-24 | 23-24 | 24-25 | 22-23 | 23-24 | 23-24 | 24-25 | 22-23 | 23-24 | 23-24 | 24-25 |
| \$ 5,306,284 | \$ 4,837,273 | \$ 4,837,273 | \$ 4,843,254 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 100,650 | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | 8,040,492 | 102,363,096 | 8,375,178 | 87,474,393 | 8,245,714 | 22,648,171 | 9,336,288 | 15,839,060 |
| - | - | - | - | - | 21,293,057 | - | 21,293,057 | 99,043,837 | 104,342,658 | 103,724,365 | 109,206,073 |
| 1,141,502 | 3,223,846 | 2,488,644 | 2,486,373 | 2,158,664 | 3,904,180 | 2,676,875 | 5,139,794 | - | - | - | - |
| - | - | - | - | - | - | - | - | - | - | - | - |
| - | - | - | - | 3,142,784 | 3,905,470 | 2,521,118 | 5,170,491 | 4,374,269 | 3,593,214 | 4,637,920 | 4,174,995 |
| 544,673 | - | 173,581 | 143,245 | 10,064,879 | 1,323,172 | 10,008,294 | 3,728,718 | 3,768,392 | 2,111,068 | 4,143,114 | 3,682,098 |
| - | - | - | - | - | - | - | - | 5,276,911 | 4,897,390 | 5,038,625 | 5,058,891 |
| - | - | - | - | - | - | - | - | 70,016 | - | 100,207 | - |
| - | - | - | - | 17,778,026 | 16,825,000 | 99,301 | 3,258,502 | - | - | - | - |
| 7,093,109 | 8,061,119 | 7,499,498 | 7,472,872 | 41,184,845 | 149,613,975 | 23,680,766 | 126,064,955 | 120,779,140 | 137,592,501 | 126,980,519 | 137,961,117 |
| <u>10,114,025</u> | <u>17,141,414</u> | <u>17,613,984</u> | <u>18,923,270</u> | <u>48,225,542</u> | <u>31,887,380</u> | <u>22,925,889</u> | <u>30,716,289</u> | <u>5,664,935</u> | <u>5,547,948</u> | <u>11,852,165</u> | <u>12,555,164</u> |
| \$ 17,207,135 | \$ 25,202,533 | \$ 25,113,482 | \$ 26,396,142 | \$ 89,410,387 | \$ 181,501,355 | \$ 46,606,655 | \$ 156,781,244 | \$ 126,444,075 | \$ 143,140,449 | \$ 138,832,684 | \$ 150,516,281 |
| - | - | - | - | - | - | - | - | 26,524,199 | 31,629,558 | 28,039,850 | 32,518,765 |
| - | - | - | - | - | - | - | - | 10,138,642 | 11,324,075 | 10,744,896 | 12,489,361 |
| - | - | - | - | 21,877 | - | - | - | 4,507,455 | 4,472,663 | 4,509,771 | 4,577,454 |
| - | - | - | - | 1,720,793 | 3,080,943 | 1,752,930 | 6,993,076 | 30,866,128 | 33,518,269 | 32,822,419 | 34,140,523 |
| - | - | - | - | 17,637 | 20,000 | 14,864 | 18,000 | 9,554,318 | 8,782,669 | 9,049,654 | 9,107,988 |
| - | - | - | - | 54,443,930 | 304,013,319 | 95,597,304 | 254,294,800 | 5,090,689 | 29,177,172 | 10,547,796 | 25,176,159 |
| 14,418,863 | 25,202,533 | 25,162,302 | 26,503,685 | 7,254 | 64,264 | 64,264 | 64,264 | 202,894 | 17,598 | 849,815 | 17,598 |
| 14,418,863 | 25,202,533 | 25,162,302 | 26,503,685 | 56,211,490 | 307,178,526 | 97,429,362 | 261,370,141 | 86,884,326 | 118,922,004 | 96,564,200 | 118,027,851 |
| 327,500 | - | 198 | - | 5,158,054 | 5,410,138 | 3,740,319 | 6,783,866 | 32,457,178 | 40,772,630 | 34,921,778 | 49,698,196 |
| \$ 14,746,363 | \$ 25,202,533 | \$ 25,162,500 | \$ 26,503,685 | \$ 61,369,544 | \$ 312,588,664 | \$ 101,169,681 | \$ 268,154,006 | \$ 119,341,504 | \$ 159,694,634 | \$ 131,485,978 | \$ 167,726,047 |
| 2,460,772 | - | (49,018) | (107,543) | 28,040,843 | (131,087,309) | (54,563,026) | (111,372,763) | 7,102,571 | (16,554,185) | 7,346,706 | (17,209,768) |
| 10,560,911 | 10,502,177 | 12,381,683 | 12,332,663 | 203,697,352 | 190,166,821 | 231,854,607 | 163,016,173 | 60,295,619 | 67,713,117 | 66,688,530 | 73,762,616 |
| (640,000) | - | - | - | 116,412 | - | (14,275,411) | - | (709,660) | (272,619) | (272,619) | (272,619) |
| <u>\$ 12,381,683</u> | <u>\$ 10,502,177</u> | <u>\$ 12,332,663</u> | <u>\$ 12,225,120</u> | <u>\$ 231,854,607</u> | <u>\$ 59,079,512</u> | <u>\$ 163,016,173</u> | <u>\$ 51,643,410</u> | <u>\$ 66,688,530</u> | <u>\$ 50,886,313</u> | <u>\$ 73,762,616</u> | <u>\$ 56,280,230</u> |

2. Debt Service Funds:
 General Obligation
 TIRZ#1 Debt Service
 Sales Tax Revenue Bond
 Hotel Tax Venue
 Water Revenue Bonds
 Wastewater Revenue Bonds
 Anzalduas International Crossing Bond 2017 (A&B)
 Anzalduas International Crossing Bond 2022 (A&B)
 Airport PFC Certificate of Obligation
 Local Government Finance Corporation

3. Capital Projects Funds:
 Capital Improvements Fund
 Information Technology Fund
 Street Improvement Construction Fund
 Parks Facility/Fire Station #2 Construction Fund
 Traffic/Drainage Bond Fund
 Water & Wastewater Depreciation Funds
 Water & Wastewater Capital Improv. Bond Constr. Funds
 Sanitation & Champion Lakes Golf Course Depr. Funds
 Convention Center & Performing Arts Depreciation Funds
 Passenger Facility Charge Fund
 Customer Facility Charge Fund
 Airport Capital Improvement Fund
 Toll Bridge and Anzalduas Capital Improvement Fund
 Quinta Mazatlán-Center for Urban Ecology Facility Fund
 Infrastructure & Improvements Fund
 Anzalduas Cargo Construction Fund

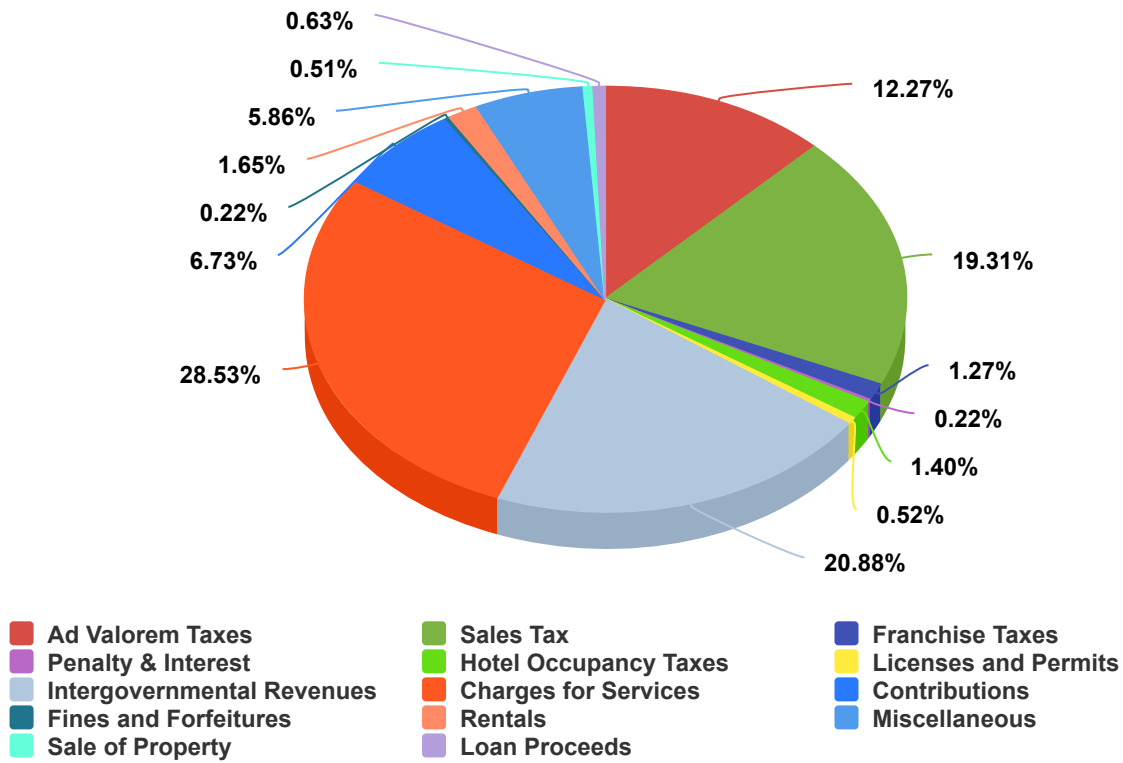
4. Enterprise Funds:
 Water Fund
 Wastewater Fund
 Sanitation Fund
 Champion Lakes Golf Course Fund
 Convention Center Fund
 Performing Arts Center Fund
 McAllen International Airport Fund
 Metro McAllen Fund
 Bus Terminal Fund
 McAllen International Toll Bridge Fund
 Anzalduas International Crossing Fund

2024-2025 Summary of Major Revenues & Expenditures All Funds Continued

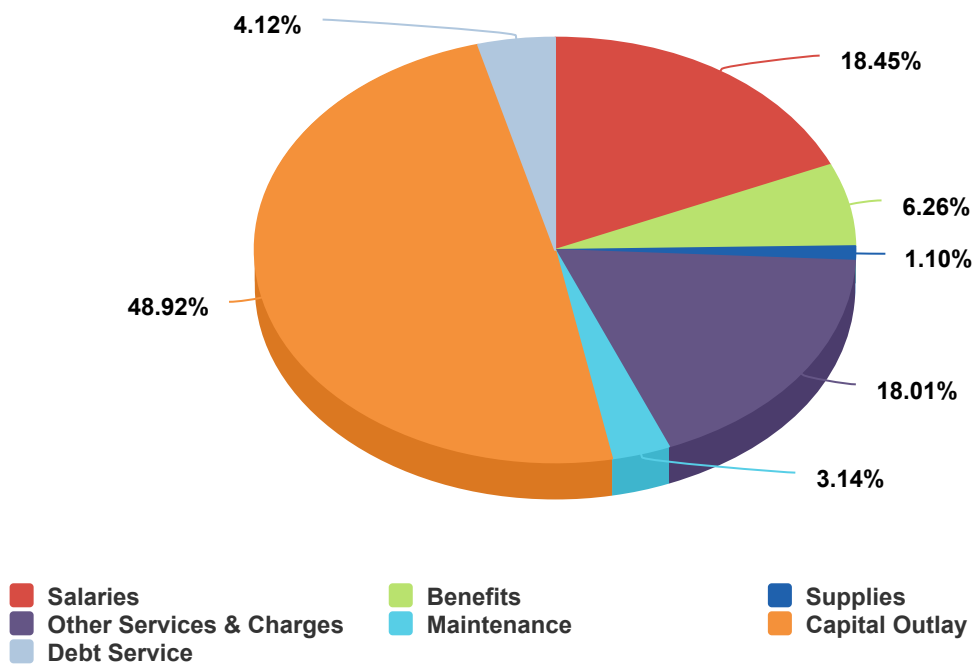
| INTERNAL SERVICE FUNDS | | | | TOTALS | | | | FINANCING SOURCES |
|------------------------|----------------------|--------------------|-----------------|-----------------|----------------------|--------------------|-----------------|---|
| Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 | |
| \$ - | \$ - | \$ - | \$ - | \$ 58,211,771 | \$ 61,572,234 | \$ 61,733,895 | \$ 63,187,974 | Ad Valorem Taxes |
| - | - | - | - | 1,223,738 | 828,163 | 1,100,353 | 1,111,356 | Penalty & Interest Property Taxes |
| - | - | - | - | 95,062,422 | 97,408,366 | 97,408,366 | 99,405,306 | Sales Taxes |
| - | - | - | - | 6,868,263 | 6,770,674 | 6,612,651 | 6,518,066 | Franchise Taxes |
| - | - | - | - | 6,522,909 | 6,189,937 | 7,062,481 | 7,192,934 | Hotel Taxes |
| - | - | - | - | 2,559,440 | 2,532,537 | 2,607,654 | 2,693,313 | Licenses and Permits |
| 219,813 | - | - | - | 24,916,659 | 130,735,072 | 24,300,338 | 107,484,290 | Intergovernmental Revenues |
| 7,253,716 | 5,278,500 | 6,742,449 | 5,978,500 | 117,531,285 | 140,757,605 | 120,876,790 | 146,903,841 | Charges for Services |
| 18,693,518 | 23,091,994 | 22,917,213 | 23,329,943 | 23,082,559 | 32,250,020 | 32,052,472 | 34,646,068 | Contributions |
| - | - | - | - | 1,250,261 | 1,128,029 | 1,153,408 | 1,145,000 | Fines and Forfeitures |
| 1,055,813 | 2,791,734 | 2,878,768 | 1,911,665 | 11,650,341 | 12,673,107 | 13,187,708 | 13,378,814 | Miscellaneous |
| 1,047,585 | 803,082 | 1,270,598 | 1,126,276 | 21,008,084 | 7,790,609 | 23,936,216 | 14,145,211 | Interest |
| 3,212,171 | 3,470,710 | 3,470,710 | 3,368,378 | 8,577,828 | 8,462,650 | 8,602,765 | 8,520,819 | Rentals |
| 60,437 | - | - | - | 4,641,409 | 2,770,250 | 2,830,457 | 2,650,000 | Sale of Property |
| - | - | - | - | 18,560,813 | 16,825,000 | 99,301 | 3,258,502 | Debt/Loan Proceed |
| 31,543,053 | 35,436,020 | 37,279,739 | 35,714,763 | 401,667,779 | 528,694,253 | 403,564,857 | 512,241,495 | Total Revenues |
| 3,320,464 | 1,636,326 | 1,636,326 | - | 80,363,171 | 68,142,728 | 65,911,200 | 77,384,241 | Transfers from other funds |
| \$ 34,863,517 | \$ 37,072,346 | \$ 38,916,065 | \$ 35,714,763 | \$ 482,030,950 | \$ 596,836,981 | \$ 469,476,056 | \$ 589,625,736 | Total Financing Sources |
| | | | | | | | | FINANCIAL USES: |
| 1,630,441 | 2,235,254 | 1,999,998 | 2,317,414 | 101,934,433 | 116,645,527 | 110,407,485 | 120,205,596 | Salaries and Wages |
| 519,396 | 751,557 | 738,963 | 890,178 | 31,987,631 | 37,094,494 | 38,668,937 | 40,823,178 | Employee Benefits |
| 36,396 | 37,864 | 38,750 | 41,750 | 7,179,295 | 7,039,131 | 7,008,267 | 7,158,599 | Supplies |
| 28,108,516 | 26,026,507 | 27,980,759 | 26,918,055 | 100,705,593 | 119,004,770 | 112,983,622 | 117,373,511 | Other Services and Charges |
| 62,593 | 79,338 | 78,722 | 79,338 | 20,828,076 | 19,759,390 | 20,361,705 | 20,465,472 | Maintenance |
| 2,095,418 | 9,143,878 | 5,780,959 | 6,605,820 | 75,295,304 | 370,274,388 | 124,026,004 | 318,730,532 | Capital Outlay |
| 82 | 731 | 732 | 731 | 15,451,278 | 25,553,175 | 26,345,162 | 26,854,327 | Debt Service / Bond Expenses |
| 32,452,842 | 38,275,129 | 36,618,881 | 36,853,286 | 353,381,610 | 695,370,875 | 439,801,179 | 651,611,217 | Total Expenditures/Expenses |
| 26,316 | 942,056 | 948,786 | - | 87,265,890 | 68,135,997 | 60,763,293 | 77,384,241 | Transfers to other funds |
| \$ 32,479,158 | \$ 39,217,185 | \$ 37,567,667 | \$ 36,853,286 | \$ 440,647,500 | \$ 763,506,872 | \$ 500,564,472 | \$ 728,995,458 | Total Financial Uses |
| 2,384,359 | (2,144,839) | 1,348,398 | (1,138,523) | 41,383,450 | (166,669,891) | (31,088,416) | (139,369,722) | Revenue over/under Expenditures |
| | | | | | | | | FUND BALANCES/WORKING CAPITAL |
| 25,289,872 | 27,098,514 | 27,706,812 | 29,055,212 | 417,673,414 | 407,722,170 | 458,152,247 | 412,515,803 | Working Capital – Beginning of Year |
| 32,583 | - | - | - | (904,617) | 1,404,751 | (14,548,030) | (272,619) | Other Items Affecting Working Capital |
| \$ 27,706,812 | \$ 24,953,675 | \$ 29,055,212 | \$ 27,916,687 | \$ 458,152,247 | \$ 242,457,030 | \$ 412,515,803 | \$ 272,873,458 | Unassigned Fund Balances/Unrestricted Working Capital - End of Year |

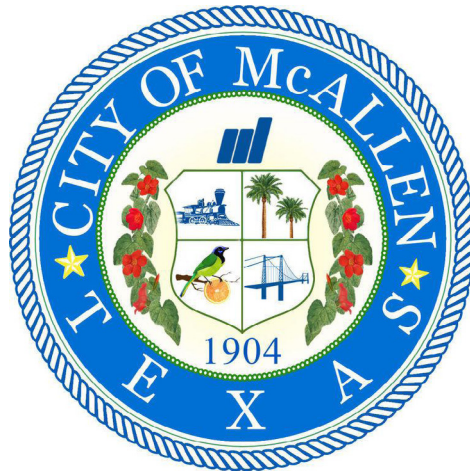
- 5. Internal Service Funds:
 - Inter-Departmental Service Fund
 - General Depreciation
 - Employee Health Insurance Fund
 - Retiree Health Insurance Fund
 - Workers Compensation Fund
 - Property & Casualty Insurance Fund

Summary of Major Revenues - All Funds
\$512,241,495



Summary of Major Expenditures - All Funds
By Category
\$651,611,217





2024-2025 Combined Budget Summary
Percent (%) Changes in Fund Balance
All Funds

| | <u>Beginning Fund Balance</u> | <u>Projected Revenues</u> | <u>Total Appropriations</u> | <u>Ending Fund Balance</u> | <u>% Change in Fund Balance</u> |
|---|-------------------------------|---------------------------|-----------------------------|----------------------------|---------------------------------|
| General Fund | \$ 87,650,424 | \$ 169,070,197 | \$ 162,314,562 | \$ 94,406,058 | 7.71% |
| Special Revenue Funds | | | | | |
| Hotel Occupancy Tax | 388 | 5,594,500 | 5,594,500 | 388 | 0.00% |
| Hotel Venue Tax | 1,433,793 | 1,620,127 | 1,375,963 | 1,677,957 | 17.03% |
| Development Corp. of McAllen, Inc. | 25,609,115 | 25,308,879 | 34,430,072 | 16,487,922 | -35.62% |
| Christmas Parade | 1,234,222 | 1,255,948 | 1,364,200 | 1,125,970 | -8.77% |
| Parkland Zone #1,2,3 | 2,385,984 | 60,719 | 665,000 | 1,781,703 | -25.33% |
| Public, Educational, and Governmental (PEG) | 1,448,371 | 290,282 | 211,230 | 1,527,423 | 5.46% |
| Friends of Quinta | 603,190 | 450,000 | 390,752 | 662,438 | 9.82% |
| Community Development Block Grant | - | 2,272,764 | 2,272,764 | - | 0.00% |
| Police Department Seized | 1,984,573 | - | 50,000 | 1,934,573 | -2.52% |
| COPS Grant | - | 1,169,736 | 1,169,736 | - | 0.00% |
| Downtown Services Parking | 82,420 | 1,318,402 | 1,312,188 | 88,634 | -7.54% |
| Drainage Fee | 4,533,115 | 6,613,703 | 10,832,593 | 314,225 | -93.07% |
| Tax Increment Reinvestment Zone TIRZ#1 & 2A | 6,725,181 | 3,803,088 | 6,539,873 | 3,988,396 | -40.69% |
| McAllen Marketing | 442,882 | 1,088,461 | 1,000,000 | 531,343 | 19.97% |
| City Special Events | 67,502 | 215,000 | 185,000 | 97,502 | 44.44% |
| McAllen Performing & Cultural Arts Foundation | 147,979 | 85,500 | 50,000 | 183,479 | 23.99% |
| Total Special Revenue Funds | 46,698,715 | 51,147,109 | 67,443,871 | 30,401,953 | -34.90% |
| Debt Service Funds | | | | | |
| Sales Tax Revenue Bond Debt Service | 1,242 | 2,010,818 | 2,010,818 | 1,242 | 0.00% |
| Local Government Finance Corporation Debt Service | 250,788 | 656,800 | 907,588 | - | -100.00% |
| General Obligation-Tax Note/C.O. | 5,346,213 | 5,646,665 | 5,646,665 | 5,346,213 | 0.00% |
| TIRZ #1 Debt Service | 944,555 | 1,515,555 | 1,515,555 | 944,555 | 0.00% |
| Water Debt Service | 1,364,786 | 3,740,807 | 3,706,038 | 1,399,555 | 2.55% |
| Wastewater Debt Service | 2,999,174 | 5,981,209 | 5,872,733 | 3,107,650 | 3.62% |
| Airport PFC C.O. Series 2019 | 292,091 | 649,500 | 649,500 | 292,091 | 0.00% |
| Anzalduas int Crossing Debt Service 2017 A & B | 1,080,150 | 2,571,063 | 2,571,063 | 1,080,150 | 0.00% |
| Anzalduas int Crossing Debt Service 2022 A & B | 53,664 | 3,623,725 | 3,623,725 | 53,664 | 0.00% |
| Total Debt Service Funds | 12,332,663 | 26,396,142 | 26,503,685 | 12,225,120 | -0.87% |
| Capital Projects Funds | | | | | |
| Capital Improvement | 5,559,275 | 8,306,657 | 12,280,606 | 1,585,326 | -71.48% |
| Infrastructure and Improvement | 18,088,037 | 841,159 | 18,908,193 | 21,003 | -99.88% |
| Quinta Mazatlán - Center for Urban Ecology Facility | 5,098,964 | 38,693,634 | 43,537,674 | 254,924 | 95.00% |
| Traffic/Drainage Bond | 8,992,803 | 103,794 | 8,753,575 | 343,022 | -96.19% |
| Parks Facility / Fire Station #2 Construction | 494,039 | 14,272 | 50,000 | 458,311 | -7.23% |
| Street Imprv Construction | 684,608 | 194,593 | 686,000 | 193,201 | -71.78% |
| Reservoir Development | 20,466,097 | 182,089 | 19,070,377 | 1,577,809 | -92.29% |
| Information Technology | 10,923 | 76,019 | 85,000 | 1,942 | -82.22% |
| Water Depreciation | 4,192,655 | 2,325,788 | 5,331,255 | 1,187,188 | -71.68% |
| Water Capital Improvement | 6,397,004 | 2,504,298 | 8,060,488 | 840,814 | -86.86% |
| Water Revenue Bond - Series | 10,688,875 | 3,638,502 | 10,868,719 | 3,458,658 | -67.64% |
| Wastewater Depreciation | 19,270,034 | 4,645,256 | 12,636,790 | 11,278,500 | -41.47% |
| Wastewater Capital Improvement | 6,588,187 | 2,622,561 | 4,324,459 | 4,886,289 | -25.83% |
| Wastewater Revenue Bond - Clean Water & SWIRFT | 72,751 | 442,061 | 441,361 | 73,451 | 0.96% |
| Sanitation Depreciation | 10,963,281 | 3,502,192 | 6,154,902 | 8,310,571 | -24.20% |
| Champion Lakes Golf Course Depreciation | 835,191 | 286,328 | 515,000 | 606,519 | -27.38% |
| Convention Center Depreciation | 3,611,277 | 360,122 | 907,350 | 3,064,049 | -15.15% |
| Performing Arts Depreciation | 1,758,981 | 317,612 | 102,500 | 1,974,093 | 12.23% |
| Passenger Facility Charge | 8,727,975 | 2,460,626 | 10,036,209 | 1,152,392 | -86.80% |
| Customer Facility Charge | 166,000 | 997,000 | 825,000 | 338,000 | 103.61% |
| McAllen International Airport Capital Improvement | - | 36,486,000 | 36,486,000 | - | 0.00% |
| Bridge Capital Improvement | 4,676,596 | 1,631,729 | 4,717,753 | 1,590,572 | -65.99% |
| Anzalduas Bridge Capital Improvement | 2,965,058 | 768,851 | 1,991,210 | 1,742,699 | -41.23% |
| Anzalduas Cargo Construction | 22,707,562 | 45,380,101 | 61,383,586 | 6,704,077 | 0.00% |
| Total Capital Project Funds | 163,016,173 | 156,781,244 | 268,154,007 | 51,643,410 | -863.50% |
| Enterprise Funds | | | | | |
| Water | 7,564,680 | 28,101,488 | 28,545,656 | 6,847,893 | -9.48% |
| Wastewater | 4,410,299 | 23,796,029 | 23,543,196 | 4,663,132 | 5.73% |
| Sanitation | 14,111,498 | 26,056,903 | 31,597,553 | 8,570,847 | -39.26% |
| Champion Lakes Golf Course | 2,707,095 | 2,242,966 | 2,368,769 | 2,581,293 | -4.65% |
| McAllen Convention Center | 10,271,093 | 9,174,430 | 12,833,219 | 6,612,304 | -35.62% |
| McAllen Performing Arts Center | 3,390,460 | 2,789,968 | 3,020,150 | 3,160,278 | -6.79% |
| McAllen International Airport | 18,912,571 | 10,733,471 | 16,895,193 | 12,750,849 | -32.58% |
| Metro McAllen Transit | 1,364,541 | 5,896,279 | 5,899,414 | 1,361,405 | -0.23% |
| Bus Terminal | 897,761 | 12,748,876 | 12,842,060 | 804,577 | -10.38% |
| McAllen International Toll Bridge | 1,297,263 | 15,070,194 | 15,070,196 | 1,297,263 | 0.00% |
| McAllen Intl Toll Bridge - Restricted Acct | 5,860,052 | 6,132,053 | 6,572,197 | 5,419,908 | -7.51% |
| Anzalduas International Crossing | 2,975,303 | 7,773,624 | 8,538,446 | 2,210,481 | -25.71% |
| Total Enterprise Funds | 73,762,616 | 150,516,281 | 167,726,049 | 56,280,230 | -23.70% |
| Internal Service Funds | | | | | |
| Inter-Departmental Service | 240,813 | 5,990,000 | 6,091,322 | 139,491 | -42.07% |
| General Depreciation | 19,078,506 | 4,012,170 | 6,327,320 | 16,763,356 | -12.13% |
| Health Insurance | 15,447 | 19,112,819 | 18,431,533 | 696,732 | 0.00% |
| Retiree Health Insurance | 214,366 | 1,484,199 | 1,417,458 | 281,107 | -31.13% |
| Workers Compensation | 9,124,085 | 2,748,491 | 2,501,256 | 9,371,319 | 2.71% |
| Property & Casualty Insurance | 381,995 | 2,367,084 | 2,084,397 | 664,682 | 74.00% |
| Total Internal Service Funds | 29,055,212 | 35,714,763 | 36,853,286 | 27,916,687 | -3.92% |
| TOTALS | \$ 412,515,803 | \$ 589,625,736 | \$ 728,995,460 | \$ 272,873,458 | -33.85% |

Appropriated Operating Transfers

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| <u>TO GENERAL FUND FROM:</u> | | | | |
| International Toll Bridge Fund | 4,884,666 | 5,860,052 | 5,860,052 | 6,572,197 |
| McAllen International Airport Fund | 2,162,925 | 2,190,925 | 2,190,925 | 2,190,925 |
| Development Corporation Fund | 200,000 | 200,000 | 200,000 | 200,000 |
| Property & Casualty Fund | - | 923,789 | 923,789 | - |
| Miscellaneous Government Grants Fund | 113,287 | - | - | - |
| Sports Facility Construction Fund | - | - | 1,736 | - |
| American Rescue Plan Fund | 904,019 | - | 207 | - |
| Anzalduas Bridge Fund | 1,682,450 | - | - | - |
| Anzalduas Bridge Debt Service "B" Fund | 327,500 | - | - | - |
| General Fund Total | <u>10,274,847</u> | <u>9,174,766</u> | <u>9,176,709</u> | <u>8,963,122</u> |
| <u>TO HOTEL OCCUPANCY FROM:</u> | | | | |
| Christmas Parade Fund | - | 100,000 | 100,000 | - |
| <u>TO VENUE TAX FROM:</u> | | | | |
| Hotel Venue Tax Debt Fund | - | - | 198 | - |
| <u>TO TAX INCREMENT REINVESTMENT ZONE(TIRZ) #1 FROM:</u> | | | | |
| General Fund | <u>788,743</u> | <u>934,602</u> | <u>934,627</u> | <u>962,665</u> |
| <u>TO TAX INCREMENT REINVESTMENT ZONE(TIRZ) #2A FROM:</u> | | | | |
| General Fund | <u>755,184</u> | <u>838,370</u> | <u>782,910</u> | <u>798,568</u> |
| <u>TO MCALLEN MARKETING FROM:</u> | | | | |
| International Toll Bridge Fund | 9,000 | 9,000 | 9,000 | 9,000 |
| McAllen International Airport Fund | - | 25,000 | 25,000 | 25,000 |
| General Fund | 15,000 | 15,000 | 15,000 | 15,000 |
| Development Corporation Fund | 49,000 | 49,000 | 49,000 | 100,000 |
| Hotel Occupancy Tax Fund | 200,000 | 300,000 | 300,000 | 300,000 |
| Sanitation Fund | 25,000 | 25,000 | 25,000 | 25,000 |
| Convention Center Fund | 24,500 | 24,500 | 24,500 | 24,500 |
| Anzalduas Int'l Crossing Fund | 9,000 | 9,000 | 9,000 | 9,000 |
| Metro McAllen Fund | - | 25,000 | 25,000 | 25,000 |
| Performing Arts Center Fund | 24,500 | 24,500 | 24,500 | 24,500 |
| Christmas Parade Fund | 12,000 | 12,000 | 12,000 | 12,000 |
| McAllen Marketing Fund Total | <u>368,000</u> | <u>518,000</u> | <u>518,000</u> | <u>569,000</u> |
| <u>TO SALES TAX REVENUE BONDS FROM:</u> | | | | |
| Development Corporation Fund | <u>205,670</u> | <u>300,000</u> | <u>300,000</u> | <u>300,000</u> |
| <u>TO CHRISTMAS PARADE FROM:</u> | | | | |
| Hotel Occupancy Fund | <u>100,000</u> | <u>100,000</u> | <u>100,000</u> | - |
| <u>TO LOCAL GOVERNMENT CORP DEBT SERVICE FROM:</u> | | | | |
| TIRZ#1 Fund | 374,888 | - | 186,301 | 196,800 |
| Development Corporation Fund | <u>600,584</u> | <u>909,175</u> | <u>458,592</u> | <u>460,000</u> |
| Local Government Corp Debt Service Total | <u>975,472</u> | <u>909,175</u> | <u>644,893</u> | <u>656,800</u> |
| <u>TO GENERAL OBLIGATION-TAX NOTE/C.O. FROM:</u> | | | | |
| Hotel Tax Venue Fund | <u>233,598</u> | <u>802,166</u> | <u>802,166</u> | <u>803,411</u> |
| <u>TO TIRZ#1 DEBT SERVICE FROM:</u> | | | | |
| TIRZ#1 Fund | <u>1,345,522</u> | - | <u>735,202</u> | <u>740,000</u> |

Appropriated Operating Transfers (continued)

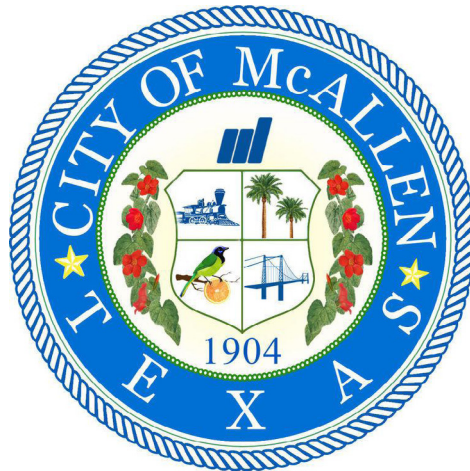
| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| <u>TO PARKLAND ZONE #2 FROM:</u> | | | | |
| Infrastructure & Improvement Fund | 617,114 | - | - | - |
| <u>TO HOTEL TAX VENUE DEBT SVC FROM:</u> | | | | |
| Hotel Tax Venue Fund | 567,100 | - | - | - |
| <u>TO COPS GRANT FUND FROM:</u> | | | | |
| General Fund | 134,317 | 263,922 | 270,392 | 366,163 |
| <u>TO DRAINAGE FEE FROM:</u> | | | | |
| Development Corporation Fund | - | - | - | 370,000 |
| Traffic/Drainage Bond Fund | - | - | - | 3,160,000 |
| Drainage Fee Total | - | - | - | 3,530,000 |
| <u>TO CAPITAL IMPROVEMENTS FUND FROM:</u> | | | | |
| General Fund | 4,962,376 | 5,638,627 | 5,638,627 | 7,104,461 |
| Infrastructure and Improvement Fund | 877,000 | - | - | - |
| Capital Improvement Fund Total | 5,839,376 | 5,638,627 | 5,638,627 | 7,104,461 |
| <u>TO PARKS FACILITY/FIRE STATION#2 CONSTRUCTION FROM:</u> | | | | |
| Capital Improvement Fund | 117,000 | - | - | - |
| <u>TO QUINTA MAZATLAN-CENTER FOR URBAN ECOLOGY FROM:</u> | | | | |
| Development Corporation Fund | - | - | - | 1,500,000 |
| General Fund | 2,800,000 | 2,720,250 | 2,720,250 | - |
| Friends of Quinta Fund | 169,000 | 1,229,288 | 504,000 | 250,000 |
| Quinta Mazatlan-CUE Fund Total | 2,969,000 | 3,949,538 | 3,224,250 | 1,750,000 |
| <u>TO INFRASTRUCTURE AND IMPROVEMENT FROM:</u> | | | | |
| General Fund | 2,478,626 | - | - | - |
| Development Corporation Fund | 3,273,600 | - | - | - |
| Infrastructure and Improvement Fund Total | 5,752,226 | - | - | - |
| <u>TO RESERVOIR FUND FROM:</u> | | | | |
| General Fund | 21,000,000 | - | - | - |
| <u>TO WASTEWATER FUND FROM:</u> | | | | |
| General Fund | 137,850 | - | - | - |
| <u>TO WATER DEPRECIATION FUND FROM:</u> | | | | |
| Water Fund | 1,587,811 | 1,850,076 | 1,850,076 | 2,106,160 |
| <u>TO WATER DEBT SERVICE FUND FROM:</u> | | | | |
| Water Fund | 1,308,580 | 3,703,797 | 3,703,797 | 3,706,038 |
| <u>TO WATER CAPITAL IMPRV FUND FROM:</u> | | | | |
| Water Fund | 1,018,790 | 1,721,500 | 1,721,500 | 2,223,960 |
| <u>TO WASTEWATER DEPRECIATION FUND FROM:</u> | | | | |
| Wastewater Fund Total | 3,755,939 | 3,823,361 | 3,823,361 | 3,968,334 |
| <u>TO WASTEWATER DEBT SERVICE FUND FROM:</u> | | | | |
| Wastewater Fund | 1,052,564 | 5,871,470 | 5,873,120 | 5,872,733 |
| <u>TO WASTEWATER CAPITAL IMPRV. FROM:</u> | | | | |
| Wastewater Fund | 1,301,007 | 1,475,145 | 1,475,145 | 1,143,256 |

Appropriated Operating Transfers (continued)

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| <u>TO WASTEWATER REVENUE BOND - CWSRF FUNDING FROM:</u> | | | | |
| Wastewater Capital Improvement Fund | 84,457 | - | - | - |
| <u>TO CHAMPION LAKES GOLF COURSE DEPR FUND FROM:</u> | | | | |
| Champion Lakes Golf Course Fund | 200,000 | 250,000 | 250,000 | 250,000 |
| <u>TO CONVENTION CENTER FUND FROM:</u> | | | | |
| Hotel Occupancy Tax Fund | 2,726,931 | 2,579,997 | 2,967,329 | 3,025,277 |
| <u>TO CONVENTION CENTER DEPR FUND FROM:</u> | | | | |
| Convention Center Fund | 250,000 | 250,000 | 250,000 | 250,000 |
| <u>TO PERFORMING ARTS CENTER FROM:</u> | | | | |
| Hotel Occupancy Tax Fund | 681,733 | 645,225 | 742,092 | 756,584 |
| Hotel Venue Tax Fund | 250,000 | 572,552 | 572,552 | 572,552 |
| Performing Arts Facility Total | 931,733 | 1,217,777 | 1,314,644 | 1,329,136 |
| <u>TO PERFORMING ARTS DEPR FROM:</u> | | | | |
| Performing Arts Facility Fund | 250,000 | 250,000 | 250,000 | 250,000 |
| <u>TO AIRPORT DEBT SERVICE FUND FROM:</u> | | | | |
| Passenger Facility Charge Fund | 237,000 | 647,375 | 647,375 | 649,500 |
| <u>TO AIRPORT CIP FUND FROM:</u> | | | | |
| McAllen International Airport Fund | 1,077,568 | 8,198,634 | 1,475,816 | 6,511,063 |
| Passenger Facility Charge Fund | 880,457 | 2,430,263 | 758,708 | 2,974,366 |
| Airport CIP Fund Total | 1,958,025 | 10,628,897 | 2,234,524 | 9,485,429 |
| <u>TO McALLEN EXPRESS FUND FROM:</u> | | | | |
| Misc. Gov. Grants | 187,987 | - | - | - |
| Development Corporation Fund | 1,495,683 | 1,531,683 | 1,531,683 | 1,850,207 |
| McAllen Express Fund Total | 1,683,670 | 1,531,683 | 1,531,683 | 1,850,207 |
| <u>TO BUS TERMINAL FUND FROM:</u> | | | | |
| Development Corporation Fund | 131,362 | 218,491 | 178,457 | 218,491 |
| Misc. Gov. Grants | 53,389 | - | - | - |
| Bus Terminal Total | 184,751 | 218,491 | 178,457 | 218,491 |
| <u>TO BRIDGE RESTRICTED ACCOUNT FROM:</u> | | | | |
| McAllen Int'l Toll Bridge Fund | 4,884,666 | 5,860,052 | 6,572,197 | 6,132,053 |
| <u>TO BRIDGE CAPITAL IMPRV FUND FROM:</u> | | | | |
| McAllen Int'l Toll Bridge Fund | 1,460,127 | 1,431,059 | 1,489,981 | 1,476,038 |
| <u>TO ANZALDUAS DEBT SVC 2017 A FUND FROM:</u> | | | | |
| Anzalduas International Crossing Fund | 683,083 | 1,735,125 | 1,735,125 | 1,732,000 |
| <u>TO ANZALDUAS DEBT SVC 2017 B FUND FROM:</u> | | | | |
| McAllen Int'l Toll Bridge Fund | 778,327 | - | - | - |
| Anzalduas International Crossing Fund | 382,083 | 839,806 | 839,806 | 839,063 |
| Anzalduas Debt Service 2017 B Total | 1,160,410 | 839,806 | 839,806 | 839,063 |
| <u>TO ANZALDUAS DEBT SVC 2022 A & B FUND FROM:</u> | | | | |
| Anzalduas Cargo Construction Fund | 2,345,026 | 2,332,500 | 2,332,500 | - |
| Anzalduas Bridge Fund | - | - | - | 3,623,725 |
| Anzalduas Debt Service 2022 A & B Total | 2,345,026 | 2,332,500 | 2,332,500 | 3,623,725 |

Appropriated Operating Transfers (continued)

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---|--------------------------|------------------------------|----------------------------|--------------------------|
| <u>TO ANZALDUAS CIP FUND FROM:</u> | | | | |
| Anzalduas International Crossing Fund | 681,784 | 619,177 | 718,425 | 708,651 |
| <u>TO HEALTH INSURANCE FUND FROM:</u> | | | | |
| General Fund | 2,626,366 | 1,040,249 | 1,040,249 | - |
| Downtown Services Fund | 11,134 | 10,576 | 10,576 | - |
| Water Fund | 131,581 | 124,984 | 124,984 | - |
| Wastewater Fund | 101,216 | 96,141 | 96,141 | - |
| Sanitation Fund | 160,934 | 152,865 | 152,865 | - |
| Champion Lake Golf Course Fund | 12,146 | 11,537 | 11,537 | - |
| Convention Center Fund | 42,511 | 40,379 | 40,379 | - |
| Airport Fund | 35,426 | 33,649 | 33,649 | - |
| Transit Fund | 7,085 | 6,730 | 6,730 | - |
| Toll Bridge Fund | 46,560 | 44,225 | 44,225 | - |
| McAllen Express Fund | 36,438 | 34,611 | 34,611 | - |
| Anzalduas International Crossing Fund | 16,195 | 15,383 | 15,383 | - |
| Fleet / Material Management Fund | 19,231 | 18,267 | 18,267 | - |
| Workers Compensation Fund | 7,085 | 6,730 | 6,730 | - |
| Health Insurance Total | <u>3,253,908</u> | <u>1,636,326</u> | <u>1,636,326</u> | - |
| <u>TO WORKERS COMPENSATION FUND FROM:</u> | | | | |
| Development Corp Fund | 66,556 | - | - | - |
| TOTAL ALL FUNDS | <u>\$ 85,247,837</u> | <u>\$ 74,002,780</u> | <u>\$ 66,623,345</u> | <u>\$ 77,384,241</u> |



**Ad Valorem Tax
Legal Debt Limit vs Current Debt Service Requirements**

| LEGAL DEBT LIMIT | |
|---|------------------------|
| Taxable Assessed Values plus Properties Under Protest of Non-Freeze Properties for FY 2024-2025 | \$ 14,878,284,212 |
| Maximum Ad Valorem Tax Rate per \$100 | <u>2.50</u> |
| Total Maximum Ad Valorem Tax Levy | <u>\$ 371,957,105</u> |
| YEAR LEVY | |
| Certified Taxable Value | \$ 14,878,284,212 |
| Taxable Assessed Values of Freezed Property for FY 2024-2025 | <u>(1,654,063,085)</u> |
| Taxable Assessed Values for FY 2024-2025 | 13,224,221,127 |
| Properties Under Protest for FY 2024-2025 | <u>190,377,029</u> |
| Taxable Assessed Values (Including Properties Under Protest) for FY 2024-2025 | 13,414,598,156 |
| FY 2024-2025 Ad Valorem Tax Rate per \$100 | <u>0.449989</u> |
| Ad Valorem Tax Levy | 60,364,216 |
| Ad Valorem Tax Levy on Freezed Properties | <u>7,443,102</u> |
| Total FY 2024-2025 Ad Valorem Tax Levy | <u>\$ 67,807,318</u> |

Personnel Summary

| | <u>Actual 21-22</u> | <u>Actual 22-23</u> | <u>Budget 23-24</u> | <u>Budget 24-25</u> | <u>Net Change in Positions</u> |
|---|-------------------------|-------------------------|-------------------------|-------------------------|------------------------------------|
| <u>GENERAL FUND</u> | | | | | |
| Full-time | 782 | 747 | 853 | 863 | 10 |
| Civil Service | 472 | 446 | 478 | 478 | - |
| Part-time | 154 | 206 | 456 | 455 | (1) |
| Total | <u>1,408</u> | <u>1,399</u> | <u>1,787</u> | <u>1,796</u> | <u>9</u> |
| <u>COPS GRANT</u> | | | | | |
| Civil Service | - | - | 15 | 15 | - |
| Total | <u>-</u> | <u>-</u> | <u>15</u> | <u>15</u> | <u>-</u> |
| <u>DOWNTOWN SERVICES PARKING FUND</u> | | | | | |
| Full-time | 15 | 12 | 15 | 15 | - |
| Part-time | 3 | 4 | 8 | 8 | - |
| Total | <u>18</u> | <u>16</u> | <u>23</u> | <u>23</u> | <u>-</u> |
| <u>WATER FUND</u> | | | | | |
| Full-time | 149 | 149 | 153 | 155 | 2 |
| Part-time | 1 | 1 | 1 | 1 | - |
| Total | <u>150</u> | <u>150</u> | <u>154</u> | <u>156</u> | <u>2</u> |
| <u>WASTEWATER FUND</u> | | | | | |
| Full-time | 92 | 90 | 96 | 98 | 2 |
| Part-time | 1 | 1 | 1 | 1 | - |
| Total | <u>93</u> | <u>91</u> | <u>97</u> | <u>99</u> | <u>2</u> |
| <u>SANITATION FUND</u> | | | | | |
| Full-time | 169 | 147 | 184 | 186 | 2 |
| Part-time | 13 | 10 | 4 | 4 | - |
| Total | <u>182</u> | <u>157</u> | <u>188</u> | <u>190</u> | <u>2</u> |
| <u>CHAMPION LAKES GOLF COURSE FUND</u> | | | | | |
| Full-time | 14 | 14 | 17 | 17 | - |
| Part-time | 6 | 6 | 10 | 10 | - |
| Total | <u>20</u> | <u>20</u> | <u>27</u> | <u>27</u> | <u>-</u> |
| <u>CONVENTION CENTER FUND</u> | | | | | |
| Full-time | 46 | 43 | 58 | 61 | 3 |
| Part-time | 11 | 11 | 42 | 42 | - |
| Total | <u>57</u> | <u>54</u> | <u>100</u> | <u>103</u> | <u>3</u> |
| <u>AIRPORT FUND</u> | | | | | |
| Full-time | 37 | 36 | 46 | 46 | - |
| Part-time | 4 | 2 | 6 | 6 | - |
| Total | <u>41</u> | <u>38</u> | <u>52</u> | <u>52</u> | <u>-</u> |
| <u>METRO McALLEN FUND</u> | | | | | |
| Full-time | 43 | 46 | 59 | 64 | 5 |
| Part-time | 2 | 2 | 8 | 8 | - |
| Total | <u>45</u> | <u>48</u> | <u>67</u> | <u>72</u> | <u>5</u> |
| <u>BUS TERMINAL FUND</u> | | | | | |
| Full-time | 7 | 6 | 9 | 9 | - |
| Total | <u>7</u> | <u>6</u> | <u>9</u> | <u>9</u> | <u>-</u> |
| <u>BRIDGE FUND</u> | | | | | |
| Full-time | 32 | 32 | 45 | 45 | - |
| Total | <u>32</u> | <u>32</u> | <u>45</u> | <u>45</u> | <u>-</u> |

Personnel Summary (continued)

| | Actual 21-22 | Actual 22-23 | Budget 23-24 | Budget 24-25 | Net Change in Positions |
|---|-----------------|-----------------|-----------------|-----------------|----------------------------|
| ANZALDUAS INT'L CROSSING FUND | | | | | |
| Full-time | 8 | 10 | 9 | 14 | 5 |
| Part-time | - | - | 3 | 3 | - |
| Total | 8 | 10 | 12 | 17 | 5 |
| FLEET/MAT. MGMT FUND | | | | | |
| Full-time | 26 | 26 | 26 | 26 | - |
| Part-time | 1 | 1 | 1 | 1 | - |
| Total | 27 | 27 | 27 | 27 | - |
| HEALTH INSURANCE FUND | | | | | |
| Full-time | 6 | 6 | 6 | 6 | - |
| Total | 6 | 6 | 6 | 6 | - |
| WORKERS COMPENSATION FUND | | | | | |
| Full-time | 7 | 8 | 11 | 12 | 1 |
| Total | 7 | 8 | 11 | 12 | 1 |
| PROPERTY & CASUALTY INS FUND | | | | | |
| Full-time | 2 | 2 | 2 | 2 | - |
| Total | 2 | 2 | 2 | 2 | - |
| TOTAL ALL FUNDS | | | | | |
| Full-time | 1,435 | 1,374 | 1,589 | 1,619 | 30 |
| Civil Service | 472 | 446 | 493 | 493 | - |
| Part-time | 196 | 244 | 540 | 539 | (1) |
| Grand Total | 2,103 | 2,064 | 2,622 | 2,651 | 29 |

NEW POSITIONS FY 24-25

GENERAL FUND

| | Quantity | Purpose |
|---|----------|---|
| Tax Office - Assistant Director | 1 | To provide support for increase in work volume |
| Grant Admin - Grants Compliance Officer | 1 | To monitor City grants to be in compliance to policy & ordinances |
| Building Maintenance - Journeyman Electrician | 1 | Meet the increase in work orders |
| Radio Shop - Radio Comm. Technician I | 1 | Address the increase in number of radios and newer technology |
| Fire - Receptionist / Admin Clerk | 1 | Additional clerk due to clerical staff reassignments |
| Fire - Custodian | 1 | New staff for new training facility |
| Engineering - Recordkeeper/Accounting Clerk | 1 | Maintain proper records for changes to agreements and contracts |
| Pools - Aquatics Supervisor | 1 | Oversee operations of programs and assist with pool rentals |
| Quinta Mazatlán - Manager Facilities/Operations | 1 | Management of repairs, buildings, and grounds |
| | 9 | |

ENTERPRISE / INTERNAL SERVICE FUNDS

| | Quantity | Purpose |
|---|----------|--|
| Water Lab - Microbiologist | 1 | For microbiological testing section |
| Transmissions & Distribution - Working Supervisor | 1 | Assist management staff with field work |
| Customer Relations - Customer Service Specialist | 1 | To assist with higher demand of customers |
| Wastewater Admin - Utility Construction Worker I | 1 | To support crew |
| Residential - Heavy Equipment Operator II | 1 | Additional of new collection route due to increase in accounts |
| Commercial Box - Heavy Equipment Operator II | 1 | Additional of new collection route due to increase in accounts |
| Convention Center - Facilities Maint. Tech. | 1 | To provide support in bookings and in house events |
| Convention Center - Operations Coordinator | 1 | Meet high demand of change overs due to booking increase |
| Convention Center - Lead Operations Coordinator | 1 | Meet high demand of change overs due to booking increase |
| Metro - Transit Operator | 5 | Additional drivers to do 30 minute headways on all routes. |
| Anzalduas Bridge - Toll Bridge Cashier | 3 | Additional Cashiers due to increase in Vehicle and Truck traffic |
| Anzalduas Bridge - Groundskeeper | 1 | Facilities requires groundskeeper |
| Anzalduas Bridge - Facilities Manager | 1 | Bridge Facilities requires Facilities Manager |
| Risk Management - Safety Coordinator | 1 | Essential for citywide safety objectives |
| | 20 | |

Departmental/ Fund Relationship
(General Fund and Governmental Funds)

| Department | General Fund (Major) | Development Corp Fund (Major) | Hotel Occupancy (Non-Major) | Park Development (Non-Major) | Christmas Parade (Non-Major) | Public Education Grant (Non-Major) | Community Development (Non-Major) | Marketing Fund (Non-Major) |
|--|----------------------|-------------------------------|-----------------------------|------------------------------|------------------------------|------------------------------------|-----------------------------------|----------------------------|
| City Commission | ✓ | | | | | | | |
| Special Services | ✓ | | | | | | | |
| City Manager | ✓ | ✓ | | | ✓ | | | ✓ |
| International Relations | ✓ | | | | | | | ✓ |
| City Secretary | ✓ | | | | | | | |
| Audit Office | ✓ | | | | | | | |
| Vital Statistics | ✓ | | | | | | | |
| Passport Facility | ✓ | | | | | | | |
| Municipal Court | ✓ | | | | | | | |
| Finance | ✓ | | | | | | | |
| Office of Management & Budget | ✓ | | | | | | | |
| Tax Office | ✓ | | | | | | | |
| Purchasing | ✓ | | | | | | | |
| City Attorney's Office | ✓ | | | | | | | |
| Grant Administration | ✓ | | | | | | | |
| Human Resources | ✓ | | | | | | | |
| Planning | ✓ | | | | | | | |
| Information Technology | ✓ | | | | | | | |
| Office of Communication | ✓ | | | | | ✓ | | |
| McAllen 311 Call Center | ✓ | | | | | | | |
| City Hall | ✓ | | | | | | | |
| Building Maintenance | ✓ | | | | | | | |
| Development Center | ✓ | | | | | | | |
| Police | ✓ | | | | | | | |
| Animal Care Services | ✓ | | | | | | | |
| Radio Shop | ✓ | | | | | | | |
| Fire | ✓ | | | | | | ✓ | |
| Traffic Operations | ✓ | | | | | | | |
| Building Permits & Inspection | ✓ | | | | | | | |
| Engineering | ✓ | ✓ | | | | | | |
| Street Maintenance | ✓ | | | | | | | |
| Street Lighting | ✓ | | | | | | | |
| Sidewalk Construction | ✓ | | | | | | ✓ | |
| Drainage | ✓ | | | | | | ✓ | |
| Environmental & Health Code Comp. | ✓ | | | | | | | |
| Graffiti Cleaning | ✓ | | | | | | | |
| Parks & Recreation Administration | ✓ | | | | ✓ | | | |
| Parks | ✓ | ✓ | | ✓ | ✓ | | ✓ | |
| Recreation | ✓ | | | | | | | |
| Pools | ✓ | ✓ | | | | | | |
| Las Palmas Community Center | ✓ | | | | | | ✓ | |
| Recreation Centers (Lark/ Palmview) | ✓ | | | | | | ✓ | |
| Quinta Mazatlan | ✓ | | | | | | | |
| Library | ✓ | | | | | | ✓ | |
| Library Branches (Lark/ Palmview) | ✓ | | | | | | ✓ | |
| Administration | | ✓ | | | | | ✓ | |
| Convention Center / Performing Arts Center | | | ✓ | | | | | |
| Other Agencies | ✓ | ✓ | ✓ | | | | ✓ | |

Departmental/ Fund Relationship Continued

| Downtown Services (Non-Major) | Debt Service (Non-Major) | Capital Projects Funds (Major) 1 | Inter-departmental Service (Non-Major) | General Depreciation (Non-Major) | Health Insurance (Non-Major) | Workers' Comp. (Non-Major) | Property & Casualty Insurance (Non-Major) | Department |
|-------------------------------|--------------------------|----------------------------------|--|----------------------------------|------------------------------|----------------------------|---|--|
| | | √ | | | √ | √ | √ | City Commission |
| | | | | | | | | Special Services |
| | | | | | √ | √ | √ | City Manager |
| | | | | | √ | √ | √ | International Relations |
| | | | √ | | √ | √ | √ | City Secretary |
| | | | | | √ | √ | √ | Audit Office |
| | | | | | √ | √ | √ | Vital Statistics |
| | | | | | √ | √ | √ | Passport Facility |
| | | | | | √ | √ | √ | Municipal Court |
| | | | | | √ | √ | √ | Finance |
| | | | √ | | √ | √ | √ | Office of Management & Budget |
| | | | | | √ | √ | √ | Tax Office |
| | | | | | √ | √ | √ | Purchasing |
| | | | | | √ | √ | √ | City Attorney's Office |
| | | | | | √ | √ | √ | Grant Administration |
| | | | | | √ | √ | √ | Human Resources |
| | | | √ | √ | √ | √ | √ | Planning |
| | | √ | √ | √ | √ | √ | √ | Information Technology |
| | | | √ | | √ | √ | √ | Office of Communication |
| | | | | | √ | √ | √ | McAllen 311 Call Center |
| | | √ | | | √ | √ | √ | City Hall |
| | | | √ | | √ | √ | √ | Building Maintenance |
| | | | | | √ | √ | √ | Development Services |
| | | | √ | √ | √ | √ | √ | Police |
| | | | √ | √ | √ | √ | √ | Animal Care Services |
| | | | | | √ | √ | √ | Radio Shop |
| | | √ | √ | √ | √ | √ | √ | Fire |
| | | √ | √ | √ | √ | √ | √ | Traffic Operations |
| | | | √ | | √ | √ | √ | Building Permits & Inspection |
| | | √ | √ | | √ | √ | √ | Engineering |
| | √ | √ | √ | √ | √ | √ | √ | Street Maintenance |
| | | √ | | | | | | Street Lighting |
| | | | √ | | √ | √ | √ | Sidewalk Construction |
| | | √ | √ | √ | √ | √ | √ | Drainage |
| | | | √ | √ | √ | √ | √ | Environmental & Health Code Comp. |
| | | | √ | | √ | √ | √ | Graffiti Cleaning |
| | | | | | √ | √ | √ | Parks & Recreation Administration |
| | √ | √ | √ | √ | √ | √ | √ | Parks |
| | | | √ | | √ | √ | √ | Recreation |
| | | √ | √ | | √ | √ | √ | Pools |
| | | | √ | | √ | √ | √ | Las Palmas Community Center |
| | | | | | √ | √ | √ | Recreation Centers (Lark/ Palmview) |
| | | | | | √ | √ | √ | Quinta Mazatlan |
| | √ | | √ | | √ | √ | √ | Library |
| | | | | | √ | √ | √ | Library Branches (Lark/ Palmview) |
| √ | | | √ | | √ | √ | √ | Administration |
| | | | | | √ | √ | √ | Convention Center / Performing Arts Center |
| | | | √ | | √ | | | Other Agencies |

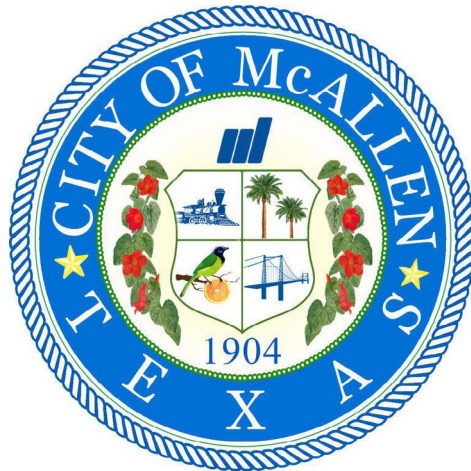
1: Note by definition the Capital Improvement fund under projects is not a Major Fund yet the Local Governing body elected to consider it a Major Fund by City Ordinance.

Departmental/Fund Relationship
(Enterprise Funds)

| | Water (Major) | Wastewater (Major) | Sanitation (Major) | Champion Lakes Golf Course (Non-Major) | Convention Center (Major) | Performing Arts Center (Non- Major) | McAllen Int'l Airport (Major) | Metro McAllen (Non-Major) |
|-----------------------------|------------------|-----------------------|-----------------------|---|---------------------------------|---|-------------------------------------|---------------------------------|
| Water Plant | ✓ | | | | | | | |
| Water Lab | ✓ | | | | | | | |
| Transmission & Distribution | ✓ | | | | | | | |
| Water Meters | ✓ | | | | | | | |
| Utility Billing | ✓ | | | | | | | |
| Financial Administration | ✓ | | | | | | | |
| Customer Relations | ✓ | | | | | | | |
| Wastewater Plant | | ✓ | | | | | | |
| Wastewater Lab | | ✓ | | | | | | |
| Sewer Collection | | ✓ | | | | | | |
| Composting | | | ✓ | | | | | |
| Brush Collection | | | ✓ | | | | | |
| Residential Collection | | | ✓ | | | | | |
| Commercial Box Collection | | | ✓ | | | | | |
| Roll-Offs | | | ✓ | | | | | |
| Recycling | | | ✓ | | | | | |
| Street Cleaning | | | ✓ | | | | | |
| CLGC M&O | | | | ✓ | | | | |
| CLGC Dining | | | | ✓ | | | | |
| CLGC Pro Shop | | | | ✓ | | | | |
| CLGC Golf Carts | | | | ✓ | | | | |
| Convention Center | | | | | ✓ | | | |
| Performing Arts Center | | | | | | ✓ | | |
| McAllen Int. Airport | | | | | | | ✓ | |
| Metro Mcallen Transit | | | | | | | | ✓ |
| Bus Terminal | | | | | | | | |
| Toll Bridge Operations | | | | | | | | |
| Anzalduas Operations | | | | | | | | |
| Administration | ✓ | ✓ | ✓ | ✓ | ✓ | | ✓ | ✓ |

Departmental/ Fund Relationship Continued

| Bus Terminal (Non-Major) | McAllen Toll Bridge (Major) | Anzalduas Bridge (Major) | Capital Projects (Non-Major) | Depreciation Funds (Non-Major) | Health Insurance (Non-Major) | Workers Compensation (Non-Major) | Property & Casualty Insurance (Non-Major) | |
|--------------------------|-----------------------------|--------------------------|------------------------------|--------------------------------|------------------------------|----------------------------------|---|-----------------------------|
| | | | √ | √ | √ | √ | √ | Water Plant |
| | | | √ | | √ | √ | √ | Water Lab |
| | | | √ | √ | √ | √ | √ | Transmission & Distribution |
| | | | | √ | √ | √ | √ | Water Meters |
| | | | | | √ | √ | √ | Utility Billing |
| | | | | | | | | Financial Administration |
| | | | | | √ | √ | √ | Customer Relations |
| | | | √ | √ | √ | √ | √ | Wastewater Plant |
| | | | | √ | √ | √ | √ | Wastewater Lab |
| | | | √ | √ | √ | √ | √ | Sewer Collection |
| | | | | √ | √ | √ | √ | Composting |
| | | | | √ | √ | √ | √ | Brush Collection |
| | | | | √ | √ | √ | √ | Residential Collection |
| | | | | √ | √ | √ | √ | Commercial Box Collection |
| | | | | √ | √ | √ | √ | Roll-Offs |
| | | | | √ | √ | √ | √ | Recycling |
| | | | | √ | √ | √ | √ | Street Cleaning |
| | | | | | √ | √ | √ | CLGC M&O |
| | | | | | | | | CLGC Dining |
| | | | | | √ | √ | √ | CLGC Pro Shop |
| | | | | √ | √ | √ | √ | CLGC Golf Carts |
| | | | | √ | √ | √ | √ | Convention Center |
| | | | | √ | √ | √ | √ | Performing Arts Center |
| | | | √ | | √ | √ | √ | McAllen Int. Airport |
| | | | | | √ | √ | √ | Metro Mcallen Transit |
| √ | | | √ | | √ | √ | √ | Bus Terminal |
| | √ | | √ | | √ | √ | √ | Toll Bridge Operations |
| | | √ | √ | | √ | √ | √ | Anzalduas Operations |
| √ | √ | √ | | | √ | √ | √ | Administration |





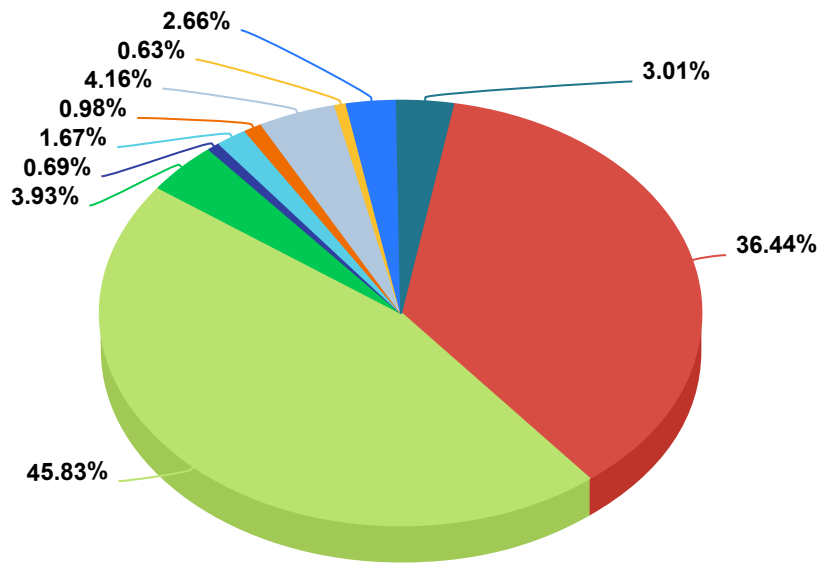
GENERAL FUND

The **General Fund** is a major fund used to account for resources traditionally associated with government which are not required to be accounted for in another fund.

GENERAL FUND
Fund Balance Summary

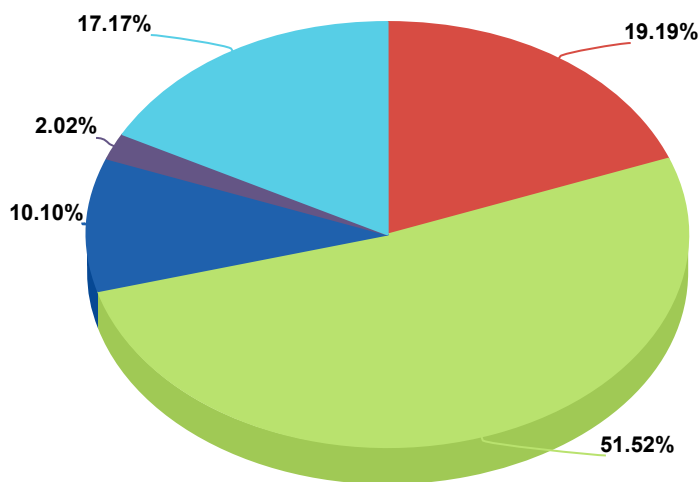
| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| UNASSIGNED BEGINNING FUND BALANCE | \$ 78,613,221 | \$ 70,390,480 | \$ 78,145,482 | \$ 87,650,424 |
| Revenues: | | | | |
| Taxes | \$ 132,357,228 | \$ 137,538,707 | \$ 137,814,535 | \$ 140,696,378 |
| Licenses and Permits | 2,548,057 | 2,517,537 | 2,594,128 | 2,678,313 |
| Charges for Services | 7,029,664 | 6,360,890 | 6,487,523 | 6,658,693 |
| Fines and Forfeits | 1,118,397 | 988,029 | 1,016,121 | 1,005,000 |
| Investment Earnings | 3,801,381 | 3,506,985 | 6,107,220 | 4,259,249 |
| Miscellaneous Revenues | 7,478,182 | 5,086,925 | 5,240,731 | 4,809,442 |
| Total Revenues | <u>154,332,909</u> | <u>155,999,073</u> | <u>159,260,258</u> | <u>160,107,075</u> |
| Other Financing Sources: | | | | |
| Transfers In | 10,274,847 | 9,174,766 | 9,176,709 | 8,963,122 |
| SBITA Issuance | 666,354 | - | - | - |
| Total Revenues and Other Sources | <u>165,274,110</u> | <u>165,173,839</u> | <u>168,436,967</u> | <u>169,070,197</u> |
| TOTAL RESOURCES | <u>\$ 243,887,331</u> | <u>\$ 235,564,319</u> | <u>\$ 246,582,449</u> | <u>\$ 256,720,620</u> |
| APPROPRIATIONS | | | | |
| Operating Expense: | | | | |
| General Government | \$ 22,509,551 | \$ 26,151,155 | \$ 27,291,609 | \$ 29,314,997 |
| Public Safety | 68,419,246 | 76,102,712 | 76,558,050 | 78,674,205 |
| Highways and Streets | 13,156,885 | 14,730,542 | 14,732,100 | 15,244,227 |
| Health and Welfare | 4,047,207 | 4,070,580 | 4,158,150 | 3,810,031 |
| Culture and Recreation | 21,449,237 | 25,722,267 | 24,526,887 | 25,761,071 |
| Total Operations | <u>129,582,125</u> | <u>146,777,256</u> | <u>147,266,796</u> | <u>152,804,531</u> |
| Other Financing Sources (Uses): | | | | |
| Transfers Out | 35,698,462 | 11,451,020 | 11,402,055 | 9,246,857 |
| Debt Service - Motorola Lease Payment | 508,174 | 263,174 | 263,174 | 263,174 |
| Debt Service - SBITA | 249,137 | - | - | - |
| TOTAL APPROPRIATIONS | <u>\$ 166,037,897</u> | <u>\$ 158,491,450</u> | <u>\$ 158,932,025</u> | <u>\$ 162,314,562</u> |
| Revenue over/under Expenditures | (763,787) | 6,682,389 | 9,504,942 | 6,755,635 |
| Unadj ENDING FUND BALANCE | <u>\$ 77,849,434</u> | <u>\$ 77,072,869</u> | <u>\$ 87,650,424</u> | <u>\$ 94,406,058</u> |
| Adjustments : | | | | |
| Board Advances | 404,224 | - | - | - |
| Prepays | 6,224 | - | - | - |
| Restricted | (114,400) | - | - | - |
| UNASSIGNED ENDING FUND BALANCE | <u>\$ 78,145,482</u> | <u>\$ 77,072,869</u> | <u>\$ 87,650,424</u> | <u>\$ 94,406,058</u> |

General Fund Revenues
\$160,107,075



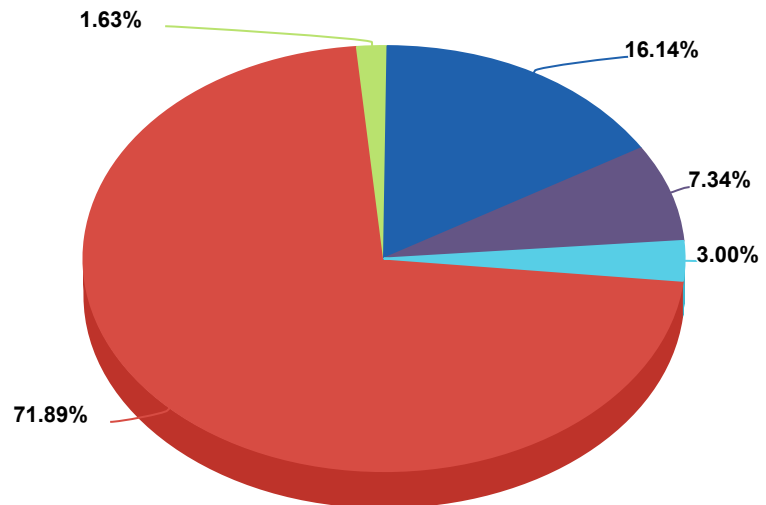
- Ad Valorem Taxes
- Sales Tax
- Franchise Tax
- Penalty & Interest
- Licenses & Permits
- Intergovernmental Revenue
- Charges for Services
- Fines & Forfeitures
- Investment Earnings
- Miscellaneous

General Fund Expenditures
By Service Area
\$152,804,531

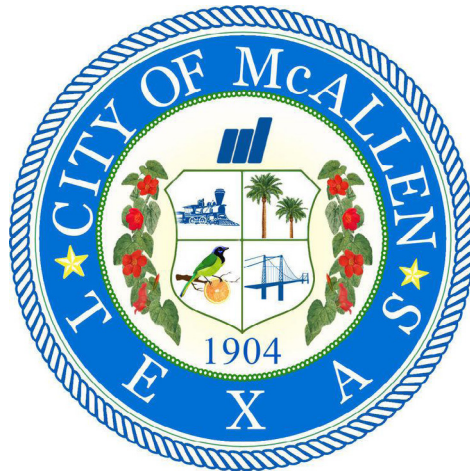


- General Government
- Public Safety
- Highway & Streets
- Health & Welfare
- Culture & Recreation

General Expenditures
By Category
\$152,804,531



- Personnel Services
- Supplies
- Other Services & Charges
- Maintenance
- Capital Outlay



GENERAL FUND
Revenue by Source

| <u>Source of Income</u> | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| TAXES | | | | |
| <i>Ad Valorem Taxes:</i> | | | | |
| Current Property Tax | \$ 52,206,877 | \$ 55,786,303 | \$ 55,786,303 | \$ 57,241,233 |
| Delinquent | 777,085 | 1,008,658 | 1,186,621 | 1,198,487 |
| Rollback Taxes | 98,431 | 25,000 | 95,000 | 25,000 |
| Penalty and Interest | 1,023,551 | 725,506 | 1,032,615 | 1,042,941 |
| Property Tax-Refund | (242,105) | (110,000) | (200,000) | (150,000) |
| Special Inventory-Vehicles | 64,547 | 25,000 | 28,698 | 30,000 |
| Late Rendition Penalty | 100,189 | 102,657 | 67,738 | 68,415 |
| <i>Sales and Use Taxes:</i> | | | | |
| Sales tax | 70,195,500 | 71,941,923 | 71,941,923 | 73,380,762 |
| Franchise Tax - Electric | 4,784,068 | 4,784,068 | 4,784,068 | 4,700,000 |
| Natural Gas | 582,560 | 397,800 | 416,293 | 400,000 |
| Telephone | 316,334 | 306,000 | 271,172 | 275,000 |
| Cable | 976,518 | 1,057,740 | 913,052 | 915,000 |
| Cell Network Nodes | 5,250 | 2,250 | 5,250 | 5,250 |
| <i>State Shared Revenues:</i> | | | | |
| State Mixed Drink Tax | 1,468,423 | 1,485,802 | 1,485,802 | 1,564,290 |
| TOTAL TAXES | \$ 132,357,228 | \$ 137,538,707 | \$ 137,814,535 | \$ 140,696,378 |
| LICENSES AND PERMITS | | | | |
| <i>Business Licenses and Permits:</i> | | | | |
| Alcoholic Beverage License | \$ 90,680 | \$ 74,460 | \$ 90,680 | \$ 85,000 |
| Sign and Mover's License | 126 | 310 | 150 | 150 |
| Food Handler's Permit | 508,640 | 454,000 | 637,680 | 669,564 |
| Other - Irrigation | 2,515 | 2,250 | 1,300 | 1,300 |
| <i>Occupational Licenses:</i> | | | | |
| Building Permits | 932,903 | 942,819 | 898,765 | 925,728 |
| Electrical Permits | 193,667 | 232,877 | 190,462 | 196,175 |
| Plumbing Permits | 266,295 | 297,842 | 252,962 | 260,551 |
| Mechanics Permits | 119,436 | 116,680 | 89,178 | 91,853 |
| House Moving Permits | 5,215 | 4,919 | 5,041 | 5,192 |
| Garage Sale Permits | 90,315 | 70,000 | 110,800 | 116,340 |
| Alarm Ordinance | 230,250 | 230,000 | 230,950 | 235,000 |
| Intinerant Vendor's License | | | | |
| On-site Septic Tank | 1,800 | 1,200 | 1,000 | 1,200 |
| Special Use Permit | 105,934 | 90,000 | 85,000 | 90,000 |
| Occupancy Load Placards | 280 | 180 | 160 | 260 |
| TOTAL LICENSES AND PERMITS | \$ 2,548,057 | \$ 2,517,537 | \$ 2,594,128 | \$ 2,678,313 |

GENERAL FUND
Revenue by Source (continued)

| | <u>Actual</u> <u>22-23</u> | <u>Adj. Budget</u> <u>23-24</u> | <u>Estimated</u> <u>23-24</u> | <u>Budget</u> <u>24-25</u> |
|--|-------------------------------|------------------------------------|----------------------------------|-------------------------------|
| CHARGES FOR SERVICES | | | | |
| <i>General Government:</i> | | | | |
| Administrative Fee | \$ 2,610,500 | \$ 2,610,500 | \$ 2,610,500 | \$ 2,610,500 |
| State Court Costs Fees | 62,486 | 52,000 | 52,000 | 55,000 |
| Subdivision Application Preliminary | 97,390 | 75,000 | 89,916 | 97,500 |
| Developer's Fee | 456,239 | 355,017 | 355,017 | 350,000 |
| Zone Application Fees | 73,450 | 60,000 | 52,000 | 60,000 |
| Sale Documents - Maps, Code Books | 226,208 | 40,000 | 263,746 | 220,000 |
| Plan Review Fee | 97,651 | 82,700 | 94,913 | 95,000 |
| Site Plan Review Fee | 22,841 | 15,000 | 13,500 | 15,000 |
| Miscellaneous Revenues | 7,641 | 4,815 | 6,483 | 5,150 |
| Rent Payment - Consulate | 49,488 | 49,488 | 49,488 | 49,488 |
| Temporary Signs | 2,000 | 3,000 | 2,600 | 3,000 |
| International Relations Trade | - | 15,000 | 15,000 | 15,000 |
| TIRZ #1 - Admin Fees | 10,000 | 10,000 | 10,000 | 10,000 |
| TIRZ #2A - Admin Fees | 4,000 | 4,000 | 4,000 | 4,000 |
| <i>Public Safety:</i> | | | | |
| Accident Reports | 61,731 | 55,000 | 55,000 | 57,000 |
| Traffic Case | 8,852 | 7,500 | 7,500 | 8,000 |
| Abandoned Vehicles Auction | 24,478 | 40,000 | 40,000 | 42,000 |
| Rural Fire Protection | 41,192 | 41,419 | 11,160 | 33,362 |
| United States Marshall Contract | 502,979 | 325,000 | 325,000 | 350,000 |
| False Alarms | 69,050 | 45,000 | 45,000 | 47,000 |
| Miscellaneous Revenues | 27,317 | 11,566 | 11,130 | 11,235 |
| Fire Inspection Fees | 109,900 | 99,325 | 117,600 | 108,192 |
| <i>Health:</i> | | | | |
| Vital Statistics | 344,306 | 393,092 | 393,107 | 418,020 |
| Weed and Lot Cleaning | 65,465 | 54,000 | 28,836 | 30,278 |
| Animal Licenses | - | 200 | 500 | 500 |
| Passport Acceptance Fees | 387,940 | 425,000 | 425,000 | 450,000 |
| Passport Identification Photo Fees | 162,849 | 170,000 | 170,000 | 175,000 |
| <i>Recreation:</i> | | | | |
| Yearly Recreation Program | 158,060 | 145,235 | 157,955 | 158,008 |
| League Registration | 127,049 | 126,613 | 124,637 | 129,461 |
| Aquatic Program Entry | 42,280 | 53,305 | 44,828 | 46,173 |
| Tournament Fees | 205,410 | 194,914 | 199,786 | 201,784 |
| Program Entry Fees | 195,017 | 100,537 | 180,061 | 181,884 |
| Athletic User Fees | 35,050 | 52,380 | 33,763 | 34,438 |
| Swimming Pools-Municipal-Laps/Aerobic | 26,540 | 24,395 | 25,207 | 25,561 |
| Swimming Pools-Cascade-Laps/ Aerobic | - | 1,513 | 300 | 600 |
| Swimming Pools-Boy's Club- Laps/ Aerobic | 2,346 | 4,347 | 2,673 | 2,663 |
| Los Encinos Pool | 5,196 | 3,967 | 4,728 | 4,774 |
| Park Concessions/Fireman's Boat Rentals | 10,322 | 14,997 | 8,847 | 9,024 |
| Facilities Use Fees Park | 59,981 | 73,110 | 60,570 | 61,781 |
| Senior Citizens Building Use | 3,476 | 3,339 | 3,306 | 3,340 |
| Quinta Mazatlan | 282,784 | 135,498 | 170,660 | 238,924 |
| Quinta Mazatlan Admission Fees | 144,684 | 182,156 | 48,554 | 67,976 |
| Rental/Lark Community Center | 12,094 | 16,716 | 12,253 | 12,498 |
| Rental/Palm View Community Center | 7,125 | 1,638 | 6,736 | 6,870 |
| Use Fees-Library Copier | 48,572 | 30,000 | 35,488 | 30,000 |
| Library Room Rental Fees | 17,878 | 12,000 | 14,500 | 15,000 |
| Library Donated Books Sales | 39,753 | 32,000 | 37,000 | 40,000 |
| After - School Program | 43,279 | 68,666 | 32,627 | 33,280 |
| Library Facility Commission | 11,016 | 15,000 | 15,000 | 15,000 |
| Equipment Rental | 25,800 | 24,942 | 19,048 | 19,429 |
| TOTAL CHARGES FOR SERVICES | \$ 7,029,664 | \$ 6,360,890 | \$ 6,487,523 | \$ 6,658,693 |

GENERAL FUND
Revenue by Source (continued)

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| <u>FINES AND FORFEITURES</u> | | | | |
| Municipal Court | \$ 1,064,923 | \$ 950,000 | \$ 981,160 | \$ 975,000 |
| Library Fines | 18,986 | 5,000 | 9,700 | 5,000 |
| Construction Penalty | 34,488 | 33,029 | 25,261 | 25,000 |
| TOTAL FINES AND FORFEITURES | \$ 1,118,397 | \$ 988,029 | \$ 1,016,121 | \$ 1,005,000 |
| <u>INVESTMENT EARNINGS</u> | | | | |
| Interest & Net Income in fair value of investments | 3,023,862 | 3,506,985 | 4,494,832 | 4,259,249 |
| Gain/(Loss) sale of investments | 777,519 | - | 1,612,388 | - |
| TOTAL INVESTMENT EARNINGS | \$ 3,801,381 | \$ 3,506,985 | \$ 6,107,220 | \$ 4,259,249 |
| <u>OTHER REVENUES</u> | | | | |
| Recovery prior year expenses | 28,534 | 255,589 | 255,589 | - |
| Insurance Recoveries | 143,659 | 7,000 | 155,000 | 15,000 |
| Private Donation | 135,572 | 120,000 | 110,497 | 130,597 |
| Legal Recording Fees | 78,372 | 61,000 | 53,871 | 53,871 |
| Other | 497,836 | 91,261 | 135,678 | 120,261 |
| Grants | 1,046,550 | 1,007,250 | 965,251 | 994,500 |
| Reimbursements | 610,351 | 443,988 | 475,435 | 482,695 |
| Miscellaneous Rentals | 78,696 | 83,000 | 81,055 | 82,000 |
| Royalties-Natural Gas | 240,376 | 247,587 | 247,587 | 250,000 |
| Fixed Assets / Sale of Property | 4,510,956 | 2,770,250 | 2,730,250 | 2,650,000 |
| Rent Payment - Catalina Mobile Park | 76,762 | - | - | - |
| Farm Lease Moorefield | 30,518 | - | 30,518 | 30,518 |
| TOTAL OTHER REVENUES | \$ 7,478,182 | \$ 5,086,925 | \$ 5,240,731 | \$ 4,809,442 |
| <u>OPERATING TRANSFERS</u> | | | | |
| International Toll Bridge Fund | 4,884,666 | 5,860,052 | 5,860,052 | 6,572,197 |
| McAllen International Airport Fund | 2,162,925 | 2,190,925 | 2,190,925 | 2,190,925 |
| Development Corporation Fund | 200,000 | 200,000 | 200,000 | 200,000 |
| Property & Casualty Fund | - | 923,789 | 923,789 | - |
| Miscellaneous Government Grants Fund | 113,287 | - | - | - |
| Sports Facility Construction Fund | - | - | 1,736 | - |
| American Rescue Plan Fund | 904,019 | - | 207 | - |
| Anzalduas Bridge Fund | 1,682,450 | - | - | - |
| Anzalduas Bridge Debt Service "B" Fund | 327,500 | - | - | - |
| TOTAL OPERATING TRANSFERS | \$ 10,274,847 | \$ 9,174,766 | \$ 9,176,709 | \$ 8,963,122 |
| <u>OTHER FINANCING SOURCE</u> | | | | |
| SBITA Issuance | 666,354 | - | - | - |
| TOTAL GENERAL FUND REVENUES | \$ 165,274,110 | \$ 165,173,839 | \$ 168,436,967 | \$ 169,070,197 |

GENERAL FUND
Budget Summary by Department

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| <i>EXPENDITURES:</i> | | | | |
| GENERAL GOVERNMENT | | | | |
| City Commission | \$ 292,072 | \$ 419,354 | \$ 452,084 | \$ 487,304 |
| Special Service | 497,726 | 828,638 | 830,376 | 830,376 |
| City Manager | 1,979,321 | 1,994,646 | 2,025,957 | 2,027,797 |
| International Relations | - | 127,910 | 131,635 | 153,160 |
| City Secretary | 605,752 | 704,619 | 703,841 | 703,903 |
| Audit Office | 266,823 | 285,973 | 286,458 | 286,564 |
| Vital Statistics | 186,596 | 232,498 | 232,498 | 222,951 |
| Passport Facility | 215,205 | 237,032 | 245,439 | 256,726 |
| Municipal Court | 1,427,193 | 2,060,248 | 1,662,153 | 2,092,875 |
| Finance | 1,698,013 | 1,977,564 | 1,789,550 | 1,990,219 |
| Office of Management & Budget | 442,542 | 522,619 | 497,775 | 567,922 |
| Tax Office | 1,326,940 | 1,509,061 | 1,497,864 | 1,610,317 |
| Purchasing and Contracting | 696,678 | 929,668 | 856,515 | 935,388 |
| Legal | 1,519,852 | 2,116,793 | 2,110,383 | 2,115,280 |
| Grant Administration | 503,031 | 615,514 | 578,364 | 629,288 |
| Human Resources | 884,550 | 1,177,252 | 1,182,422 | 1,203,180 |
| Employee Benefits | - | (1,853,232) | 130,000 | (546,371) |
| General Insurances | 847,335 | 1,270,358 | 1,270,358 | 1,270,358 |
| Planning | 1,363,077 | 1,701,098 | 1,690,292 | 1,738,906 |
| Information Technology | 4,013,462 | 5,015,832 | 4,977,024 | 6,159,360 |
| Office of Communication | 839,145 | 991,448 | 1,001,709 | 1,012,173 |
| McAllen 311 Call Center | 463,401 | 610,065 | 610,200 | 618,984 |
| City Hall | 589,062 | 575,843 | 570,704 | 641,803 |
| Building Maintenance | 917,112 | 1,215,843 | 1,081,419 | 1,201,350 |
| Development Center | 144,552 | 172,511 | 164,590 | 145,184 |
| <i>Economic Development:</i> | | | | |
| Chamber of Commerce | 789,000 | 702,000 | 702,000 | 950,000 |
| CDBG Administrative Cost Agency | 1,113 | 10,000 | 10,000 | 10,000 |
| TOTAL GENERAL GOVERNMENT EXPENDITURES | \$ 22,509,551 | \$ 26,151,155 | \$ 27,291,609 | \$ 29,314,997 |
| PUBLIC SAFETY | | | | |
| Police | \$ 38,820,599 | \$ 42,428,347 | \$ 42,617,736 | \$ 44,227,684 |
| Animal Control | 410,983 | 482,655 | 468,429 | 538,719 |
| Radio Shop | 720,213 | 926,593 | 926,593 | 898,945 |
| Fire | 24,045,770 | 25,521,039 | 26,096,280 | 26,625,320 |
| EMS | 521,667 | 2,100,000 | 2,100,000 | 1,500,000 |
| Traffic Operations | 2,620,428 | 2,914,823 | 2,686,752 | 3,106,804 |
| Building Permits & Inspection | 1,279,586 | 1,729,255 | 1,662,260 | 1,776,735 |
| TOTAL PUBLIC SAFETY | \$ 68,419,246 | \$ 76,102,712 | \$ 76,558,050 | \$ 78,674,205 |
| HIGHWAYS AND STREETS | | | | |
| Engineering Services | \$ 2,350,694 | \$ 2,767,596 | \$ 2,569,967 | \$ 2,848,427 |
| Street Maintenance | 6,187,542 | 6,948,709 | 6,772,861 | 7,059,513 |
| Street Lighting | 2,390,744 | 2,424,065 | 2,839,000 | 2,700,715 |
| Sidewalk Construction | 366,029 | 508,451 | 482,256 | 476,570 |
| Drainage | 1,861,877 | 2,081,721 | 2,068,016 | 2,159,002 |
| TOTAL HIGHWAYS AND STREETS | \$ 13,156,885 | \$ 14,730,542 | \$ 14,732,100 | \$ 15,244,227 |
| HEALTH AND WELFARE | | | | |
| Environmental & Health Code Compliance | \$ 2,506,783 | \$ 2,720,171 | \$ 2,668,517 | \$ 2,639,871 |
| Graffiti Cleaning | 207,424 | 252,409 | 259,633 | 190,160 |
| Other Agencies: | | | | |
| Humane Society | 1,318,000 | 1,068,000 | 1,200,000 | 950,000 |
| Mujeres Unidas | - | 15,000 | 15,000 | 15,000 |
| Comfort House | 15,000 | 15,000 | 15,000 | 15,000 |
| TOTAL HEALTH AND WELFARE | \$ 4,047,207 | \$ 4,070,580 | \$ 4,158,150 | \$ 3,810,031 |

GENERAL FUND
Budget Summary by Department (continued)

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| CULTURE AND RECREATION: | | | | |
| Parks Administration | \$ 623,561 | \$ 710,910 | \$ 682,234 | \$ 711,041 |
| Parks | 9,734,403 | 10,817,689 | 10,407,484 | 10,557,139 |
| Recreation | 2,162,931 | 2,251,853 | 2,222,597 | 2,263,309 |
| Pools | 1,055,343 | 1,204,498 | 1,132,191 | 1,233,149 |
| Las Palmas Community Center | 430,030 | 492,933 | 492,942 | 474,633 |
| Recreation Center - Lark | 528,781 | 555,863 | 522,101 | 564,277 |
| Recreation Center - Palmview | 501,108 | 629,565 | 593,699 | 528,861 |
| Quinta Mazatlan | 1,229,293 | 1,440,653 | 1,479,528 | 1,534,529 |
| Library | 3,904,197 | 4,409,390 | 3,912,017 | 4,528,161 |
| Library Branch Lark | 509,838 | 600,181 | 541,684 | 599,116 |
| Library Branch Palm View | 512,256 | 639,732 | 571,410 | 648,955 |
| <i>Other Agencies:</i> | | | | |
| Amigos del Valle | 107,000 | 107,000 | 107,000 | 107,000 |
| Museum of South Texas History | 40,000 | 40,000 | 40,000 | 40,000 |
| McAllen Boy's & Girl's Club | - | 740,000 | 740,000 | 740,000 |
| McAllen Int'l museum | - | 798,000 | 798,000 | 837,900 |
| Town Band | 15,000 | 19,000 | 19,000 | 38,000 |
| South Texas Symphony / Music Festival | 84,000 | 125,000 | 125,000 | 200,000 |
| McAllen Heritage Center | - | 125,000 | 125,000 | 140,000 |
| Literacy Center | 11,496 | 15,000 | 15,000 | 15,000 |
| TOTAL CULTURE AND RECREATION | \$ 21,449,237 | \$ 25,722,267 | \$ 24,526,887 | \$ 25,761,071 |
| TOTAL OPERATIONS | \$ 129,582,125 | \$ 146,777,256 | \$ 147,266,796 | \$ 152,804,531 |
| OPERATING TRANSFERS | | | | |
| Transfer to Marketing Fund | \$ 15,000 | \$ 15,000 | \$ 15,000 | \$ 15,000 |
| Transfer to Capital Improvement Fund | 4,962,376 | 5,638,627 | 5,638,627 | 7,104,461 |
| Transfer to Health Insurance Fund | 2,626,366 | 1,040,249 | 1,040,249 | - |
| Transfer to Infrastructure & Improvements Fund | 2,478,626 | - | - | - |
| Transfer to City Hall Expansion Fund | 21,000,000 | - | - | - |
| Transfer to Quinta CUE Fund | 2,800,000 | 2,720,250 | 2,720,250 | - |
| Transfer to COPS Grant Fund | 134,317 | 263,922 | 270,392 | 366,163 |
| Transfer to Wastewater Fund | 137,850 | - | - | - |
| Transfer to TIRZ #1 Fund | 788,743 | 934,602 | 934,627 | 962,665 |
| Transfer to TIRZ #2A Fund | 755,184 | 838,370 | 782,910 | 798,568 |
| TOTAL OPERATING TRANSFERS OUT | \$ 35,698,462 | \$ 11,451,020 | \$ 11,402,055 | \$ 9,246,857 |
| Motorola Lease Payment | \$ 508,174 | \$ 263,174 | \$ 263,174 | \$ 263,174 |
| SBITA | 249,137 | - | - | - |
| TOTAL GENERAL FUND | \$ 166,037,897 | \$ 158,491,450 | \$ 158,932,025 | \$ 162,314,562 |
| EXPENDITURES BY FUNCTION: | | | | |
| BY EXPENSE GROUP | | | | |
| Salaries and Wages | \$ 72,515,894 | \$ 80,226,735 | \$ 77,947,909 | \$ 82,917,249 |
| Employee Benefits | 21,100,559 | 24,808,365 | 26,785,849 | 26,951,878 |
| Supplies | 2,847,806 | 3,405,025 | 3,352,452 | 2,482,027 |
| Other Services and Charges | 19,748,782 | 23,907,457 | 24,990,241 | 24,667,792 |
| Maintenance | 11,093,976 | 10,587,899 | 10,952,935 | 11,220,662 |
| Subtotal | \$ 127,307,017 | \$ 142,935,481 | \$ 144,029,387 | \$ 148,239,604 |
| Capital Outlay | 2,275,108 | 3,841,775 | 3,237,409 | 4,564,927 |
| TOTAL OPERATIONS | \$ 129,582,125 | \$ 146,777,256 | \$ 147,266,796 | \$ 152,804,531 |

General Governmental Summary

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|
| BY DEPARTMENT | | | | |
| City Commission | \$ 292,072 | \$ 419,354 | \$ 452,084 | \$ 487,304 |
| Special Service | 497,726 | 828,638 | 830,376 | 830,376 |
| City Manager | 1,979,321 | 1,994,646 | 2,025,957 | 2,027,797 |
| International Relations | - | 127,910 | 131,635 | 153,160 |
| City Secretary | 605,752 | 704,619 | 703,841 | 703,903 |
| Audit Office | 266,823 | 285,973 | 286,458 | 286,564 |
| Vital Statistics | 186,596 | 232,498 | 232,498 | 222,951 |
| Passport Facility | 215,205 | 237,032 | 245,439 | 256,726 |
| Municipal Court | 1,427,193 | 2,060,248 | 1,662,153 | 2,092,875 |
| Finance | 1,698,013 | 1,977,564 | 1,789,550 | 1,990,219 |
| Office of Management & Budget | 442,542 | 522,619 | 497,775 | 567,922 |
| Tax Office | 1,326,940 | 1,509,061 | 1,497,864 | 1,610,317 |
| Purchasing & Contracting | 696,678 | 929,668 | 856,515 | 935,388 |
| City Attorney's Office | 1,519,852 | 2,116,793 | 2,110,383 | 2,115,280 |
| Grant | 503,031 | 615,514 | 578,364 | 629,288 |
| Human Resources | 884,550 | 1,177,252 | 1,182,422 | 1,203,180 |
| Employee Benefits | - | (1,853,232) | 130,000 | (546,371) |
| Liability Insurance | 847,335 | 1,270,358 | 1,270,358 | 1,270,358 |
| Planning | 1,363,077 | 1,701,098 | 1,690,292 | 1,738,906 |
| Information Technology | 4,013,462 | 5,015,832 | 4,977,024 | 6,159,360 |
| Office of Communication | 839,145 | 991,448 | 1,001,709 | 1,012,173 |
| McAllen 311 Call Center | 463,401 | 610,065 | 610,200 | 618,984 |
| City Hall | 589,062 | 575,843 | 570,704 | 641,803 |
| Building Maintenance | 917,112 | 1,215,843 | 1,081,419 | 1,201,350 |
| Development Center | 144,552 | 172,511 | 164,590 | 145,184 |
| <i>Economic Development:</i> | | | | |
| Chamber of Commerce | 789,000 | 702,000 | 702,000 | 950,000 |
| CDBG - Administrative Cost Agency | 1,113 | 10,000 | 10,000 | 10,000 |
| TOTAL | <u>\$ 22,509,551</u> | <u>\$ 26,151,155</u> | <u>\$ 27,291,609</u> | <u>\$ 29,314,997</u> |
| BY EXPENSE GROUP | | | | |
| <i>Personnel Services:</i> | | | | |
| Salaries and Wages | 11,871,557 | 14,313,947 | 13,670,679 | 14,544,374 |
| Employee Benefits | 3,059,960 | 2,267,597 | 4,254,163 | 3,812,828 |
| Supplies | 258,272 | 352,458 | 265,320 | 332,708 |
| Other Services and Charges | 5,010,425 | 6,428,679 | 6,418,618 | 6,783,031 |
| Maintenance and Repair Services | 1,506,390 | 1,837,902 | 1,801,181 | 1,924,283 |
| Capital Outlay | 802,947 | 950,572 | 881,649 | 1,917,775 |
| TOTAL APPROPRIATIONS | <u>\$ 22,509,551</u> | <u>\$ 26,151,155</u> | <u>\$ 27,291,609</u> | <u>\$ 29,314,997</u> |
| PERSONNEL | | | | |
| City Commission | 1 | 1 | 1 | 1 |
| City Manager | 14 | 15 | 15 | 15 |
| City Secretary | 9 | 10 | 10 | 10 |
| International Relations | - | 1 | 1 | 1 |
| Audit Office | 2 | 2 | 2 | 2 |
| Vitals Statistics | 4 | 3 | 3 | 3 |
| Passport Facility | 3 | 4 | 4 | 4 |
| Municipal Court | 23 | 30 | 23 | 30 |
| Finance | 20 | 23 | 23 | 23 |
| Office of Management & Budget | 5 | 5 | 5 | 5 |
| Tax Office | 6 | 8 | 7 | 9 |
| Purchasing & Contracting | 11 | 13 | 13 | 13 |
| Legal | 9 | 15 | 15 | 15 |
| Grant Administration | 5 | 7 | 7 | 8 |
| Human Resources | 11 | 13 | 13 | 13 |
| Planning | 22 | 25 | 25 | 25 |
| Information Technology | 29 | 32 | 32 | 32 |
| Office of Communication | 8 | 9 | 9 | 9 |
| McAllen 311 Call Center | 6 | 9 | 9 | 9 |
| City Hall | 3 | 3 | 3 | 3 |
| Building Maintenance | 13 | 16 | 13 | 17 |
| Development Center | 1 | 1 | 1 | 1 |
| TOTAL PERSONNEL | <u>205</u> | <u>245</u> | <u>234</u> | <u>248</u> |



**General Fund
City Commission**

<https://mcallen.net/departments/commission>

Mission Statement:
 “Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen.”
 Accountable for ethical, transparent and sound practices in the best interest of the City.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 153,974 | \$ 200,783 | \$ 203,513 | \$ 203,688 |
| Employee Benefits | 23,332 | 32,301 | 32,301 | 30,418 |
| Supplies | 3,141 | 4,380 | 4,380 | 4,380 |
| Other Services and Charges | 95,745 | 164,890 | 194,890 | 231,818 |
| Maintenance | 15,880 | 17,000 | 17,000 | 17,000 |
| Operations Subtotal | 292,072 | 419,354 | 452,084 | 487,304 |
| Capital Outlay | - | - | - | - |
| Total Expenditures | \$ 292,072 | \$ 419,354 | \$ 452,084 | \$ 487,304 |
| PERSONNEL | | | | |
| Non-Exempt | 1 | 1 | 1 | 1 |
| Total Positions Authorized | 1 | 1 | 1 | 1 |

Contact Us:
 Alice Johnson
 Executive
 Administrator
 1300 Houston
 Avenue
 McAllen, TX 78501
 (956) 681-1006

MAJOR FY 24-25 GOALS

- The function of this one person department is to provide support for elected officials (the Mayor and all Commissioners). The department coordinates communications between citizens and the Commission and provides information including local events, highlights of upcoming issues, department operation results and financial summaries to each member of the Commission. Commissioner’s goals and objectives for the overall City are supported by this department.
1. The City Commission will continue to expand offerings of “first to market” entertainment at McAllen Performing Arts Center. (1.1.03)
 2. The City will continue to expand and improve City Parades, most prominently the illuminated Holiday Parade. (1.2.01)
 3. The City will continue to support the International Museum of Art & Science. (1.2.09)
 4. The City will support the South Texas College-Performing Arts Center. (1.2.10)
 5. The City will continue to support the Valley Symphony Orchestra. (1.2.11)
 6. The City will continue to support the Museum of South Texas History. (1.2.12)
 7. The City will continue to support the McAllen Town Band. (1.2.13)
 8. The City will continue to support the Boys & Girls Club of McAllen, Inc. (1.5.03) (1.5.04)
 9. The City will continue to support Amigos Del Valle. (1.5.05)
 10. The City will continue with construction of Center for Urban Ecology (CUE) at Quinta Mazatlán. (2.3.06)
 11. The City will continue to support the Convention and Visitors Bureau (CVB) a division of the McAllen Chamber of Commerce. (2.3.08)
 12. The City will continue to support the McAllen Economic Development Corporation (MEDC). (3.1.09)
 13. The City will continue to support the McAllen Heritage Center. (3.2.03) (3.2.04)
 14. The City Commission will continue to support the Ordinance Review Committee. (3.3.01)
 15. The City will continue to support the McAllen Chamber of Commerce. (3.3.03) (3.3.05)
 16. The City will continue with Business District Improvements with Development Corporation. (3.3.06)
 17. The City will continue to support a more efficient Municipal court System with increased powers, transparency, and accountability. (5.2.09)
 18. The City will continue to support the UTRGV Medical School with the development of UT Health RGV Cancer and Surgery Center. (7.1.03)
 19. The City will continue to support South Texas College-Nurse and Allied Health Program. (7.1.04)
 20. The City will continue to support the South Texas College-Institute for Advanced Manufacturing (IAM) Training program. (7.1.05)
 21. The City will continue to support VIDA workforce development programs. (7.2.02)
 22. The City will continue to support Health Clinic Facility-El Milagro. (7.2.03)
 23. The City will continue to support LIFT funding for Small Business & Startups. (7.2.04)
 24. The City will support Christian’s Manor transitional housing program agency. (7.2.05)
 25. The City will continue to support Affordable Homes of South Texas, Inc. (AHSTI). (7.2.06)
 26. The City will continue to support Comfort House non-profit. (7.2.07)
 27. The City will continue to support Women Together-Mujeres Unidas non-profit. (7.2.08)



**General Fund
Special Services**

Mission Statement:
This department was created for the purpose of accounting for expenditures incurred through special projects at the discretion of the City Commission.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|----------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages* | \$ - | \$ 92,894 | \$ 92,894 | \$ 92,894 |
| Employee Benefits* | - | 7,106 | 7,106 | 7,106 |
| Other Services and Charges | 429,508 | 728,638 | 730,376 | 730,376 |
| Operations Subtotal | 429,508 | 828,638 | 830,376 | 830,376 |
| Capital Outlay | 68,218 | - | - | - |
| Total Expenditures | \$ 497,726 | \$ 828,638 | \$ 830,376 | \$ 830,376 |

* Compensation for Interns Program

PERSONNEL

| | | | | |
|---------|---|----|----|----|
| Interns | - | 20 | 20 | 20 |
|---------|---|----|----|----|



**General Fund
City Manager**

www.mcallen.net/departments/manager

Mission Statement:
City Management's Mission is to consistently provide high quality services and quality of life to all who live, work and visit the City of McAllen.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 1,561,920 | \$ 1,532,447 | \$ 1,554,758 | \$ 1,553,533 |
| Employee Benefits | 294,871 | 356,838 | 356,838 | 361,903 |
| Supplies | 8,230 | 9,500 | 11,500 | 11,500 |
| Other Services and Charges | 108,764 | 94,181 | 101,181 | 99,181 |
| Maintenance | 3,507 | 1,680 | 1,680 | 1,680 |
| Operations Subtotal | 1,977,292 | 1,994,646 | 2,025,957 | 2,027,797 |
| Capital Outlay | 2,029 | - | - | - |
| Total Expenditures | \$ 1,979,321 | \$ 1,994,646 | \$ 2,025,957 | \$ 2,027,797 |
| PERSONNEL | | | | |
| Exempt | 8 | 8 | 8 | 8 |
| Non-Exempt | 3 | 4 | 4 | 4 |
| Part-Time | 3 | 3 | 3 | 3 |
| Total Positions Authorized | 14 | 15 | 15 | 15 |

Contact Us:
Isaac J. Tawil
City Manager
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1001

MAJOR FY 24-25 GOALS

1. The City will continue to expand offerings of "first to market" entertainment. (1.1.03)
2. The City will continue to expand and improve City Parades. (1.2.01)
3. The City will continue City-funded public events such as: 4th of July celebration, Fiesta de Palmas, South Pole Illuminated Festival, MXLAN and more. (1.2.02)
4. The City will continue supporting and expanding music events in the city. (1.2.03)
5. The City will continue supporting the Marketing Cooperative to pool resources from various City Departments and take on a unified marketing campaign to promote City Events and Services. (2.1.02)
6. The City will continue to support the "McAllen Means Business" omnichannel campaign that seeks to make McAllen the "investment of choice" for Developers, Investors, and Entrepreneurs. (2.1.03)
7. The City will continue to support the "Explore McAllen" omnichannel campaign that seeks to make McAllen the "entertainment, hospitality, and dining venue" of choice for local consumers. (2.1.04)
8. The City will support the International omnichannel campaign that seeks to reach international markets of strategic interest. (2.1.05)
9. The City will continue to support Business Development and Retail Recruitment positioning McAllen as top destination in South Texas for retail, hospitality, entertainment, consumer traffic, and commercial development. (2.2.02)
10. The City will continue using consumer intelligence software for retail consumer analytics. (2.2.03)
11. The City will continue to increase Winter Texan and Retiree loyalty to McAllen. (2.3.01)
12. The City will continue to support expansion of Sports Tourism in the city. (2.3.03)
13. The City will continue with construction of Center for Urban Ecology (CUE) at Quinta Mazatlán. (2.3.06)
14. The City will continue to recruit and retain the business sector through grant programs, 380 agreements, and various campaigns. (3.1.01)
15. The City will continue to offer 380 Agreements for Business and Industrial Incentives. (3.1.08)
16. The City will continue Downtown Refresh & Priority Corridor Revitalization Grants for upgrade of exterior façade of commercial establishments. (3.2.01)
17. The City will continue to support the Ordinance Review Committee to identify Code Ordinance items which can be improved for ease of compliance. (3.3.01)
18. The City will continue to work on preparing site at Boeye Reservoir for future development. (3.3.02)
19. The City will continue to support program for potential investments. (3.3.04)
20. The Emergency Management division of City Manager's Office will continue to enhance communications with McAllen residents and visitors to better prepare for all emergency hazards. (4.4.01)
21. The Emergency Management division of City Manager's Office will continue to provide Incident Command System (ICS) training to employees city-wide. (4.4.02)
22. The Emergency Management division of City Manager's Office will continue to provide updates to city website that contain FEMA tools and other disaster recovery information. This includes increasing outreach and enrollment in City's emergency notification system via phone/text. (4.5.01)
23. The City will continue to work with contract lobbyists to leverage contacts and state appointed leaders for funding possibilities. (5.1.08)
24. The City will continue to implement city-wide improvement of services through feedback from the 2022 Citizen Surveys and 2023 internal service surveys. (5.2.01) (5.3.01)
25. The City will continue to utilize professional or consulting services. (5.3.08)

**General Fund
City Manager**

www.mcallen.net/departments/manager

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Department expenditures | \$ 1,979,321 | \$ 1,994,646 | \$ 2,025,957 | \$ 2,027,797 |
| Outputs: | | | | |
| # Agenda w/ detail, surveys and performance documents easily accessible to citizens | Over 50/yr. | Over 50/yr. | Over 50/yr. | Over 50/yr. |
| Effectiveness Measures: | | | | |
| Citizens rating quality of services as good or excellent exceeds national benchmarks | Above | Above | Above | Much Above |
| Citizens rating of City's overall image or reputation exceeds national benchmarks | Above | Above | Above | Much Above |
| Citizens rating value for taxes paid as good or excellent is above national benchmarks | Above | Above | Above | Much Above |
| Efficiency Measures: | | | | |
| Total General Fund full time employees per 1000 resident population | 9.0000 | 9.0000 | 9.0000 | 9.1000 |
| Department expenditures per capita | \$ 13.58 | \$ 13.07 | \$ 13.71 | \$ 13.57 |
| Population | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided

Description:

We manage the overall City Government to provide high quality services at levels supported and expected by the community. We provide oversight for 85 departments and divisions including enterprise activities and outside agencies funded by city taxes. We provide government relations, strategic planning, and performance management in order to implement direction provided by the City Commission.



**General Fund
International Relations**

<https://www.mcallen.net/>

Mission Statement:

This department was created for the purpose of tracking expenditures related to international relationship marketing.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ - | \$ 90,463 | \$ 90,463 | \$ 99,877 |
| Employee Benefits | - | 24,537 | 24,537 | 25,703 |
| Supplies | - | 300 | 300 | 500 |
| Other Services and Charges | - | 12,610 | 12,610 | 26,450 |
| Maintenance | - | - | - | - |
| Operations Subtotal | - | 127,910 | 127,910 | 152,530 |
| Capital Outlay | - | - | 3,725 | 630 |
| Total Expenditures | \$ - | \$ 127,910 | \$ 131,635 | \$ 153,160 |
| PERSONNEL | | | | |
| Exempt | - | 1 | 1 | 1 |
| Non-Exempt | - | - | - | - |
| Part-Time | - | - | - | - |
| Total Positions Authorized | - | 1 | 1 | 1 |

Contact Us:

Daniella Plata
International Relations
Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1001

MAJOR FY 24-25 GOALS

1. The International Relations Department will continue to build, foster, and sustain intergovernmental relations by managing the Sister Cities program, hosting official government dignitaries, coordinating outbound city delegations, and participating in international economic trade missions and industry events. (2.4.01)
2. Attend travel and shows in Mexico
3. Host two McAllen Days in Mexico.

Description:

Annual budget encompasses hosting four official government visits. Paying four official visits to international partners, hosting two trade missions, attending six industry events and hosting two McAllen Days in Mexico.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Department expenditures | \$ - | \$ 127,910 | \$ 131,635 | \$ 153,160 |
| Effectiveness Measures: | | | | |
| Agreements, and MOUs between the City and international partners | n/a | 1 | 1 | 3 |
| Initiatives and Programs | n/a | 2 | 2 | 3 |
| Vitis and Trips | n/a | 2 | 3 | 4 |
| Attending Industry Events | n/a | 2 | 2 | 6 |
| Effectiveness Measures: | | | | |
| Events, visits and trips produced per quarter. | n/a | 1 | 2 | 4 |
| Department expenditures per capita | \$ 0.00 | \$ 0.71 | \$ 0.89 | \$ 1.03 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



**General Fund
City Secretary**

www.mcallen.net/departments/secretary

Mission Statement:

To fulfill Charter and State requirements including serving as Custodian of City's Official Records, engrossing all ordinances, Chief Election Officer and to serve as a resource of information for the public in the most cost effective and efficient manner while maintaining a high regard for integrity, neutrality and impartiality.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|----------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 423,172 | \$ 491,870 | \$ 491,870 | \$ 488,704 |
| Employee Benefits | 125,100 | 158,821 | 162,153 | 161,861 |
| Supplies | 4,629 | 5,000 | 5,000 | 5,000 |
| Other Services and Charges | 27,025 | 21,352 | 21,352 | 23,852 |
| Maintenance | 25,826 | 23,486 | 23,466 | 24,486 |
| Operations Subtotal | 605,752 | 700,529 | 703,841 | 703,903 |
| Capital Outlay | - | 4,090 | - | - |
| Total Expenditures | \$ 605,752 | \$ 704,619 | \$ 703,841 | \$ 703,903 |

PERSONNEL

| | | | | |
|-----------------------------------|----------|-----------|-----------|-----------|
| Exempt | 2 | 2 | 2 | 2 |
| Non-Exempt | 7 | 8 | 8 | 8 |
| Part-Time | - | - | - | - |
| Total Positions Authorized | 9 | 10 | 10 | 10 |

Contact Us:

Perla Lara
City Secretary
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1020

MAJOR FY 24-25 GOALS

1. The City Secretary's Office will continue to provide services for processing of passports applications at the Downtown Parking Garage facility. (5.2.06)
2. The City Secretary's Office will continue to conduct civic elections in service to the public. (5.2.07)
3. Continue with timely preparation and distribution of agenda packets to City Council.
4. Continue to provide administrative support with PIA and the improvement of open records with new FOIA system, and liaisons trainings.
5. Continue to enhance volunteerism and engage citizens by having more recruitment for advisory boards and continue trainings with new boards and commissions modul.

Description:

The City Secretary's Office operations provides for efficiency in carrying out an array of tasks. Standard operations include processing Public Information Requests, applications for Alcoholic Beverage Permits, Parades and Processions, Mass Gatherings, preparation of agenda packets, meeting preparation, coordination of ceremonial events, ensuring compliance with State and Federal Law relating to meeting deadlines for posting and publication of notice requirements and conduct of elections.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Full time employees | 9 | 10 | 10 | 10 |
| Department expenditures | \$ 605,752 | \$ 704,619 | \$ 703,841 | \$ 703,903 |
| Outputs: | | | | |
| Minutes prepared | 62 | 65 | 65 | 65 |
| Ordinances published, codified, scanned and indexed | 154 | 150 | 160 | 160 |
| Resolutions processed | 58 | 100 | 65 | 65 |
| Electronic agendas packaged | 58 | 65 | 65 | 65 |
| Public notices posted per month | 58 | 4 | 4 | 4 |
| Permits issued (mass gathering, parade, TABC, itinerant vendors) | 284 | 200 | 290 | 290 |
| Requests for information received/processed | 2,100 | 2,600 | 2,500 | 2,500 |
| Effectiveness Measures: | | | | |
| Council satisfaction on minutes | 100% | 100% | 100% | 100% |
| Customer satisfaction | 100% | 100% | 100% | 100% |
| % information requests satisfied | 100% | 100% | 100% | 100% |
| Department expenditures per capita | \$ 4.15 | \$ 4.55 | \$ 4.77 | \$ 4.71 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |



**General Fund
Audit Office**

www.mcallen.net/departments/auditor

Mission Statement:

The mission of City Auditor Office is to use a risk assessment program to provide independent and objective information, recommendations and assistance to the City Commission, McAllen Public Utility Board and Management to improve City Services and strengthen accountability to the public. We provide both audit and integrity services.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 206,966 | \$ 214,300 | \$ 214,300 | \$ 214,651 |
| Employee Benefits | 50,331 | 56,148 | 56,148 | 56,389 |
| Supplies | 176 | 1,375 | 1,375 | 1,375 |
| Other Services and Charges | 9,351 | 14,150 | 14,635 | 14,150 |
| Operations Subtotal | 266,823 | 285,973 | 286,458 | 286,564 |
| Capital Outlay | - | - | - | - |
| Total Expenditures | \$ 266,823 | \$ 285,973 | \$ 286,458 | \$ 286,564 |
| PERSONNEL | | | | |
| Exempt | 2 | 2 | 2 | 2 |
| Non-Exempt | - | - | - | - |
| Total Positions Authorized | 2 | 2 | 2 | 2 |

Contact Us:

Abraham Suarez,
1300 Houston Ave
McAllen, TX 78501
(956) 681-1126
Report Fraud, Waste or Abuse
(956) 681-1127
fraud hotline@mcallen.net

MAJOR FY 24-25 GOALS

1. The Audit Office will continue to prepare and submit risk-based Annual Audit Plan, provide independent audit and review programs, and promote an honest environment and a fraud-free organization that deters waste and abuse of City resources. (5.1.02)
2. Continue to provide support and guidance service to City Department to improve their system of internal controls by suggesting and recommending best practice rules and safeguards.
3. Continue staff professional development via education and training in the Auditing and Examination protocols and standards.

Description

In general, the audit department conducts performance audits to improve and enhance the efficiency and effectiveness of the City wide financial and operational functions. Compliance audits are conducted to standard operating policies and third party contracts. Investigate allegations pertaining to fraud, waste and abuse of city resources.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Full Time Employees | 2 | 2 | 2 | 2 |
| Department Expenditures | \$ 266,823 | \$ 285,973 | \$ 286,458 | \$ 286,564 |
| Outputs: | | | | |
| Audit Service Hours | 3,520 | 3,520 | 3,520 | 3,520 |
| Administrative Hours | 640 | 640 | 640 | 640 |
| Internal Audit Reports | 5 | 8 | 6 | 8 |
| Follow-up Audits | 1 | 8 | 6 | 8 |
| Surprise Cash and Inventory Counts | 36 | 50 | 40 | 40 |
| Fraud Allegations Reviewed | 4 | 5 | 4 | 4 |
| Reports Issued | 46 | 71 | 52 | 56 |
| Effectiveness Measures: | | | | |
| Annual audit plan completed | 80% | 95% | 90% | 90% |
| Hours spent in auditing | 90% | 90% | 90% | 90% |
| Audit Concurrence for Recommendations | 95% | 95% | 95% | 90% |
| Complete "Follow-ups" within 12 months | 80% | 90% | 90% | 90% |
| Efficiency Measures: | | | | |
| Internal audit reports completed/ per auditor | 2.5 | 4.0 | 3.0 | 4.0 |
| Follow-ups completed/ per auditor | 0.5 | 4.0 | 3.0 | 4.0 |
| Surprise cash and inventory counts completed/ per auditor | 18.0 | 25.0 | 20.0 | 20.0 |
| Reviewed fraud allegations completed/ per auditor | 23.0 | 35.5 | 26.0 | 28.0 |
| Department expenditures per capita | \$ 1.83 | \$ 1.87 | \$ 1.94 | \$ 1.92 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



**General Fund
Vital Statistics**

<https://www.mcallen.net/departments/secretary/vitals>

Mission Statement:

Dedicated to the timely submission of birth and death records filed in the City of McAllen to the Texas Department of State Health Services as well as providing quick, courteous and responsive service to the public on requests with high regard to integrity, confidentiality, and accountability.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|----------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 113,524 | \$ 146,296 | \$ 146,296 | \$ 129,488 |
| Employee Benefits | 28,901 | 37,309 | 37,309 | 44,570 |
| Supplies | 13,504 | 9,050 | 9,050 | 9,050 |
| Other Services and Charges | 30,666 | 39,843 | 39,843 | 39,843 |
| Maintenance | - | - | - | - |
| Operations Subtotal | 186,596 | 232,498 | 232,498 | 222,951 |
| Capital Outlay | - | - | - | - |
| Total Expenditures | \$ 186,596 | \$ 232,498 | \$ 232,498 | \$ 222,951 |

PERSONNEL

| | | | | |
|-----------------------------------|----------|----------|----------|----------|
| Exempt | - | - | - | - |
| Non-Exempt | 2 | 2 | 2 | 3 |
| Part-Time | 2 | 1 | 1 | - |
| Total Positions Authorized | 4 | 3 | 3 | 3 |

Contact Us:

Perla Lara
Local Registrar
221 S. 15th Street
McAllen, TX 78501
(956) 681-1195

MAJOR FY 24-25 GOALS

1. Continue registering birth, death, and fetal deaths as mandated by the Texas Health & Safety Code.
2. Continue weekly Acknowledgment of Paternity and Home Birth Registration appointments.
3. Continue to meet State's criteria - 5 Star and Exemplary Award.
4. Continue to archive old records and switch from paper to electronic.

Description:

A staff of four (4) employees, comprised of a Deputy Registrar, three (3) administrative staff members, process requests for certified copies of birth and death records and burial transit permits to "authorized" applicants.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 2 | 2 | 2 | 3 |
| Department expenditures | \$ 186,596 | \$ 232,498 | \$ 232,498 | \$ 222,951 |
| Outputs: | | | | |
| Number of burial transit permits issued | 571 | 625 | 675 | 650 |
| Number of birth certificates issued | 14,156 | 14,500 | 15,500 | 16,000 |
| Number of death certificates issued | 2,437 | 2,500 | 3,500 | 3,000 |
| Effectiveness Measures: | | | | |
| Average submission time of vital statistics to the State (days) | 4 | 4 | 4 | 4 |
| Average birth certificates issued per employee daily | 21 | 21 | 21 | 21 |
| Average death certificates issued per employee daily | 6 | 6 | 6 | 6 |
| Efficiency Measures: | | | | |
| Average cost per birth certificate issued | \$ 23.00 | \$ 22.00 | \$ 22.00 | \$ 22.00 |
| Average cost per death certificate issued | 21/4 addt'l | 21/4 addt'l | 21/4 addt'l | 21/4 addt'l |
| Department expenditures per capita | \$ 1.28 | \$ 1.54 | \$ 1.58 | \$ 1.49 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



General Fund Passport Facility

<https://www.mcallen.net/departments/secretary/passports>

Mission Statement:

Dedicated to processing applications for a U.S. Passport with the highest regard to integrity, confidentiality and superior customer service.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 155,525 | \$ 165,180 | \$ 173,587 | \$ 176,098 |
| Employee Benefits | 48,400 | 58,537 | 58,537 | 66,038 |
| Supplies | 3,355 | 2,425 | 2,425 | 2,700 |
| Other Services and Charges | 7,926 | 10,690 | 10,690 | 11,690 |
| Maintenance | - | 200 | 200 | 200 |
| Operations Subtotal | 215,205 | 237,032 | 245,439 | 256,726 |
| Capital Outlay | - | - | - | - |
| Total Expenditures | \$ 215,205 | \$ 237,032 | \$ 245,439 | \$ 256,726 |
| PERSONNEL | | | | |
| Exempt | 1 | 1 | 1 | 2 |
| Non-Exempt | 2 | 3 | 3 | 2 |
| Part-Time | - | - | - | - |
| Total Positions Authorized | 3 | 4 | 4 | 4 |

Contact Us:

Marisa Del Recio
Sepulveda
Passport Facility
Administrator
221 S. 15th Street
McAllen, TX 78501
(956) 681-1450

MAJOR FY 24-25 GOALS

1. The priority goal is to continue providing our best customer service to better serve the citizens by complying with the City of McAllen's core values.
2. To increase passport appointments and continue to serve citizens on a first-come-first-serve basis.
3. To implement a service portal that will allow citizens to schedule passport appointments through the City of McAllen Website.
4. Continue to offer Notary Services.
5. Extend our service by opening the facility every second Saturday of each month and twice in summer months.
6. Increase the amount of passport book and card applications by conducting community outreaches year-round.

Description:

The City of McAllen is able to offer an essential service in a central location in the heart of the city convenient to the traveling public (transit facility), and also offering an additional service being notary public service.

| PERFORMANCE MEASURES | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 3 | 4 | 4 | 4 |
| Department expenditures | \$ 215,205 | \$ 237,032 | \$ 245,439 | \$ 256,726 |
| Outputs: | | | | |
| Number of walk-ins assisted with questions and information only | 16,704 | 17,500 | 20,000 | 20,500 |
| Number of applications processed for US Passport Book | 1,131 | 11,500 | 12,000 | 12,500 |
| Passport photos taken | 9,629 | 8,500 | 10,000 | 10,000 |
| Effectiveness Measures: | | | | |
| Average number of walk-ins assisted with questions and information only (FTE) daily | 30 | 75 | 30 | 45 |
| Average number of applications processed for US Passport Book per employee daily | 25 | 35 | 25 | 35 |
| Average number of applications processed for US Passport Card per employee daily | 25 | 35 | 25 | 35 |
| Efficiency Measures: | | | | |
| Average cost of applications processed for US Passport Book | \$ 35 | \$ 35 | \$ 35 | \$ 35 |
| Average cost of applications processed for US Passport Card | \$ 35 | \$ 35 | \$ 35 | \$ 35 |
| Department expenditures per capita | \$ 1.48 | \$ 1.54 | \$ 1.39 | \$ 1.72 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



**General Fund
Municipal Court**

www.mcallen.net/municipalcourt

Mission Statement:
The City of McAllen Municipal Court is dedicated to the fair and efficient administration of justice.

DEPARTMENT SUMMARY

| Expenditure Detail: | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Personnel Services | | | | |
| Salaries and Wages | \$ 1,006,840 | \$ 1,371,975 | \$ 1,106,209 | \$ 1,420,888 |
| Employee Benefits | 286,807 | 442,363 | 442,363 | 451,077 |
| Supplies | 24,761 | 75,895 | 20,740 | 75,895 |
| Other Services and Charges | 50,887 | 88,764 | 37,549 | 68,764 |
| Maintenance | 57,898 | 73,601 | 55,292 | 76,251 |
| Operations Subtotal | 1,427,193 | 2,052,598 | 1,662,153 | 2,092,875 |
| Capital Outlay | - | 7,650 | - | - |
| Total Expenditures | \$1,427,193 | \$2,060,248 | \$1,662,153 | \$2,092,875 |
| PERSONNEL | | | | |
| Exempt | 6 | 7 | 6 | 7 |
| Non-Exempt | 17 | 20 | 17 | 20 |
| Part-Time | - | 3 | - | 3 |
| Total Positions Authorized | 23 | 30 | 23 | 30 |

Contact Us:
Honorable Lauren Sepulveda
Municipal Court
1601 N. Bicentennial
McAllen, TX 78501
(956) 681-2900

MAJOR FY 24-25 GOALS

1. The McAllen Municipal Court will continue to be a court of record where proceedings are captured and preserved for potential appeal. (5.2.09)
2. Municipal Court will continue community outreach program. (5.2.10)
3. Municipal Court will relaunch teen court or mock trial program, with parental consent, involving teenage defendants, jurors, and teen attorneys. (5.2.11)
4. Municipal Court will continue to participate in meetings with municipal courts from Hidalgo County for sharing of best practices and procedures. (5.3.04)

Description:
The Municipal Court processes paperwork that is turned in by various departments such as the McAllen Police Department, Animal Care Services, Code Enforcement, South Texas College, McAllen ISD Police, The Texas Department of Public Safety, District Attorney's Office, Bond Companies, Attorneys and the general public. We have 28 people who help process the paperwork, this includes 4 Police Department employees and 2 from the Legal.

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---|----------------------------|--------------------------|-------------------------------|--------------------------|
| PERFORMANCE MEASURES | | | | |
| Inputs: | | | | |
| Number of full time employees | 23 | 27 | 23 | 27 |
| Number of Judges | 5 | 6 | 5 | 6 |
| Department Expenditures | \$ 1,427,193 | \$ 2,060,248 | \$ 1,662,153 | \$ 2,092,875 |
| Outputs: | | | | |
| Revenues generated | \$ 1,220,895 | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 |
| Number cases filed with the court | 21,759 | 20,000 | 16,000 | 15,000 |
| Number of hearings held | 11,531 | 3,000 | 10,000 | 10,000 |
| Number of trials held | 32 | 20 | 20 | 20 |
| Number of new non-traffic citations | 9,335 | 6,000 | 4,500 | 5,000 |
| Number of cases disposed | 19,548 | 14,000 | 15,000 | 15,000 |
| Number of warrants | 4,277 | 3,000 | 2,800 | 2,500 |
| Number of Arrest warrants executed for A&B misdemeanors | 3,940 | 2,000 | 2,000 | 2,000 |
| Number of Arrest warrants executed for Felonies | 1,937 | 1,300 | 1,100 | 1,200 |
| Number of persons processed through the Jail | 10,012 | 7,000 | 6,000 | 6,000 |
| Effectiveness Measures: | | | | |
| Community Service Hours worked throughout the City to pay fines & C/C | 8,567 | 5,000 | 5,000 | 5,000 |
| Number of persons who keep insurance approx. 6 months for deferral | 375 | 300 | 300 | 300 |
| Number of persons who get DL | 71 | 50 | 50 | 50 |
| Percent of code violations where compliance is achieved | 50% | 50% | 50% | 50% |
| Number who attend Juvenile Education Programs | 148 | 100 | 125 | 100 |
| Percent of dogs/cats vaccinated after initial hearing | 50% | 50% | 50% | 50% |
| Window payments a day | 50 | 50 | 50 | 50 |
| Department expenditures per capita | \$ 9.79 | \$ 13.04 | \$ 11.27 | \$ 14.01 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |



**General Fund
Finance**

www.mcallen.net/departments/finance

Mission Statement:

“The Finance Department’s Mission Statement is to provide accountability to the public for the resources which have been provided to the City in a transparent manner.”

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|----------------------------|---------------------|----------------------|---------------------|---------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 1,066,316 | \$ 1,252,617 | \$ 1,093,657 | \$ 1,224,204 |
| Employee Benefits | 292,346 | 384,364 | 384,364 | 398,432 |
| Supplies | 18,302 | 29,760 | 19,206 | 19,260 |
| Other Services and Charges | 218,989 | 262,749 | 250,379 | 300,449 |
| Maintenance | 68,432 | 48,074 | 41,944 | 47,874 |
| Operations Subtotal | 1,664,386 | 1,977,564 | 1,789,550 | 1,990,219 |
| Capital Outlay | 33,627 | - | - | - |
| Total Expenditures | \$ 1,698,013 | \$ 1,977,564 | \$ 1,789,550 | \$ 1,990,219 |

PERSONNEL

| | | | | |
|-----------------------------------|-----------|-----------|-----------|-----------|
| Exempt | 8 | 9 | 9 | 9 |
| Non-Exempt | 12 | 14 | 14 | 14 |
| Part-Time | - | - | - | - |
| Total Positions Authorized | 20 | 23 | 23 | 23 |

Contact Us:

Sonia Resendez
Interim Finance Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1081

MAJOR FY 24-25 GOALS

1. The Finance Department will continue to exceed Government Finance Officers Association (GFOA) criteria with accountability and transparency of resources provided and annual reporting of such resources through the Annual Comprehensive Financial Report (ACFR). (5.3.02)
2. Implement new City wide ERP software.
3. Continue to train and cross train staff to ensure timely and accurate financial reporting.
4. Research Governmental Accounting Standard Board Statements and implement as applicable.

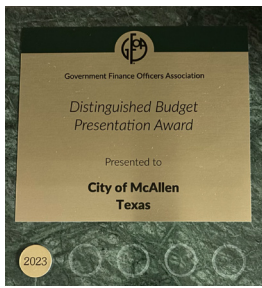
Description:

The Finance Department is responsible for accounting, financial reporting, as well as debt management and participates in the treasury / investment program. The accounting function includes cash receipts, billing, accounts receivable, accounts payable, payroll, capital assets and general accounting.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 20 | 23 | 23 | 23 |
| Department Expenditures | \$ 1,698,013 | \$ 1,977,564 | \$ 1,789,550 | \$ 1,990,219 |
| Outputs: | | | | |
| Prepare CAFR | Yes | Yes | Yes | Yes |
| Funds maintained | 87 | 87 | 87 | 87 |
| Monthly Financial Reports | 12 | 12 | 12 | 12 |
| Mid-year & Annual financial reviews | Yes | Yes | Yes | Yes |
| Effectiveness Measures: | | | | |
| GFOA’s CAFR Award | Yes | Yes | Yes | Yes |
| Maintain/improve credit ratings | S&P/FR | S&P/FR | S&P/FR | S&P/FR |
| General Obligation Bonds | AA+/AA+ | AA+/AA+ | AA+/AA+ | AA+/AA+ |
| Bridge Revenue Bonds | A/A | A/A | A/A | A/A |
| Sales Tax Revenue Bonds | AAA/N/R | AAA/N/R | AAA/N/R | AAA/N/R |
| Efficiency Measures: | | | | |
| Monthly turn-key cost to manage all financial affairs of City per fund | \$ 1,626 | \$ 1,838 | \$ 1,714 | \$ 1,906 |
| Department expenditures per capita | \$ 11.65 | \$ 13.04 | \$ 12.13 | \$ 13.32 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



General Fund Management & Budget

<https://www.mcallen.net/departments/omb>

Mission Statement:

“The Office of Management and Budget is to provide an annual budget to the City Management Team, the City Council, the City Departments, and our citizens in order to increase confidence in City leadership.”

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|----------------------------|-------------------|----------------------|--------------------|-------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 338,768 | \$ 368,155 | \$ 365,013 | \$ 407,843 |
| Employee Benefits | 84,528 | 99,962 | 99,962 | 104,476 |
| Supplies | 7,020 | 8,300 | 8,300 | 8,300 |
| Other Services and Charges | 7,075 | 15,100 | 14,300 | 18,282 |
| Maintenance | 5,150 | 27,920 | 7,000 | 27,920 |
| Operations Subtotal | 442,542 | 519,437 | 494,575 | 566,822 |
| Capital Outlay | - | 3,182 | 3,200 | 1,100 |
| Total Expenditures | \$ 442,542 | \$ 522,619 | \$ 497,775 | \$ 567,922 |

PERSONNEL

| | | | | |
|-----------------------------------|----------|----------|----------|----------|
| Exempt | 2 | 2 | 2 | 2 |
| Non-Exempt | 3 | 3 | 3 | 3 |
| Total Positions Authorized | 5 | 5 | 5 | 5 |

Contact Us:

Angie Rodriguez
Budget Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1078

MAJOR FY 24-25 GOALS

1. Continue to exceed Government Finance Officers Association (GFOA) criteria by providing a budget policy document that also serves as a financial plan, an operations guide, and a communications device. (5.3.03)
2. Continue to improve Annual/Quarterly Capital Improvement Reporting and Annual Budget preparation process. (5.3.03)
3. Continue implementation of ERP budget software.

Description:

The Office of Management & Budget Department is responsible for instituting and operating a governmental budgeting system that provides financial information to both external users and internal management. This information is used to monitor the expenditure of public funds and to ensure that the financial transactions of the City are conducted in accordance with statutory and contractual requirements and City policy.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 5 | 5 | 5 | 5 |
| Department Expenditures | \$ 442,542 | \$ 522,619 | \$ 497,775 | \$ 567,922 |
| Outputs: | | | | |
| Prepare Official Budget Document | Yes | Yes | Yes | Yes |
| Funds maintained | 92 | 92 | 93 | 93 |
| Number of department budgets monitored | 100 | 112 | 112 | 112 |
| Number of capital projects monitored | 235 | 236 | 253 | 227 |
| Effectiveness Measures: | | | | |
| GFOA'S Budget Award | Yes | Yes | Yes | Yes |
| General Fund Expenditures as Percentage of City Wide Estimate | 34% | 25% | 30% | 26% |
| General Fund Revenues as Percentage of City Wide Estimate | 31% | 27% | 40% | 28% |
| Efficiency Measures: | | | | |
| Department expenditures per capita | \$ 3.04 | \$ 3.40 | \$ 3.37 | \$ 3.80 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



**General Fund
Tax Office**

www.mcallen.net/departments/tax

Mission Statement:

To assess and collect the property tax that is due to the City of McAllen according to current year Property Values and all other taxes that may be due.

DEPARTMENT SUMMARY

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 263,946 | \$ 296,773 | \$ 276,308 | \$ 339,678 |
| Employee Benefits | 70,501 | 93,179 | 93,179 | 105,359 |
| Supplies | 6,157 | 7,067 | 6,800 | 6,800 |
| Other Services and Charges | 956,450 | 1,075,235 | 1,084,771 | 1,123,122 |
| Maintenance | 29,885 | 33,307 | 33,306 | 35,007 |
| Operations Subtotal | 1,326,940 | 1,505,561 | 1,494,364 | 1,609,967 |
| Capital Outlay | - | 3,500 | 3,500 | 350 |
| Total Expenditures | \$ 1,326,940 | \$ 1,509,061 | \$ 1,497,864 | \$ 1,610,317 |
| PERSONNEL | | | | |
| Exempt | 1 | 1 | 1 | 1 |
| Non-Exempt | 4 | 5 | 4 | 6 |
| Part-Time | 1 | 2 | 2 | 2 |
| Total Positions Authorized | 6 | 8 | 7 | 9 |

Contact Us:

Rebecca Grimes
Tax Assessor-Collector
311 N. 15th Street
McAllen, TX 78501
(956) 681-1330

MAJOR FY 24-25 GOALS

1. The Tax Office will continue with collection of property taxes due to City of McAllen; this also includes working with Tax Attorneys to clean the delinquent tax roll. (5.2.16)
2. Work with management to lower the convenience fee when paying with a credit or e-check.
3. Hire an Assistant Director and have that person certified as a Registered Tax Collector.

Description:

The Tax Office has two separate functions: Assessing - Applying the current tax rate to the certified values from the Appraisal District to calculate the current year levy. This levy is what the City Commission approves during our budget process. Collections - Collecting the levy calculated for the current year and any delinquent taxes still on the tax roll. The Tax Office is in the process of obtaining preliminary values from the Hidalgo County Appraisal District to begin the collection process for the new tax year.

PERFORMANCE MEASURES

| | <u>Actual FY 22-23</u> | <u>Goal FY 23-24</u> | <u>Estimated FY 23-24</u> | <u>Goal FY 24-25</u> |
|---|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Full Time Employees | 5 | 6 | 5 | 7 |
| Department Expenditures | \$ 1,326,940 | \$ 1,509,061 | \$ 1,497,864 | \$ 1,610,317 |
| Outputs: | | | | |
| Revenues generated: | | | | |
| Current Tax Collections | \$ 52,206,877 | \$ 55,786,303 | \$ 55,786,303 | \$ 57,241,233 |
| Delinquent Tax Collections | \$ 777,085 | \$ 1,008,658 | \$ 1,186,921 | \$ 1,198,487 |
| Tax Paid Due to Tax Suits | \$ 310,829 | \$ 275,000 | \$ 382,143 | \$ 280,000 |
| Tax Levy | \$ 53,506,997 | \$ 55,642,099 | \$ 57,511,653 | \$ 59,166,049 |
| Tax Accounts | 58,405 | 59,330 | 59,128 | 59,821 |
| Effectiveness Measures: | | | | |
| Collection rate of current taxes | 97% | 97% | 97% | 97% |
| Dept expenditures as a % of tax levy | 2.48% | 2.68% | 2.60% | 2.72% |
| Efficiency Measures: | | | | |
| Accounts handled per full time employee | 9,899 | 9,750 | 9,855 | 9,970 |
| Collections per full time employee | \$ 10,122,308 | \$ 9,085,075 | \$ 9,297,717 | \$ 9,565,178 |
| Department expenditures per capita | \$ 9.10 | \$ 10.13 | \$ 10.15 | \$ 10.78 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



General Fund Purchasing and Contracting

www.mcallen.net/departments/purchasing

Mission Statement:

To ensure fair and open competition among bidders, to experience the most value for each dollar spent, to purchase material to ensure prompt deliveries, to establish a good strong relationship with all interested bidders, and to acquaint all persons in respect to the City of McAllen's Purchasing and Contracting policies and procedures and the methodology utilized towards the evaluation, and award of bids.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|----------------------------|-------------------|----------------------|--------------------|-------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 493,020 | \$ 665,529 | \$ 576,639 | \$ 668,463 |
| Employee Benefits | 129,214 | 208,171 | 208,171 | 219,517 |
| Supplies | 7,787 | 13,215 | 13,625 | 13,415 |
| Other Services and Charges | 18,586 | 21,893 | 20,528 | 23,993 |
| Maintenance | - | - | - | - |
| Operations Subtotal | 648,607 | 908,808 | 818,963 | 925,388 |
| Capital Outlay | 48,071 | 20,860 | 37,552 | 10,000 |
| Total Expenditures | \$ 696,678 | \$ 929,668 | \$ 856,515 | \$ 935,388 |

PERSONNEL

| | | | | |
|-----------------------------------|-----------|-----------|-----------|-----------|
| Exempt | 4 | 4 | 4 | 4 |
| Non-Exempt | 7 | 9 | 9 | 9 |
| Total Positions Authorized | 11 | 13 | 13 | 13 |

Contact Us:

Gerardo Noriega,
Director of Purchasing and Contracting
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1130

MAJOR FY 24-25 GOALS

1. The Purchasing & Contracting Department will continue City purchases and contracts via a Cost & Value Effective Purchasing Program. (5.1.03)
2. The Purchasing & Contracting Department will continue to exceed the National Procurement Institute's standardized criteria in Innovation, Professionalism, E-procurement, Productivity, and Leadership in procurement. (5.3.07)
3. Continue to provide trainings to departments but add vendor trainings

Description:

Purchasing & Contracting Department ensures that the City of McAllen and McAllen Public Utilities departments comply with all City ordinances, state and federal law requirements referenced to Procurement and Contracting Practices, by relieving the department head of the burdensome task of Purchasing. Centralization of all Purchasing and Contracting efforts into one department striving for economies of scale and efficiency.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 11 | 13 | 13 | 13 |
| Department Expenditures | \$ 696,678 | \$ 929,668 | \$ 856,515 | \$ 935,388 |
| Outputs: | | | | |
| Requisitions | 2,357 | 2,345 | 2,304 | 2,347 |
| Purchase orders processed | 2,322 | 1,620 | 2,324 | 1,972 |
| Dollar value of purchases processed | \$ 234,254,014 | \$ 101,515,942 | \$ 260,735,379 | \$ 181,125,660 |
| Dollar Value of Cooperative purchases | \$ 22,721,093 | \$ 31,278,800 | \$ 26,978,413 | \$ 29,128,607 |
| Pre-bid conferences | 61 | 52 | 58 | 55 |
| Pre-construction conferences | 34 | 40 | 22 | 31 |
| Construction contracts administered | 51 | 44 | 26 | 35 |
| Dollar value of construction contracts processed | \$ 87,679,465 | \$ 21,998,915 | \$ 10,075,570 | \$ 16,037,243 |
| Supply/Service contracts | 145 | 143 | 128 | 136 |
| Cooperative Purchases | 334 | 453 | 326 | 350 |
| Requests for procurement cards | 42 | 39 | 56 | 48 |
| Bidders on file | 14,581 | 13,497 | 15,081 | 16,081 |
| Effectiveness Measures: | | | | |
| Average number of days to process requisitions to purchase order status | 3.0 | 3.5 | 3.5 | 3.5 |
| Efficiency Measures: | | | | |
| Requisitions per full time employee | 589 | 586 | 576 | 581 |
| Purchase Orders per full time employee | 581 | 406 | 581 | 494 |
| Purchase contracts administered | 86 | 107 | 116 | 112 |
| Department expenditures per capita | \$ 4.78 | \$ 6.14 | \$ 4.82 | \$ 6.26 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |



**General Fund
City Attorney's Office**

www.mcallen.net/departments/attorney

Mission Statement:

To provide service to the public servants. To provide effective and timely legal representation and advice to the City Commission and City Administration. This office zealously represents the city in legal controversies from the point of claim resolution and is committed to implementing the City Commission's policy and minimizing any potential liability. To protect and promote the City's interest by providing quality legal services to the Commissioners, City Management, City Boards, and other City Departments in the areas of opinions, litigation, contracts, code enforcement, legislation, real estate, financial, drafting legal documents, municipal court prosecution.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|----------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 865,468 | \$ 1,253,098 | \$ 1,246,688 | \$ 1,244,937 |
| Employee Benefits | 207,487 | 330,816 | 330,816 | 330,811 |
| Supplies | 6,282 | 12,032 | 12,032 | 12,032 |
| Other Services and Charges | 400,302 | 520,847 | 520,847 | 527,499 |
| Operations Subtotal | 1,479,538 | 2,116,793 | 2,110,383 | 2,115,280 |
| Capital Outlay | 40,313 | - | - | - |
| Total Expenditures | \$ 1,519,852 | \$ 2,116,793 | \$ 2,110,383 | \$ 2,115,280 |

PERSONNEL

| | | | | |
|-----------------------------------|----------|-----------|-----------|-----------|
| Exempt | 6 | 10 | 10 | 10 |
| Non-Exempt | 3 | 3 | 3 | 3 |
| Part-Time | - | 2 | 2 | 2 |
| Total Positions Authorized | 9 | 15 | 15 | 15 |

Contact Us:

Austin Stevenson
Interim City Attorney
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1090

MAJOR FY 24-25 GOALS

1. The City Attorney's Office will continue to provide quality legal services to the Commissioners, City Management, City Boards, and other City Departments in matter of opinions, litigation, contracts, code enforcement, legislation, real estate, financial, drafting legal documents, and municipal court prosecution. (5.2.05)
2. Continue developing and implementing Standard Operating Procedures.
3. Assist in completion of major projects.
4. Continue to implement changes to the insurance program.
5. Continue to implement In-House Litigation division.
6. Continue to implement General Counsel division.

ROW:

1. Continue to acquire right of way needed for roadway expansions and all bond projects.

Description:

The function of the City Attorney's Office is to serve the City of McAllen with the highest quality of legal advice and representation. The office advises the Mayor, City Commission, City Management, City Boards and employees in all areas of the law. The City Attorney's Office is involved in the preparation of contracts, code enforcement, legislation, real estate, litigation, labor and financial matters for the City. The City Attorney's Office also defends the City in civil lawsuits and prosecutes Class "C" misdemeanors in municipal court and oversees the City's Right of Way Department relating to condemnation and other issues. The Office is located at City Hall.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 9 | 13 | 13 | 13 |
| Number of Attorneys | 4 | 8 | 8 | 8 |
| Department Expenditures | \$ 1,519,852 | \$ 2,116,793 | \$ 2,110,383 | \$ 2,115,280 |
| Outputs: | | | | |
| Number of City Gov. Entities Represented | 30 | 29 | 30 | 30 |
| City Comm. meetings & workshops attended | 46 | 72 | 50 | 50 |
| Subordinate agency meetings attended | 360 | 375 | 375 | 375 |
| Resolutions, ordinances, orders, agrmts, contracts, leases, deeds, liens & opinions prepared & reviewed | 465 | 475 | 475 | 475 |
| Number of Municipal Court Hearings Supervised | 11,531 | 2,500 | 10,000 | 15,000 |
| Effectiveness Measures: | | | | |
| Number of claims filed against the City | 862 | 850 | 875 | 875 |
| Number of lawsuits filed by City | 4 | 5 | 1 | 5 |
| Number of claims resolved before trial | 305 | 325 | 350 | 350 |
| Number of lawsuits tried | 1 | 3 | 1 | 3 |
| Number of claims resolved w/Plf. Receiving no compensation | 1 | 5 | 8 | 8 |
| Efficiency Measures: | | | | |
| Department expenditures per capita | \$ 10.42 | \$ 14.00 | \$ 14.30 | \$ 14.16 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



**General Fund
Grant Administration**

www.mcallen.net/departments/grants

Mission Statement:

The Grant Administration Office is committed to identifying funding sources, providing sound grant development and management practices, and facilitating partnerships with City Departments and funding agencies to fiscally support projects and services that improve the quality of life for McAllen citizens.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|----------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 347,811 | \$ 376,593 | \$ 376,593 | \$ 390,399 |
| Employee Benefits | 92,784 | 116,684 | 116,684 | 132,002 |
| Supplies | 3,272 | 6,633 | 5,000 | 7,250 |
| Other Services and Charges | 59,166 | 53,454 | 55,087 | 64,787 |
| Maintenance | - | - | - | - |
| Operations Subtotal | 503,031 | 553,364 | 553,364 | 594,438 |
| Capital Outlay | - | 62,150 | 25,000 | 34,850 |
| Total Expenditures | \$ 503,031 | \$ 615,514 | \$ 578,364 | \$ 629,288 |

PERSONNEL

| | | | | |
|-----------------------------------|----------|----------|----------|----------|
| Exempt | - | 2 | 2 | 2 |
| Non-Exempt | 5 | 5 | 5 | 6 |
| Part-Time | - | - | - | - |
| Total Positions Authorized | 5 | 7 | 7 | 8 |

Contact Us:

Julia Lash
Director of Grant Administration
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1030

MAJOR FY 24-25 GOALS

1. The Grant Administration Department will continue Grant Administration program that provides grant seeking, grant solicitation, and grant oversight for various city departments and external agencies. (5.1.06)
2. The Grant Administration Department will continue to administer Federal funding for Community Development Block Grant Program, Home Investment Partnerships Program, Emergency Solutions Grant (Homeless Services), Home-ARP (HUD-Funded), and recent CDBG-CV funding. (7.2.01)
3. Develop and expand staff skills and knowledge by providing continuous educational opportunities
4. Develop internal process to mainstream the two merged divisions
5. Maintain oversight of outside agencies' performance, expenditures, and contract compliance
6. Implement and enforce requirements for federal environmental assessments, Davis Bacon and Section 3.



**General Fund
Grant Administration**

www.mcallen.net/departments/grants

Description:

Securing funding to improve the quality of life for McAllen's citizens, the Grant Administration Office provides grant writing and compliance services to City departments. With a team of six City-funded and four grant-sponsored employees, the Office identifies funding sources, prepares grant proposals and provides compliance services to meet the programmatic and fiscal terms and conditions of grant awards.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 5 | 7 | 7 | 8 |
| Department Expenditures | \$ 500,207 | \$ 615,514 | \$ 578,364 | \$ 629,288 |
| Outputs: | | | | |
| Number of Active Grants | 34 | 45 | 53 | 50 |
| Amount of Active Grants | \$ 133,121,164 | \$ 133,121,164 | \$ 185,000,000 | \$ 165,000,000 |
| Amount of Grants Received | \$ 26,812,727 | \$ 1,840,000 | \$ 1,832,833 | \$ 1,850,000 |
| Percent of Police Grants Submitted | 36% | 34% | 34% | 35% |
| Percent of Fire Grants Submitted | 9% | 9% | 9% | 10% |
| Percent of Emergency Management Grants Submitted | 15% | 3% | 3% | 3% |
| Percent of Building & Infrastructure Grants Submitted | 9% | 17% | 17% | 20% |
| Percent of Library Grants Submitted | 6% | 3% | 3% | 7% |
| Percent of Parks & Recreation Grants Submitted | 6% | 3% | 3% | 4% |
| Percent of Public Works Grants Submitted | 7% | 6% | 6% | 4% |
| Percent of Convention Center Grants Submitted | 3% | 11% | 11% | 5% |
| Percent of Bridge Grants Submitted | 2% | 9% | 9% | 5% |
| Percent of Other/Misc Grants Submitted | 6% | 3% | 3% | 5% |
| Percent of Designation or Award Applications Submitted | 2% | 2% | 2% | 2% |
| Effectiveness Measures: | | | | |
| Percent of Police Grants Received | 43% | 16% | 16% | 25% |
| Percent of Fire Grants Received | 9% | 4% | 4% | 8% |
| Percent of Emergency Management Grants Received | 12% | 1% | 1% | 2% |
| Percent of Building & Infrastructure Grants Received | 10% | 10% | 10% | 22% |
| Percent of Library Grants Received | 3% | 2% | 2% | 2% |
| Percent of Parks & Recreation Grants Received | 0% | 3% | 3% | 5% |
| Percent of Public Works Grants Received | 6% | 2% | 2% | 3% |
| Percent of Convention Center Grants Received | 3% | 13% | 13% | 8% |
| Percent of Bridge Grants Received | 2% | 44% | 44% | 19% |
| Percent of Other/Misc Grants Received | 10% | 4% | 4% | 5% |
| Percent of Designation or Award Applications Received | 2% | 1% | 1% | 1% |
| Efficiency Measures: | | | | |
| Amount of Active Grants per Capita | \$ 920.75 | \$ 916.84 | \$ 1,260.54 | \$ 1,115.89 |
| Amount of Grants Received (FY) per Capita | \$ 185.45 | \$ 12.67 | \$ 12.49 | \$ 12.51 |
| Department Expenditures per Capita | \$ 3.69 | \$ 3.67 | \$ 3.77 | \$ 4.25 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



General Fund Human Resources

<https://www.mcallen.net/departments/hr>

Mission Statement:

To treat each person as a valued customer while contributing positively through comprehensive programming that displays a thorough understanding of all aspects of the human resources profession, including pro-active involvement in areas of legal compliance, and service that displays an enthusiastic interest in the lives of others.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------|----------------------|---------------------|---------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 576,744 | \$ 735,419 | \$ 738,008 | \$ 752,852 |
| Employee Benefits | 146,416 | 215,813 | 215,813 | 225,153 |
| Supplies | 28,661 | 34,781 | 36,151 | 34,781 |
| Other Services and Charges | 122,622 | 160,449 | 163,460 | 163,449 |
| Maintenance | 717 | 500 | 1,200 | 500 |
| Operations Subtotal | 875,160 | 1,146,962 | 1,154,632 | 1,176,735 |
| Capital Outlay | 9,390 | 30,290 | 27,790 | 26,445 |
| Total Expenditures | \$ 884,550 | \$ 1,177,252 | \$ 1,182,422 | \$ 1,203,180 |
| PERSONNEL | | | | |
| Exempt | 2 | 2 | 2 | 2 |
| Non-Exempt | 9 | 10 | 10 | 10 |
| Part-Time | - | 1 | 1 | 1 |
| Total Positions Authorized | 11 | 13 | 13 | 13 |

Contact Us:

Christina Flores
HR Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1045

Description:

The Human Resources Department manages the overall provision of municipal human resource management functions, services, policies, and programs. The major functions include providing qualified and capable staffing through efficient job posting, applicant screening, interviews, background checks, testing, employment offers, enrollment, and new employee orientation; providing outsource agency and volunteer staffing; developing, interpreting and communicating City policy, practices and procedures; providing a competitive and fair compensation; maintaining effective job classifications; administering labor laws including FMLA Reviews; EEOC Reviews; and compliance of regulatory concerns regarding employees; conducting employee and supervisor staff development training; providing HR staff development training; maintaining employee retention; providing employee counseling; conducting disciplinary reviews; monitoring employee behavior and performance review; and conducting internal investigations.

MAJOR FY 24-25 GOALS

1. The Human Resources Department will continue Award-Winning Leadership Academy. (5.1.09)
2. The Human Resources Department will implement Human Resource Software for hiring and recruiting. (5.1.13)
3. In order to maintain market competitiveness, the Human Resources Department will conduct a Civilian Workforce Classification and Compensation Study. (5.1.15)
4. The Human Resources Department will continue to provide quality services in onboarding new employees, providing training/mentorship/leadership opportunities for employees, and implementing software that improves efficiency. (5.2.08)

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Full time employees (Non-Exempt) | 9 | 10 | 10 | 10 |
| Full time employees (Exempt) | 2 | 2 | 2 | 2 |
| Total full time employees | 11 | 12 | 12 | 12 |
| Department Expenditures | \$ 884,550 | \$ 1,177,252 | \$ 1,182,422 | \$ 1,203,180 |
| Outputs: | | | | |
| Total Number of Job Postings | 667 | 650 | 650 | 650 |
| Total Number of Volunteers Assigned | 186 | 275 | 100 | 150 |
| Total Number of Job Fairs Attended | 7 | 6 | 6 | 6 |
| Total Number of Employees Trained on Preventing Harassment in the Workplace | 1,209 | 800 | 300 | 400 |
| Total Number of Training Hours Conducted | 605 | 400 | 150 | 800 |
| Effectiveness Measures: | | | | |
| Employee Turnover Rate | 17.31% | 15.00% | 16.00% | 15.00% |
| Total Number of Promotions | 170 | 150 | 150 | 150 |
| % Increase of Volunteers Assigned to LY | -35% | 8% | -50% | 3% |
| Efficiency Measures: | | | | |
| Total Number of New Employees Hired | 481 | 500 | 500 | 500 |
| Avg No. of Days To Fill Open Position From Selection to Clearance | 24 | 15 | 24 | 15 |
| Total Cost of Training per Employee | \$ 11.11 | \$ 7.00 | \$ 13.00 | \$ 10.00 |
| Average Employee Years of Service | 9 | 9 | 9 | 9 |
| Department Expenditures Per Employee | \$ 458.49 | \$ 350.00 | \$ 450.00 | \$ 450.00 |
| Population | 145,790 | 147,099 | 147,539 | 149,383 |



**General Fund
Employee Benefits**

www.mcallen.net/departments/benefits

DEPARTMENT SUMMARY

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|----------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Turnover/Vacancies | \$ - | \$ (1,990,000) | \$ - | \$ (2,500,000) |
| Contingency | - | 6,768 | - | 1,781,709 |
| Other Services and Charges | - | 130,000 | 130,000 | - |
| Total Expenditures | <u>\$ -</u> | <u>\$ (1,853,232)</u> | <u>\$ 130,000</u> | <u>\$ (546,371)</u> |

**General Fund
Liability Insurance**

DEPARTMENT SUMMARY

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|----------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Other Services and Charges | \$ 847,335 | \$ 1,270,358 | \$ 1,270,358 | \$ 1,270,358 |
| Total Expenditures | <u>\$ 847,335</u> | <u>\$ 1,270,358</u> | <u>\$ 1,270,358</u> | <u>\$ 1,270,358</u> |



General Fund Planning

<https://www.mcallen.net/departments/planning>

Mission Statement:

"The Planning Department is committed to providing high-quality, proactive services and programs to enhance the quality of life of McAllen residents, businesses and visitors, and to promoting a well-designed, physically integrated, livable and prosperous community consistent with City Commission long range vision and strategic plans."

PERFORMANCE MEASURES

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 1,001,032 | \$ 1,218,146 | \$ 1,218,146 | \$ 1,219,054 |
| Employee Benefits | 275,714 | 389,991 | 389,991 | 396,425 |
| Supplies | 24,189 | 21,400 | 21,100 | 22,900 |
| Other Services and Charges | 36,499 | 50,988 | 40,988 | 78,400 |
| Maintenance | 12,130 | 18,559 | 17,821 | 22,127 |
| Operations Subtotal | 1,349,564 | 1,699,084 | 1,688,046 | 1,738,906 |
| Capital Outlay | 13,514 | 2,014 | 2,246 | - |
| Total Expenditures | \$ 1,363,077 | \$ 1,701,098 | \$ 1,690,292 | \$ 1,738,906 |
| PERSONNEL | | | | |
| Exempt | 4 | 4 | 4 | 4 |
| Non-Exempt | 18 | 20 | 20 | 20 |
| Part-Time | - | 1 | 1 | 1 |
| Total Positions Authorized | 22 | 25 | 25 | 25 |

Contact Us:

Edgar Garcia
Planning Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1250

MAJOR FY 24-25 GOALS

1. The Planning Department will provide matching commercial grants throughout commercial corridors to improve exterior of businesses. (3.2.05)
2. The Planning Department will provide matching neighborhood grants throughout city to beautify subdivisions. (3.2.06)
3. After public input, the Planning Department will propose vote on final draft of Unified Development Code in FY (2024-2025). (4.1.04)
4. The Planning Department will undertake Citywide Rezoning during 3rd Quarter of FY (2024-2025) to align with new comprehensive vision for City's Development. (4.1.05)
5. The Planning Department will propose adoption of Unified Development Code (UDC) FY (2024-2025). Work began with "Envision McAllen 2040," the City's Comprehensive Plan, was adopted in May 2023. (4.1.06)
6. The Planning Department will collaborate with Information Technology Department to help facilitate more ONLINE transactions of permits. (5.1.01)

Description:

The Planning Department guides and manages growth & development through policies, plans & ordinances adopted by the City Commission. The Department is dedicated to high quality service and quality of life by promoting growth that is orderly, healthy and safe. Responsibilities of the department include, but are not limited to: development review, historic preservation, neighborhood planning, neighborhood grants for improvement, transportation and code development.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 22 | 24 | 24 | 24 |
| Department Expenditures | \$ 1,363,077 | \$ 1,701,098 | \$ 1,690,292 | \$ 1,738,906 |
| Outputs: | | | | |
| Number of applications | 715 | 725 | 725 | 750 |
| Number of permits | 1,603 | 1,625 | 1,675 | 1,725 |
| Number of inspections | 3,697 | 3,780 | 3,795 | 3,825 |
| Total workload | 6,015 | 6,130 | 6,195 | 6,300 |
| Effectiveness Measures: | | | | |
| Percent of applications approved | 93.5% | 94% | 95% | 96% |
| Percent of applications completed in compliance of statutory time limits | 100% | 100% | 100% | 100% |
| Efficiency Measures: | | | | |
| Workload per employee | 261.52 | 255.42 | 258.13 | 262.50 |
| Expenditure per workload | \$ 227 | \$ 267 | \$ 273 | \$ 276 |
| Department expenditures per capita | \$ 9.35 | \$ 11.12 | \$ 11.46 | \$ 11.64 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |



**General Fund
Information Technology**

<https://www.mcallen.net/>

Mission Statement:

The Information Technology (IT) department provides administration and appropriation of technological support and solutions to our staff and elected officials to enhance our overall service to the citizens and visitors of the city of McAllen.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | \$ 1,809,532 | \$ 2,020,015 | \$ 2,020,015 | \$ 2,052,170 |
| Salaries and Wages | 469,273 | 596,738 | 596,738 | 602,889 |
| Employee Benefits | 37,918 | 35,598 | 25,598 | 25,598 |
| Supplies | 156,425 | 320,362 | 330,362 | 326,925 |
| Other Services and Charges | 1,018,630 | 1,332,178 | 1,331,570 | 1,332,178 |
| Maintenance | | | | |
| Operations Subtotal | 3,491,777 | 4,304,891 | 4,304,283 | 4,339,760 |
| Capital Outlay | 521,685 | 710,941 | 672,741 | 1,819,600 |
| Total Expenditures | \$ 4,013,462 | \$ 5,015,832 | \$ 4,977,024 | \$ 6,159,360 |
| PERSONNEL | | | | |
| Exempt | 17 | 18 | 18 | 18 |
| Non-Exempt | 12 | 13 | 13 | 13 |
| Part-Time | - | 1 | 1 | 1 |
| Total Positions Authorized | 29 | 32 | 32 | 32 |

Contact Us:

Robert Acosta
Information
Technology Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1100

MAJOR FY 24-25 GOALS

1. The Information Technology Department will facilitate more ONLINE transactions such as Permits, Subdivisions, Garage Sales, etc. (5.1.01)
2. The Information Technology Department will implement a new Enterprise Resource Planning Software that will replace legacy software for Utility billing, finance, customer relationship management, and HR software. (5.1.10)
3. The Information Technology Department in collaboration with Human Resources will implement Human Resources Software for hiring and recruiting. (5.1.13)
4. The Information Technology Department will provide offsite backup of data in cloud for disaster recovery servicing. (5.1.14)
5. City Fiber Optic Networking to connect City systems and facilities together via fiber optic lines. (5.2.18)
6. The Information Technology Department will redesign existing city website. (5.2.19)
7. The Information Technology Department will replace Wi-fi at City Owned Facilities. (6.1.04)
8. The Information Technology Department will replace Badge Access controls at City Owned Facilities. (6.1.05)

Description:

The Information Technology Department provides technology services to the City of McAllen. A staff of 29 full-time employees provide project services and support. For support, 17 employees maintain all computer systems and networks. For project services prioritized by the IT Steering Committee there are 9 full-time positions.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 29 | 31 | 31 | 31 |
| Number of support personnel | 17 | 18 | 18 | 18 |
| Number of project personnel | 12 | 13 | 13 | 13 |
| Department Expenditures | \$ 4,013,462 | \$ 5,015,832 | \$ 4,977,024 | \$ 6,159,360 |
| Outputs: | | | | |
| Number of servers supported | 320 | 325 | 327 | 327 |
| Number of Users supported | 1,967 | 2,000 | 2,000 | 2,000 |
| Number of printers/scanners supported | 148 | 150 | 155 | 155 |
| Number of networks supported | 540 | 545 | 545 | 545 |
| Number of work orders closed | 7,300 | 7,400 | 7,100 | 7,200 |
| Effectiveness Measures: | | | | |
| Average days to close work orders | 5 | 5 | 5 | 5 |
| Percent of support hours | 20% | 20% | 20% | 80% |
| Percent of project hours | 80% | 80% | 80% | 20% |
| Efficiency Measures: | | | | |
| Average monthly requests closed per person (Support personnel) | 20 | 20 | 20 | 20 |
| Expenditures per full time employee | \$ 133,782.07 | \$ 163,169.22 | \$ 160,549.16 | \$ 192,480.01 |
| Department expenditures per capita | \$ 27.53 | \$ 33.28 | \$ 33.73 | \$ 41.23 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



**General Fund
Office of Communication**

<https://www.mcallen.net/departments/media>

Mission Statement:

The City of McAllen Public Information Office utilizes a vast array of resources to disseminate public information to Rio Grande Valley media and McAllen residents and visitors in a timely, accurate and efficient manner.

DEPARTMENT SUMMARY

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|----------------------------|--------------------------|------------------------------|----------------------------|----------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 512,635 | \$ 602,238 | \$ 603,688 | \$ 600,332 |
| Employee Benefits | 134,901 | 176,720 | 176,720 | 174,351 |
| Supplies | 10,755 | 16,625 | 9,950 | 9,950 |
| Other Services and Charges | 172,826 | 188,720 | 187,700 | 212,700 |
| Maintenance | <u>8,028</u> | <u>7,145</u> | <u>23,651</u> | <u>14,840</u> |
| Operations Subtotal | 839,145 | 991,448 | 1,001,709 | 1,012,173 |
| Capital Outlay | - | - | - | - |
| Total Expenditures | <u>\$ 839,145</u> | <u>\$ 991,448</u> | <u>\$ 1,001,709</u> | <u>\$ 1,012,173</u> |

PERSONNEL

| | | | | |
|-----------------------------------|-----------------|-----------------|-----------------|-----------------|
| Exempt | 4 | 4 | 4 | 5 |
| Non-Exempt | 4 | 5 | 5 | 4 |
| Part-Time | - | - | - | - |
| Total Positions Authorized | <u>8</u> | <u>9</u> | <u>9</u> | <u>9</u> |

Contact Us:

Xochitl Mora
Director of Office of
Communication
1300 Houston Avenue
McAllen, Texas
(956)681-1200

MAJOR FY 24-25 GOALS

1. The Office Of Communications will work on City Commission Room Dais upgrades. (5.1.12)
2. The Office of Communications will continue creating Press Releases, Public Service Announcements (PSAs) with Department staff subject matter experts and continue to educate the public on city services and programs. (5.2.12)
3. The Office of Communications will provide ability to stream existing McAllen Cable Network Channel 1300 program through Smart TV application platforms. (5.2.13)
4. Increase coverage for City of McAllen in local, state, national and international news by 10%.
5. Change narrative of national coverage of McAllen to more accurately reflect reality of city environment.
6. Increase coverage of McAllen Holiday Parade in local, state, national and international news by 10%.
7. Increase Spanish-language media relations in targeted markets.
6. Craft City of McAllen position in regards to national and federal issues.
7. Continue increasing social media presence on Facebook to reach 100,000, currently under 92,000; increase Instagram to 20,000, currently under 14,000; increase Twitter to 60,000, currently under 67,000.
8. Utilize current and new forms of mass communication methods and tool, including traditional and social media; website; P.E.G. channel; podcast, etc. to get message to the media and residents.
9. Increase partnerships with departments to enhance publicity and awareness of programs and services.
10. Continue enhancing the City of McAllen's reputation for quality programs, events and communication by applying for awards that promote the City of McAllen.
11. Develop standard boiler plate for City of McAllen departments and special events.
12. Develop partnerships and outreach with counterparts in partners agencies.
13. Staff, record, broadcast and attend 22 McAllen City Commission workshops and meetings and 22 McAllen Public Utility meetings.
14. Write, record and broadcast 28-20 McAllen Minutes; 11 McAllen News Updates; 4 McAllen's Own; 4 10 Questions; 4 Outdoors with Roy; and 20 McAllen Now programs.
15. Staff, record and broadcast special events including MXLAN; Women's History Month; 4th of July Parade, McAllen Holiday Parade; town hall meetings; election coverage; and other City of McAllen outreach programs or special events.
16. Develop publicity campaigns for various City of McAllen initiatives
17. Develop publicity campaigns to promote Palm Valley Animal Society.

**General Fund
Office of Communication**

<https://www.mcallen.net/departments/media>

| PERFORMANCE MEASURES | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 8 | 9 | 9 | 9 |
| Department Expenditures | \$ 839,145 | \$ 991,448 | \$ 1,001,709 | \$ 1,012,173 |
| Outputs: | | | | |
| City Commission shows | 23 | 23 | 23 | 23 |
| PUB shows | 23 | 23 | 23 | 23 |
| PSAs | 10 | 10 | 10 | 20 |
| Vignettes | 20 | 20 | 20 | 20 |
| Live Shows | 4 | 4 | 4 | 5 |
| Special Event Production Videos | 6 | 6 | 6 | 10 |
| Website Stories | 260 | 260 | 260 | 260 |
| Photos | 300 | 300 | 300 | 300 |
| Special Event Planning | 45 | 45 | 45 | 50 |
| Media Releases -City of McAllen | 156 | 100 | 100 | 125 |
| Marketing - special events | 10 | 10 | 10 | 10 |
| All other shows | 20 | 20 | 20 | 20 |
| Total (PIO duties) | 500 | 500 | 500 | 500 |
| Total shows | 24 | 24 | 24 | 24 |
| Effectiveness Measures: | | | | |
| Number of media interviews | 400 | 400 | 400 | 400 |
| Number of stories | 400 | 400 | 400 | 400 |
| Percentage of citizens rating of public info services as good or excellent exceeds 70% | 75 | 75 | 75 | 75 |
| Percentage of citizens who follow the City of McAllen on social media exceeds 55% | 75 | 75 | 75 | 75 |
| Number of people who view City of McAllen Channel | 10,000 | 10,000 | 10,000 | 15,000 |
| Number of people who view City of McAllen programs | 10,000 | 10,000 | 10,000 | 15,000 |
| Efficiency Measures: | | | | |
| Number of man hours to produce a regularly occurring talk show (15 minutes or longer) | 5 | 5 | 5 | 5 |
| Number of man hours to distribute and post City media releases | 1 | 1 | 1 | 1 |
| Number of man hours to post City social media content | 1 | 1 | 1 | 1 |
| Computer hours to load a file (show) into the playlist | 1 | 1 | 1 | 1 |
| Number of man hours to work on a Public Information duty | 3 | 3 | 3 | 3 |
| Total Dept expenditure per PIO duty | \$ 126 | \$ 126 | \$ 126 | \$ 126 |
| Total Dept expenditure per show | \$ 1,256 | \$ 1,256 | \$ 1,256 | \$ 1,256 |
| Department expenditures per capita | \$ 5.76 | \$ 6.51 | \$ 6.51 | \$ 6.51 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

Description:
The Office of Communications manages, programs and produces shows for the City of McAllen's 24 hour cable channel, MCN 1300 on Spectrum Cable. The department operates the official social media site for the City of McAllen and promotes the city through advertisements, campaigns and media relations. This office is also responsible for writing and distributing press releases and information to the media; filming shows of various topics relevant to the City of McAllen; plan, cover and promotes special events for City of McAllen; produce PSAs and videos about McAllen; and take photos and videos on departments, directors, Mayor, Commissioners, City Managers and projects.



**General Fund
McAllen 311 Call Center**

<https://www.mcallen.net/departments/311>

Mission Statement:

McAllen 311 provides easy to understand communication between the City of McAllen and the citizens of McAllen in order to provide municipal customer service.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|----------------------------|-------------------|----------------------|--------------------|-------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 309,432 | \$ 364,399 | \$ 364,399 | \$ 367,182 |
| Employee Benefits | 89,889 | 129,441 | 129,441 | 124,676 |
| Supplies | 972 | 1,500 | 1,500 | 1,500 |
| Other Services and Charges | 62,103 | 80,525 | 80,660 | 93,625 |
| Maintenance | 1,005 | 32,200 | 32,200 | 32,000 |
| Operations Subtotal | 463,401 | 608,065 | 608,200 | 618,984 |
| Capital Outlay | - | 2,000 | 2,000 | - |
| Total Expenditures | \$ 463,401 | \$ 610,065 | \$ 610,200 | \$ 618,984 |

PERSONNEL

| | | | | |
|-----------------------------------|----------|----------|----------|----------|
| Exempt | 1 | 1 | 1 | 1 |
| Non-Exempt | 5 | 8 | 8 | 8 |
| Total Positions Authorized | 6 | 9 | 9 | 9 |

Contact Us:

Marco Tovias
1300 Houston Ave
McAllen, TX 78501
(956) 681-3111

MAJOR FY 24-25 GOALS

1. The 311 Center will continue the customer relationship management program (CRM) to make it easier for residents to interact on code compliance efforts through technology and customer service. (4.1.01)
2. The 311 Center will continue offering the "Ask McAllen" customer query technology software that allows residents to submit requests and questions through website chatbot and to also receive text alerts for emergency or other important city-wide messages. (4.5.07) (5.2.02)
3. The 311 Center will continue to improve the "McAllen 311" Customer Service Center and mobile phone application. (5.2.03)
4. Continue customer service training for McAllen 311 staff.
5. Continue assisting with EOC and Emergency Management programs and outbound calls.
6. Continue trainings and refreshers with city departments to ensure information provided is up to date.

Description:

Facilitate communication between residents and city departments. Provide customer service and process requests for customers calling departments such as Code Enforcement, Traffic, Airport, Engineering, and Public Works.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|------------------------------------|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 6 | 9 | 9 | 9 |
| Department Expenditures | 463,401 | 610,065 | 610,200 | 618,984 |
| Outputs: | | | | |
| Total number of customer contacts | 122,289 | 120,000 | 119,000 | 120,000 |
| Number of work orders processed | 108,496 | 101,000 | 104,640 | 105,000 |
| Effectiveness Measures: | | | | |
| Average talk time (seconds) | 109 | 120 | 132 | 150 |
| Average queue time (seconds) | 42 | 30 | 50 | 30 |
| Efficiency Measures: | | | | |
| Avg Speed of Answer (seconds) | 37 | 25 | 40 | 30 |
| Avg Calls per day | 470 | 475 | 458 | 475 |
| Department expenditures per capita | \$ 3.18 | \$ 4.02 | \$ 4.14 | \$ 4.14 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



**General Fund
City Hall**

www.mcallen.net

Mission Statement:

Our mission is to provide a safe and clean environment for those who work or visit City Hall.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 94,417 | \$ 100,542 | \$ 94,298 | \$ 101,509 |
| Employee Benefits | 24,644 | 42,621 | 42,621 | 40,464 |
| Supplies | 16,592 | 19,900 | 19,800 | 20,800 |
| Other Services and Charges | 286,456 | 264,972 | 269,142 | 264,972 |
| Maintenance | 166,953 | 147,808 | 144,843 | 212,808 |
| Operations Subtotal | 589,062 | 575,843 | 570,704 | 640,553 |
| Capital Outlay | - | - | - | 1,250 |
| Total Expenditures | \$ 589,062 | \$ 575,843 | \$ 570,704 | \$ 641,803 |
| PERSONNEL | | | | |
| Non-Exempt | 3 | 3 | 3 | 3 |
| Total Positions Authorized | 3 | 3 | 3 | 3 |

Contact Us:

Eduardo Mendoza
City Engineer
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1151

MAJOR FY 24-25 GOALS

1. Maintain the overall appearance of facility to promote a customer friendly environment for business in McAllen.

Description:

A staff of 2 custodians and 1 maintenance technician provide services for the maintenance of the 3 story City Hall facility. The custodians are responsible for cleanliness of offices, restrooms, hallways, floors, carpet and lounge area. The maintenance technician provides maintenance for the safe operations of all building related systems.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 3 | 3 | 3 | 3 |
| Department Expenditures | \$ 589,062 | \$ 575,843 | \$ 570,704 | \$ 641,803 |
| Outputs: | | | | |
| Number of bathrooms | 12 | 12 | 12 | 12 |
| Number of work orders completed | 101 | 110 | 100 | 110 |
| Number of times bathrooms cleaned (daily) | 4 | 4 | 4 | 4 |
| Effectiveness Measures: | | | | |
| Percent of repair work orders completed within three working days | 75% | 85% | 90% | 85% |
| Average response time to emergency repairs | Immediate | Immediate | Immediate | Immediate |
| Efficiency Measures: | | | | |
| Custodial cost per square foot | \$ 1.36 | \$ 1.30 | \$ 1.31 | \$ 1.48 |
| Department expenditures per capita | \$ 4.04 | \$ 3.85 | \$ 3.87 | \$ 4.30 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



**General Fund
Building Maintenance**

www.mcallen.net

Mission Statement:

The mission of the Building Maintenance Division is to systematically plan and schedule facility and building maintenance to safeguard our capital investment, extend the useful life of the facilities, promote health and safety, and provide an appropriate environment for all that utilize the facilities.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|----------------------------|-------------------|----------------------|---------------------|---------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 542,360 | \$ 720,755 | \$ 595,600 | \$ 762,541 |
| Employee Benefits | 173,999 | 279,164 | 279,164 | 286,375 |
| Supplies | 18,788 | 21,922 | 17,133 | 23,922 |
| Other Services and Charges | 61,371 | 64,863 | 63,318 | 47,300 |
| Maintenance | 71,396 | 55,744 | 52,809 | 60,912 |
| Operations Subtotal | 867,913 | 1,142,448 | 1,008,024 | 1,181,050 |
| Capital Outlay | 49,199 | 73,395 | 73,395 | 20,300 |
| Total Expenditures | \$ 917,112 | \$ 1,215,843 | \$ 1,081,419 | \$ 1,201,350 |

PERSONNEL

| | | | | |
|-----------------------------------|-----------|-----------|-----------|-----------|
| Exempt | 1 | 1 | 1 | 1 |
| Non-Exempt | 12 | 15 | 12 | 16 |
| Part-Time | - | - | - | - |
| Total Positions Authorized | 13 | 16 | 13 | 17 |

Contact Us:

Sergio Saldana
Parks Manager
Construction
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

MAJOR FY 24-25 GOALS

1. Create an HVAC Tracking system for repairs and replacements. Begin with Parks and Recreation Facilities.
2. Continue reducing deferred maintenance backlog by 6%.
3. Upgrade 2 rental pavilions to LED lighting.

Description:

This Division performs minor maintenance and repair services including structural, mechanical and electrical services, carpentry, plumbing, painting, heating and cooling repairs and maintenance for all City Facilities. Building Maintenance Department is housed in the Parks & Recreation Department Office.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 13 | 16 | 13 | 17 |
| Total facilities maintained | 60 | 60 | 60 | 60 |
| Department Expenditures | \$ 917,112 | \$ 1,215,843 | \$ 1,081,419 | \$ 1,201,350 |
| Outputs: | | | | |
| Number A/C jobs completed | 285 | 160 | 200 | 225 |
| Number of electrical jobs completed | 291 | 200 | 280 | 250 |
| Other building maintenance jobs completed | 557 | 400 | 464 | 400 |
| Total Work Order Labor Hours | 5,090 | 2,000 | 3,680 | 3,500 |
| Effectiveness Measures: | | | | |
| Average time to complete work order | 4.5hr | 3hrs | 4hrs | 4hrs |
| Efficiency Measures: | | | | |
| Average Number of work orders per full time employee | 94.42 | 47.50 | 72.62 | 54.69 |
| Department expenditures per capita | \$ 6.29 | \$ 8.02 | \$ 6.89 | \$ 8.04 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



**General Fund
Development Center**

www.mcallen.net

Mission Statement:

Our mission is to provide a One-Stop-Shop for those who do business with the City.

DEPARTMENT SUMMARY

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|----------------------------|--------------------------|------------------------------|----------------------------|--------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 28,154 | \$ 33,460 | \$ 27,737 | \$ 33,388 |
| Employee Benefits | 10,523 | 13,205 | 13,205 | 13,201 |
| Supplies | 13,781 | 15,800 | 14,355 | 15,800 |
| Other Services and Charges | 54,241 | 61,046 | 61,594 | 61,046 |
| Maintenance | 20,953 | 18,500 | 17,199 | 18,500 |
| Operations Subtotal | 127,652 | 142,011 | 134,090 | 141,934 |
| Capital Outlay | 16,900 | 30,500 | 30,500 | 3,250 |
| Total Expenditures | <u>\$ 144,552</u> | <u>\$ 172,511</u> | <u>\$ 164,590</u> | <u>\$ 145,184</u> |

Contact Us:

Eduardo Mendoza
City Engineer
311 N. 15th
McAllen, TX 78501
(956) 681-1150

PERSONNEL

| | <u>1</u> | <u>1</u> | <u>1</u> | <u>1</u> |
|-----------------------------------|-----------------|-----------------|-----------------|-----------------|
| Non-Exempt | | | | |
| Total Positions Authorized | <u>1</u> | <u>1</u> | <u>1</u> | <u>1</u> |

Description:

This department was created in order to facilitate the process for the citizens and those who conduct business with the City of McAllen.

MAJOR FY 24-25 GOALS

1. Maintain overall appearance of facility to promote a customer friendly environment for development and businesses.

**General Fund
Other Agencies**

Economic Development

DEPARTMENT SUMMARY

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|----------------------------|--------------------------|------------------------------|----------------------------|--------------------------|
| Expenditure Detail: | | | | |
| Other Services and Charges | \$ 790,113 | \$ 712,000 | \$ 712,000 | \$ 960,000 |
| Operations Subtotal | 790,113 | 712,000 | 712,000 | 960,000 |
| Total Expenditures | <u>\$ 790,113</u> | <u>\$ 712,000</u> | <u>\$ 712,000</u> | <u>\$ 960,000</u> |

DEPARTMENT: DETAIL

Other Services and Charges

| | | | | |
|-----------------------------------|-------------------|-------------------|-------------------|-------------------|
| Chamber of Commerce * | \$ 789,000 | \$ 702,000 | \$ 702,000 | \$ 950,000 |
| CDBG - Agency Administrative Cost | 1,113 | 10,000 | 10,000 | 10,000 |
| | <u>\$ 790,113</u> | <u>\$ 712,000</u> | <u>\$ 712,000</u> | <u>\$ 960,000</u> |

* Non-City Department: One of the goals of the Chamber of Commerce is to promote tourism.

Public Safety Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| BY DEPARTMENT | | | | |
| Police | \$ 38,820,599 | \$ 42,428,347 | \$ 42,617,736 | \$ 44,227,684 |
| Animal Care Services | 410,983 | 482,655 | 468,429 | 538,719 |
| Radio shop | 720,213 | 926,593 | 926,593 | 898,945 |
| Fire | 24,045,770 | 25,521,039 | 26,096,280 | 26,625,320 |
| EMS | 521,667 | 2,100,000 | 2,100,000 | 1,500,000 |
| Traffic Operations | 2,620,428 | 2,914,823 | 2,686,752 | 3,106,804 |
| Building Permits & Inspection | <u>1,279,586</u> | <u>1,729,255</u> | <u>1,662,260</u> | <u>1,776,735</u> |
| TOTAL | <u>\$ 68,419,246</u> | <u>\$ 76,102,712</u> | <u>\$ 76,558,050</u> | <u>\$ 78,674,205</u> |
| BY EXPENSE GROUP | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 44,876,294 | \$ 47,704,422 | \$ 47,893,054 | \$ 49,951,657 |
| Employee Benefits | 13,478,864 | 16,337,681 | 16,338,596 | 16,881,201 |
| Supplies | 1,307,531 | 1,017,993 | 1,004,788 | 983,005 |
| Other Services and Charges | 4,259,629 | 6,052,402 | 6,131,266 | 5,545,611 |
| Maintenance and Repair Services | 3,459,161 | 2,928,419 | 3,388,188 | 3,395,779 |
| Capital Outlay | <u>1,037,763</u> | <u>2,061,795</u> | <u>1,802,157</u> | <u>1,916,953</u> |
| TOTAL APPROPRIATIONS | <u>\$ 68,419,246</u> | <u>\$ 76,102,712</u> | <u>\$ 76,558,050</u> | <u>\$ 78,674,205</u> |
| PERSONNEL | | | | |
| Police | 399 | 446 | 446 | 446 |
| Animal Care Services | 7 | 7 | 7 | 7 |
| Radio Shop | 5 | 5 | 5 | 6 |
| Fire | 198 | 205 | 206 | 207 |
| Traffic Operations | 32 | 37 | 36 | 37 |
| Building Permits & Inspection | <u>21</u> | <u>25</u> | <u>25</u> | <u>25</u> |
| TOTAL PERSONNEL | <u>662</u> | <u>725</u> | <u>725</u> | <u>728</u> |



**General Fund
Police**

<https://www.mcallen.net/departments/pd>

Mission Statement:

The mission of the McAllen Police Department is to provide quality community oriented services and to enhance public safety and instill confidence of all citizens by partnerships with our citizens to prevent crime and enhance the quality of life throughout our community always treating people with dignity, fairness, and respect.

DEPARTMENT SUMMARY

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|----------------------------|-----------------------------|------------------------------|-----------------------------|-----------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 26,799,379 | \$ 29,321,914 | \$ 29,321,914 | \$ 30,531,683 |
| Employee Benefits | 7,373,344 | 9,197,072 | 9,197,072 | 9,452,253 |
| Supplies | 749,926 | 411,091 | 411,091 | 411,091 |
| Other Services and Charges | 1,570,049 | 1,653,782 | 1,654,778 | 1,571,169 |
| Maintenance | <u>1,839,774</u> | <u>1,515,564</u> | <u>1,703,957</u> | <u>1,774,877</u> |
| Operations Subtotal | 38,332,474 | 42,099,423 | 42,288,812 | 43,741,073 |
| Capital Outlay | <u>488,127</u> | <u>328,924</u> | <u>328,924</u> | <u>486,611</u> |
| Total Expenditures | <u>\$ 38,820,599</u> | <u>\$ 42,428,347</u> | <u>\$ 42,617,736</u> | <u>\$ 44,227,684</u> |

PERSONNEL

| | | | | |
|-----------------------------------|-------------------|-------------------|-------------------|-------------------|
| Exempt | 9 | 9 | 9 | 9 |
| Non-Exempt | 122 | 139 | 139 | 139 |
| Part-Time | - | - | - | - |
| Civil Service | <u>268</u> | <u>298</u> | <u>298</u> | <u>298</u> |
| Total Positions Authorized | <u>399</u> | <u>446</u> | <u>446</u> | <u>446</u> |

Contact Us:

Victor Rodriguez
Police Chief
1601 N. Bicentennial
Boulevard
McAllen, TX 78501
(956) 681-2000

MAJOR FY 24-25 GOALS

1. The Police Department will continue efforts to keep McAllen a "Safe City," continue high citizen satisfaction ratings, and continue efforts to decrease crime rates. (4.2.01) (4.2.02)
2. The Police Department will begin design phase of Indoor Firearms Training Facility to be located at Oxford & 29th Police Department Training Academy. (4.2.07)
3. The Police Department will begin design phase for Evidence Storage Facility. (4.2.09)
4. The Police Department will continue Safety Education Program that includes "Citizens' Police Academy" and safety and tactical training at public schools to educate the community on Police procedures. (4.5.03)
5. The Police Department will participate in City Fiber Optic Networking to connect City systems and facilities together via fiber optic lines. (5.2.18)
6. It shall be the goal of the McAllen Police Department to prevent crime through its patrol function.
7. When a crime occurs in the City of McAllen, it shall be the goal of the McAllen Police Department to identify person(s) responsible through its investigative function.
8. Upon identification of person(s) responsible for criminal activity in the City of McAllen, it shall be the goal of the McAllen Police Department to lawfully arrest the person(s) responsible.
9. Upon lawful arrest of person(s) responsible for criminal activity in the City of McAllen, it shall be the goal of the McAllen Police Department to effectively assist the prosecution of the person(s) responsible.
10. It shall be the goal of the McAllen Police Department to enhance public safety through development of multi agency workgroups at the TX RGV TAG/TTIC.
11. It shall be the goal of the McAllen Police Department to enhance public safety through development of department capacity to investigate electric technology laden crimes.
12. It shall be the goal of the McAllen Police Department to enhance public safety through development of a joint project with US DHS Secret Service for developing the South Texas Regional Task Force (STXRTF) by establishing a multiagency at the TX RGV TAG.
13. It shall be the goal of the McAllen Police Department to enhance public safety through the acquisition of major law enforcement equipment through the TX RGV TAG.

Police

<https://www.mcallen.net/departments/pd>

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of sworn personnel | 272 | 302 | 302 | 298 |
| Number of non-sworn personnel | 127 | 144 | 144 | 148 |
| Total number of authorized personnel | 399 | 446 | 446 | 446 |
| Estimated Population | 145,790 | 147,099 | 147,539 | 149,383 |
| Department Expenditures | \$ 38,820,599 | \$ 42,428,347 | \$ 42,617,736 | \$ 44,227,684 |
| Outputs: | | | | |
| TOTAL NIBRS Group A Offenses | 8,860 | 8,410 | 8,545 | 8,410 |
| Calls for service | 136,948 | 135,500 | 140,000 | 135,500 |
| Effectiveness Measures: | | | | |
| Average Call to Dispatch Response Time-Priority 1 | 2 | 2 | 2 | 2 |
| Average Dispatch to Arrival Response Time-Priority 1 | 5 | 5 | 5 | 5 |
| Efficiency Measures: | | | | |
| Number of sworn personnel per 1000 population | 2.1 | 2.1 | 2.1 | 2.1 |
| Calls for service to budget ratio | \$ 277 | \$ 310 | \$ 303 | \$ 315 |
| Sworn personnel-to-calls for service ratio | 460 | 427 | 442 | 427 |
| Total police personnel-to-calls for service ratio | 311 | 294 | 304 | 294 |
| Number of non-sworn to sworn personnel | 0.48 | 0.45 | 0.45 | 0.45 |
| NIBRS Group A Offenses per 1000 population | N/P | 57 | 58 | 56 |
| NIBRS Group A Offenses-to-budget ratio | \$ 4,364 | \$ 5,001 | \$ 4,965 | \$ 5,076 |
| Number of calls for service per 1000 population | 940 | 919 | 949 | 907 |
| Department expenditures per capita | \$ 266 | \$ 286 | \$ 289 | \$ 296 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

Description:
The McAllen Police Department, through 446 full time employees, provides 9-1-1 phone answering. Police and Fire radio dispatch services and all municipal police services for the City of McAllen.



**General Fund
Animal Care Services**

<https://www.mcallen.net/police/animal>

Mission Statement:

The Animal Care Services Unit is responsible for controlling animals that are loose and a hazard to the City population.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 250,231 | \$ 267,410 | \$ 267,410 | \$ 283,233 |
| Employee Benefits | 64,016 | 95,934 | 95,934 | 99,145 |
| Supplies | 13,500 | 12,755 | 12,755 | 22,775 |
| Other Services and Charges | 25,910 | 53,700 | 53,700 | 60,700 |
| Maintenance | 57,326 | 52,856 | 38,630 | 52,856 |
| Operations Subtotal | 410,983 | 482,655 | 468,429 | 518,709 |
| Capital Outlay | - | - | - | 20,010 |
| Total Expenditures | \$ 410,983 | \$ 482,655 | \$ 468,429 | \$ 538,719 |
| PERSONNEL | | | | |
| Non-Exempt | 7 | 7 | 7 | 7 |
| Total Positions Authorized | 7 | 7 | 7 | 7 |

Contact Us:

Nancy Trevino
Director of Environmental
and Health Code
Compliance
311 N. 15th
McAllen, TX 78501
(956) 681-1900

MAJOR FY 24-25 GOALS

1. The Animal Care Services division will continue its new philosophy and approach to Animal Care Services regarding intervention of animal care cases. (4.2.03)
2. The Animal Intake Facility project will continue with design phase of new shelter space, animal support areas both indoors and outdoors, and dedicated administrative offices. (4.2.05)
3. Increase through the use of city broadcast the awareness of the need for vaccination, microchipping, and leash laws.
4. Respond to animal complaints.
5. Investigate reports of aggressive animals.
6. Investigate reports of animal neglect or abuse.

Description:

The Animal Care Services Unit consists of seven full-time employees and are responsible for controlling animals that are loose and a hazard to the City of McAllen population.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 7 | 7 | 7 | 7 |
| Department Expenditures | \$ 410,983 | \$ 482,655 | \$ 468,429 | \$ 538,719 |
| Outputs: | | | | |
| Number of animals processed | 8,000 | 9,000 | 10,000 | 12,000 |
| Number of calls for service handled | 12,000 | 13,000 | 13,000 | 15,000 |
| Effectiveness Measures: | | | | |
| Total cost to process animals | \$ 1,318,000 | \$ 1,068,000 | \$ 1,200,000 | \$ 950,000 |
| Percent of animals processed | 75% | 75% | 75% | 75% |
| Efficiency Measures: | | | | |
| Number of animals process per full time employee | 1,143 | 1,500 | 1,500 | 1,714 |
| Number of calls for service handled per full time employee | 2,000 | 2,167 | 2,167 | 2,500 |
| Processing cost per animal | \$ 237 | \$ 377 | \$ 377 | \$ 377 |
| Department expenditures per capita | \$ 3.32 | \$ 3.19 | \$ 3.24 | \$ 3.61 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |



**General Fund
Radio Shop**

<https://www.mcallen.net/>

Mission Statement:

The Radio Shop department provides maintenance for the City's subscriber radios and infrastructure and acts as a conduit for obtaining cost efficient vendor service when needed, in order to provide for the safety and efficiency of our citizens and City Personnel.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------|----------------------|--------------------|-----------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 294,451 | \$ 316,544 | \$ 316,544 | \$ 352,472 |
| Employee Benefits | 70,227 | 94,077 | 94,077 | 110,496 |
| Supplies | 34,765 | 36,252 | 36,252 | 36,252 |
| Other Services and Charges | 294,941 | 354,768 | 354,768 | 372,636 |
| Maintenance | 4,466 | 5,089 | 5,089 | 5,089 |
| Operations Subtotal | 698,849 | 806,730 | 806,730 | 876,945 |
| Capital Outlay | 21,364 | 119,863 | 119,863 | 22,000 |
| Total Expenditures | \$ 720,213 | 926,593 | 926,593 | 898,945 |
| PERSONNEL | | | | |
| Exempt | 2 | 2 | 2 | 2 |
| Non-Exempt | 3 | 3 | 3 | 4 |
| Total Positions Authorized | 5 | 5 | 5 | 6 |

Contact Us:

Robert Acosta
Information
Technology Director
1300 Houston
McAllen, TX 78501
(956) 681-1100

MAJOR FY 24-25 GOALS

1. Continue supporting Radio infrastructure.
2. Replace outdated Radio equipment.

Description:

The City of McAllen Radio Shop department provides radio and electronic equipment repair, programming, removal, and installation service for all of the city departments, as well as acting as the contact point for outsourced vendor repairs, purchases, and installations in order to insure quality control and cost effective work. The Comm Tech department is currently operating with a staff of 3 personnel.

PERFORMANCE MEASURES

| | Actuals FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---|---------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 5 | 5 | 5 | 6 |
| Department Expenditures | \$ 720,213 | \$ 926,593 | \$ 926,593 | \$ 898,945 |
| Outputs: | | | | |
| Number of systems supported | 8 | 8 | 8 | 8 |
| Number of radios supported | 3,365 | 3,275 | 3,275 | 3,285 |
| Number of repair calls | 1,600 | 1,675 | 1,700 | 1,750 |
| Number of repair corrected in 24 hrs | 460 | 450 | 400 | 475 |
| Number of Critical System Repair corrected in 4 hrs | 80 | 100 | 75 | 100 |
| Number of mobile installations | 75 | 150 | 80 | 150 |
| Number of mobile removals | 40 | 50 | 58 | 58 |
| Number of fixed installations | 25 | 45 | 30 | 45 |
| Effectiveness Measures: | | | | |
| Average initial response hours per service request | 1.00 | 1.00 | 1.00 | 1.00 |
| Efficiency Measures: | | | | |
| Average time to complete work requests in hours | 1.00 | 1.00 | 1.00 | 1.00 |
| Number of work orders per full time Technicians | 435 | 450 | 550 | 570 |
| Average Hourly Labor cost - in house | \$ 25.00 | \$ 25.00 | \$ 25.00 | \$ 25.00 |
| Average Hourly Labor cost - outsourced | \$ 175.00 | \$ 175.00 | \$ 175.00 | \$ 175.00 |
| Department expenditures per capita | \$ 4.94 | \$ 6.16 | \$ 6.28 | \$ 6.02 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



**General Fund
Fire**

<https://www.mcallen.net/departments/fire>

Mission Statement:

Our mission is to protect the life and property of citizens from emergency situations, and prevent fires through prevention and educational programs.

DEPARTMENT SUMMARY

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-----------------------------------|-----------------------------|------------------------------|-----------------------------|-----------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 15,425,020 | \$ 15,221,567 | \$ 15,666,871 | \$ 16,203,877 |
| Employee Benefits | 5,347,918 | 6,030,140 | 6,030,140 | 6,291,178 |
| Supplies | 367,211 | 405,414 | 400,029 | 357,406 |
| Other Services and Charges | 1,275,323 | 1,408,904 | 1,478,327 | 1,500,878 |
| Maintenance | <u>1,141,757</u> | <u>956,056</u> | <u>1,246,042</u> | <u>1,164,103</u> |
| Operations Subtotal | 23,557,230 | 24,022,081 | 24,821,409 | 25,517,442 |
| Capital Outlay | <u>488,540</u> | <u>1,498,958</u> | <u>1,274,871</u> | <u>1,107,878</u> |
| Total Expenditures | <u>\$ 24,045,770</u> | <u>\$ 25,521,039</u> | <u>\$ 26,096,280</u> | <u>\$ 26,625,320</u> |
| PERSONNEL | | | | |
| Exempt | 3 | 3 | 3 | 3 |
| Non-Exempt | 17 | 22 | 22 | 24 |
| Civil Service | <u>178</u> | <u>180</u> | <u>181</u> | <u>180</u> |
| Total Positions Authorized | <u>198</u> | <u>205</u> | <u>206</u> | <u>207</u> |

Contact Us:

Juan A. Gloria Jr.
Fire Chief
201 N. 21st Street
McAllen, TX 78501
(956) 681-2500

MAJOR FY 24-25 GOALS

1. The Fire Department will continue high citizen rating of Fire service and low ratio of fires per population. (4.3.01)
2. The Fire Department will continue to maintain the City's high ISO rating of "2" for Insurance Service Office rate. (4.3.02)
3. The Fire Department will continue the Health & Wellness physical fitness program to maintain and continually improve the overall Health and Fitness of firefighters. (4.3.03)
4. The Fire Department will finish out Fire Station #8 located in Tres Lagos area. (4.3.04)
5. The Fire Department will finish out Firefighter Training Facility Center at 10700 N. La Lomita Road to meet various training needs. (4.3.05)
6. The Fire Department will purchase of Pumper Fire Truck-Engine-7 for Fire Station #7. (4.3.07)
7. The Fire Department will purchase Water Tanker Fire Truck for Fire Station #7. (4.3.08)
8. The Fire Department will purchase an Incident Command Pickup Truck to enhance emergency response. (4.3.09)
9. The Fire Department will continue with new program called Community Risk Reduction (CRR) that seeks to reduce not just fires but wider risk factors such as senior fall prevention, bee attacks, natural disasters, and any, and all hazards. (4.5.02)
10. Contribute to safe urban development through plan reviews, and code enforcement.
11. Engage on community risk reduction research and reinforce fire prevention initiatives through public education and outreach.
12. To strengthen our department's procurement, inventory, and maintenance programs to ensure the safety and effectiveness of our Firefighters.
13. To enhance our Firefighters' safety and performance through effective and innovative training programs.
14. Continue to provide prompt emergency and non-emergency services to our community on a 24-hour basis.

Fire

<https://www.mcallen.net/departments/fire>

| PERFORMANCE MEASURES | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of firefighting authorized positions | 182 | 182 | 182 | 182 |
| Number of inspectors | 5 | 5 | 5 | 5 |
| Number of Airport assigned firefighters | 12 | 12 | 12 | 12 |
| Number of Public Education Officers | 1 | 1 | 1 | 1 |
| Number of front line fire engines | 8 | 8 | 8 | 8 |
| Number of reserve fire engines | 5 | 5 | 5 | 5 |
| Number of front line ladder trucks | 2 | 2 | 2 | 2 |
| Number of reserve ladder trucks | 2 | 2 | 2 | 2 |
| Number of front line heavy rescue units | 1 | 1 | 1 | 1 |
| Number of reserve heavy rescue units | 1 | 1 | 1 | 1 |
| Department Expenditures | \$ 24,045,770 | \$ 25,521,039 | \$ 26,096,280 | \$ 26,625,320 |
| Outputs: | | | | |
| Fire Alarms | | | | |
| Total Alarm Responses | 6,338 | 6,500 | 6,000 | 6,000 |
| Alarms out of city | 68 | 40 | 35 | 40 |
| Multiple Alarms | 4 | 3 | 3 | 3 |
| Airport Alerts | 11 | 5 | 6 | 7 |
| Operations Division | | | | |
| Number of vehicles maintained by fire service personnel | 58 | 57 | 56 | 59 |
| Total Man hours @ fires | 10,850 | 11,000 | 10,000 | 10,500 |
| Civilian Casualties (All Incidents) | - | - | 8 | 7 |
| Fire Hydrant Maint. (Man hours) | 2,580 | 3,500 | 3,500 | 3,500 |
| Fire Prevention Division | | | | |
| Fire Prevention Presentations | 414 | 300 | 275 | 300 |
| Total Audience | 57,807 | 39,000 | 35,000 | 39,000 |
| Fire Prevention Inspections | 5,268 | 4,500 | 4,000 | 4,250 |
| Fire Prevention Arson Investigations | 10 | 4 | 6 | 10 |
| Training Division | | | | |
| Training Man hours-In Service | 51,016 | 70,000 | 69,000 | 70,000 |
| Continuous Education | 4,108 | 6,000 | 6,000 | 6,000 |
| Hazardous Material Training Hours | 1,321 | 1,000 | 800 | 800 |
| Aircraft Rescue Firefighting Training Hours | 2,942 | 1,800 | 1,600 | 1,600 |
| Emergency Medical Training Hours | 2,494 | 2,500 | 2,000 | 2,400 |
| Effective Measures: | | | | |
| Average Response Time (Total) | 5:40 | 6:35 | 6:40 | 6:30 |
| Call Creation to Dispatch Time | 3:12 | 1:15 | 1:20 | 1:10 |
| Enroute to Arrival (Travel Time) | 5:21 | 4:50 | 4:50 | 4:50 |
| Percent estimated property fire loss | 1.0% | 1.0% | 1.5% | 1.4% |
| Efficiency Measures: | | | | |
| Average number of inspections per inspector per month | 439 | 75 | 66 | 72 |
| Number of firefighters per 1000 residents | 1.2 | 1.2 | 1.2 | 1.2 |
| Number of firefighters per square mile | 2.9 | 3.0 | 2.9 | 2.9 |
| Department expenditures per capita | \$ 164.02 | \$ 176.24 | \$ 159.47 | \$ 159.73 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

Description:
The Fire Administration/ EOC / Emergency Communications Center is located at 201 N. 21st. The Department is comprised of: (1) Fire Chief, non-civil service employee, (180) civil service firefighting personnel, (20) civilian employees, including administrative personnel. The Department has physical resources of (7) sub-stations located throughout the city, (1) Training Field, (1) Warehouse, and (55) total fleet (e.g. fire trucks, pumpers, ladder trucks, vehicles).

Notes: *Includes 7 pumpers, 2 trucks and 1 rescue.
5068 hydrants at 10 minutes each times 3 persons.

**General Fund
Emergency Medical Services**

www.mcallen.net

Mission Statement:

To protect and improve the health and wellness of all citizens of McAllen utilizing competent and compassionate professional emergency medical services.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ - | \$ - | \$ - | \$ - |
| Employee Benefits | - | - | - | - |
| Supplies | - | - | - | - |
| Other Services and Charges | 521,667 | 2,100,000 | 2,100,000 | 1,500,000 |
| Maintenance | - | - | - | - |
| Operations Subtotal | \$ 521,667 | \$ 2,100,000 | \$ 2,100,000 | \$ 1,500,000 |
| Capital Outlay | - | - | - | - |
| Total Expenditures | \$ 521,667 | \$ 2,100,000 | \$ 2,100,000 | \$ 1,500,000 |
| Exempt | - | - | - | - |
| Non-Exempt | - | - | - | - |
| Part-Time | - | - | - | - |
| Total Positions Authorized | - | - | - | - |

Contact Us:

Juan A. Gloria Jr.
Fire Chief
201 N. 21st Street
McAllen, TX 78501
(956) 681-2500

MAJOR FY 24-25 GOALS

1. Ensure the availability of Emergency Medical Services are available to the City.



General Fund Traffic Operations

www.mcallen.net/departments/traffic

Mission Statement:

"To provide the highest level of service to the citizens by providing reduction in accidents, congestion, and travel times through the efficient and effective installation, maintenance, and operation of traffic control devices."

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 1,204,233 | \$ 1,433,653 | \$ 1,196,936 | \$ 1,434,138 |
| Employee Benefits | 374,946 | 542,663 | 542,663 | 550,704 |
| Supplies | 117,977 | 137,477 | 129,657 | 137,477 |
| Other Services and Charges | 493,994 | 360,725 | 369,170 | 414,224 |
| Maintenance | 394,672 | 374,805 | 369,826 | 374,805 |
| Operations Subtotal | 2,585,822 | 2,849,323 | 2,608,253 | 2,911,349 |
| Capital Outlay | 34,606 | 65,500 | 78,499 | 195,455 |
| Total Expenditures | \$ 2,620,428 | \$ 2,914,823 | \$ 2,686,752 | \$ 3,106,804 |
| PERSONNEL | | | | |
| Exempt | 5 | 5 | 5 | 5 |
| Non-Exempt | 27 | 31 | 30 | 31 |
| Part-Time | - | 1 | 1 | 1 |
| Total Positions Authorized | 32 | 37 | 36 | 37 |

Contact Us:

Eduardo Mendoza
City Engineer
210 N. 20th Street
McAllen, TX 78501
(956) 681-2700

MAJOR FY 24-25 GOALS

1. The Traffic Operations division of Engineering will continue with installation of new streetlights for illumination in existing arterial roadways and established neighborhoods. (4.2.08)
2. The Traffic Operations division of Engineering will participate in City Fiber Optic Networking to connect City systems and facilities together via fiber optic lines. (5.2.18)
3. Prioritize Vision Zero projects and seek funding for them.
4. Continue with upgrading signs based on Sign Reflectivity Survey.
5. Continue with preventative maintenance for signals and new signal installations.

Description:

The Traffic Operations Department is responsible for the installation, maintenance, and operation of signals, signs and pavement markings in the City of McAllen. The department has 36 employees, 28 vehicles and operates out of a 4,500 sq. ft. office/warehouse located at the corner of 20th Street and Cedar Avenue.

PERFORMANCE MEASURES

| | Actuals FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---|---------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees - Signal Maintenance | 19 | 19 | 19 | 19 |
| Number of full time employees - Sign Maintenance | 5 | 5 | 5 | 6 |
| Number of full time employees - Pavement Markings | 5 | 5 | 5 | 6 |
| Number of full time employees - Traffic Studies | 4 | 5 | 3 | 5 |
| Department Expenditures | \$ 2,620,428 | \$ 2,914,823 | \$ 2,686,752 | \$ 3,106,804 |
| Outputs: | | | | |
| Number of Traffic signals maintained | 200 | 215 | 150 | 215 |
| Number of signs installed / maintained | 300 | 600 | 800 | 600 |
| Linear feet of pavement markings installed | 25,000 | 100,000 | 50,000 | 75,000 |
| Number of traffic studies conducted | 75 | 200 | 100 | 150 |
| Proposed Efficiency Measures: | | | | |
| Number of signals maintained per full time employee - Signal Maint. | 10.53 | 11.32 | 7.89 | 11.32 |
| Number of signs installed / maintained per full time employee - Sign Maintenance | 60 | 120 | 160 | 100 |
| Linear feet of pavement markings installed per full time employee - Pavement Markings | 5,000 | 30,000 | 10,000 | 12,500 |
| Citizen Satisfaction with Traffic | | | | |
| Department expenditures per capita | \$ 17.97 | \$ 19.28 | \$ 18.21 | \$ 20.80 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



General Fund Building Permits & Inspection

<https://www.mcallen.net/departments/permits>

Mission Statement:

To establish building standards to provide safety and hazard free living in our community; by engaging in an alliance with those involved in the construction industry for the residents and visitors of McAllen.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|--------------------|----------------------|--------------------|--------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 902,980 | \$ 1,143,334 | \$ 1,123,379 | \$ 1,146,255 |
| Employee Benefits | 248,413 | 377,795 | 378,710 | 377,424 |
| Supplies | 24,154 | 15,004 | 15,004 | 18,004 |
| Other Services and Charges | 77,745 | 120,523 | 120,523 | 126,004 |
| Maintenance | 21,168 | 24,049 | 24,644 | 24,049 |
| Operations Subtotal | 1,274,461 | 1,680,705 | 1,662,260 | 1,691,735 |
| Capital Outlay | 5,125 | 48,550 | - | 85,000 |
| Total Expenditures | \$1,279,586 | \$1,729,255 | \$1,662,260 | \$1,776,735 |
| PERSONNEL | | | | |
| Exempt | 3 | 3 | 3 | 3 |
| Non-Exempt | 17 | 21 | 21 | 21 |
| Part-Time | 1 | 1 | 1 | 1 |
| Total Positions Authorized | 21 | 25 | 25 | 25 |

Contact Us:

Norma Yado
Chief Building Official
311 N. 15th
McAllen, TX 78501
(956) 681-1300

MAJOR FY 24-25 GOALS

1. The Building Permits & Inspections Department will enforce the McAllen Property Maintenance Code adopted by the City in February 2022. (4.1.02)
2. The Building Inspections Department will continually update codes to match the International Building Codes as well as enforce regulations mandated by Federal and State laws. (4.1.03)
3. The Building Permits & Inspections Department will collaborate with Information Technology Department to help facilitate more ONLINE transactions of permits. (5.1.01)
4. The Building Inspections Department will continue to conduct timely, periodic structural inspections and strive to increase percentage completed within 12 hours. (5.2.04)
5. Adopt the International Code Council 2024 Family Codes and 2023 National Electrical Code.

Description:

Our department reviews and inspects all aspects of building construction. We are located in the Development Service Center at 311 North 15th Street. Our staff consists of a Chief Building Official, a Supervisor Building Inspector, a Supervisor Plans Examiner, an Administrative Assistant, Building Inspectors, Plans Examiners, Permit Technicians and Administrative Clerks.

PERFORMANCE MEASURES

| | Actuals FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---|---------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Total full time employees | 20 | 24 | 24 | 24 |
| Department Expenditures | \$ 1,279,586 | \$ 1,729,255 | \$ 1,662,260 | \$ 1,776,735 |
| Outputs: | | | | |
| Residential permits issued | 915 | 1,137 | 632 | 651 |
| Commercial permits issued | 1,475 | 964 | 1,154 | 1,189 |
| Sub-Cont. Permits issued | 5,829 | 7,824 | 4,976 | 5,125 |
| Construction inspections made | 37,792 | 48,647 | 45,756 | 47,218 |
| Plan review | 4,629 | 4,969 | 4,260 | 4,388 |
| Effectiveness Measures: | | | | |
| Permits - Residential Average Days Review | 3 | 3 | 3 | 3 |
| Permits - Commercial Average Days Review | 10 | 10 | 10 | 10 |
| Construction - Percent Inspections made on date requested | 98% | 98% | 98% | 98% |
| Plan review - Residential | 2,598 | 2,960 | 2,142 | 2,206 |
| Plan review - Commercial | 2,031 | 2,008 | 2,118 | 2,182 |
| Efficiency Measures: | | | | |
| Average permits per Permit Technician | 2,315 | 2,484 | 2,130 | 2,194 |
| Average plan review per Plan Examiner | 1,543 | 1,656 | 1,420 | 1,097 |
| Average permits per Admin Clerk | 2,055 | 2,206 | 1,691 | 1,741 |
| Construction average inspections per Inspector | 5,398 | 9,729 | 6,536 | 6,732 |
| Plan review | 4,629 | 4,969 | 4,260 | 4,388 |
| Department expenditures per capita | \$ 8.78 | \$ 11.76 | \$ 11.27 | \$ 11.89 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided

Highways & Streets Summary

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| BY DEPARTMENT | | | | |
| Engineering | \$ 2,350,694 | \$ 2,767,596 | \$ 2,569,967 | \$ 2,848,427 |
| Street Maintenance | 6,187,542 | 6,948,709 | 6,772,861 | 7,059,513 |
| Street Lighting | 2,390,744 | 2,424,065 | 2,839,000 | 2,700,715 |
| Sidewalk Construction | 366,029 | 508,451 | 482,256 | 476,570 |
| Drainage | <u>1,861,877</u> | <u>2,081,721</u> | <u>2,068,016</u> | <u>2,159,002</u> |
| TOTAL | <u>\$ 13,156,885</u> | <u>\$ 14,730,542</u> | <u>\$ 14,732,100</u> | <u>\$ 15,244,227</u> |
| BY EXPENSE GROUP | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 4,036,311 | \$ 4,723,458 | \$ 4,378,351 | \$ 4,759,118 |
| Employee Benefits | 1,294,042 | 1,700,835 | 1,700,835 | 1,717,342 |
| Supplies | 101,627 | 143,641 | 143,889 | 151,241 |
| Other Services and Charges | 3,334,257 | 3,500,626 | 3,899,653 | 3,919,635 |
| Maintenance and Repair Services | 4,299,057 | 4,470,932 | 4,465,376 | 4,457,792 |
| Capital Outlay | <u>91,595</u> | <u>191,050</u> | <u>143,995</u> | <u>239,099</u> |
| TOTAL APPROPRIATIONS | <u>\$ 13,156,885</u> | <u>\$ 14,730,542</u> | <u>\$ 14,732,100</u> | <u>\$ 15,244,227</u> |
| PERSONNEL | | | | |
| Engineering | 28 | 30 | 29 | 31 |
| Street Maintenance | 37 | 44 | 44 | 44 |
| Sidewalk Construction | 6 | 6 | 6 | 6 |
| Drainage | <u>19</u> | <u>20</u> | <u>20</u> | <u>20</u> |
| TOTAL PERSONNEL | <u>90</u> | <u>100</u> | <u>99</u> | <u>101</u> |



**General Fund
Engineering**

<https://www.mcallen.net/departments/engineering>

Mission Statement:

The Engineering Department designs, manages and guides the construction of public infrastructure and buildings while ensuring quality and safety to all who visit, live and conduct business within the boundary of our City.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|----------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 1,690,157 | \$ 1,872,755 | \$ 1,727,997 | \$ 1,917,031 |
| Employee Benefits | 460,876 | 570,792 | 570,792 | 591,372 |
| Supplies | 12,240 | 15,600 | 14,800 | 15,600 |
| Other Services and Charges | 94,595 | 188,527 | 169,804 | 176,152 |
| Maintenance | 50,619 | 53,272 | 66,924 | 57,272 |
| Operations Subtotal | 2,308,487 | 2,700,946 | 2,550,317 | 2,757,428 |
| Capital Outlay | 42,207 | 66,650 | 19,650 | 90,999 |
| Total Expenditures | \$ 2,350,694 | \$ 2,767,596 | \$ 2,569,967 | \$ 2,848,427 |

PERSONNEL

| | | | | |
|-----------------------------------|-----------|-----------|-----------|-----------|
| Exempt | 11 | 12 | 12 | 12 |
| Non-Exempt | 17 | 18 | 17 | 19 |
| Part-Time | - | - | - | - |
| Total Positions Authorized | 28 | 30 | 29 | 31 |

Contact Us:

Eduardo Mendoza,
City Engineer
311 N. 15th
McAllen, TX 78501
(956) 681-1150

MAJOR FY 24-25 GOALS

- The Engineering Department will begin pedestrian crossing project at Ware Road to connect West Side Park to Convention Center. (1.1.07)
- The Engineering Department will continue construction of Morris hike and bike trail from Bicentennial to 2nd Street. (1.1.08)
- The Engineering Department will expand existing trail for connection to surrounding cities. (1.1.09)
- The Engineering Department will upgrade street lights around City of McAllen. (1.3.04)
- The Engineering Department will continue with construction of Center for Urban Ecology (CUE) at Quinta Mazatlán. (2.3.06)
- The Engineering Department will continue to work on preparing site at Boeye Reservoir for future development. (3.3.02)
- The Engineering Department will continue to implement the Vision Zero Safety Action Plan program adopted August 2024 to help reduce severe injuries and fatalities on City of McAllen roadways. (4.2.04)
- The Engineering Department will continue to work with County to adopt McAllen's Storm Water Management in other cities. (4.4.03)
- The Engineering Department will continue with Design for City Hall Expansion (5.1.11)
- The Engineering Department will continue with North Transfer HUB construction of Park and Ride for Quinta Mazatlán. (6.1.13)
- The Engineering Department will continue with downtown improvements such as wayfinding signs, restriping, replace broken curb and gutters, and stop flooding at intersections. (6.1.35)
- The Engineering Department will begin project of adding paving/drainage improvements to Shary Road from SH 107 to 9 Mile. (6.2.02)
- The Engineering Department will begin initial phase of Nolana Avenue from 23rd to Ware Road project that includes widening from 4 lanes to 6 lanes. (6.2.03)
- The Engineering Department will continue to extend 33rd Street from Oxford Avenue to Auburn Avenue. (6.2.04)
- The Engineering Department will continue to realign 17 ½ Road from 29th street to Ware Road with development of a 5 lane, urban roadway. (6.2.05)
- The Engineering Department will continue with alley maintenance based on assessment criteria rankings. (6.2.06)
- The Engineering Department will continue project of Taylor Road widening from 2 Mile Line to 4 Mile Line. (6.2.08)
- The Engineering Department will proceed with right-of-way acquisition for Bentsen Road widening from Buddy Owens to 5 Mile Line. (6.2.09)
- The Engineering Department will continue with Design Phase of Bentsen Road widening from Buddy Owens to 5 Mile Line. (6.2.10)
- The Engineering Department will begin Design Phase of roadway drainage improvements for 2nd Street extension with roundabout at Wisconsin Avenue. (6.2.11)
- The Engineering Department will continue with acquisition of right-of-way for 33rd Street. (6.2.12)

Engineering (continued)<https://www.mcallen.net/departments/engineering>

22. The Engineering Department will continue with asphalt crack sealing project to slow pavement deterioration and extend life of streets. (6.2.13)
23. The Engineering Department will continue with subdivision paving participation during subdivision process along major roadways. (6.2.16)
24. The Engineering Department will continue the Street Repaving Program. (6.2.17)
25. The Engineering Department will continue with Roadway Safety Improvements by adding right or left turn lanes at signalized intersections. (6.2.19)
26. The Engineering Department will continue with project to maintain pavement markings on major corridors throughout the City. (6.2.20)
27. The Engineering Department will continue with maintenance of vehicle detection loops at signalized intersections. (6.2.22)
28. The Engineering Department will continue to replace traffic signs that do not meet State requirements for reflectivity. (6.2.24)
29. The Engineering Department will continue to reprofile main drain ditches to increase water flow and reduce flooding. (6.3.03)
30. The Engineering Department will continue to improve access to existing drainage channels to facilitate maintenance activities. (6.3.04)
31. The Engineering Department is now working with neighboring cities to follow McAllen Storm Water Management Ordinance for regional impact. (6.3.05)
32. The Engineering Department will continue storm water quality monitoring. (6.3.06)
33. The Engineering Department will begin project to widen existing roadway of El Rancho Road from 2nd Street to Jackson Road and improve drainage structures and drainage flow at intersection of El Rancho Road and 2nd Street. (6.3.09)
34. Continue various drainage utility fee projects: (6.3.10) (6.3.12) (6.3.13) (6.3.17) (6.3.19) (6.3.21)
35. The Engineering Department will continue with excavation of a new Northwest Regional Stormwater Detention Facility. (6.3.11)
36. The Engineering Department will continue with drainage improvements at El Rancho Santa Cruz Subdivision, Augusta Avenue, and final phase of the El Rancho RDF. (6.3.14)
37. The Engineering Department will continue with roadway paving and drainage improvements to widen existing Yuma Avenue from 2nd Street to Jackson Avenue, including acquisition of right of way. (6.3.15)
38. Continue construction closeout for 2018 Bond Projects: (6.3.16) (6.3.18) (6.3.23) (6.3.26) (6.3.28) (6.3.29) (6.3.31) (6.3.32) (6.3.33) (6.3.35)
39. The Engineering Department will continue with Balboa Lift Station project. (6.3.20)
40. The Engineering Department will begin with construction of first phase of a regional stormwater detention facility servicing the immediate area of La Lomita and Sprague Road. (6.3.22)
41. The Engineering Department will continue with drainage improvements at Country Club Terrace. (6.3.24)
42. The Engineering Department will continue with drainage improvement project at Lindberg Avenue from South 2nd Street to South 6th Street. (6.3.25)
43. The Engineering Department will continue with drainage improvements at Dallas Avenue at South 1st Street. (6.3.27)
44. The Engineering Department will continue with drainage improvements to Beaumont Avenue between South 1st Street and South 2nd Street. (6.3.30)
45. The Engineering Department will begin project for drainage improvements at Yucca & 1st Street. (6.3.34)

Engineering

<https://www.mcallen.net/departments/engineering>

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees staff / Design Engineers | 11 | 12 | 12 | 12 |
| Number of full time employees / Support staff | 17 | 18 | 17 | 19 |
| Department Expenditures | \$ 2,350,694 | \$ 2,767,596 | \$ 2,569,967 | \$ 2,848,427 |
| Outputs: | | | | |
| Number of construction contracts executed | 47 | 40 | 50 | 40 |
| Number of in-house projects designed | 36 | 30 | 30 | 30 |
| Number of architect / engineer / survey consulting contracts monitored | 62 | 40 | 60 | 40 |
| Number of ROW permits processed / inspected / request for service | 651 | 600 | 670 | 600 |
| Number of subdivision plat & construction plans reviewed | 102 | 90 | 90 | 90 |
| Effectiveness Measures: | | | | |
| Percent of projects completed within budget | 92% | 95% | 95% | 95% |
| Percent of construction contracts completed within contract time | 90% | 95% | 95% | 95% |
| Percent ROW permits reviewed within 1 working day | 94% | 95% | 95% | 95% |
| Percent of Subdivisions reviewed within 5 working days | 96% | 95% | 95% | 95% |
| Efficiency Measures: | | | | |
| Number of construction contracts executed per full time employee - Engineer Staff | 4 | 4 | 4 | 4 |
| Number of in-house projects designed per full time employee - Engineer Staff | 4 | 4 | 4 | 4 |
| Number of A/E Consulting contracts monitored per full time employee - Engineer Staff | 3 | 3 | 3 | 3 |
| Department expenditures per capita | \$ 16.12 | \$ 18.03 | \$ 17.42 | \$ 19.07 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

Description:

The Engineering Department is responsible for the design and inspection of public infrastructure improvements that include water, sanitary sewer, paving, drainage, and public facilities. Our department has 31 employees and is located in the Development Center, 311 N 15th Street. Additionally, the Traffic Operations Division falls within the Engineering Department.



General Fund Street Maintenance

<https://www.mcallenpublicworks.net/streets-and-drainage>

Mission Statement:

Dedicated to keeping all city streets and alleyways safe for vehicular traffic. Street maintenance will maintain city streets and alleys through crack sealing, pothole patching, alley reconstruction and street paving programs. This service shall be provided with a safe professional, reliable, efficient, and eager to help disposition.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 1,420,346 | \$ 1,769,824 | \$ 1,633,026 | \$ 1,766,139 |
| Employee Benefits | 506,855 | 713,218 | 713,218 | 709,489 |
| Supplies | 33,030 | 29,857 | 29,857 | 29,857 |
| Other Services and Charges | 420,486 | 424,560 | 424,560 | 531,078 |
| Maintenance | 3,802,765 | 3,998,650 | 3,959,600 | 3,998,650 |
| Operations Subtotal | 6,183,482 | 6,936,109 | 6,760,261 | 7,035,213 |
| Capital Outlay | 4,060 | 12,600 | 12,600 | 24,300 |
| Total Expenditures | \$ 6,187,542 | \$ 6,948,709 | \$ 6,772,861 | \$ 7,059,513 |
| PERSONNEL | | | | |
| Exempt | 2 | 2 | 2 | 2 |
| Non-Exempt | 35 | 42 | 42 | 42 |
| Total Positions Authorized | 37 | 44 | 44 | 44 |

Contact Us:

Elvira Alonzo
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 24-25 GOALS

1. Repair (45) forty five alleys through the Alley Rehabilitation Program which includes fifteen (15) Asphalt, fifteen (15) Caliche, and fifteen (15) Millings.
2. Perform three (3) maintenance cycles per year for all nine (9) miles of caliche roadways.
3. Target a 4% annual repaving /pavement restoration of all alley inventory.

Description:

The Street Maintenance Department is a division of Public Works. Through its staff of forty four (44) employees the department maintains all city streets and alleys through crack sealing, pothole patching, repaving and pavement reconstruction. Proper street maintenance programs extend the life and readability of city streets and alleys for our citizens.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of pothole crews | 4 | 4 | 4 | 4 |
| Number of full time employees | 37 | 44 | 44 | 44 |
| Department Expenditures | \$ 6,187,542 | \$ 6,948,709 | \$ 6,772,861 | \$ 7,059,513 |
| Total Street inventory -paved center line miles | 541 | 541 | 541 | 541 |
| Total street inventory -unpaved center line miles | 13 | 13 | 13 | 13 |
| Total alley inventory - paved center line miles | 71 | 71 | 71 | 71 |
| Total alley inventory - unpaved center line miles | 70 | 70 | 70 | 70 |
| Outputs: | | | | |
| Pothole patching citizen requested work orders | 637 | 1,200 | 675 | 1,200 |
| Pothole patching in-house work orders | 2,804 | 2,500 | 2,300 | 2,500 |
| Number of potholes patched | 6,380 | 20,000 | 8,000 | 2,000 |
| Pothole patched square feet | 114,755 | 180,000 | 150,000 | 180,000 |
| Alley rehabilitation caliche - linear feet | 11,906 | 12,000 | 12,000 | 12,000 |
| Alley rehabilitation millings - linear feet | 13,500 | 10,000 | 13,500 | 15,000 |
| Alley rehabilitation asphalt - linear feet* | 9,005 | 15,000 | 15,000 | 12,000 |
| Storm/emergency incident response | 7 | 10 | 7 | 10 |
| Efficiency Measures: | | | | |
| Number of potholes patched per crew- annually | 1,595 | 5,000 | 2,000 | 500 |
| Number of pothole patched work orders per crew- annually | 860 | 925 | 744 | 925 |
| Alley rehabilitation - linear feet per day | 80 | 104 | 104 | 92 |
| Department expenditures per capita | \$ 42.44 | \$ 46.42 | \$ 45.91 | \$ 47.26 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |



**General Fund
Street Lighting**

www.mcallen.net/departments/traffic

Mission Statement:

To provide street lighting in residential and commercial areas.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|----------------------------|---------------------|----------------------|---------------------|---------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ - | \$ - | \$ - | \$ - |
| Employee Benefits | - | - | - | - |
| Supplies | - | - | - | - |
| Other Services and Charges | 2,369,247 | 2,351,390 | 2,774,000 | 2,664,715 |
| Maintenance | 21,497 | 72,675 | 65,000 | 36,000 |
| Operations Subtotal | 2,390,744 | 2,424,065 | 2,839,000 | 2,700,715 |
| Capital Outlay | - | - | - | - |
| Total Expenditures | \$ 2,390,744 | \$ 2,424,065 | \$ 2,839,000 | \$ 2,700,715 |

Contact Us:

Eduardo Mendoza,
City Engineer
210 N. 20th Street
McAllen, TX 78501
(956) 681-2700

MAJOR FY 24-25 GOALS

1. Continue with evaluation of various locations reported through the 311 App.
2. Coordinate with AEP for conversion of existing street lights from HPS to LED lights.

Description:

The responsibility for Street Lighting is under the direction of the Traffic Operations Department. The Traffic Operations Department is responsible for coordinating the installation of new street lights, maintaining the expressway lighting, and reporting malfunctioning street lights to the appropriate electric provider.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---------------------------------------|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Department Expenditures | \$ 2,390,744 | \$ 2,424,065 | \$ 2,839,000 | \$ 2,700,715 |
| Outputs: | | | | |
| Number of street lights inspected | 19,800 | 19,800 | 19,800 | 19,800 |
| Efficiency Measures: | | | | |
| Number of lights per citizen per 1000 | 136 | 135 | 134 | 133 |
| Department expenditures per capita | \$ 16.40 | \$ 16.48 | \$ 19.24 | \$ 18.08 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |



General Fund Sidewalk Construction

<https://www.mcallenpublicworks.net/>

Mission Statement:

Dedicated to keeping all pedestrian traffic safe through new construction and reconstruction of existing concrete sidewalks. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|----------------------------|-------------------|----------------------|--------------------|-------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 185,621 | \$ 236,056 | \$ 212,676 | \$ 230,733 |
| Employee Benefits | 76,521 | 93,861 | 93,861 | 97,859 |
| Supplies | 31,429 | 72,132 | 72,132 | 72,132 |
| Other Services and Charges | 30,285 | 38,320 | 38,365 | 42,164 |
| Maintenance | 39,278 | 33,682 | 30,816 | 33,682 |
| Operations Subtotal | 363,134 | 474,051 | 447,850 | 476,570 |
| Capital Outlay | 2,895 | 34,400 | 34,406 | - |
| Total Expenditures | \$ 366,029 | \$ 508,451 | \$ 482,256 | \$ 476,570 |

PERSONNEL

| | | | | |
|-----------------------------------|----------|----------|----------|----------|
| Exempt | 1 | 1 | 1 | 1 |
| Non-Exempt | 5 | 5 | 5 | 5 |
| Part-Time | - | - | - | - |
| Total Positions Authorized | 6 | 6 | 6 | 6 |

Contact Us:

Elvira Alonzo,
Public Works Director
4201 N. Bentsen Rd.
McAllen, Texas 78504
(956) 681-4000

MAJOR FY 24-25 GOALS

1. Construct and repair .75 miles of concrete infrastructure.
2. Install fifteen (15) amenities including ADA ramps to meet and provide accessible and compliant sidewalks.

Description:

The Sidewalk Construction Department is a division of Public Works. Through its staff of 6 employees the department properly installs and maintains pedestrian walkways along city roadways addressing safety issues to comply with applicable ADA requirements.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 6 | 6 | 6 | 6 |
| Department Expenditures | \$ 366,029 | \$ 508,451 | \$ 482,256 | \$ 476,570 |
| Outputs: | | | | |
| Sidewalk installation/repair work orders | 155 | 170 | 146 | 170 |
| Concrete repair work orders completed | 40 | 50 | 51 | 50 |
| Concrete repair - sq. ft. | 1,900 | 2,000 | 4,410 | 3,500 |
| Sidewalk construction linear feet | 1,500 | 6,600 | 2,006 | 4,000 |
| Sidewalk construction miles | 0.50 | 1.25 | 0.38 | 0.75 |
| Number of ADA compliant ramps installed city facilities | 10 | 15 | 11 | 15 |
| Efficiency Measures: | | | | |
| Department expenditures per capita | \$ 2.51 | \$ 3.32 | \$ 3.27 | \$ 3.19 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

N/A=Not Available, N/P=Not Provided

* Percent Excellent or Good



General Fund Drainage

<https://www.mcallenpublicworks.net/streets-and-drainage>

Mission Statement:

Dedicated to keeping all drainage ways/ditches, safe, clean and performing at their engineered design criteria for stormwater management. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|----------------------------|---------------------|----------------------|---------------------|---------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 740,188 | \$ 844,823 | \$ 804,653 | \$ 845,215 |
| Employee Benefits | 249,788 | 322,964 | 322,964 | 318,622 |
| Supplies | 24,927 | 26,052 | 27,100 | 33,652 |
| Other Services and Charges | 419,644 | 497,829 | 492,924 | 505,526 |
| Maintenance | 384,899 | 312,653 | 343,036 | 332,188 |
| Operations Subtotal | 1,819,445 | 2,004,321 | 1,990,677 | 2,035,202 |
| Capital Outlay | 42,432 | 77,400 | 77,339 | 123,800 |
| Total Expenditures | \$ 1,861,877 | \$ 2,081,721 | \$ 2,068,016 | \$ 2,159,002 |

PERSONNEL

| | | | | |
|-----------------------------------|-----------|-----------|-----------|-----------|
| Exempt | 1 | 1 | 1 | 1 |
| Non-Exempt | 18 | 19 | 19 | 19 |
| Part-Time | - | - | - | - |
| Total Positions Authorized | 19 | 20 | 20 | 20 |

Contact Us:

Elvira Alonzo,
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

1. The Public Works Department will continue storm sewer infrastructure maintenance projects. (6.3.01)
2. The Public Works Department will continue to inspect and flush existing storm water infrastructure to reduce likelihood of flooding; this is done regularly during Hurricane Season. (6.3.02)
3. The Public Works Department will continue to reprofile main drain ditches to increase water flow and reduce flooding. (6.3.03)
4. The Public Works Department will continue to improve access to existing drainage channels to facilitate maintenance activities. (6.3.04)
5. Continue Stormwater Management of the City's (30) miles of drainage ditch system for compliance with the MS4 permit in reducing stormwater runoff and improving water quality
6. Cleaning/flushing of 10,000 linear feet of storm drain line per month and cleaning 100% of the City's storm drain inlets per year.
7. Renewal of the City's Phase II MS4 General Permit (TXR0400000) for TCEQ compliance.

Description:

The Drainage Department is a division of Public Works. Through its staff of 20 employees the department maintains all city owned drain ditches and drainage infrastructure to allow for proper stormwater management in compliance with stormwater pollution prevention regulations.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 19 | 20 | 20 | 20 |
| Department Expenditures | \$ 1,861,877 | \$ 2,081,721 | \$ 2,068,016 | \$ 2,159,002 |
| Number of storm inlets | 9,434 | 8,850 | 9,434 | 9,434 |
| Ditch inventory - miles | 30 | 30 | 30 | 30 |
| City ROW/Property - acres | 1,304 | 1,304 | 1,304 | 1,304 |
| Outputs: | | | | |
| Number of manholes cleaned per year | 329 | 500 | 800 | 1,000 |
| Number of storm inlets cleaned per year | 2,682 | 4,000 | 3,200 | 9,400 |
| Collection system cleaned - linear feet | 61,820 | 100,000 | 90,000 | 200,000 |
| Box Culvert Crossings Cleaned | - | 10 | 10 | 10 |
| Excavator/drainage linear miles cleaned | 15.3 | 10.0 | 12.0 | 15.0 |
| ROW mowing - acres | 11,710 | 12,000 | 12,100 | 12,000 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

Health & Welfare Summary

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| BY DEPARTMENT | | | | |
| Env./Health Code Compliance | \$ 2,506,783 | \$ 2,720,171 | \$ 2,668,517 | \$ 2,639,871 |
| Graffiti Cleaning | 207,424 | 252,409 | 259,633 | 190,160 |
| Other Agencies: | | | | |
| Humane Society | 1,318,000 | 1,068,000 | 1,200,000 | 950,000 |
| Mujeres Unidas | - | 15,000 | 15,000 | 15,000 |
| Comfort House | 15,000 | 15,000 | 15,000 | 15,000 |
| TOTAL | \$ 4,047,207 | \$ 4,070,580 | \$ 4,158,150 | \$ 3,810,031 |
| BY EXPENSE GROUP | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 1,485,150 | \$ 1,671,283 | \$ 1,609,573 | \$ 1,647,617 |
| Employee Benefits | 453,299 | 591,347 | 581,350 | 581,303 |
| Supplies | 75,381 | 83,147 | 87,737 | 86,947 |
| Other Services and Charges | 1,741,702 | 1,537,465 | 1,669,487 | 1,365,227 |
| Maintenance and Repair Services | 135,235 | 96,688 | 112,853 | 116,498 |
| Capital Outlay | 156,439 | 90,650 | 97,150 | 12,440 |
| TOTAL APPROPRIATIONS | \$ 4,047,207 | \$ 4,070,580 | \$ 4,158,150 | \$ 3,810,031 |
| PERSONNEL | | | | |
| Env./Health Code Compliance | 33 | 35 | 35 | 35 |
| Graffiti Cleaning | 3 | 3 | 3 | 3 |
| TOTAL PERSONNEL | 36 | 38 | 38 | 38 |



General Fund Environmental and Health Code Compliance

<https://www.mcallen.net/departments/code>

Mission Statement:

To maintain quality of life and preserve the integrity of real property, food safety, and neighborhoods in the community through education and enforcement of State and City municipal code and regulations.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 1,408,355 | \$ 1,575,190 | \$ 1,513,480 | \$ 1,555,501 |
| Employee Benefits | 420,984 | 548,935 | 538,938 | 540,662 |
| Supplies | 64,499 | 72,966 | 72,966 | 76,766 |
| Other Services and Charges | 383,277 | 404,702 | 404,702 | 355,964 |
| Maintenance | 99,985 | 78,728 | 84,781 | 98,538 |
| Operations Subtotal | 2,377,101 | 2,680,521 | 2,614,867 | 2,627,431 |
| Capital Outlay | 129,682 | 39,650 | 53,650 | 12,440 |
| Total Expenditures | \$ 2,506,783 | \$ 2,720,171 | \$ 2,668,517 | \$ 2,639,871 |
| PERSONNEL | | | | |
| Exempt | 2 | 2 | 2 | 2 |
| Non-Exempt | 31 | 33 | 33 | 32 |
| Part-Time | - | - | - | 1 |
| Total Positions Authorized | 33 | 35 | 35 | 35 |

Contact Us:

Nancy Trevino
Director of Environmental
and Health Code
Compliance
311 N. 15th
McAllen, TX 78501
(956) 681-1900

MAJOR FY 24-25 GOALS

1. The Environmental Health & Code Enforcement Department will provide Home Repair Economic Incentives for New Construction of Residential Homes and Repair or Replacement of Substandard, Vacant Residential properties. (3.2.02)
2. The Environmental Health & Code Enforcement Department will enforce the McAllen Property Maintenance Code adopted by the City in February 2022. (4.1.02)
3. The Environmental Health & Code Enforcement Department will continue with the Involuntary Demolitions program taking substandard, vacant structures to the Building Board of Adjustments for compliance. (4.2.10)
4. The Environmental Health & Code Enforcement Department will continue with the "Citizen Code Academy" program to educate residents and help promote programs with the department. (4.5.04)
5. The Environmental Health & Code Enforcement Department will continue the Community Tool Shed program that allows residents to borrow gardening tools free of charge to help eliminate blight. (4.5.06)
6. The Environmental Health & Code Enforcement Department will collaborate with Information Technology Department to help facilitate more ONLINE transactions of permits. (5.1.01)
7. Inspect all retail food establishment twice a year as required by State law.
8. Improving existing internal Standard Operating Procedures for Health (Food safety establishment inspections) Code Enforcement inspections, and Vector (mosquito trapping, spraying, and inspections) and Administrative (Liens, permit processing, billing, payroll, Commission agenda preparations, Travel)
9. Continue to participate in the Standardization Food Inspection Program for all Food Inspectors in accordance with the FDA and State of Texas. This is a two-year program that includes FDA on line food safety coursework modules, joint inspections with a State Regulator and an Audit from DSHS-State Retail Group.
10. Improve and continue Health and Code Enforcements' Illegal Dumping Awareness Campaign to assist neighborhoods to dispose of trash and debris properly through education, surveillance cameras, dynamic message boards, and access to roll off containers.
11. Continue to ensure safe food for the public, an environment free of hazards and illegal solid wastes, vibrant neighborhoods, and to promote sound environmental practices and procedures.
12. Continue Code Enforcement presence to encourage voluntary compliance of environmental and health codes and aim to become a Nationally Accredited Department.
13. Continue education for Health & Code Officers in conjunction with the Department of State Health Services, Texas A&M TEEX, and TCEQ.

Environmental and Health Code Compliance

<https://www.mcallen.net/departments/code>

| PERFORMANCE MEASURES | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---|--|--|--|--|
| Inputs: | | | | |
| Number of full time employees | 35 (Everyone in Department excluding 4 P.W.) | 35 (Everyone in Department excluding 4 P.W.) | 35 (Everyone in Department excluding 4 P.W.) | 34 (Everyone in Department excluding 4 P.W.) |
| Total number of inspectors | 29 (Including 4 P.W.) | 29 (Including 4 P.W.) | 29 (Including 4 P.W.) | 29 (Including 4 P.W.) |
| Number of Public Health Inspectors (weedy lot, illegal dumping) | 18 (Including 4 P.W.) | 18 (Including 4 P.W.) | 18 (Including 4 P.W.) | 18 (Including 4 P.W.) |
| Number of Environmental Health Inspectors (food inspections) | 7 | 7 | 7 | 7 |
| Number of Inspectors (Certified Vector Control) | 17 | 17 | 17 | 17 |
| Number of Sanitarian Inspectors food inspections and certification, vector control) | 1 | 1 | 1 | 1 |
| Department Expenditures | \$ 2,506,783 | \$ 2,720,171 | \$ 2,668,517 | \$ 2,639,871 |
| Outputs: | | | | |
| Number of food inspections | 2,522 | 2,800 | 3,000 | 3,000 |
| Number of Permitted Establishments | 4,272 | 1,910 | 4,500 | 4,500 |
| Number of vector control activities conducted | 588 | 1,000 | 800 | 800 |
| Number of complaints (Excluding EOC, Vector, & Food Inspections) | 24,282 | 27,825 | 28,000 | 28,000 |
| Number of Total Liens Placed | 404 | 370 | 400 | 400 |
| Number of Total Release of Liens | 202 | 105 | 200 | 200 |
| Effectiveness Measures: | | | | |
| Percent of establishments permitted / Inspections | 50% | 38% | 65% | 65% |
| **Percent of voluntary compliance Code Enforcement Cases (weedy lot/illegal dumping inspections/zoning/garage/signs (cases) | 65% | 70% | 70% | 70% |
| **Percent of involuntary compliance Code Enforcement Cases (weedy lot/illegal dumping inspections/zoning/garage/signs (cases) | 35% | 30% | 30% | 30% |
| Percentage of vector requested / conducted | 100% | 100% | 100% | 100% |
| Efficiency Measures: | | | | |
| Number of food inspections per inspector | 840 | 900 | 900 | 900 |
| Number of weedy lot and illegal dumping per inspector (cases)-including 4 P.W. | 1,379 | 1,670 | 1,670 | 1,670 |
| Number of complaint inspections (Excluding EOC, Vector, & Food Inspections) per inspector (cases)-Including 4 P.W. | 1,349 | 1,546 | 1,840 | 1,840 |
| Department expenditures per capita | \$ 17.19 | \$ 18.00 | \$ 18.09 | \$ 17.67 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

Description:
Provide City wide Code Enforcement with the cooperation of other city departments that have enforcement powers.

*N/A=Not Available, N/P=Not Provided



General Fund Graffiti Cleaning

<https://www.mcallenpublicworks.net/streets-and-drainage>

Mission Statement:

“Dedicated to sustain beautification efforts in our city by removing or adequately concealing any graffiti visible from public right of ways. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition.”

DEPARTMENT SUMMARY

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 76,793 | \$ 96,093 | \$ 96,093 | \$ 92,116 |
| Employee Benefits | 32,317 | 42,412 | 42,412 | 40,640 |
| Supplies | 10,882 | 10,181 | 14,771 | 10,181 |
| Other Services and Charges | 25,426 | 34,763 | 34,785 | 29,263 |
| Maintenance | 35,249 | 17,960 | 28,072 | 17,960 |
| Operations Subtotal | 180,668 | 201,409 | 216,133 | 190,160 |
| Capital Outlay | 26,757 | 51,000 | 43,500 | - |
| Total Expenditures | \$ 207,424 | \$ 252,409 | \$ 259,633 | \$ 190,160 |
| PERSONNEL | | | | |
| Non-Exempt | 3 | 3 | 3 | 3 |
| Total Positions Authorized | 3 | 3 | 3 | 3 |

Contact Us:

Elvira Alonzo
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 24-25 GOALS

1. Abate 95% of graffiti requests within one (1) business day of notification to prevent further vandalism.
2. Improve aesthetics of twenty (20) City buildings through routine washing twice a year.

Description:

The Graffiti Department is a division of Public Works. Through its staff of three (3) employees the department strives to keep areas that are visible to the public free of graffiti.

PERFORMANCE MEASURES

| | <u>Actual FY 22-23</u> | <u>Goal FY 23-24</u> | <u>Estimated FY 23-24</u> | <u>Goal FY 24-25</u> |
|------------------------------------|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 3 | 3 | 3 | 3 |
| Department Expenditures | \$ 207,424 | \$ 252,409 | \$ 259,633 | \$ 190,160 |
| Outputs: | | | | |
| Total graffiti removed - sq-ft | 45,000 | 55,000 | 35,000 | 50,000 |
| Citizen request for service | 90 | 70 | 60 | 70 |
| In-house requests | 400 | 500 | 450 | 1,200 |
| Number of special requests | 35 | 40 | 40 | 40 |
| Effectiveness Measures: | | | | |
| Percent within 24 hours (estimate) | 95% | 95% | 95% | 95% |
| Efficiency Measures: | | | | |
| Cost per square foot - abatement | \$ 3.46 | \$ 3.33 | \$ 5.56 | \$ 2.85 |
| Department expenditures per capita | \$ 1.42 | \$ 1.66 | \$ 1.76 | \$ 1.27 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |



**General Fund
Other Agencies**
Health and Welfare

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|----------------------------|---------------------|----------------------|---------------------|-------------------|
| Expenditure Detail: | | | | |
| Other Services and Charges | \$ 1,333,000 | \$ 1,098,000 | \$ 1,230,000 | \$ 980,000 |
| Total Expenditures | \$ 1,333,000 | \$ 1,098,000 | \$ 1,230,000 | \$ 980,000 |

DEPARTMENT: DETAIL

Other Services and Charges

| | | | | |
|----------------|---------------------|---------------------|---------------------|-------------------|
| Humane Society | \$ 1,318,000 | \$ 1,068,000 | \$ 1,200,000 | \$ 950,000 |
| Mujeres Unidas | - | 15,000 | 15,000 | 15,000 |
| Comfort House | 15,000 | 15,000 | 15,000 | 15,000 |
| | \$ 1,333,000 | \$ 1,098,000 | \$ 1,230,000 | \$ 980,000 |

Culture & Recreation Summary

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|---------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| BY DEPARTMENT | | | | |
| Parks and Recreation Administration | \$ 623,561 | \$ 710,910 | \$ 682,234 | \$ 711,041 |
| Parks | 9,734,403 | 10,817,689 | 10,407,484 | 10,557,139 |
| Recreation | 2,162,931 | 2,251,853 | 2,222,597 | 2,263,309 |
| Pools | 1,055,343 | 1,204,498 | 1,132,191 | 1,233,149 |
| Las Palmas Community Center | 430,030 | 492,933 | 492,942 | 474,633 |
| Recreation Center Lark | 528,781 | 555,863 | 522,101 | 564,277 |
| Recreation Center Palm View | 501,108 | 629,565 | 593,699 | 528,861 |
| Quinta Mazatlan | 1,229,293 | 1,440,653 | 1,479,528 | 1,534,529 |
| Library | 3,904,197 | 4,409,390 | 3,912,017 | 4,528,161 |
| Library Branch Lark | 509,838 | 600,181 | 541,684 | 599,116 |
| Library Branch Palm View | 512,256 | 639,732 | 571,410 | 648,955 |
| Other Agencies | | | | |
| Amigos del Valle | 107,000 | 107,000 | 107,000 | 107,000 |
| Hidalgo County Museum | 40,000 | 40,000 | 40,000 | 40,000 |
| McAllen Boy's and Girl's Club | - | 740,000 | 740,000 | 740,000 |
| McAllen International Museum | - | 798,000 | 798,000 | 837,900 |
| Town Band | 15,000 | 19,000 | 19,000 | 38,000 |
| South Texas Symphony / Music Festival | 84,000 | 125,000 | 125,000 | 200,000 |
| McAllen Heritage Center | - | 125,000 | 125,000 | 140,000 |
| Literacy Center | 11,496 | 15,000 | 15,000 | 15,000 |
| TOTAL | \$ 21,449,237 | \$ 25,722,267 | \$ 24,526,887 | \$ 25,761,071 |
| BY EXPENSE GROUP | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 10,246,582 | \$ 11,813,625 | \$ 10,396,252 | \$ 12,014,482 |
| Employee Benefits | 2,814,396 | 3,910,905 | 3,910,905 | 3,959,205 |
| Supplies | 812,050 | 883,997 | 903,251 | 928,126 |
| Other Services and Charges | 5,695,715 | 7,312,074 | 7,818,682 | 7,054,288 |
| Maintenance and Repair Services | 1,694,130 | 1,253,958 | 1,185,337 | 1,326,310 |
| Capital Outlay | 186,366 | 547,708 | 312,458 | 478,660 |
| TOTAL APPROPRIATIONS | \$ 21,449,237 | \$ 25,722,267 | \$ 24,526,887 | \$ 25,761,071 |
| PERSONNEL | | | | |
| Parks and Recreation Administration | 7 | 8 | 8 | 8 |
| Parks | 100 | 123 | 114 | 123 |
| Recreation | 122 | 276 | 276 | 276 |
| Pools | 52 | 129 | 129 | 130 |
| Las Palmas Community Center | 7 | 7 | 7 | 7 |
| Recreation Center Lark | 8 | 9 | 9 | 9 |
| Recreation Center Palm View | 8 | 8 | 8 | 8 |
| Quinta Mazatlan | 18 | 22 | 22 | 23 |
| Library | 62 | 74 | 74 | 74 |
| Library Branch Lark | 11 | 11 | 11 | 11 |
| Library Branch Palm View | 11 | 12 | 12 | 12 |
| TOTAL PERSONNEL | 406 | 679 | 670 | 681 |



**General Fund
Parks Administration**

www.mcallen.net/parks

Mission Statement:

The McAllen Parks and Recreation Administration Division provides administrative support for the Parks Division, Recreation Division, Aquatics Division, Las Palmas Community Center, Lark Community Center, Palm View Community Center and Building Maintenance Department.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|----------------------------|-------------------|----------------------|--------------------|-------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 359,759 | \$ 402,729 | \$ 377,487 | \$ 402,195 |
| Employee Benefits | 99,302 | 127,387 | 127,387 | 127,132 |
| Supplies | 9,097 | 10,250 | 9,577 | 10,250 |
| Other Services and Charges | 132,352 | 141,247 | 142,004 | 142,167 |
| Maintenance | 23,051 | 29,297 | 25,780 | 29,297 |
| Operations Subtotal | 623,561 | 710,910 | 682,234 | 711,041 |
| Capital Outlay | - | - | - | - |
| Total Expenditures | \$ 623,561 | \$ 710,910 | \$ 682,234 | \$ 711,041 |

PERSONNEL

| | | | | |
|-----------------------------------|----------|----------|----------|----------|
| Exempt | 3 | 3 | 3 | 3 |
| Non-Exempt | 4 | 4 | 4 | 4 |
| Part-Time | - | 1 | 1 | 1 |
| Total Positions Authorized | 7 | 8 | 8 | 8 |

Contact Us:

Denny Meline
Director of Parks and Recreation
2001 Trophy Drive
McAllen, TX 78504
(956) 681-3333

MAJOR FY 24-25 GOALS

1. The Parks & Recreation Department will pursue land acquisition for a Multipurpose Facility property. (1.1.10)
2. Acquisition of right-of-way for Bicentennial Trail. (1.1.19)
3. Continuously develop and implement new strategies to assist staff with annual budget process (i.e. Form Templates, Workshops, etc.)
4. Explore innovative strategies for data tracking and analytics to improve Department's performance.
5. Assist divisions with securing grants to improve venues for family gathering and recreation and promote improved health of McAllen citizens.

Description:

The Department manages payroll and personnel functions for full-time and part-time employees, processes incoming telephone traffic, thus providing facility and service information to the public. The Division rents parks, ball fields and other facilities, as well as, handles the incoming revenue from all recreation, aquatic, and other programs. Administrative projects include long range park and open space planning, grant writing for special programs, along with administering construction projects and projecting goals for all divisions.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--------------------------------------|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 7 | 7 | 7 | 7 |
| Department expenditures | \$ 623,561 | \$ 710,910 | \$ 682,234 | \$ 711,041 |
| Outputs: | | | | |
| Number of rental pavilions available | 11 | 11 | 11 | 11 |
| Number of rental pools available | 4 | 4 | 4 | 4 |
| Effectiveness Measures: | | | | |
| Number of pavilion rentals | 502 | 617 | 552 | 607 |
| All Parks & Recreation revenues | \$ 1,094,119 | \$ 1,049,993 | \$ 1,025,818 | \$ 1,060,164 |
| Efficiency Measures: | | | | |
| Revenue per capita | \$ 7.50 | \$ 7.14 | \$ 6.95 | \$ 7.10 |
| Department expenditures per capita | \$ 4.28 | \$ 4.63 | \$ 4.62 | \$ 4.76 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



**General Fund
Parks**

www.mcallen.net/parks

Mission Statement:

Provide attractive and well-maintained major parks and recreation facilities in each sector of the city. These facilities should be within a reasonable distance of neighborhood and offer safe opportunities for athletic competition, family gatherings, and other passive and active recreation activities.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|----------------------------|------------------------------|-----------------------------|-----------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 3,799,493 | \$ 4,600,531 | \$ 3,937,175 | \$ 4,677,417 |
| Employee Benefits | 1,244,029 | 1,824,054 | 1,824,054 | 1,790,012 |
| Supplies | 215,400 | 221,754 | 211,000 | 221,754 |
| Other Services and Charges | 3,211,009 | 3,148,840 | 3,500,388 | 2,787,671 |
| Maintenance | <u>1,167,748</u> | <u>817,791</u> | <u>821,147</u> | <u>838,865</u> |
| Operations Subtotal | 9,637,680 | 10,612,969 | 10,293,764 | 10,315,719 |
| Capital Outlay | 96,723 | 204,720 | 113,720 | 241,420 |
| Total Expenditures | <u>\$ 9,734,403</u> | <u>\$ 10,817,689</u> | <u>\$ 10,407,484</u> | <u>\$ 10,557,139</u> |
| PERSONNEL | | | | |
| Exempt | 13 | 13 | 12 | 13 |
| Non-Exempt | 86 | 106 | 100 | 106 |
| Part-Time | <u>1</u> | <u>4</u> | <u>2</u> | <u>4</u> |
| Total Positions Authorized | 100 | 123 | 114 | 123 |

Contact Us:

Sarai Garcia,
Deputy Director of
Operations
2001 Trophy Drive
McAllen, TX 78504
(956) 681-3333

MAJOR FY 24-25 GOALS

1. The Parks & Recreation Department will continue program of general Park upgrades & replacements. (1.1.01)
2. The Parks & Recreation Department will continue replacement of deteriorated park amenities. (1.1.06)
3. Develop mini trails around irrigation district right of ways. (1.1.13)
4. Development of Park on a 4-acre Regional Stormwater Detention Facility on El Rancho East of McColl Road. (1.1.14)
5. Los Encinos Turf Field-Design and construct a multipurpose use turf field. (1.1.16)
6. City Wide improvement of parking lots to attract park use and Hike & Bike trails. (1.1.18)
7. Crossings Park-Replace playground surfacing overlay with turf option for fall safety and to add to lifespan of rubber. (1.1.20)
8. Firemen's Park-Replace playground surfacing overlay with turf option for fall safety and to add to lifespan of rubber. (1.1.21)
9. The Parks & Recreation Department will continue Horticulture Improvements citywide. (1.3.03)
10. The Parks & Recreation Department will continue to promote the McAllen Nature Center-33-acre Native Habitat. (1.4.07)
11. Grow the Urban Forest Initiative with 2 more forests with a minimum of 36 trees each.
12. Add a themed 2-5 year old playground
13. Design a sensory garden focused on herbs and native edible plants.
14. Develop a relationship with 1 local trade school to create career connections for irrigation, hvac, and landscaping.

**General Fund
Parks**

www.mcallen.net/parks

| PERFORMANCE MEASURES | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goals FY 24-25 |
|---|--------------------|------------------|-----------------------|-------------------|
| Inputs: | | | | |
| Number of full time employees | 99 | 119 | 112 | 119 |
| Department expenditures | \$ 9,734,403 | \$ 10,817,689 | \$ 10,407,484 | \$ 10,557,139 |
| Outputs: | | | | |
| Total number of properties maintained | 91 | 91 | 91 | 92 |
| Number of developed parks acres | 714 | 733 | 733 | 737 |
| Number of undeveloped park acres | 140 | 140 | 121 | 121 |
| Number of playscape areas maintained | 102 | 103 | 104 | 105 |
| Number of athletic fields maintained | 141 | 145 | 141 | 142 |
| Number of irrigation systems maintained | 229 | 231 | 230 | 231 |
| Effectiveness Measures: | | | | |
| City Park Ratings | 89% | 85% | 85% | 90% |
| % who visited City/Neighborhood Parks | 79% | 80% | 79% | 80% |
| Efficiency Measures: | | | | |
| Number of acres maintained per full time employee | 9.38 | 6.87 | 8.54 | 7.03 |
| Unit cost per acres maintained | \$ 11,399 | \$ 11,187 | \$ 12,169 | \$ 12,304 |
| Department expenditures per capita | \$ 66.77 | \$ 66.39 | \$ 70.44 | \$ 70.67 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

Description:
 The Department strives to improve the quality of life through the provision of well balanced, high quality recreation programs for the residents of McAllen to enjoy during their leisure time. The Department facilitates wholesome and constructive programs with a measurable value to the community. The Department promotes environmental conservation, eco and cultural tourism and socially oriented special events.



General Fund Recreation

<https://mcallenparks.net/>

Mission Statement:

The Recreation Division plans, coordinates and implements youth and adult recreation programs for the City. It operates at three Community Recreation Centers and facilitates various sports leagues and special events. It works jointly with the Aquatics Division the department and provision of various swimming programs held at the City's swimming pools.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 1,348,305 | \$ 1,378,825 | \$ 1,352,321 | \$ 1,383,050 |
| Employee Benefits | 203,846 | 253,171 | 253,171 | 271,291 |
| Supplies | 63,998 | 63,000 | 77,022 | 103,000 |
| Other Services and Charges | 540,217 | 540,147 | 522,657 | 477,259 |
| Maintenance | 6,565 | 16,709 | 17,401 | 16,709 |
| Operations Subtotal | 2,162,931 | 2,251,853 | 2,222,572 | 2,251,309 |
| Capital Outlay | - | - | - | 12,000 |
| Total Expenditures | \$ 2,162,931 | \$ 2,251,853 | \$ 2,222,572 | \$ 2,263,309 |
| PERSONNEL | | | | |
| Exempt | 6 | 7 | 7 | 7 |
| Non-Exempt | - | - | - | - |
| Part-Time | 116 | 269 | 269 | 269 |
| Total Positions Authorized | 122 | 276 | 276 | 276 |

Contact Us:

Carina Jimenez
Deputy Director of
Programs
2001 Trophy Drive
McAllen, TX 78504
(956) 681-3333

MAJOR FY 24-25 GOALS

1. Development of Multipurpose Center for Tennis, Aquatic, multipurpose fields, pickleball courts, and other uses. (1.1.11)
2. Campground Project-Develop Kappler property into a campground with nature trails, archery, picnic shelters, and campsites. (1.1.12)
3. The Parks & Recreation Department will continue to attract regional Winter Texans and Mexican tourists by hosting major recreational events. (1.2.05)
4. The Parks & Recreation Department will continue to grow number of running/walking events held in Linear Parks annually. (1.5.01)
5. The Parks & Recreation Department will continue to provide entertainment and logistics to annual Christmas in the Park event for Holiday Parade attendees. (2.2.04)
6. Expand, promote, and provide programming for Sports Tourism-The Parks & Recreation Department will continue to host Tournaments and Sports Leagues to compete in McAllen. (2.3.03) (2.3.04)
7. The Parks & Recreation Department will continue to use social media to promote marketing of programs and events. (5.3.05)

Description:

The Recreation Department is comprised of Special Events, Aquatics, Athletics, Firemen's Park, McAllen Nature Center and After School Programs. During the peak summer season its staff can grow up to approximately 230 employees.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|------------------------------------|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 6 | 7 | 7 | 7 |
| Department expenditures | \$ 2,162,931 | \$ 2,251,853 | \$ 2,222,572 | \$ 2,263,309 |
| Event expenditures (P&R Only) | \$ 215,310 | \$ 160,000 | \$ 125,000 | \$ 132,060 |
| Marketing/print expenditures | \$ 35,377 | \$ 54,500 | \$ 44,600 | \$ 44,600 |
| Outputs: | | | | |
| Special Events (Park & Rec Hosted) | 27 | 27 | 22 | 26 |
| Special Event Attendance | 318,192 | 358,520 | 350,000 | 310,000 |
| Special Event Sponsorship Revenue | \$ 128,572 | \$ 163,000 | \$ 150,000 | \$ 165,000 |
| Total Special Event Revenue | \$ 162,564 | \$ 245,570 | \$ 165,000 | \$ 180,000 |
| Recreation Programs Offered | 263 | 215 | 270 | 275 |
| Recreation Programs Attendance | 64,855 | 66,000 | 66,852 | 67,054 |
| Recreation Programs Revenue | \$ 215,852 | \$ 219,716 | \$ 220,852 | \$ 220,963 |
| After-School Program Sites | 8 | 8 | 8 | 8 |
| After-School Program Attendance | 41,855 | 97,040 | 42,585 | 43,058 |
| Ball Field Rentals | 1,733 | 1,835 | 1,833 | 1,870 |
| Athletic League Registrants | 8,080 | 8,035 | 8,102 | 8,202 |
| Athletic Associations | 13 | 13 | 13 | 13 |
| Efficiency Measures: | | | | |
| Cost per day of operation | \$ 5,926 | \$ 5,995 | \$ 6,089 | \$ 6,201 |
| Department expenditures per capita | \$ 14.84 | \$ 14.87 | \$ 15.06 | \$ 15 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |



General Fund Pools

<https://mcallenparks.net/aquatics/>

Mission Statement:

The mission of the McAllen Parks and Recreation Aquatics Program is to provide affordable and accessible recreation, fitness, competition, water safety and educational opportunities for people of all ages and abilities.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|----------------------------|---------------------|----------------------|---------------------|---------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 649,910 | \$ 691,029 | \$ 652,982 | \$ 737,067 |
| Employee Benefits | 126,984 | 143,964 | 143,964 | 183,539 |
| Supplies | 89,999 | 106,600 | 103,675 | 107,400 |
| Other Services and Charges | 127,103 | 135,862 | 135,910 | 123,383 |
| Maintenance | 54,034 | 48,041 | 50,582 | 60,360 |
| Operations Subtotal | 1,048,030 | 1,125,496 | 1,087,113 | 1,211,749 |
| Capital Outlay | 7,313 | 79,002 | 45,078 | 21,400 |
| Total Expenditures | \$ 1,055,343 | \$ 1,204,498 | \$ 1,132,191 | \$ 1,233,149 |

PERSONNEL

| | | | | |
|-----------------------------------|-----------|------------|------------|------------|
| Exempt | 1 | 1 | 1 | 2 |
| Non-Exempt | 3 | 4 | 4 | 4 |
| Part-Time | 48 | 124 | 124 | 124 |
| Total Positions Authorized | 52 | 129 | 129 | 130 |

Contact Us:

Marcello Langoni
Superintendent of
Aquatics
2001 Trophy Drive
McAllen, TX 78504
(956) 681-3333

MAJOR FY 24-25 GOALS

1. Replaster commercial pool at Los Encinos for Aquatics program. (1.3.02)
2. Increase program enrollment and advertising through the addition of an Aquatics Supervisor.
3. Increase Public swim attendance through the incorporation of event themes and advertising.
4. Increase Lifeguard outreach through the addition of Lifeguard oriented programs.

Description:

The Department operates and maintains pools that are used by the City for its programs, the McAllen Independent School District (MISD) for Learn-to-Swim and UIL Swimming, by the Boys' and Girls' Club and the McAllen Swim Club (MSC). Two of the facilities operate eleven months and three operate only during the three summer months.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--------------------------------------|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 4 | 5 | 5 | 6 |
| Department expenditures | \$ 1,055,343 | \$ 1,204,498 | \$ 1,132,191 | \$ 1,233,149 |
| Outputs: | | | | |
| Public pools | 5 | 5 | 5 | 5 |
| Total days of operation | 348 | 348 | 348 | 348 |
| Programs offered | 200 | 210 | 200 | 200 |
| Efficiency Measures: | | | | |
| Private rentals | 128 | 76 | 127 | 130 |
| Public swim/laps/aerobics attendance | 9,016 | 11,000 | 9,701 | 10,000 |
| Program Registrants | 1,945 | 2,474 | 2,098 | 2,000 |
| Program Attendance | 17,856 | 16,500 | 18,100 | 19,000 |
| Private rental attendance | 13,133 | 4,790 | 13,000 | 13,500 |
| Program fees | \$ 35,195 | \$ 55,000 | \$ 35,195 | \$ 36,000 |
| Rental fees | \$ 18,036 | \$ 15,808 | \$ 19,000 | \$ 19,500 |
| Public swim/laps/aerobics fees | \$ 15,253 | \$ 15,290 | \$ 16,200 | \$ 16,500 |
| Effectiveness Measures: | | | | |
| Cost per attendee | \$ 26.88 | \$ 33.75 | \$ 31.66 | \$ 26.79 |
| Cost per day of operation | \$ 3,240 | \$ 3,371 | \$ 3,253 | \$ 3,544 |
| Department expenditures per capita | \$ 7.24 | \$ 7.98 | \$ 7.67 | \$ 8.25 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |



General Fund
Las Palmas Community Center

<https://mcallenparks.net/las-palmas-community-center/>

Mission Statement:

Las Palmas Community Center will provide indoor cultural programs, leisure activities, and lifetime skills to its community.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 214,756 | \$ 239,828 | \$ 232,252 | \$ 238,646 |
| Employee Benefits | 51,820 | 74,596 | 74,596 | 74,849 |
| Supplies | 14,989 | 16,180 | 15,101 | 16,480 |
| Other Services and Charges | 110,492 | 102,345 | 106,642 | 91,345 |
| Maintenance | 37,973 | 15,015 | 19,382 | 15,015 |
| Operations Subtotal | 430,030 | 447,964 | 447,973 | 436,335 |
| Capital Outlay | - | 44,969 | 44,969 | 38,298 |
| Total Expenditures | \$ 430,030 | \$ 492,933 | \$ 492,942 | \$ 474,633 |
| PERSONNEL | | | | |
| Exempt | 2 | 2 | 2 | 2 |
| Non-Exempt | 3 | 3 | 3 | 3 |
| Part-Time | 2 | 2 | 2 | 2 |
| Total Positions Authorized | 7 | 7 | 7 | 7 |

Contact Us:

Sarah Canizalez
Center Manager
1921 N. 25th Street
McAllen, TX 78501
(956) 681-3350

MAJOR FY 24-25 GOALS

1. Our goal is to increase annual special event attendance by 20% by the end of the fiscal year through enhanced marketing efforts and engagement strategies, measured through attendance compared to the previous year's records. Our goal will be to increase participation from 50 to 65 in each special event to reach our 20% goal accordingly.
2. Increase adult engagement through informational and educational evening sessions by 20% (10 more participants) by the end of the fiscal year, utilizing social media promotion and participant's feedback on content through surveys. Through the Texas A & M Agrilife adult program, our adult participation was an average of 48. This next fiscal year our goal is to have 10 more participants reaching our goal of 58.
3. Increase yearly attendance of senior citizens by 10% (2,400 more participants) by the end of the fiscal year through an evaluation of existing programs, gathering feedback from participants, and implementing necessary enhancements to better meet their needs, measured by attendance records from previous year's figures. Our senior participation is at 24,000 and we plan on having 2,400 more participation for the next fiscal year.

Description:

Las Palmas Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in Central McAllen.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|-------------------------------------|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 5 | 5 | 5 | 5 |
| Department expenditures | \$ 430,030 | \$ 492,933 | \$ 492,942 | \$ 474,633 |
| Outputs: | | | | |
| Days open to the public | 253 | 253 | 253 | 253 |
| Youth Programs offered | 109 | 101 | 106 | 108 |
| Effectiveness Measures: | | | | |
| Private rentals | 65 | 95 | 102 | 110 |
| Rental attendance | 3,144 | 4,250 | 4,026 | 4,736 |
| Program attendance | 73,946 | 37,129 | 74,652 | 74,222 |
| Program fees | \$ 45,529 | \$ 33,121 | \$ 48,010 | \$ 52,366 |
| Rental fees | \$ 2,936 | \$ 4,750 | \$ 8,178 | \$ 8,750 |
| Efficiency Measures: | | | | |
| Cost per day of operation | \$ 1,700 | \$ 1,667 | \$ 1,715 | \$ 1,913 |
| Cost of service provided per person | \$ 5.58 | \$ 10.19 | \$ 5.52 | \$ 6.13 |
| Average daily attendance | 159 | 164 | 295 | 292 |
| Department expenditures per capita | \$ 2.950 | \$ 2.964 | \$ 3.341 | \$ 3.177 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |



**General Fund
Recreation Lark**

<https://mcallenparks.net/lark-community-center/>

Mission Statement:

The Recreation Division plans, coordinates and implements youth and adults recreation programs for the City of McAllen. It also operates at the McAllen Senior Citizens' Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|----------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 252,825 | \$ 289,746 | \$ 268,199 | \$ 288,405 |
| Employee Benefits | 71,110 | 93,129 | 93,129 | 92,521 |
| Supplies | 24,983 | 25,730 | 24,850 | 26,105 |
| Other Services and Charges | 110,944 | 130,758 | 119,873 | 126,273 |
| Maintenance | 51,912 | 16,500 | 16,050 | 16,500 |
| Operations Subtotal | 511,773 | 555,863 | 522,101 | 549,804 |
| Capital Outlay | 17,008 | - | - | 14,473 |
| Total Expenditures | \$ 528,781 | \$ 555,863 | \$ 522,101 | \$ 564,277 |

PERSONNEL

| | | | | |
|-----------------------------------|----------|----------|----------|----------|
| Exempt | 2 | 2 | 2 | 2 |
| Non-Exempt | 4 | 4 | 4 | 4 |
| Part-Time | 2 | 3 | 3 | 3 |
| Total Positions Authorized | 8 | 9 | 9 | 9 |

Contact Us:

Jorge Leal
Center Manager
2601 Lark Avenue
McAllen, TX 78501
(956) 681-3340

MAJOR FY 24-25 GOALS

1. To increase Senior Participation with our new Chair Chi class on Thursdays to complement our Qi Gong class on Tuesdays once a week. This would increase at least 10 Seniors more participating weekly. A great addition to our Senior Schedule.
2. An increase of Youth participation with an annual Volleyball Camp with High School and Collegiate Players. 50 participants in an annual camp that would bring in \$1500.00 in revenue for our center for each year following.
3. Adding a new 3-4 Soccer Skills Class would increase students numbers of 10 twice a week during Spring, Summer and Fall Evening classes. A revenue increase of \$1080.00 Yearly.

Description:

Provides educational and recreational programs to the citizens of McAllen and its surrounding communities. Lark Community Center is one of three community centers and is located in Northeast McAllen.

PERFORMANCE MEASURES

| | Actual 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|-------------------------------------|-------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 6 | 6 | 6 | 6 |
| Department expenditures | \$ 528,781 | \$ 555,863 | \$ 522,101 | \$ 564,277 |
| Outputs: | | | | |
| Total days of operation | 304 | 305 | 304 | 305 |
| Youth Programs Offered | 138 | 106 | 152 | 159 |
| Effectiveness Measures: | | | | |
| Private rentals | 168 | 104 | 172 | 180 |
| Private rental attendance | 10,461 | 4,160 | 10,547 | 11,000 |
| Program attendance | 35,374 | 35,000 | 49,051 | 50,000 |
| Program fees | \$ 45,887 | \$ 20,000 | \$ 66,690 | \$ 69,720 |
| Rental fees | \$ 5,825 | \$ 7,264 | \$ 8,940 | \$ 1,014 |
| Efficiency Measures: | | | | |
| Cost per day of operation | \$ 1,739 | \$ 1,767 | \$ 1,717 | \$ 1,850 |
| Cost of service provided per person | \$ 11.54 | \$ 13.76 | \$ 8.76 | \$ 9.25 |
| Average daily attendance | 262 | 128 | 190 | 191 |
| Department expenditures per capita | \$ 3.63 | \$ 3.66 | \$ 3.54 | \$ 3.78 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |



**General Fund
Recreation Palmview**

<https://mcallenparks.net/palm-view-community-center/>

Mission Statement:
The Community Centers will be that component of the Parks & Recreation Department that promotes physical and mental enrichment through a comprehensive program of Recreational, Cultural, Educational, and Social activities and events. In carrying out its responsibilities, each center will facilitate and support the mission of the Recreation Department.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 248,378 | \$ 278,078 | \$ 251,388 | \$ 278,086 |
| Employee Benefits | 72,370 | 89,018 | 89,018 | 88,107 |
| Supplies | 20,206 | 23,205 | 21,779 | 23,580 |
| Other Services and Charges | 116,400 | 211,574 | 203,860 | 111,949 |
| Maintenance | 43,753 | 17,000 | 17,000 | 17,000 |
| Operations Subtotal | 501,108 | 618,875 | 583,045 | 518,721 |
| Capital Outlay | - | 10,690 | 10,654 | 10,140 |
| Total Expenditures | \$ 501,108 | \$ 629,565 | \$ 593,699 | \$ 528,861 |
| PERSONNEL | | | | |
| Exempt | 2 | 2 | 2 | 2 |
| Non-Exempt | 4 | 4 | 4 | 4 |
| Part-Time | 2 | 2 | 2 | 2 |
| Total Positions Authorized | 8 | 8 | 8 | 8 |

Contact Us:

Pedro Garibaldi
Community Center
Manager
3401 Jordan Road
McAllen, TX 78501
(956) 681-3360

MAJOR FY 24-25 GOALS

1. Sustain the increase on facility rentals of 20 rentals more per fiscal year.
2. Increase senior enrollment by 20 % (88 seniors) and 10% increase on senior participation/ retention (44 seniors).
3. Create and implement 1 new special event for fiscal year.

Description:

Palm View Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in South McAllen.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|------------------------------------|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 6 | 6 | 6 | 6 |
| Department expenditures | \$ 501,108 | \$ 629,565 | \$ 593,699 | \$ 528,861 |
| Outputs: | | | | |
| Total days of operation | 304 | 304 | 305 | 304 |
| Youth Program Offered | 138 | 180 | 141 | 145 |
| Effectiveness Measures: | | | | |
| Private rentals | 168 | 163 | 268 | 275 |
| Private rental attendance | 10,461 | 7,000 | 17,028 | 20,000 |
| Program participant attendance | 35,374 | 55,586 | 24,099 | 27,000 |
| Program fees | \$ 45,887 | \$ 44,500 | \$ 49,672 | \$ 51,000 |
| Rental fees | \$ 5,825 | \$ 6,576 | \$ 5,698 | \$ 7,000 |
| Efficiency Measures: | | | | |
| Cost per day of operation | \$ 1,648 | \$ 1,715 | \$ 1,947 | \$ 1,740 |
| Cost of service provided per visit | \$ 10.93 | \$ 8.33 | \$ 14.44 | \$ 11.25 |
| Average daily attendance | 151 | 206 | 135 | 155 |
| Department expenditures per capita | \$ 3.44 | \$ 3.55 | \$ 4.02 | \$ 3.54 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



**General Fund
Quinta Mazatlán**

www.quintamazatlan.com

Mission Statement:

Quinta Mazatlan brings partners together to support education, ecotourism, and the environment for the health of all.

DEPARTMENT SUMMARY

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-----------------------------------|----------------------------|------------------------------|----------------------------|----------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 600,588 | \$ 757,154 | \$ 767,154 | \$ 840,011 |
| Employee Benefits | 157,239 | 249,198 | 249,198 | 270,765 |
| Supplies | 49,205 | 53,350 | 53,350 | 60,807 |
| Other Services and Charges | 333,306 | 146,375 | 279,453 | 247,587 |
| Maintenance | 61,952 | 69,695 | 69,903 | 92,160 |
| Operations Subtotal | 1,202,292 | 1,275,772 | 1,419,058 | 1,511,329 |
| Capital Outlay | 27,001 | 164,881 | 60,470 | 23,200 |
| Total Expenditures | <u>\$ 1,229,293</u> | <u>\$ 1,440,653</u> | <u>\$ 1,479,528</u> | <u>\$ 1,534,529</u> |
| PERSONNEL | | | | |
| Exempt | 4 | 4 | 5 | 6 |
| Non-Exempt | 10 | 11 | 11 | 11 |
| Part-Time | 4 | 7 | 6 | 6 |
| Total Positions Authorized | <u>18</u> | <u>22</u> | <u>22</u> | <u>23</u> |

Contact Us:

Colleen Hook
Center Manager
600 Sunset Avenue
McAllen, TX 78501
(956) 681-3370

MAJOR FY 24-25 GOALS

1. Raise Funds: Continue Capital Campaign and focus on grants and other opportunities including Friends of Quinta fundraising.
2. Master Plan Expansion: CUE Construction involvement with Architects, Builders, Interpretive Signage, Interior Design, Landscaping & More
3. Build Partnerships: Grow partnerships with UTRGV, MISD, TPWD, U.S. Fish and Wildlife Services , Texas A&M Forest Service & More
4. Expand Economic Development: Team with partners to host conventions, meetings, nature festivals, rare bird alerts, PR & more
5. Enhance McAllen's Creative Class Image: Double footprint of QM and continue to add art, sculptures, murals, programs & more
6. Facility Expansion: Build up for CUE Fall 2025 Grand Opening with Staffing, Operations, Equipment, Furniture & Opening Events

Description:

Quinta Mazatlan brings partners together to support education, ecotourism, and the environment for the health of all.

PERFORMANCE MEASURES

| | <u>Actual 22-23</u> | <u>Goal FY 23-24</u> | <u>Estimated FY 23-24</u> | <u>Goal FY 24-25</u> |
|---|-------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs | | | | |
| Number of full time employees | 14 | 15 | 16 | 17 |
| Number of Seasonal Employees/PT | 4 | 7 | 6 | 6 |
| Department expenditures | \$ 1,229,293 | \$ 1,440,653 | \$ 1,479,528 | \$ 1,534,529 |
| Programs & Rentals | | | | |
| Number of Programs Offered | 400 | 500 | 450 | 630 |
| Number of Night "Estate Package" Rentals | 17 | 35 | 35 | 49 |
| Number of Day Business Meeting Rentals | 15 | 45 | 45 | 63 |
| Number of Photo Shoot Rentals | 175 | 320 | 320 | 448 |
| Total Community Reach | 122,500 | 140,000 | 108,000 | 225,000 |
| Onsite Visitors | 82,500 | 110,000 | 92,000 | 110,000 |
| Outreach (Festivals-Other) | 40,000 | 60,000 | 60,000 | 75,000 |
| Total Revenue | \$ 267,551 | \$ 350,000 | \$ 349,880 | \$ 489,832 |
| Rental Fees | \$ 77,171 | \$ 130,000 | \$ 170,660 | \$ 238,924 |
| Admission/Programs | \$ 107,563 | \$ 150,000 | \$ 48,554 | \$ 67,976 |
| Gift Shop Revenues (net) | \$ 52,468 | \$ 30,000 | \$ 81,898 | \$ 114,657 |
| Donations/Sponsors | \$ 30,349 | \$ 40,000 | \$ 48,768 | \$ 68,275 |
| Friends of QM Fundraising 501c3 | \$ 552,830 | \$ 563,773 | \$ 582,000 | \$ 542,750 |
| Master Plan CUE | \$ 432,000 | \$ 422,000 | \$ 422,000 | \$ 372,750 |
| Moon over Mazatlan (Net) | \$ 120,830 | \$ 141,773 | \$ 160,000 | \$ 170,000 |
| Economic Impact (Birds & Brides) | \$ 280,000 | \$ 560,000 | \$ 560,000 | \$ 784,000 |
| Number of Hotel Nights Annually | 2,000 | 4,000 | 4,000 | 5,600 |
| Volunteer Value | \$ 19,250 | \$ 57,750 | \$ 67,375 | \$ 94,325 |
| Number of Hours Annually | 1,000 | 3,000 | 3,500 | 4,900 |



**General Fund
Library**

www.mcallenlibrary.net

Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 2,050,561 | \$ 2,338,325 | \$ 1,842,011 | \$ 2,346,186 |
| Employee Benefits | 571,821 | 765,541 | 765,541 | 772,560 |
| Supplies | 270,187 | 291,778 | 317,352 | 286,600 |
| Other Services and Charges | 736,774 | 757,140 | 812,203 | 799,968 |
| Maintenance | 236,356 | 215,006 | 137,342 | 229,654 |
| Disaster Expenses | 177 | - | - | - |
| Operations Subtotal | 3,865,876 | 4,367,790 | 3,874,449 | 4,434,968 |
| Capital Outlay | 38,321 | 41,600 | 37,567 | 93,193 |
| Total Expenditures | \$ 3,904,197 | \$ 4,409,390 | \$ 3,912,017 | \$ 4,528,161 |
| PERSONNEL | | | | |
| Exempt | 14 | 17 | 17 | 18 |
| Non-Exempt | 28 | 33 | 33 | 32 |
| Part-Time | 20 | 24 | 24 | 24 |
| Total Positions Authorized | 62 | 74 | 74 | 74 |

Contact Us:

Kate Horan
Library Director
4001 N. 23rd Street
McAllen, TX 78504
(956) 681-3000

MAJOR FY 24-25 GOALS

1. The McAllen Public Library will continue program that guides children and families through the Dewey Decimal System trail with new mascot Marty the Library Cat. (1.1.05)
2. The McAllen Public Library will continue to promote annual events and programs. (1.2.06)
3. The McAllen Public Library will continue to participate in yearly "E-rate" program with the Federal Communications Commission to replace technology infrastructure at discounted rates. (5.1.07)
4. Provide outstanding customer support to enhance patron experience.
5. Maintain facility to reserve award-winning design status.
6. Improve daily operations through process revisions and cross-training.
7. Maintain emerging literacy programming to prepare birth to school-age children for success in school.
8. Develop programs to help the community evaluate online information.
9. Expand community engagement regarding the planning, delivery, and evaluation of programs and services.
10. Ensure the library is an inclusive, respectful space that welcomes, and provides access to all people.
11. Ensure the library collections and programming reflect the diversity of the community we serve.
12. Complete Orchid Playground Park with canopy, picnic tables, and benches.

| PERFORMANCE MEASURES | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 42 | 50 | 50 | 50 |
| Number of Public Services staff | 62 | 74 | 74 | 74 |
| Service population, City of McAllen | 145,790 | 147,099 | 147,539 | 149,383 |
| Department expenditures | \$ 3,904,197 | \$ 4,409,390 | \$ 3,912,017 | \$ 4,528,161 |
| Outputs: | | | | |
| Number of Library items circulated | 453,902 | 447,263 | 455,018 | 461,843 |
| Total number of reference / information transactions completed | 68,323 | 35,952 | 77,892 | 81,787 |
| Number of internet users | 44,574 | 36,605 | 47,899 | 48,617 |
| Number of registered borrowers | 235,088 | 104,743 | 274,704 | 280,198 |
| Number of programs held | 1,506 | 611 | 1,455 | 1,484 |
| Number of program attendance | 68,948 | 44,709 | 54,480 | 55,570 |
| Number of Library items owned | 325,654 | 255,000 | 340,405 | 343,809 |
| Library walk-in visits | 444,351 | 290,700 | 434,628 | 441,147 |
| Effectiveness Measures: | | | | |
| Percent of change for number of items circulated | 2777.7% | 2.0% | 1.7% | 1.5% |
| Percent of change for total number of reference/information transactions | 925.4% | 5.0% | 116.7% | 5.0% |
| Percent of change of internet users | 725.6% | 5.0% | 30.9% | 1.5% |
| Percent of change in total number of registered borrowers | 2196.9% | 1.5% | 162.3% | 2.0% |
| Percent of change in number of programs | 422.9% | 5.0% | 138.1% | 2.0% |
| Percent of change in program attendance | 373.3% | 2.0% | 21.9% | 2.0% |
| Percent of change in number of Library items owned | 677.7% | 0.2% | 33.5% | 1.0% |
| Percent of change in walk-in visits | 1354.3% | 2.0% | 49.5% | 1.5% |
| Efficiency Measures: | | | | |
| Turn-over rate of Library items circulated | 139% | 175% | 134% | 134% |
| Number of reference / information transactions handled per Public Services staff | 1,120 | 589 | 1,277 | 962 |
| Average daily walk-in visits | 1,255 | 821 | 1,228 | 1,246 |
| Department expenditures per capita | \$ 26.78 | \$ 29.15 | \$ 26.52 | \$ 30.31 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided

Description:
Encourage and promote reading of all formats and levels through programs and services; and provide facilities to encourage study, meeting, and collaborative activities.



**General Fund
Library Lark**

<https://mcallenlibrary.net/>

Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

DEPARTMENT SUMMARY

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-----------------------------------|--------------------------|------------------------------|----------------------------|--------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 361,422 | \$ 405,034 | \$ 347,279 | \$ 390,397 |
| Employee Benefits | 104,655 | 136,954 | 136,954 | 138,371 |
| Supplies | 28,206 | 36,150 | 37,170 | 36,150 |
| Other Services and Charges | 9,923 | 16,793 | 15,031 | 16,793 |
| Maintenance | <u>5,632</u> | <u>4,327</u> | <u>5,250</u> | <u>5,250</u> |
| Operations Subtotal | 509,838 | 599,258 | 541,684 | 586,961 |
| Capital Outlay | - | 923 | - | 12,155 |
| Total Expenditures | <u>\$ 509,838</u> | <u>\$ 600,181</u> | <u>\$ 541,684</u> | <u>\$ 599,116</u> |
| PERSONNEL | | | | |
| Exempt | 3 | 3 | 3 | 3 |
| Non-Exempt | 6 | 6 | 6 | 6 |
| Part-Time | <u>2</u> | <u>2</u> | <u>2</u> | <u>2</u> |
| Total Positions Authorized | 11 | 11 | 11 | 11 |

Contact Us:

Edward Reyna
Branch Manager
2601 Lark Avenue
McAllen, TX 78504
(956) 681-3102

MAJOR FY 24-25 GOALS

1. Continue to provide library services and resources in a variety of formats to meet users' needs.
2. Provide engaging programming and community outreach to meet the needs of children, teens, and adults.
3. Continue to partner with community organizations to provide programs and services to help meet community needs.
4. Continue to provide literacy services for birth to school-age children to prepare them to succeed in school.
5. Provide STEAM-based learning opportunities for children and teens.
6. Ensure that the library is an inclusive, respectful space that welcomes, and provides access to all people.
7. Ensure that the library collection and programming reflect the diversity of the community we serve.

Library Lark

<https://mcallenlibrary.net/>

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 9 | 9 | 9 | 9 |
| Number of Public Services staff | 11 | 11 | 11 | 11 |
| Service population, City of McAllen | 145,790 | 147,099 | 147,539 | 149,383 |
| Department expenditures | \$ 509,838 | \$ 600,181 | \$ 541,684 | \$ 599,116 |
| Outputs: | | | | |
| Number of Library items circulated | 43,207 | 49,382 | 44,700 | 45,371 |
| Total number of reference / information transactions completed | 16,798 | 11,587 | 16,322 | 17,138 |
| Number of internet users | 5,123 | 4,883 | 4,740 | 4,811 |
| Number of registered borrowers | 9,585 | 9,425 | 9,520 | 9,710 |
| Number of programs | 539 | 578 | 500 | 510 |
| Number of program attendance | 19,411 | 16,437 | 15,736 | 16,051 |
| Number of Library items owned | 38,666 | 38,911 | 39,057 | 39,448 |
| Library walk-in visits | 64,524 | 59,116 | 63,247 | 64,196 |
| Effectiveness Measures: | | | | |
| Percent of increase for number of items circulated | 58.6% | 5.0% | -9.5% | 1.5% |
| Percent of increase for total number of reference/information transactions | -8.5% | 5.0% | 40.9% | 5.0% |
| Percent of increase of internet users | 14.5% | 1.5% | -2.9% | 1.5% |
| Percent of increase in total number of registered borrowers | 7.5% | 1.0% | N/A | 2.0% |
| Percent of increase in number of programs | 153.1% | 2.0% | -13.5% | 2.0% |
| Percent of increase in program attendance | -37.6% | 1.5% | -33.0% | 1.5% |
| Percent of increase in number of Library items owned | -5.5% | 2.0% | 0.4% | 1.0% |
| Percent of increase in walk-in visits | 121.5% | 1.5% | 7.0% | 1.5% |
| Efficiency Measures: | | | | |
| Turn-over rate of Library items circulated | 111.7% | 126.9% | 114.45% | 115.01% |
| Number of reference / information transactions handled per Public Services staff | 1,527 | 1,053 | 1,484 | 1,558 |
| Average daily walk-in visits | 182 | 167 | 178 | 181 |
| Department expenditures per capita | \$ 3.50 | \$ 3.86 | \$ 3.67 | \$ 4.01 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

Description:

Lark Branch Library is an extension of Main Library providing library services and special programs to the residents of North McAllen.



**General Fund
Library Palm View**

<https://mcallenlibrary.net/>

Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

–approved by the Library Board, November 2008

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|----------------------------|--------------------------|------------------------------|----------------------------|--------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 360,588 | \$ 432,346 | \$ 368,004 | \$ 433,021 |
| Employee Benefits | 111,219 | 153,893 | 153,893 | 150,060 |
| Supplies | 25,774 | 36,000 | 32,375 | 36,000 |
| Other Services and Charges | 9,520 | 11,993 | 11,638 | 11,993 |
| Maintenance | <u>5,154</u> | <u>4,577</u> | <u>5,500</u> | <u>5,500</u> |
| Operations Subtotal | 512,256 | 638,809 | 571,410 | 636,574 |
| Capital Outlay | - | 923 | - | 12,381 |
| Total Expenditures | <u>\$ 512,256</u> | <u>\$ 639,732</u> | <u>\$ 571,410</u> | <u>\$ 648,955</u> |

PERSONNEL

| | | | | |
|-----------------------------------|-----------|-----------|-----------|-----------|
| Exempt | 3 | 3 | 3 | 3 |
| Non-Exempt | 6 | 7 | 7 | 7 |
| Part-Time | <u>2</u> | <u>2</u> | <u>2</u> | <u>2</u> |
| Total Positions Authorized | 11 | 12 | 12 | 12 |

Contact Us:

Esther Herrera
Branch Manager
3401 Jordan Avenue
McAllen, TX 78503
(956) 681-3110

MAJOR FY 24-25 GOALS

1. Continue to provide library services and resources in a variety of formats to meet users' needs.
2. Provide engaging programming and community outreach to meet the needs of children, teens, and adults.
3. Continue to partner with community organizations to provide programs and services to help meet community needs.
4. Continue to provide literacy services for birth to school-age children to prepare them to succeed in school.
5. Offer instructor-led classes for adults to improve English and support workforce development.
6. Provide STEAM-based learning opportunities for children and teens.
7. Ensure that the library is an inclusive, respectful space that welcomes, and provides access to all people.
8. Ensure that the library collection and programming reflect the diversity of the community we serve.

Library Palm View

<https://mcallenlibrary.net/>

| PERFORMANCE MEASURES | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 9 | 10 | 10 | 10 |
| Number of Public Services staff | 11 | 12 | 12 | 12 |
| Service population, City of McAllen | 145,790 | 147,099 | 147,539 | 149,383 |
| Department expenditures | \$ 512,256 | \$ 639,732 | \$ 571,410 | \$ 648,955 |
| Outputs: | | | | |
| Number of Library items circulated | 17,225 | 20,529 | 17,300 | 17,560 |
| Total number of reference / information transactions completed | 11,006 | 5,020 | 8,968 | 9,416 |
| Number of internet users | 4,774 | 7,805 | 5,018 | 5,093 |
| Number of registered borrowers | 11,525 | 11,448 | 11,710 | 11,944 |
| Number of programs | 347 | 415 | 163 | 166 |
| Number of program attendance | 6,809 | 4,597 | 5,311 | 5,417 |
| Number of Library items owned | 36,308 | 40,096 | 35,010 | 35,360 |
| Library walk-in visits | 49,982 | 44,191 | 52,274 | 53,058 |
| Effectiveness Measures: | | | | |
| Percent of change for number of items circulated | 9.2% | 1.5% | -15.7% | 1.5% |
| Percent of change for total number of reference/information transactions | 65.2% | 5.0% | 78.6% | 5.0% |
| Percent of change of internet users | -11.6% | 1.5% | -35.7% | 1.5% |
| Percent of change in total number of registered borrowers | 12.6% | 2.0% | 2.3% | 2.0% |
| Percent of change in number of programs | 20.5% | 2.0% | -60.7% | 2.0% |
| Percent of change in program attendance | -53.3% | 2.0% | 15.5% | 2.0% |
| Percent of change in number of Library items owned | -13.3% | 1.0% | -12.7% | 1.0% |
| Percent of change in walk-in visits | 63.6% | 1.5% | 18.3% | 1.5% |
| Efficiency Measures: | | | | |
| Turn-over rate of Library items circulated | 47.4% | 51.2% | 49.4% | 49.7% |
| Reference / information transactions per Public Services staff | 917 | 418 | 747 | 785 |
| Average daily walk-in visits | 141 | 125 | 148 | 150 |
| Department expenditures per capita | \$ 3.51 | \$ 4.12 | \$ 3.87 | \$ 4.34 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

Description:
Palm View Branch Library is an extension of Main Library providing library services and special programs to the residents of South McAllen.

*N/A=Not Available, N/P=Not Provided



**General Fund
Other Agencies**

Culture and Recreation

DEPARTMENT SUMMARY

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|----------------------------|--------------------------|------------------------------|----------------------------|----------------------------|
| Expenditure Detail: | | | | |
| Other Services and Charges | \$ 257,496 | \$ 1,969,000 | \$ 1,969,000 | \$ 2,117,900 |
| Operations Subtotal | <u>257,496</u> | <u>1,969,000</u> | <u>1,969,000</u> | <u>2,117,900</u> |
| Total Expenditures | <u>\$ 257,496</u> | <u>\$ 1,969,000</u> | <u>\$ 1,969,000</u> | <u>\$ 2,117,900</u> |

DEPARTMENT: DETAIL

Other Services and Charges

| | | | | |
|---------------------------------------|--------------------------|----------------------------|----------------------------|----------------------------|
| Amigos del Valle | \$ 107,000 | \$ 107,000 | \$ 107,000 | \$ 107,000 |
| Hidalgo County Museum | 40,000 | 40,000 | 40,000 | 40,000 |
| McAllen Boy's and Girl's Club | - | 740,000 | 740,000 | 740,000 |
| McAllen International Museum | - | 798,000 | 798,000 | 837,900 |
| Town Band | 15,000 | 19,000 | 19,000 | 38,000 |
| South Texas Symphony / Music Festival | 84,000 | 125,000 | 125,000 | 200,000 |
| McAllen Heritage | - | 125,000 | 125,000 | 140,000 |
| Literacy Center | 11,496 | 15,000 | 15,000 | 15,000 |
| | <u>\$ 257,496</u> | <u>\$ 1,969,000</u> | <u>\$ 1,969,000</u> | <u>\$ 2,117,900</u> |

**GENERAL FUND CAPITAL OUTLAY LISTING
FISCAL YEAR 2024-2025**

| <u>Department Name</u> | <u>Description</u> | <u>N R</u> | <u>QTY Approved</u> | <u>Approved Capital Outlay</u> |
|--|---|----------------|-------------------------|------------------------------------|
| | GENERAL FUND (011) | | | |
| INTERNATIONAL RELATIONS | LATERAL FILE CABINET | N | 1 | \$ 460 |
| | CHAIR | N | 1 | 170 |
| | DEPT. TOTAL | | | <u>630</u> |
| OFFICE OF MANAGEMENT & BUDGET | CHAIR | R | 2 | 1,100 |
| | DEPT. TOTAL | | | <u>1,100</u> |
| TAX OFFICE | CHAIR | R | 1 | 350 |
| | DEPT. TOTAL | | | <u>350</u> |
| PURCHASING | LCP TRACKER SOFTWARE | N | 1 | 10,000 |
| | DEPT. TOTAL | | | <u>10,000</u> |
| GRANTS ADMINISTRATION | OFFICE CARPET REPLACEMENT | R | 1 | 13,500 |
| | DESK | R | 1 | 1,800 |
| | CHAIR | R | 1 | 100 |
| | COMPUTER | N | 1 | 1,300 |
| | LAPTOP | N | 1 | 750 |
| | CAMERA | N | 1 | 800 |
| | ADOBE ACROBAT PUBLISHER LICENSE | N | 1 | 150 |
| | LASERFICHE LICENSE | N | 1 | 250 |
| | GRANT MANAGEMENT SOFTWARE- ANNUAL | N | 6 | 16,200 |
| | DEPT. TOTAL | | | <u>34,850</u> |
| HUMAN RESOURCES | EASY LLAMA - HARASSMENT SOFTWARE | N | 1 | 20,345 |
| | JJ KELLER LICENSE-FMLA SOFTWARE | N | 3 | 5,100 |
| | LASERFICHE LICENSE | N | 1 | 1,000 |
| | DEPT. TOTAL | | | <u>26,445</u> |
| INFORMATION TECHNOLOGY | MID-SIZE SUV | N | 1 | 38,200 |
| | FILE & VIDEO SURVEILLANCE STORAGE EXPANSION | N | 1 | 45,000 |
| | SERVER REPLACEMENT | R | 1 | 24,900 |
| | WIRELESS REPLACEMENT PROJECT | N | 1 | 130,000 |
| | NETWORK SWITCH TECHNOLOGY REFRESH | R | 1 | 575,000 |
| | NETWORK BATTERY BACKUP UPS REPLACEMENT | R | 1 | 35,000 |
| | AGENCY NETWORK EQUIPMENT REPLACEMENT | R | 1 | 45,000 |
| | TOWER REPLACEMENT AT EOC | R | 1 | 200,000 |
| | PC REPLACEMENTS | R | 140 | 105,000 |
| | LAPTOP & TABLET REPLACEMENTS | R | 1 | 135,000 |
| | CITY HALL FIREWALLS | R | 1 | 50,000 |
| | MICROSOFT WINDOWS 10 REPLACEMENTS | R | 1,450 | 217,500 |
| | WINDOWS SERVER 2022 LICENSES | R | 1 | 45,000 |
| | CITY MAIN WEBSITE RE-DESIGN | N | 1 | 60,000 |
| | SECURITY LOGGING (SIEM) | N | 1 | 50,000 |
| | SECURITY VULNERABILITY & AUTHENTICATION | N | 1 | 57,000 |
| | CONFERENCE ROOM PHONES | R | 13 | 7,000 |
| | DEPT. TOTAL | | | <u>1,819,600</u> |
| CITY HALL | DIRECTIONAL SIGNAGE | N | 1 | 1,250 |
| | DEPT. TOTAL | | | <u>1,250</u> |
| BUILDING MAINTENANCE | 1 TON CARGO VAN GAS | R | 1 | 20,300 |
| | DEPT. TOTAL | | | <u>20,300</u> |
| DEVELOPMENT CENTER | FURNITURE REPLACEMENT FOR PUBLIC | R | 1 | 2,500 |
| | DIRECTIONAL SIGNAGE | N | 1 | 750 |
| | DEPT. TOTAL | | | <u>3,250</u> |
| POLICE | RADIO COMMUNICATION SYSTEM PAYMENT | R | 1 | 245,000 |
| | CRIME PREVENTION MATERIALS/SUPPLIES | N | 2 | 5,000 |
| | NICE SYSTEM UPGRADE | R | 1 | 32,798 |
| | COMPASS COMM SYSTEM UPGRADE | R | 1 | 65,493 |
| | CHAIRS | R | 16 | 8,000 |
| | K-9 TRAINING SLEEVES | R | 8 | 1,600 |
| | K-9 COLLAPSIBLE DOG CRATES | R | 2 | 1,800 |
| | K-9 VEST | R | 12 | 1,740 |
| | K-9 UNIT HEAT ALARMS | R | 12 | 13,200 |
| | K-9 UNIT CONTAINERS | R | 2 | 7,200 |
| | FARO POWER STATION | R | 2 | 3,998 |
| | FARO 3D SCALE BARS | R | 1 | 2,550 |
| | MOTORCYCLE RADAR SYSTEMS | R | 8 | 27,000 |
| | INTERSECTION CAMERAS | R | 32 | 71,232 |
| | DEPT. TOTAL | | | <u>486,611</u> |
| ANIMAL CARE SERVICES | STAINLESS STEEL DOG TRAILER | R | 1 | 9,000 |
| | GPS VEHICLE TRACKING SYSTEM | N | 1 | 1,680 |

GENERAL FUND CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2024-2025

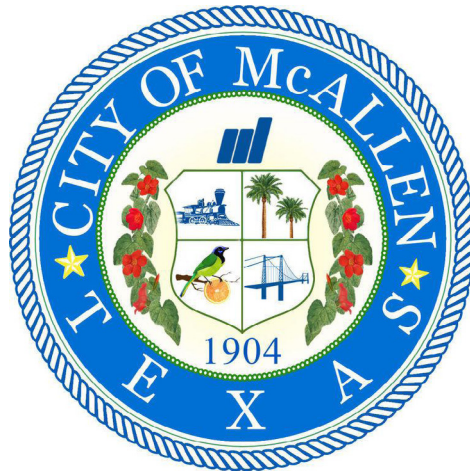
| <u>Department Name</u> | <u>Description</u> | <u>N R</u> | <u>QTY Approved</u> | <u>Approved Capital Outlay</u> |
|---|---|----------------|-------------------------|------------------------------------|
| | INTERNET SUBSCRIPTION FOR TOUGHBOOKS | N | 7 | 3,360 |
| | BEE SUITS | N | 4 | 600 |
| | DISPOSABLE PROTECTIVE HAZMAT SUITS | N | 50 | 1,250 |
| | VEHICLE MOUNTED BEE SPRAYER | N | 2 | 3,000 |
| | POLE KETCH TELESCOPE ANIMAL CONTROL TOOL | N | 7 | 910 |
| | BITE PROOF ANIMAL GLOVES | N | 7 | 210 |
| | DEPT. TOTAL | | | <u>20,010</u> |
| RADIO SHOP | WEATHER BUG | R | 1 | 22,000 |
| | DEPT. TOTAL | | | <u>22,000</u> |
| FIRE | RADIOS - PORTABLE | R | 15 | 115,500 |
| | RADIOS - MOBILE -DUAL HEAD | R | 8 | 65,600 |
| | RADIOS - MOBILE - SINGLE HEAD | R | 7 | 54,600 |
| | HURST E-DRAULICS RESCUE TOOLS | R | 1 | 42,000 |
| | TRAINING ACADEMY - FORCIBLE ENTRY DOOR | R | 1 | 13,000 |
| | IN BODY - BODY COMPOSITION ANALYZER | N | 1 | 6,000 |
| | SCBA HARNESES | R | 9 | 81,000 |
| | FIREFIGHTING THERMAL IMAGINE CAMERAS | R | 2 | 10,000 |
| | SECTOR 2 - COMMAND POST OUTFIT | N | 1 | 55,000 |
| | PPE DECON & ISOLATION CONTAINER | N | 1 | 45,000 |
| | RESCUE AIR BAGS | N | 3 | 48,000 |
| | 3/4 TON EC SB 2WD GAS | N | 1 | 47,000 |
| | FIRE STATION 1 & 5 - RECLINERS | R | 15 | 15,000 |
| | FIRE STATION 1 - MATTRESSES | R | 18 | 12,500 |
| | STRUCTURAL BUNKER GEAR - COAT & PANTS | R | 50 | 230,000 |
| | STRUCTURAL BUNKER GEAR - FIRE HELMETS | R | 25 | 12,500 |
| | STRUCTURAL BUNKER GEAR - FIRE HOODS | R | 70 | 2,800 |
| | STRUCTURAL BUNKER GEAR - FIRE GLOVES | R | 70 | 7,700 |
| | STRUCTURAL BUNKER GEAR - FIRE BOOTS | R | 40 | 24,000 |
| | STRUCTURAL BUNKER GEAR - BREATHING MASKS | R | 35 | 21,000 |
| | BREATHING MASKS - VOICE AMPLIFIERS | R | 20 | 22,000 |
| | SCBA CYLINDERS | R | 16 | 32,000 |
| | DUAL CERTIFICATION WILDLAND/RESCUE PPE | R | 30 | 33,000 |
| | DAY BREATHING EQUIPMENT | R | 1 | 3,650 |
| | FIRE ATTACK HOSES | R | 40 | 12,600 |
| | FIRE ATTACK NOZZLES | R | 6 | 6,996 |
| | SCBA ACCOUNTABILITY ID TABS | R | 58 | 6,496 |
| | SEEK THERMAL IMAGINE CAMERAS | R | 3 | 3,000 |
| | ARSON DIVISION DUTY/TRAINING AMMUNITION | R | 1 | 3,750 |
| | HAZ-MAT RESPONSE - LEVEL "A" SUITS | R | 4 | 5,208 |
| | HAZ-MAT RESPONSE - LEVEL "A" ALUMINIZED SUITS | R | 2 | 6,714 |
| | HAZ-MAT RESPONSE - LEVEL "B" MODIFIED SUITS | R | 5 | 3,182 |
| | HAZ-MAT RESPONSE - TINGLE HAZPROOF BOOTS | R | 8 | 1,904 |
| | HAZ-MAT RESPONSE - DUNLOP 16" BOOTS | R | 8 | 1,228 |
| | HAZ-MAT RESPONSE - MULTI GAS DETECTOR | R | 1 | 4,250 |
| | CHLORINE INSTITUTE EMERGENCY KIT - GASKETS | R | 1 | 2,350 |
| | EMERGENCY MEDICAL RESPONSE - MEDICAL BAGS | R | 5 | 2,500 |
| | EMERGENCY MEDICAL RESPONSE - DEFIBRILLATORS | R | 3 | 3,000 |
| | CPR TRAINING MANIKIN SET - BABY | R | 1 | 1,200 |
| | CPR TRAINING MANIKIN SET - ADULT | R | 1 | 1,700 |
| | AUTOMATED EXTERNAL DEFIBRILLATOR | R | 3 | 4,500 |
| | RESCUE TRAINING MANIKIN | R | 1 | 2,600 |
| | MULTI-VENOUS IV TRAINING ARM KITS | N | 3 | 6,999 |
| | FITNESS - TREADMILLS | R | 2 | 7,000 |
| | FITNESS - ROWERS | R | 2 | 2,400 |
| | FITNESS - BIKES | R | 2 | 2,000 |
| | FITNESS - UNDER DISPATCH CONSOLE TREADMILL | N | 1 | 2,750 |
| | FITNESS - WEIGHT SETS | R | 2 | 8,400 |
| | TRAINING ACADEMY - LAPTOPS | R | 3 | 5,100 |
| | FIRE DISPATCH - COMPUTER MONITORS | R | 4 | 1,200 |
| | DEPT. TOTAL | | | <u>1,107,877</u> |
| TRAFFIC OPERATIONS | RADAR DETECTION | N | 1 | 23,785 |
| | AUDIBLE PEDESTRIAN SIGNAL INFRASTRUCTURE | N | 5 | 34,708 |
| | VEHICLE SHORTAGE | R | 1 | 12,000 |
| | SCHOOL FLASHERS | R | 8 | 23,200 |
| | SIGNAL LIGHTING | R | 18 | 80,262 |
| | SIGN POLE COVERS | R | 100 | 21,500 |
| | DEPT. TOTAL | | | <u>195,455</u> |
| BUILDING PERMITS & INSPECTIONS | 1/2 TON EC SB 2WD GAS | N | 1 | 40,000 |
| | 1/2 TON EC SB 2WD GAS | N | 1 | 45,000 |
| | DEPT. TOTAL | | | <u>85,000</u> |
| ENGINEERING | SURVEY DRONE WITH LIDAR | N | 1 | 38,000 |
| | 1/2 TON EC SB 2WD GAS | R | 1 | 40,000 |

GENERAL FUND CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2024-2025

| Department Name | Description | N R | QTY Approved | Approved Capital Outlay |
|---|--|--------|-----------------|----------------------------|
| | VEHICLE SHORTAGE 1/2 TON EC SB 2WD GAS | R | 1 | 7,000 |
| | SCANNER | N | 1 | 1,000 |
| | FILE RACKS AND BOXES | N | 1 | 4,999 |
| | DEPT. TOTAL | | | <u>90,999</u> |
| STREET MAINTENANCE | VEHICLE SHORTAGE - VARIOUS VEHICLES | R | 1 | 20,300 |
| | VIBRATORY ASPHALT COMPACTOR | R | 1 | 4,000 |
| | DEPT. TOTAL | | | <u>24,300</u> |
| DRAINAGE | EXCAVATOR SHREDDER | N | 1 | 30,000 |
| | MINI SKID - STEER LOADER | N | 1 | 35,000 |
| | STEWART LANDFILL FENCE | R | 1 | 10,000 |
| | VEHICLE SHORTAGE - 3/4 TON EC LB 4WD GAS | R | 1 | 6,000 |
| | RADIO - PORTABLE | R | 2 | 8,400 |
| | RADIO - MOBILE | N | 2 | 8,400 |
| | STORM DRAIN INTEL TOPS | R | 10 | 15,000 |
| | STORM DRAIN MANHOLE RINGS | R | 10 | 5,000 |
| | CONCRETE DONUTS/EXTENSION RINGS | N | 20 | 6,000 |
| | DEPT. TOTAL | | | <u>123,800</u> |
| ENVIRONMENTAL HEALTH & COMPLIANCE CODE | ZERO TURN LAWN MOWER | N | 1 | 4,000 |
| | WEEDEATER | N | 1 | 200 |
| | SURVEILLANCE CAMERA BATTERIES | N | 10 | 4,500 |
| | BLUE BEAM SOFTWARE | N | 1 | 3,740 |
| | DEPT. TOTAL | | | <u>12,440</u> |
| PARKS | VEHICLE SHORTAGE - PICK UP TRUCK 2008 F150 | R | 2 | 28,000 |
| | ZERO TURN MOWER 72IN | R | 1 | 18,000 |
| | GATOR - UTILITY VEHICLE | N | 1 | 15,000 |
| | TRAILER TOP HAT | N | 1 | 14,000 |
| | 3/4 TON CREW CAB GAS | N | 1 | 50,000 |
| | 3/4 TON FLAT BED | R | 1 | 55,000 |
| | 1/2 TON LONG BED | R | 1 | 46,000 |
| | BACKPACK BLOWERS | R | 6 | 3,300 |
| | STRING TRIMMERS | R | 12 | 4,320 |
| | HEDGE TRIMMERS | R | 8 | 4,800 |
| | POLE SAWS | R | 3 | 1,800 |
| | CHAINSAWS | R | 3 | 1,200 |
| | DEPT. TOTAL | | | <u>241,420</u> |
| RECREATION | 20' X 20' COMMERCIAL POLE TENT | N | 3 | 12,000 |
| | DEPT. TOTAL | | | <u>12,000</u> |
| POOLS | STRAINERS AT LOS ENCINOS POOL | R | 2 | 20,000 |
| | COMPUTER | N | 1 | 1,400 |
| | DEPT. TOTAL | | | <u>21,400</u> |
| LAS PALMAS- COMMUNITY CENTER | 15 - TON UNIT CONDENSER | R | 1 | 38,298 |
| | DEPT. TOTAL | | | <u>38,298</u> |
| LARK- RECREATION CENTER | STOVE - GAS | R | 1 | 7,473 |
| | CHAIRS - PADDED | R | 1 | 7,000 |
| | DEPT. TOTAL | | | <u>14,473</u> |
| PALMVIEW- RECREATION CENTER | GARED RALLYLINE SCHOLASTIC NET SET | R | 2 | 10,140 |
| | DEPT. TOTAL | | | <u>10,140</u> |
| QUINTA MAZATLAN | UTILITY TRAILER - 12' WITH HYDRAULIC PUMP | R | 1 | 12,000 |
| | WHITE OUTDOOR CHAIRS | R | 100 | 6,000 |
| | OUTDOOR TABLES CHAIRS | R | 16 | 5,200 |
| | DEPT. TOTAL | | | <u>23,200</u> |
| LIBRARY- MAIN | AUTOMATIC MATERIAL HANDLER SYSTEM | R | 1 | 50,000 |
| | SURVEILLANCE CAMERAS | R | 1 | 23,550 |
| | CHILLER MONITOR SYSTEM -SOFTWARE/HARDWARE | R | 1 | 19,643 |
| | DEPT. TOTAL | | | <u>93,193</u> |
| LIBRARY- LARK | CANOPY TOPS FOR SHELVES | N | 1 | 12,155 |
| | DEPT. TOTAL | | | <u>12,155</u> |
| LIBRARY- PALMVIEW | CANOPY TOPS FOR SHELVES | N | 1 | 12,381 |
| | DEPT. TOTAL | | | <u>12,381</u> |
| Note | GENERAL FUND GRAND TOTAL | | | <u>\$ 4,564,927</u> |
| N = New | | | | |
| R = Replace | | | | |



SPECIAL REVENUE FUNDS



SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund is a non-major fund that was established to account for hotel occupancy tax collection within the city.

The Venue Tax Fund Corp. of McAllen, Inc. - (4B) is a non-major fund that was established to account for funding under Ordinance 2012-69 for a 2 per cent Hotel Occupancy tax for a Performance Arts Facility.

McAllen Marketing Fund is a non-major fund that was established to account for the revenues received and expenditures for the purpose of centralizing the City marketing.

City Special Events Fund is a non-major fund that was established to account for the revenues received and expenditures for special events organized by the City.

The Development Corp. of McAllen, Inc. - (4B) is a major fund that was established to account for the additional 1/2 cent sales tax for economic development.

Christmas Parade Fund is a non-major fund that was established to account for the revenues received and expenditures appropriated for the annual Christmas Parade.

The EB-5 Fund is a non-major fund that was established to account for funding under Ordinance No. 2011-42 for EB-5 Regional Center, LLC.

Parkland Zones Fund No. 1,2,3 are non-major funds that were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

Public, Educational, and Governmental Fund is a non-major fund that was established to account for the resources received on the cable fee to be used solely for capital improvements to public, educational, and government programs.

Friends of Quinta Fund is a non-major fund that was established to account for private funds raised for Quinta Mazatlan and help further education in the community for the establishment.

The Community Development Block Grant Fund is a non-major fund that was established to account for federal grants, which are used for the sole purpose of improving the health and welfare of the community.

The Police Department Seized Fund is a non-major fund that was established to account for court awarded funds and use for purchase of police department capital assets.

The COPS Grant Fund is a non-major fund that was established to track the award received from the Department of Justice Community Oriented Policing Services (COPS) grant.

The Downtown Services Parking Fund is a non-major fund that was established to account for revenues received under Ordinance No. 2006-47 for Downtown Service particularly the parking needs.

The Drainage Fee Fund is a non-major fund that was established to account for revenues received under Ordinance No. 2018-02 for Drainage Improvements, particularly surface storm water.

The American Rescue Plan Fund is a major fund that was established to account for revenues received from the American Rescue Plan Act of 2021.

The Tax Increment Reinvestment Zone #1 Fund is a non-major fund that was established to account for a portion of the revenues derived from property taxes levied by the City and County to facilitate the provision of capital improvements within the zone in the northern area of the City.

The Tax Increment Reinvestment Zone #2A Fund is a non-major fund that was established to account for a portion of the revenues derived from property taxes levied by the City and County to facilitate the provision of capital improvements within the zone in the south-central area of the City.

McAllen Performing & Cultural Arts Foundation Fund is a non-major fund that was established to account for revenues and expenditures for the purpose of promoting the performing arts..

HOTEL OCCUPANCY TAX FUND
Fund Balance Summary

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| BEGINNING FUND BALANCE | \$ 388 | \$ 387 | \$ 388 | \$ 388 |
| Revenues: | | | | |
| Hotel Taxes | \$ 5,030,622 | \$ 4,794,000 | \$ 5,448,350 | \$ 5,557,000 |
| Penalty & Interest | 20,836 | 10,000 | 23,640 | 15,500 |
| Short Term Rentals | 20,672 | 11,220 | 21,095 | 22,000 |
| Total Sources | <u>5,072,130</u> | <u>4,815,220</u> | <u>5,493,085</u> | <u>5,594,500</u> |
| Other Financing Sources: | | | | |
| Transfer In - Christmas Parade Fund | - | 100,000 | 100,000 | - |
| TOTAL RESOURCES | <u>\$ 5,072,518</u> | <u>\$ 4,915,607</u> | <u>\$ 5,593,473</u> | <u>\$ 5,594,888</u> |
| APPROPRIATIONS | | | | |
| Chamber of Commerce | 1,363,466 | 1,289,998 | 1,483,664 | 1,512,639 |
| Total Expenditures | <u>\$ 1,363,466</u> | <u>\$ 1,289,998</u> | <u>\$ 1,483,664</u> | <u>\$ 1,512,639</u> |
| Other Financing Sources (Uses): | | | | |
| Transfer Out: | | | | |
| Convention Center Fund | \$ 2,726,931 | \$ 2,579,997 | \$ 2,967,329 | \$ 3,025,277 |
| Performing Arts Center Fund | 681,733 | 645,225 | 742,092 | 756,584 |
| McAllen Marketing Fund | 200,000 | 300,000 | 300,000 | 300,000 |
| Christmas Parade Fund | 100,000 | 100,000 | 100,000 | - |
| Total Other Sources | <u>3,708,664</u> | <u>3,625,222</u> | <u>4,109,421</u> | <u>4,081,861</u> |
| TOTAL APPROPRIATIONS | <u>\$ 5,072,130</u> | <u>\$ 4,915,220</u> | <u>\$ 5,593,085</u> | <u>\$ 5,594,500</u> |
| ENDING FUND BALANCE | <u>\$ 388</u> | <u>\$ 387</u> | <u>\$ 388</u> | <u>\$ 388</u> |

VENUE TAX FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| BEGINNING FUND BALANCE | \$ 820,065 | \$ 1,118,108 | \$ 1,222,543 | \$ 1,433,793 |
| Revenues: | | | | |
| Hotel Taxes | \$ 1,439,195 | \$ 1,369,714 | \$ 1,556,671 | \$ 1,587,714 |
| Penalty & Interest | 8,347 | 2,500 | 23,072 | 26,128 |
| Short term rentals | 5,635 | 2,503 | 6,027 | 6,285 |
| Total Sources | <u>1,453,176</u> | <u>1,374,717</u> | <u>1,585,770</u> | <u>1,620,127</u> |
| Other Financing Sources: | | | | |
| Transfer In - Hotel Venue Tax Debt Fund | - | - | 198 | - |
| TOTAL RESOURCES | <u>\$ 2,273,241</u> | <u>\$ 2,492,826</u> | <u>\$ 2,808,511</u> | <u>\$ 3,053,920</u> |
| APPROPRIATIONS | | | | |
| Other Financing Sources (Uses): | | | | |
| Transfer Out: | | | | |
| Hotel Debt Service Fund | \$ 567,100 | \$ - | \$ - | \$ - |
| G.O Debt Service Fund | 233,598 | 802,166 | 802,166 | 803,411 |
| Performing Arts Center Fund | <u>250,000</u> | <u>572,552</u> | <u>572,552</u> | <u>572,552</u> |
| TOTAL APPROPRIATIONS | <u>\$ 1,050,698</u> | <u>\$ 1,374,718</u> | <u>\$ 1,374,718</u> | <u>\$ 1,375,963</u> |
| ENDING FUND BALANCE | <u>\$ 1,222,543</u> | <u>\$ 1,118,108</u> | <u>\$ 1,433,793</u> | <u>\$ 1,677,957</u> |

MCALLEN MARKETING FUND
Fund Balance Summary

| | <u>Actual</u> <u>22-23</u> | <u>Adj. Budget</u> <u>23-24</u> | <u>Estimated</u> <u>23-24</u> | <u>Budget</u> <u>24-25</u> |
|---------------------------------------|-------------------------------|------------------------------------|----------------------------------|-------------------------------|
| BEGINNING FUND BALANCE | \$ 319,022 | \$ 375,764 | \$ 391,426 | \$ 442,882 |
| Revenues | | | | |
| Misc. / Interest | \$ 91,607 | \$ - | \$ 33,456 | \$ 19,461 |
| Chamber of Commerce - Campaign | - | 500,000 | 500,000 | 500,000 |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| International Toll Bridge Fund | \$ 9,000 | \$ 9,000 | \$ 9,000 | \$ 9,000 |
| McAllen International Airport Fund | - | 25,000 | 25,000 | 25,000 |
| General Fund | 15,000 | 15,000 | 15,000 | 15,000 |
| Development Corp Fund | 49,000 | 49,000 | 49,000 | 100,000 |
| Hotel Occupancy Tax Fund | 200,000 | 300,000 | 300,000 | 300,000 |
| Sanitation Fund | 25,000 | 25,000 | 25,000 | 25,000 |
| Convention Center Fund | 24,500 | 24,500 | 24,500 | 24,500 |
| Anzalduas International Crossing Fund | 9,000 | 9,000 | 9,000 | 9,000 |
| Metro Fund | - | 25,000 | 25,000 | 25,000 |
| Performing Arts Center Fund | 24,500 | 24,500 | 24,500 | 24,500 |
| Christmas Parade Fund | 12,000 | 12,000 | 12,000 | 12,000 |
| Total Revenues and Other Sources | <u>459,607</u> | <u>1,018,000</u> | <u>1,051,456</u> | <u>1,088,461</u> |
| TOTAL RESOURCES | <u>\$ 778,629</u> | <u>\$ 1,393,764</u> | <u>\$ 1,442,882</u> | <u>\$ 1,531,343</u> |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Advertising | \$ 387,203 | \$ 918,000 | \$ 1,000,000 | \$ 1,000,000 |
| TOTAL APPROPRIATIONS | <u>\$ 387,203</u> | <u>\$ 918,000</u> | <u>\$ 1,000,000</u> | <u>\$ 1,000,000</u> |
| ENDING FUND BALANCE | <u>\$ 391,426</u> | <u>\$ 475,764</u> | <u>\$ 442,882</u> | <u>\$ 531,343</u> |

CITY SPECIAL EVENTS FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| BEGINNING FUND BALANCE | \$ - | \$ 17,276 | \$ 20,229 | \$ 67,502 |
| Revenues | | | | |
| McAllen Marathon | <u>\$ 141,086</u> | <u>\$ 130,000</u> | <u>\$ 216,999</u> | <u>\$ 215,000</u> |
| Total Revenues | <u>141,086</u> | <u>130,000</u> | <u>216,999</u> | <u>215,000</u> |
| TOTAL RESOURCES | <u>\$ 141,086</u> | <u>\$ 147,276</u> | <u>\$ 237,228</u> | <u>\$ 282,502</u> |
| APPROPRIATIONS | | | | |
| McAllen Marathon | <u>\$ 120,857</u> | <u>\$ 130,000</u> | <u>\$ 169,726</u> | <u>\$ 185,000</u> |
| TOTAL APPROPRIATIONS | <u>\$ 120,857</u> | <u>\$ 130,000</u> | <u>\$ 169,726</u> | <u>\$ 185,000</u> |
| ENDING FUND BALANCE | <u>\$ 20,229</u> | <u>\$ 17,276</u> | <u>\$ 67,502</u> | <u>\$ 97,502</u> |

DEVELOPMENT CORPORATION OF MCALLEN, INC. FUND
Fund Balance Summary

| | <u>Actual</u> <u>22-23</u> | <u>Adj. Budget</u> <u>23-24</u> | <u>Estimated</u> <u>23-24</u> | <u>Budget</u> <u>24-25</u> |
|---|-------------------------------|------------------------------------|----------------------------------|-------------------------------|
| BEGINNING FUND BALANCE | \$ 23,617,133 | \$ 23,234,380 | \$ 23,234,380 | \$ 25,609,115 |
| Revenues: | | | | |
| 1/2 Cent Sales Tax Collections | \$ 21,920,390 | \$ 22,590,294 | \$ 22,590,294 | \$ 23,042,100 |
| Insight | 1,478,112 | 1,390,347 | 1,390,347 | 1,418,154 |
| Christmas in the Park | 15,190 | - | 11,142 | - |
| Federal Grants / EDA (Business Industrial Park) | 161,587 | 1,500,000 | 1,500,000 | - |
| Developer Contribution (Business Industrial Park) | - | 2,030,000 | 2,030,000 | - |
| Hackberry Building Lease Reimbursement | 4,500 | - | - | - |
| Quince Avenue at N. 27th St Drainage (75% FEMA, 25% City) | 582,727 | 63,014 | 683,905 | - |
| Investment Earnings | 984,094 | - | 1,243,637 | 848,625 |
| Miscellaneous / Recovery Prior Year Exp | (100) | - | 29,292 | - |
| Total Revenues | <u>\$ 25,146,499</u> | <u>\$ 27,573,655</u> | <u>\$ 29,478,617</u> | <u>\$ 25,308,879</u> |
| Other Financing Sources: | | | | |
| SBITA Issuance | \$ 116,433 | \$ - | \$ - | \$ - |
| TOTAL RESOURCES | <u>\$ 48,880,065</u> | <u>\$ 50,808,035</u> | <u>\$ 52,712,997</u> | <u>\$ 50,917,994</u> |
| APPROPRIATIONS | | | | |
| Agencies | \$ 3,356,450 | \$ 3,682,264 | \$ 3,682,264 | \$ 4,354,764 |
| Business District Improvements | 7,483,686 | 12,564,730 | 9,142,952 | 12,276,847 |
| Street and Drainage Improvements | 4,383,486 | 8,385,048 | 4,549,033 | 3,298,154 |
| Recreation / Community Centers Impv & Entertainment | 1,255,035 | 827,911 | 461,599 | 988,201 |
| Other | 3,084,573 | 12,593,022 | 6,550,302 | 8,513,408 |
| Total Expenditures (Detail Schedule Attached) | <u>\$ 19,563,230</u> | <u>\$ 38,052,975</u> | <u>\$ 24,386,150</u> | <u>\$ 29,431,374</u> |
| Other Financing Sources (Uses): | | | | |
| Transfer Out: | | | | |
| General Fund | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 |
| Sales Tax Debt Fund | 205,670 | 300,000 | 300,000 | 300,000 |
| Metro McAllen Fund | 1,495,683 | 1,531,683 | 1,531,683 | 1,850,207 |
| Transit System Fund | 131,362 | 218,491 | 178,457 | 218,491 |
| Quinta Mazatlan - CUE Fund | - | - | - | 1,500,000 |
| Local Govt. Co. Debt Service Fund | 600,584 | 909,175 | 458,592 | 460,000 |
| McAllen Marketing Fund | 49,000 | 49,000 | 49,000 | 100,000 |
| Drainage Fee Fund (McAllen Lateral Channel Improvements) | - | - | - | 370,000 |
| Infrastructure and Improvement Fund | 3,273,600 | - | - | - |
| Risk Management Fund | 66,556 | - | - | - |
| Debt Service - SBITA | 60,000 | - | - | - |
| Total Other Sources | <u>6,082,455</u> | <u>3,208,349</u> | <u>2,717,732</u> | <u>4,998,698</u> |
| TOTAL APPROPRIATIONS | <u>\$ 25,645,684</u> | <u>\$ 41,261,324</u> | <u>\$ 27,103,882</u> | <u>\$ 34,430,072</u> |
| Revenues over/(under) Expenditures | <u>(382,752)</u> | <u>(13,687,669)</u> | <u>2,374,735</u> | <u>(9,121,193)</u> |
| Other items affecting Working Capital | <u>-</u> | <u>1,677,370</u> | <u>-</u> | <u>-</u> |
| UNRESERVED ENDING FUND BALANCE | <u>\$ 23,234,380</u> | <u>\$ 7,869,341</u> | <u>\$ 25,609,115</u> | <u>\$ 16,487,922</u> |

DEVELOPMENT CORPORATION OF MCALLEN, INC.
Detail Schedule

| | <u>Actual</u> <u>22-23</u> | <u>Adj. Budget</u> <u>23-24</u> | <u>Estimated</u> <u>23-24</u> | <u>Budget</u> <u>24-25</u> |
|--|-------------------------------|------------------------------------|----------------------------------|-------------------------------|
| EXPENDITURES | | | | |
| <i>Agencies</i> | | | | |
| After-School Learning Centers (MISD) (Boys & Girls Club) | \$ 330,000 | \$ 389,639 | \$ 389,639 | \$ 389,639 |
| Affordable Homes | 133,953 | 147,625 | 147,625 | 147,625 |
| Christian's Manor | - | - | - | 170,000 |
| Comfort House | 115,000 | 115,000 | 115,000 | 115,000 |
| Health Clinic Facility - El Milagro | 280,000 | 280,000 | 280,000 | 280,000 |
| LiftFund | 189,816 | 200,000 | 200,000 | 200,000 |
| McAllen Economic Development Corporation | 1,010,000 | 1,100,000 | 1,100,000 | 1,100,000 |
| STC - Center for Advanced Training & Apprentice | 301,663 | 450,000 | 450,000 | 450,000 |
| STC - Nursing and Allied Health | 496,018 | 500,000 | 500,000 | 500,000 |
| STC - Performing Arts Center | - | - | - | 402,500 |
| VIDA | 500,000 | 500,000 | 500,000 | 600,000 |
| <i>Total Agencies</i> | <u>\$ 3,356,450</u> | <u>\$ 3,682,264</u> | <u>\$ 3,682,264</u> | <u>\$ 4,354,764</u> |
| <i>Business District Improvements</i> | | | | |
| Business Development & Recruitment | \$ 215,133 | \$ 251,000 | \$ 251,000 | \$ 251,000 |
| Downtown Refresh | 150,672 | 250,000 | 250,000 | 250,000 |
| Involuntary Demolitions | 86,509 | 150,000 | 100,000 | 150,000 |
| Lease Agreement - Hackberry | 9,000 | 36,000 | - | - |
| Matching Grant program - Neighborhood | 5,000 | 25,000 | 5,000 | 25,000 |
| Matching Commercial Grant program | - | 25,000 | 3,000 | 25,000 |
| Priority Corridor Revitalization | 208,009 | 200,000 | 200,000 | 300,000 |
| Project Imagine Tomorrow | 101,281 | 400,000 | 400,000 | 400,000 |
| Potential Investments | - | - | - | 750,000 |
| Retail - Buxton | - | 60,000 | 60,000 | 60,000 |
| Tres Lagos - Developers Reimbursement | - | 115,476 | 58,261 | 60,000 |
| UTRGV Medical School | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| 380 Agreements for Business and Industrial Incentives | 5,708,082 | 10,052,254 | 6,815,691 | 9,005,847 |
| <i>Total Business District Improvements</i> | <u>\$ 7,483,686</u> | <u>\$ 12,564,730</u> | <u>\$ 9,142,952</u> | <u>\$ 12,276,847</u> |
| <i>Street and Drainage Improvements</i> | | | | |
| Auburn/Trenton Intersection Improvement | \$ 363,912 | \$ - | \$ - | \$ - |
| Bentsen Road Widening - Buddy Owens to 5 mile. | 161,935 | 1,205,310 | 45,000 | 1,350,000 |
| Bentsen Road Widening - Buddy Owens to 5 mile. (ROW) | - | - | - | 900,000 |
| Daffodil - Taylor Rd to Ware Rd. | 2,174,209 | 6,066,001 | 3,448,902 | - |
| Dove: 41st Street to Bentsen | - | 779,718 | 799,718 | - |
| Quince Ave. at North 27th Street Drainage Improvements | 1,683,430 | 84,019 | 5,413 | - |
| Shary Road from SH 107 to 9 Mile | - | - | - | 798,154 |
| Street Repaving | - | 250,000 | 250,000 | 250,000 |
| <i>Total Street and Drainage Improvements</i> | <u>\$ 4,383,486</u> | <u>\$ 8,385,048</u> | <u>\$ 4,549,033</u> | <u>\$ 3,298,154</u> |

DEVELOPMENT CORPORATION OF MCALLEN, INC.
Detail Schedule

| | | | | |
|--|----------------------|----------------------|----------------------|----------------------|
| <i>Recreation / Community Centers Improvements</i> | | | | |
| Christmas in the Park | \$ 24,756 | \$ 25,000 | \$ 23,546 | \$ 40,000 |
| Christmas in the Park - Entertainment | 31,265 | 15,000 | 15,850 | - |
| Golf Course - Erosion Control Wall | 303,667 | 239,333 | 91,132 | 648,201 |
| Golf Course - Expansion of Champion Lakes Parking Lot | 181,216 | 125,000 | 125,000 | - |
| Golf Course - LED Lights at CLGC Driving Range | 33,815 | - | - | - |
| Golf Course - Upgrades to West Side Golf Cart Bridge | 130,222 | 44,778 | 1,299 | - |
| Library - Main (A/V Equipment) | 229,379 | - | - | - |
| Library - Palm View (Furniture Replacement) | 103,620 | - | - | - |
| Library - Lark (Furniture Replacement) | 103,620 | - | - | - |
| Morris Park Improvement Phase II | 81,445 | - | 177 | - |
| Municipal Pool - Filter & Pump Replacement | 32,030 | - | - | - |
| MXLAN Event | - | 150,000 | 150,000 | 300,000 |
| Quinta Mazatlan - Repairs | - | 228,800 | 54,595 | - |
| <i>Total Recreation / Community Centers Improvements</i> | <u>\$ 1,255,035</u> | <u>\$ 827,911</u> | <u>\$ 461,599</u> | <u>\$ 988,201</u> |
| <i>Other</i> | | | | |
| Administrative Fee | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 |
| Advertising | 307,276 | 3,500,000 | 626,389 | 1,875,000 |
| Anzalduas Cargo Design | 659,011 | 1,550,704 | 450,000 | 2,249,081 |
| Boeye Phase 0 Project | 405,431 | 190,944 | 286,256 | - |
| Chamber of Economic Development Strategy | - | 141,500 | - | 141,500 |
| Children's Bereavement Center | 44,000 | - | - | - |
| City Hall Expansion - Design | 30,000 | 2,050,000 | 80,000 | 3,338,000 |
| Industrial Park | 257,135 | 4,126,214 | 4,126,214 | - |
| McAllen Heritage Center | 13,535 | 60,827 | - | 60,827 |
| McAllen Heritage Center - Expansion Design | 25,000 | 75,000 | 75,000 | - |
| Miscellaneous | 3,030 | 7,000 | 7,000 | 7,000 |
| Professional Services | 312,785 | 358,200 | 358,200 | 300,000 |
| Press Box | 201,199 | - | - | - |
| SBITA | 116,433 | - | - | - |
| Storage - All Other Departments | 41,739 | 32,633 | 41,243 | 42,000 |
| War Memorial | 168,000 | - | - | - |
| <i>Total Other</i> | <u>\$ 3,084,573</u> | <u>\$ 12,593,022</u> | <u>\$ 6,550,302</u> | <u>\$ 8,513,408</u> |
| Total Expenditures | <u>\$ 19,563,230</u> | <u>\$ 38,052,975</u> | <u>\$ 24,386,150</u> | <u>\$ 29,431,374</u> |

CHRISTMAS PARADE FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| BEGINNING FUND BALANCE | \$ 436,663 | \$ 759,005 | \$ 867,401 | \$ 1,234,222 |
| Revenues: | | | | |
| Interest | \$ 37,507 | \$ - | \$ 71,818 | \$ 25,948 |
| Sponsorships | 1,215,242 | 965,000 | 1,193,403 | 1,135,000 |
| Other Revenue | <u>303,589</u> | <u>95,000</u> | <u>166,993</u> | <u>95,000</u> |
| Total Revenues | <u>1,556,338</u> | <u>1,060,000</u> | <u>1,432,214</u> | <u>1,255,948</u> |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| Hotel Occupancy Fund | <u>100,000</u> | <u>100,000</u> | <u>100,000</u> | <u>-</u> |
| Total Revenues and Other Sources | <u>1,656,338</u> | <u>1,160,000</u> | <u>1,532,214</u> | <u>1,255,948</u> |
| TOTAL RESOURCES | <u>\$ 2,093,001</u> | <u>\$ 1,919,005</u> | <u>\$ 2,399,614</u> | <u>\$ 2,490,170</u> |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| City Annual Parade | \$ 1,059,393 | \$ 954,200 | \$ 957,592 | \$ 1,187,200 |
| Preparing for Future Annual Parade | 50,035 | 45,800 | 45,800 | 50,000 |
| Capital Outlay - Vehicle | - | 65,000 | - | 65,000 |
| Capital outlay - Equipment | <u>104,172</u> | <u>50,000</u> | <u>50,000</u> | <u>50,000</u> |
| Total Operations | <u>1,213,600</u> | <u>1,115,000</u> | <u>1,053,392</u> | <u>1,352,200</u> |
| Other Financing Sources (Uses): | | | | |
| Transfer Out: | | | | |
| Hotel Occupancy Tax Fund | - | 100,000 | 100,000 | - |
| Marketing Fund | <u>12,000</u> | <u>12,000</u> | <u>12,000</u> | <u>12,000</u> |
| TOTAL APPROPRIATIONS | <u>\$ 1,225,600</u> | <u>\$ 1,227,000</u> | <u>\$ 1,165,392</u> | <u>\$ 1,364,200</u> |
| ENDING FUND BALANCE | <u>\$ 867,401</u> | <u>\$ 692,005</u> | <u>\$ 1,234,222</u> | <u>\$ 1,125,970</u> |

EB - 5 FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| BEGINNING FUND BALANCE | \$ 51,379 | \$ 53,402 | \$ 49,952 | \$ - |
| Revenues | | | | |
| Interest Income | \$ 2,854 | \$ 1,602 | \$ 2,558 | \$ - |
| Total Revenues | <u>2,854</u> | <u>1,602</u> | <u>2,558</u> | <u>-</u> |
| TOTAL RESOURCES | <u>\$ 54,234</u> | <u>\$ 55,004</u> | <u>\$ 52,510</u> | <u>\$ -</u> |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Administration | <u>4,282</u> | <u>-</u> | <u>52,510</u> | <u>-</u> |
| TOTAL APPROPRIATIONS | <u>\$ 4,282</u> | <u>\$ -</u> | <u>\$ 52,510</u> | <u>\$ -</u> |
| ENDING FUND BALANCE | <u>\$ 49,952</u> | <u>\$ 55,004</u> | <u>\$ -</u> | <u>\$ -</u> |

PARKLANDS ZONE #1 FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| BEGINNING FUND BALANCE | \$ 1,137,746 | \$ 941,244 | \$ 941,244 | \$ 969,653 |
| Revenue: | | | | |
| Park Land Zone #1 | \$ 42,000 | \$ - | \$ 44,800 | \$ - |
| Interest Income | <u>47,130</u> | <u>-</u> | <u>49,109</u> | <u>22,316</u> |
| Total Sources and Transfers | <u>89,130</u> | <u>-</u> | <u>93,909</u> | <u>22,316</u> |
| TOTAL RESOURCES | <u>\$ 1,226,876</u> | <u>\$ 941,244</u> | <u>\$ 1,035,153</u> | <u>\$ 991,969</u> |
| APPROPRIATIONS | | | | |
| Land Acquisition & Improvements: | | | | |
| Cascade Park | \$ 69,054 | \$ 66,100 | \$ 65,500 | \$ - |
| Los Encinos Replaster | - | - | - | 170,000 |
| Los Encinos Turf Field | - | 395,000 | - | 395,000 |
| Springfest Park | <u>216,578</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| TOTAL APPROPRIATIONS | <u>\$ 285,632</u> | <u>\$ 461,100</u> | <u>\$ 65,500</u> | <u>\$ 565,000</u> |
| ENDING FUND BALANCE | <u>\$ 941,244</u> | <u>\$ 480,144</u> | <u>\$ 969,653</u> | <u>\$ 426,969</u> |

PARKLANDS ZONE #2 FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| BEGINNING FUND BALANCE | \$ 723,158 | \$ 357,460 | \$ 357,460 | \$ 218,436 |
| Revenue: | | | | |
| Park Land Zone #2 | \$ 158,550 | \$ - | \$ 8,050 | \$ - |
| Interest Income | <u>26,606</u> | <u>-</u> | <u>14,443</u> | <u>12,455</u> |
| Total Revenue | <u>185,156</u> | <u>-</u> | <u>22,493</u> | <u>12,455</u> |
| Operating Transfer In | | | | |
| Infrastructure & Improvement | <u>\$ 617,114</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> |
| TOTAL RESOURCES | <u>\$ 1,525,428</u> | <u>\$ 357,460</u> | <u>\$ 379,953</u> | <u>\$ 230,891</u> |
| APPROPRIATIONS | | | | |
| Land Acquisition & Improvements: | | | | |
| Bill Schupp Park | \$ 15,649 | \$ 161,517 | \$ 161,517 | \$ - |
| Fireman's Park - Playground Surfacing Overlay | - | - | - | 40,000 |
| Land Acquisition on Ware Road | <u>1,152,319</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| TOTAL APPROPRIATIONS | <u>\$ 1,167,968</u> | <u>\$ 161,517</u> | <u>\$ 161,517</u> | <u>\$ 40,000</u> |
| ENDING FUND BALANCE | <u>\$ 357,460</u> | <u>\$ 195,943</u> | <u>\$ 218,436</u> | <u>\$ 190,891</u> |

PARKLANDS ZONE #3 FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| BEGINNING FUND BALANCE | \$ 814,934 | \$ 1,083,540 | \$ 1,083,540 | \$ 1,197,895 |
| Revenue: | | | | |
| Park Land Zone #3 | \$ 287,000 | \$ - | \$ 53,900 | \$ - |
| Interest Income | <u>45,494</u> | <u>-</u> | <u>60,455</u> | <u>25,948</u> |
| Total Revenue | <u>332,494</u> | <u>-</u> | <u>114,355</u> | <u>25,948</u> |
| TOTAL RESOURCES | <u>\$ 1,147,428</u> | <u>\$ 1,083,540</u> | <u>\$ 1,197,895</u> | <u>\$ 1,223,843</u> |
| APPROPRIATIONS | | | | |
| Land Acquisition & Improvements: | | | | |
| La Floresta Park | \$ 63,888 | \$ - | \$ - | \$ - |
| Crossings Park - Playground Surfacing Overlay | <u>-</u> | <u>-</u> | <u>-</u> | <u>60,000</u> |
| TOTAL APPROPRIATIONS | <u>\$ 63,888</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 60,000</u> |
| ENDING FUND BALANCE | <u>\$ 1,083,540</u> | <u>\$ 1,083,540</u> | <u>\$ 1,197,895</u> | <u>\$ 1,163,843</u> |

PUBLIC, EDUCATIONAL, AND GOVERNMENTAL (PEG) FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| BEGINNING FUND BALANCE | \$ 1,132,084 | \$ 1,352,910 | \$ 1,378,589 | \$ 1,448,371 |
| Revenues | | | | |
| Franchise Fees | \$ 203,533 | \$ 222,816 | \$ 222,816 | \$ 222,816 |
| Interest Income | <u>58,223</u> | <u>40,587</u> | <u>75,454</u> | <u>67,466</u> |
| Total Revenues | <u>261,756</u> | <u>263,403</u> | <u>298,270</u> | <u>290,282</u> |
| TOTAL RESOURCES | <u>\$ 1,393,840</u> | <u>\$ 1,616,313</u> | <u>\$ 1,676,859</u> | <u>\$ 1,738,653</u> |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Capital Outlay - Equipment | \$ 15,251 | \$ 100,000 | \$ 100,000 | \$ 31,230 |
| Vehicle | - | 75,000 | 75,000 | - |
| Computer Equipment | - | 53,488 | 53,488 | - |
| City Hall Commission Room Dais Upgrade | <u>-</u> | <u>-</u> | <u>-</u> | <u>180,000</u> |
| TOTAL APPROPRIATIONS | <u>\$ 15,251</u> | <u>\$ 228,488</u> | <u>\$ 228,488</u> | <u>\$ 211,230</u> |
| ENDING FUND BALANCE | <u>\$ 1,378,589</u> | <u>\$ 1,387,825</u> | <u>\$ 1,448,371</u> | <u>\$ 1,527,423</u> |

FRIENDS OF QUINTA FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| BEGINNING FUND BALANCE | \$ 400,928 | \$ 798,540 | \$ 512,818 | \$ 603,190 |
| Revenues | | | | |
| Private Donations: | | | | |
| Master Plan | \$ 169,000 | \$ 371,500 | \$ 504,000 | \$ 250,000 |
| Special Events | 195,000 | 221,025 | 233,500 | 170,000 |
| Other | 13,171 | 30,000 | 19,566 | 30,000 |
| Interest Income | <u>16,860</u> | <u>-</u> | <u>23,767</u> | <u>-</u> |
| Total Revenues | <u>394,031</u> | <u>622,525</u> | <u>780,833</u> | <u>450,000</u> |
| TOTAL RESOURCES | <u>\$ 794,959</u> | <u>\$ 1,421,065</u> | <u>\$ 1,293,651</u> | <u>\$ 1,053,190</u> |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Supplies | \$ 4,335 | \$ - | \$ - | \$ - |
| Bronze Sculpture - Quinta Mazatlan | - | 51,025 | 51,025 | - |
| Other Services & Charges | <u>108,804</u> | <u>140,752</u> | <u>135,436</u> | <u>140,752</u> |
| Total Operations | <u>113,139</u> | <u>191,777</u> | <u>186,461</u> | <u>140,752</u> |
| Other Financing Sources (Uses): | | | | |
| Transfer Out: | | | | |
| Quinta Mazatlan - CUE Fund | <u>169,000</u> | <u>1,229,288</u> | <u>504,000</u> | <u>250,000</u> |
| TOTAL APPROPRIATIONS | <u>\$ 282,139</u> | <u>\$ 1,421,065</u> | <u>\$ 690,461</u> | <u>\$ 390,752</u> |
| ENDING FUND BALANCE | <u>\$ 512,818</u> | <u>\$ -</u> | <u>\$ 603,190</u> | <u>\$ 662,438</u> |

COMMUNITY DEVELOPMENT BLOCK GRANT FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| BEGINNING FUND BALANCE | \$ - | \$ - | \$ - | \$ - |
| Intergovernmental | \$ 3,661,894 | \$ 2,528,541 | \$ 2,528,541 | \$ 2,272,764 |
| Total Sources | <u>3,661,894</u> | <u>2,528,541</u> | <u>2,528,541</u> | <u>2,272,764</u> |
| TOTAL RESOURCES | <u>\$ 3,661,894</u> | <u>\$ 2,528,541</u> | <u>\$ 2,528,541</u> | <u>\$ 2,272,764</u> |
| APPROPRIATIONS | | | | |
| General Government | \$ 376,321 | 423,288 | 423,288 | 384,067 |
| Public Safety | 68,637 | - | - | 80,000 |
| Highways and Streets | 2,131,017 | 613,293 | 613,293 | 209,765 |
| Health and Welfare | 649,957 | 1,223,960 | 1,223,960 | 832,870 |
| Culture and Recreation | <u>435,962</u> | <u>268,000</u> | <u>268,000</u> | <u>766,062</u> |
| TOTAL APPROPRIATIONS | <u>\$ 3,661,894</u> | <u>\$ 2,528,541</u> | <u>\$ 2,528,541</u> | <u>\$ 2,272,764</u> |
| ENDING FUND BALANCE | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> |

**COMMUNITY DEVELOPMENT BLOCK GRANT FUND
2025 GRANT**

| Project Type | Agency/Department | Project Description | Budget FY 24-25 |
|---------------------|--|--|----------------------------|
| Construction | McAllen Public Utilities | Jasmine Ave Wastewater Line | \$ 209,765 |
| Construction | McAllen Parks and Recreation | Navarro Playground | 80,000 |
| Construction | McAllen Parks and Recreation | Escandon Field Lighting Improvement | 260,000 |
| Construction | McAllen Parks and Recreation | Suarez Park Improvements | 135,000 |
| Construction | McAllen Parks and Recreation | Balboa Toddler Playground Improvements | 20,000 |
| Construction | McAllen Parks and Recreation | Retama Elementary All Inclusive Playground | 252,062 |
| Construction | McAllen Fire Department | Fire Equipment | 80,000 |
| Construction | Women Together Inc., | Emergency Shelter Operations | 33,075 |
| ESG Program | The Salvation Army | The Salvation Army | 14,000 |
| ESG Program | Catholic Charities of the RGV | HMIS | 2,000 |
| ESG Program | Women Together Inc., | HMIS | 19,000 |
| ESG Program | COM - General Administration | ESG Program Administration | 11,519 |
| HOME Program | Affordable Homes of South Texas | New HOME Construction | 461,564 |
| HOME Program | COM - General Administration | HOME Program Administration | 51,284 |
| Social Service | COM- General CDBG Administration | GDBG Program Administration | 321,264 |
| Social Service | Women Together Foundation | Nueva Vida Transitional Housing | 7,282 |
| Social Service | CAMP University | CAMP Salaries | 14,000 |
| Social Service | McAllen Food Pantry, Inc. | McAllen Food Pantry | 38,000 |
| Social Service | Comfort House Services, Inc. | Caregiver Services | 49,000 |
| Social Service | Access Esperanza Clinics, Inc. | Access to Care | 29,000 |
| Social Service | Easter Seals Rio Grande Valley | Rehabilitation Services | 9,000 |
| Social Service | Children's Advocacy Center | Hope, Healing, Justice | 19,000 |
| Social Service | First United Methodist Church | In His Steps Shoe Bank of McAllen | 3,000 |
| Social Service | CASA of Hidalgo and Willacy Counties | CASA of Hidalgo County | 3,948 |
| Social Service | LRGVDC | Area Agency on Aging | 19,000 |
| Social Service | Hope Family Health Center Medical Services | Community Hope Projects, Inc. | 24,000 |
| Social Service | Boys and Girls Club of McAllen | BGCM Scholarship Program | 19,000 |
| Social Service | Catholic Charities of the RGV | Homeless Prevention | 54,926 |
| Social Service | The Salvation Army | Shelter Operations | 33,075 |

Total Community Development Fund \$ 2,272,764

AMERICAN RESCUE PLAN FUND
Fund Balance Summary

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|---------------------------------|---------------------|----------------------|--------------------|-----------------|
| BEGINNING FUND BALANCE | \$ - | \$ - | \$ - | \$ - |
| Revenues | | | | |
| COVID-19 Recovery Funds | \$ 2,616,673 | \$ - | \$ - | \$ - |
| Interest Income | 71,489 | - | 207 | - |
| Total Revenues | 2,688,162 | - | 207 | - |
| TOTAL RESOURCES | \$ 2,688,162 | \$ - | \$ 207 | \$ - |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Small Business Grants | \$ 214,143 | \$ - | \$ - | \$ - |
| Agencies | 1,570,000 | - | - | - |
| Other Financing Sources (Uses): | | | | |
| Transfers Out: | | | | |
| General Fund | 904,019 | - | 207 | - |
| TOTAL APPROPRIATIONS | \$ 2,688,162 | \$ - | \$ 207 | \$ - |
| ENDING FUND BALANCE | \$ - | \$ - | \$ - | \$ - |

POLICE DEPARTMENT SEIZED FUND
Fund Balance Summary

| | <u>Actual</u> <u>22-23</u> | <u>Adj. Budget</u> <u>23-24</u> | <u>Estimated</u> <u>23-24</u> | <u>Budget</u> <u>24-25</u> |
|------------------------------------|-------------------------------|------------------------------------|----------------------------------|-------------------------------|
| BEGINNING FUND BALANCE | \$ 1,600,307 | \$ 1,395,093 | \$ 1,731,351 | \$ 1,984,573 |
| Revenues | | | | |
| Program Income - Federal | \$ 709,296 | \$ - | \$ 271,864 | \$ - |
| Program Income - State | 92,495 | - | 41,229 | - |
| Interest | 62,556 | - | 92,584 | - |
| Total Revenues | <u>864,347</u> | <u>-</u> | <u>405,677</u> | <u>-</u> |
| TOTAL RESOURCES | <u>\$ 2,464,654</u> | <u>\$ 1,395,093</u> | <u>\$ 2,137,028</u> | <u>\$ 1,984,573</u> |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Administration | \$ 71,255 | \$ - | \$ 8,169 | \$ - |
| Capital Outlay: | | | | |
| Equipment | 662,048 | - | 144,286 | - |
| Evidence Storage Facility - Design | <u>-</u> | <u>-</u> | <u>-</u> | <u>50,000</u> |
| TOTAL APPROPRIATIONS | <u>\$ 733,303</u> | <u>\$ -</u> | <u>\$ 152,455</u> | <u>\$ 50,000</u> |
| ENDING FUND BALANCE | <u><u>\$ 1,731,351</u></u> | <u><u>\$ 1,395,093</u></u> | <u><u>\$ 1,984,573</u></u> | <u><u>\$ 1,934,573</u></u> |

COPS GRANT FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| BEGINNING FUND BALANCE | \$ - | \$ - | \$ - | \$ - |
| Revenues | | | | |
| Grant Reimbursement | \$ 260,252 | \$ 625,000 | \$ 811,175 | \$ 803,573 |
| Transfer In: | | | | |
| General Fund | <u>134,317</u> | <u>263,922</u> | <u>270,392</u> | <u>366,163</u> |
| Total Revenues | <u>\$ 394,569</u> | <u>888,922</u> | <u>1,081,567</u> | <u>1,169,736</u> |
| TOTAL RESOURCES | <u>\$ 394,569</u> | <u>\$ 888,922</u> | <u>\$ 1,081,567</u> | <u>\$ 1,169,736</u> |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Salaries & Benefits | <u>\$ 394,569</u> | <u>\$ 888,922</u> | <u>\$ 1,081,567</u> | <u>\$ 1,169,736</u> |
| TOTAL APPROPRIATIONS | <u>\$ 394,569</u> | <u>\$ 888,922</u> | <u>\$ 1,081,567</u> | <u>\$ 1,169,736</u> |
| ENDING FUND BALANCE | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> |

DOWNTOWN SERVICES PARKING FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| BEGINNING FUND BALANCE | \$ 96,617 | \$ 95,075 | \$ 54,726 | \$ 82,420 |
| Revenues: | | | | |
| Parking Meter Fees | \$ 563,194 | \$ 650,000 | \$ 587,461 | \$ 650,000 |
| Parking Fines | 131,864 | 140,000 | 137,287 | 140,000 |
| Transportation | 11,384 | 15,000 | 13,526 | 15,000 |
| Special Permit | 18,550 | 15,000 | 20,155 | 15,000 |
| Parking Garage Fee | 241,805 | 310,000 | 248,278 | 310,000 |
| Parking Garage Lease | 42,727 | 39,000 | 47,403 | 39,000 |
| Misc./Decal Parking Reg. Fees | 40,772 | 35,000 | 32,555 | 35,000 |
| Facilities Rental | 10,050 | 11,550 | 12,375 | 11,550 |
| Federal Grants | 3,874 | - | 100,000 | 100,000 |
| Interest Income | <u>4,115</u> | <u>2,852</u> | <u>1,832</u> | <u>2,852</u> |
| Total Revenues | <u>1,068,334</u> | <u>1,218,402</u> | <u>1,200,872</u> | <u>1,318,402</u> |
| Total Sources and Transfers | <u>1,068,334</u> | <u>1,218,402</u> | <u>1,200,872</u> | <u>1,318,402</u> |
| TOTAL RESOURCES | <u>\$ 1,164,951</u> | <u>\$ 1,313,477</u> | <u>\$ 1,255,598</u> | <u>\$ 1,400,822</u> |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Downtown Services | \$ 1,085,826 | \$ 1,247,736 | \$ 1,098,750 | \$ 1,294,733 |
| Liability Insurance | 8,391 | 12,580 | 12,580 | 12,580 |
| Capital Outlay | <u>-</u> | <u>48,286</u> | <u>46,396</u> | <u>-</u> |
| Total Operations | <u>\$ 1,094,217</u> | <u>\$ 1,308,602</u> | <u>\$ 1,157,726</u> | <u>\$ 1,307,313</u> |
| Other Financing Sources (Uses): | | | | |
| Transfer Out: | | | | |
| Health Insurance Fund | 11,134 | 10,576 | 10,576 | - |
| Debt Service Motorola Lease Payment | <u>4,875</u> | <u>4,875</u> | <u>4,875</u> | <u>4,875</u> |
| TOTAL APPROPRIATIONS | <u>\$ 1,110,226</u> | <u>\$ 1,324,053</u> | <u>\$ 1,173,177</u> | <u>\$ 1,312,188</u> |
| Revenues over/(under) Expenditures | <u>(41,891)</u> | <u>(105,651)</u> | <u>27,695</u> | <u>6,214</u> |
| ENDING FUND BALANCE | <u>\$ 54,726</u> | <u>\$ (10,576)</u> | <u>\$ 82,420</u> | <u>\$ 88,634</u> |



**Downtown Services Parking Fund
Downtown**

www.mcallen.net/departments/downtown

Mission Statement:

"The Downtown Services Department is committed to providing continuous, easy access to public parking in the downtown area, promoting public safety through the enforcement of city parking and vehicle for hire codes, and enhancing downtown aesthetics by implementing a maintenance program for downtown parking lots."

DEPARTMENT SUMMARY

Expenditure Detail:

Personnel Services

| | Actual FY 22-23 | Adj. Budget FY 23-24 | Estimated FY 23-24 | Budget FY 24-25 |
|----------------------------|----------------------------|---------------------------------|-------------------------------|----------------------------|
| Salaries and Wages | \$ 571,503 | \$ 671,070 | \$ 562,719 | \$ 673,162 |
| Employee Benefits | 150,540 | 204,942 | 180,684 | 217,071 |
| Supplies | 54,380 | 47,368 | 54,761 | 47,368 |
| Other Services and Charges | 277,049 | 279,317 | 285,058 | 279,317 |
| Maintenance | 28,503 | 39,484 | 15,529 | 39,484 |
| Disaster Expenses | 3,849 | - | - | - |

| | | | | |
|--|---------------------|---------------------|---------------------|---------------------|
| Operations Subtotal | 1,085,826 | 1,242,181 | 1,098,750 | 1,256,402 |
| Capital Outlay | - | 48,286 | 46,396 | - |
| Operations & Capital Outlay total | \$ 1,085,826 | \$ 1,290,467 | \$ 1,145,146 | \$ 1,256,402 |

Non-Departmental

| | | | | |
|---------------------------|---------------------|---------------------|---------------------|---------------------|
| Liability Insurance | 8,391 | 12,580 | 12,580 | 12,580 |
| Cost of Living Adjustment | - | 5,555 | - | 26,736 |
| Exempt Threshold | - | - | - | 11,595 |
| Total Expenditures | \$ 1,094,217 | \$ 1,308,602 | \$ 1,157,726 | \$ 1,307,313 |

PERSONNEL

| | | | | |
|-----------------------------------|-----------|-----------|-----------|-----------|
| Exempt | - | 1 | 1 | 1 |
| Non-Exempt | 12 | 14 | 14 | 14 |
| Part-Time | 4 | 8 | 8 | 8 |
| Total Positions Authorized | 16 | 23 | 23 | 23 |

RESOURCES

| | | | | |
|---------------------------|--------------|--------------|--------------|--------------|
| Related Revenue Generated | \$ 1,068,334 | \$ 1,218,402 | \$ 1,200,872 | \$ 1,318,402 |
|---------------------------|--------------|--------------|--------------|--------------|

Contact Us:

Mario Delgado
Transit Director
1501 W. Hwy. 83,
Suite 100
McAllen, TX 78501
956-681-3500

MAJOR FY 24-25 GOALS

1. Increase the daily, overnight, and / or flat rate parking in the Downtown McAllen Parking Garage.
2. Get tenants into contract for the remaining tenant spaces in the food court.
3. Create new revenue generators via pop-up vendors, kiosks, vending machines inside the facility.

Downtown

www.mcallen.net/departments/downtown

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Department Staff | 16 | 23 | 23 | 23 |
| Total Citations Issued | 28,410 | 35,000 | 31,000 | 35,000 |
| Department Expenditures | \$ 1,094,217 | \$ 1,308,602 | \$ 1,157,726 | \$ 1,307,313 |
| Number of Past Due Notices Mailed | - | 2,500 | 1,500 | 3,000 |
| Number of Office Operating Hours | 3,231 | 3,231 | 3,231 | 3,231 |
| Number of Meter Attendant Operating Hrs. | 2,772 | 2,772 | 2,772 | 2,772 |
| Outputs: | | | | |
| Department Revenue | \$ 1,068,334 | \$ 1,218,402 | \$ 1,200,872 | \$ 1,318,402 |
| Parking Meters Revenue | \$ 563,194 | \$ 650,000 | \$ 587,461 | \$ 650,000 |
| Parking Citation Revenue | \$ 131,864 | \$ 140,000 | \$ 137,287 | \$ 140,000 |
| Transit (Taxi) Revenue | \$ 11,384 | \$ 15,000 | \$ 13,526 | \$ 15,000 |
| Parking Garage Fee | \$ 241,805 | \$ 310,000 | \$ 248,278 | \$ 310,000 |
| Parking Garage Leases | \$ 42,727 | \$ 39,000 | \$ 47,403 | \$ 39,000 |
| Misc. Decal Parking Fees | \$ 40,772 | \$ 35,000 | \$ 32,555 | \$ 35,000 |
| Effectiveness Measures: | | | | |
| % Change in operating cost per hour | 0% | 29% | -12% | 13% |
| % Change in revenue collected per hour | -2% | 3% | 9% | 0% |
| Efficiency Measures: | | | | |
| Revenue collected per meter attendant per hour | \$ 12 | \$ 11 | \$ 12 | \$ 14 |
| Citation issued per meter attendant per hour | 3 | 3 | 3 | 3 |
| Operating cost per hour | \$ 394.74 | \$ 472.08 | \$ 417.65 | \$ 471.61 |
| Revenue collected per hour | \$ 331 | \$ 340 | \$ 372 | \$ 371 |
| % of Past Due Collections Collected | 0% | 7% | 5% | 9% |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

Description:

The downtown services department manages and operates the City's parking program which consist of the parking garage and over 1,500 surface parking meters. Additionally, the department is responsible for enforcing Chapter 114 and Chapter 138 of the City's Code of Ordinances. The department employs 16 full time employees. Departmental offices are inside the parking garage 221 S. 15th Street.

DRAINAGE FEE FUND
Fund Balance Summary

| | <u>Actual</u> <u>22-23</u> | <u>Adj. Budget</u> <u>23-24</u> | <u>Estimated</u> <u>23-24</u> | <u>Budget</u> <u>24-25</u> |
|--|-------------------------------|------------------------------------|----------------------------------|-------------------------------|
| BEGINNING FUND BALANCE | \$ 4,245,139 | \$ 5,001,811 | \$ 5,001,811 | \$ 4,533,115 |
| Revenues | | | | |
| Drainage Fees: | | | | |
| Residential | \$ 676,937 | \$ 674,000 | \$ 683,706 | \$ 675,000 |
| Commercial | 570,790 | 571,000 | 576,497 | 571,000 |
| Industrial | 32,819 | 33,500 | 33,148 | 32,000 |
| Grant Reimbursement - Harvey & Torres Acres | - | - | - | 1,700,000 |
| Interest Income | 190,323 | - | 306,118 | 105,703 |
| Total Revenues | <u>1,470,869</u> | <u>1,278,500</u> | <u>1,599,469</u> | <u>3,083,703</u> |
| Other Financing Sources: | | | | |
| Transfer In - Traffic/Drainage Bond | \$ - | \$ - | \$ - | \$ 3,160,000 |
| Transfer In - Development Corp Fund | - | - | - | 370,000 |
| TOTAL RESOURCES | <u>\$ 5,716,007</u> | <u>\$ 6,280,311</u> | <u>\$ 6,601,280</u> | <u>\$ 11,146,818</u> |
| APPROPRIATIONS | | | | |
| Capital Projects: | | | | |
| Balboa Acres Stormwater Infra. & Pump Station Imprv. | \$ - | \$ 1,334,340 | \$ 100,000 | \$ 1,234,340 |
| Balboa Ditch Sluice Gate Improvement | - | 433,907 | 2,459 | 597,660 |
| Dove:41st Street to Bentsen | 236,235 | 1,161,819 | 1,161,819 | - |
| Harvey Stormwater Pump Station Upgrades | 5,000 | 705,924 | 25,617 | 680,307 |
| Highland Ave at N. 8th St. Drainage Improvement | - | - | - | - |
| Main (North) Street at Jay Avenue | 17,628 | - | - | - |
| McAllen Lateral Channel Improvements | 89,930 | 1,500,000 | 248,000 | 6,780,766 |
| Northeast McAllen/Edinburg Lateral | 287,127 | 191,246 | 169,205 | 323,809 |
| Quince Avenue at North 8th Street | 66,716 | 140,000 | 136,200 | - |
| Torres Acres | - | 437,711 | - | 1,215,711 |
| Trade Zone Pump Station Improvement | 11,562 | 224,865 | 224,865 | - |
| TOTAL APPROPRIATIONS | <u>\$ 714,197</u> | <u>\$ 6,129,812</u> | <u>\$ 2,068,165</u> | <u>\$ 10,832,593</u> |
| ENDING FUND BALANCE | <u>\$ 5,001,811</u> | <u>\$ 150,499</u> | <u>\$ 4,533,115</u> | <u>\$ 314,225</u> |

TIRZ#1 FUND
Fund Balance Summary

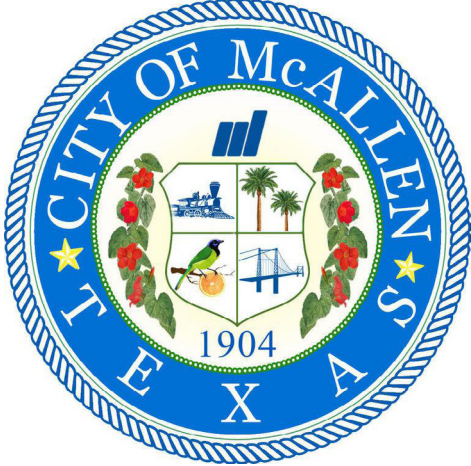
| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| BEGINNING FUND BALANCE | \$ 699 | \$ 776,124 | \$ - | \$ 1,142,095 |
| Revenues | | | | |
| Contributions - Hidalgo County | \$ 937,975 | \$ - | \$ 1,142,304 | \$ 1,176,573 |
| Interest Income | <u>6,326</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Total Revenues | <u>944,301</u> | <u>-</u> | <u>1,142,304</u> | <u>1,176,573</u> |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| General Fund | <u>788,743</u> | <u>934,602</u> | <u>934,627</u> | <u>962,665</u> |
| Total Revenue and Other Sources | <u>\$ 1,733,044</u> | <u>\$ 934,602</u> | <u>\$ 2,076,931</u> | <u>\$ 2,139,238</u> |
| TOTAL RESOURCES | <u>\$ 1,733,743</u> | <u>\$ 1,710,726</u> | <u>\$ 2,076,931</u> | <u>\$ 3,281,333</u> |
| APPROPRIATIONS | | | | |
| Administration Costs | \$ 13,333 | \$ 13,333 | \$ 13,333 | \$ 13,333 |
| Other Financing Sources (Uses): | | | | |
| Transfer Out: | | | | |
| Local Government Corp Debt Service | 374,888 | - | 186,301 | 196,800 |
| TIRZ#1 Debt Service | <u>1,345,522</u> | <u>-</u> | <u>735,202</u> | <u>740,000</u> |
| TOTAL APPROPRIATIONS | <u>\$ 1,733,743</u> | <u>\$ 13,333</u> | <u>\$ 934,836</u> | <u>\$ 950,133</u> |
| ENDING FUND BALANCE | <u>\$ -</u> | <u>\$ 1,697,393</u> | <u>\$ 1,142,095</u> | <u>\$ 2,331,200</u> |

TIRZ#2A FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| BEGINNING FUND BALANCE | \$ 3,820,180 | \$ 4,490,942 | \$ 4,464,798 | \$ 5,583,086 |
| Revenues | | | | |
| Contributions - Hidalgo County | \$ - | \$ - | \$ 797,436 | \$ 813,385 |
| Interest | <u>205,042</u> | <u>-</u> | <u>240,336</u> | <u>51,897</u> |
| Total Revenues | <u>205,042</u> | <u>-</u> | <u>1,037,772</u> | <u>865,282</u> |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| General Fund | <u>755,184</u> | <u>838,370</u> | <u>782,910</u> | <u>798,568</u> |
| Total Revenue and Other Sources | <u>\$ 960,225</u> | <u>\$ 838,370</u> | <u>\$ 1,820,682</u> | <u>\$ 1,663,850</u> |
| TOTAL RESOURCES | <u>\$ 4,780,405</u> | <u>\$ 5,329,313</u> | <u>\$ 6,285,480</u> | <u>\$ 7,246,936</u> |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Administration Costs | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 |
| Augusta Avenue Drainage | 19,926 | 510,000 | 47,174 | - |
| Boeye Redevelopment | 74,877 | 1,102,165 | 253,000 | 700,000 |
| Country Club Terrace Drainage Improvements | 10,435 | 10,040 | 1,065 | 225,000 |
| Dallas Avenue at South 1st Drainage Improvements | 4,880 | 210,000 | 20,000 | 240,000 |
| El Rancho Drainage Improvements | 15,688 | 1,366,000 | 113,892 | 1,450,000 |
| El Rancho Roadway & Drainage | 30,428 | 675,200 | - | 1,221,000 |
| El Rancho Subd Drainage | 11,070 | 220,000 | 202,430 | - |
| Lindberg Avenue Drainage Improvements | 6,050 | 267,000 | 22,700 | 300,000 |
| South McColl & Pine Ridge | 15,055 | 30,000 | 9,345 | - |
| Yuma Avenue Widening from 2nd Street to Jackson Avenue | 122,199 | 933,908 | 27,788 | 948,740 |
| Yuma Ave 2nd St to Jackson Ave (ROW) | <u>-</u> | <u>-</u> | <u>-</u> | <u>500,000</u> |
| TOTAL APPROPRIATIONS | <u>\$ 315,607</u> | <u>\$ 5,329,313</u> | <u>\$ 702,394</u> | <u>\$ 5,589,740</u> |
| ENDING FUND BALANCE | <u>\$ 4,464,798</u> | <u>\$ -</u> | <u>\$ 5,583,086</u> | <u>\$ 1,657,196</u> |

MCALLEN PERFORMING & CULTURAL ARTS FOUNDATION FUND
Fund Balance Summary

| | <u>Actual</u> <u>22-23</u> | <u>Adj. Budget</u> <u>23-24</u> | <u>Estimated</u> <u>23-24</u> | <u>Budget</u> <u>24-25</u> |
|---------------------------------|-------------------------------|------------------------------------|----------------------------------|-------------------------------|
| BEGINNING FUND BALANCE | \$ - | \$ - | \$ 62,479 | \$ 147,979 |
| Revenues: | | | | |
| Private Donations | \$ 62,479 | \$ - | \$ 85,500 | \$ 85,500 |
| Total Revenues | <u>62,479</u> | <u>-</u> | <u>85,500</u> | <u>85,500</u> |
| Total Revenue and Other Sources | \$ <u>62,479</u> | \$ <u>-</u> | \$ <u>147,979</u> | \$ <u>233,479</u> |
| TOTAL RESOURCES | \$ <u>62,479</u> | \$ <u>-</u> | \$ <u>147,979</u> | \$ <u>233,479</u> |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Supplies | \$ - | \$ - | \$ - | \$ 10,000 |
| Accounting & Auditing | - | - | - | 5,000 |
| Advertising & Marketing | - | - | - | 5,000 |
| Professional | - | - | - | 5,000 |
| Rental & Contractual | - | - | - | 25,000 |
| TOTAL APPROPRIATIONS | \$ <u>-</u> | \$ <u>-</u> | \$ <u>-</u> | \$ <u>50,000</u> |
| ENDING FUND BALANCE | \$ <u>62,479</u> | \$ <u>-</u> | \$ <u>147,979</u> | \$ <u>183,479</u> |





DEBT SERVICE FUND

The **DEBT SERVICE FUND** is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

**COMBINED DEBT SERVICE
Summary**

| Series | Bond Description | Maturity Year | Bond Rating | Principal & Interest Due | Bond Purpose |
|---|--|------------------|----------------|--------------------------------|--|
| 2018 | Certificate of Obligation - Series 2018 | 2043 | AA+ | Feb. - Aug. | Parks Facilities/Fire Station #2 |
| 2018 | General Obligations - Series 2018 | 2043 | AA+ | Feb. - Aug. | Drainage / Traffic Improvements |
| 2019 | General Obligations - Series 2019 | 2044 | AA+ | Feb. - Aug. | Drainage / Traffic Improvements |
| 2021 | General Obligations - Series 2021 | 2034 | AA+ | Feb. - Aug. | Partial Refunding for C.O. 2014 (Performing Arts) & G.O. 2014 (Streets/Performing Arts/ Baseball Complex) |
| TOTAL GENERAL OBLIGATION BONDS | | | | | |
| 2016 | Certificate of Obligation - Series 2016 | 2046 | AA+ | Feb. - Aug. | Drainage |
| TOTAL TIRZ #1 BONDS | | | | | |
| 2016 | Sales Tax Revenue Bond | 2036 | AAA | Feb. - Aug. | Parking Garage |
| 2017 | Sales Tax Revenue Bond | 2036 | AAA | Feb. - Aug. | Parking Garage |
| 2018 | Sales Tax Revenue Bond | 2036 | AAA | Feb. - Aug. | Parking Garage |
| 2021 | Sales Tax Revenue Bond | 2036 | AAA | Feb. - Aug. | Partial Refunding of Sales Tax Revenue Bond Series 2016, 2017, 2018 |
| TOTAL SALES TAX REVENUE BONDS | | | | | |
| 2017 | Contract Revenue Bonds - Series 2017 | 2036 | AA | Feb. - Aug. | Texas A&M University Building Project |
| TOTAL LOCAL GOVERNMENT FINANCE CORPORATION BONDS | | | | | |
| 2015 | Water & Wastewater Revenue Refunding Bond | 2030 | AA | Feb. - Aug. | Various Water & Wastewater Projects |
| 2016 | Water & Wastewater Revenue Refunding Bond | 2031 | AA | Feb. - Aug. | Various Water & Wastewater Projects / South Wastewater Plant |
| 2018A | Water & Wastewater Revenue Bond | 2048 | NR | Feb. - Aug. | Various Water & Wastewater Projects |
| 2018B | Water & Wastewater Revenue Bond | 2048 | NR | Feb. - Aug. | Various Water & Wastewater Projects |
| 2018C | Water & Wastewater Revenue Bond | 2048 | NR | Feb. - Aug. | Hidalgo County Irrigation District #1 Water Rights |
| 2021 | Water & Wastewater Revenue Bond | 2042 | NR | Feb. - Aug. | Smart Meter Replacements |
| 2009 | Wastewater Revenue Bond | 2040 | NR | Feb. - Aug. | North Wastewater Plant Upgrade |
| 2013 | Wastewater Revenue Bond | 2043 | NR | Feb. - Aug. | UV Disinfection & Water Reuse |
| 2015A | Wastewater Revenue Bond | 2045 | NR | Feb. - Aug. | South Wastewater Plant |
| 2016 | Wastewater Revenue Bond | 2047 | NR | Feb. - Aug. | Reuse Distribution Pipeline - Tres Lagos / Sports Complex |
| TOTAL WATER & WASTEWATER REVENUE BONDS | | | | | |
| 2019 | Airport PFC Certificate of Obligations | 2031 | AA+ | Feb. - Aug. | Airport Expansion |
| TOTAL AIRPORT REVENUE BONDS | | | | | |
| 2017A | Anzalduas Int'l Crossing Revenue Bond | 2032 | A | Mar. - Sept. | Anzalduas Bridge Construction |
| 2017B | Anzalduas Int'l Crossing Revenue Bond | 2032 | A | Mar. - Sept. | Anzalduas Bridge Construction |
| 2022A | Anzalduas Int'l Crossing Revenue Bond | 2052 | NR | Mar. - Sept. | Anzalduas Cargo Construction |
| 2022B | Anzalduas Int'l Crossing Revenue Bond | 2052 | NR | Mar. - Sept. | Anzalduas Cargo Construction |
| TOTAL ANZALDUAS INT'L CROSSING BONDS | | | | | |
| TOTAL DEBT SERVICE | | | | | |

COMBINED DEBT SERVICE Summary

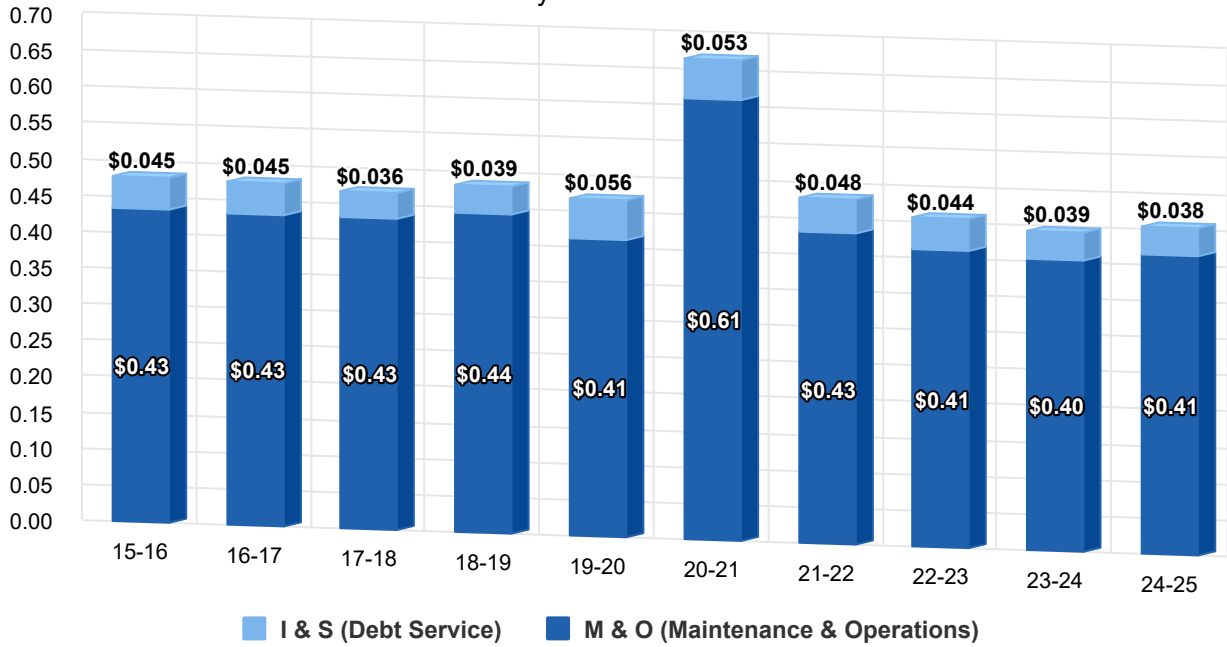
| Outstanding Balance 10/1/2024 | FY 2024-2025 | | | Outstanding Balance 9/30/2025 | Total Principal & Interest to Maturity |
|-------------------------------------|----------------------|---------------------|----------------------|-------------------------------------|--|
| | Principal | Interest + Fees | Total | | |
| \$ 4,985,000 | \$ 180,000 | \$ 176,010 | \$ 356,010 | \$ 4,805,000 | \$ 6,726,066 |
| 3,470,000 | 125,000 | 127,642 | 252,642 | 3,345,000 | 4,774,750 |
| 17,045,000 | 525,000 | 788,580 | 1,313,580 | 16,520,000 | 26,200,600 |
| <u>34,140,000</u> | <u>3,220,000</u> | <u>504,433</u> | <u>3,724,433</u> | <u>30,920,000</u> | <u>37,187,950</u> |
| 59,640,000 | 4,050,000 | 1,596,665 | 5,646,665 | 55,590,000 | 74,889,366 |
| | | | | | |
| <u>22,505,000</u> | <u>695,000</u> | <u>820,555</u> | <u>1,515,555</u> | <u>21,810,000</u> | <u>33,385,891</u> |
| 22,505,000 | 695,000 | 820,555 | 1,515,555 | 21,810,000 | 33,385,891 |
| | | | | | |
| 3,840,000 | 270,000 | 122,718 | 392,718 | 3,570,000 | 4,726,833 |
| 7,730,000 | 530,000 | 292,060 | 822,060 | 7,200,000 | 9,829,089 |
| 3,895,000 | 265,000 | 147,570 | 412,570 | 3,630,000 | 4,951,637 |
| <u>4,085,000</u> | <u>320,000</u> | <u>63,470</u> | <u>383,470</u> | <u>3,765,000</u> | <u>4,566,068</u> |
| 19,550,000 | 1,385,000 | 625,818 | 2,010,818 | 18,165,000 | 24,073,627 |
| | | | | | |
| <u>8,095,000</u> | <u>582,750</u> | <u>324,838</u> | <u>907,588</u> | <u>7,512,250</u> | <u>10,376,913</u> |
| 8,095,000 | 582,750 | 324,838 | 907,588 | 7,512,250 | 10,376,913 |
| | | | | | |
| 3,885,000 | 1,825,000 | 132,175 | 1,957,175 | 2,060,000 | 4,230,925 |
| 12,200,000 | 1,535,000 | 465,275 | 2,000,275 | 10,665,000 | 13,994,275 |
| 6,875,000 | 110,000 | 101,240 | 211,240 | 6,765,000 | 8,298,974 |
| 11,875,000 | 110,000 | 211,515 | 321,515 | 11,765,000 | 14,849,609 |
| | | | | | |
| 6,255,000 | 185,000 | 186,880 | 371,880 | 6,070,000 | 8,958,023 |
| 16,330,000 | 835,000 | 221,507 | 1,056,507 | 15,495,000 | 18,856,804 |
| 21,645,000 | 1,355,000 | 150 | 1,355,150 | 20,290,000 | 21,645,000 |
| 4,600,000 | 210,000 | 75,826 | 285,826 | 4,390,000 | 5,438,555 |
| 30,890,000 | 1,275,000 | 426,139 | 1,701,139 | 29,615,000 | 36,072,712 |
| <u>6,330,000</u> | <u>245,000</u> | <u>73,064</u> | <u>318,064</u> | <u>6,085,000</u> | <u>7,321,884</u> |
| 120,885,000 | 7,685,000 | 1,893,771 | 9,578,771 | 113,200,000 | 139,666,761 |
| | | | | | |
| <u>3,825,000</u> | <u>470,000</u> | <u>179,500</u> | <u>649,500</u> | <u>3,355,000</u> | <u>4,532,875</u> |
| 3,825,000 | 470,000 | 179,500 | 649,500 | 3,355,000 | 4,532,875 |
| | | | | | |
| 11,435,000 | 1,190,000 | 542,000 | 1,732,000 | 10,245,000 | 13,871,625 |
| 5,930,000 | 670,000 | 169,063 | 839,063 | 5,260,000 | 6,714,076 |
| 33,500,000 | 775,000 | 993,375 | 1,768,375 | 32,725,000 | 49,509,800 |
| 29,500,000 | 540,000 | 1,315,350 | 1,855,350 | 28,960,000 | 51,879,625 |
| <u>80,365,000</u> | <u>3,175,000</u> | <u>3,019,788</u> | <u>6,194,788</u> | <u>77,190,000</u> | <u>121,975,126</u> |
| | | | | | |
| \$ 314,837,750 | \$ 18,042,750 | \$ 8,460,935 | \$ 26,503,685 | \$ 296,822,250 | \$ 408,900,559 |

**GENERAL OBLIGATION BOND
DEBT SERVICE FUND
Fund Balance Summary**

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ 4,501,490 | \$ 4,501,490 | \$ 5,345,651 | \$ 5,346,213 |
| Revenue: | | | | |
| Ad Valorem Tax | \$ 5,406,934 | \$ 4,837,273 | \$ 4,837,273 | \$ 4,843,254 |
| Interest Earned | <u>273,232</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Total Revenues | <u>5,680,166</u> | <u>4,837,273</u> | <u>4,837,273</u> | <u>4,843,254</u> |
| Other Financing Sources: | | | | |
| Transfer In - Hotel Venue | <u>233,598</u> | <u>802,166</u> | <u>802,166</u> | <u>803,411</u> |
| Total Revenue and Transfers | <u>5,913,764</u> | <u>5,639,439</u> | <u>5,639,439</u> | <u>5,646,665</u> |
| TOTAL RESOURCES | <u>\$ 10,415,255</u> | <u>\$ 10,140,929</u> | <u>\$ 10,985,092</u> | <u>\$ 10,992,878</u> |
| APPROPRIATIONS | | | | |
| Principal & Interest: | | | | |
| General Obligation - Series 2014 | \$ 2,050,000 | \$ - | \$ - | \$ - |
| Certificate of Obligation - Series 2018 | 352,406 | 354,156 | 354,156 | 355,406 |
| General Obligation - Series 2018 | 248,913 | 253,163 | 253,163 | 252,038 |
| General Obligation - Series 2019 | 1,312,725 | 1,308,475 | 1,308,475 | 1,312,975 |
| General Obligation - Series 2021 | 1,102,896 | 3,721,227 | 3,721,227 | 3,723,828 |
| Fees | <u>2,662</u> | <u>2,418</u> | <u>1,856</u> | <u>2,418</u> |
| TOTAL APPROPRIATIONS | <u>\$ 5,069,603</u> | <u>\$ 5,639,439</u> | <u>\$ 5,638,877</u> | <u>\$ 5,646,665</u> |
| ENDING FUND BALANCE-UNRESERVED | <u>\$ 5,345,651</u> | <u>\$ 4,501,490</u> | <u>\$ 5,346,213</u> | <u>\$ 5,346,213</u> |

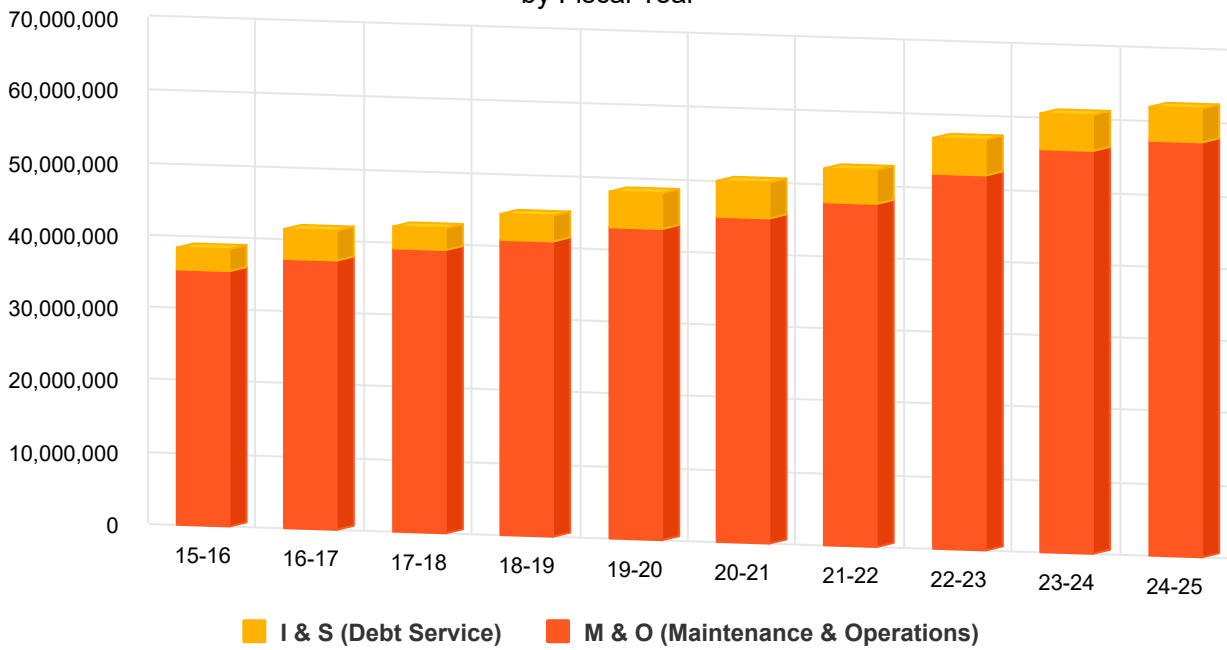
PROPERTY TAX RATES

Distribution - M & O/I & S
by Fiscal Year



BUDGETED PROPERTY TAX REVENUES

Distribution - M & O/I & S
by Fiscal Year



TIRZ #1
DEBT SERVICE FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ 499,248 | \$ 499,149 | \$ 944,555 | \$ 944,555 |
| Revenue: | | | | |
| Contributions - 2016 TIRZ | \$ 592,512 | \$ 1,517,299 | \$ 782,097 | \$ 775,555 |
| Interest Income | <u>25,436</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Total Revenues | <u>617,948</u> | <u>1,517,299</u> | <u>782,097</u> | <u>775,555</u> |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| TIRZ#1 Fund | <u>1,345,522</u> | <u>-</u> | <u>735,202</u> | <u>740,000</u> |
| Total Revenue and Transfers | <u>1,963,470</u> | <u>1,517,299</u> | <u>1,517,299</u> | <u>1,515,555</u> |
| TOTAL RESOURCES | <u>\$ 2,462,718</u> | <u>\$ 2,016,448</u> | <u>\$ 2,461,854</u> | <u>\$ 2,460,110</u> |
| APPROPRIATIONS | | | | |
| Principal & Interest: | | | | |
| Certificate of Obligations Series 2016 (TIRZ) | <u>\$ 1,518,163</u> | <u>\$ 1,517,299</u> | <u>\$ 1,517,299</u> | <u>\$ 1,515,555</u> |
| TOTAL APPROPRIATIONS | <u>\$ 1,518,163</u> | <u>\$ 1,517,299</u> | <u>\$ 1,517,299</u> | <u>\$ 1,515,555</u> |
| ENDING FUND BALANCE-UNRESERVED | <u>\$ 944,555</u> | <u>\$ 499,149</u> | <u>\$ 944,555</u> | <u>\$ 944,555</u> |

DEBT SERVICE FUNDS - CONTINUATION

SALES TAX REVENUE BONDS

The issuance of the Bonds provided funds incurred by the Developer to construct a new parking garage at the mall. The Corporation is obligated to make payments to the Developer pursuant to the Economic Development Agreement.

LOCAL GOVERNMENT FINANCE CORPORATION DEBT SERVICE

The issuance of the Bond provided costs for the construction of an academic building that is owned by the City and the Board of Regents of the Texas A&M University System.

HOTEL TAX VENUE DEBT SERVICE

Proceeds were used to provide a portion of funds to construct and equip the new Performing Arts Center.

WATER AND WASTEWATER REVENUE BONDS

Within the Utility System Water Funds, restricted cash reserves are established for payment of bond principal, interest, and agent fees. Currently, user fee rates are sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

AIRPORT PFC CERTIFICATE OF OBLIGATION FUND

Within the Airport PFC Fund, restricted cash reserves are established for payment of bond principal, interest, and agent fees.

ANZALDUAS INTERNATIONAL CROSSING BONDS

Within the Anzalduas International Crossing Fund, restricted cash reserves are established for payment of bond principal, interest, and agent fees.

**SALES TAX REVENUE BONDS
DEBT SERVICE FUND
Fund Balance Summary**

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| SINKING FUND | | | | |
| BEGINNING FUND BALANCE | \$ 1,242 | \$ 1,092 | \$ 1,242 | \$ 1,242 |
| Revenue: | | | | |
| Contributions | \$ 548,990 | \$ 1,706,547 | \$ 1,706,547 | \$ 1,710,818 |
| Other Financing Sources | | | | |
| Transfer In: | | | | |
| Development Corporation Fund | 205,670 | 300,000 | 300,000 | 300,000 |
| Total Revenue and Transfers | <u>754,660</u> | <u>2,006,547</u> | <u>2,006,547</u> | <u>2,010,818</u> |
| TOTAL RESOURCES | <u>\$ 755,902</u> | <u>\$ 2,007,639</u> | <u>\$ 2,007,789</u> | <u>\$ 2,012,060</u> |
| APPROPRIATIONS | | | | |
| Revenue Bond - Series 2016 | \$ 128,210 | \$ 393,210 | \$ 393,210 | \$ 392,380 |
| Revenue Bond - Series 2017 | 306,818 | 816,818 | 816,818 | 821,722 |
| Revenue Bond - Series 2018 | 155,241 | 415,241 | 415,241 | 412,233 |
| Revenue Bond - Series 2021 | 163,041 | 379,928 | 379,928 | 383,133 |
| Fees | <u>1,350</u> | <u>1,350</u> | <u>1,350</u> | <u>1,350</u> |
| TOTAL APPROPRIATIONS | <u>\$ 754,660</u> | <u>\$ 2,006,547</u> | <u>\$ 2,006,547</u> | <u>\$ 2,010,818</u> |
| ENDING FUND BALANCE | <u>\$ 1,242</u> | <u>\$ 1,092</u> | <u>\$ 1,242</u> | <u>\$ 1,242</u> |

LOCAL GOVERNMENT FINANCE CORPORATION
DEBT SERVICE FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| SINKING FUND | | | | |
| BEGINNING FUND BALANCE | \$ 308,885 | \$ 308,885 | \$ 447,421 | \$ 250,788 |
| Revenue: | | | | |
| Interest Income | \$ 30,596 | \$ - | \$ 25,105 | \$ - |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| TIRZ#1 Fund | 374,888 | - | 186,301 | 196,800 |
| Development Corporation Fund | <u>600,584</u> | <u>909,175</u> | <u>458,592</u> | <u>460,000</u> |
| Total Revenue and Transfers | <u>1,006,068</u> | <u>909,175</u> | <u>669,998</u> | <u>656,800</u> |
| TOTAL RESOURCES | <u>\$ 1,314,952</u> | <u>\$ 1,218,060</u> | <u>\$ 1,117,419</u> | <u>\$ 907,588</u> |
| APPROPRIATIONS | | | | |
| Bond Principal - Series 2017 | \$ 530,000 | \$ 572,250 | \$ 545,000 | \$ 582,750 |
| Interest and Fees | <u>337,531</u> | <u>336,925</u> | <u>321,631</u> | <u>324,838</u> |
| TOTAL APPROPRIATIONS | <u>\$ 867,531</u> | <u>\$ 909,175</u> | <u>\$ 866,631</u> | <u>\$ 907,588</u> |
| ENDING FUND BALANCE | <u>\$ 447,421</u> | <u>\$ 308,885</u> | <u>\$ 250,788</u> | <u>\$ -</u> |

**HOTEL TAX VENUE
DEBT SERVICE FUND
Fund Balance Summary**

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|--------------------------------|-------------------|----------------------|--------------------|-----------------|
| SINKING FUND | | | | |
| BEGINNING FUND BALANCE | \$ 4 | \$ - | \$ 198 | \$ - |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| Hotel Tax Venue Fund | 567,100 | - | - | - |
| TOTAL RESOURCES | \$ 567,104 | \$ - | \$ 198 | \$ - |
| APPROPRIATIONS | | | | |
| Bond Principal | \$ 555,000 | \$ - | \$ - | \$ - |
| Interest and Fees | 11,906 | - | - | - |
| Other Financing Sources(Uses): | | | | |
| Transfer Out: | | | | |
| Hotel Tax Venue Fund | \$ - | \$ - | \$ 198 | \$ - |
| TOTAL APPROPRIATIONS | \$ 566,906 | \$ - | \$ 198 | \$ - |
| ENDING FUND BALANCE | \$ 198 | \$ - | \$ - | \$ - |

WATER DEBT SERVICE FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| SINKING FUND | | | | |
| BEGINNING FUND BALANCE | \$ 1,037,910 | \$ 1,326,011 | \$ 1,326,011 | \$ 1,364,786 |
| Revenue: | | | | |
| Interest Income | \$ 32,915 | \$ - | \$ 40,000 | \$ 34,769 |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| Operations | <u>1,308,579</u> | <u>3,703,797</u> | <u>3,703,797</u> | <u>3,706,038</u> |
| Total Revenue and Transfers | <u>1,341,494</u> | <u>3,703,797</u> | <u>3,743,797</u> | <u>3,740,807</u> |
| TOTAL RESOURCES | <u>\$ 2,379,404</u> | <u>\$ 5,029,808</u> | <u>\$ 5,069,808</u> | <u>\$ 5,105,593</u> |
| APPROPRIATIONS | | | | |
| Bond Principal | \$ - | \$ 2,721,600 | \$ 2,721,600 | \$ 2,812,050 |
| Interest and Fees | <u>1,053,392</u> | <u>982,197</u> | <u>983,422</u> | <u>893,988</u> |
| TOTAL APPROPRIATIONS | <u>\$ 1,053,392</u> | <u>\$ 3,703,797</u> | <u>\$ 3,705,022</u> | <u>\$ 3,706,038</u> |
| ENDING FUND BALANCE | <u>\$ 1,326,011</u> | <u>\$ 1,326,011</u> | <u>\$ 1,364,786</u> | <u>\$ 1,399,555</u> |

WASTEWATER DEBT SERVICE FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| SINKING FUND | | | | |
| BEGINNING FUND BALANCE | \$ 2,909,774 | \$ 2,890,698 | \$ 2,890,698 | \$ 2,999,174 |
| Revenue: | | | | |
| Interest Income | \$ 98,490 | \$ - | \$ 108,476 | \$ 108,476 |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| Operations | <u>1,052,564</u> | <u>5,871,470</u> | <u>5,873,120</u> | <u>5,872,733</u> |
| Total Revenue and Transfers | <u>1,151,054</u> | <u>5,871,470</u> | <u>5,981,596</u> | <u>5,981,209</u> |
| TOTAL RESOURCES | <u>\$ 4,060,829</u> | <u>\$ 8,762,168</u> | <u>\$ 8,872,294</u> | <u>\$ 8,980,383</u> |
| APPROPRIATIONS | | | | |
| Bond Principal | \$ - | \$ 4,778,400 | \$ 4,778,400 | \$ 4,872,950 |
| Interest and Fees | <u>1,170,133</u> | <u>1,093,069</u> | <u>1,094,716</u> | <u>999,783</u> |
| TOTAL APPROPRIATIONS | <u>\$ 1,170,133</u> | <u>\$ 5,871,469</u> | <u>\$ 5,873,116</u> | <u>\$ 5,872,733</u> |
| ENDING FUND BALANCE | <u>\$ 2,890,698</u> | <u>\$ 2,890,699</u> | <u>\$ 2,999,174</u> | <u>\$ 3,107,650</u> |

**AIRPORT PFC
DEBT SERVICE
Fund Balance Summary**

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|--------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| SINKING FUND | | | | |
| BEGINNING FUND BALANCE | \$ 265,020 | \$ 265,020 | \$ 292,091 | \$ 292,091 |
| Revenue: | | | | |
| Interest Income | \$ 11,746 | \$ - | \$ - | \$ - |
| Other Financing Sources: | | | | |
| Passenger Facility Charge Fund | <u>237,000</u> | <u>647,375</u> | <u>647,375</u> | <u>649,500</u> |
| Total Revenue and Transfers | <u>248,746</u> | <u>647,375</u> | <u>647,375</u> | <u>649,500</u> |
| TOTAL RESOURCES | <u>\$ 513,766</u> | <u>\$ 912,395</u> | <u>\$ 939,466</u> | <u>\$ 941,591</u> |
| APPROPRIATIONS | | | | |
| Bond Principal | \$ - | \$ 445,000 | \$ 445,000 | \$ 470,000 |
| Interest and Fees | <u>221,675</u> | <u>202,375</u> | <u>202,375</u> | <u>179,500</u> |
| TOTAL APPROPRIATIONS | <u>\$ 221,675</u> | <u>\$ 647,375</u> | <u>\$ 647,375</u> | <u>\$ 649,500</u> |
| ENDING FUND BALANCE | <u>\$ 292,091</u> | <u>\$ 265,020</u> | <u>\$ 292,091</u> | <u>\$ 292,091</u> |

**ANZALDUAS INTERNATIONAL
CROSSING REVENUE BONDS
DEBT SERVICE FUND 2017 A
Fund Balance Summary**

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| SINKING FUND | | | | |
| BEGINNING FUND BALANCE | \$ 635,805 | \$ 635,805 | \$ 667,588 | \$ 667,588 |
| Other Financing Sources: | | | | |
| Transfer In - Anzalduas Intl Crossing | | | | |
| City of Hidalgo's Portion @ 36% | \$ 245,910 | \$ 624,645 | \$ 624,645 | \$ 623,520 |
| City of McAllen's Portion @ 64% | <u>437,173</u> | <u>1,110,480</u> | <u>1,110,480</u> | <u>1,108,480</u> |
| Total Series A Requirements | 683,083 | 1,735,125 | 1,735,125 | 1,732,000 |
| Total Revenue and Transfers | <u>683,083</u> | <u>1,735,125</u> | <u>1,735,125</u> | <u>1,732,000</u> |
| TOTAL RESOURCES | <u>\$ 1,318,888</u> | <u>\$ 2,370,930</u> | <u>\$ 2,402,713</u> | <u>\$ 2,399,588</u> |
| APPROPRIATIONS | | | | |
| Bond Principal - Series A | \$ - | \$ 1,135,000 | \$ 1,135,000 | \$ 1,190,000 |
| Interest and Fees - Series A | <u>651,300</u> | <u>600,125</u> | <u>600,125</u> | <u>542,000</u> |
| TOTAL APPROPRIATIONS | <u>\$ 651,300</u> | <u>\$ 1,735,125</u> | <u>\$ 1,735,125</u> | <u>\$ 1,732,000</u> |
| ENDING FUND BALANCE | <u>\$ 667,588</u> | <u>\$ 635,805</u> | <u>\$ 667,588</u> | <u>\$ 667,588</u> |

**ANZALDUAS INTERNATIONAL
CROSSING REVENUE BONDS
DEBT SERVICE FUND 2017 B
Fund Balance Summary**

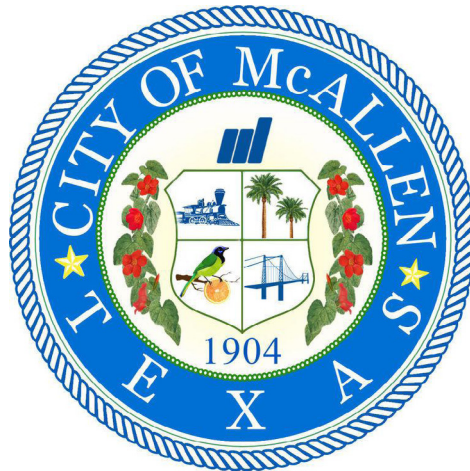
| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| SINKING FUND | | | | |
| BEGINNING FUND BALANCE | \$ 401,533 | \$ 74,033 | \$ 412,562 | \$ 412,562 |
| Revenue: | | | | |
| Interest Income | <u>18,594</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| Anzalduas International Crossing Fund | \$ 382,083 | \$ 839,806 | \$ 839,806 | \$ 839,063 |
| McAllen International Toll Bridge Fund | <u>778,327</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Total Revenue and Transfers | <u>1,179,004</u> | <u>839,806</u> | <u>839,806</u> | <u>839,063</u> |
| TOTAL RESOURCES | <u>\$ 1,580,537</u> | <u>\$ 913,839</u> | <u>\$ 1,252,368</u> | <u>\$ 1,251,625</u> |
| APPROPRIATIONS | | | | |
| Bond Principal - Series B | \$ - | \$ 655,000 | \$ 655,000 | \$ 670,000 |
| Interest and Fees - Series B | <u>200,475</u> | <u>184,806</u> | <u>184,806</u> | <u>169,063</u> |
| Other Financing Sources (Uses): | | | | |
| Transfer Out: | | | | |
| General Fund | <u>327,500</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| TOTAL APPROPRIATIONS | <u>\$ 527,975</u> | <u>\$ 839,806</u> | <u>\$ 839,806</u> | <u>\$ 839,063</u> |
| Other Items Affecting Working Capital | <u>(640,000)</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| ENDING FUND BALANCE | <u>\$ 412,562</u> | <u>\$ 74,033</u> | <u>\$ 412,562</u> | <u>\$ 412,562</u> |

**ANZALDUAS INTERNATIONAL
CROSSING REVENUE BONDS
DEBT SERVICE 2022 A & B
Fund Balance Summary**

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| SINKING FUND | | | | |
| BEGINNING FUND BALANCE | \$ - | \$ - | \$ 53,664 | \$ 53,664 |
| Revenue: | | | | |
| Interest | \$ 53,664 | \$ - | \$ - | \$ - |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| Anzalduas International Crossing | \$ - | \$ - | \$ - | \$ 3,623,725 |
| Anzalduas Cargo Construction Fund | <u>2,345,026</u> | <u>2,332,500</u> | <u>2,332,500</u> | <u>-</u> |
| Total Revenue and Transfers | <u>2,398,690</u> | <u>2,332,500</u> | <u>2,332,500</u> | <u>3,623,725</u> |
| TOTAL RESOURCES | <u>\$ 2,398,690</u> | <u>\$ 2,332,500</u> | <u>\$ 2,386,164</u> | <u>\$ 3,677,389</u> |
| APPROPRIATIONS | | | | |
| Series A | \$ 1,010,397 | \$ 1,005,000 | \$ 1,005,000 | \$ 1,768,375 |
| Series B | <u>1,334,629</u> | <u>1,327,500</u> | <u>1,327,500</u> | <u>1,855,350</u> |
| TOTAL APPROPRIATIONS | <u>\$ 2,345,026</u> | <u>\$ 2,332,500</u> | <u>\$ 2,332,500</u> | <u>\$ 3,623,725</u> |
| ENDING FUND BALANCE | <u>\$ 53,664</u> | <u>\$ -</u> | <u>\$ 53,664</u> | <u>\$ 53,664</u> |



CAPITAL PROJECTS FUNDS



CAPITAL PROJECTS FUNDS

The **Capital Improvement Fund** is a major fund that was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The **Quinta Mazatlan - Center for Urban Ecology** is a major fund that was established to account for all resources used for the construction of Quinta Mazatlan Center of Urban Ecology.

The **Reservoir Development Fund** is a major fund that was established to account for expenses used on the development of the reservoir.

The **Traffic / Drainage Bond Fund** is a non-major fund that was established to account for all expenses in undertaking all Drainage and Traffic improvements.

The **Parks Facility / Fire Station #2 Fund** is a non-major fund that was established to account for all the expenses for construction and completion of a Parks and Fire Station #2 Facilities.

The **Infrastructure and Improvements Fund** is a major fund that was established to account for resources used for the acquisition and/or construction of capital for improvements to the City.

The **Street Improvement Construction Fund** is a non-major fund that was established to account for all the expenses for construction and completion of roadways funded with General Obligations funds.

The **Sports Facility Construction Fund** is a non-major fund that was established to account for all the expenses for construction of sports complexes as funded with General Obligations funds.

The **Information Technology Fund** is a non-major fund that was established to account for all expenses related to the implementation of strategic technology projects.

The **Water and Wastewater Depreciation Funds** are non-major funds that were established for the sole purpose of replacing fixed assets. Funding is transferred from the Water and Wastewater Fund.

The **Water and Wastewater Capital Improvement Funds/Bond Construction Funds** are non-major funds that were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Wastewater revenues are sources for funding these projects.

The **Sanitation Depreciation Fund** is a non-major fund that was established for the sole purpose of replacing fixed assets. Funding has been provided by a rate increase in the Sanitation Fund.

The **Champion Lakes Golf Course Depreciation Fund** is a non-major fund established for the sole purpose of replacing fixed assets. Funding has been provided by the Champion Lakes Golf Course Fund.

The **Convention Center Depreciation/Performing Art Depreciation Funds** are non-major funds that were established for the sole purpose of renovation of the Convention facility and the Performing Arts facility.

The **Passenger Facility Charge Fund** is a non-major fund that was established to account for the resources received under Federal Aviation Regulation Part 158, which authorize the collection of a passenger facility charge fee to be used for capital improvements for the Airport.

The **Customer Facility Charge Fund** is a non-major fund that was established to account for resources received by charges to the rental car concessioners operating at the Airport to fund capital improvements and/or operating costs attributable to rental car facilities and infrastructure.

The **Airport Capital Improvement Fund** is a non-major fund that was established to account for resources received from the Federal Aviation Administration and to account for all capital improvements associated with the grants received.

The **Bridge & Anzalduas Capital Improvement Funds** are non-major funds that were established to account for capital improvements to the existing international bridges crossing.

The **Anzalduas Cargo Construction Fund** is a major fund that was established to account for the resources received and expenditures related to the construction of northbound facilities and improvements to the southbound facilities to allow the Anzalduas International Bridge to become a fully commercial bridge.

CAPITAL IMPROVEMENT FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| BEGINNING FUND BALANCE | \$ 9,275,469 | \$ 9,445,295 | \$ 9,445,295 | \$ 5,559,275 |
| Revenues | | | | |
| Morris Hike and Bike | - | 815,276 | - | 815,276 |
| State Reimbursement - Vision Zero | - | 120,000 | 120,000 | - |
| Hidalgo County Matching Grant | 250,000 | - | - | - |
| Interest Earned | 355,964 | 175,275 | 444,018 | 386,920 |
| Recovery Prior Year Exp / Other | 93,260 | - | - | - |
| Total Revenues | <u>699,223</u> | <u>1,110,551</u> | <u>564,018</u> | <u>1,202,196</u> |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| General Fund | 4,962,376 | 5,638,627 | 5,638,627 | 7,104,461 |
| Infrastructure and Improvement Fund | 877,000 | - | - | - |
| Total Revenues and Transfers | <u>6,538,598</u> | <u>6,749,178</u> | <u>6,202,645</u> | <u>8,306,657</u> |
| TOTAL RESOURCES | <u>\$ 15,814,068</u> | <u>\$ 16,194,473</u> | <u>\$ 15,647,940</u> | <u>\$ 13,865,932</u> |
| APPROPRIATIONS | | | | |
| Expenditures: | | | | |
| General Government | \$ 1,050,703 | \$ 1,029,344 | \$ 721,195 | \$ 600,204 |
| Public Safety | 1,210,924 | 2,646,888 | 2,322,980 | 4,423,643 |
| Highways, Streets and Drainage | 2,417,277 | 6,727,787 | 3,792,621 | 4,348,610 |
| Culture and Recreation | 1,527,494 | 5,417,369 | 3,089,416 | 2,908,149 |
| Health & Welfare | 45,375 | 162,454 | 162,453 | - |
| Total Expenditures (Detail Schedule Attached) | <u>\$ 6,251,773</u> | <u>\$ 15,983,842</u> | <u>\$ 10,088,665</u> | <u>\$ 12,280,606</u> |
| Other Financing Sources (Uses): | | | | |
| Transfer Out: | | | | |
| Parks Facility Construction Fund | 117,000 | - | - | - |
| Total Expenditures and Transfers | <u>6,368,773</u> | <u>15,983,842</u> | <u>10,088,665</u> | <u>12,280,606</u> |
| ENDING FUND BALANCE | <u>\$ 9,445,295</u> | <u>\$ 210,631</u> | <u>\$ 5,559,275</u> | <u>\$ 1,585,326</u> |

CAPITAL IMPROVEMENT FUND
Detailed Schedule

| EXPENDITURES | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 | Operations & Maintenance Impact |
|---|-------------------------|------------------------------|----------------------------|-------------------------|--|
| General Government | \$ 1,050,703 | \$ 1,029,344 | \$ 721,195 | \$ 600,204 | \$ - |
| Public Safety | 1,210,924 | 2,646,888 | 2,322,980 | 4,423,643 | 162,250 |
| Highways and Streets | 2,417,277 | 6,727,787 | 3,792,621 | 4,348,610 | 62,200 |
| Culture and Recreations | 1,527,494 | 5,417,369 | 3,089,416 | 2,908,149 | 7,752 |
| Health & Welfare | 45,375 | 162,454 | 162,453 | - | 3,025 |
| <i>Total</i> | <u>\$ 6,251,773</u> | <u>\$ 15,983,842</u> | <u>\$ 10,088,665</u> | <u>\$ 12,280,606</u> | <u>\$ 235,227</u> |
| <i>General Government Improvements</i> | | | | | |
| City Fiber Optic Networking | \$ 188,073 | \$ 300,000 | \$ 300,000 | \$ 300,000 | \$ - |
| City Hall Front Canopy Upgrades | 202,804 | 13,000 | 5,055 | - | - |
| Development Center Conference Room Renovation | 54,373 | - | - | - | - |
| Development Monument Sign | 47,000 | - | - | - | - |
| Downtown Improvements | 53,947 | 200,000 | - | 200,000 | - |
| Finance & Budget Department Remodel | - | 354,000 | 354,000 | - | - |
| IT - Equipment | 184,758 | - | - | - | - |
| Planning - Comprehensive Plan | 319,748 | 162,344 | 62,140 | 100,204 | - |
| <i>Total General Government Improvements</i> | <u>1,050,703</u> | <u>1,029,344</u> | <u>721,195</u> | <u>600,204</u> | <u>-</u> |
| <i>Fire Department</i> | | | | | |
| Aerial Ladder Fire Truck - Partial Payment | \$ - | \$ 235,500 | \$ 235,500 | \$ - | \$ - |
| Emergency Operations Technology Refresh | 102,859 | - | - | - | 2,000 |
| Fire Records Management Software | 170,121 | 51,089 | 33,181 | - | 50,000 |
| Fire - Pumper Fire Truck Engine-7 - Shortage | - | 255,000 | - | 255,000 | - |
| Fire Station #2 & #3 Building Improvement | 39,570 | - | - | - | - |
| Fire Station #4 Land Acquisition | - | 400,000 | 400,000 | - | - |
| <i>Police Department</i> | | | | | |
| Indoor Firearms training Facility (Design) | - | - | - | 848,643 | 110,000 |
| <i>Animal Care Department</i> | | | | | |
| Animal Intake Facility | - | 820,000 | 820,000 | 2,750,000 | - |
| <i>Traffic</i> | | | | | |
| Downtown Signal Improvement | 30,730 | 217,000 | 176,000 | - | 250 |
| Loop Cutting Project by Corridors | 117,891 | 120,000 | 120,000 | 120,000 | - |
| Pavement Markings | 120,013 | 120,000 | 120,000 | 200,000 | - |
| Roadway Safety Improv. - Various Locations | 97,010 | 200,000 | 190,000 | 200,000 | - |
| Traffic Building Renovation | 46,131 | - | - | - | - |
| Traffic Sign Upgrade | 49,445 | 50,000 | 50,000 | 50,000 | - |
| Traffic Signal Installation | 437,156 | - | - | - | - |
| Vision Zero | - | 178,299 | 178,299 | - | - |
| <i>Total Public Safety</i> | <u>1,210,924</u> | <u>2,646,888</u> | <u>2,322,980</u> | <u>4,423,643</u> | <u>162,250</u> |
| <i>Highways and Streets</i> | | | | | |
| 17 1/2 from 29th Street to Ware Road | \$ 304,019 | \$ 235,000 | \$ - | \$ 235,000 | - |
| 33rd Street Extension - Oxford to Auburn Ave. | 292,061 | 681,750 | 397,868 | 190,247 | 5,000 |
| 33rd Street - Right of Way | - | 500,000 | 52,000 | 765,000 | - |
| Asphalt Crack Sealing | 249,850 | 250,000 | 250,000 | 250,000 | - |
| Bicentennial Noise Wall Repairs | - | - | 190,079 | - | - |
| Storage Building | 91,130 | 68,870 | 68,870 | - | 200 |
| FM2220 - Monte Cristo Road to SH107 Median | - | 1,950,000 | 1,950,000 | - | 12,000 |
| Street Lights | - | 600,000 | 400,000 | 600,000 | 40,000 |
| Subdivision Paving | 350,296 | 350,000 | 350,000 | 350,000 | - |
| Taylor Road - 2 mile to 4 mile | 130,980 | 2,092,167 | 133,804 | 1,958,363 | 5,000 |
| <i>Total Streets</i> | <u>1,418,335</u> | <u>6,727,787</u> | <u>3,792,621</u> | <u>4,348,610</u> | <u>62,200</u> |

CAPITAL IMPROVEMENT FUND
Detailed Schedule

| EXPENDITURES | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 | Operations & Maintenance Impact |
|--|-------------------------|------------------------------|----------------------------|-------------------------|--|
| <i>Drainage</i> | | | | | |
| Stewart and 107 Drainage | \$ 998,942 | \$ - | \$ - | \$ - | \$ - |
| <i>Total Drainage</i> | <u>998,942</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| | | | | | |
| <i>Total Highways , Streets and Drainage</i> | <u>2,417,277</u> | <u>6,727,787</u> | <u>3,792,621</u> | <u>4,348,610</u> | <u>62,200</u> |
| | | | | | |
| <i>Culture and Recreation Improvements</i> | | | | | |
| Adaptive Playground - Baseball Field (Amenities) | \$ 272 | \$ - | \$ - | \$ - | \$ - |
| Adaptive Playground - Los Encinos | 221,315 | - | - | - | - |
| Assorted Parks Amenities | 181,503 | 200,000 | 199,127 | 200,000 | - |
| Firestation 6 Trail | - | - | - | 64,000 | - |
| Hike & Bike Trail Amenities | 33,421 | 116,579 | 116,579 | - | - |
| Horticultural Improvements | 85,740 | 110,000 | 110,000 | 110,000 | 2,500 |
| IMAS HVAC Project | - | 83,868 | 83,868 | - | - |
| Library - A/C Replacement - Server Room | - | 47,000 | 46,325 | - | - |
| Morris Hike and Bike | 321,995 | 2,836,405 | 700,000 | 2,474,149 | - |
| Morris Park : Phase 2/3 | 432,549 | 1,810,557 | 1,810,557 | - | 5,252 |
| Parking Lot Package | - | - | - | 60,000 | - |
| Stadium Parking | 94,437 | 190,000 | - | - | - |
| Westside Park Improvements | 120,532 | 22,960 | 22,960 | - | - |
| Youth Baseball Complex Additional Parking | 35,729 | - | - | - | - |
| <i>Total Culture and Recreation Improvements</i> | <u>1,527,494</u> | <u>5,417,369</u> | <u>3,089,416</u> | <u>2,908,149</u> | <u>7,752</u> |
| | | | | | |
| <i>Health and Welfare</i> | | | | | |
| Enviromental & Health - Aerial Bucket Truck | - | 162,454 | 162,453 | - | 3,025 |
| Enviromental & Health - Tractor Mowing | 45,375 | - | - | - | - |
| <i>Total Health and Welfare</i> | <u>45,375</u> | <u>162,454</u> | <u>162,453</u> | <u>-</u> | <u>3,025</u> |
| | | | | | |
| TOTAL | <u>\$ 6,251,773</u> | <u>\$ 15,983,842</u> | <u>\$ 10,088,665</u> | <u>\$ 12,280,606</u> | <u>\$ 235,227</u> |

**QUINTA MAZATLAN - CENTER
FOR URBAN ECOLOGY FACILITY FUND
Fund Balance Summary**

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ 9,750,112 | \$ 13,165,624 | \$ 10,519,135 | \$ 5,098,964 |
| Revenues: | | | | |
| Economic Development Administration (EDA) | \$ 132,880 | \$ 1,800,000 | \$ - | \$ 1,667,120 |
| Federal Grants / FTA | - | 4,968,875 | - | 4,968,875 |
| MISD - Contribution | - | 2,750,000 | - | - |
| State Grant - Texas Parks and Wildlife | - | 2,660,788 | - | 2,660,788 |
| State Grant - Texas Parks and Wildlife 2021 | - | 3,500,000 | - | 3,500,000 |
| University of Texas Rio Grande Valley | - | 21,293,057 | - | 21,293,057 |
| Hidalgo County Contribution | - | 750,000 | - | 750,000 |
| HUD | - | 1,000,000 | - | 1,000,000 |
| McAllen Public Utilities | - | 1,000,000 | - | 1,000,000 |
| Interest Income | 619,958 | - | 555,579 | 103,794 |
| Total Revenues | <u>752,838</u> | <u>39,722,720</u> | <u>555,579</u> | <u>36,943,634</u> |
| Other Financing Sources: | | | | |
| Infrastructure & Improvement Fund | - | - | - | - |
| Development Corporation Fund | - | - | - | 1,500,000 |
| General Fund | 2,800,000 | 2,720,250 | 2,720,250 | - |
| Friends of Quinta Fund | 169,000 | 1,229,288 | 504,000 | 250,000 |
| Total Revenues and Transfers | <u>3,721,838</u> | <u>43,672,258</u> | <u>3,779,829</u> | <u>38,693,634</u> |
| TOTAL RESOURCES | <u>\$ 13,471,950</u> | <u>\$ 56,837,882</u> | <u>\$ 14,298,964</u> | <u>\$ 43,792,598</u> |
| APPROPRIATIONS | | | | |
| Capital Projects: | | | | |
| Masterplan / Design | - | 1,159,494 | 200,000 | 809,719 |
| Construction | 2,952,815 | 51,928,095 | 9,000,000 | 42,727,955 |
| Furniture, Fixtures and Equipment | - | 1,800,000 | - | - |
| Total Project Cost | <u>2,952,815</u> | <u>54,887,589</u> | <u>9,200,000</u> | <u>43,537,674</u> |
| TOTAL APPROPRIATIONS | <u>\$ 2,952,815</u> | <u>\$ 54,887,589</u> | <u>\$ 9,200,000</u> | <u>\$ 43,537,674</u> |
| ENDING FUND BALANCE | <u>\$ 10,519,135</u> | <u>\$ 1,950,293</u> | <u>\$ 5,098,964</u> | <u>\$ 254,924</u> |

RESERVOIR DEVELOPMENT FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ - | \$ 21,712,251 | \$ 21,712,251 | \$ 20,466,097 |
| Revenues: | | | | |
| Interest Income | <u>712,251</u> | <u>-</u> | <u>1,153,846</u> | <u>182,089</u> |
| Total Revenues | <u>712,251</u> | <u>-</u> | <u>1,153,846</u> | <u>182,089</u> |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| General Fund | <u>21,000,000</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Total Revenues and Transfer | <u>\$ 21,712,251</u> | <u>\$ -</u> | <u>\$ 1,153,846</u> | <u>\$ 182,089</u> |
| TOTAL RESOURCES | <u>\$ 21,712,251</u> | <u>\$ 21,712,251</u> | <u>\$ 22,866,097</u> | <u>\$ 20,648,186</u> |
| APPROPRIATIONS | | | | |
| Reservoir Development | <u>-</u> | <u>21,175,377</u> | <u>2,400,000</u> | <u>19,070,377</u> |
| TOTAL APPROPRIATIONS | <u>\$ -</u> | <u>\$ 21,175,377</u> | <u>\$ 2,400,000</u> | <u>\$ 19,070,377</u> |
| ENDING FUND BALANCE | <u>\$ 21,712,251</u> | <u>\$ 536,874</u> | <u>\$ 20,466,097</u> | <u>\$ 1,577,809</u> |

TRAFFIC/DRAINAGE BOND FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ 14,300,430 | \$ 9,611,388 | \$ 9,611,388 | \$ 8,992,803 |
| Revenues: | | | | |
| Northgate Lane Drainage Improvement Reimbursement | \$ - | \$ 1,258,425 | \$ 1,258,425 | \$ - |
| Other/Recovery Prior Year Exp | 213 | - | - | - |
| Interest Income | <u>560,460</u> | <u>-</u> | <u>508,005</u> | <u>103,794</u> |
| Total Revenues | <u>560,673</u> | <u>1,258,425</u> | <u>1,766,430</u> | <u>103,794</u> |
| TOTAL RESOURCES | <u>\$ 14,861,103</u> | <u>\$ 10,869,813</u> | <u>\$ 11,377,819</u> | <u>\$ 9,096,597</u> |
| APPROPRIATIONS | | | | |
| Capital Projects: | | | | |
| <i>Traffic Improvements</i> | | | | |
| Fiber Optic | \$ 80,489 | \$ - | \$ 270,000 | \$ - |
| <i>Drainage Improvements</i> | | | | |
| 2nd St Extension with Roundabout - Design | - | - | - | 250,000 |
| 2nd South Street at Byron Nelson | - | 278,537 | 97,500 | 838,500 |
| Bicentennial Blueline | 1,905,709 | 150,000 | 150,000 | - |
| Burns Drive | 8,000 | 301,750 | 21,500 | 289,250 |
| Collardo Subdivision | - | 508,100 | - | - |
| Gray Subdivision Drainage Outfall Improvements | 1,575 | 258,950 | 15,750 | 243,200 |
| Houston Avenue at South 2nd Street | 3,520 | 227,000 | 10,000 | 217,000 |
| La Lomita Stormwater Detention Facility | - | - | - | 525,000 |
| Main (North) Street at Jay Avenue | - | 1,251,022 | 335,297 | 915,725 |
| Martin Avenue Bypass | 876,235 | - | 2,232 | - |
| Mona Avenue | 3,426 | 371,574 | 350,000 | - |
| MS4 Stormwater Quality Monitoring Program | 25,659 | 21,344 | 60,000 | 21,344 |
| North 11th Street at Shasta Avenue | 1,882 | 68,640 | 3,245 | 185,395 |
| North 41st Street at Daffodil Avenue | 3,480 | 207,190 | 87,190 | - |
| North 4th Street at Tulip Avenue | 7,279 | 269,000 | 12,550 | 256,450 |
| Northgate Lane | 1,372,408 | 1,198,980 | 220,000 | - |
| Northwest Blueline Regrade | - | 156,159 | 107,780 | 48,379 |
| Northwest Blueline Regrade - Right of Way | 54,817 | - | - | - |
| Northwest Regional Stormwater Detention Facility | 71,791 | 2,865,396 | 549,464 | 1,282,082 |
| Primrose Avenue at Bicentennial | 51,073 | 245,000 | - | - |
| Pump Bypass Station 255 | - | 97,339 | 56,250 | 168,750 |
| Quamasia Avenue at North 11th Street | 775,718 | - | 4,162 | - |
| South 1st Street at Beaumont Avenue | 6,653 | 156,847 | 11,470 | 222,500 |
| Tamarack (East) | - | 20,626 | 20,626 | - |
| Yucca & 1st Drainage Improvement | <u>-</u> | <u>-</u> | <u>-</u> | <u>130,000</u> |
| <i>Other Financing Sources (Uses):</i> | | | | |
| Transfer to Drainage Fee (McAllen Lateral Channel Improvements) | <u>-</u> | <u>-</u> | <u>-</u> | <u>3,160,000</u> |
| TOTAL APPROPRIATIONS | <u>\$ 5,249,715</u> | <u>\$ 8,653,454</u> | <u>\$ 2,385,016</u> | <u>\$ 8,753,575</u> |
| ENDING FUND BALANCE | <u>\$ 9,611,388</u> | <u>\$ 2,216,359</u> | <u>\$ 8,992,803</u> | <u>\$ 343,022</u> |

**PARKS FACILITY/FIRE #2
CONSTRUCTION FUND
Fund Balance Summary**

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ 2,300,050 | \$ 895,623 | \$ 895,623 | \$ 494,039 |
| Revenues: | | | | |
| Miscellaneous | \$ 101 | \$ - | \$ - | \$ - |
| Interest Income | <u>63,484</u> | <u>-</u> | <u>48,416</u> | <u>14,272</u> |
| Total Revenues | <u>63,584</u> | <u>-</u> | <u>48,416</u> | <u>14,272</u> |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| Capital Improvement Fund | <u>117,000</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Total Revenues and Transfers | <u>180,584</u> | <u>-</u> | <u>48,416</u> | <u>14,272</u> |
| TOTAL RESOURCES | <u>\$ 2,480,634</u> | <u>\$ 895,623</u> | <u>\$ 944,039</u> | <u>\$ 508,311</u> |
| APPROPRIATIONS | | | | |
| Parks Administration - Construction | \$ 1,438,676 | \$ 400,000 | \$ 400,000 | \$ - |
| Parks Administration - Furniture, Fixtures and Equipment | 146,335 | 28,665 | 50,000 | - |
| Equipment | <u>-</u> | <u>-</u> | <u>-</u> | <u>50,000</u> |
| TOTAL APPROPRIATIONS | <u>\$ 1,585,011</u> | <u>\$ 428,665</u> | <u>\$ 450,000</u> | <u>\$ 50,000</u> |
| ENDING FUND BALANCE | <u>\$ 895,623</u> | <u>\$ 466,958</u> | <u>\$ 494,039</u> | <u>\$ 458,311</u> |

INFRASTRUCTURE AND IMPROVEMENT FUND

Fund Balance Summary

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 | Operations & Maintenance Impact |
|--|----------------------|----------------------|----------------------|----------------------|---------------------------------------|
| RESOURCES | | | | | |
| BEGINNING FUND BALANCE | \$ 39,996,282 | \$ 32,321,840 | \$ 32,321,840 | \$ 18,088,037 | \$ - |
| Revenues | | | | | |
| Miscellaneous / Other | \$ 9 | \$ - | \$ - | \$ - | \$ - |
| Contribution - CDBG (County Trails) | - | - | - | 789,262 | - |
| Interest Income | 1,770,160 | - | 1,048,942 | 51,897 | - |
| Other Financing Sources: | | | | | |
| Transfers In: | | | | | |
| General Fund | 2,478,626 | - | - | - | - |
| Development Corporation Fund | 3,273,600 | - | - | - | - |
| Total Revenues and Transfers | 7,522,395 | - | 1,048,942 | 841,159 | - |
| TOTAL RESOURCES | \$ 47,518,677 | \$ 32,321,840 | \$ 33,370,782 | \$ 18,929,196 | \$ - |
| APPROPRIATIONS | | | | | |
| Alleys | \$ 141,591 | \$ 3,260,000 | \$ 230,000 | \$ 3,030,000 | \$ 25,000 |
| Animal Control - Equipment | 39,721 | - | - | - | - |
| Animal Intake Facility Study | 20,700 | 15,300 | 24,300 | - | - |
| Balboa Lift Station | - | 700,000 | 205,038 | 494,962 | - |
| Beautification of Bicentennial | 50,007 | - | - | - | 4,560 |
| Bicentennial Trail - ROW | - | - | - | 145,000 | - |
| Bethel Gardens | 813 | - | - | - | 600 |
| Bucket Trucks | - | 162,454 | 162,454 | - | 20,000 |
| Campground Projects - Kappler | 40,490 | 1,899,510 | 1,292,432 | 607,078 | 26,501 |
| Children's Museum at IMAS | 15,044 | 1,000,000 | 1,000,000 | - | - |
| Crockett Elementary Park | 62,085 | - | - | - | 1,080 |
| Connectivity Trail / Precinct 2 Project | - | 3,120,000 | - | 3,120,000 | - |
| Dynamic Message Board with Trailer Hitch | 20,445 | - | - | - | - |
| Emergency Call Boxes | 17,460 | - | - | - | - |
| Energy Efficiency Program | 604,800 | 2,047,470 | 2,034,028 | - | 30,000 |
| Engineering Drainage Study | 261,408 | 75,000 | 75,000 | - | - |
| ERP Project | 462,292 | 4,824,671 | 1,329,441 | 3,308,267 | 1,785,000 |
| Fire - Portable Radios | 60,732 | - | - | - | - |
| Fire Station #8 | 1,127,800 | 4,143,447 | 3,940,175 | 200,000 | 97,000 |
| Fire Truck | 779,384 | - | - | - | - |
| Firefighter Training Facility Center | 1,699,916 | 3,800,504 | 3,581,602 | 200,000 | 99,000 |
| Irrigation District ROW - Trails | - | 1,800,000 | - | 1,800,000 | - |
| Land Acquisition - Project Air | 7,289,811 | - | - | - | - |
| Las Palmas CC Park Soccer Fields and Artificial Turf | 80,372 | - | - | - | 12,145 |
| Lark and Palmview Comm. Centers - A/C Replacement | 659,371 | - | - | - | - |
| Library - Main - A/C Replacement | - | - | 63,959 | - | - |
| New Parks & Recreation Areas South of Expressway | - | 872,886 | - | 872,886 | - |
| Police - A/C Replacement | 58,115 | 54,777 | 54,777 | - | - |
| Splash Grounds at City Parks | 210,366 | 359,634 | 359,634 | - | 41,328 |
| Storm Water Compliance - Vactor Trucks | - | 929,905 | 929,905 | - | 40,000 |
| Street Lights Upgrade | - | 90,000 | - | 90,000 | 2,000 |
| Tennis Center | - | 2,340,000 | - | 2,340,000 | - |
| Multipurpose Facility Property Purchase | - | - | - | 2,700,000 | - |
| Total Capital Projects | 13,702,723 | 31,495,558 | 15,282,745 | 18,908,193 | 2,184,214 |
| Other Financing Sources (Uses) | | | | | |
| Transfers Out: | | | | | |
| Capital Improvement Fund | \$ 877,000 | \$ - | \$ - | \$ - | - |
| Parkland Zone #2 Fund | 617,114 | - | - | - | - |
| TOTAL APPROPRIATIONS | \$ 15,196,837 | \$ 31,495,558 | \$ 15,282,745 | \$ 18,908,193 | \$ - |
| ENDING FUND BALANCE | \$ 32,321,840 | \$ 826,282 | \$ 18,088,037 | \$ 21,003 | \$ - |

STREET IMPROVEMENT CONSTRUCTION FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ 2,742,949 | \$ 2,371,536 | \$ 507,899 | \$ 684,608 |
| Revenues: | | | | |
| Grant Reimbursement - TxDOT | \$ - | \$ 511,675 | \$ 322,269 | \$ 194,576 |
| Miscellaneous/ Other | 30 | - | - | - |
| Interest Income | <u>66,356</u> | <u>71,146</u> | <u>1,531</u> | <u>17</u> |
| Total Revenues | <u>66,386</u> | <u>582,821</u> | <u>323,800</u> | <u>194,593</u> |
| Total Revenues and Transfers | <u>66,386</u> | <u>582,821</u> | <u>323,800</u> | <u>194,593</u> |
| TOTAL RESOURCES | <u>\$ 2,809,335</u> | <u>\$ 2,954,357</u> | <u>\$ 831,699</u> | <u>\$ 879,201</u> |
| APPROPRIATIONS | | | | |
| Capital Projects: | | | | |
| 10th and Business 83 | \$ 165,943 | \$ 261,907 | \$ 26,645 | \$ - |
| 23rd and Ebony | 304,048 | 102,790 | 446 | - |
| 23rd and Hackberry | 135,310 | 183,871 | - | - |
| 23rd and Jackson | 290,853 | 208,077 | 55,000 | - |
| 23rd and Kendlewood | 108,352 | 127,150 | - | - |
| Bicentennial: Trenton - SH107 (Construction) | 39,152 | - | - | - |
| Dove: 41st Street to Bentsen | 1,257,776 | 1,375,317 | 65,000 | - |
| Nolana Avenue from 23rd to Ware | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 686,000</u> |
| TOTAL APPROPRIATIONS | <u>\$ 2,301,434</u> | <u>\$ 2,259,112</u> | <u>\$ 147,091</u> | <u>\$ 686,000</u> |
| ENDING FUND BALANCE | <u>\$ 507,899</u> | <u>\$ 695,245</u> | <u>\$ 684,608</u> | <u>\$ 193,201</u> |

SPORTS FACILITY CONSTRUCTION FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ 2,051 | \$ 1,705 | \$ 1,736 | \$ - |
| Revenues: | | | | |
| Interest Income | \$ 60 | \$ - | \$ - | \$ - |
| Total Revenues | <u>60</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| TOTAL RESOURCES | <u>\$ 2,111</u> | <u>\$ 1,705</u> | <u>\$ 1,736</u> | <u>\$ -</u> |
| APPROPRIATIONS | | | | |
| Capital Projects: | | | | |
| Baseball Complex (Restroom Facilities) | <u>375</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Other Financing Sources (Uses): | | | | |
| Transfer Out - General Fund | <u>-</u> | <u>-</u> | <u>1,736</u> | <u>-</u> |
| TOTAL APPROPRIATIONS | <u>\$ 375</u> | <u>\$ -</u> | <u>\$ 1,736</u> | <u>\$ -</u> |
| ENDING FUND BALANCE | <u><u>\$ 1,736</u></u> | <u><u>\$ 1,705</u></u> | <u><u>\$ -</u></u> | <u><u>\$ -</u></u> |

INFORMATION TECHNOLOGY FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ 254,445 | \$ 64,029 | \$ 57,902 | \$ 10,923 |
| Revenues: | | | | |
| Fiber Optic Conduit Lease | \$ 65,968 | \$ 66,000 | \$ 76,000 | \$ 76,000 |
| Interest Income | <u>9,405</u> | <u>-</u> | <u>1,213</u> | <u>19</u> |
| Total Revenues | <u>75,374</u> | <u>66,000</u> | <u>77,213</u> | <u>76,019</u> |
| TOTAL RESOURCES | <u>\$ 329,819</u> | <u>\$ 130,029</u> | <u>\$ 135,115</u> | <u>\$ 86,942</u> |
| APPROPRIATIONS | | | | |
| Capital Projects: | | | | |
| Computer Equipment | \$ 204,600 | \$ - | \$ - | \$ - |
| Computer Software | 8,999 | - | - | - |
| PC Replacement | - | 100,000 | 99,328 | - |
| Project SMART | 40,680 | - | 10,000 | 10,000 |
| Offsite Backup | 17,637 | 20,000 | 14,864 | 18,000 |
| Facility Access Control Replacement | <u>-</u> | <u>-</u> | <u>-</u> | <u>57,000</u> |
| TOTAL APPROPRIATIONS | <u>\$ 271,916</u> | <u>\$ 120,000</u> | <u>\$ 124,192</u> | <u>\$ 85,000</u> |
| ENDING FUND BALANCE | <u>\$ 57,902</u> | <u>\$ 10,029</u> | <u>\$ 10,923</u> | <u>\$ 1,942</u> |

WATER DEPRECIATION FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ 6,360,058 | \$ 3,492,200 | \$ 6,188,831 | \$ 4,192,655 |
| Revenues: | | | | |
| Interest Income | \$ 184,454 | \$ 107,295 | \$ 208,220 | \$ 219,628 |
| Other | 481,462 | - | - | - |
| Valuation Allowance | 94,383 | - | - | - |
| Total Revenues | <u>760,299</u> | <u>107,295</u> | <u>208,220</u> | <u>219,628</u> |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| Water Fund | 1,587,811 | 1,850,076 | 1,850,076 | 2,106,160 |
| Total Revenues and Transfers | <u>2,348,110</u> | <u>1,957,371</u> | <u>2,058,296</u> | <u>2,325,788</u> |
| TOTAL RESOURCES | <u>\$ 8,708,168</u> | <u>\$ 5,449,571</u> | <u>\$ 8,247,127</u> | <u>\$ 6,518,443</u> |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Administration and General | \$ - | \$ - | \$ - | \$ 42,000 |
| Water Treatment Plant | 119,345 | 367,804 | 367,804 | 276,950 |
| Water Lab | - | - | - | 91,700 |
| Transmission & Distribution | 829,600 | 1,728,499 | 1,424,964 | 1,242,605 |
| Water Meter Readers | 59,265 | 200,000 | 200,000 | - |
| Customer Relations | - | - | - | 63,000 |
| Total Operations | <u>1,008,209</u> | <u>2,296,303</u> | <u>1,992,768</u> | <u>1,716,255</u> |
| Capital Projects: | | | | |
| Annual Waterline Replacement | 331,340 | 648,215 | 425,000 | 300,000 |
| SWTP Sludge De-Watering | - | - | - | 400,000 |
| CDBG Projects | 113,908 | 251,785 | 255,000 | 250,000 |
| Concrete Steel Pipe Rehab/Replacement Phase 1 | 365,038 | 84,962 | 65,000 | - |
| Daffodil Road Waterline Replacement | 64,929 | 180,000 | 134,000 | - |
| ERP Project | 800,000 | - | - | - |
| Hackberry Waterline Replacement 17th-19th | 18,840 | 115,000 | 112,133 | - |
| Kendlewood Waterline Replacement 17th-20th | 139,252 | - | - | - |
| NWTP Chain and Flight Sludge Collector Replacement | 604,900 | - | - | - |
| Cedar Water Tower | - | - | - | 50,000 |
| SWTP Electrical Generator Project | 37,029 | 500,000 | 160,000 | 1,000,000 |
| SWTP Exp Filter/Clarifier | 4,679 | - | - | - |
| SWTP Tube Replacement | - | 400,000 | 400,000 | - |
| Taylor Road Utility Adjustment (IH 2-Pecan) | 43,429 | 5,571 | 5,571 | - |
| Taylor Road Utility Adjustments Business 83 - Daffodil | - | 30,000 | 25,000 | 1,200,000 |
| HCID #6 Water Rights | - | 560,000 | 480,000 | - |
| El Rancho Roadway Improvements - Waterline Design | - | - | - | 50,000 |
| Nolana Road Off-system Local Let 23rd - Ware Road (Design) | - | - | - | 75,000 |
| Ware Road Utility Adjustments (Mil 5 -SH107); Design | - | - | - | 80,000 |
| Yuma Roadway Improvement - Waterline Design | - | - | - | 60,000 |
| Jackson Road TxDOT Roadway Improvement-Design | - | - | - | 150,000 |
| Total Capital Projects | <u>2,523,344</u> | <u>2,775,533</u> | <u>2,061,704</u> | <u>3,615,000</u> |
| TOTAL APPROPRIATIONS | <u>\$ 3,531,554</u> | <u>\$ 5,071,836</u> | <u>\$ 4,054,472</u> | <u>\$ 5,331,255</u> |
| Adjustments for accruals | 1,012,216 | - | - | - |
| ENDING FUND BALANCE | <u>\$ 6,188,831</u> | <u>\$ 377,735</u> | <u>\$ 4,192,655</u> | <u>\$ 1,187,188</u> |

WATER CAPITAL IMPROVEMENT FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|--------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ 4,589,436 | \$ 4,266,283 | \$ 5,705,806 | \$ 6,397,004 |
| Revenues: | | | | |
| Interest Income | \$ 179,164 | \$ 127,988 | \$ 279,601 | \$ 280,338 |
| Unrealized (loss) on Investments | 39,253 | - | - | - |
| Operating Activities | <u>260,725</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Total Revenues | <u>479,141</u> | <u>127,988</u> | <u>279,601</u> | <u>280,338</u> |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| Water Fund | <u>1,018,790</u> | <u>1,721,500</u> | <u>1,721,500</u> | <u>2,223,960</u> |
| Total Revenues and Transfers | <u>1,497,931</u> | <u>1,849,488</u> | <u>2,001,101</u> | <u>2,504,298</u> |
| TOTAL RESOURCES | <u>\$ 6,087,367</u> | <u>\$ 6,115,771</u> | <u>\$ 7,706,907</u> | <u>\$ 8,901,302</u> |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Water Plant | \$ - | \$ 95,400 | \$ 99,750 | \$ 348,000 |
| Water Lab | - | 40,500 | 34,553 | 180,000 |
| Transmission & Distribution | <u>304,231</u> | <u>1,085,600</u> | <u>1,050,600</u> | <u>845,960</u> |
| Total Operations | <u>304,231</u> | <u>1,221,500</u> | <u>1,184,903</u> | <u>1,373,960</u> |
| Capital Projects: | | | | |
| CCN - SWSC Buyout #8 | \$ - | \$ - | \$ - | \$ 326,528 |
| Geo-Water (Deep Well) | - | 150,000 | - | - |
| HCID #1 Raw Waterline | 1,918 | - | - | - |
| Line Oversizing/Participation | - | 150,000 | 80,000 | 150,000 |
| North Bentsen Road Transmission Line | - | 150,000 | - | 110,000 |
| NWTP Expansion (11.25 to 22.50 mgd) | - | 1,400,000 | - | 4,000,000 |
| SWTP Expansion Filter/Clarifier | 8,090 | 45,000 | 45,000 | - |
| SWTP Electrical Generator Project | - | - | - | 1,000,000 |
| Waterline Extensions | 4,640 | 50,000 | - | 50,000 |
| Water Rights | - | - | - | <u>1,050,000</u> |
| Total Capital Projects | <u>14,648</u> | <u>1,945,000</u> | <u>125,000</u> | <u>6,686,528</u> |
| TOTAL APPROPRIATIONS | <u>\$ 318,879</u> | <u>\$ 3,166,500</u> | <u>\$ 1,309,903</u> | <u>\$ 8,060,488</u> |
| Adjustment for accrued expenses | <u>(62,682)</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| ENDING FUND BALANCE | <u>\$ 5,705,806</u> | <u>\$ 2,949,271</u> | <u>\$ 6,397,004</u> | <u>\$ 840,814</u> |

WATER REVENUE ISSUES FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ 25,518 | \$ - | \$ 15,903,875 | \$ 10,688,875 |
| Revenues: | | | | |
| Bond Proceeds | \$ 17,778,025 | \$ 16,825,000 | \$ 99,301 | \$ 3,258,502 |
| Interest Earned | <u>497,633</u> | <u>-</u> | <u>785,000</u> | <u>380,000</u> |
| TOTAL RESOURCES | <u>\$ 18,301,176</u> | <u>\$ 16,825,000</u> | <u>\$ 16,788,176</u> | <u>\$ 14,327,377</u> |
| APPROPRIATIONS | | | | |
| Capital Projects: | | | | |
| HCID #1 - Raw Waterline | \$ 320,309 | \$ 39,691 | \$ 35,747 | \$ - |
| SWTP Expansion Filter/Clarifier | 291,446 | 63,554 | 63,554 | - |
| South WTP Electrical Generator Project | - | 825,000 | - | 968,719 |
| AMI Project | <u>1,372,425</u> | <u>16,000,000</u> | <u>6,000,000</u> | <u>9,900,000</u> |
| Total Capital Projects | 1,984,179 | 16,928,245 | 6,099,301 | 10,868,719 |
| TOTAL APPROPRIATIONS | <u>\$ 1,984,179</u> | <u>\$ 16,928,245</u> | <u>\$ 6,099,301</u> | <u>\$ 10,868,719</u> |
| Adjustment for accrued expenses | <u>(413,122)</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| ENDING FUND BALANCE | <u>\$ 15,903,875</u> | <u>\$ (103,245)</u> | <u>\$ 10,688,875</u> | <u>\$ 3,458,658</u> |

WASTEWATER DEPRECIATION FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ 17,924,626 | \$ 18,634,840 | \$ 19,580,850 | \$ 19,270,034 |
| Revenues: | | | | |
| Interest Income | \$ 754,165 | \$ 559,727 | \$ 778,722 | \$ 676,922 |
| Total Revenues | <u>754,165</u> | <u>559,727</u> | <u>778,722</u> | <u>676,922</u> |
| Other Financing Sources: | | | | |
| Transfer in: Wastewater Fund | <u>3,755,939</u> | <u>3,823,361</u> | <u>3,823,361</u> | <u>3,968,334</u> |
| Total Revenues and Transfers | <u>4,510,104</u> | <u>4,383,088</u> | <u>4,602,083</u> | <u>4,645,256</u> |
| TOTAL RESOURCES | <u>\$ 22,434,730</u> | <u>\$ 23,017,928</u> | <u>\$ 24,182,933</u> | <u>\$ 23,915,290</u> |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Administration and General | \$ 6,860 | \$ 10,000 | \$ - | \$ - |
| Wastewater Treatment Plant | 333,327 | 988,500 | 682,992 | 1,019,200 |
| Wastewater Laboratory | 21,269 | 11,500 | 9,661 | 8,800 |
| Wastewater Collections | <u>216,566</u> | <u>411,000</u> | <u>395,625</u> | <u>468,290</u> |
| Total Operations | <u>578,021</u> | <u>1,421,000</u> | <u>1,088,278</u> | <u>1,496,290</u> |
| Capital Projects: | | | | |
| 23rd Street & Sarah Lift Station Design | \$ 30,690 | \$ 119,310 | \$ 80,000 | \$ 60,000 |
| 23rd and Sarah Lift Station Abandonment | - | 3,850,000 | 600,000 | 3,250,000 |
| 5 mile and Bentsen Lift Station Rehab | - | 500,000 | 800,000 | - |
| Adobe Wells Lift Station Abandonment | - | 80,000 | 80,000 | - |
| Annual Lift Station Rehabilitation | 38,188 | 100,000 | 40,000 | 50,000 |
| Annual Manhole Rehabilitation | 569,134 | 600,000 | 450,000 | 600,000 |
| Balboa Lift Station Electrical Improvements | - | - | - | 1,100,000 |
| Bentsen Sewer Improvements Project | - | 260,000 | 100,000 | 160,000 |
| CDBG/Urban County Matching | 12,268 | 15,000 | 11,813 | 50,000 |
| Downtown Sewer Improvements Project | 4,940 | - | - | - |
| El Rancho Utility Adjustments - Design | - | - | - | 75,000 |
| ERP Project | 800,000 | - | - | - |
| K-Center Street Sewer | - | - | - | 850,000 |
| Lark Sewer Improvements | - | 3,950,000 | 700,000 | 3,250,000 |
| Nolana Road Widening - Design | - | - | - | 50,000 |
| NWWTP Headworks Construction | 390,240 | - | - | - |
| Sewer Line & Manhole Replace | 140,841 | 600,000 | 5,018 | 600,000 |
| Shary Road Utility Adjust (Pioneer Force Main) | 17,353 | 567,648 | 933,290 | - |
| SWWTP Grit System (Coanda) | - | 250,000 | 24,500 | 225,500 |
| SWWTP Headworks Screens Replacement | 272,206 | - | - | - |
| Taylor Road Widening - Design | - | - | - | 20,000 |
| Ware Road Utility Adj Design (5 Mile to FM 107) | - | - | - | 150,000 |
| Ware Road Utility Adj FM 107-Monte Cristo | - | 50,000 | - | 50,000 |
| Yuma Road Utility Adjustments - Design | - | - | - | 100,000 |
| Zinnia Lift Station Abandonment | - | 400,000 | - | 500,000 |
| Total Capital Porjects | <u>2,275,860</u> | <u>11,341,958</u> | <u>3,824,621</u> | <u>11,140,500</u> |
| TOTAL APPROPRIATIONS | <u>\$ 2,853,881</u> | <u>\$ 12,762,958</u> | <u>\$ 4,912,899</u> | <u>\$ 12,636,790</u> |
| ENDING FUND BALANCE | <u>\$ 19,580,850</u> | <u>\$ 10,254,970</u> | <u>\$ 19,270,034</u> | <u>\$ 11,278,500</u> |

WASTEWATER CAPITAL IMPROVEMENT FUND
Fund Balance Summary

| | <u>Actual</u> <u>22-23</u> | <u>Adj. Budget</u> <u>23-24</u> | <u>Estimated</u> <u>23-24</u> | <u>Budget</u> <u>24-25</u> |
|--|-------------------------------|------------------------------------|----------------------------------|-------------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ 5,672,679 | \$ 4,629,836 | \$ 6,682,837 | \$ 6,588,187 |
| Revenues: | | | | |
| Interest Income | \$ 181,816 | \$ 138,895 | \$ 252,000 | \$ 252,000 |
| Gain (loss) on Investments | 89,538 | - | 50,750 | - |
| Other - Outside Contributions | <u>25,861</u> | <u>1,327,305</u> | <u>124,464</u> | <u>1,227,305</u> |
| Total Revenues | <u>297,215</u> | <u>1,466,200</u> | <u>427,214</u> | <u>1,479,305</u> |
| Other Financing Sources: | | | | |
| Transfers In: | | | | |
| Wastewater Fund | <u>1,301,007</u> | <u>1,475,145</u> | <u>1,475,145</u> | <u>1,143,256</u> |
| Total Revenues and Other Sources | <u>1,598,222</u> | <u>2,941,345</u> | <u>1,902,359</u> | <u>2,622,561</u> |
| TOTAL RESOURCES | \$ <u>7,270,901</u> | \$ <u>7,571,181</u> | \$ <u>8,585,196</u> | \$ <u>9,210,749</u> |
| APPROPRIATIONS | | | | |
| Capital Outlay: | | | | |
| Administration | \$ 12,055 | \$ 406,500 | \$ 274,000 | \$ 48,000 |
| Wastewater Treatment Plant | 80,679 | - | - | - |
| Wastewater Laboratory | 27,997 | 235,000 | 30,909 | 230,250 |
| Wastewater Collections | <u>185,188</u> | <u>233,645</u> | <u>233,154</u> | <u>265,006</u> |
| Total Capital Outlay | 305,919 | 875,145 | 538,063 | 543,256 |
| Capital Projects: | | | | |
| Dicker Road Sewer | \$ - | \$ 800,000 | \$ 200,000 | \$ 800,000 |
| Line Oversizing/Participation | - | 700,000 | 400,000 | 250,000 |
| NWWTP Lift Station Improvements | 119,840 | - | - | - |
| Shary Road Utility Adjustment (Pioneer Force Main) | 8,955 | 528,545 | 508,946 | - |
| Tres Lagos Reclaimed Water Elevated Tower | 68,893 | 250,000 | 150,000 | 30,000 |
| Tres Lagos Reclaimed Water Elevated Tower Const. | - | 2,851,203 | 200,000 | 2,651,203 |
| Shary Road Widening - Design | <u>-</u> | <u>-</u> | <u>-</u> | <u>50,000</u> |
| Total Capital Projects | 197,688 | 5,129,748 | 1,458,946 | 3,781,203 |
| Transfers out: | | | | |
| Transfer out to Wastewater Revenue Bond Fund | <u>84,457</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| TOTAL APPROPRIATIONS | \$ <u>588,065</u> | \$ <u>6,004,893</u> | \$ <u>1,997,009</u> | \$ <u>4,324,459</u> |
| ENDING FUND BALANCE | \$ <u>6,682,837</u> | \$ <u>1,566,288</u> | \$ <u>6,588,187</u> | \$ <u>4,886,289</u> |

WASTEWATER REVENUE FUND
Clean Water & SWIRFT Funding
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ (13,535) | \$ (12,554) | \$ 71,961 | \$ 72,751 |
| Revenues: | | | | |
| Bond Proceeds | \$ - | \$ 254,896 | \$ 241,361 | \$ 441,361 |
| Interest Income | <u>1,039</u> | <u>-</u> | <u>790</u> | <u>700</u> |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| Wastewater Capital Improvement Fund Fund | <u>84,457</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Total Revenues and Transfers | <u>85,496</u> | <u>254,896</u> | <u>242,151</u> | <u>442,061</u> |
| TOTAL RESOURCES | <u>\$ 71,961</u> | <u>\$ 242,342</u> | <u>\$ 314,112</u> | <u>\$ 514,812</u> |
| APPROPRIATIONS | | | | |
| Capital Projects: | | | | |
| North WWTP Electrical & SCADA Programming | <u>-</u> | <u>241,361</u> | <u>241,361</u> | <u>441,361</u> |
| TOTAL APPROPRIATIONS | <u>\$ -</u> | <u>\$ 241,361</u> | <u>\$ 241,361</u> | <u>\$ 441,361</u> |
| ENDING FUND BALANCE | <u>\$ 71,961</u> | <u>\$ 981</u> | <u>\$ 72,751</u> | <u>\$ 73,451</u> |

SANITATION DEPRECIATION FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ 11,232,065 | \$ 10,174,715 | \$ 11,484,641 | \$ 10,963,281 |
| Revenues: | | | | |
| Rental Income | \$ 1,908,664 | \$ 2,576,875 | \$ 2,576,875 | \$ 3,123,227 |
| Interest Income | <u>470,265</u> | <u>-</u> | <u>582,054</u> | <u>378,965</u> |
| Total Revenues | <u>2,378,929</u> | <u>2,576,875</u> | <u>3,158,929</u> | <u>3,502,192</u> |
| TOTAL RESOURCES | <u>\$ 13,610,994</u> | <u>\$ 12,751,590</u> | <u>\$ 14,643,570</u> | <u>\$ 14,465,473</u> |
| APPROPRIATIONS | | | | |
| Capital Outlay: | | | | |
| Vehicles | \$ 2,082,120 | \$ 7,364,666 | \$ 3,566,025 | \$ 6,050,638 |
| Equipment | <u>37,000</u> | <u>50,000</u> | <u>50,000</u> | <u>40,000</u> |
| Other Financing Sources (Uses): | | | | |
| Debt Service - Motorola Lease Payment | <u>7,233</u> | <u>64,264</u> | <u>64,264</u> | <u>64,264</u> |
| TOTAL APPROPRIATIONS | <u>\$ 2,126,353</u> | <u>\$ 7,478,930</u> | <u>\$ 3,680,289</u> | <u>\$ 6,154,902</u> |
| ENDING FUND BALANCE | <u>\$ 11,484,641</u> | <u>\$ 5,272,660</u> | <u>\$ 10,963,281</u> | <u>\$ 8,310,571</u> |

**CHAMPION LAKES GOLF COURSE
DEPRECIATION FUND
Fund Balance Summary**

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ 583,892 | \$ 711,148 | \$ 712,100 | \$ 835,191 |
| Revenues: | | | | |
| Interest Income | \$ 29,176 | \$ 21,329 | \$ 41,490 | \$ 36,328 |
| Total Revenues | <u>29,176</u> | <u>21,329</u> | <u>41,490</u> | <u>36,328</u> |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| Golf Course Fund | <u>200,000</u> | <u>250,000</u> | <u>250,000</u> | <u>250,000</u> |
| Total Revenues and Transfers | <u>229,176</u> | <u>271,329</u> | <u>291,490</u> | <u>286,328</u> |
| TOTAL RESOURCES | <u>\$ 813,068</u> | <u>\$ 982,477</u> | <u>\$ 1,003,590</u> | <u>\$ 1,121,519</u> |
| APPROPRIATIONS | | | | |
| Capital Outlay: | | | | |
| Equipment | \$ 100,947 | \$ 176,000 | \$ 168,399 | \$ 515,000 |
| Other Financing Sources (Uses): | | | | |
| Capital Equipment Lease | <u>21</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| TOTAL APPROPRIATIONS | <u>\$ 100,968</u> | <u>\$ 176,000</u> | <u>\$ 168,399</u> | <u>\$ 515,000</u> |
| ENDING FUND BALANCE | <u>\$ 712,100</u> | <u>\$ 806,477</u> | <u>\$ 835,191</u> | <u>\$ 606,519</u> |

CONVENTION CENTER DEPRECIATION FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ 2,810,800 | \$ 2,606,038 | \$ 3,189,152 | \$ 3,611,277 |
| Revenues: | | | | |
| Interest Income | \$ 128,352 | \$ 78,181 | \$ 172,125 | \$ 110,122 |
| Total Revenues | <u>128,352</u> | <u>78,181</u> | <u>172,125</u> | <u>110,122</u> |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| Convention Center Fund | <u>250,000</u> | <u>250,000</u> | <u>250,000</u> | <u>250,000</u> |
| Total Revenues and Transfers | <u>378,352</u> | <u>328,181</u> | <u>422,125</u> | <u>360,122</u> |
| TOTAL RESOURCES | <u>\$ 3,189,152</u> | <u>\$ 2,934,219</u> | <u>\$ 3,611,277</u> | <u>\$ 3,971,399</u> |
| APPROPRIATIONS | | | | |
| Capital Outlay: | | | | |
| Marquee Screen | \$ - | \$ 1,500,000 | \$ - | \$ - |
| Equipment & Furniture Replacements | <u>-</u> | <u>735,000</u> | <u>-</u> | <u>907,350</u> |
| TOTAL APPROPRIATIONS | <u>\$ -</u> | <u>\$ 2,235,000</u> | <u>\$ -</u> | <u>\$ 907,350</u> |
| ENDING FUND BALANCE | <u>\$ 3,189,152</u> | <u>\$ 699,219</u> | <u>\$ 3,611,277</u> | <u>\$ 3,064,049</u> |

PERFORMING ARTS DEPRECIATION FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ 1,291,653 | \$ 1,444,534 | \$ 1,425,119 | \$ 1,758,981 |
| Revenues: | | | | |
| Interest Income | \$ 56,913 | \$ 43,336 | \$ 83,862 | \$ 67,612 |
| Total Revenues | <u>56,913</u> | <u>43,336</u> | <u>83,862</u> | <u>67,612</u> |
| Other Financial Sources: | | | | |
| Transfer In: | | | | |
| Performing Arts Fund | <u>250,000</u> | <u>250,000</u> | <u>250,000</u> | <u>250,000</u> |
| Total Revenues and Transfers | <u>306,913</u> | <u>293,336</u> | <u>333,862</u> | <u>317,612</u> |
| TOTAL RESOURCES | <u>\$ 1,598,566</u> | <u>\$ 1,737,870</u> | <u>\$ 1,758,981</u> | <u>\$ 2,076,593</u> |
| APPROPRIATIONS | | | | |
| Capital outlay: | | | | |
| Equipment | \$ 173,447 | \$ - | \$ - | \$ 102,500 |
| TOTAL APPROPRIATIONS | <u>173,447</u> | <u>-</u> | <u>-</u> | <u>102,500</u> |
| ENDING FUND BALANCE | <u>\$ 1,425,119</u> | <u>\$ 1,737,870</u> | <u>\$ 1,758,981</u> | <u>\$ 1,974,093</u> |

PASSENGER FACILITY CHARGE FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ 7,321,490 | \$ 7,595,230 | \$ 7,595,230 | \$ 8,727,975 |
| Revenues: | | | | |
| Passenger Facility Charge | \$ 2,010,250 | \$ 2,089,470 | \$ 2,279,118 | \$ 2,347,491 |
| Interest Income | <u>334,612</u> | <u>-</u> | <u>366,937</u> | <u>113,135</u> |
| Total Revenues | <u>2,344,862</u> | <u>2,089,470</u> | <u>2,646,055</u> | <u>2,460,626</u> |
| TOTAL RESOURCES | <u>\$ 9,666,352</u> | <u>\$ 9,684,700</u> | <u>\$ 10,241,285</u> | <u>\$ 11,188,601</u> |
| APPROPRIATIONS | | | | |
| Capital Outlay: | | | | |
| Professional Services | \$ 1,293 | \$ 40,000 | \$ 9,507 | \$ 40,000 |
| ARFF Unit | 32,150 | - | - | 1,200,000 |
| Airport Fire Station | - | - | - | 650,000 |
| Airport Security Systems Replacement | - | 900,000 | 80,000 | 820,000 |
| Terminal Restroom Renovations | 364,924 | - | - | - |
| Terminal Passenger Boarding Bridges | <u>135,299</u> | <u>3,114,702</u> | <u>17,721</u> | <u>3,702,343</u> |
| Total | <u>533,665</u> | <u>4,054,702</u> | <u>107,227</u> | <u>6,412,343</u> |
| Other Financial Sources (Uses): | | | | |
| Transfer Out: | | | | |
| Airport Debt Service Fund | 237,000 | 647,375 | 647,375 | 649,500 |
| Airport CIP Fund | <u>880,457</u> | <u>2,430,263</u> | <u>758,708</u> | <u>2,974,366</u> |
| TOTAL APPROPRIATIONS | <u>\$ 1,651,123</u> | <u>\$ 7,132,340</u> | <u>\$ 1,513,311</u> | <u>\$ 10,036,209</u> |
| Other Items Affecting Working Capital | <u>(420,000)</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| ENDING FUND BALANCE | <u>\$ 7,595,230</u> | <u>\$ 2,552,360</u> | <u>\$ 8,727,975</u> | <u>\$ 1,152,392</u> |

AIRPORT CAPITAL IMPROVEMENT FUND
Fund Balance Summary

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ (930,926) | \$ - | \$ (695,883) | \$ - |
| Revenues: | | | | |
| Grant Reimbursement - FAA | \$ 7,881,751 | \$ 35,985,561 | \$ 6,408,659 | \$ 27,000,571 |
| Miscellaneous | 227,550 | - | - | - |
| Total Revenues | 8,109,301 | 35,985,561 | 6,408,659 | 27,000,571 |
| Other Financial Sources: | | | | |
| Transfer In: | | | | |
| Passenger Facility Charge Fund | 880,457 | 2,430,263 | 758,708 | 2,974,366 |
| McAllen International Airport Fund | 1,077,568 | 8,198,634 | 1,475,816 | 6,511,063 |
| Total Revenues and Transfers | 10,067,326 | 46,614,458 | 8,643,183 | 36,486,000 |
| TOTAL RESOURCES | \$ 9,136,400 | \$ 46,614,458 | \$ 7,947,300 | \$ 36,486,000 |
| APPROPRIATIONS | | | | |
| Capital Projects | | | | |
| Cargo Ramp Construction | \$ - | \$ 8,813,000 | \$ - | \$ - |
| Crack Sealing Machine | - | 75,000 | - | 75,000 |
| GA Federal Inspection Station | - | - | - | 500,000 |
| GA Infrastructure Improvements | - | - | - | 971,000 |
| GA Land Acquisition | 15,584 | 2,847,323 | 26,735 | 2,820,588 |
| GA Master Business Plan | - | 50,000 | - | 50,000 |
| Parking Equipment Replacement | - | - | - | 650,000 |
| Parrallel Runway Feasibility Study | - | 500,000 | - | 500,000 |
| Pavement Management Program | - | 240,000 | 35,355 | 204,645 |
| RIM-HS1 Environmental and Design | 4,371 | 130,000 | 18,659 | 111,341 |
| Runway & Taxiway Safety Improvements | 8,604,659 | 22,690,624 | 6,224,817 | 15,478,593 |
| Runway 14-32 Rehabilitation | - | 3,101,000 | - | 3,101,000 |
| Terminal Amenity | 74,588 | 500,000 | 62,000 | 500,000 |
| Terminal Carpet Replacement | - | 200,000 | - | 200,000 |
| Terminal Elevator Rehabilitation | - | 635,000 | - | 635,000 |
| Terminal Expansion Feasibility Study | - | 500,000 | 349,670 | 150,330 |
| Terminal HVAC & Lighting Efficiency Improvements | - | 2,885,301 | 1,000,000 | 1,885,301 |
| Terminal Improvements | - | - | - | 8,302,778 |
| Terminal Passenger Boarding Bridge Improvements | - | 2,122,500 | - | - |
| Terminal Tiled Roof Replacement | 1,133,083 | 1,324,710 | 974,287 | 350,423 |
| Total Project Cost | \$ 9,832,283 | \$ 46,614,458 | \$ 8,691,522 | \$ 36,486,000 |
| TOTAL APPROPRIATIONS | \$ 9,832,283 | \$ 46,614,458 | \$ 8,691,522 | \$ 36,486,000 |
| Other items affecting Working Capital | - | - | 744,221 | - |
| ENDING FUND BALANCE | \$ (695,883) | \$ - | \$ - | \$ - |

CUSTOMER FACILITY CHARGE FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ - | \$ - | \$ - | \$ 166,000 |
| Revenues: | | | | |
| Customer Facility Charge | \$ - | \$ - | \$ 166,000 | \$ 997,000 |
| Total Revenues | - | - | 166,000 | 997,000 |
| TOTAL RESOURCES | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 166,000</u> | <u>\$ 1,163,000</u> |
| APPROPRIATIONS | | | | |
| Expenditures | | | | |
| Professional Services | \$ - | \$ - | \$ - | \$ 825,000 |
| TOTAL APPROPRIATIONS | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 825,000</u> |
| ENDING FUND BALANCE | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 166,000</u> | <u>\$ 338,000</u> |

**MCALLEN INTERNATIONAL BRIDGE
CAPITAL IMPROVEMENT FUND
Fund Balance Summary**

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ 4,070,964 | \$ 4,196,733 | \$ 3,983,943 | \$ 4,676,596 |
| Revenues: | | | | |
| Miscellaneous / Other | 9 | - | - | - |
| Interest Income | <u>210,922</u> | <u>-</u> | <u>216,370</u> | <u>155,691</u> |
| Total Revenues | <u>210,931</u> | <u>-</u> | <u>216,370</u> | <u>155,691</u> |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| Toll Bridge Fund | \$ <u>1,460,127</u> | \$ <u>1,431,059</u> | \$ <u>1,489,981</u> | \$ <u>1,476,038</u> |
| Total Revenues and Transfers | <u>1,671,058</u> | <u>1,431,059</u> | <u>1,706,351</u> | <u>1,631,729</u> |
| TOTAL RESOURCES | <u>\$ 5,742,022</u> | <u>\$ 5,627,792</u> | <u>\$ 5,690,294</u> | <u>\$ 6,308,325</u> |
| APPROPRIATIONS | | | | |
| Capital Projects: | | | | |
| Administration Remodel | \$ - | \$ - | \$ - | \$ 1,030,000 |
| Asphalt Repairs | - | 89,916 | 89,916 | - |
| Bridge Building Fans | 90,392 | - | - | 95,000 |
| Building A - Restroom Addition | 44,065 | 417,500 | - | 417,500 |
| Building C - Restroom Addition | - | 400,000 | - | 400,000 |
| Concrete Pathway Improvement | - | 22,245 | 22,245 | - |
| Fence Restoration Project | 61,955 | 94,095 | 27,145 | 149,095 |
| Full Size SUV | - | - | - | 68,000 |
| I.T. Storage and Network Equipment | 44,553 | 50,000 | 15,307 | 40,000 |
| Maintenance Building Expansion | - | - | - | 330,000 |
| McAllen - Hidalgo Bridge Bldg A Re-roof | 277,088 | 20,402 | 19,258 | - |
| McAllen - Hidalgo Bridge Bldg B Canopy | - | - | - | 1,160,000 |
| McAllen - Hidalgo Bridge Bldg B Re-roof | 80,000 | - | - | - |
| McAllen - Hidalgo Bridge Bldg C Re-roof | 299,139 | - | - | - |
| McAllen - Hidalgo Bridge Bldg C Parking Lot Resurfacing | - | - | - | 657,755 |
| Mid Size Sedan | - | - | - | 40,000 |
| Money Lockers Upgrade | - | 14,374 | 14,374 | - |
| N.B. Pedestrian Expansion | 587,626 | 764,337 | 739,337 | - |
| Office Building upgrades | 121,540 | 163,930 | 20,000 | 70,000 |
| Pedestrian Canopy | 58,236 | 119,640 | 34,237 | 85,403 |
| POE Master Plan Design | - | - | 14,054 | - |
| Public Restrooms Upgrades | 32,110 | - | - | - |
| SB Restroom Repurpose Office | - | - | - | 175,000 |
| Turnstiles | <u>61,376</u> | <u>17,825</u> | <u>17,825</u> | <u>-</u> |
| TOTAL APPROPRIATIONS | <u>\$ 1,758,080</u> | <u>\$ 2,174,264</u> | <u>\$ 1,013,698</u> | <u>\$ 4,717,753</u> |
| ENDING FUND BALANCE | <u>\$ 3,983,943</u> | <u>\$ 3,453,528</u> | <u>\$ 4,676,596</u> | <u>\$ 1,590,572</u> |

ANZALDUAS BRIDGE CAPITAL IMPROVEMENT FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ 1,702,188 | \$ 2,248,256 | \$ 2,248,256 | \$ 2,965,058 |
| Revenues: | | | | |
| Interest Income | \$ 43,113 | \$ - | \$ 73,948 | \$ 60,200 |
| Total Revenues | <u>43,113</u> | <u>-</u> | <u>73,948</u> | <u>60,200</u> |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| Anzalduas Bridge Fund | <u>681,784</u> | <u>619,177</u> | <u>718,425</u> | <u>708,651</u> |
| Total Revenues and Transfers | <u>724,896</u> | <u>619,177</u> | <u>792,373</u> | <u>768,851</u> |
| TOTAL RESOURCES | <u>\$ 2,427,084</u> | <u>\$ 2,867,433</u> | <u>\$ 3,040,629</u> | <u>\$ 3,733,909</u> |
| APPROPRIATIONS | | | | |
| Capital Projects: | | | | |
| Additional Northbound Toll Booth | \$ - | \$ 234,000 | \$ - | \$ 327,000 |
| Anzalduas Truck Booth | - | 245,000 | 7,571 | 245,000 |
| Bridge Canopy | - | 41,900 | 10,000 | 79,210 |
| Computer & Equipment Upgrades | 55,598 | 40,000 | 23,000 | 40,000 |
| Facility Upgrades | 41,594 | 87,310 | 35,000 | 50,000 |
| Property Fence Relocation | 81,635 | - | - | - |
| SB Phase I City Property | - | - | - | 1,250,000 |
| TOTAL APPROPRIATIONS | <u>\$ 178,827</u> | <u>\$ 648,210</u> | <u>\$ 75,571</u> | <u>\$ 1,991,210</u> |
| ENDING FUND BALANCE | <u>\$ 2,248,256</u> | <u>\$ 2,219,223</u> | <u>\$ 2,965,058</u> | <u>\$ 1,742,699</u> |

ANZALDUAS CARGO CONSTRUCTION FUND
Fund Balance Summary

| | <u>Actual</u> <u>22-23</u> | <u>Adj. Budget</u> <u>23-24</u> | <u>Estimated</u> <u>23-24</u> | <u>Budget</u> <u>24-25</u> |
|---|-------------------------------|------------------------------------|----------------------------------|-------------------------------|
| RESOURCES | | | | |
| BEGINNING FUND BALANCE | \$ 62,434,656 | \$ 40,590,271 | \$ 62,704,820 | \$ 22,707,562 |
| Revenues: | | | | |
| TxDot Appropriation | \$ - | \$ 21,737,600 | \$ - | \$ 20,225,826 |
| U.S Dot Grant | - | 25,000,000 | - | 25,000,000 |
| NADBank Loan / Recovery of Prior Year Expense | 3,207 | - | - | - |
| Interest Income | <u>2,611,984</u> | <u>-</u> | <u>2,354,874</u> | <u>154,275</u> |
| Total Revenues | <u>2,615,191</u> | <u>46,737,600</u> | <u>2,354,874</u> | <u>45,380,101</u> |
| Total Revenues and Transfers | <u>\$ 2,615,191</u> | <u>\$ 46,737,600</u> | <u>\$ 2,354,874</u> | <u>\$ 45,380,101</u> |
| TOTAL RESOURCES | <u>\$ 65,049,847</u> | <u>\$ 87,327,871</u> | <u>\$ 65,059,694</u> | <u>\$ 68,087,663</u> |
| APPROPRIATIONS | | | | |
| Capital Projects: | | | | |
| Cargo Construction | \$ - | \$ 62,946,567 | \$ 25,000,000 | \$ 58,000,000 |
| Anzalduas Cargo Construction - FFE | - | 1,671,005 | - | 1,700,000 |
| Anzalduas Cargo Construction FFE - CBP | <u>-</u> | <u>-</u> | <u>-</u> | <u>1,683,586</u> |
| Other Financing Sources (Uses) | | | | |
| Transfer Out: | | | | |
| Anzalduas Debt Service | <u>2,345,026</u> | <u>2,332,500</u> | <u>2,332,500</u> | <u>-</u> |
| TOTAL APPROPRIATIONS | <u>\$ 2,345,026</u> | <u>\$ 66,950,072</u> | <u>\$ 27,332,500</u> | <u>\$ 61,383,586</u> |
| Other items affecting working capital: | | | | |
| Deferred Expenses | <u>-</u> | <u>-</u> | <u>(15,019,632)</u> | <u>-</u> |
| ENDING FUND BALANCE | <u>\$ 62,704,820</u> | <u>\$ 20,377,799</u> | <u>\$ 22,707,562</u> | <u>\$ 6,704,077</u> |

CAPITAL IMPROVEMENT PROJECTS SUMMARY

Following is a list of some of the major capital projects planned for the city. The projects are listed out in detail on the following pages. Also shown, is the impact that the project will have on operating funds once the project is completed. The amount of impact is referred to in the following terms: Positive, Negligible, Slight, Moderate and High. Examples of what might have an impact on the operating budget due to a capital project are new staff needed, maintenance, and daily operations (utilities, supplies). Depreciation expense is not considered in the impact which is consistent with the city’s budgeting procedures.

- Positive** The project will either generate some revenue to offset expenses or will actually reduce operating costs.
- Negligible** The impact will be very small. It will generate less than \$10,000 per year in increased operating expenditures.
- Slight** The impact will be between 10,001 and \$50,000 in increased operating expenditures.
- Moderate** The impact will be between \$50,001 and \$100,000 in increased operating expenditures.
- High** This project will cause an increase in operating expenditures of \$100,001 or more annually.

Although some projects are hard to define as far as impact on the operating budget, we have done our best to estimate what future expenditures will be necessary in relation to the project. For an example of the type of impact see the specific projects sheet on the following pages.

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: ANZALDUAS CARGO CONSTRUCTION

Estimated Total Cost of Project (All Accounts)

\$95,838,683

Funding Source

Anzalduas Cargo Construction Fund

Location

6100 South Stewart Road

Work to be Performed

Additional phase of build-out for the Anzalduas - US Land Port of Entry in support of inbound and outbound commercial inspection.

Reason for Work

To provide for the movement of full commercial cargo at the Anzalduas - US Port of Entry.



Impact on Operating Budget

Positive

| Personnel | Supplies | Services | Capital | Other | Total |
|-----------|----------|-----------|---------|-------|-----------|
| \$ - | \$ - | \$ 10,000 | \$ - | \$ - | \$ 10,000 |

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: QUINTA MAZATLAN - CENTER FOR URBAN ECOLOGY

Estimated Total Cost of Project (All Accounts)
\$59,944,789

Funding Source
Quinta Mazatlán - Center for Urban Ecology Fund

Location
600 Sunset Drive

Work to be Performed
Construction of Quinta Mazatlán - Center for Urban Ecology

Reason for Work
To create a destination venue and educate the public on environmental conservation.

Impact on Operating Budget
Negligible



| Personnel | Supplies | Services | Capital | Other | Total |
|-----------|----------|----------|---------|----------|-----------|
| \$ - | \$ 3,500 | \$ 5,500 | \$ - | \$ 1,000 | \$ 10,000 |

PROJECT NAME: RESERVOIR DEVELOPMENT

Estimated Total Cost of Project (All Accounts)
\$21,175,377

Funding Source
Reservoir Development Fund

Location
1901 South 23rd Street

Work to be Performed
Decommissioning of the existing reservoir and mass earthwork activity to bring the land to adjacent grades

Reason for Work
Preparation for redevelopment

Impact on Operating Budget
Not Applicable



| Personnel | Supplies | Services | Capital | Other | Total |
|-----------|----------|----------|---------|-------|-------|
| \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: McALLEN LATERAL CHANNEL IMPROVEMENTS

Estimated Total Cost of Project (All Accounts)

\$6,780,766

Funding Source

Drainage Fee Fund

Location

2nd Street Culvert

Work to be Performed

Storm sewer infrastructure improvements.

Reason for Work

Address an area with a limited and undersized existing storm sewer system.



Impact on Operating Budget

Not Applicable

| Personnel | Supplies | Services | Capital | Other | Total |
|-----------|----------|----------|---------|-------|-------|
| \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

PROJECT NAME: QUINTA PARK AND RIDE

Estimated Total Cost of Project (All Accounts)

\$4,700,000

Funding Source

Bus Terminal Fund

Location

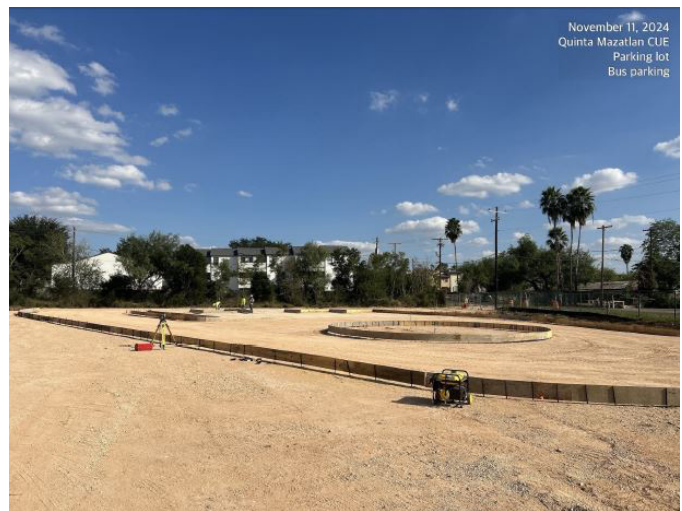
10th and Bales Drive

Work to be Performed

Construction of a Park and Ride adjacent to the Quinta Mazatlan development.

Reason for Work

To keep up with increasing demands for public transportation services in South McAllen.



Impact on Operating Budget

Not Applicable

| Personnel | Supplies | Services | Capital | Other | Total |
|-----------|----------|----------|---------|-------|-------|
| \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: ELECTRIC BUS PROJECT EXPANSION

Estimated Total Cost of Project (All Accounts)

\$3,000,000

Funding Source

Bus Terminal Fund

Location

Central Station, North Hub, & Quinta Park and Ride

Work to be Performed

The Transit Department intends to retrofit the existing 50kw infrastructure to 250kw.

Reason for Work

This modification will allow for a much faster charging ability which will decrease time and allow for greater range of the vehicles.

Impact on Operating Budget

Positive



| Personnel | Supplies | Services | Capital | Other | Total |
|-----------|----------|----------|---------|-------------|-------------|
| \$ - | \$ - | \$ - | \$ - | \$ (40,000) | \$ (40,000) |

PROJECT NAME: ALLEYS

Estimated Total Cost of Project (All Accounts)

\$3,030,000

Funding Source

Infrastructure and Improvement Fund

Location

Unpaved alleys throughout the City.

Work to be Performed

Upgrade existing caliche and milling alleys to asphalt.

Reason for Work

Enhance structural integrity of alleys to provide better city collection services. Improve drainage and reduce runoff to comply with State regulations.

Impact on Operating Budget

Slight



| Personnel | Supplies | Services | Capital | Other | Total |
|-----------|----------|----------|---------|-------|-----------|
| \$ 25,000 | \$ - | \$ - | \$ - | \$ - | \$ 25,000 |

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: ERP PROJECT

Estimated Total Cost of Project (All Accounts)

\$16,900,000

Funding Source

Infrastructure and Improvement Fund
Water Depreciation / Wastewater Depreciation Fund

Location

Various

Work to be Performed

Implementation of new financial software.

Reason for Work

Existing financial software is end of life.

Impact on Operating Budget

High



| Personnel | Supplies | Services | Capital | Other | Total |
|------------|-----------|--------------|---------|-------|--------------|
| \$ 150,000 | \$ 35,000 | \$ 1,600,000 | \$ - | \$ - | \$ 1,785,000 |

PROJECT NAME: CONNECTIVITY TRAIL / PRECINCT 2 PROJECT

Estimated Total Cost of Project (All Accounts)

\$3,120,000

Funding Source

Infrastructure and Improvement Fund

Location

East-West connection between various cities

Work to be Performed

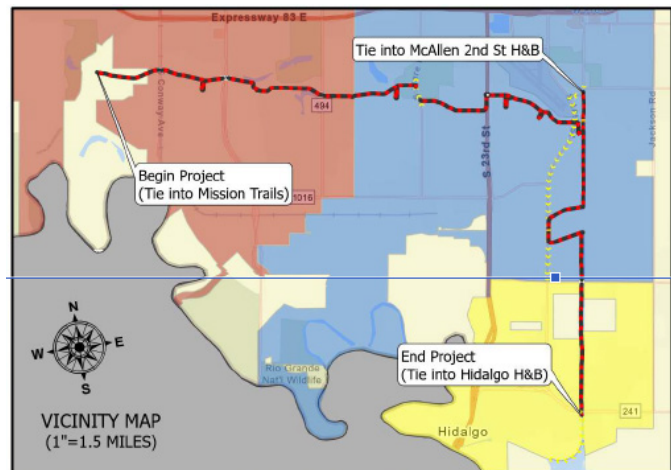
Intercity trail connection.

Reason for Work

Expand existing trail with connection to surrounding cities.

Impact on Operating Budget

Negligible



| Personnel | Supplies | Services | Capital | Other | Total |
|-----------|----------|----------|---------|-------|-------|
| \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: TERMINAL PASSENGER BOARDING BRIDGE IMPROVEMENT

Estimated Total Cost of Project (All Accounts)

\$3,702,343

Funding Source

Passenger Facility Charge Fund

Location

2500 South Bicentennial Boulevard

Work to be Performed

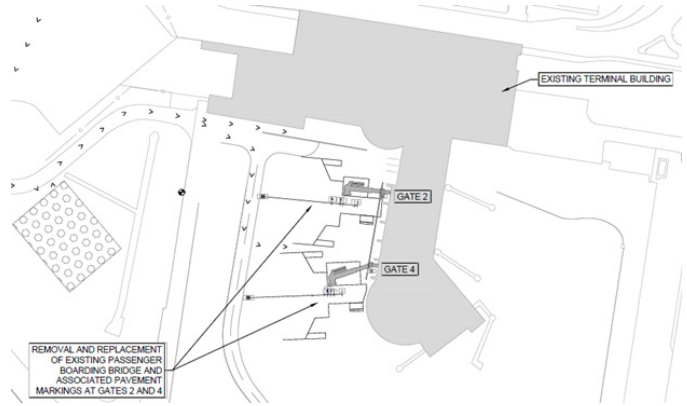
Improvements to two existing boarding bridges that are past their useful life.

Reason for Work

To increase efficiency and reliability of wait times for customer travel experience

Impact on Operating Budget

Slight



| Personnel | Supplies | Services | Capital | Other | Total |
|-----------|----------|-----------|---------|-------|-----------|
| \$ - | \$ - | \$ 25,000 | \$ - | \$ - | \$ 25,000 |

PROJECT NAME: CITY HALL EXPANSION - DESIGN

Estimated Total Cost of Project (All Accounts)

\$3,338,000

Funding Source

Development Corporation Fund

Location

1300 Houston Avenue

Work to be Performed

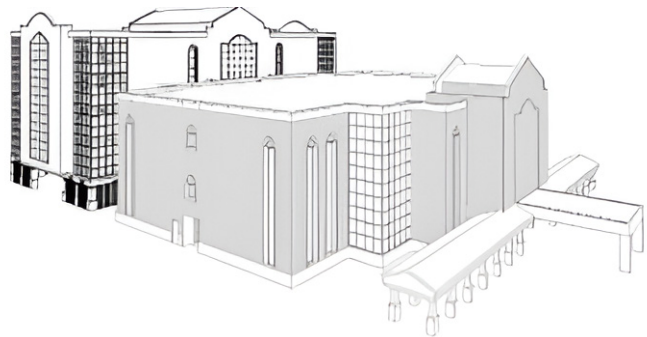
Design services for City Hall renovations and expansion.

Reason for Work

To expand City Hall to centralize departments and services for enhanced accessibility for the community.

Impact on Operating Budget

Not Applicable



| Personnel | Supplies | Services | Capital | Other | Total |
|-----------|----------|----------|---------|-------|-------|
| \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: RUNWAY 14-32 REHABILITATION

Estimated Total Cost of Project (All Accounts)

\$3,101,000

Funding Source

Airport Capital Improvement Fund

Location

2500 South Bicentennial Boulevard

Work to be Performed

Pavement rehabilitation will include routing, cleaning, sterilizing, and sealing existing cracks.

Reason for Work

To ensure continued safety by rehabilitation of Runway 14-32 pavement.

Impact on Operating Budget

Negligible



| Personnel | Supplies | Services | Capital | Other | Total |
|-----------|----------|-----------|---------|-------|-----------|
| \$ - | \$ - | \$ 10,000 | \$ - | \$ - | \$ 10,000 |

PROJECT NAME: GENERAL AVIATION LAND ACQUISITION

Estimated Total Cost of Project (All Accounts)

\$2,820,588

Funding Source

Airport Capital Improvement Fund

Location

2500 South Bicentennial Boulevard

Work to be Performed

Land acquisition

Reason for Work

This will fund land acquisition for expanded General Aviation development at the Airport.

Impact on Operating Budget

Negligible



| Personnel | Supplies | Services | Capital | Other | Total |
|-----------|----------|----------|---------|-------|--------|
| \$ - | \$ - | \$ 500 | \$ - | \$ - | \$ 500 |

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: RUNWAY & TAXIWAY SAFETY IMPROVEMENTS

Estimated Total Cost of Project (All Accounts)

\$22,690,624

Funding Source

Airport Capital Improvement Fund

Location

2500 South Bicentennial Boulevard

Work to be Performed

Improvements to runway and taxiway storm water management system.

Reason for Work

To address and mitigate on-going safety and operational issues associated with the existing stormwater management system.

Impact on Operating Budget

Negligible



| Personnel | Supplies | Services | Capital | Other | Total |
|-----------|----------|----------|---------|-------|----------|
| \$ - | \$ - | \$ 7,500 | \$ - | \$ - | \$ 7,500 |

PROJECT NAME: TERMINAL IMPROVEMENTS

Estimated Total Cost of Project (All Accounts)

\$8,302,778

Funding Source

Airport Capital Improvement Fund

Location

2500 South Bicentennial Boulevard

Work to be Performed

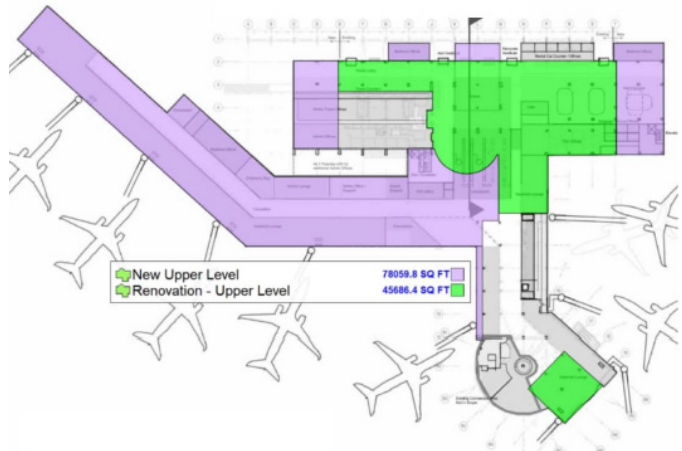
Design, renovation, and expansion of existing Airport terminal facility.

Reason for Work

To support aircraft and passenger demand.

Impact on Operating Budget

Negligible



| Personnel | Supplies | Services | Capital | Other | Total |
|-----------|----------|----------|---------|-------|-------|
| \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: NORTHWEST TREATMENT PLANT EXPANSION

Estimated Total Cost of Project (All Accounts)
\$180,000,000

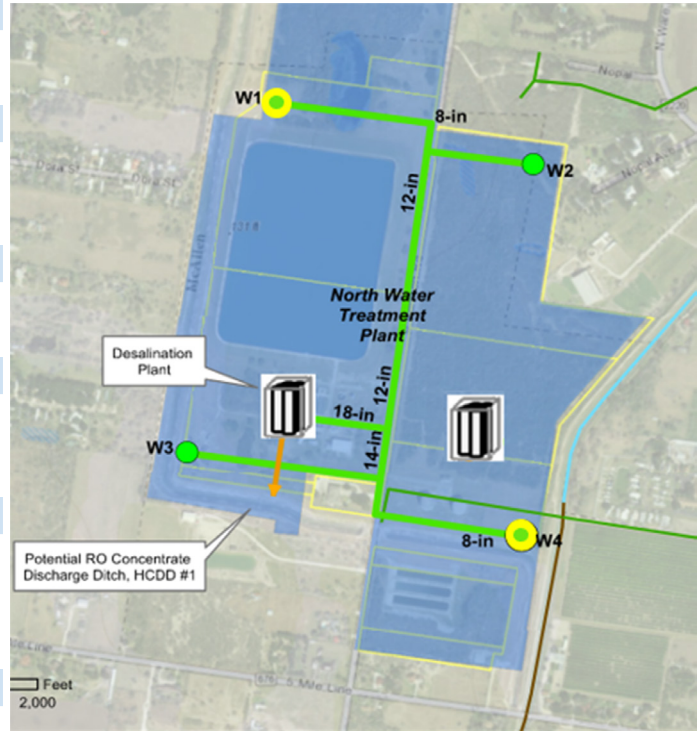
Funding Source
Water Capital Improvement Fund and Water Revenue Bond Fund

Location
North Bentsen Road

Work to be Performed
Water Well Test Holes; Groundwater Assessment; Preliminary Engineering; TCEQ Permitting

Reason for Work
This first phase aims to gather information for the facility design; expand to 6 MGD of brackish groundwater that will supplement existing source.

Impact on Operating Budget
Not Applicable



| Personnel | Supplies | Services | Capital | Other |
|-----------|----------|----------|---------|-------|
| \$ - | \$ - | \$ - | \$ - | \$ - |

PROJECT NAME: ADVANCED METERING INFRASTRUCTURE PROJECT

Estimated Total Cost of Project (All Accounts)
\$18,000,000

Funding Source
Water Revenue Bond Fund

Location
City of McAllen - Entire Water Service Area

Work to be Performed
Replacement of all existing water meters with the installation of SMART Meters.

Reason for Work
Increase in overall efficiency and equipment modernization.

Impact on Operating Budget
Not Applicable



| Personnel | Supplies | Services | Capital | Other |
|-----------|----------|----------|---------|-------|
| \$ - | \$ - | \$ - | \$ - | \$ - |

SIGNIFICANT NONROUTINE CAPITAL PROJECTS REQUESTS

PROJECT NAME: LARK SEWER IMPROVEMENTS

Estimated Total Cost of Project (All Accounts)

\$3,250,000

Funding Source

Wastewater Depreciation Fund

Location

Lark Avenue between 29th Street and Bentsen Road

Work to be Performed

Installation of a deep Gravity sewer line.

Reason for Work

Gravity sewer line will allow for the elimination of multiple lift stations.

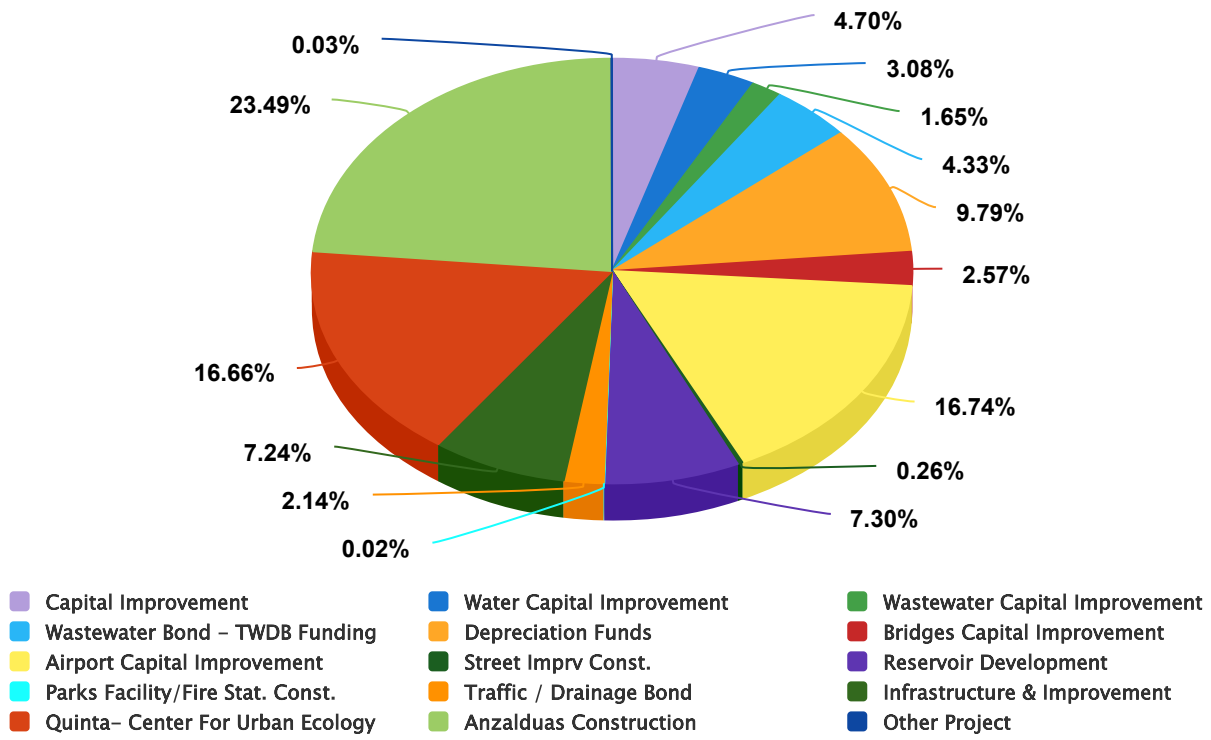
Impact on Operating Budget

Not Applicable

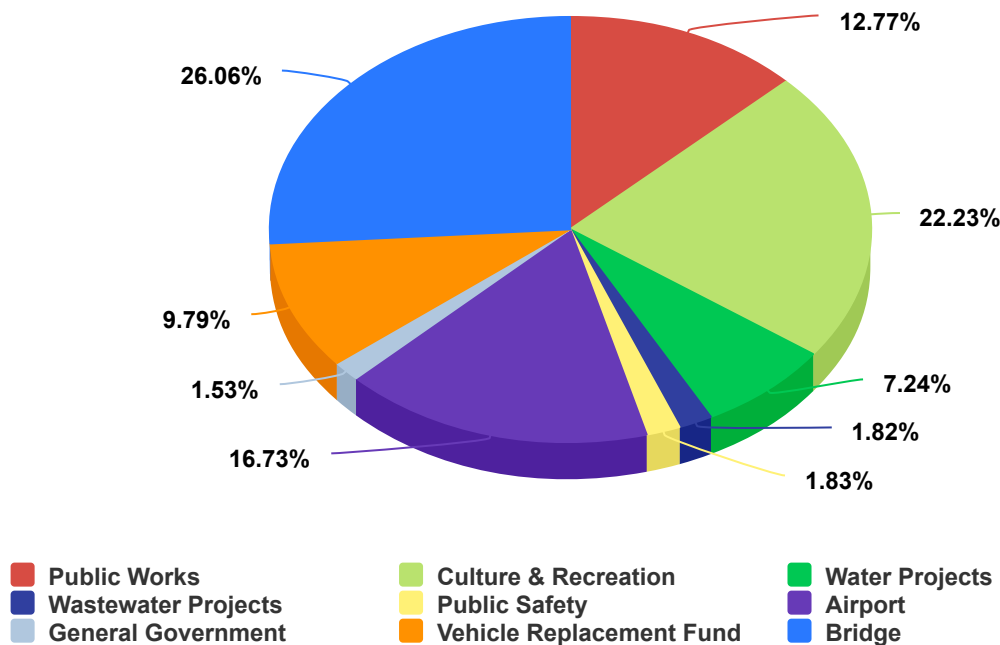


| Personnel | Supplies | Services | Capital | Other | Total |
|-----------|----------|----------|---------|-------|-------|
| \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

Capital Project Funds Appropriations by Fund \$261,305,877



Capital Project Funds Appropriations by Category \$261,305,877



**CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY
FISCAL YEAR 2024-2025**

| Department / Fund Name | Description | N R | Total |
|--|---|--------|--------------------------|
| CAPITAL IMPROVEMENTS FUND | | | |
| GENERAL GOVERNMENT | SEE PAGE 233 FOR PROJECTS | N/A | \$ 600,204 |
| PUBLIC SAFETY | SEE PAGE 233 FOR PROJECTS | N/A | 4,423,643 |
| HIGHWAYS AND STREETS | SEE PAGES 233 - 234 FOR PROJECTS | N/A | 4,348,610 |
| CULTURE AND RECREATION | SEE PAGE 234 FOR PROJECTS | N/A | <u>2,908,149</u> |
| | <i>TOTAL</i> | | <u><u>12,280,606</u></u> |
| QUINTA MAZATLAN - CENTER FOR URBAN ECOLOGY FUND | | | |
| | MASTERPLAN / DESIGN | N | 809,719 |
| | CONSTRUCTION | N | <u>42,727,955</u> |
| | <i>TOTAL</i> | | <u><u>43,537,674</u></u> |
| RESERVOIR DEVELOPMENT FUND | | | |
| | RESERVOIR DEVELOPMENT | N | <u>19,070,377</u> |
| | <i>TOTAL</i> | | <u><u>19,070,377</u></u> |
| TRAFFIC/DRAINAGE BOND FUND | | | |
| | SEE PAGE 237 FOR PROJECTS | N/A | <u>5,593,575</u> |
| | | | <u><u>5,593,575</u></u> |
| PARKS FACILITY / FIRE STATION #2 FUND | | | |
| | FORKLIFT | N | 40,000 |
| | MECHANIC LIFT | N | <u>10,000</u> |
| | <i>TOTAL</i> | | <u><u>50,000</u></u> |
| STREET IMPROVEMENT CONSTRUCTION FUND | | | |
| | SEE PAGE 240 FOR PROJECTS | N/A | <u>686,000</u> |
| | <i>TOTAL</i> | | <u><u>686,000</u></u> |
| INFORMATION TECHNOLOGY FUND | | | |
| | FACILITY ACCESS CONTROL REPLACEMENT | R | 57,000 |
| | OFFSITE BACKUP | N | 18,000 |
| | PROJECT SMART | R | <u>10,000</u> |
| | <i>TOTAL</i> | | <u><u>85,000</u></u> |
| INFRASTRUCTURE AND IMPROVEMENT FUND | | | |
| | SEE PAGE 239 FOR PROJECTS | N/A | <u>18,908,193</u> |
| | <i>TOTAL</i> | | <u><u>18,908,193</u></u> |
| WATER DEPRECIATION FUND | | | |
| WATER PLANTS | SOUTH WATER TREATMENT PLANT MAIN BUILDING ROOF REPAIR | R | 140,000 |
| | NORTH WATER TREATMENT PLANT DECANT PUMP | R | 18,450 |
| | SOUTH WATER TREATMENT PLANT VENTURI FLOW METER | R | 50,000 |
| | SOUTH WATER TREATMENT PLANT CHEMICAL BULK TANKS | R | 25,600 |
| | SOUTH WATER TREATMENT PLANT VFD HS #8 | R | 16,500 |
| | NORTH WATER TREATMENT PLANT/SOUTH WATER TREATMENT PLANT GATOR | R | <u>26,400</u> |
| | <i>TOTAL</i> | | <u><u>276,950</u></u> |

CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY (continued)
FISCAL YEAR 2024-2025

| Department / Fund Name | Description | N R | Total |
|--|--|--------|------------------|
| WATER LAB | ION CHROMATOGRAPHY | R | 91,700 |
| | <i>TOTAL</i> | | <u>91,700</u> |
| TRANSMISSION & DISTRIBUTION | HEAVY DUTY VEHICLE | R | 74,000 |
| | HEAVY DUTY VEHICLE | R | 94,000 |
| | CEDAR FENCE | R | 23,800 |
| | TRANSCEIVER HOUSING | R | 48,600 |
| | 6' IPERL CABLE TRPL 2 WIRE | R | 13,000 |
| | FITTINGS, PIPE, BRASS COMPONENTS, ASSORTED SIZES | R | 360,000 |
| | 3" TRAVELING METER | R | 19,200 |
| | FIRE HYDRANTS | R | 102,900 |
| | 4-INCH REPAIR COUPLINGS | R | 12,720 |
| | 6-INCH REPAIR COUPLINGS | R | 16,200 |
| | 8-INCH REPAIR COUPLINGS | R | 15,000 |
| | 10-INCH REPAIR COUPLINGS | R | 32,400 |
| | 12-INCH REPAIR COUPLINGS | R | 6,050 |
| | 16-INCH REPAIR COUPLINGS | R | 6,760 |
| | 18-INCH REPAIR COUPLINGS | R | 5,520 |
| | 20-INCH REPAIR COUPLINGS | R | 7,680 |
| | 4-INCH VALVES | R | 40,600 |
| | 6-INCH VALVES | R | 41,400 |
| | 8-INCH VALVES | R | 82,500 |
| | 10-INCH VALVES | R | 24,600 |
| | 12-INCH VALVES | R | 81,375 |
| | 16-INCH VALVES | R | 36,400 |
| | 18-INCH VALVES | R | 44,500 |
| 20-INCH VALVES | R | 53,400 | |
| | <i>TOTAL</i> | | <u>1,242,605</u> |
| CUSTOMER RELATIONS | REMODEL CASHIERING AND DRIVE-THRU AREAS | R | 38,000 |
| | DRIVE-THRU EQUIPMENT | R | 25,000 |
| | <i>TOTAL</i> | | <u>63,000</u> |
| WATER ADMINISTRATION | 2025 FORD EXPEDITION XL STX | R | 42,000 |
| | <i>TOTAL</i> | | <u>42,000</u> |
| WATER DEPRECIATION FUND | SEE PAGE 243 FOR PROJECTS | N/A | 3,615,000 |
| | | | <u>3,615,000</u> |
| | <i>TOTAL</i> | | <u>5,331,255</u> |
| WATER CAPITAL IMPROVEMENT FUND | | | |
| WATER PLANTS | SECURITY MEASURES | N | 50,000 |
| | 6" TRASH PUMP | N | 48,000 |
| | CHLORINE DIOXIDE GENERATOR | N | 250,000 |
| | <i>TOTAL</i> | | <u>348,000</u> |
| WATER LAB | INDUCTIVELY COUPLED PLASMA MASS SPEC | N | 180,000 |
| | <i>TOTAL</i> | | <u>180,000</u> |

CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY (continued)
FISCAL YEAR 2024-2025

| Department / Fund Name | Description | N R | Total | |
|--|---|--|-------------------|------------------|
| TRANSMISSION & DISTRIBUTION | 1/2 TON RC SB 2WD GAS TRUCK | N | 42,000 | |
| | METER BOXES - SMALL | N | 79,800 | |
| | METER BOXES - LARGE | N | 20,160 | |
| | FITTINGS, PIPE & CUT OFFS, ASSORTED SIZES | N | 360,000 | |
| | WATER METERS - 3/4" | N | 90,000 | |
| | WATER METERS - 1" | N | 34,400 | |
| | WATER METERS - 2" | N | 52,500 | |
| | WATER METERS - 3" | N | 3,600 | |
| | WATER METERS - 4" | N | 6,000 | |
| | TRANSCEIVERS FOR AMI/AMR METERS | N | 157,500 | |
| | <i>TOTAL</i> | | <u>845,960</u> | |
| WATER CAPITAL IMPROVEMENT FUND | SEE PAGE 244 FOR PROJECTS | N/A | 6,686,528 | |
| | | <i>TOTAL</i> | <u>6,686,528</u> | |
| | | | <i>TOTAL</i> | |
| | | | <u>8,060,488</u> | |
| WATER REVENUE BOND ISSUES FUND | SEE PAGE 245 FOR PROJECTS | N/A | 10,868,719 | |
| | | <i>TOTAL</i> | <u>10,868,719</u> | |
| WASTEWATER DEPRECIATION FUND | | | | |
| WASTEWATER PLANTS | MID-SIZE SUV | R | 44,000 | |
| | 1/2 TON RC LB 2 WHEEL DRIVE GAS TRUCK | R | 43,000 | |
| | 3/4 TON RC SERVICE BODY - GAS TRUCK | R | 54,700 | |
| | MEMBRANE THICKENER CARTRIDGE REPLACEMENT | R | 218,160 | |
| | BELT FILTER PRESS REHABILITATION ROLLS & WEAR ITEMS | R | 25,370 | |
| | 72" TURF TIGER SCAG RIDING MOWER | R | 19,860 | |
| | RECLAIM WATER STRAINER & VALVES | R | 15,215 | |
| | AUMA GATE CONTROLLED BY UV DISINFECTION SYSTEM | R | 8,830 | |
| | REPLACEMENT FINE SCREEN FOR AEROBIC DIGESTER | R | 200,000 | |
| | BELT PRESS AUGER INTERMEDIATE BEARING | R | 17,625 | |
| | FIRE ALARM SYSTEM UPGRADE | R | 18,330 | |
| | BELT PRESS CHUTE CONVEYOR | R | 17,675 | |
| | ADMINISTRATION BUILDING 10 TON AIR CONDITION UNIT | R | 25,295 | |
| | NEUROS 100 HP BLOWER CORE | R | 40,000 | |
| | JOHN DEERE GATOR 4-SEAT | R | 16,980 | |
| | BELT PRESS LOBEPRO SM68 PUMP | R | 7,295 | |
| | RAPID DIAGNOSTIC TEST LOBEPRO PUMP | R | 5,605 | |
| | BELT PRESS MISCELLANEOUS REPLACEMENT PARTS | R | 22,530 | |
| | WEST R.D.T. HMI | R | 9,500 | |
| | AUTOMATIC SAMPLER | R | 9,230 | |
| | SCADA UPGRADE | R | 200,000 | |
| | | <i>TOTAL</i> | | <u>1,019,200</u> |
| | WASTEWATER LAB | AIR CONDITION UNIT LABORATORY BUILDING (SOUTH PLANT LAB) | R | 8,800 |
| | | | <i>TOTAL</i> | <u>8,800</u> |

CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY (continued)
FISCAL YEAR 2024-2025

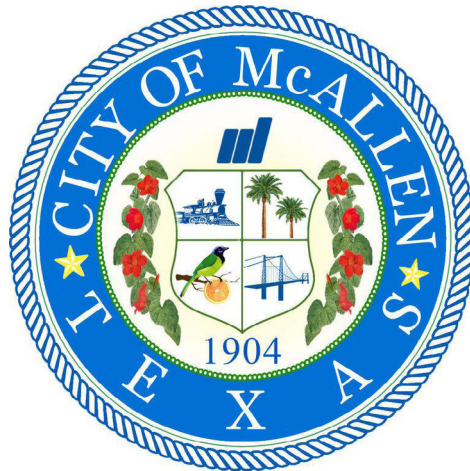
| Department / Fund Name | Description | N R | Total |
|--|--|---------------------------|--------------------------|
| WASTEWATER COLLECTIONS | 3/4 TON RC SERVICE BODY - GAS TRUCK | R | 56,000 |
| | BACKHOE LOADER 4 WHEEL DRIVE | R | 202,050 |
| | 23RD & SARAH LIFT STATION PUMP | R | 35,450 |
| | REGENCY ESTATES LIFT STATION PUMP | R | 31,815 |
| | 18TH & REDWOOD LIFT STATION PUMP | R | 25,560 |
| | EL RANCHO LIFT STATION PUMP | R | 24,340 |
| | 8TH & QUINCE LIFT STATION PUMP | R | 24,340 |
| | JONQUIL LIFT STATION PUMP | R | 9,465 |
| | 4" PORTABLE GAS DRIVEN TRASH PUMP | R | 6,770 |
| | COMPOSITE MANHOLE COVERS | R | 52,500 |
| | TOTAL | | <u><u>468,290</u></u> |
| WASTEWATER DEPRECIATION FUND | SEE PAGE 246 FOR PROJECTS | N/A | 11,140,500 |
| | | TOTAL | <u><u>11,140,500</u></u> |
| | | TOTAL | <u><u>12,636,790</u></u> |
| WASTEWATER CAPITAL IMPROVEMENT FUND | | | |
| ADMINISTRATION | 1/2 TON CREW CAB 2 WHEEL DRIVE | N | 48,000 |
| | | TOTAL | <u><u>48,000</u></u> |
| WASTEWATER LAB | UV SPECTROPHOTOMETER WITH RFID TECHNOLOGY | N | 15,240 |
| | LABORATORY LASER TURBIDIMETER WITH RFID, EPA VERSION | N | 6,610 |
| | PLANT PRO BOD INCUBATOR 19.3 CUBIC FOOT, 300 BOTTLE | N | 8,400 |
| | GENERATOR | N | 200,000 |
| | | TOTAL | <u><u>230,250</u></u> |
| WASTEWATER COLLECTIONS | SCAG | N | 12,165 |
| | TRAILER | N | 6,980 |
| | METER PROGRAMMER | N | 7,000 |
| | PUMP WITH FLOAT PACKAGE & TRAILER | N | 97,740 |
| | INSPECTION EQUIPMENT | N | 15,060 |
| | 1" METER WITH NEW GASKETS | N | 60,000 |
| | SMARTPOINT 520M SINGLE PORT | N | 37,200 |
| | 2" RECLAIM WATER METERS WITH ENCODE REGISTER | N | 6,200 |
| | 1" RECLAIMED WATER METER BOXES | N | 18,900 |
| | 2" RECLAIMED WATER METER BOXES | N | 761 |
| | ASSORTED FITTING TYPES & CUTOFF | N | 3,000 |
| | | TOTAL | <u><u>265,006</u></u> |
| | WASTEWATER CAPITAL IMPROVEMENT FUND | SEE PAGE 247 FOR PROJECTS | N/A |
| | | TOTAL | <u><u>3,781,203</u></u> |
| | | TOTAL | <u><u>4,324,459</u></u> |
| WASTEWATER REVENUE BOND CLEAN WATER | | | |
| WASTEWATER REVENUE BOND CLEAN WATER | NORTH WWTP ELECTRICAL & SCADA PROGRAMMING | N/A | 441,361 |
| | | TOTAL | <u><u>441,361</u></u> |

CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY (continued)
FISCAL YEAR 2024-2025

| Department / Fund Name | Description | N R | Total |
|---|--|--------|-------------------------|
| SANITATION DEPRECIATION FUND | | | |
| RESIDENTIAL | 1 TON TRUCK STAKE BED | R | 85,000 |
| | AUTO SIDE LOADER (6) | R | 2,169,769 |
| | FRONT LOAD REFUSE TRUCK | R | <u>383,623</u> |
| | <i>TOTAL</i> | | <u><u>2,638,392</u></u> |
| COMMERCIAL | FRONT LOADER REFUSE TRUCK | R | 420,000 |
| | SIDE LOADER REFUSE TRUCK (2) | R | 800,000 |
| | FRONT LOADER REFUSE TRUCK | R | <u>767,246</u> |
| | <i>TOTAL</i> | | <u><u>1,987,246</u></u> |
| COMPOSTING | 3/4 TON EC LB | R | 62,000 |
| | FRONT WHEEL LOADER | R | 250,000 |
| | TANDEM TRUCK | R | <u>175,000</u> |
| | <i>TOTAL</i> | | <u><u>487,000</u></u> |
| RECYCLING | 1/2 TON EC SB 2 WHEEL DRIVE GAS FORKLIFT | R | 43,000 |
| | | R | <u>40,000</u> |
| | <i>TOTAL</i> | | <u><u>83,000</u></u> |
| ROLL OFF | 1 TON CREW CAB FLATBED REFUSE TRUCK (2) | R | 68,000 |
| | | R | <u>500,000</u> |
| | <i>TOTAL</i> | | <u><u>568,000</u></u> |
| BRUSH | 3/4 TON EC SB GRAPPLE ROLL-OFF TRUCK | R | 52,000 |
| | | R | <u>275,000</u> |
| | <i>TOTAL</i> | | <u><u>327,000</u></u> |
| | <i>TOTAL</i> | | <u><u>6,090,638</u></u> |
| CHAMPION LAKES GOLF COURSE DEPRECIATION FUND | | | |
| GOLF CARTS | UTILITY TRUCKSTERS | R | 60,000 |
| | OUTFRONT DECK MOWER | R | 30,000 |
| | GREENS MOWER | R | 50,000 |
| | GOLF CART FLEET | R | <u>375,000</u> |
| | <i>TOTAL</i> | | <u><u>515,000</u></u> |
| CONVENTION CENTER DEPRECIATION FUND | | | |
| MAINTENANCE & OPERATIONS | EQUIPMENT & FURNITURE REPLACEMENTS | R | 907,350 |
| | <i>TOTAL</i> | | <u><u>907,350</u></u> |
| PERFORMING ARTS DEPRECIATION FUND | | | |
| | EQUIPMENT | R | 102,500 |
| | <i>TOTAL</i> | | <u><u>102,500</u></u> |
| MCALLEN INT'L AIRPORT PASSENGER FACILITY CHARGE FUND | PROFESSIONAL SERVICES | N | 40,000 |
| | AIRPORT RESCUE & FIRE FIGHTING UNIT | R | 1,200,000 |
| | TERMINAL PASSENGER BOARDING BRIDGES | R | 3,702,343 |
| | AIRPORT SECURITY SYSTEMS REPLACEMENT | R | 820,000 |
| | AIRPORT FIRE STATION | R | <u>650,000</u> |
| | <i>TOTAL</i> | | <u><u>6,412,343</u></u> |

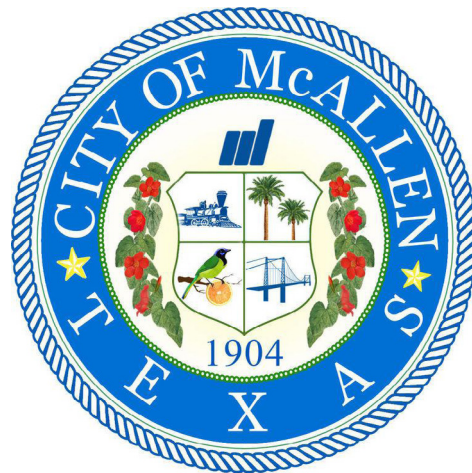
CAPITAL PROJECTS and DEPRECIATION FUNDS CAPITAL OUTLAY (continued)
FISCAL YEAR 2024-2025

| Department / Fund Name | Description | N R | Total | |
|--|---|----------------------------------|-----------------------|--------------------------|
| AIRPORT CAPITAL IMPROVEMENT FUND | CRACK SEALING MACHINE | N | 75,000 | |
| | GENERAL AVIATION FEDERAL INSPECTION STATION | R | 500,000 | |
| | GENERAL AVIATION INFRASTRUCTURE IMPROVEMENTS | N | 971,000 | |
| | GENERAL AVIATION LAND ACQUISITION | N | 2,820,588 | |
| | GENERAL AVIATION MASTER BUSINESS PLAN | N | 50,000 | |
| | PARALLEL RUNWAY FEASIBILITY STUDY | N | 500,000 | |
| | RIM-HS1 ENVIRONMENTAL AND DESIGN | N | 111,341 | |
| | PARKING EQUIPMENT REPLACEMENT | R | 650,000 | |
| | PAVEMENT MANAGEMENT PROGRAM | N | 204,645 | |
| | RUNWAY & TAXIWAY SAFETY IMPROVEMENTS | R | 15,478,593 | |
| | RUNWAY 14-32 REHABILITATION | R | 3,101,000 | |
| | TERMINAL AMENITY | R | 500,000 | |
| | TERMINAL CARPET REPLACEMENT | R | 200,000 | |
| | TERMINAL ELEVATOR REHABILITATION | R | 635,000 | |
| | TERMINAL EXPANSION FEASIBILITY STUDY | N | 150,330 | |
| | TERMINAL HVAC & LIGHTING EFFICIENCY IMPROVEMENTS | R | 1,885,301 | |
| | TERMINAL TILED ROOF REPLACEMENT | R | 350,423 | |
| | TERMINAL IMPROVEMENTS | R | 8,302,778 | |
| | | <i>TOTAL</i> | | <u><u>36,486,000</u></u> |
| CUSTOMER FACILITY CHARGE FUND | PROFESSIONAL SERVICES | N | 825,000 | |
| | | <i>TOTAL</i> | <u><u>825,000</u></u> | |
| BRIDGE CAPITAL IMPROVEMENT FUND | ADMINISTRATION REMODEL | R | 1,030,000 | |
| | BRIDGE BUILDING FANS | R | 95,000 | |
| | BUILDING A - RESTROOM ADDITION | N | 417,500 | |
| | BUILDING C - RESTROOM ADDITION | N | 400,000 | |
| | FENCE RESTORATION PROJECT | R | 149,095 | |
| | FULL SIZE SUV | N | 68,000 | |
| | I.T. STORAGE & NETWORK EQUIPMENT | R | 40,000 | |
| | MAINTENANCE BUILDING EXPANSION | N | 330,000 | |
| | MCALLEN - HIDALGO BRIDGE BLDG B CANOPY | R | 1,160,000 | |
| | MCALLEN - HIDALGO BRIDGE BLDG C PARKING LOT RESURFACING | R | 657,755 | |
| | MID SIZE SEDAN | N | 40,000 | |
| | OFFICE BUILDING UPGRADES | R | 70,000 | |
| | PEDESTRIAN CANOPY | R | 85,403 | |
| | SB RESTROOM REPURPOSE OFFICE | R | 175,000 | |
| | | <i>TOTAL</i> | | <u><u>4,717,753</u></u> |
| | ANZALDUAS CAPITAL IMPROVEMENT FUND | ADDITIONAL NORTHBOUND TOLL BOOTH | N | 327,000 |
| ANZALDUAS TRUCK BOOTH | | N | 245,000 | |
| BRIDGE CANOPY | | R | 79,210 | |
| COMPUTER & EQUIPMENT UPGRADES | | R | 40,000 | |
| FACILITY UPGRADES | | R | 50,000 | |
| SB PHASE I CITY PROPERTY | | N | 1,250,000 | |
| | | <i>TOTAL</i> | | <u><u>1,991,210</u></u> |
| ANZALDUAS CARGO CONSTRUCTION FUND | CONSTRUCTION | N | 58,000,000 | |
| | FURNITURE, FIXTURES & EQUIPMENT | N | 1,700,000 | |
| | FURNITURE, FIXTURES & EQUIPMENT - CUSTOMS AND BORDER PROTECTION | N | 1,683,586 | |
| | | <i>TOTAL</i> | | <u><u>61,383,586</u></u> |
| CAPITAL PROJECTS & DEPRECIATION FUNDS GRAND TOTAL | | | \$ 261,305,877 | |





ENTERPRISE FUND



Water Fund

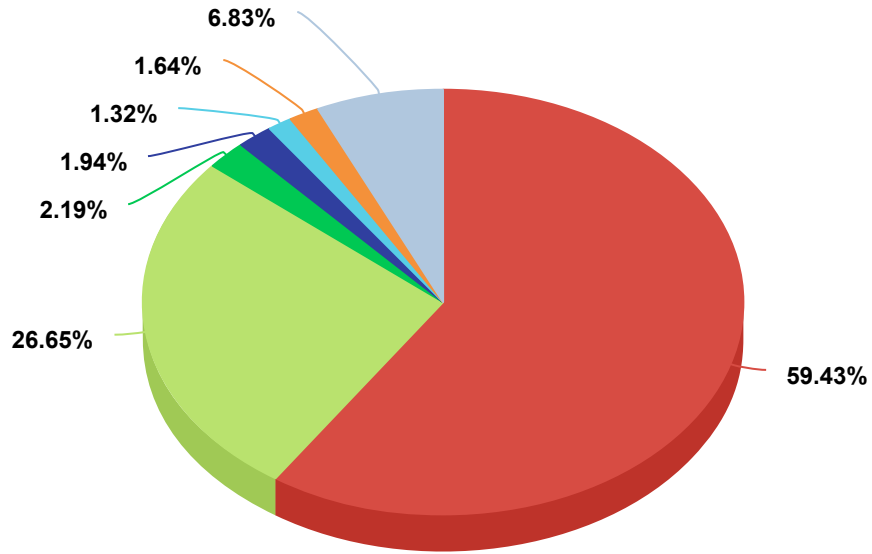


The **Water Fund** is a major fund that is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

WATER FUND
Fund Balance Summary

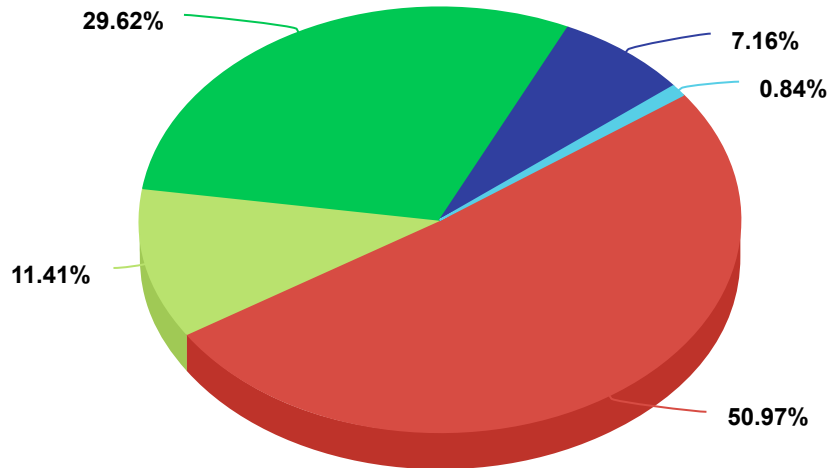
| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING WORKING CAPITAL | \$ 6,067,337 | \$ 9,013,481 | \$ 7,688,486 | \$ 7,564,680 |
| Revenues: | | | | |
| Residential Water Sales | \$ 14,851,816 | \$ 16,627,282 | \$ 15,446,404 | \$ 16,699,741 |
| Commercial Water Sales | 6,830,250 | 7,470,558 | 7,240,066 | 7,490,129 |
| Industrial Water Sales | 447,878 | 614,225 | 488,187 | 614,225 |
| Regional Water Sales | 295,068 | 340,000 | 295,068 | 340,000 |
| Misc. Operating Revenues | 502,451 | 400,000 | 405,000 | 400,000 |
| Tap Fees | 392,500 | 450,000 | 450,000 | 544,000 |
| Connect Fees | 185,475 | 180,000 | 180,000 | 180,000 |
| Reconnect Fees | 202,900 | 190,000 | 190,000 | 190,000 |
| Billing Charges | 460,000 | 460,000 | 460,000 | 460,000 |
| Reimbursements | 163,124 | 35,500 | 125,121 | 100,500 |
| Misc. Non-Operating Revenues | 349,421 | 235,000 | 409,358 | 599,500 |
| Interest Income | 839,987 | 274,353 | 659,070 | 483,393 |
| Total Revenues | <u>25,520,869</u> | <u>27,276,918</u> | <u>26,348,274</u> | <u>28,101,488</u> |
| TOTAL RESOURCES | <u>\$ 31,588,206</u> | <u>\$ 36,290,399</u> | <u>\$ 34,036,760</u> | <u>\$ 35,666,168</u> |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Administration and General/Benefits | \$ 2,973,627 | \$ 2,330,729 | \$ 2,310,940 | \$ 2,092,670 |
| Employee Benefits/Contingency | 36,786 | 70,413 | 70,413 | 304,838 |
| Liability and Misc. Insurance | 72,408 | 108,557 | 108,557 | 108,557 |
| Water Treatment Plant | 5,761,041 | 6,717,157 | 6,325,166 | 6,796,634 |
| Cost of Raw Water | 2,158,394 | 3,078,577 | 2,200,000 | 2,500,000 |
| Water Laboratory | 524,399 | 656,457 | 612,175 | 724,295 |
| Transmission & Distribution | 2,098,307 | 3,354,591 | 2,900,905 | 3,514,552 |
| Water Meter Readers | 1,111,452 | 1,502,958 | 1,452,313 | 1,504,643 |
| Utility Billing | 894,147 | 1,101,736 | 1,042,066 | 1,100,178 |
| Customer Relations | 1,018,592 | 1,244,809 | 1,224,648 | 1,294,145 |
| Treasury Management | 519,539 | 573,201 | 551,920 | 568,986 |
| Total Operations | <u>17,168,694</u> | <u>20,739,185</u> | <u>18,799,103</u> | <u>20,509,498</u> |
| Non-operating Expense: | | | | |
| Transfer Out: | | | | |
| Depreciation Fund | 1,587,811 | 1,850,076 | 1,850,076 | 2,106,160 |
| Debt Service-2015 Issue | 1,084,561 | 1,092,392 | 1,092,392 | 1,096,018 |
| Debt Service-2016 Issue | 855,621 | 859,936 | 859,936 | 860,118 |
| Debt Service-2018 Issues | 531,178 | 692,548 | 692,548 | 693,395 |
| Debt Service-2021 Issues | 1,060,933 | 1,058,921 | 1,058,921 | 1,056,507 |
| Capital Improvements | 1,018,790 | 1,721,500 | 1,721,500 | 2,223,960 |
| Other Non-operating expenses / Health Insurance | 131,581 | 124,984 | 124,984 | - |
| Rebatable Arbitrage / Bond-related charges | 52,829 | - | - | - |
| TOTAL APPROPRIATIONS | <u>\$ 23,491,999</u> | <u>\$ 28,139,542</u> | <u>\$ 26,199,460</u> | <u>\$ 28,545,656</u> |
| Revenues over/(under) Expenditures | <u>2,028,870</u> | <u>(862,624)</u> | <u>148,814</u> | <u>(444,168)</u> |
| Other Changes Affecting Working Capital | <u>(407,722)</u> | <u>(272,619)</u> | <u>(272,619)</u> | <u>(272,619)</u> |
| ENDING WORKING CAPITAL | <u>\$ 7,688,486</u> | <u>\$ 7,878,238</u> | <u>\$ 7,564,680</u> | <u>\$ 6,847,893</u> |

Water Fund Revenues
\$28,101,488

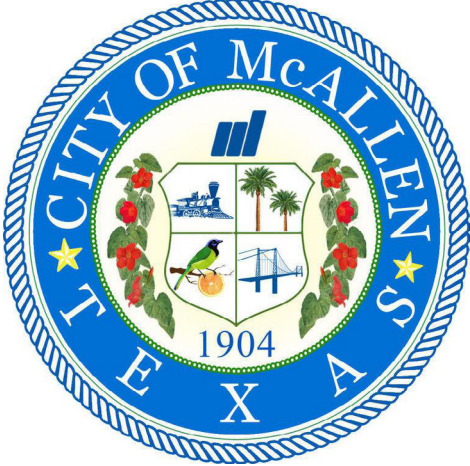


- Residential Water Sales
- Commercial Water Sales
- Industrial Water Sales
- Tap Fees
- Connect/Reconnect Fees
- Billing Charges
- Other

Water Fund Appropriation
By Category
\$20,509,498



- Personnel Services
- Supplies
- Other Services & Charges
- Maintenance
- Non-capitalized Capital Outlay



WATER FUND
Expense Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| BY DEPARTMENT | | | | |
| Administration and General | \$ 2,973,627 | \$ 2,330,729 | \$ 2,310,940 | \$ 2,092,670 |
| Employee Benefits/Contingency | 36,786 | 70,413 | 70,413 | 304,838 |
| Liability and Misc. Insurance | 72,408 | 108,557 | 108,557 | 108,557 |
| Water Treatment Plant | 5,761,041 | 6,717,157 | 6,325,166 | 6,796,634 |
| Cost of Raw Water | 2,158,394 | 3,078,577 | 2,200,000 | 2,500,000 |
| Water Laboratory | 524,399 | 656,457 | 612,175 | 724,295 |
| Transmission & Distribution | 2,098,307 | 3,354,591 | 2,900,905 | 3,514,552 |
| Water Meter Readers | 1,111,452 | 1,502,958 | 1,452,313 | 1,504,643 |
| Utility Billing | 894,147 | 1,101,736 | 1,042,066 | 1,100,178 |
| Customer Relations | 1,018,592 | 1,244,809 | 1,224,648 | 1,294,145 |
| Treasury Management | 519,539 | 573,201 | 551,920 | 568,986 |
| TOTAL OPERATING EXPENSES | <u>17,168,694</u> | <u>20,739,185</u> | <u>18,799,103</u> | <u>20,509,498</u> |
| TOTAL EXPENDITURES | <u>\$ 17,168,694</u> | <u>\$ 20,739,185</u> | <u>\$ 18,799,103</u> | <u>\$ 20,509,498</u> |
| BY EXPENSE GROUP | | | | |
| Expenses: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 6,527,916 | \$ 7,387,408 | \$ 6,873,523 | \$ 7,529,937 |
| Employee Benefits | 2,484,495 | 2,642,825 | 2,476,415 | 2,924,354 |
| Supplies | 2,311,291 | 2,318,955 | 2,396,571 | 2,340,835 |
| Other Services and Charges | 5,041,072 | 6,808,337 | 5,568,189 | 6,075,524 |
| Maint. and Repair Services | 615,343 | 1,338,179 | 1,279,960 | 1,469,284 |
| Non-capitalized Capital Outlay | 188,580 | 243,481 | 204,444 | 169,564 |
| TOTAL OPERATING EXPENSES | <u>17,168,694</u> | <u>20,739,185</u> | <u>18,799,103</u> | <u>20,509,498</u> |
| TOTAL EXPENDITURES | <u>\$ 17,168,694</u> | <u>\$ 20,739,185</u> | <u>\$ 18,799,103</u> | <u>\$ 20,509,498</u> |
| PERSONNEL | | | | |
| Admin. and General | 9 | 9 | 9 | 8 |
| Water Treatment Plant | 36 | 37 | 37 | 37 |
| Laboratory Services | 6 | 6 | 6 | 7 |
| Trans & Distribution | 47 | 49 | 47 | 50 |
| Meter Readers | 19 | 19 | 19 | 19 |
| Utility Billing | 9 | 10 | 10 | 10 |
| Customer Relations | 20 | 20 | 20 | 21 |
| Treasury Management | 4 | 4 | 4 | 4 |
| TOTAL PERSONNEL | <u>150</u> | <u>154</u> | <u>152</u> | <u>156</u> |



Water Fund Administration

<http://www.mcallenpublicutility.com/>

Mission Statement:

Guided by relentless focus on four strategic pillars, McAllen Public Utility will constantly strive to implement the critical initiatives required to achieve our vision, "To be the PREMIER utility in South Texas. In doing this, we will deliver operational excellence in every corner of the Utility and meet or exceed our commitments to the many constituencies we serve. All of our long-term strategies and short-term actions will be molded by a set of core values that are shared by each and every employee.

DEPARTMENT SUMMARY

Expenditure Detail:

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Personnel Services | | | | |
| Salaries and Wages | \$ 727,709 | \$ 826,869 | \$ 826,869 | \$ 794,934 |
| Employee Benefits | 1,327,769 | 255,080 | 255,321 | 256,456 |
| Supplies | 8,323 | 12,000 | 10,500 | 14,000 |
| Other Services and Charges | 894,458 | 1,180,760 | 1,185,050 | 993,060 |
| Maintenance | 10,210 | 26,100 | 20,500 | 26,100 |
| Operations Subtotal | 2,968,469 | 2,300,809 | 2,298,240 | 2,084,550 |
| Capital Outlay | 5,160 | 29,920 | 12,700 | 8,120 |
| Operations & Capital Outlay Total | 2,973,627 | 2,330,729 | 2,310,940 | 2,092,670 |
| Non-Departmental | | | | |
| Contingency | 36,786 | 70,413 | 70,413 | 304,838 |
| Insurance | 72,408 | 108,557 | 108,557 | 108,557 |
| Total Expenditures | \$ 3,082,821 | \$ 2,509,699 | \$ 2,489,910 | \$ 2,506,065 |

PERSONNEL

| | | | | |
|-----------------------------------|----------|----------|----------|----------|
| Exempt | 5 | 5 | 5 | 5 |
| Non-Exempt | 4 | 4 | 4 | 3 |
| Total Positions Authorized | 9 | 9 | 9 | 8 |

Contact Us:

Mark A. Vega,
General Manager
Utility Administration
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1630

MAJOR FY 24-25 GOALS

1. Management and oversight of the Utility.
2. Expand community outreach through tours and events.
3. Update brand on promotional tours.
4. Aim to improve communication with customers through social media.
5. Development of Annual Grants Strategy Plan.
6. Coordinate Grants Committee meetings.

Description:

Water Administration includes 8 full time employees. This department oversees the general administration of the MPU, including anything related to the MPU Board of Trustees and meetings.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 9 | 9 | 9 | 8 |
| Department Expenditures | \$ 3,082,821 | \$ 2,509,699 | \$ 2,489,910 | \$ 2,506,065 |
| Outputs: | | | | |
| Quarterly financial reports | 4 | 4 | 4 | 4 |
| Official budget document | Yes | Yes | Yes | Yes |
| Utility Board agenda packets | Yes | Yes | Yes | Yes |
| Utility Board minutes | Yes | Yes | Yes | Yes |
| Posting of Board meeting agendas | Yes | Yes | Yes | Yes |
| Effectiveness Measures: | | | | |
| Maintain/Improve S & P/Fitch Ratings: Water/Sewer Revenue Bonds | AA+/AA | AA+/AA | AA+/AA | AA+/AA |
| Agenda packets delivered to Board by Friday prior to Tuesday meeting | Yes | Yes | Yes | Yes |
| Board minutes prepared prior to next Utility board meeting | Yes | Yes | Yes | Yes |
| Board meeting agendas posted 72 hours of meeting time | Yes | Yes | Yes | Yes |
| Efficiency Measures: | | | | |
| Complete Official Budget document within 1st two months of the year | Yes | Yes | Yes | Yes |
| Agenda packets delivered to Board by Friday prior to Tuesday meeting | 100% | 100% | 100% | 100% |
| Department expenditures per capita | \$ 21.15 | \$ 17.06 | \$ 16.88 | \$ 16.78 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |



**Water Fund
Water Plant**

<http://www.mcallenpublicutility.com/>

Mission Statement:
To provide a safe continuous supply of potable water for public consumption.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 1,614,316 | \$ 1,795,529 | \$ 1,644,680 | \$ 1,825,525 |
| Employee Benefits | 299,052 | 602,633 | 546,478 | 613,870 |
| Supplies | 2,146,943 | 2,097,665 | 2,202,260 | 2,106,765 |
| Other Services and Charges | 1,174,299 | 1,578,070 | 1,308,952 | 1,585,570 |
| Maintenance | 411,199 | 574,900 | 562,400 | 632,500 |
| Operations Subtotal | 5,645,809 | 6,648,797 | 6,264,770 | 6,764,230 |
| Capital Outlay | 115,232 | 68,360 | 60,395 | 32,404 |
| Total Expenditures | \$ 5,761,041 | \$ 6,717,157 | \$ 6,325,166 | \$ 6,796,634 |
| PERSONNEL | | | | |
| Exempt | 4 | 5 | 5 | 5 |
| Non-Exempt | 31 | 31 | 31 | 31 |
| Part-Time | 1 | 1 | 1 | 1 |
| Total Positions Authorized | 36 | 37 | 37 | 37 |

Contact Us:

Edward Gonzalez,
Director of Water
Systems
2501 W. Expressway 83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 24-25 GOALS

1. To provide public with potable water without interruption.
2. Continue education for staff to acquire higher licenses.
3. Continue to be in compliance with TCEQ Regulation without violations.
4. Continue with our repair in-house program.
5. Continue performing PM on electrical system and chlorine scrubber systems.
6. Continue working on filter/clarifier upgrade at Expansion Plant.
7. Continue with our Preventative Maintenance Program.
8. Continue researching for new technology to improve plant operations.

Description:

The Water Treatment Division's primary responsibility is to provide a safe, ample supply of drinking water. Currently 36 employees are utilized to comply with all TCEQ regulations resulting in a "Superior" rating.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---------------------------------------|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 35 | 36 | 36 | 36 |
| Department Expenditures | \$ 5,761,041 | \$ 6,717,157 | \$ 6,325,166 | \$ 6,796,634 |
| Outputs: | | | | |
| Total raw water treated | 8,819,912,000 | 11,330,000,000 | 11,330,000,000 | 11,330,000,000 |
| Total HI-Service water produced (mgd) | 8,694,199,000 | 11,000,000,000 | 11,000,000,000 | 11,000,000,000 |
| Average daily consumption (mgd) | 24 | 24 | 26 | 26 |
| Maximum daily consumption (mgd) | 38 | 35 | 35 | 38 |
| Capacity (mgd) | 59 | 59 | 60 | 60 |
| Water analysis | 291,000 | 312,900 | 312,900 | 312,900 |
| Effectiveness Measures: | | | | |
| Turbidity removal | 99.00% | 99.00% | 99.00% | 99.00% |
| Disinfection requirement (MCL 4.0) | 4 | 4 | 4 | 4 |
| Compliance with all regulations | 99.00% | 100.00% | 100.00% | 100.00% |
| Compliance with all water quality | 100.00% | 100.00% | 100.00% | 100.00% |
| Efficiency Measures: | | | | |
| Chemical cost per MG | \$ 133 | \$ 128 | \$ 128 | \$ 186 |
| Power cost per MG | \$ 104 | \$ 86 | \$ 86 | \$ 112 |
| Maintenance cost per MG | \$ 47 | \$ 52 | \$ 51 | \$ 58 |
| Personnel cost per MG | \$ 220 | \$ 218 | \$ 199 | \$ 222 |
| Department expenditures per capita | \$ 39.52 | \$ 45.66 | \$ 42.87 | \$ 45.50 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



**Water Fund
Cost of Raw Water**

<http://www.mcallenpublicutility.com/>

Mission Statement:

McAllen Public Utility will acquire raw water in such quantity and quality as to provide a safe and reliable water supply for present and future water users.

DEPARTMENT SUMMARY

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|----------------------------|----------------------------|------------------------------|----------------------------|----------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ - | \$ - | \$ - | \$ - |
| Employee Benefits | - | - | - | - |
| Supplies | - | - | - | - |
| Other Services and Charges | 2,158,394 | 3,078,577 | 2,200,000 | 2,500,000 |
| Maintenance | - | - | - | - |
| Operations Subtotal | 2,158,394 | 3,078,577 | 2,200,000 | 2,500,000 |
| Capital Outlay | - | - | - | - |
| Total Expenditures | <u>\$ 2,158,394</u> | <u>\$ 3,078,577</u> | <u>\$ 2,200,000</u> | <u>\$ 2,500,000</u> |

Contact Us:

Edward Gonzalez,
Director of Water
Systems
2501 W. Expressway 83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 24-25 GOALS

- 1.) To provide a continuous and uninterrupted supply of raw water to Water Treatment Plants.



**Water Fund
Water Lab**

<http://www.mcallenpublicutility.com/>

Mission Statement:

To provide the Water Treatment Division and Citizens of the City of McAllen a High Quality Service assuring that all rules and regulations are met.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 299,941 | \$ 338,812 | \$ 311,685 | \$ 398,425 |
| Employee Benefits | 50,545 | 109,525 | 109,525 | 129,216 |
| Supplies | 47,583 | 56,130 | 52,630 | 56,130 |
| Other Services and Charges | 72,136 | 68,429 | 63,711 | 73,794 |
| Maintenance | 36,399 | 43,250 | 37,100 | 43,250 |
| Operations Subtotal | 506,605 | 616,146 | 574,651 | 700,815 |
| Capital Outlay | 17,795 | 40,311 | 37,524 | 23,480 |
| Total Expenditures | \$ 524,399 | \$ 656,457 | \$ 612,175 | \$ 724,295 |
| PERSONNEL | | | | |
| Exempt | 2 | 2 | 2 | 2 |
| Non-Exempt | 4 | 4 | 4 | 5 |
| Part-Time | - | - | - | - |
| Total Positions Authorized | 6 | 6 | 6 | 7 |

Contact Us:

Edward Gonzalez,
Director of Water
Systems
2501 W. Expressway 83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 24-25 GOALS

Expenditure Discussion: Our expenditures have been concurrent with the preceding years as noted. Our NELAP accreditation is and continues to be very demanding. Salary for lab staff, lab supplies, lab instrumentation, and lab analyses account for approximately 90% of the labs total budget. Lab staff training, certifications, and contingency expenses account for about 10%. The McAllen Central Water Lab has oriented on high standards, high productivity, and cost efficiency and will continue to do so in the year to come.

1. Continue compliance with NELAP accreditation.
2. Continue compliance with TCEQ and EPA programs.
3. Continue to strive for 2% cost savings.
4. Continue to improve and implement safety.
5. Continue support for Water Treatment Plants, Transmission & Distribution, and Engineering Departments.
6. Continue support and to educate the residents of City of McAllen regarding water quality concerns.
7. Continue to improve the R & D section in laboratory.
8. Continue Performance Management.
9. Continue to improve laboratory analytical capabilities with new technology.

Description:

The Water Laboratory's main function is to assure the public's drinking water is potable, safe and in compliance with TCEQ regulations. Currently, there are 6 full time certified employees working in the water laboratory. Every chemical and biological analysis performed is health oriented. An average of 9000 chemical and biological analyses are performed on a monthly basis under the national program known as NELAP.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 6 | 6 | 6 | 7 |
| Department Expenditures | \$ 524,399 | \$ 656,457 | \$ 612,175 | \$ 724,295 |
| Outputs: | | | | |
| Culture & Microbiological Analyses | 6,837 | 4,500 | 5,794 | 13,020 |
| General Chemical & Analytical Analyses | 96,124 | 80,000 | 94,308 | 114,824 |
| Consumer Confidence Report (CCR) | 56,000 | 50,000 | 59,500 | 56,000 |
| Total Organic Carbon Analyses | n/a | n/a | n/a | 11,636 |
| Ion Chromatography Analyses | 570 | 400 | 483 | 3,264 |
| Effectiveness Measures: | | | | |
| Monthly Culture & Microbiological Analyses | 10 | 10 | 10 | 1,100 |
| Monthly General Chemical & Analytical Analysis | - | - | - | 9,568 |
| Number of Inquiries for CCR | 17,160 | 14,083 | 16,684 | 14,917 |
| Efficiency Measures: | | | | |
| Workload per employee | 87,400 | 109,410 | 102,029 | 103,471 |
| Lab cost per million gallons | \$ 39 | \$ 43 | \$ 50 | \$ 47 |
| Department expenditures per capita | \$ 3.60 | \$ 4.45 | \$ 4.15 | \$ 4.85 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



Water Fund Transmission & Distribution

<http://www.mcallenpublicutility.com/>

Mission Statement:

Transmission & Distribution Department is dedicated to providing uninterrupted customer service. In doing so, we will continuously maintain the water system and provide the customer service we are certified to provide at all times.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|----------------------------|------------------|----------------------|--------------------|------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 1,678,005 | \$ 2,032,252 | \$ 1,738,505 | \$ 2,084,826 |
| Employee Benefits | 340,652 | 768,649 | 653,352 | 771,156 |
| Supplies | 47,362 | 57,400 | 56,971 | 65,380 |
| Other Services and Charges | 82,978 | 137,200 | 101,305 | 140,200 |
| Maintenance | (75,980) | 305,000 | 305,000 | 375,000 |
| Operations Subtotal | 2,073,017 | 3,300,501 | 2,855,133 | 3,436,562 |
| Capital Outlay | 25,290 | 54,090 | 45,772 | 77,990 |
| Total Expenditures | 2,098,307 | 3,354,591 | 2,900,905 | 3,514,552 |

PERSONNEL

| | | | | |
|-----------------------------------|-----------|-----------|-----------|-----------|
| Exempt | 3 | 3 | 3 | 3 |
| Non-Exempt | 44 | 46 | 44 | 47 |
| Part-Time | - | - | - | - |
| Total Positions Authorized | 47 | 49 | 47 | 50 |

Contact Us:

Edward Gonzalez,
Director of Water
Systems
2501 W. Expressway 83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 24-25 GOALS

1. Continuing to offer the employee education on water system practices to ensure adherence to all Federal, State, and local standards.
2. Ensure the department continuously supply safe drinking water with minimum water service interruption.
3. Implement infrastructure enhancements for the water system, replacing all malfunctioning fire hydrants, water valves, and water meters.
4. Commit to a safeguard public health, stricter enforcement and educate public with Backflow & Cross Connection Program.
5. Continue deploying smart water meters while ensuring transparency with the public the advantages of smart meter.

Description:

The Transmission and Distribution Department employs 47 full time, members. We maintain the water system of the City of McAllen. Such services include, but are not limited to; water lines, water meter, water valves, and fire hydrants. We also tap into the existing water lines for new customers and new developments. Other services provided are the Backflow Cross-Connection Control Program, which includes the testing and maintenance of city owned backflows.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 47 | 49 | 47 | 50 |
| Department expenditures | \$ 2,098,307 | \$ 3,354,591 | \$ 2,900,905 | \$ 3,514,552 |
| Outputs: | | | | |
| Number of New Taps | 638 | 850 | 800 | 700 |
| Number of complaints/requests completed | 14,143 | 3,300 | 12,000 | 10,000 |
| Number of service orders completed, i.e., tests, raise, relocate, replace meters, etc. | 5,147 | 4,500 | 4,500 | 7,500 |
| Total workload | 19,928 | 8,650 | 17,300 | 18,200 |
| Effectiveness Measures: | | | | |
| Meters exchanged (JBS Report) | 502 | 1,200 | 300 | 2,000 |
| Main and service line repairs | 517 | 300 | 587 | 400 |
| Water lines replaced (feet) | N/A | N/A | N/A | N/A |
| Fire hydrants replaced | 30 | 30 | 30 | 25 |
| Efficiency Measures: | | | | |
| Meters exchanged (average/month) | 60 | 100 | 110 | 200 |
| Meters installed (average/month) | 52 | 100 | 70 | 75 |
| Requests/complaints completed monthly | 1,000 | 800 | 1,000 | 1,500 |
| Water lines maintained (miles) | 802 | 725 | 850 | 802 |
| Fire hydrants maintained | 4,041 | 4,100 | 4,200 | 4,041 |
| Department expenditures per capita | \$ 14.43 | \$ 22.74 | \$ 19.66 | \$ 23.53 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



Water Fund Meter Readers

<http://www.mcallenpublicutility.com/>

Mission Statement:

The Meter Reader Department is committed to providing professional, responsive and innovative field customer service and accurate meter readings for the citizens and visitors of McAllen.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 754,512 | \$ 822,130 | \$ 819,635 | \$ 826,162 |
| Employee Benefits | 155,568 | 298,477 | 303,278 | 303,739 |
| Supplies | 19,912 | 32,900 | 24,500 | 35,700 |
| Other Services and Charges | 39,842 | 54,951 | 41,400 | 55,742 |
| Maintenance | 130,539 | 270,300 | 241,800 | 270,300 |
| Operations Subtotal | 1,100,374 | 1,478,758 | 1,430,613 | 1,491,643 |
| Capital Outlay | 11,081 | 24,200 | 21,700 | 13,000 |
| Total Expenditures | \$ 1,111,452 | \$ 1,502,958 | \$ 1,452,313 | \$ 1,504,643 |
| PERSONNEL | | | | |
| Exempt | 2 | 2 | 2 | 2 |
| Non-Exempt | 17 | 17 | 17 | 17 |
| Total Positions Authorized | 19 | 19 | 19 | 19 |

Contact Us:

Maria S. Chavero
Director of Finance for Utilities
Terri Uvalle
Assistant Director
609 S. Broadway McAllen, TX
78501
(956) 681-1640

MAJOR FY 24-25 GOALS

- Promote continuous professional development of the Meter Reader Department employees through trainings, conferences, webinars, etc.
- Enhance the collaboration between the citizens and staff regarding the significance of keeping the meter area accessible and clean.
- Continue working with IT Department on the implementation of the ERP Project.
- Continue with the implementation of AMI Project which is replacement of all manually read meters to automatic meter reading through an assigned radio frequency.

Description:

The Meter Reader Dept. provides water meter readings and meter connection services. At the end of September 2023 with a staff of 9 meter readers, the department read approximately 45,680 meters on a monthly basis. Also processed is a total of approximately 8,500 AMI readings monthly both potable water meters and reclaim meters. A staff of 6 Meter Technicians provides field customer service for our citizens, consisting of connecting and disconnecting water services and responding to customer field inquiries. The Meter Technicians respond to approximately 4,365 field customer service requests on a monthly basis.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 19 | 19 | 19 | 19 |
| - Asst. Mgr / Working Supervisors | 4 | 4 | 4 | 4 |
| - Meter Readers | 9 | 9 | 9 | 9 |
| - Meter Technicians | 6 | 6 | 6 | 6 |
| Department Expenditures | \$ 1,111,452 | \$ 1,502,958 | \$ 1,452,313 | \$ 1,504,643 |
| Outputs: | | | | |
| Number of manual Meter Reads | 555,184 | 401,900 | 480,300 | 190,020 |
| Number of AMI Meter Reads | 80,743 | 238,000 | 170,500 | 471,900 |
| Number of AMI Meter Reads - Reclaim | 8,455 | 11,820 | 10,175 | 11,130 |
| Number of service orders completed | 52,353 | 54,000 | 60,000 | 62,500 |
| Number of meters/readings checked | 20,508 | 17,000 | 22,000 | 25,000 |
| Effectiveness Measures: | | | | |
| 24 - hour service percentage | 100% | 100% | 100% | 100% |
| Reading accuracy percentage | 99.86% | 99.95% | 99.95% | 99.95% |
| Efficiency Measures: | | | | |
| Number of meters read daily per meter reader | 271 | 196 | 234 | 93 |
| Number of service orders processed by meter tech. monthly. | 727 | 750 | 833 | 868 |
| Cost per Meter Read | \$ 1.75 | \$ 2.35 | \$ 2.23 | \$ 2.27 |
| Department expenditures per capita | \$ 7.62 | \$ 10.19 | \$ 9.84 | \$ 10.07 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



**Water Fund
Utility Billing**

<http://www.mcallenpublicutility.com/>

Mission Statement:

The Utility Billing Department provides residential, commercial, and industrial billing for water, sewer, and sanitation. We are committed to rendering accurate billing on a timely basis to all of our customers through a cost-effective and innovative approach.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 407,147 | \$ 460,664 | \$ 443,129 | \$ 460,015 |
| Employee Benefits | 79,755 | 157,829 | 157,829 | 156,470 |
| Supplies | 32,343 | 44,000 | 32,980 | 44,000 |
| Other Services and Charges | 365,947 | 412,443 | 388,058 | 424,443 |
| Maintenance | 938 | 13,600 | 6,800 | 13,600 |
| Operations Subtotal | 886,131 | 1,088,536 | 1,028,796 | 1,098,528 |
| Capital Outlay | 8,018 | 13,200 | 13,270 | 1,650 |
| Total Expenditures | \$ 894,147 | \$ 1,101,736 | \$ 1,042,066 | \$ 1,100,178 |
| PERSONNEL | | | | |
| Exempt | 2 | 2 | 2 | 2 |
| Non-Exempt | 7 | 8 | 8 | 8 |
| Part-Time | - | - | - | - |
| Total Positions Authorized | 9 | 10 | 10 | 10 |

Contact Us:

Maria S. Chavero
Director of Finance for
Utilities
Terri Uvalle
Assistant Director
617 S. Broadway McAllen,
TX 78501
(956) 681-1640

MAJOR FY 24-25 GOALS

1. Continue promoting e-bills for faster communication with citizens and cost savings for the department.
2. Promote continuous professional development of Utility Billing Department employees through trainings, conferences, webinars, etc.
3. Continue to work with IT Dept on the implementation of the ERP project.
4. Continue with the replacement of all manually read meters to automatic meter reading thru assigned radio frequency.

Description:

For the fiscal year of 2022-2023 on a monthly basis with a total of 10 employees, staff reviewed and processed approximately 42,460 utility statements with about 7,470 e-bills. Charges billed includes water, sewer, sanitation, recycle fee, brush collection, drainage, neighborhood association fees, sanitation sales taxes, and other miscellaneous charges. Amount billed monthly was approximately \$5,631,443. with water consumption of 650,206,441 gallons and approximately 12,360 accounts reviewed. Staff also inserted approximately 8,500 delinquent notices.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 9 | 10 | 10 | 10 |
| Department Expenditures | \$ 894,147 | \$ 1,101,736 | \$ 1,042,066 | \$ 1,100,178 |
| Outputs: | | | | |
| Utility bills processed | 509,537 | 505,350 | 508,500 | 505,000 |
| E-notifications processed | 89,651 | 100,350 | 100,000 | 110,000 |
| Service orders processed | 23,120 | 22,800 | 23,375 | 25,200 |
| Total amount billed | \$ 67,577,311 | \$ 65,550,000 | \$ 76,100,000 | \$ 65,550,000 |
| Delinquent notices generated | 102,186 | 102,850 | 107,000 | 108,000 |
| Effectiveness Measures: | | | | |
| # of Billing dates billed as scheduled | 36 | 36 | 36 | 36 |
| % of accounts billed timely | 99.99% | 100.00% | 100.00% | 100.00% |
| % of accounts billed accurately | 99.99% | 99.99% | 99.99% | 99.99% |
| Efficiency Measures: | | | | |
| Utility bills processed per employee monthly | 9,986 | 10,095 | 10,142 | 10,250 |
| Service orders processed per employee monthly | 385 | 380 | 390 | 420 |
| Cost per bill | 1.49 | 1.82 | 1.71 | 1.79 |
| Number of bills not billed timely | 1 | 2 | 2 | 2 |
| Number of accounts billed incorrectly | 113 | 48 | 50 | 15 |
| Department expenditures per capita | \$ 6.13 | \$ 7.47 | \$ 7.06 | \$ 7.36 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



**Water Fund
Treasury Management**

<http://www.mcallenpublicutility.com/>

Mission Statement:

"Charged with performing financial, investment, procurement accounting and treasury functions, the Treasury Management Department's mission is to develop and implement a comprehensive and systematic approach to financial planning that guides MPU in its efforts to provide the best and most economical water and sewer services to present and future customers."

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 294,201 | \$ 283,584 | \$ 277,200 | \$ 279,123 |
| Employee Benefits | 40,720 | 78,749 | 78,749 | 75,767 |
| Supplies | 1,602 | 2,500 | 2,500 | 2,500 |
| Other Services and Charges | 95,783 | 120,522 | 105,625 | 122,250 |
| Maintenance | 84,469 | 87,846 | 87,846 | 87,846 |
| Operations Subtotal | 516,774 | 573,201 | 551,920 | 567,486 |
| Non-capitalized Capital Outlay | 2,766 | - | - | 1,500 |
| Total Expenditures | \$ 519,539 | \$ 573,201 | \$ 551,920 | \$ 568,986 |
| PERSONNEL | | | | |
| Exempt | 2 | 2 | 2 | 2 |
| Non-Exempt | 2 | 2 | 2 | 2 |
| Total Positions Authorized | 4 | 4 | 4 | 4 |

Contact Us:

Maria S. Chavero
Director of Finance for Utilities
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1630

MAJOR FY 24-25 GOALS

1. To operate in full compliance with all applicable legal requirements and supplementary governmental understandings.
2. To perform rate analyses for water and sewer services resulting in rates, fees and charges that generally reflect all costs of supplying those services to the customer.
3. To manage MPU's credit rating at as favorable a level as can be maintained consistent with the needs of the financing and the cost of debt.
4. To promote continuous professional development of employees through trainings, conferences, webinars, etc.
5. To enhance the quality of service to our customers through technology.

Description:

The Treasury Management Department with a staff of 4 employees strives to enhance the financial, accounting and reporting functions of McAllen Public Utility by introducing a level of efficiency, transparency and accountability that positively affects the public perception of the financial impact of how the organization operates.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 4 | 4 | 4 | 4 |
| Department Expenditures | \$ 519,539 | \$ 573,201 | \$ 551,920 | \$ 568,986 |
| Outputs: | | | | |
| Preparation of the annual budget | Yes | Yes | Yes | Yes |
| Preparation/presentation of financial reports | Yes | Yes | Yes | Yes |
| Annual approval of Investment Policy | Yes | Yes | Yes | Yes |
| Quarterly approval of investment reports | Yes | Yes | Yes | Yes |
| Maintenance/enhancement of credit rating | Yes | Yes | Yes | Yes |
| Timely repayment of debt obligations | Yes | Yes | Yes | Yes |
| Timely filing of SEC disclosures | Yes | Yes | Yes | Yes |
| MPU Funds monitored/reported | 13 | 13 | 13 | 13 |
| Procurement transactions verified, City-wide | 22,878 | 22,000 | 22,000 | 22,000 |
| Procurement card charges, City-wide | \$ 6,863,238 | \$ 6,500,000 | \$ 6,500,000 | \$ 6,500,000 |
| Outstanding Long-term Debt (principal only) | \$ 128,385,000 | \$ 120,885,000 | \$ 120,885,000 | \$ 113,200,000 |
| Investment portfolio managed ** | \$ 499,430,420 | \$ 350,000,000 | \$ 500,000,000 | \$ 500,000,000 |
| Effectiveness Measures: | | | | |
| Credit rating of revenue bonds | AA+/AA | AA+/AA | AA+/AA | AA+/AA |
| Efficiency Measures: | | | | |
| Percentage of procurement card transactions verified | 100% | 100% | 100% | 100% |
| Total Outstanding Long-term Debt Per Capita (principal only) | \$ 881 | \$ 819 | \$ 819 | \$ 758 |
| Blended yield of investment holdings | 0.26% | 0.40% | 3.00% | 4.00% |
| Monthly turn-key cost to manage City-wide investment portfolio | 80 | 51 | 75 | 73 |
| Department expenditures per employee | \$ 129,885 | \$ 143,300 | \$ 137,980 | \$ 142,247 |
| Department expenditures per capita | \$ 3.56 | \$ 3.89 | \$ 3.74 | \$ 3.81 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided

**City-wide investment holdings



**Water Fund
Customer Relations**

<http://www.mcallenpublicutility.com/>

Mission Statement:

The Customer Relations Department is committed to providing outstanding service for our internal and external customers through a friendly, knowledgeable and professional staff that will help inspire, educate and problem-solve for our customers through effective communication.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 752,084 | \$ 827,568 | \$ 811,820 | \$ 860,927 |
| Employee Benefits | 153,646 | 301,470 | 301,470 | 312,842 |
| Supplies | 7,223 | 16,360 | 14,230 | 16,360 |
| Other Services and Charges | 84,829 | 68,828 | 65,531 | 71,908 |
| Maintenance | 17,569 | 17,183 | 18,514 | 20,688 |
| Operations Subtotal | 1,015,353 | 1,231,409 | 1,211,565 | 1,282,725 |
| Capital Outlay | 3,238 | 13,400 | 13,083 | 11,420 |
| Total Expenditures | \$ 1,018,592 | \$ 1,244,809 | \$ 1,224,648 | \$ 1,294,145 |
| PERSONNEL | | | | |
| Exempt | 3 | 3 | 3 | 3 |
| Non-Exempt | 17 | 17 | 17 | 18 |
| Total Positions Authorized | 20 | 20 | 20 | 21 |

Contact Us:

Maria S. Chavero, MBA,
CGFO
Director of Finance for
Utilities
Pablo M. Rodriguez
Assistant Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1600

MAJOR FY 24-25 GOALS

1. Enhance the quality of service provided to customers through technology (AMI customer portal and implementation of a new ERP system).
2. To promote continuous professional development of employees through trainings, conferences, webinars, etc.

Description:

The Customer Relations Department with a staff of 20 employees serves as the primary point of contact for citizens wishing to connect or disconnect water, sewer, and sanitation services and for payment of those services. McAllen Public Utility strives to continually enhance the services provided to our customers through innovative technology while maintaining some of the lowest utility rates in the Rio Grande Valley and throughout the State of Texas. During the 2022-2023 fiscal year 50,975 water accounts and 45,259 sewer accounts were serviced. Collections for the year totaled in excess of \$66.6 million.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 20 | 20 | 20 | 21 |
| Number of customer service agents | 11 | 11 | 11 | 12 |
| Number of cashiers | 9 | 9 | 9 | 9 |
| Department Expenditures | \$ 1,018,592 | \$ 1,244,809 | \$ 1,224,648 | \$ 1,294,145 |
| Outputs: | | | | |
| Number of incoming calls | 109,290 | 113,200 | 113,400 | 118,325 |
| Number of payments processed | 555,368 | 558,000 | 557,121 | 573,835 |
| Number of customers serviced | 151,630 | 149,780 | 153,360 | 157,800 |
| Number of active water accounts | 50,975 | 51,600 | 51,600 | 52,300 |
| Number of active sewer accounts | 45,259 | 45,700 | 46,000 | 46,600 |
| Number of customer complaints | 268 | 280 | 265 | 270 |
| Effectiveness Measures: | | | | |
| Percent of bad debt expense | 0.34% | 0.34% | 0.34% | 0.34% |
| Customer service complaints / 1000 accounts: | | | | |
| Active Water accounts | 0.44 | 0.45 | 0.43 | 0.43 |
| Active Sewer accounts | 0.49 | 0.51 | 0.48 | 0.48 |
| Efficiency Measures: | | | | |
| Incoming calls responded per employee | 9,935 | 10,291 | 10,309 | 10,757 |
| Payments processed per employee | 61,708 | 62,000 | 61,902 | 63,759 |
| Customers serviced per employee | 7,582 | 7,132 | 7,668 | 7,514 |
| Department expenditures per employee | \$ 50,930 | \$ 59,277 | \$ 61,232 | \$ 61,626 |
| Department expenditures per capita | \$ 6.99 | \$ 8.44 | \$ 8.30 | \$ 8.66 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided

Wastewater Fund

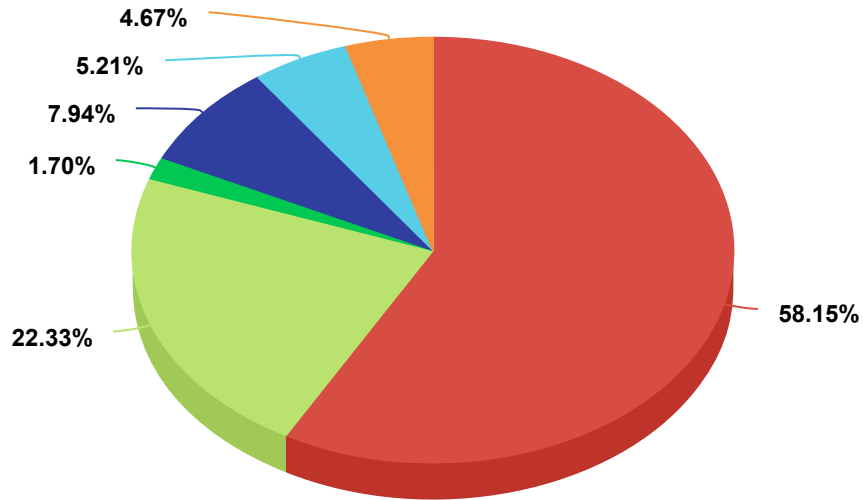


The **Wastewater Fund** is a major fund that is used to account for the provision of wastewater treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and wastewater collection.

WASTEWATER FUND
Fund Balance Summary

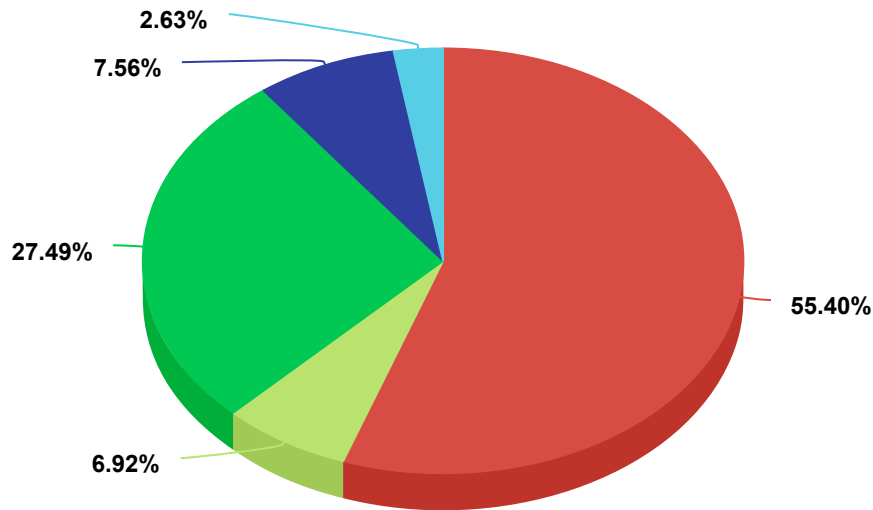
| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING WORKING CAPITAL | \$ 4,361,900 | \$ 4,288,142 | \$ 4,006,611 | \$ 4,410,299 |
| Revenues: | | | | |
| Residential Service | \$ 12,297,819 | \$ 13,751,728 | \$ 12,675,070 | \$ 13,836,628 |
| Commercial Service | 4,096,911 | 5,571,722 | 5,399,815 | 5,313,578 |
| Industrial Service | 255,692 | 403,733 | 320,887 | 403,733 |
| Alton User Charges | 689,165 | 750,000 | 680,000 | 750,000 |
| Calpine/Duke Reuse Charges | 1,271,240 | 1,140,000 | 1,261,304 | 1,140,000 |
| Industrial Surcharge | 1,169,058 | 1,240,000 | 858,085 | 1,240,000 |
| Misc Operating Revenue | 54,950 | 20,000 | 64,900 | 20,000 |
| Misc Non-operating Revenues | 900,490 | 738,500 | 1,190,214 | 738,500 |
| Interest Earned | 368,183 | 128,644 | 319,038 | 262,590 |
| Reimbursements | 160,467 | 91,000 | 159,882 | 91,000 |
| Total Revenues | <u>21,263,976</u> | <u>23,835,327</u> | <u>22,929,195</u> | <u>23,796,029</u> |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| General Fund | 137,850 | - | - | - |
| TOTAL RESOURCES | <u>\$ 25,763,725</u> | <u>\$ 28,123,469</u> | <u>\$ 26,935,806</u> | <u>\$ 28,206,328</u> |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Administration & General | \$ 2,450,098 | \$ 2,039,306 | \$ 1,979,958 | \$ 2,346,530 |
| Wastewater Treatment Plants | 5,052,122 | 6,085,222 | 5,688,768 | 6,091,121 |
| Wastewater Laboratory | 700,720 | 823,816 | 507,909 | 829,270 |
| Wastewater Collections | 2,604,028 | 3,132,587 | 2,951,094 | 2,999,295 |
| Employee Benefits/Contingency | - | 11,815 | 11,815 | 174,461 |
| Liability and Misc. Insurance | 78,838 | 118,195 | 118,198 | 118,198 |
| Total Operations | <u>10,885,811</u> | <u>12,210,941</u> | <u>11,257,741</u> | <u>12,558,873</u> |
| Non-Operating Expenses: | | | | |
| Transfer Out: | | | | |
| Depreciation Funds | 3,755,939 | 3,823,361 | 3,823,361 | 3,968,334 |
| Debt Service: 2009 - TWDB | 1,355,150 | 1,355,000 | 1,355,150 | 1,355,150 |
| Debt Service: 2013 - TWDB | 621,157 | 287,865 | 288,115 | 285,826 |
| Debt Service: 2015 | 852,155 | 858,308 | 858,462 | 861,157 |
| Debt Service: 2015 - TWDB | 1,696,846 | 1,700,074 | 1,700,349 | 1,701,139 |
| Debt Service: 2016 | 1,134,196 | 1,139,915 | 1,140,086 | 1,140,157 |
| Debt Service: 2016 - TWDB | 319,297 | 318,559 | 318,909 | 318,064 |
| Debt Service: 2018 - TWDB | 107,432 | 211,749 | 212,049 | 211,240 |
| Capital Improvements | 1,301,007 | 1,475,145 | 1,475,145 | 1,143,256 |
| Rebatable Arbitrage / Bond-related charges | (432,824) | - | - | - |
| Other Non-operating expenses / Health Ins | 101,216 | 96,141 | 96,141 | - |
| Total Non-Operating | <u>10,811,571</u> | <u>11,266,117</u> | <u>11,267,767</u> | <u>10,984,323</u> |
| TOTAL APPROPRIATIONS | <u>\$ 21,697,382</u> | <u>\$ 23,477,058</u> | <u>\$ 22,525,508</u> | <u>\$ 23,543,196</u> |
| Other Changes Affecting Working Capital | (59,732) | - | - | - |
| Revenues over/(under) Expenditures | (433,406) | 358,269 | 403,687 | 252,833 |
| ENDING WORKING CAPITAL | <u>\$ 4,006,611</u> | <u>\$ 4,646,411</u> | <u>\$ 4,410,299</u> | <u>\$ 4,663,132</u> |

Wastewater Fund Revenues
\$23,796,029

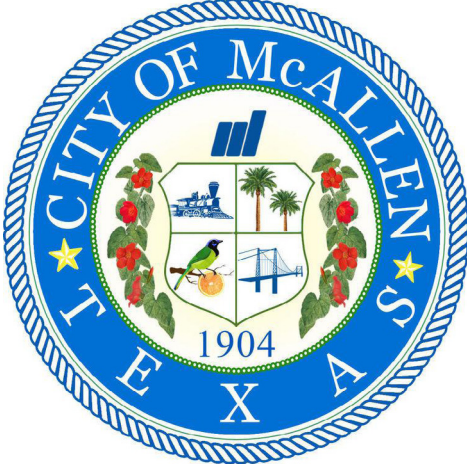


- Residential Service
- Commercial Service
- Industrial Service
- Alton Duke Reuse Charges
- Industrial Surcharge
- Miscellaneous Revenue

Wastewater Fund Appropriation
By Category
\$12,558,873



- Personnel Services
- Supplies
- Other Services & Charges
- Maintenance
- Non-capitalized Capital Outlay



WASTEWATER FUND
Expense Summary

| | <u>Actual</u> <u>22-23</u> | <u>Adj. Budget</u> <u>23-24</u> | <u>Estimated</u> <u>23-24</u> | <u>Budget</u> <u>24-25</u> |
|---------------------------------------|-------------------------------|------------------------------------|----------------------------------|-------------------------------|
| BY DEPARTMENT | | | | |
| Admin. and General | \$ 2,450,098 | \$ 2,039,306 | \$ 1,979,958 | \$ 2,346,530 |
| Employee Benefits/Contingency | - | 11,815 | 11,815 | 174,461 |
| Liability and Miscellaneous Insurance | 78,838 | 118,195 | 118,198 | 118,198 |
| Plants and Stations | 5,052,122 | 6,085,222 | 5,688,768 | 6,091,121 |
| Laboratory Services | 700,720 | 823,816 | 507,909 | 829,270 |
| Wastewater Collection | <u>2,604,028</u> | <u>3,132,587</u> | <u>2,951,094</u> | <u>2,999,295</u> |
| TOTAL EXPENDITURES | \$ 10,885,811 | \$ 12,210,941 | \$ 11,257,741 | \$ 12,558,873 |
| BY EXPENSE GROUP | | | | |
| Expenses: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 4,331,107 | \$ 4,912,172 | \$ 4,568,367 | \$ 5,075,285 |
| Employee Benefits | 1,630,930 | 1,667,966 | 1,647,075 | 1,881,822 |
| Supplies | 887,147 | 892,705 | 844,750 | 869,205 |
| Other Services and Charges | 3,000,653 | 3,341,927 | 3,050,052 | 3,452,875 |
| Maintenance and Repair Services | 720,521 | 937,653 | 760,113 | 949,153 |
| Non-capitalized Capital Outlay | <u>315,449</u> | <u>458,518</u> | <u>387,384</u> | <u>330,535</u> |
| TOTAL EXPENDITURES | \$ 10,885,811 | \$ 12,210,941 | \$ 11,257,741 | \$ 12,558,873 |
| PERSONNEL | | | | |
| Admin. and General | 9 | 14 | 11 | 16 |
| Plants and Stations | 46 | 47 | 47 | 47 |
| Laboratory Services | 10 | 10 | 10 | 10 |
| Wastewater Collection | <u>26</u> | <u>26</u> | <u>26</u> | <u>26</u> |
| TOTAL PERSONNEL | <u>91</u> | <u>97</u> | <u>94</u> | <u>99</u> |



Wastewater Fund Administration

<http://www.mcallenpublicutility.com/>

Mission Statement:

Serve our customers by ensuring that through proper planning, budgeting, and training; the water and wastewater infrastructure is designed, constructed and maintained in a highly efficient manner that best serves the current and future needs of the City of McAllen and surrounding service area.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 681,052 | \$ 881,455 | \$ 843,695 | \$ 1,018,182 |
| Employee Benefits | 920,478 | 272,724 | 272,724 | 278,749 |
| Supplies | 16,713 | 24,500 | 24,500 | 31,000 |
| Other Services and Charges | 805,774 | 763,076 | 763,076 | 868,076 |
| Maintenance | 22,965 | 44,963 | 44,963 | 96,463 |
| Operations Subtotal | 2,446,983 | 1,986,718 | 1,948,958 | 2,292,470 |
| Capital Outlay | 3,115 | 52,588 | 31,000 | 54,060 |
| Operations & Capital Outlay Total | 2,450,098 | 2,039,306 | 1,979,958 | 2,346,530 |
| Non- Departmental | | | | |
| Employee Benefits/Contingency | - | 11,815 | 11,815 | 174,461 |
| Insurance | 78,838 | 118,195 | 118,198 | 118,198 |
| Total Expenditures | \$ 2,528,933 | \$ 2,169,316 | \$ 2,109,969 | \$ 2,639,187 |

PERSONNEL

| | | | | |
|-----------------------------------|----------|-----------|-----------|-----------|
| Exempt | 4 | 4 | 4 | 6 |
| Non-Exempt | 4 | 9 | 6 | 9 |
| Part-Time | 1 | 1 | 1 | 1 |
| Total Positions Authorized | 9 | 14 | 11 | 16 |

Contact Us:

Mark A. Vega, P.E.
General Manager
311 N. 15th St
956) 681-1770

MAJOR FY 24-25 GOALS

1. Continuing with Geographical Positioning System (GPS) - survey of all water and sewer line infrastructure.
2. Implement sewer modeling software to compliment the water model.

Description:

This department also referred to as the Utility Engineering Department houses staff of eleven whose function relates to wastewater and water capital project management and oversight, utility related developmental services, water and sewer depreciation project management, and GIS mapping. We strive to assist customers such as developers and City of McAllen residents with utility related questions, concerns, and utility data requests.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Total Number of full time employees | 8 | 13 | 10 | 15 |
| Number of full time employees processing Building Permits | 1 | 1 | 1 | 1 |
| Number of full time employees processing Subdivision Applications | 1 | 1 | 1 | 3 |
| Number of Utility Engineers | 2 | 2 | 2 | 2 |
| Number of GIS/Mapping Techs | 2 | 2 | 2 | 2 |
| Number of Construction Inspectors | 2 | - | - | 7 |
| Number of Administrative Support Staff | 1 | 1 | 1 | 1 |
| Department Expenditures | \$ 2,528,933 | \$ 2,169,316 | \$ 2,109,969 | \$ 2,639,187 |
| Output: | | | | |
| Number of Subdivision Applications presented for MPUB consideration | 57 | 65 | 65 | 65 |
| Number of Subdivision Related Notice to Proceed with Construction Letters Issued | 32 | 30 | 28 | 30 |

**Wastewater Fund
Administration**

<http://www.mcallenpublicutility.com/>

| | | | | |
|---|----------------|----------------|----------------|----------------|
| Number of Building Permit Utility Approvals | 1,243 | 600 | 800 | 700 |
| Number of Water CIP Projects Budgeted | 5 | 5 | 5 | 6 |
| Number of Sewer CIP Projects Budgeted | 4 | 5 | 5 | 2 |
| Number of Water Depreciation Projects Budgeted | 5 | 8 | 8 | 6 |
| Number of Sewer Depreciation Projects Budgeted | 8 | 3 | 3 | 10 |
| Number of TWDB Financial Applications | 2 | 2 | 3 | 2 |
| Number of Grants Applications Submitted | 2 | 2 | 3 | 2 |
| Number of In-house Design Projects Completed | 0 | 2 | 3 | 4 |
| Effectiveness Measures: | | | | |
| Percent of Applications Receiving MPUB Consideration | 100% | 100% | 100% | 100% |
| Percent of Subdivision Construction Plans Approved with Issuance of NTP | 100% | 100% | 100% | 100% |
| Percent of Building Permit Utility Approvals | 100% | 100% | 100% | 100% |
| Percent of Water CIP Projects Commencing Construction | 100% | 100% | 100% | 100% |
| Percent of Sewer CIP Projects Commencing Construction | 100% | 100% | 100% | 100% |
| Percent of Water Depreciation Projects Commencing Construction | 100% | 100% | 100% | 100% |
| Percent of Sewer Depreciation Projects Commencing Construction | 100% | 100% | 100% | 100% |
| Percent of TWDB Financial Applications Processed | 100% | 100% | 100% | 100% |
| Percent of Grants Applications Submitted | 100% | 100% | 100% | 100% |
| Percent of In-house Design Projects Completed | 100% | 100% | 100% | 100% |
| Efficiency Measures: | | | | |
| Percent of Subdivision Applications completed in compliance of statutory time limits | 100% | 100% | 100% | 100% |
| Percent of Building Permit Utility Reviews completed in compliance of statutory time limits | 100% | 100% | 100% | 90% |
| Percent of Total Water Projects Budgeted Completed in FY | 100% | 100% | 100% | 90% |
| Percent of Total Sewer Projects Budgeted Completed in FY | 100% | 100% | 100% | 90% |
| Percent of TWDB Financial Applications Approved | 100% | 100% | 100% | 100% |
| Percent of Grant Applications Awarded | 100% | 100% | 100% | 100% |
| Percent of In-house Design Projects Completed within FY | 67% | 100% | 100% | 90% |
| Department expenditures per capita | \$ 17.35 | \$ 14.44 | \$ 14.30 | \$ 17.67 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



Wastewater Fund Plants and Stations

<http://www.mcallenpublicutility.com/>

Mission Statement:
 Pretreatment-MPU Pretreatment program is dedicated in protecting public health, environment, biosolid quality and McAllen wastewater system. Through Best Management Practices we provide assistances to industrial and commercial establishments to be partner in our efforts in protecting public health and our environment by preventing pollutants into our wastewater system. North & South WWTP is dedicated in protecting the environment and public health by treating raw sewage in a safe, cost effective manner and producing quality effluent that can be reused for irrigation purposes.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 2,117,051 | \$ 2,302,168 | \$ 2,302,168 | \$ 2,344,554 |
| Employee Benefits | 409,623 | 786,298 | 765,407 | 816,471 |
| Supplies | 208,818 | 196,700 | 217,550 | 227,200 |
| Other Services and Charges | 1,864,511 | 2,196,466 | 1,917,228 | 2,201,211 |
| Maintenance | 264,988 | 361,950 | 291,500 | 356,950 |
| Operations Subtotal | 4,864,988 | 5,843,582 | 5,493,853 | 5,946,386 |
| Capital Outlay | 187,134 | 241,640 | 194,915 | 144,735 |
| Operations & Capital Outlay Total | 5,052,122 | 6,085,222 | 5,688,768 | 6,091,121 |
| Total Expenditures | \$ 5,052,122 | \$ 6,085,222 | \$ 5,688,768 | \$ 6,091,121 |
| PERSONNEL | | | | |
| Exempt | 5 | 5 | 5 | 5 |
| Non-Exempt | 41 | 42 | 42 | 42 |
| Total Positions Authorized | 46 | 47 | 47 | 47 |

Contact Us:
 David Garza
 Director of Wastewater Systems
 4100 Idela Road Mcallen, Tx 78503
 (956) 681-1750

MAJOR FY 24-25 GOALS

1. Continue to produce high quality effluent in accordance with TPDES Permit, State, Federal and Local requirements.
2. Attend internal and external safety training meetings to increase safety awareness at the workplace.
3. Keep customers informed about Federal, state and local rules & regulations by providing outreach meetings and BMPs,
4. Inform and provide educational outreach of the treatment facilities for area schools and other interested citizens through a National Night Out Event.
5. Ensure continuity of wastewater treatment operations to protect public health and the environment.
6. Increase reuse water discharge for future developments such as 3 Lagos Subdivision with Type 1 Reuse Water.

Wastewater Fund Plants and Stations

Description:

The North and South Wastewater treatment plants are responsible for the treatment of domestic and industrial wastewater generated in the City of McAllen and Alton areas. Our goal is always to protect the environment and the public's health from harmful pathogens by following stringent rules and regulations set forth by Texas Commission On Environmental Quality. Also, our plants strive for beneficial reuse of residual by-products of wastewater. Provide training opportunities for all staff, emphasizing communication, teamwork, leadership and safety.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 46 | 47 | 47 | 47 |
| Department Expenditures | \$ 5,052,122 | \$ 6,085,222 | \$ 5,688,768 | \$ 6,091,121 |
| Outputs: | | | | |
| Wastewater treated (MGD) | 5,120,050 | 5,184,820 | 5,180,534 | 5,280,688 |
| Number of Biosolid Belt Press Roll Offs | 831 | 900 | 750 | 895 |
| Number of Drying Beds Harvested | 12 | 8 | 14 | 10 |
| Gallons of Reclaim Water to Tres Lagos (North) | 173,637,000 | 175,000,000 | 177,000,000 | 180,000,000 |
| Gallons of Reclaim Water taken by Calpine (North) | 959,090,000 | 959,200,000 | 960,000,000 | 960,200,000 |
| Gallons of Reclaimed Effluent to Golf Course (South) | 481,781,050 | 500,000,000 | 474,453,810 | 510,000,000 |
| CBOD TCEQ Permit Parameters | 10 mg/l | 10 mg/L or Less | 3 mg/L | 1 mg/L |
| TSS TCEQ Permit Parameters | 15 mg/L | 15 mg/L or Less | 4 mg/L | 3 mg/L |
| Ammonia Nitrogen Permit Parameters | 2 mg/L | 2 mg/L or less | 1.0 mg/L | 0.50 mg/L |
| Number of applications (Pretreatment) | 616 | 675 | 660 | 700 |
| Number of inspections (Pretreatment) | 2,150 | 1,230 | 1,160 | 1,200 |
| Total Workload (Pretreatment) | 2,766 | 1,905 | 2,100 | 2,350 |
| Effectiveness Measures: | | | | |
| Percent of Roll Off's Produced | 100% | 100% | 100% | 100% |
| Percent of Drying Beds Harvested | 100% | 100% | 100% | 100% |
| Percent of Reclaim Water Available | 100% | 100% | 100% | 100% |
| CBOD Influent to Effluent % Reduction | 99% | 99% | 99% | 99% |
| TSS Influent to Effluent % Reduction | 98% | 98% | 98% | 99% |
| Ammonia N Influent to Effluent % Reduction | 99% | 99% | 99% | 99% |
| Percent of application approved (Pretreatment) | 100% | 100% | 100% | 100% |
| Percent of application completed in compliance of statutory time limits | 100% | 100% | 100% | 100% |
| Efficiency Measures: | | | | |
| Wastewater treated per employee (MGD) | 111,305 | 110,315 | 110,224 | 112,355 |
| Department expenditures per capita | \$ 35.98 | \$ 41.24 | \$ 38.56 | \$ 40.78 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



**Wastewater Fund
Lab**

<http://www.mcallenpublicutility.com/>

Mission Statement:

Our mission is to provide reliable, sustainable, and defensible data, by challenging the status quo; hindering an environment where both management and lab techs strive for Excellence.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 471,593 | \$ 512,353 | \$ 206,311 | \$ 515,853 |
| Employee Benefits | 88,007 | 168,768 | 168,768 | 169,952 |
| Supplies | 102,497 | 100,305 | 100,700 | 104,805 |
| Other Services and Charges | 15,396 | 18,800 | 11,850 | 19,000 |
| Maintenance | 14,683 | 11,140 | 10,650 | 11,140 |
| Operations Subtotal | 692,176 | 811,366 | 498,280 | 820,750 |
| Capital Outlay | 8,544 | 12,450 | 9,629 | 8,520 |
| Operations & Capital Outlay Total | 700,720 | 823,816 | 507,909 | 829,270 |
| Total Expenditures | \$ 700,720 | \$ 823,816 | \$ 507,909 | \$ 829,270 |
| PERSONNEL | | | | |
| Exempt | 1 | 1 | 1 | 1 |
| Non-Exempt | 9 | 9 | 9 | 9 |
| Part-Time | - | - | - | - |
| Total Positions Authorized | 10 | 10 | 10 | 10 |

Contact Us:

David Garza
Director of Wastewater
Systems
Ruben Saenz
Laboratory Manager
4100 Idela Road
McAllen, TX 78503
(956) 681-1755

MAJOR FY 24-25 GOALS

1. Continue to work in unison with the Wastewater plant, Wastewater Collection and Pretreatment departments to monitor the collection, sampling and process control to provide reliable and defensible results in which decisions will be accessed and implemented.
2. Revise, implement and put into effect the requirements of the Laboratory Quality Manual to achieve the NELAC certification.
3. Enrich the Knowledge of the Laboratory Personnel thru continued education to further their license certification.
4. Continue to excel in the Quality Control (QC) and Quality Assurance (QA) evaluations provided by the Texas Commission on Environmental Quality (TCEQ) approved vendors and maintain the Wastewater Laboratory's testing results at a passing rate.

Description:

The laboratory thru perceptive and thorough scientific practices based on Standard Methods for the Examination of Water and Wastewater; provides reliable and defensible data to the participating Public Utility Departments critical in their operation.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|------------------------------------|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 10 | 10 | 10 | 10 |
| Department expenditures | \$ 700,720 | \$ 823,816 | \$ 507,909 | \$ 829,270 |
| Outputs: | | | | |
| Total BOD Analysis | 18,417 | 18,417 | 18,417 | 22,067 |
| Total General Analysis | 77,150 | 78,561 | 81,042 | 90,566 |
| Metals | 2,000 | 2,000 | 2,000 | 2,000 |
| Table 2 & 3, QC,LL | 2,000 | 2,000 | 2,000 | 2,000 |
| TSS | 10,500 | 10,500 | 10,500 | 10,500 |
| Effectiveness Measures: | | | | |
| Daily BOD Analysis | 45 | 45 | 45 | 45 |
| Daily General Analysis | 162 | 162 | 162 | 162 |
| Weekly Sample Collection | 225 | 225 | 225 | 260 |
| Efficiency Measures: | | | | |
| Lab operating cost / gals. Water | \$ 2.22 | \$ 2.22 | \$ 2.22 | \$ 2.54 |
| Department expenditures per capita | \$ 4.89 | \$ 5.32 | \$ 3.44 | \$ 5.55 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



Wastewater Fund Wastewater Collections

<http://www.mcallenpublicutility.com/>

Mission Statement:
Wastewater Collection Department (WWCD) takes pride in being part of the leading Public Utilities Organizations in South Texas. The WWCD is dedicated in performing its duties to the best of their abilities by providing uninterrupted wastewater service to the residents, businesses and visitors in McAllen. The WWCD is dedicated in protecting public health and the environment.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|--------------------|----------------------|--------------------|--------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 1,061,411 | \$ 1,216,196 | \$ 1,216,193 | \$ 1,196,696 |
| Employee Benefits | 212,822 | 428,361 | 428,361 | 442,189 |
| Supplies | 559,119 | 571,200 | 502,000 | 506,200 |
| Other Services and Charges | 236,134 | 245,390 | 239,700 | 246,390 |
| Maintenance | 417,885 | 519,600 | 413,000 | 484,600 |
| Operations Subtotal | 2,487,371 | 2,980,747 | 2,799,254 | 2,876,075 |
| Capital Outlay | 116,656 | 151,840 | 151,840 | 123,220 |
| Operations & Capital Outlay Total | 2,604,028 | 3,132,587 | 2,951,094 | 2,999,295 |
| Total Expenditures | \$2,604,028 | \$3,132,587 | \$2,951,094 | \$2,999,295 |
| PERSONNEL | | | | |
| Exempt | 1 | 1 | 1 | 1 |
| Non-Exempt | 25 | 25 | 25 | 25 |
| Part-Time | - | - | - | - |
| Total Positions Authorized | 26 | 26 | 26 | 26 |

Contact Us:
David Garza
Director of Wastewater Systems
4100 Idela Road
McAllen, TX 78503
(956) 681-1755

MAJOR FY 24-25 GOALS

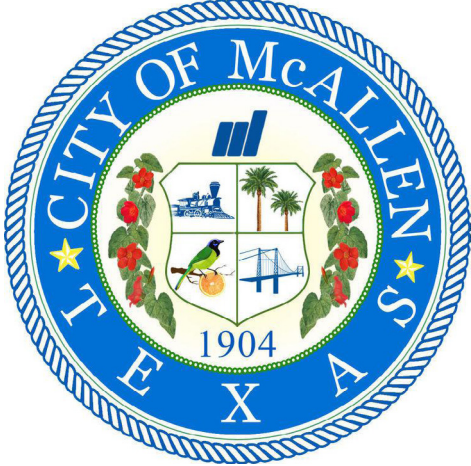
1. Train appropriate personnel to implement and promote safety in the workforce.
2. Continue conducting evaluation/analysis of odor control chemicals feed rates to increase effectiveness and while addressing odor complaints.
3. Regularly assess the conditions of sewer mains to provide timely rehabilitation, replacement & to prevent infiltration.
4. Continue televising sewer lines with the Granite XP software and identify areas in need of rehabilitation.
5. Continue GPS of sanitary manholes in order to update sewer atlas.
6. Provide quick response to customer inquiries & service requests to all residents and visitors of McAllen.
7. Continue to promote and educate the public on applicable Sewer Collection regulations and policies to assist in the effective and efficient operation and maintenance of the Collection System.

Description:
The Wastewater Collections Department oversees 58 liftstations, 550 miles of various size sewer lines, 6"-54" and 8500 manholes. The departments goal is to maintain in in good working order the entire sanitary sewer system, to provide the citizens of McAllen & Alton a healthy and safe environment, ensuring the safe transport of all wastewater to it's destination for treatment & disposal.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 26 | 26 | 26 | 26 |
| Department Expenditures | \$ 2,604,028 | \$ 3,132,587 | \$ 2,951,094 | \$ 2,999,295 |
| Outputs: | | | | |
| Number of rehabilitated manholes | 28 | 100 | 100 | 100 |
| Footage of SS Lines Cleaned | 729,925 | 600,000 | 700,000 | 700,000 |
| Number of ft. cleaned/day | 2,829 | 2,000 | 2,500 | 2,500 |
| Televising of System (ft) | 2,827 | 30,000 | 30,000 | 30,000 |
| Number of ft. televised/day | 15 | 1,000 | 1,000 | 1,000 |
| Effectiveness Measures: | | | | |
| Ft. of line cleaned/day | 2,829 | 2,000 | 2,500 | 2,500 |
| Respond to sanitary sewer interruptions | 469 | 400 | 400 | 400 |
| Sanitary sewer interruption on city side | 244 | 200 | 200 | 200 |
| Sanitary sewer interruption on customer side | 225 | 200 | 200 | 200 |
| Respond to stoppages within one hour or less | 100% | 100% | 100% | 100% |
| Efficiency Measures: | | | | |
| Reduction of sewer backup | 100% | 100% | 100% | 100% |
| Reduction of customer complaints | 100% | 100% | 100% | 100% |
| Department expenditures per capita | \$ 18.49 | \$ 20.49 | \$ 20.00 | \$ 20.08 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



Sanitation Fund

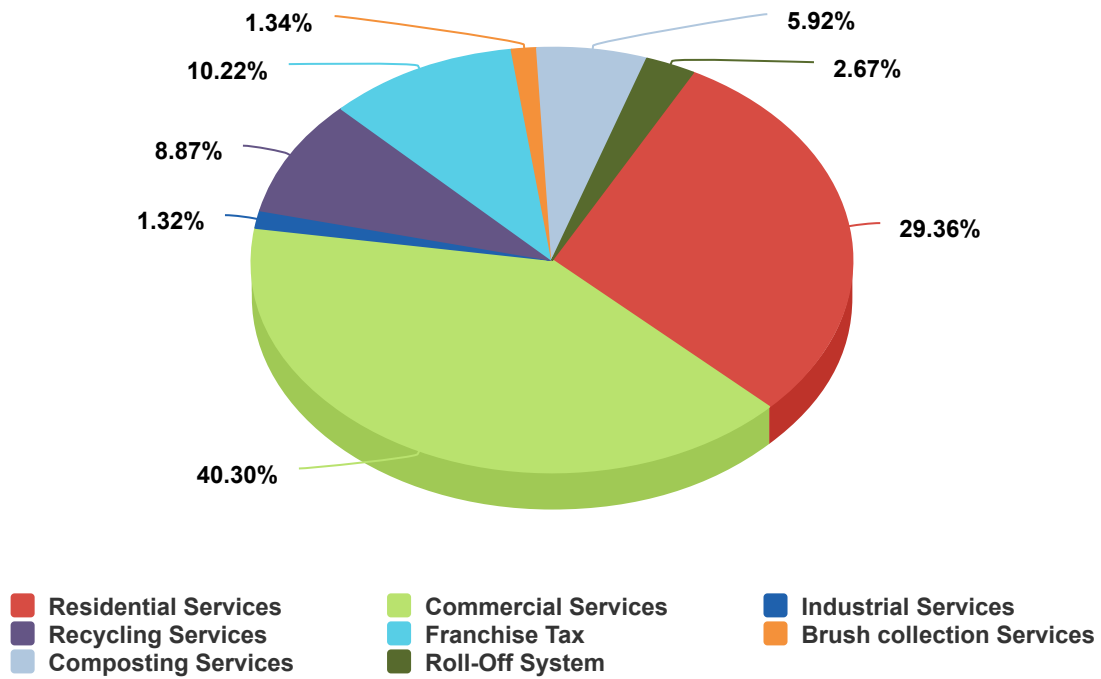


The **Sanitation Fund** is a major fund that is used to account for the provision of sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, garbage pickup, brush collection, and recycle operations.

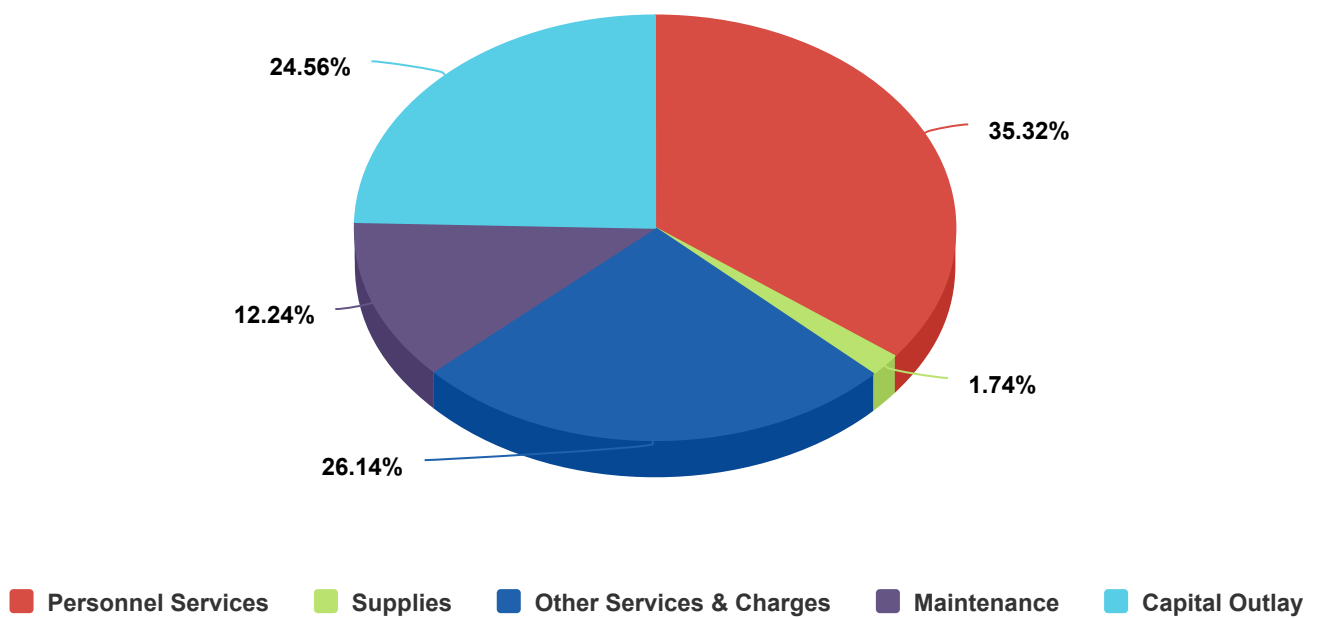
SANITATION FUND
Fund Balance Summary

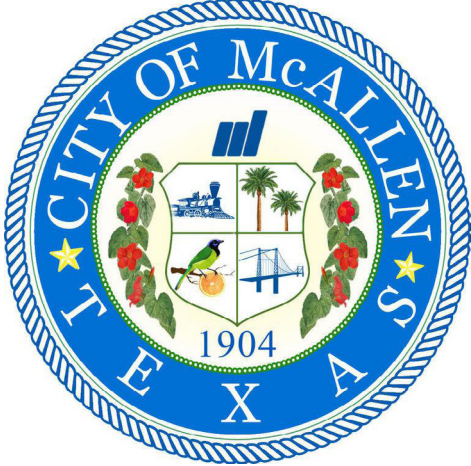
| | Actual 22-23 | Adj.Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|---------------------------------------|-------------------------|-----------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING WORKING CAPITAL | \$ 14,846,264 | \$ 15,515,898 | \$ 15,373,108 | \$ 14,111,498 |
| Revenues: | | | | |
| Residential Collection | \$ 7,140,229 | \$ 7,479,456 | \$ 7,485,000 | \$ 7,650,000 |
| Commercial Collection | 9,409,275 | 10,140,158 | 10,250,000 | 10,500,000 |
| Industrial Collection | 337,206 | 338,771 | 340,000 | 345,000 |
| Brush Collection | 2,625,953 | 2,588,000 | 2,621,500 | 2,633,000 |
| Recycling Fee | 1,313,763 | 1,285,000 | 1,325,000 | 1,812,000 |
| Recycling Sales | 693,567 | 500,000 | 900,000 | 500,000 |
| Drop-off Disposal Fee | 19,639 | 2,000 | 15,000 | 2,000 |
| Roll-off System | 1,293,433 | 1,540,000 | 1,300,000 | 1,540,000 |
| Composting | 325,400 | 350,000 | 375,000 | 350,000 |
| Brush Disposal | 36,744 | 30,000 | 40,000 | 30,000 |
| Garbage Franchise Tax | 145,283 | 60,000 | 75,000 | 75,000 |
| Fixed Assets - Sale of Property | 76,238 | - | - | - |
| Federal Grants | 190,894 | - | - | - |
| Miscellaneous | 19,218 | - | 13,252 | - |
| Interest Income | 593,249 | 465,477 | 604,319 | 619,903 |
| Total Revenues | <u>24,220,089</u> | <u>24,778,862</u> | <u>25,344,071</u> | <u>26,056,903</u> |
| TOTAL RESOURCES | <u>\$ 39,066,353</u> | <u>\$ 40,294,760</u> | <u>\$ 40,717,179</u> | <u>\$ 40,168,401</u> |
| APPROPRIATIONS | | | | |
| Expenses: | | | | |
| Composting | \$ 1,451,059 | \$ 1,224,342 | \$ 1,166,736 | \$ 1,231,509 |
| Residential | 4,349,506 | 4,376,609 | 4,529,742 | 4,703,334 |
| Commercial Box | 5,229,940 | 5,194,441 | 5,606,002 | 5,429,071 |
| Roll-Off | 1,024,224 | 1,190,499 | 1,061,414 | 1,277,789 |
| Brush Collection | 3,934,885 | 3,862,935 | 3,700,951 | 3,893,637 |
| Recycling | 2,037,527 | 2,447,761 | 2,391,941 | 2,415,285 |
| Street Cleaning | 582,974 | 1,074,512 | 986,341 | 1,166,325 |
| Administration | 3,985,521 | 2,995,682 | 3,306,766 | 3,310,644 |
| Liability Insurance | 192,856 | 289,138 | 289,138 | 289,138 |
| Capital Outlay | 1,101,485 | 4,707,712 | 3,288,786 | 7,755,820 |
| Other Agencies | 100,000 | 100,000 | 100,000 | 100,000 |
| Total Operating Expenses | <u>23,989,977</u> | <u>27,463,631</u> | <u>26,427,816</u> | <u>31,572,553</u> |
| Other Financing Sources (Uses): | | | | |
| Transfer Out: | | | | |
| Marketing Fund | 25,000 | 25,000 | 25,000 | 25,000 |
| Health Insurance Fund | 160,934 | 152,865 | 152,865 | - |
| TOTAL APPROPRIATIONS | <u>\$ 24,175,910</u> | <u>\$ 27,641,496</u> | <u>\$ 26,605,681</u> | <u>\$ 31,597,553</u> |
| Revenues over/(under) Expenditures | <u>44,179</u> | <u>(2,862,634)</u> | <u>(1,261,610)</u> | <u>(5,540,650)</u> |
| Other Items Affecting Working Capital | <u>482,665</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| ENDING WORKING CAPITAL | <u>\$ 15,373,108</u> | <u>\$ 12,653,264</u> | <u>\$ 14,111,498</u> | <u>\$ 8,570,847</u> |

**Sanitation Fund Revenues
By Source
\$26,056,903**



**Sanitation Fund Appropriation
By Category
\$31,572,553**





SANITATION FUND
Expense Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| BY DEPARTMENT | | | | |
| Composting | \$ 1,462,059 | \$ 1,537,842 | \$ 1,464,822 | \$ 1,704,510 |
| Residential | 4,533,878 | 5,087,809 | 5,060,442 | 6,008,634 |
| Commercial Box | 5,641,996 | 6,172,241 | 6,124,802 | 6,695,370 |
| Roll Off | 1,097,417 | 1,375,099 | 1,245,238 | 1,491,289 |
| Brush Collection | 3,948,496 | 4,472,635 | 4,305,117 | 4,120,887 |
| Street Cleaning | 582,974 | 1,592,712 | 1,148,541 | 1,551,795 |
| Recycling | 2,235,561 | 3,096,761 | 2,979,997 | 5,540,285 |
| Facilities Administration | <u>4,487,596</u> | <u>4,128,532</u> | <u>4,098,857</u> | <u>4,459,783</u> |
| TOTAL EXPENDITURES | <u>\$ 23,989,977</u> | <u>\$ 27,463,631</u> | <u>\$ 26,427,816</u> | <u>\$ 31,572,553</u> |
| BY EXPENSE GROUP | | | | |
| Expenses: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 6,798,260 | \$ 7,703,210 | \$ 7,027,336 | \$ 7,764,802 |
| Employee Benefits | 2,873,109 | 3,069,684 | 3,557,544 | 3,383,132 |
| Supplies | 601,469 | 545,294 | 544,155 | 548,594 |
| Other Services and Charges | 6,806,212 | 7,286,197 | 7,265,390 | 7,861,670 |
| Maintenance and Repair Services | 5,489,814 | 3,762,396 | 4,355,468 | 3,869,396 |
| Disaster Expense | 26,773 | - | - | - |
| Liability Insurance | <u>192,856</u> | <u>289,138</u> | <u>289,138</u> | <u>289,138</u> |
| TOTAL OPERATING EXPENSES | <u>22,788,494</u> | <u>22,655,919</u> | <u>23,039,031</u> | <u>23,716,732</u> |
| Capital Outlay | 1,101,485 | 4,707,712 | 3,288,786 | 7,755,820 |
| Other Agencies | <u>100,000</u> | <u>100,000</u> | <u>100,000</u> | <u>100,000</u> |
| TOTAL EXPENDITURES | <u>\$ 23,989,977</u> | <u>\$ 27,463,631</u> | <u>\$ 26,427,816</u> | <u>\$ 31,572,553</u> |
| PERSONNEL | | | | |
| Composting | 8 | 11 | 11 | 11 |
| Residential | 29 | 34 | 34 | 35 |
| Commercial Box | 27 | 32 | 32 | 33 |
| Roll Off | 6 | 7 | 7 | 7 |
| Brush Collection | 36 | 39 | 39 | 39 |
| Street Cleaning | 5 | 9 | 9 | 9 |
| Recycling | 27 | 34 | 34 | 34 |
| Facilities Administration | <u>19</u> | <u>22</u> | <u>22</u> | <u>22</u> |
| TOTAL PERSONNEL | <u>157</u> | <u>188</u> | <u>188</u> | <u>190</u> |



Sanitation Fund Composting

<https://www.mcallenrecycles.com/compost>

Mission Statement:

"The Composting Facility is committed to the City of McAllen's sustainability efforts by producing a soil enriched product for the beautification and sustainability of our environment."

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|---------------------|-------------------------|---------------------|---------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 356,203 | \$ 407,073 | \$ 369,559 | \$ 403,790 |
| Employee Benefits | 77,458 | 170,778 | 170,778 | 157,940 |
| Supplies | 61,362 | 46,000 | 47,504 | 46,000 |
| Other Services and Charges | 649,431 | 467,550 | 442,395 | 490,838 |
| Maintenance | 306,604 | 132,941 | 136,500 | 132,941 |
| Operations Subtotal | 1,451,059 | 1,224,342 | 1,166,736 | 1,231,510 |
| Capital Outlay | 11,000 | 313,500 | 298,086 | 473,000 |
| Total Expenditures | \$ 1,462,059 | \$ 1,537,842 | \$ 1,464,822 | \$ 1,704,510 |
| PERSONNEL | | | | |
| Exempt | 1 | 1 | 1 | 1 |
| Non-Exempt | 7 | 10 | 10 | 10 |
| Part-Time | - | - | - | - |
| Total Positions Authorized | 8 | 11 | 11 | 11 |
| RESOURCES | | | | |
| Related Revenue Generated | \$ 325,400 | \$ 350,000 | \$ 375,000 | \$ 350,000 |

Contact Us:

Elvira Alonzo, CPM
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 24-25 GOALS

1. The Public Works Department will continue to increase sales of composting and promote composting/recycling at city events. (1.4.05)
2. Continue marketing/advertising Nature's Organic products through multimedia outlets to increase sales by 10%.
3. Increase Nitrogen source in the compost process by 10%.
4. Educate and promote the benefits of compost products.

Description:

The Compost Facility is a division under Public Works. Through its staff of ten employees, the Composting Facility processes all collected brush to produce nutrient rich mulch and compost that is marketed throughout the Valley.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 8 | 11 | 11 | 11 |
| Department Expenditures | \$ 1,462,059 | \$ 1,537,842 | \$ 1,464,822 | \$ 1,704,510 |
| Total Brush Received (Cubic Yards) | 293,525 | 285,000 | 255,000 | 285,000 |
| Brush Department Collection (Cubic Yards) | 269,050 | 250,000 | 225,000 | 250,000 |
| Brush from Landscapers/Parks (Cubic Yards) | 24,475 | 35,000 | 30,000 | 35,000 |
| Vegetable/Green Waste (Tons) | 2,219 | 2,000 | 2,200 | 2,300 |
| Outputs: | | | | |
| Brush Ground (Cubic Yards) | 313,802 | 200,000 | 180,000 | 200,000 |
| Mulch produced (Cubic Yards) | 75,331 | 15,000 | 5,000 | 15,000 |
| Organic Compost Produced (Cubic Yards) | 7,633 | 12,000 | 10,000 | 12,500 |
| Mulch and Compost provided for City Projects (Cubic Yards) | 941 | 1,200 | 1,200 | 1,200 |
| Effectiveness Measures: | | | | |
| Compost and Mulch Sales (Cubic Yards) | 11,834 | 16,000 | 14,000 | 16,000 |
| Compost and Mulch Sales | \$ 331,810 | \$ 350,000 | \$ 325,000 | \$ 375,000 |
| Cost avoidance of brush disposal fee | \$ 1,143,333 | \$ 958,884 | \$ 978,293 | \$ 1,090,865 |
| Cost avoidance - to City projects | 15,056 | 20,000 | 19,200 | 19,200 |
| Efficiency Measures: | | | | |
| Processing cost per cubic yard | \$ 4.61 | \$ 7.49 | \$ 8.03 | \$ 8.43 |

*N/A=Not Available, N/P=Not Provided



**Sanitation Fund
Residential**

<https://www.mcallenpublicworks.net/>

Mission Statement:

“To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices.”

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 1,258,188 | \$ 1,417,662 | \$ 1,331,872 | \$ 1,464,779 |
| Employee Benefits | 291,605 | 562,513 | 562,513 | 553,188 |
| Supplies | 32,256 | 35,859 | 37,251 | 35,859 |
| Other Services and Charges | 1,289,665 | 1,402,466 | 1,422,106 | 1,641,399 |
| Maintenance | 1,477,792 | 958,109 | 1,176,000 | 1,008,109 |
| Operations Subtotal | 4,349,506 | 4,376,609 | 4,529,742 | 4,703,334 |
| Capital Outlay | 184,372 | 711,200 | 530,700 | 1,305,300 |
| Total Expenditures | \$ 4,533,878 | \$ 5,087,809 | \$ 5,060,442 | \$ 6,008,634 |
| PERSONNEL | | | | |
| Exempt | 2 | 2 | 2 | 2 |
| Non-Exempt | 27 | 32 | 32 | 33 |
| Total Positions Authorized | 29 | 34 | 34 | 35 |
| RESOURCES | | | | |
| Related Revenue Generated | \$ 7,140,229 | \$ 7,479,456 | \$ 7,485,000 | \$ 7,650,000 |

Contact Us:

Elvira Alonzo, CPM
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 24-25 GOALS

1. The Public Works Department will continue to use GPS/GIS technology to track and inventory assets of residential and commercial accounts to optimize collection routes and reduce fuel consumption. (5.3.06)
2. Transition Twelve (12) alleys to curbside service to increase collection efficiency.
3. Continue educational programs to increase awareness of the “3 feet apart” Campaign to reduce missed refuse collection incidents.
4. Develop assessment program for damaged bins to determine potential collection issues.

Description:

The Residential Department provides automated refuse and recycling collection service to residences, automated paper recycling service for commercial establishments, and solid waste management to the downtown business district.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Budget FY 24-25 |
|--|----------------------------|--------------------------|-------------------------------|----------------------------|
| Inputs: | | | | |
| Number of full time employees | 29 | 34 | 34 | 35 |
| Department Expenditures | \$ 4,533,878 | \$ 5,087,809 | \$ 5,060,442 | \$ 6,008,634 |
| Outputs: | | | | |
| Total number of customers / service points | 39,322 | 39,093 | 39,785 | 40,085 |
| Number of Solid Waste collection routes per week | 44 | 48 | 44 | 48 |
| Number of Recycling collection routes per week | 31 | 31 | 31 | 35 |
| Number of “Missed Service” calls | 5,322 | 3,200 | 5,400 | 4,000 |
| Revenue generated | \$ 7,140,229 | \$ 7,479,456 | \$ 7,485,000 | \$ 7,650,000 |
| Total solid waste tonnage landfill | 35,980 | 40,000 | 36,000 | 35,900 |
| Landfill tipping costs - Residential | \$ 620,651 | \$ 690,000 | \$ 621,000 | \$ 619,275 |
| Effectiveness Measures: | | | | |
| “Missed Service” calls per 1000 accounts | 135 | 82 | 136 | 100 |
| Efficiency Measures: | | | | |
| Solid Waste tonnage (black bin) collected per account per year | 0.92 | 1.02 | 0.90 | 0.90 |
| Solid Waste tonnage collected per route per week | 16 | 16 | 16 | 14 |
| Total cost per ton - collected and disposal | \$ 126.01 | \$ 124.94 | \$ 140.57 | \$ 167.37 |
| Total Cost per Service Point | \$ 115.30 | \$ 127.84 | \$ 127.19 | \$ 149.90 |
| Accounts served per route | 894 | 814 | 904 | 835 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

N/A=Not Available, N/P=Not Provided
* Percent Excellent or Good



Sanitation Fund Commercial Box

<https://www.mcallenpublicworks.net/>

Mission Statement:

“To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices.”

DEPARTMENT SUMMARY

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-----------------------------------|----------------------------|------------------------------|----------------------------|----------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 1,288,630 | \$ 1,345,216 | \$ 1,228,394 | \$ 1,386,488 |
| Employee Benefits | 306,941 | 558,101 | 558,101 | 563,459 |
| Supplies | 47,287 | 44,479 | 42,751 | 44,479 |
| Other Services and Charges | 1,884,788 | 2,118,013 | 2,181,036 | 2,256,013 |
| Maintenance | <u>1,702,294</u> | <u>1,128,632</u> | <u>1,595,720</u> | <u>1,178,632</u> |
| Operations Subtotal | 5,229,941 | 5,194,441 | 5,606,002 | 5,429,070 |
| Capital Outlay | 412,055 | 977,800 | 518,800 | 1,266,300 |
| Total Expenditures | <u>\$ 5,641,996</u> | <u>\$ 6,172,241</u> | <u>\$ 6,124,802</u> | <u>\$ 6,695,370</u> |
| PERSONNEL | | | | |
| Exempt | 1 | 1 | 1 | 1 |
| Non-Exempt | <u>26</u> | <u>31</u> | <u>31</u> | <u>32</u> |
| Total Positions Authorized | <u>27</u> | <u>32</u> | <u>32</u> | <u>33</u> |
| RESOURCES | | | | |
| Related Revenue Generated | <u>\$ 9,746,481</u> | <u>\$ 10,478,929</u> | <u>\$ 10,590,000</u> | <u>\$ 10,845,000</u> |

Contact Us:

Elvira Alonzo, CPM
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 24-25 GOALS

1. The Public Works Department will continue to use GPS/GIS technology to track and inventory assets of residential and commercial accounts to optimize collection routes and reduce fuel consumption. (5.3.06)
2. Continue to refurbish 1,200 refuse dumpsters annually to defer expenditure purchases by approximately \$660,000.
3. Replace 50 downtown mounted trash receptacles annually.
4. Participate in Urban Planning and development process to incorporate efficient solid waste collection practices.

Description:

The Commercial Box Department provides automated refuse and recycling collection service to multi-family, commercial, and industrial accounts.

PERFORMANCE MEASURES

| | <u>Actual 22-23</u> | <u>Goal 23-24</u> | <u>Estimated 23-24</u> | <u>Goal 24-25</u> |
|---|-------------------------|-----------------------|----------------------------|-----------------------|
| Inputs: | | | | |
| Number of full time employees | 27 | 32 | 32 | 33 |
| Waste collection routes - Dumpsters | 14 | 15 | 16 | 17 |
| Department Expenditures | \$ 5,641,996 | \$ 6,172,241 | \$ 6,124,802 | \$ 6,695,370 |
| Outputs: | | | | |
| Number of customers/service points | 5,257 | 5,221 | 5,280 | 5,286 |
| Number of "Missed Service" calls | 86 | 55 | 80 | 80 |
| Revenue generated - Dumpsters | \$ 9,746,481 | \$ 10,478,929 | \$ 10,590,000 | \$ 10,845,000 |
| Total solid waste landfilled - tons | 81,838 | 80,000 | 82,000 | 81,000 |
| Landfill tipping costs - Commercial | \$ 1,411,706 | \$ 1,380,000 | \$ 1,414,500 | \$ 1,397,250 |
| Effectiveness Measures: | | | | |
| Solid Waste tonnage collected per account per year | 16 | 11 | 15 | 15 |
| Solid Waste tonnage collected per route per week | | | | |
| Number of accounts per route - Dumpsters | 16 | 15 | 16 | 15 |
| Total cost per ton - collection and disposal | 112.41 | 102.56 | 98.56 | 91.63 |
| Average Cost per Service Point | 376 | 348 | 330 | 311 |
| Total cost per ton - collection and disposal | \$ 68.94 | \$ 76.00 | \$ 74.69 | \$ 82.66 |
| Average Cost per Service Point | \$ 1,073.23 | \$ 1,164.48 | \$ 1,160.00 | \$ 1,266.62 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |



**Sanitation Fund
Roll-Off**

<https://www.mcallenpublicworks.net/roll-off-services>

Mission Statement:
 "A mission of the City of McAllen Solid Waste Division is to provide courteous, safe, cost efficient and environmentally responsible refuse disposal to residents, businesses, and the construction industry and to enhance the quality of life by promoting sustainable practices."

DEPARTMENT SUMMARY

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-----------------------------------|----------------------------|------------------------------|----------------------------|----------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 236,788 | \$ 298,828 | \$ 241,348 | \$ 298,937 |
| Employee Benefits | 53,207 | 120,106 | 120,106 | 115,369 |
| Supplies | 6,378 | 5,750 | 5,673 | 5,750 |
| Other Services and Charges | 398,205 | 501,307 | 441,287 | 593,225 |
| Maintenance | <u>329,646</u> | <u>264,508</u> | <u>253,000</u> | <u>264,508</u> |
| Operations Subtotal | 1,024,224 | 1,190,499 | 1,061,414 | 1,277,789 |
| Capital Outlay | <u>73,193</u> | <u>184,600</u> | <u>183,824</u> | <u>213,500</u> |
| Total Expenditures | <u>\$ 1,097,417</u> | <u>\$ 1,375,099</u> | <u>\$ 1,245,238</u> | <u>\$ 1,491,289</u> |
| PERSONNEL | | | | |
| Exempt | 1 | 1 | 1 | 1 |
| Non-Exempt | <u>5</u> | <u>6</u> | <u>6</u> | <u>6</u> |
| Total Positions Authorized | 6 | 7 | 7 | 7 |
| RESOURCES | | | | |
| Related Revenue Generated | <u>\$ 1,293,433</u> | <u>\$ 1,540,000</u> | <u>\$ 1,300,000</u> | <u>\$ 1,540,000</u> |

Contact Us:
 Elvira Alonzo, CPM
 Public Works Director
 4201 N. Bentsen Road
 McAllen, TX 78504
 (956) 681-4000

MAJOR FY 24-25 GOALS

1. Refurbish 50 roll-off containers to defer capital expenditures by approximately \$200,000.
2. Conduct competitive study to determine effectiveness of private haulers utilizing smaller roll-off containers to conduct service.
3. Modify roll-off contract to remain competitive with private sector pricing.

Description:
 The Roll-Off Department provides refuse and recycling collection service to commercial establishments and the construction industry.

PERFORMANCE MEASURES

| | <u>Actual FY 22-23</u> | <u>Goal FY 23-24</u> | <u>Estimated FY 23-24</u> | <u>Goal FY 24-25</u> |
|---|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 6 | 7 | 7 | 7 |
| Roll-Off Drivers | 6 | 6 | 6 | 6 |
| Department Expenditures | \$ 1,097,417 | \$ 1,375,099 | \$ 1,245,238 | \$ 1,491,289 |
| Outputs: | | | | |
| Number of new placements | 374 | 600 | 390 | 500 |
| Number of Empty & Returns | 3,138 | 3,900 | 3,300 | 3,500 |
| Number of closed out accounts | 372 | 420 | 400 | 420 |
| Revenue generated - Roll-Offs | \$ 1,293,433 | \$ 1,540,000 | \$ 1,300,000 | \$ 1,540,000 |
| Total solid waste collected (tons) | 15,423 | 16,000 | 16,000 | 16,000 |
| Landfill tipping costs | \$ 250,618 | \$ 248,000 | \$ 260,000 | \$ 260,000 |
| Efficiency Measures: | | | | |
| Average Cost/Service per Empty & Return | \$ 312.65 | \$ 314.64 | \$ 336.55 | \$ 380.43 |
| Solid waste tonnage collected per truck per year | 2,570 | 2,667 | 2,667 | 2,667 |
| Solid waste tonnage collected per truck per week | 49 | 51 | 51 | 51 |
| Total cost per ton - collection and disposal | \$ 71 | \$ 85 | \$ 78 | \$ 93 |
| Total number of empty & returns serviced per driver | 585 | 720 | 617 | 653 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



**Sanitation Fund
Brush**

<https://www.mcallenrecycles.com/brush>

Mission

Statement:

“The City of McAllen Brush Department is committed to arboreal beautification of our city through the care and preservation of its tree canopy and the collection of brush and bulky waste.”

DEPARTMENT SUMMARY

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-----------------------------------|----------------------------|------------------------------|----------------------------|----------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 1,517,616 | \$ 1,524,275 | \$ 1,435,941 | \$ 1,532,163 |
| Employee Benefits | 444,018 | 670,794 | 670,794 | 672,045 |
| Supplies | 323,347 | 287,320 | 287,320 | 287,320 |
| Other Services and Charges | 578,145 | 610,341 | 606,896 | 631,904 |
| Maintenance | 1,071,761 | 770,205 | 700,000 | 770,205 |
| Operations Subtotal | 3,934,885 | 3,862,935 | 3,700,951 | 3,893,637 |
| Capital Outlay | 13,611 | 609,700 | 604,166 | 227,250 |
| Total Expenditures | <u>\$ 3,948,496</u> | <u>\$ 4,472,635</u> | <u>\$ 4,305,117</u> | <u>\$ 4,120,887</u> |
| PERSONNEL | | | | |
| Exempt | 1 | 1 | 1 | 1 |
| Non-Exempt | 35 | 38 | 38 | 38 |
| Total Positions Authorized | <u>36</u> | <u>39</u> | <u>39</u> | <u>39</u> |
| RESOURCES | | | | |
| Related Revenue Generated | <u>\$ 2,662,697</u> | <u>\$ 2,618,000</u> | <u>\$ 2,661,500</u> | <u>\$ 2,633,000</u> |

Contact Us:

Elvira Alonzo, CPM
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4050

MAJOR FY 24-25 GOALS

1. The Public Works Department will continue to provide monthly Brush Collection service twelve (12) times per year. (5.2.14)
2. Continue collaboration efforts with Code Enforcement to prevent illegal dumping through education outreach.
3. Maintain support efforts to Keep McAllen Beautiful (KMB) program with neighborhood cleanups to improve aesthetics.
4. Educate the community on the services that are provided by Brush Collection regarding brush and debris collection.

Description:

The Brush Department is a division under the direction of Public Works. The Brush Department with the help of 39 employees provides a vital service to the community by collecting all brush and bulky waste.

PERFORMANCE MEASURES

| | <u>Actual FY 22-23</u> | <u>Goal FY 23-24</u> | <u>Estimated FY 23-24</u> | <u>Goal FY 24-25</u> |
|--|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 36 | 39 | 39 | 39 |
| Number of Brush collection crews | 14 | 14 | 14 | 14 |
| Department Expenditures | \$ 3,948,496 | \$ 4,472,635 | \$ 4,305,117 | \$ 4,120,887 |
| Outputs: | | | | |
| Total customer accounts/service points per month | 45,021 | 44,999 | 45,575 | 45,879 |
| Total Brush curbside collection recycled (cubic yards) | 269,965 | 250,000 | 250,000 | 250,000 |
| Total bulky waste collected - tonnage | 6,049 | 6,500 | 5,800 | 5,800 |
| Effectiveness Measures: | | | | |
| Percent recycled of total collection | 84% | 82% | 84% | 84% |
| Cost avoidance of brush to compost | \$ 965,133 | \$ 893,758 | \$ 893,758 | \$ 893,758 |
| Efficiency Measures: | | | | |
| Brush (cu yd) collected per crew per week | 371 | 343 | 343 | 343 |

N/A=Not Available, N/P=Not Provided

* Percent Excellent or Good



Sanitation Fund Street Cleaning

<https://www.mcallenpublicworks.net/streets-and-drainage>

Mission Statement:

“Dedicated to enhance the aesthetics and improve drainage conditions in our city by keeping the streets clean in all residential, commercial, and industrial areas. This service shall be provided in a safe, professional, reliable, efficient, and eager to help disposition.”

DEPARTMENT SUMMARY

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-----------------------------------|--------------------------|------------------------------|----------------------------|----------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 223,410 | \$ 383,970 | \$ 291,300 | \$ 384,421 |
| Employee Benefits | 60,799 | 148,036 | 148,036 | 156,103 |
| Supplies | 1,949 | 16,530 | 14,800 | 17,830 |
| Other Services and Charges | 143,799 | 383,442 | 382,205 | 455,437 |
| Maintenance | <u>153,019</u> | <u>142,534</u> | <u>150,000</u> | <u>152,534</u> |
| Operations Subtotal | 582,974 | 1,074,512 | 986,341 | 1,166,325 |
| Capital Outlay | - | 518,200 | 162,200 | 385,470 |
| Total Expenditures | <u>\$ 582,974</u> | <u>\$ 1,592,712</u> | <u>\$ 1,148,541</u> | <u>\$ 1,551,795</u> |
| PERSONNEL | | | | |
| Non-Exempt | <u>5</u> | <u>9</u> | <u>9</u> | <u>9</u> |
| Total Positions Authorized | <u>5</u> | <u>9</u> | <u>9</u> | <u>9</u> |

Contact Us:

Elvira Alonzo, CPM
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 24-25 GOALS

1. The Public Works Department will continue to promote the McAllen Shines campaign targeting a culture shift in environmental sustainability and beautification of city. (1.3.01)
2. The Public Works Department will provide street sweeping services. (5.2.15)
3. Sweep downtown areas (5) days a week and City facilities weekly to improve aesthetics and retail curb appeal.
4. Maintain 100% of City's surface road drainage for prevention of stormwater pollution and to preserve water quality in compliance with MS4 Stormwater Permit.
5. Provision of initial courtesy curb cleaning for unmaintained and/or vacated properties for effective street sweeping services.
6. Enhance educational awareness of right-of-way maintenance compliance by property owners.

Description:

The Street Cleaning Department is a division of Public Works. Through its staff of six (6) employees the department sweeps all city streets. Effective street sweeping operations enhance our city beautification efforts and conforms with stormwater pollution prevention regulations.

PERFORMANCE MEASURES

| | <u>Actual FY 22-23</u> | <u>Goal FY23-24</u> | <u>Estimated FY23-24</u> | <u>Goal FY24-25</u> |
|--|----------------------------|-------------------------|------------------------------|-------------------------|
| Inputs: | | | | |
| Number of full time employees/sweepers | 5 | 9 | 9 | 9 |
| Department Expenditures | \$ 582,974 | \$ 1,592,712 | \$ 1,148,541 | \$ 1,551,795 |
| Total street inventory - gutter miles | 1,200 | 1,208 | 1,200 | 1,200 |
| Residential - gutter miles | 800 | 808 | 800 | 800 |
| Arterial & collector - gutter miles | 386 | 386 | 386 | 386 |
| Downtown district - gutter miles | 14 | 14 | 14 | 14 |
| Medians - gutter miles | 9 | 9 | 9 | 9 |
| Outputs: | | | | |
| Gutter miles swept - All | 11,913 | 11,500 | 11,350 | 12,500 |
| Gutter miles swept - Residential | 5,582 | 4,800 | 4,900 | 5,350 |
| Gutter miles swept - Arterial & Collector | 3,181 | 2,850 | 3,200 | 3,550 |
| Gutter miles swept - Downtown District | 2,515 | 2,850 | 2,500 | 2,600 |
| Gutter miles swept - City properties | 635 | 1,000 | 750 | 1,000 |
| Street cleaning debris collected - cubic yards | 8,369 | 7,500 | 8,000 | 9,000 |



**Sanitation Fund
Recycling**

<https://www.mcallenrecycles.com/>

Mission Statement:
"The City of McAllen Recycling Center is committed to reducing solid waste and maximizing recycling rates for the City of McAllen. We are committed to broadening product markets and educating the public on proper recycling."

DEPARTMENT SUMMARY

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 930,424 | \$ 1,196,402 | \$ 1,149,147 | \$ 1,200,423 |
| Employee Benefits | 219,141 | 471,673 | 471,673 | 474,400 |
| Supplies | 99,617 | 73,606 | 72,606 | 73,606 |
| Other Services and Charges | 415,510 | 404,862 | 408,542 | 365,638 |
| Maintenance | 372,836 | 301,218 | 289,973 | 301,218 |
| Operations Subtotal | 2,037,528 | 2,447,761 | 2,391,941 | 2,415,285 |
| Capital Outlay | 198,034 | 649,000 | 588,057 | 3,125,000 |
| Total Expenditures | \$ 2,235,561 | \$ 3,096,761 | \$ 2,979,997 | \$ 5,540,285 |
| PERSONNEL | | | | |
| Exempt | 3 | 3 | 3 | 3 |
| Non-Exempt | 15 | 29 | 29 | 29 |
| Part-Time | 9 | 2 | 2 | 2 |
| Total Positions Authorized | 27 | 34 | 34 | 34 |
| RESOURCES | | | | |
| Related Revenue Generated | \$ 2,026,967 | \$ 1,787,000 | \$ 2,240,000 | \$ 2,314,000 |

Contact Us:

Elvira Alonzo, CPM
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 24-25 GOALS

1. The Public Works Department will continue to increase commercial recycling by adding new accounts. (1.4.02)
2. The Public Works Department will continue "Recycle Right" initiatives to dramatically reduce contamination and heavy labor costs. (1.4.03)
3. The Public Works Department will implement recycling center upgrades such as purchase of automated recycling equipment. (1.4.08)
4. Increase outreach programs/presentations in schools, non-profits organizations, and City events by 20%.
5. Increase curbside recycling tonnage by 5%.

Description:

The Recycling Center is a division under Public Works. The Recycling Center provides a vital service to the community with a staff of 34 employees accepting, processing, managing, and selling recyclable commodities to the various markets.

PERFORMANCE MEASURES

| | <u>Actual FY22-23</u> | <u>Goal FY 23-24</u> | <u>Estimated FY 23-24</u> | <u>Goal FY 24-25</u> |
|---|---------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 18 | 32 | 32 | 32 |
| Number of part-time equivalents | 9 | 2 | 2 | 2 |
| Department Operating Expenditures | \$ 2,235,561 | \$ 3,096,761 | \$ 2,979,997 | \$ 5,540,285 |
| Total Tons of Material Received | 11,879 | 11,990 | 12,300 | 12,600 |
| Outputs: | | | | |
| Total residential accounts / service points | 44,577 | 39,093 | 45,068 | 45,370 |
| Total business / school service points | 1,046 | 1,060 | 1,090 | 1,120 |
| Total solid waste recycled - tons | 7,580 | 7,590 | 8,000 | 8,300 |
| Total curbside collections - tons | 2,312 | 2,750 | 2,800 | 2,850 |
| Total drop-off collections - tons | 1,612 | 1,470 | 1,600 | 1,700 |
| Total business / school collections - tons | 2,778 | 2,520 | 2,800 | 2,900 |
| Total municipalities - tons | 878 | 850 | 800 | 850 |
| Total tonnage landfill | 4,299 | 4,400 | 4,300 | 4,300 |
| Recycling sales revenue | \$ 686,839 | \$ 550,000 | \$ 600,000 | \$ 600,000 |
| Effectiveness Measures: | | | | |
| Cost avoidance - Recyclables diverted from landfill | \$ 239,907 | \$ 240,224 | \$ 253,200 | \$ 262,695 |
| Residential Blue Bin Recycling Diversion Rate | 64% | 63% | 65% | 66% |
| Efficiency Measures: | | | | |
| Tonnage sorted per week | 228.44 | 230.58 | 236.54 | 242.31 |
| Recyclable processing cost per ton | \$ 236.89 | \$ 350.00 | \$ 315.85 | \$ 611.76 |



**Sanitation Fund
Facilities Administration**

<https://www.mcallenpublicworks.net/>

Mission Statement:
Committed to provide administrative support to all thirteen (13) divisions of Public Works that sustains the overall goal to provide a high quality of life through the proper maintenance of public infrastructure, city fleet, and effective solid waste management.

DEPARTMENT SUMMARY

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 987,000 | \$ 1,129,784 | \$ 979,775 | \$ 1,093,801 |
| Employee Benefits | 1,419,942 | 355,534 | 355,534 | 351,700 |
| Supplies | 29,271 | 35,750 | 36,250 | 37,750 |
| Other Services and Charges | 1,473,444 | 1,398,216 | 1,380,923 | 1,427,216 |
| Maintenance | 75,864 | 64,249 | 54,275 | 61,249 |
| Operations Subtotal | 3,985,522 | 2,983,534 | 2,806,757 | 2,971,716 |
| Capital Outlay | 209,219 | 743,712 | 402,953 | 760,000 |
| Other Agencies | 100,000 | 100,000 | 100,000 | 100,000 |
| Total Operations & Capital Outlay | 4,294,740 | 3,827,245 | 3,309,710 | 3,831,717 |
| Non Departmental | | | | |
| Insurance | 192,856 | 289,138 | 289,138 | 289,138 |
| Contingency | - | 12,149 | 500,009 | 301,720 |
| Exempt Threshold | - | - | - | 37,208 |
| Total Expenditures | \$ 4,487,596 | \$ 4,128,532 | \$ 4,098,857 | \$ 4,459,783 |
| PERSONNEL | | | | |
| Exempt | 6 | 7 | 7 | 7 |
| Non-Exempt | 12 | 13 | 13 | 13 |
| Part-Time | 1 | 2 | 2 | 2 |
| Total Positions Authorized | 19 | 22 | 22 | 22 |

Contact Us:
Elvira Alonzo, CPM
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

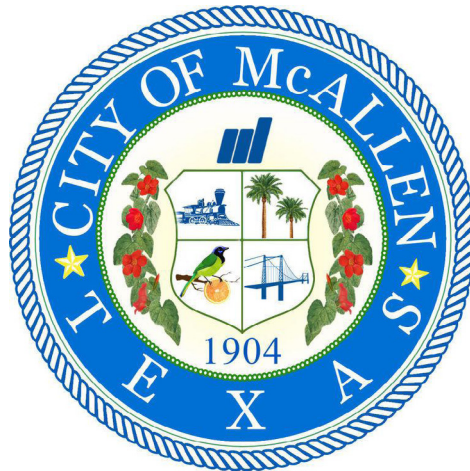
MAJOR FY 24-25 GOALS

1. The Public Works Department will continue implementation of Sanitation Ordinance which requires enforcement of proper bin use. (1.4.04)
2. The Public Works Department will continue to work with County to adopt McAllen's Storm Water Management in other cities. (4.4.03)
3. The Public Works Department is now working with neighboring cities to follow McAllen Stormwater Management Ordinance for regional impact. (6.3.05)
4. The Public Works Department will continue storm water quality monitoring. (6.3.06)
5. The Public Works Department will continue stormwater public education and outreach. (6.3.07)
6. Development of Public Art and McAllen Shines initiatives to promote aesthetics and litter abatement.
7. Identify and establish one (1) satellite location to stage equipment and materials for efficiency.

Description:
The Facility Administration Department provides administrative management support that facilitates the delivery of high quality customer service to internal and external customers.

PERFORMANCE MEASURES

| | <u>Actual FY 22-23</u> | <u>Goal FY 23-24</u> | <u>Estimated FY 23-24</u> | <u>Goal FY 24-25</u> |
|--|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 18 | 20 | 20 | 20 |
| Department Expenditures | \$ 4,487,596 | \$ 4,128,532 | \$ 4,098,857 | \$ 4,459,783 |
| Total Revenues Managed | \$ 24,220,089 | \$ 24,778,862 | \$ 25,344,071 | \$ 26,056,903 |
| Total Expenditures Managed | \$ 23,989,977 | \$ 27,463,631 | \$ 26,427,816 | \$ 31,572,553 |
| Number of Sanitation Accounts | 44,579 | 44,314 | 45,065 | 45,371 |
| Outputs: | | | | |
| Number of Public Outreach Events | 11 | 1 | 16 | 1 |
| Number of Educational Sessions Presented | 17 | 24 | 10 | 24 |
| Effectiveness Measures: | | | | |
| Number of individuals reached | 46,577 | 160,000 | 47,000 | 160,000 |
| Number of educational material distributed | 49,496 | 50,000 | 51,000 | 50,000 |
| Social Media Reach | 9,000 | 500,000 | 500,000 | 500,000 |
| Efficiency Measures: | | | | |
| Expenditure dollars managed per member of the management staff | \$ 1,199,499 | \$ 1,256,790 | \$ 1,298,868 | \$ 1,498,520 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |



Champion Lakes Golf Course Fund

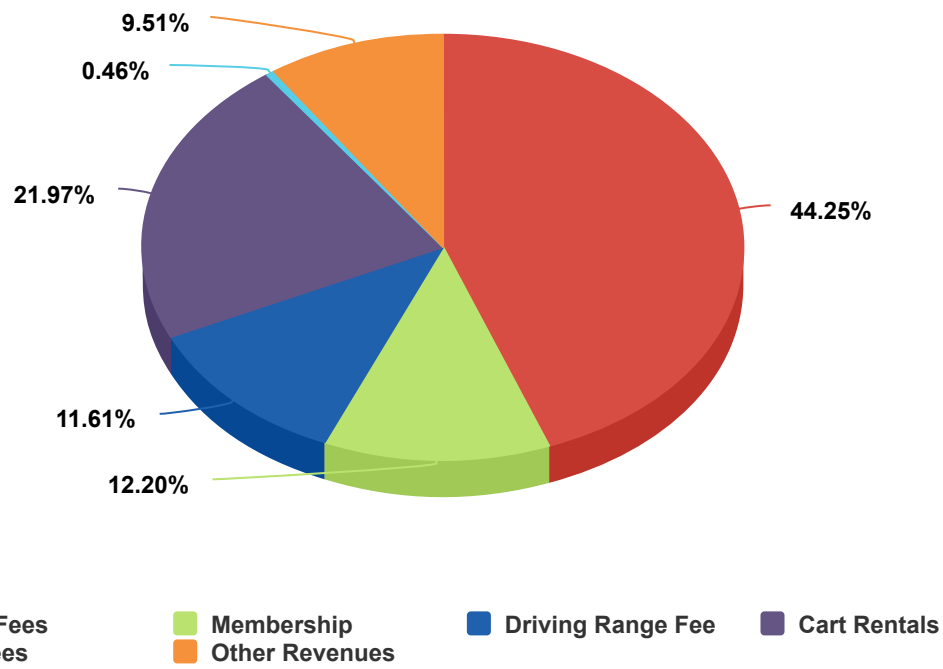


The **Champion Lakes Golf Course Fund** is a non major fund that is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

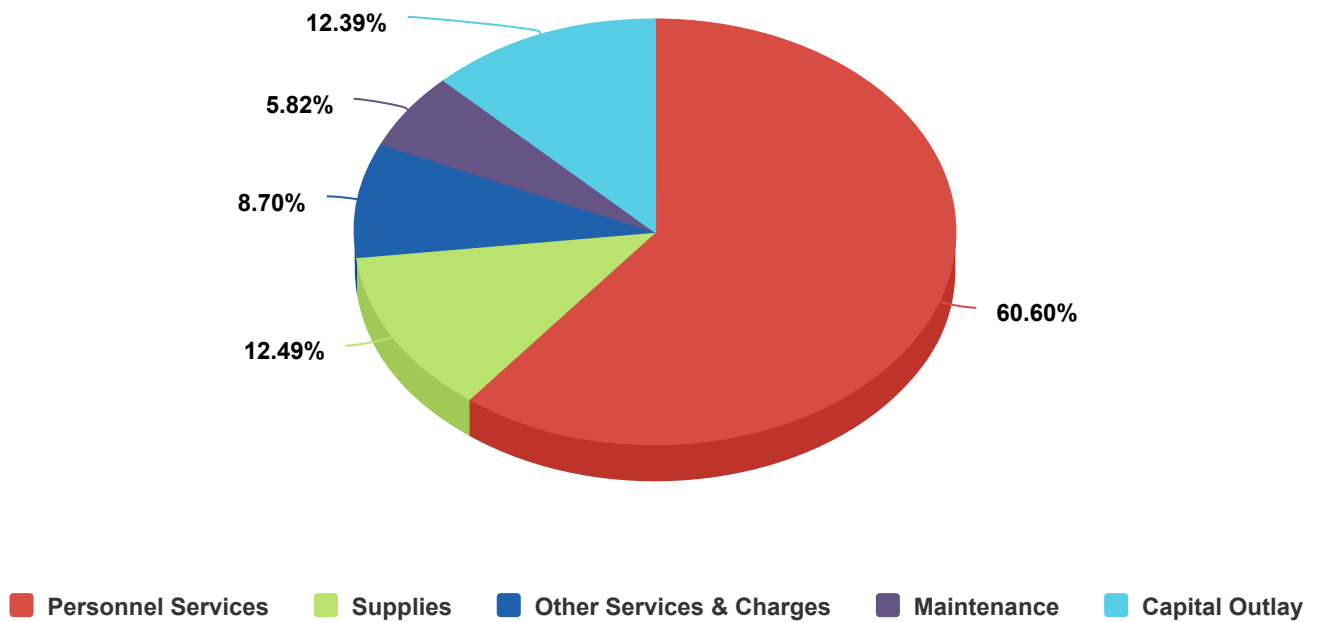
CHAMPION LAKES GOLF COURSE FUND
Fund Balance Summary

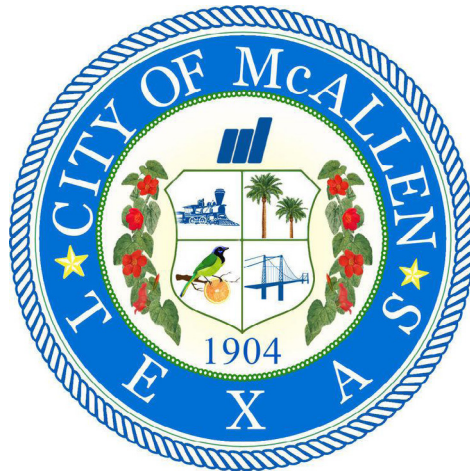
| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|--|---------------------|----------------------|---------------------|---------------------|
| RESOURCES | | | | |
| BEGINNING WORKING CAPITAL | \$ 2,153,796 | \$ 2,211,343 | \$ 2,426,377 | \$ 2,707,095 |
| Revenues: | | | | |
| Green Fees | \$ 1,107,179 | \$ 935,275 | \$ 1,110,995 | \$ 992,576 |
| Annual Membership | 267,630 | 233,704 | 278,637 | 273,578 |
| Driving Range Fees | 268,631 | 246,545 | 283,011 | 260,369 |
| Trail Fees | 11,842 | 9,570 | 11,449 | 10,307 |
| Handicap Carts | 954 | 550 | 770 | 550 |
| Rental | 9,600 | 9,600 | 9,600 | 9,600 |
| Cart Rental | 510,551 | 468,672 | 523,620 | 482,465 |
| Pull Cart Rentals | 256 | 144 | 152 | 144 |
| Land Lease Agreement | 66,694 | 53,129 | 55,301 | 53,129 |
| Federal Grants | 1,071 | - | - | - |
| Interest Earned | 118,792 | 66,340 | 155,028 | 160,248 |
| Sale of Property | 123,248 | - | - | - |
| Miscellaneous | 20,851 | - | - | - |
| Total Revenues | 2,507,297 | 2,023,529 | 2,428,563 | 2,242,966 |
| TOTAL RESOURCES | \$ 4,661,093 | \$ 4,234,872 | \$ 4,854,940 | \$ 4,950,061 |
| APPROPRIATIONS | | | | |
| Expenses: | | | | |
| Maintenance & Operations | \$ 970,165 | \$ 919,760 | \$ 936,887 | \$ 985,269 |
| Dining Room | 7,819 | 3,000 | 6,000 | 3,000 |
| Pro-Shop | 498,191 | 597,811 | 595,193 | 608,168 |
| Golf Carts | 691,815 | 221,068 | 210,136 | 248,957 |
| Capital Outlay | 536,590 | 124,217 | 127,217 | 262,500 |
| Liability Insurance | 7,131 | 10,691 | 10,691 | 10,691 |
| Total Operating Expenses | 2,175,122 | 1,876,547 | 1,886,124 | 2,118,585 |
| Other Financing Sources (Uses): | | | | |
| Transfer Out: | | | | |
| Champion Lakes Golf Course Depreciation Fund | 200,000 | 250,000 | 250,000 | 250,000 |
| Heath Insurance Fund | 12,146 | 11,537 | 11,537 | - |
| Debt Service - Motorola Lease Payment | - | 184 | 184 | 184 |
| TOTAL APPROPRIATIONS | \$ 2,387,268 | \$ 2,138,268 | \$ 2,147,845 | \$ 2,368,769 |
| Revenues over/(under) Expenditures | 120,029 | (114,739) | 280,718 | (125,803) |
| Other Items Affecting Working Capital | 152,552 | - | - | - |
| ENDING WORKING CAPITAL | \$ 2,426,377 | \$ 2,096,604 | \$ 2,707,095 | \$ 2,581,293 |

Champion Lakes Golf Course Fund Revenues
\$2,242,966



Champion Lakes Golf Course Fund Appropriation
By Category
\$2,118,585





CHAMPION LAKES GOLF COURSE FUND Expense Summary

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|---------------------------------|---------------------|----------------------|---------------------|---------------------|
| BY DEPARTMENT | | | | |
| Maintenance & Operations | \$ 977,296 | \$ 1,054,668 | \$ 1,074,795 | \$ 1,245,960 |
| Dining Room | 7,819 | 3,000 | 6,000 | 3,000 |
| Pro-Shop | 498,191 | 597,811 | 595,193 | 608,168 |
| Golf Carts | 691,815 | 221,068 | 210,136 | 261,457 |
| TOTAL EXPENDITURES | \$ 2,175,122 | \$ 1,876,547 | \$ 1,886,124 | \$ 2,118,585 |
| BY EXPENSE GROUP | | | | |
| Expenses: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 780,679 | \$ 945,405 | \$ 892,025 | \$ 944,469 |
| Employee Benefits | 253,071 | 313,975 | 313,975 | 339,436 |
| Supplies | 228,918 | 199,980 | 233,457 | 264,591 |
| Other Services and Charges | 147,961 | 169,620 | 165,050 | 184,239 |
| Maintenance and Repair Services | 227,901 | 123,350 | 154,400 | 123,350 |
| TOTAL OPERATING EXPENSES | 1,638,531 | 1,752,330 | 1,758,907 | 1,856,085 |
| Capital Outlay | 536,590 | 124,217 | 127,217 | 262,500 |
| TOTAL EXPENDITURES | \$ 2,175,122 | \$ 1,876,547 | \$ 1,886,124 | \$ 2,118,585 |
| PERSONNEL | | | | |
| Maintenance & Operations | 9 | 12 | 12 | 12 |
| Pro-Shop | 7 | 8 | 8 | 8 |
| Golf Carts | 4 | 7 | 7 | 7 |
| TOTAL PERSONNEL | 20 | 27 | 27 | 27 |



Champion Lakes Golf Course Fund Maintenance & Operations

<https://www.mcallen.net/departments/golf>

| | | | | | |
|--|----------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <p>Mission Statement: To provide those who play and practice at Champion Lakes Golf Course a high quality golf facility at the lowest possible price.</p> | DEPARTMENT SUMMARY | | | | |
| | | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
| | Expenditure Detail: | | | | |
| | Personnel Services | | | | |
| | Salaries and Wages | \$ 358,141 | \$ 433,065 | \$ 389,226 | \$ 422,098 |
| | Employee Benefits | 199,816 | 175,109 | 175,109 | 170,796 |
| | Supplies | 178,807 | 151,750 | 187,648 | 189,831 |
| | Other Services and Charges | 45,453 | 55,212 | 54,230 | 61,212 |
| | Maintenance | 187,949 | 100,400 | 126,450 | 100,400 |
| | Operations Subtotal | 970,166 | 915,536 | 932,663 | 944,337 |
| Capital Outlay | - | 124,217 | 127,217 | 250,000 | |
| Non-Departmental Insurance | 7,131 | 10,691 | 10,691 | 10,691 | |
| Contingency | - | 4,224 | 4,224 | 34,807 | |
| Exempt Threshold | - | - | - | 6,126 | |
| Total Expenditures | \$ 977,296 | \$ 1,054,668 | \$ 1,074,795 | \$ 1,245,960 | |
| PERSONNEL | | | | | |
| Exempt | - | 1 | 1 | 1 | |
| Non-Exempt | 9 | 11 | 11 | 11 | |
| Total Positions Authorized | 9 | 12 | 12 | 12 | |

Contact Us:
Froylan Martinez,
Superintendent
2701 S Ware Road
McAllen, TX 78503
(956) 681-3450

- MAJOR FY 24-25 GOALS**
1. The Champion Lakes Golf Course will continue with installation of an Erosion Control Wall on the lake between the 3rd and 4th holes. (1.1.15)
 2. The Champion Lakes Golf Course will begin construction of artificial practice chipping/putting green to help accommodate Junior Golf programs, more patrons, and help reduce maintenance costs of top-quality facilities. (1.1.17)
 3. The Champion Lakes Golf Course will continue to improve the premier golf course of South Texas. This includes new partnership with the University of Texas Rio Grande Valley (UTRGV) with recently completed UTRGV Golf Practice Facility located next to the driving range. (2.3.05)
 4. Conduct study to find solution for sediment remediation at the Irrigation System's lake.

Description:
The M&O Division of Champion Lakes Golf Course oversees the daily maintenance of an 18 Hole Championship Golf Course, a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green. It consists of one (1) Exempt employees, eleven (11) Full time employees. It is located at 2701 South Ware, McAllen, Texas 78503

| PERFORMANCE MEASURES | | | | |
|--|---------------------------|--------------------------|-------------------------------|--------------------------|
| | Actual FY22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
| Inputs: | | | | |
| Number of full time employees | 9 | 12 | 12 | 12 |
| Department Expenditures | \$ 977,296 | \$ 1,054,668 | \$ 1,074,795 | \$ 1,245,960 |
| Outputs: | | | | |
| Full service golf facility in acres | 175 | 175 | 175 | 175 |
| 419 Bermuda grass fairways | 18 | 18 | 18 | 18 |
| Champions G 12 Bermuda grass greens | 21 | 21 | 21 | 21 |
| 419 Bermuda grass tees | 69 | 69 | 69 | 69 |
| Short game practice areas | 1 | 1 | 1 | 1 |
| Roughs | 18 | 18 | 18 | 18 |
| Effectiveness Measures: | | | | |
| Weekly number of employees for fairways | 2 | 2 | 2 | 2 |
| Weekly number of employees for greens | 2 | 2 | 2 | 2 |
| Weekly number of employees for short game area | 1 | 1 | 1 | 1 |
| Weekly number of employees for roughs | 2 | 2 | 2 | 2 |
| Efficiency Measures: | | | | |
| Weekly man hours for fairways / tees | 36 | 36 | 36 | 36 |
| Weekly man hours for greens | 35 | 35 | 35 | 35 |
| Weekly man hours for short game practice area | 5 | 5 | 5 | 5 |
| Weekly man hours for roughs | 64 | 64 | 64 | 64 |

*N/A=Not Available, N/P=Not Provided

Champion Lakes Golf Course Fund Dining Room

<https://www.mcallen.net/departments/golf>

Mission

Statement:

To compliment the operation of the Champion Lakes Golf Course by providing high quality food and beverage services to those who play, practice or visit Champion Lakes Golf Course.

DINING ROOM SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|----------------------------|-----------------|----------------------|--------------------|-----------------|
| Expenditure Detail: | | | | |
| Maintenance | 7,819 | 3,000 | 6,000 | 3,000 |
| Total Expenditures | \$ 7,819 | \$ 3,000 | \$ 6,000 | \$ 3,000 |

Contact Us:

Annette Espinoza
Manager (Dining)
2701 S Ware Road
McAllen, TX 78503
(956) 681-3450

MAJOR GOALS

1. The Dining Room is currently leased out to Annette Marie, L.C. and operates under the direction of the Director of Golf.



Champion Lakes Golf Course Fund Pro Shop

<https://www.mcallen.net/departments/golf>

| | | | | | |
|---|----------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <p>Mission Statement: To provide the highest level of customer service to all who play, practice or visit Champion Lakes Golf Course by operating with fiscal efficiency and a full service golf shop.</p> | DEPARTMENT SUMMARY | | | | |
| | | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
| | Expenditure Detail: | | | | |
| | Personnel Services | | | | |
| | Salaries and Wages | \$ 320,558 | \$ 373,347 | \$ 367,883 | \$ 379,173 |
| | Employee Benefits | 46,830 | 104,247 | 104,247 | 97,778 |
| | Supplies | 18,834 | 14,510 | 17,010 | 17,010 |
| | Other Services and Charges | 88,574 | 93,257 | 93,603 | 101,757 |
| | Maintenance | 23,392 | 12,450 | 12,450 | 12,450 |
| | Total Expenditures | \$ 498,191 | \$ 597,811 | \$ 595,193 | \$ 608,168 |
| PERSONNEL | | | | | |
| Exempt | 3 | 2 | 2 | 2 | |
| Non-Exempt | 1 | 2 | 2 | 2 | |
| Part-Time | 3 | 4 | 4 | 4 | |
| Total Positions Authorized | 7 | 8 | 8 | 8 | |

Contact Us:
Rex Flores
Head Golf Professional
2701 S. Ware Road
McAllen, TX 78503
(956) 681-3444

- MAJOR FY 24-25 GOALS**
1. To provide the highest level of customer service by operating the golf course with fiscal efficiency and presenting the patrons with a full service golf shop and professional golf knowledge and expertise.
 2. Reconstruct and update the Starter's House for improved service and efficiencies.

Description:
The Champion Lakes Golf Course Pro Shop serves as the focal point of daily operations. It offers the latest in golf merchandise and apparel and is the place where patrons register and pay for their golf fees; it is open daily from 6:30 am till sunset. It is located at 2701 South Ware Road, McAllen, Texas.

| PERFORMANCE MEASURES | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 4 | 4 | 4 | 4 |
| Department Expenditures | \$ 498,191 | \$ 597,811 | \$ 595,193 | \$ 608,168 |
| Outputs: | | | | |
| Standard Operating Procedures | 1 | 1 | 1 | 1 |
| Marketing and advertising plans | 1 | 1 | 1 | 1 |
| 18 Hole Green Fees | 16,525 | 15,528 | 16,690 | 16,690 |
| 9 Hole Green Fees | 5,053 | 4,612 | 5,104 | 5,104 |
| Sundowner Green Fees | 1,633 | 2,080 | 1,649 | 1,649 |
| Tournament Green Fees | 1,991 | 1,788 | 2,011 | 2,011 |
| Twilight Green Fees | 5,036 | 5,406 | 5,086 | 5,086 |
| Effectiveness Measures: | | | | |
| 18 Hole Green Fee Revenue | \$ 495,735 | \$ 465,831 | \$ 500,692 | \$ 500,692 |
| 9 Hole Green Fee Revenue | \$ 98,534 | \$ 89,915 | \$ 99,519 | \$ 99,519 |
| Sundowner Green Fee Revenue | \$ 20,821 | \$ 20,228 | \$ 21,029 | \$ 21,029 |
| Tournament Green Fee Revenue | \$ 55,880 | \$ 52,916 | \$ 56,439 | \$ 56,439 |
| Twilight Green Fee Revenue | \$ 121,712 | \$ 130,666 | \$ 122,929 | \$ 122,929 |
| Efficiency Measures: | | | | |
| 18 Hole Green Fee Revenue per round | \$ 30.00 | \$ 30.00 | \$ 30.00 | \$ 30.00 |
| 9 Hole Green Fee Revenue per round | \$ 19.50 | \$ 19.50 | \$ 19.50 | \$ 19.50 |
| Sundowner Green Fee Revenue per round | \$ 28.07 | \$ 9.72 | \$ 12.75 | \$ 12.75 |
| Tournament Green Fee Revenue per round | \$ 24.17 | \$ 29.59 | \$ 28.07 | \$ 28.07 |
| Twilight Green Fee Revenue per round | \$ 24.17 | \$ 24.17 | \$ 24.17 | \$ 24.17 |



Champion Lakes Golf Course Fund Golf Carts

<https://www.mcallen.net/departments/golf>

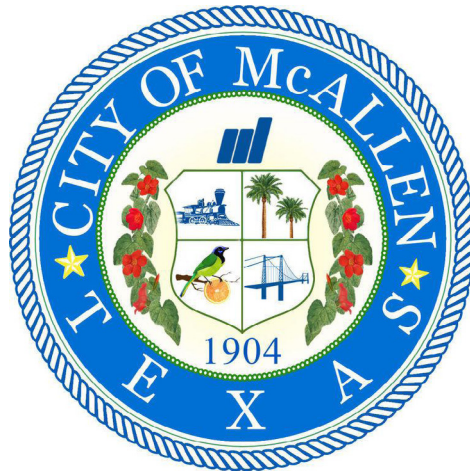
| Mission Statement: | DEPARTMENT SUMMARY | | | | | |
|--|-----------------------------------|-------------------------|----------------------------------|----------------------------|-------------------------|--|
| <p>To provide those who play, practice or visit Champion Lakes Golf Course with a fleet of 70 golf carts in safe working and aesthetic conditions, prompt and efficient service and a driving range facility that allows for an enjoyable practice experience for both, the novice and experienced golfer.</p> | Expenditure Detail: | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 | |
| | Personnel Services | | | | | |
| | Salaries and Wages | \$ 101,979 | \$ 138,993 | \$ 134,916 | \$ 143,199 | |
| | Employee Benefits | 6,426 | 30,395 | 30,395 | 29,930 | |
| | Supplies | 31,276 | 33,720 | 28,799 | 57,750 | |
| | Other Services and Charges | 6,803 | 10,460 | 6,526 | 10,579 | |
| | Maintenance | 8,741 | 7,500 | 9,500 | 7,500 | |
| | Operations Subtotal | 155,225 | 221,068 | 210,136 | 248,957 | |
| | Capital Outlay | 536,590 | - | - | 12,500 | |
| | Total Expenditures | \$ 691,815 | \$ 221,068 | \$ 210,136 | \$ 261,457 | |
| | PERSONNEL | | | | | |
| | Exempt | - | - | - | - | |
| | Non-Exempt | 1 | 1 | 1 | 1 | |
| | Part-Time | 3 | 6 | 6 | 6 | |
| | Total Positions Authorized | 4 | 7 | 7 | 7 | |
| RESOURCES | | | | | | |
| Related Revenue Generated | \$ 510,807 | \$ 468,816 | \$ 523,772 | \$ 482,609 | | |

Contact Us:
Luis Zarate
Golf Cart Crew Leader
2701 S. Ware Road
McAllen, TX 78503
(956) 681-3444

- MAJOR FY 24-25 GOALS**
1. Improve the efficiency of the golf cart fleet preventive maintenance program.
 2. Reduce the down time on cart fleet to better service tournaments and special events.

Description:
The Golf Carts and Driving Range Division of Champion Lakes Golf Course oversees the daily maintenance of a 80 Golf Cart fleet. It is also responsible for the operation of a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green. It consists of one (1) Full Time employee and (5) Part Time Plus employees. It is located at 2701 South Ware, McAllen, Texas 78503.

| PERFORMANCE MEASURES | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 1 | 1 | 1 | 1 |
| Number of Carts in the Golf cart fleet | 81 | 81 | 81 | 81 |
| Department Expenditures | \$ 691,815 | \$ 221,068 | \$ 210,136 | \$ 261,457 |
| Outputs: | | | | |
| Annual Number of Cart Rentals | 52,510 | 43,303 | 53,035 | 53,035 |
| Annual Number of 18 Hole Cart Rentals | 26,406 | 21,411 | 26,670 | 26,670 |
| Annual Number of 9 Hole Cart Rentals | 7,180 | 6,001 | 7,252 | 7,252 |
| Annual Number of Twilight Cart Rentals | 5,086 | 4,541 | 5,137 | 5,137 |
| Annual Number of Tournament Cart Rentals | 3,943 | 2,739 | 3,982 | 3,982 |
| Annual Number of Sundowner Cart Rental | 2,087 | 1,734 | 2,108 | 2,108 |
| Effectiveness Measures: | | | | |
| Annual Cart Rental Revenue | \$ 510,051 | \$ 468,672 | \$ 515,152 | \$ 515,152 |
| Annual 18 Hole Cart Rental Revenue | \$ 317,135 | \$ 282,569 | \$ 320,306 | \$ 320,306 |
| Annual 9 Hole Cart Rental Revenue | \$ 51,764 | \$ 47,544 | \$ 52,282 | \$ 52,282 |
| Annual Twilight Cart Rental Revenue | \$ 40,531 | \$ 39,778 | \$ 40,936 | \$ 40,936 |
| Annual Tournament Cart Rental Revenue | \$ 30,903 | \$ 26,355 | \$ 31,212 | \$ 31,212 |
| Annual Sundowner Cart Rental Revenue | \$ 14,943 | \$ 13,645 | \$ 15,092 | \$ 15,092 |
| Efficiency Measures: | | | | |
| Annual Revenue Per Cart Rental | 10 | 11 | 10 | 10 |
| Annual Revenue Per 18 Hole Cart Rental | 12 | 13 | 12 | 12 |
| Annual Revenue Per 9 Hole Cart Rental | 7 | 8 | 7 | 7 |
| Annual Revenue Per Twilight Cart Rental | 8 | 9 | 8 | 8 |
| Annual Revenue Per Tournament Cart Rental | 8 | 10 | 8 | 8 |
| Annual Revenue Per Sundowner Cart Rental | 7 | 8 | 7 | 7 |



McAllen Convention Center Fund

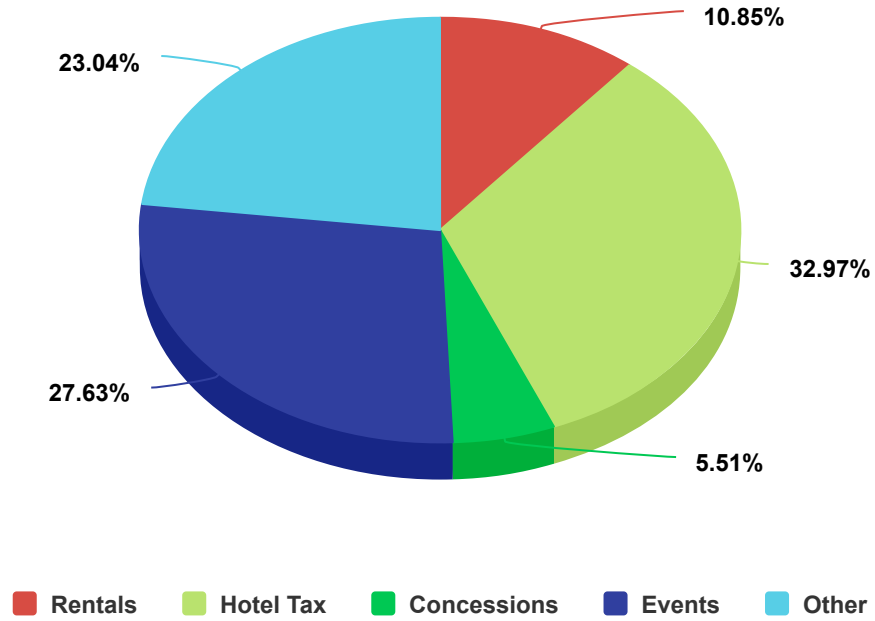


The **Convention Center Fund** is a major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

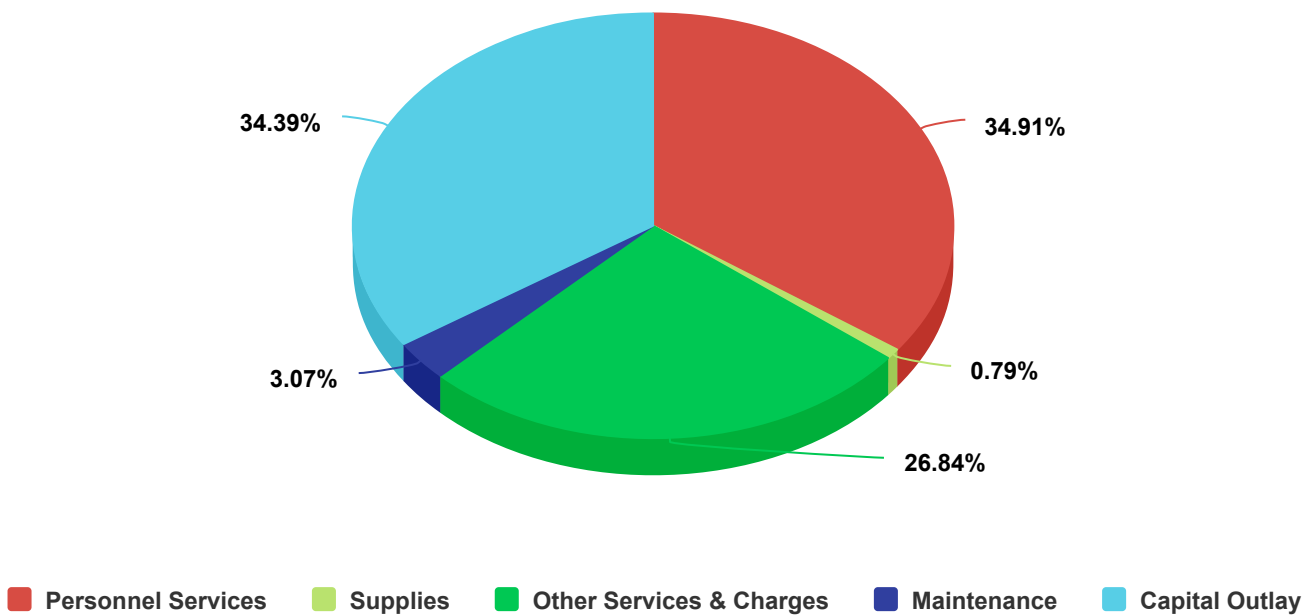
MCALLEN CONVENTION CENTER FUND
Fund Balance Summary

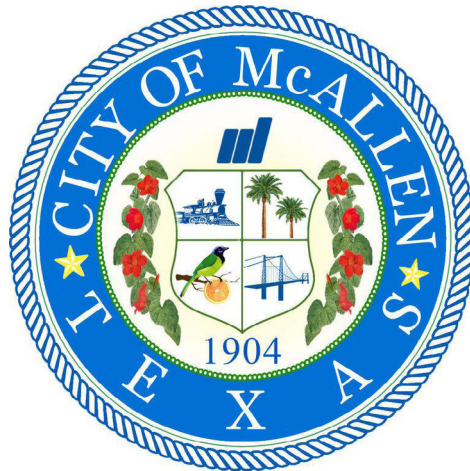
| | <u>Actual</u> <u>22-23</u> | <u>Adj. Budget</u> <u>23-24</u> | <u>Estimated</u> <u>23-24</u> | <u>Budget</u> <u>24-25</u> |
|---------------------------------------|-------------------------------|------------------------------------|----------------------------------|-------------------------------|
| RESOURCES | | | | |
| BEGINNING WORKING CAPITAL | \$ 7,522,359 | \$ 8,900,272 | \$ 8,635,133 | \$ 10,271,093 |
| Revenues: | | | | |
| User Fees-Rentals | \$ 1,013,189 | \$ 975,000 | \$ 954,273 | \$ 975,000 |
| Concession Other | 14,512 | 60,819 | 22,819 | 60,819 |
| Audio Visual | 127,856 | 90,000 | 78,078 | 90,000 |
| Standard Services | 125,138 | 50,000 | 50,000 | 50,000 |
| Equipment Rental | 28,933 | 15,000 | 10,000 | 15,000 |
| Standard Labor | 67,817 | 140,000 | 60,000 | 140,000 |
| Food & Beverage | 612,765 | 450,000 | 622,703 | 450,000 |
| Event % - Ticket Sales | 93,792 | 100,000 | 84,047 | 100,000 |
| Security | 199,599 | 130,000 | 111,015 | 130,000 |
| Management Fee | 1,000,000 | 1,500,000 | 1,500,000 | 1,500,000 |
| Special Events | 1,997,859 | 2,325,000 | 1,996,938 | 2,025,000 |
| Interest Earned | 363,728 | 267,008 | 607,704 | 494,390 |
| Federal Grants | 19,576 | - | 1,511 | - |
| Parking Fees | 115,511 | 100,000 | 87,332 | 100,000 |
| Miscellaneous | 97,146 | 18,944 | 37,837 | 18,944 |
| Total Revenues | <u>5,877,423</u> | <u>6,221,771</u> | <u>6,224,257</u> | <u>6,149,153</u> |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| Hotel Tax Fund | <u>2,726,931</u> | <u>2,579,997</u> | <u>2,967,329</u> | <u>3,025,277</u> |
| Total Revenues and Transfers | <u>8,604,352</u> | <u>8,801,768</u> | <u>9,191,586</u> | <u>9,174,430</u> |
| TOTAL RESOURCES | \$ <u>16,126,711</u> | \$ <u>17,702,040</u> | \$ <u>17,826,720</u> | \$ <u>19,445,523</u> |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Convention Center | \$ 7,063,592 | \$ 7,837,506 | \$ 6,576,556 | \$ 8,148,517 |
| Liability Insurance | 70,106 | 85,356 | 103,349 | 85,356 |
| Capital Outlay | 187,229 | 4,051,151 | 552,619 | 4,316,622 |
| Total Operating Expenses | <u>7,320,926</u> | <u>11,974,013</u> | <u>7,232,523</u> | <u>12,550,495</u> |
| Other Financing Sources (Uses): | | | | |
| Transfer Out: | | | | |
| Marketing Fund | 24,500 | 24,500 | 24,500 | 24,500 |
| Convention Center Depr. Fund | 250,000 | 250,000 | 250,000 | 250,000 |
| Health Insurance Fund | 42,511 | 40,379 | 40,379 | - |
| Debt Service - Motorola Lease Payment | <u>926</u> | <u>8,224</u> | <u>8,224</u> | <u>8,224</u> |
| TOTAL APPROPRIATIONS | \$ <u>7,638,863</u> | \$ <u>12,297,116</u> | \$ <u>7,555,629</u> | \$ <u>12,833,219</u> |
| Revenues over/(under) Expenditures | <u>965,489</u> | <u>(3,495,348)</u> | <u>1,635,957</u> | <u>(3,658,789)</u> |
| Other Items Affecting Working Capital | <u>147,285</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| ENDING WORKING CAPITAL | \$ <u>8,635,133</u> | \$ <u>5,404,924</u> | \$ <u>10,271,093</u> | \$ <u>6,612,304</u> |

**Convention Center Fund Revenues
By Source
\$6,149,153**



**Convention Center Fund Appropriation
By Category
\$12,550,495**







Convention Center Fund Administration

<https://www.mcallen.net/departments/convention>

Mission Statement:

“Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier meetings and events destination in South Texas.”

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|---------------------|----------------------|---------------------|----------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 2,229,962 | \$ 3,097,830 | \$ 2,229,189 | \$ 3,224,461 |
| Employee Benefits | 795,692 | 963,284 | 686,126 | 1,016,711 |
| Supplies | 92,439 | 99,000 | 91,832 | 99,000 |
| Other Services and Charges | 3,494,166 | 3,283,250 | 3,187,253 | 3,283,250 |
| Maintenance | 451,331 | 385,468 | 382,157 | 385,468 |
| Operations Subtotal | 7,063,590 | 7,828,832 | 6,576,556 | 8,008,889 |
| Capital Outlay | 187,229 | 4,051,151 | 552,619 | 4,316,622 |
| Non Departmental | | | | |
| Insurance | 70,106 | 85,356 | 103,349 | 85,356 |
| Contingency | - | 8,674 | - | 111,458 |
| Exempt Threshold | - | - | - | 28,170 |
| Total Expenditures | \$ 7,320,926 | \$ 11,974,013 | \$ 7,232,523 | \$ 12,550,495 |
| PERSONNEL | | | | |
| Exempt | 11 | 16 | 14 | 16 |
| Non-Exempt | 32 | 42 | 42 | 45 |
| Part-Time | 11 | 42 | 42 | 42 |
| Total Positions Authorized | 54 | 100 | 98 | 103 |
| RESOURCES | | | | |
| Related Revenue Generated | \$ 5,877,423 | \$ 6,221,771 | \$ 6,224,257 | \$ 6,149,153 |

Contact Us:

Yajaira Flores,
Convention Center Director
700 Convention Center
Blvd. McAllen, TX 78501
(956) 681-3800

Description:

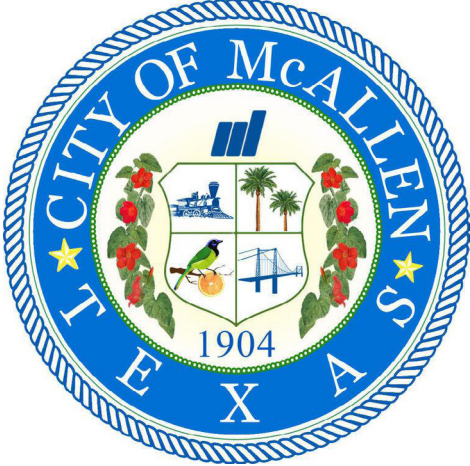
The McAllen Convention Center is a multi-purpose convention center owned by the City of McAllen and was developed with the primary objective of booking events and activities that generate significant economic benefits to the community. In addition, the center was developed with a secondary objective to serve as a center for entertainment and events that promote commerce and activities that generally enhance the quality of life of the City.

MAJOR FY 24-25 GOALS

1. The Convention Center will continue to promote and enhance selection of Destination Events. (1.1.02)
2. The Convention Center will continue to expand offerings of “first to market” entertainment at McAllen Performing Arts Center. (1.1.03)
3. The Convention Center will continually improve state of the art facility to reach goals of serving as the region’s premier place to gather and host events. (1.1.04) (6.1.01) (6.1.20)
4. The Convention Center will continue to create popular outdoor music events. (1.2.04)
5. The Convention Center will continue to support the McAllen Performing & Cultural Arts Foundation to help nurture the next generation of artists in the Rio Grande Valley. (1.2.08)
6. The Convention Center will continue to increase visibility and stature of Quinta Mazatlán as the “Green” leader in the Region. (1.4.01)
7. As part of plan to attract eco-tourism from across the globe, the Convention Center will continue with construction of Center for Urban Ecology (CUE) at Quinta Mazatlán. (2.3.06)
8. The Convention Center will continue with design and construction of 16,000 sf storage facility (6.1.18)

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|----------------------------------|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 43 | 58 | 56 | 61 |
| Total Appropriations | \$ 7,320,926 | \$ 11,974,013 | 7,232,523 | 12,550,495 |
| Exhibit Hall Space available | 60,000 sqft | 60,000 sqft | 60,000 sqft | 60,000 sqft |
| Ballroom Space available | 10,000 sqft | 10,000 sqft | 10,000 sqft | 10,000 sqft |
| Outputs: | | | | |
| Convention Center Events | 305 | 350 | 302 | 300 |
| Exhibit Hall Bookings (2 spaces) | 425 | 400 | 406 | 400 |
| Ballroom Bookings | 723 | 516 | 776 | 600 |
| Meeting Room Occupied sq. ft. | 1,978 | 1,100 | 743 | 1,100 |
| Outdoor Bookings | 92 | N/A | 98 | 90 |
| Total Bookings | 3,218 | 2,016 | 2,326 | 2,490 |
| Effectiveness Measures: | | | | |
| Total Resources | \$ 16,126,711 | \$ 17,702,040 | \$ 17,826,720 | \$ 19,445,523 |
| Banquet Event Order Net Revenue | \$ 612,765 | \$ 450,000 | \$ 622,703 | \$ 450,000 |
| Attendance | 704,875 | 600,000 | 600,000 | 600,000 |
| Exhibit Hall Occupancy | 63% | 55% | 61% | 55% |
| Ballroom Occupancy | 54% | 35% | 58% | 41% |
| Meeting Room Occupancy | 48% | 30% | 22% | 30% |
| Total Occupancy | 55% | 40% | 47% | 42% |



McAllen Performing Arts Center Fund

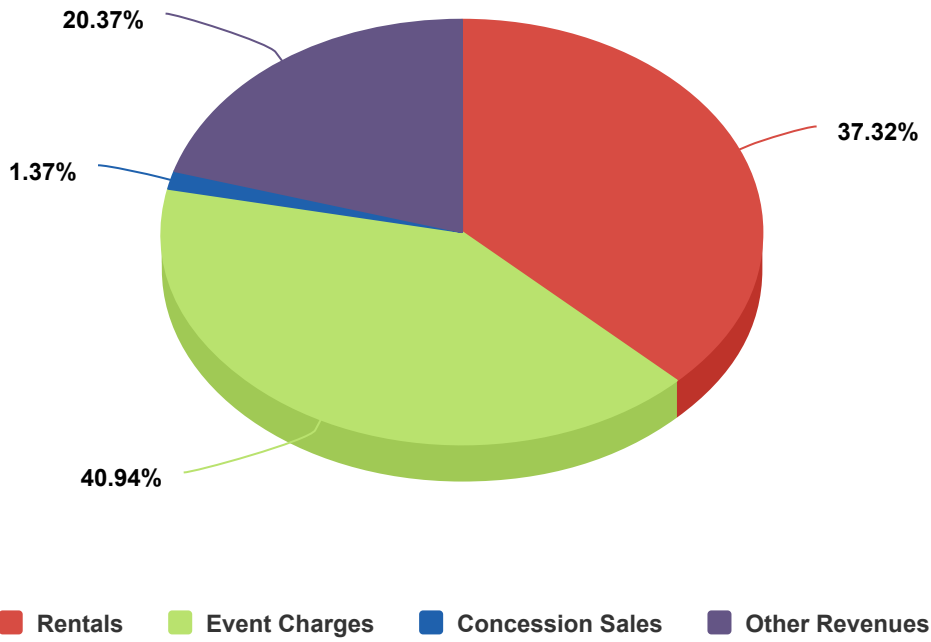


The **Performing Arts Center** is a non major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

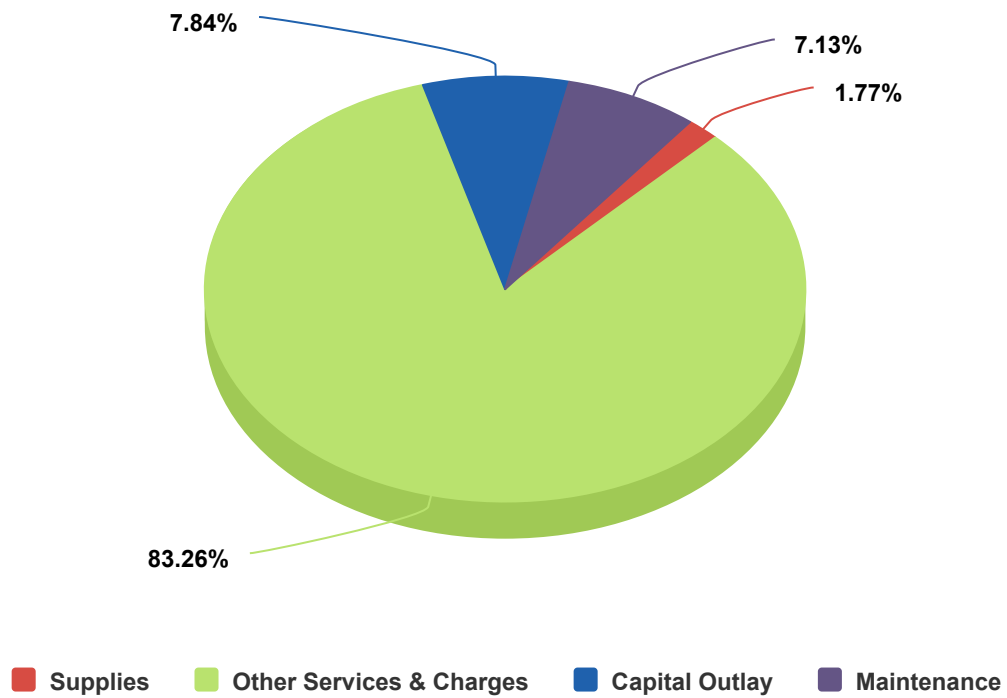
MCALLEN PERFORMING ARTS CENTER
Fund Balance Summary

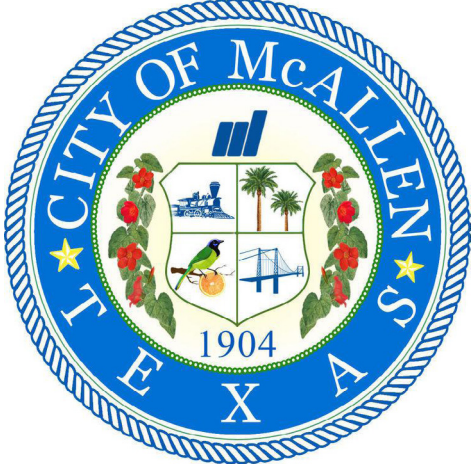
| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING WORKING CAPITAL | \$ 3,408,302 | \$ 3,313,009 | \$ 3,793,654 | \$ 3,390,460 |
| Revenues: | | | | |
| User Fees- Rentals | \$ 730,933 | \$ 545,000 | \$ 581,456 | \$ 545,000 |
| Concession -Other | 78,813 | 20,000 | 54,735 | 20,000 |
| Audio Visual | 44,560 | 50,000 | 35,708 | 40,000 |
| Event % ticket sales | 538,055 | 400,000 | 421,471 | 400,000 |
| Equipment rental | 450 | 300 | 445 | 300 |
| Standard Labor | 113,913 | 70,000 | 166,093 | 95,000 |
| Standard Services | 5,348 | 25,000 | 8,568 | 10,000 |
| Security | 45,931 | 50,000 | 58,558 | 50,000 |
| Special Events | - | 3,000 | - | 3,000 |
| Sponsorships | - | 100,000 | 10,000 | 100,000 |
| Federal Grants | 1,083 | - | - | - |
| Interest | 168,465 | 99,390 | 200,467 | 197,532 |
| Miscellaneous | <u>22,140</u> | <u>-</u> | <u>4,508</u> | <u>-</u> |
| Total Revenues | <u>1,749,691</u> | <u>1,362,690</u> | <u>1,542,009</u> | <u>1,460,832</u> |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| Hotel Tax Fund | 681,733 | 645,225 | 742,092 | 756,584 |
| Venue Tax Fund | <u>250,000</u> | <u>572,552</u> | <u>572,552</u> | <u>572,552</u> |
| Total Revenues and Transfers | <u>2,681,424</u> | <u>2,580,467</u> | <u>2,856,653</u> | <u>2,789,968</u> |
| TOTAL RESOURCES | <u>\$ 6,089,726</u> | <u>\$ 5,893,476</u> | <u>\$ 6,650,306</u> | <u>\$ 6,180,428</u> |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Performing Arts Center | \$ 1,912,138 | \$ 2,486,500 | \$ 2,544,945 | \$ 2,486,500 |
| Liability Insurance | 32,580 | 43,700 | 41,859 | 43,700 |
| Capital Outlay | <u>87,221</u> | <u>399,133</u> | <u>398,543</u> | <u>215,450</u> |
| Total Operations | <u>2,031,938</u> | <u>2,929,333</u> | <u>2,985,347</u> | <u>2,745,650</u> |
| Other Financing Sources (Uses): | | | | |
| Transfer Out: | | | | |
| Marketing Fund | 24,500 | 24,500 | 24,500 | 24,500 |
| Performing Arts Depreciation Fund | <u>250,000</u> | <u>250,000</u> | <u>250,000</u> | <u>250,000</u> |
| TOTAL APPROPRIATIONS | <u>\$ 2,306,438</u> | <u>\$ 3,203,833</u> | <u>\$ 3,259,846</u> | <u>\$ 3,020,150</u> |
| Revenues over/(under) Expenditures | <u>374,985</u> | <u>(623,366)</u> | <u>(403,193)</u> | <u>(230,182)</u> |
| ENDING WORKING CAPITAL | <u>\$ 3,793,654</u> | <u>\$ 2,689,643</u> | <u>\$ 3,390,460</u> | <u>\$ 3,160,278</u> |

McAllen Performing Arts Center Fund Revenues
\$1,460,832



McAllen Performing Arts Center Fund Appropriation
\$2,745,650







McAllen Performing Arts Center Fund Administration

<https://www.mcallentheater.com/>

Mission Statement:

“Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier performing arts destination in South Texas.”

DEPARTMENT SUMMARY

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-----------------------------------|----------------------------|------------------------------|----------------------------|----------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ - | \$ - | \$ - | \$ - |
| Employee Benefits | - | - | - | - |
| Supplies | 38,325 | 46,000 | 34,791 | 46,000 |
| Other Services and Charges | 1,737,494 | 2,244,500 | 2,339,154 | 2,244,500 |
| Maintenance | <u>136,319</u> | <u>196,000</u> | <u>171,000</u> | <u>196,000</u> |
| Operations Subtotal | 1,912,138 | 2,486,500 | 2,544,945 | 2,486,500 |
| Capital Outlay | <u>87,221</u> | <u>399,133</u> | <u>398,543</u> | <u>215,450</u> |
| Operations & Capital Outlay Total | <u>1,999,359</u> | <u>2,885,633</u> | <u>2,943,488</u> | <u>2,701,950</u> |
| | | | | |
| Non Departmental | | | | |
| Insurance | <u>32,580</u> | <u>43,700</u> | <u>41,859</u> | <u>43,700</u> |
| Total Expenditures | <u>\$ 2,031,938</u> | <u>\$ 2,929,333</u> | <u>\$ 2,985,347</u> | <u>\$ 2,745,650</u> |
| | | | | |
| PERSONNEL* | | | | |
| Exempt | - | - | - | - |
| Non-Exempt | - | - | - | - |
| Total Positions Authorized | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| | | | | |
| RESOURCES | | | | |
| Related Revenue Generated | <u>\$ 1,749,691</u> | <u>\$ 1,362,690</u> | <u>\$ 1,542,009</u> | <u>\$ 1,460,832</u> |

*NOTE: Performing Arts personnel budgeted in Convention Center fund

Contact Us:

Yajaira Flores,
Convention Center Director
801 Convention Center
Boulevard McAllen, TX
78501
(956) 681-3800

MAJOR FY 24-25 GOALS

1. To increase revenue by strengthening our season ticket holders program.
2. To continue to enrich the quality of life by generating opportunities for participation in the arts and collaborating with other mission based organizations.
3. To increase revenue by establishing new partnerships.

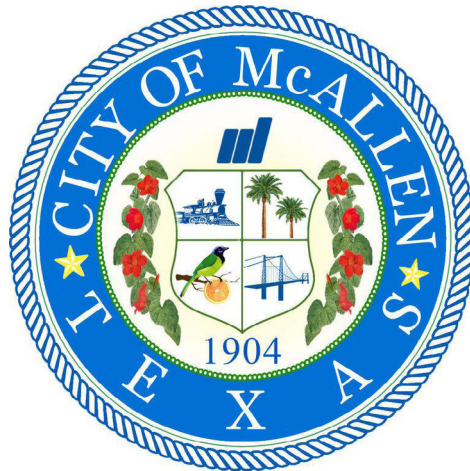
Description:

The McAllen Performing Arts Center is an 1800 seat multi-purpose proscenium theatre with adjustable acoustics presenting the best of touring Broadway shows, Plays, Dance, Symphony Orchestra and Live Concerts.

PERFORMANCE MEASURES

| | <u>Actual FY 22-23</u> | <u>Goal FY 23-24</u> | <u>Estimated FY 23-24</u> | <u>Goal FY 24-25</u> |
|----------------------------------|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Department expenditures | \$ 2,031,938 | \$ 2,929,333 | \$ 2,985,347 | \$ 2,745,650 |
| Outputs: | | | | |
| Shows / Meetings | 113 | 110 | 110 | 110 |
| Booked days | 169 | 150 | 150 | 150 |
| Effectiveness Measures: | | | | |
| Gross Revenue | \$ 1,749,691 | \$ 1,362,690 | \$ 1,542,009 | \$ 1,460,832 |
| Occupied Square Foot Days (OSFD) | 173 | 130 | 146 | 130 |
| Attendance | 65,692 | 110,000 | 115,000 | 110,000 |
| Efficiency Measures: | | | | |
| Expenditures/Attendance | \$ 31 | \$ 27 | \$ 26 | \$ 25 |

*N/A=Not Available, N/P=Not Provided



McAllen International Airport Fund

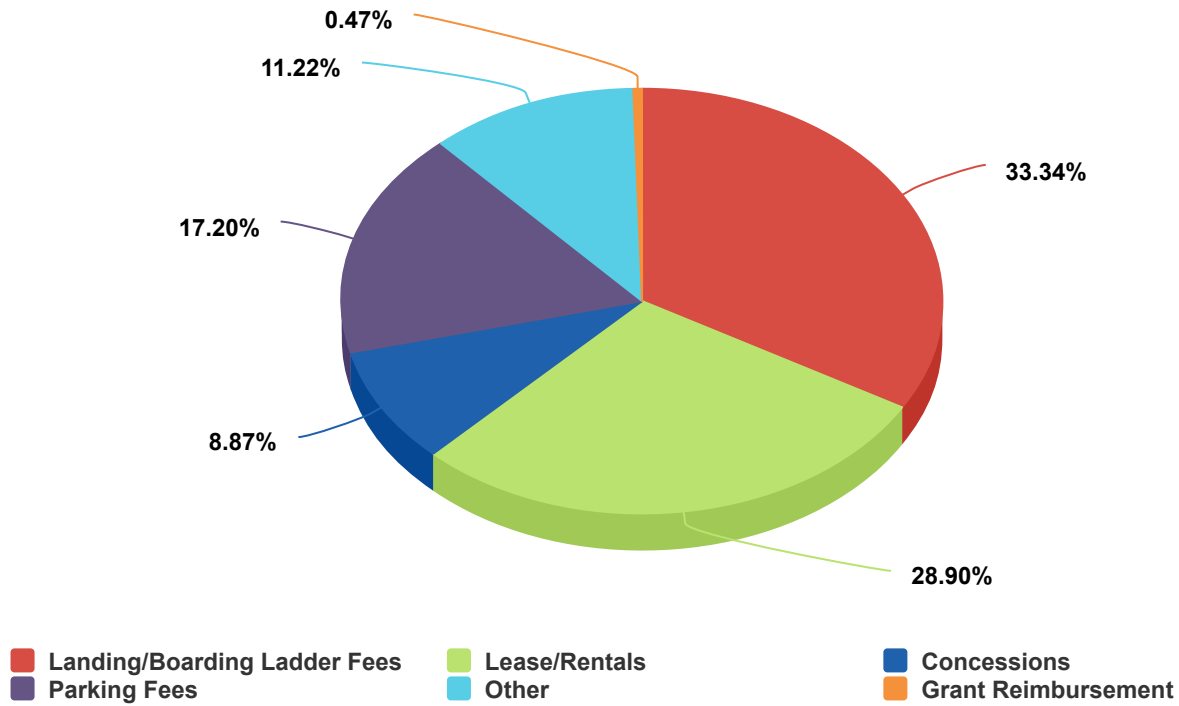


The **Airport Fund** is a major fund that is used to account for the operational activities of the City's Airport.

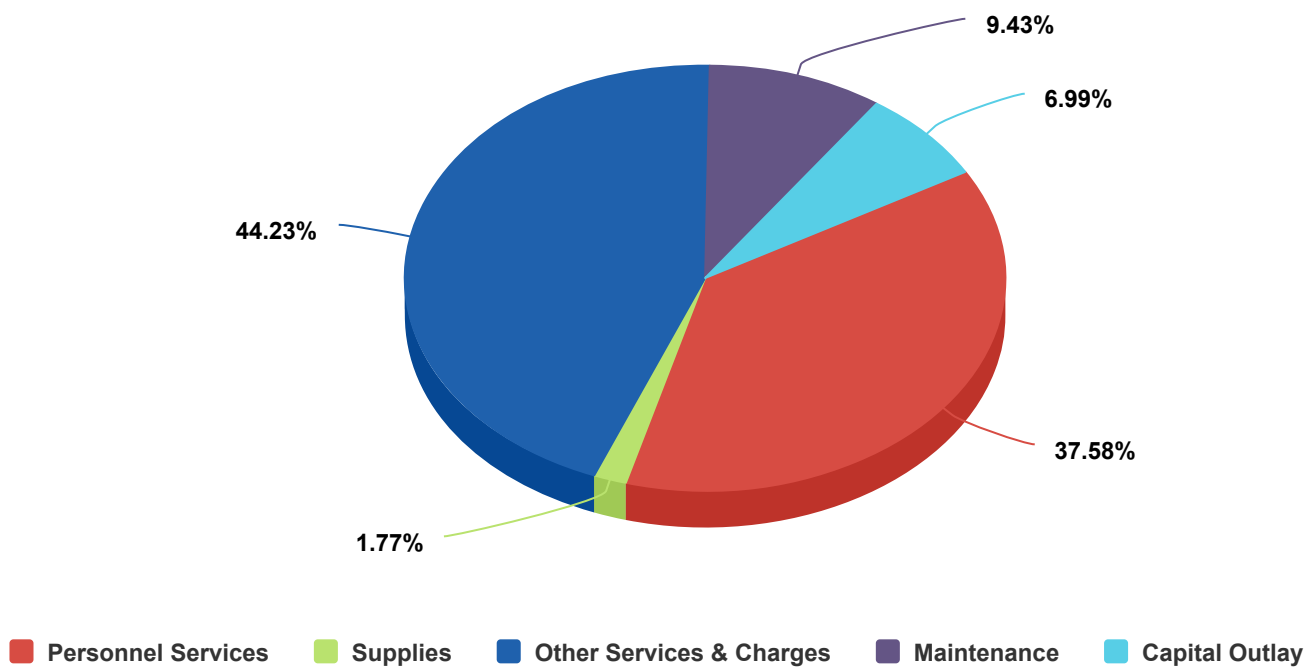
MCALLEN INTERNATIONAL AIRPORT FUND
Fund Balance Summary

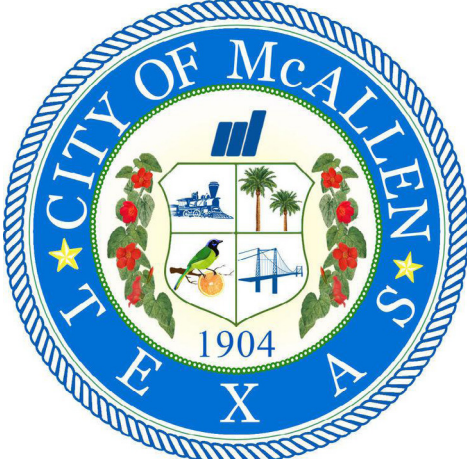
| | <u>Actual</u> <u>22-23</u> | <u>Adj. Budget</u> <u>23-24</u> | <u>Estimated</u> <u>23-24</u> | <u>Budget</u> <u>24-25</u> |
|--|-------------------------------|------------------------------------|----------------------------------|-------------------------------|
| RESOURCES | | | | |
| BEGINNING WORKING CAPITAL | \$ 17,024,964 | \$ 18,150,892 | \$ 19,625,636 | \$ 18,912,571 |
| Revenues: | | | | |
| <u>Federal Grants</u> | | | | |
| CRRS Act | 90,474 | - | - | - |
| ARPA | 2,730,660 | - | - | - |
| <u>State Grants</u> | | | | |
| TxDOT | 50,000 | 50,000 | 100,000 | 50,000 |
| <u>Aeronautical Operating</u> | | | | |
| Fees - Landing / Boarding Ladder / Ramp | 1,427,190 | 1,041,281 | 1,077,998 | 1,156,833 |
| Rentals - Terminal / Cargo / Perimeter | 2,148,373 | 186,971 | 210,628 | 228,793 |
| FBO Revenue: Contract/Sponsors | 179,254 | 179,254 | 179,254 | 179,254 |
| Fuel Sales (net profit/loss) | 108,680 | 105,134 | 97,048 | 99,960 |
| Remain Overnight | 6,900 | 5,000 | 5,050 | 5,550 |
| TSA Lease | 134,218 | 122,734 | 135,407 | 135,407 |
| Preferential Use Space | - | 338,160 | 418,534 | 443,580 |
| Joint Use Space | - | 2,116,908 | 2,084,563 | 2,335,660 |
| <u>Non-aeronautical Operating</u> | | | | |
| Terminal - Food and Beverages / Retail / Other | 581,867 | 551,473 | 867,473 | 951,717 |
| Rental Cars | 2,185,479 | 2,144,467 | 2,284,962 | 2,250,654 |
| Parking | 1,714,563 | 1,593,907 | 1,792,520 | 1,846,296 |
| TSA Utility & LEO Reimbursement | 154,502 | 152,110 | 102,095 | 24,360 |
| Miscellaneous | 12,573 | 9,982 | 13,819 | 11,099 |
| <u>Non-operating Revenues</u> | | | | |
| Interest Earned | 758,486 | 544,527 | 1,008,569 | 988,290 |
| Other | 12,377 | - | 6,192 | - |
| Fingerprint Reimbursement | 26,140 | 23,940 | 31,505 | 26,018 |
| Total Revenues | <u>\$ 12,321,735</u> | <u>\$ 9,165,848</u> | <u>\$ 10,415,618</u> | <u>\$ 10,733,471</u> |
| Total Revenues and Transfers | <u>12,321,735</u> | <u>9,165,848</u> | <u>10,415,618</u> | <u>10,733,471</u> |
| TOTAL RESOURCES | \$ 29,346,699 | \$ 27,316,740 | \$ 30,041,254 | \$ 29,646,043 |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Airport | \$ 6,724,396 | \$ 7,302,426 | \$ 6,983,871 | \$ 7,516,940 |
| Liability Insurance | 50,634 | 75,912 | 75,912 | 75,912 |
| Capital Outlay | 246,432 | 448,638 | 339,531 | 571,371 |
| Total Operations | <u>7,021,461</u> | <u>7,826,975</u> | <u>7,399,312</u> | <u>8,164,225</u> |
| Other Financing Sources (Uses): | | | | |
| Transfer Out: | | | | |
| General Fund | 2,162,925 | 2,190,925 | 2,190,925 | 2,190,925 |
| Airport Capital Improvement Fund | 1,077,568 | 8,198,634 | 1,475,816 | 6,511,063 |
| Marketing Fund | - | 25,000 | 25,000 | 25,000 |
| Health Insurance Fund | 35,426 | 33,649 | 33,649 | - |
| Debt Service - Motorola Lease Payment | 448 | 3,980 | 3,980 | 3,980 |
| TOTAL APPROPRIATIONS | \$ 10,297,828 | \$ 18,279,164 | \$ 11,128,682 | \$ 16,895,193 |
| Revenues over/(under) Expenditures | <u>2,023,907</u> | <u>(9,113,316)</u> | <u>(713,064)</u> | <u>(6,161,722)</u> |
| Other Items Affecting Working Capital | <u>576,765</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| ENDING WORKING CAPITAL | \$ 19,625,636 | \$ 9,037,576 | \$ 18,912,571 | \$ 12,750,849 |

**Airport Fund Revenues
By Source
\$10,733,471**



**Airport Fund Appropriation
By Category
\$8,164,225**







Airport Fund Administration

<https://www.mcallen.net/departments/airport>

Mission Statement:

“To foster an aviation environment that promotes air carrier, general aviation, and air cargo service in an economically viable, safe, secure, convenient and competitive manner for the residents of the Rio Grande Valley and our international customers.”

DEPARTMENT SUMMARY

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-----------------------------------|----------------------------|------------------------------|----------------------------|----------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 1,781,769 | \$ 2,138,939 | \$ 1,945,498 | \$ 2,195,321 |
| Employee Benefits | 648,927 | 750,128 | 666,391 | 718,336 |
| Supplies | 114,586 | 133,000 | 133,000 | 144,500 |
| Other Services and Charges | 3,405,708 | 3,566,515 | 3,530,446 | 3,610,662 |
| Maintenance | 773,405 | 701,233 | 708,534 | 769,947 |
| Operations Subtotal | 6,724,395 | 7,289,814 | 6,983,870 | 7,438,767 |
| Capital Outlay | 246,432 | 448,638 | 339,531 | 571,371 |
| Non Departmental | | | | |
| Liability Insurance | 50,634 | 75,912 | 75,912 | 75,912 |
| Contingency | - | 12,611 | - | 78,174 |
| Total Expenditures | <u>\$ 7,021,461</u> | <u>\$ 7,826,975</u> | <u>\$ 7,399,312</u> | <u>\$ 8,164,225</u> |
| PERSONNEL | | | | |
| Exempt | 7 | 8 | 9 | 9 |
| Non-Exempt | 29 | 24 | 37 | 37 |
| Part-Time | 2 | 6 | 6 | 6 |
| Total Positions Authorized | <u>38</u> | <u>38</u> | <u>52</u> | <u>52</u> |
| RESOURCES | | | | |
| Related Revenue Generated | <u>\$ 12,321,735</u> | <u>\$ 9,165,848</u> | <u>\$ 10,415,618</u> | <u>\$ 10,733,471</u> |

Contact Us:

Jeremy Santoscoy, P.E.
Director of Aviation
2500 S. Bicentennial
Blvd., Suite 100
McAllen, TX 78501
(956) 681-1500

MAJOR FY 24-25 GOALS

1. The Aviation Department will continue airport airline incentives to support new air service routes. (2.3.07)
2. The Aviation Department will replace Airport Security System to conform to Airport Security Plan. (4.2.06)
3. The Aviation Department will replace the Fire Engine Unit dedicated for Airport. (4.3.06)
4. The Aviation Department will continue with Terminal improvements. (6.1.06)
5. The Aviation Department will continue with General Aviation Infrastructure Improvements. (6.1.08)
6. The Aviation Department will continue with improvements to Terminal Passenger Boarding Bridges #1& 3. (6.1.09)
7. The Aviation Department will begin with Design Phase of Airport Rescue & Fire Fighting (ARFF) station. (6.1.11)
8. The Aviation Department will begin Design Phase of General Aviation Federal Inspection Station. (6.1.12)
9. The Aviation Department will continue with improvements to HVAC and lighting components at Airport. (6.1.15)
10. The Aviation Department will seek purchase of land for expanded General Aviation development at the Airport. (6.1.16)
11. The Aviation Department will continue with improvements to replace tiled roof from terminal. (6.1.17)
12. The Aviation Department will improve existing terminal passenger boarding bridges. (6.1.19)
13. The Aviation Department will replace existing parking equipment. (6.1.24)
14. The Aviation Department will rehabilitate three terminal elevators. (6.1.25)
15. The Aviation Department will continue with terminal amenity for traveling customer satisfaction in the airport terminal. (6.1.26)
16. The Aviation Department will replace carpet terminal-wide. (6.1.34)
17. The Aviation Department will continue to seek professional services for the passenger facility funds application process. (6.1.44)
18. The Aviation Department will take on project for Runway 14-32 pavement rehabilitation. (6.2.07)
19. The Aviation Department will continue with a terminal expansion feasibility study. (6.2.14)
20. The Aviation Department will begin a Parallel Runway Feasibility Study. (6.2.15)
21. The Aviation Department will continue with Pavement Management Program for compliance with Federal Aviation Administration. (6.2.18)
22. The Aviation Department will continue with Runway Incursion Study Mitigation (RIM)-HS1 Environmental and Design. (6.2.21)
23. The Aviation Department will purchase a Crack Sealing Machine to maintain airport airfield pavement. (6.2.23)
24. The Aviation Department will conduct a General Aviation Master Business Plan. (6.2.25)
25. The Aviation Department will continue with Airport Runway & Taxiway Safety Improvements. (6.3.08)

**Airport Fund
Administration**

Description:

The Airport employs 42 people dedicated to providing the highest quality of service to those patrons of the McAllen International Airport.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|----------------------------|--------------------------|-------------------------------|--------------------------|
| Inputs: | | | | |
| Number of full time employees | 36 | 32 | 46 | 46 |
| Department Expenditures | \$ 7,021,461 | \$ 7,826,975 | \$ 7,399,312 | \$ 8,164,225 |
| Average Airline Costs | \$ 647,593 | \$ 342,935 | \$ 495,820 | \$ 547,376 |
| Total Terminal Sq Ft | 155,000 | 155,000 | 155,000 | 155,000 |
| Outputs: | | | | |
| Enplaned passengers | 503,964 | 480,167 | 550,984 | 606,082 |
| Average Airline Enplanements | 125,991 | 160,056 | 137,746 | 202,027 |
| Operating Revenues | \$ 12,321,735 | \$ 9,165,848 | \$ 10,415,618 | \$ 10,733,471 |
| Effectiveness Measures: | | | | |
| Percent of change in enplaned passengers | 12.6% | 1.6% | 14.7% | 10.0% |
| Terminal Sq Ft per FTE | 4,306 | 3,690 | 3,690 | 3,690 |
| Efficiency Measures: | | | | |
| Airline cost per enplaned passenger | \$ 5.14 | \$ 2.14 | \$ 3.60 | \$ 2.71 |
| Airport cost per enplaned passenger | \$ 13.93 | \$ 14.76 | \$ 13.43 | \$ 13.47 |
| Airport operating revenue per enplaned passenger | \$ 24.45 | \$ 17.80 | \$ 17.74 | \$ 16.47 |

*N/A=Not Available, N/P=Not Provided

Metro McAllen Fund

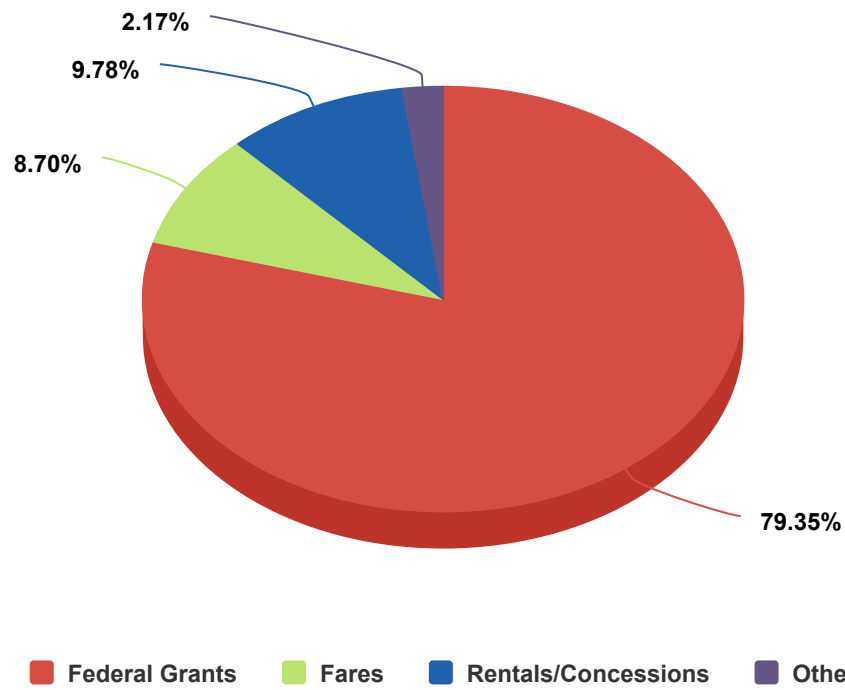


The **Metro McAllen Fund** is a non major fund that is used to account for revenues and expenses for the operation of the buses located in Downtown McAllen.

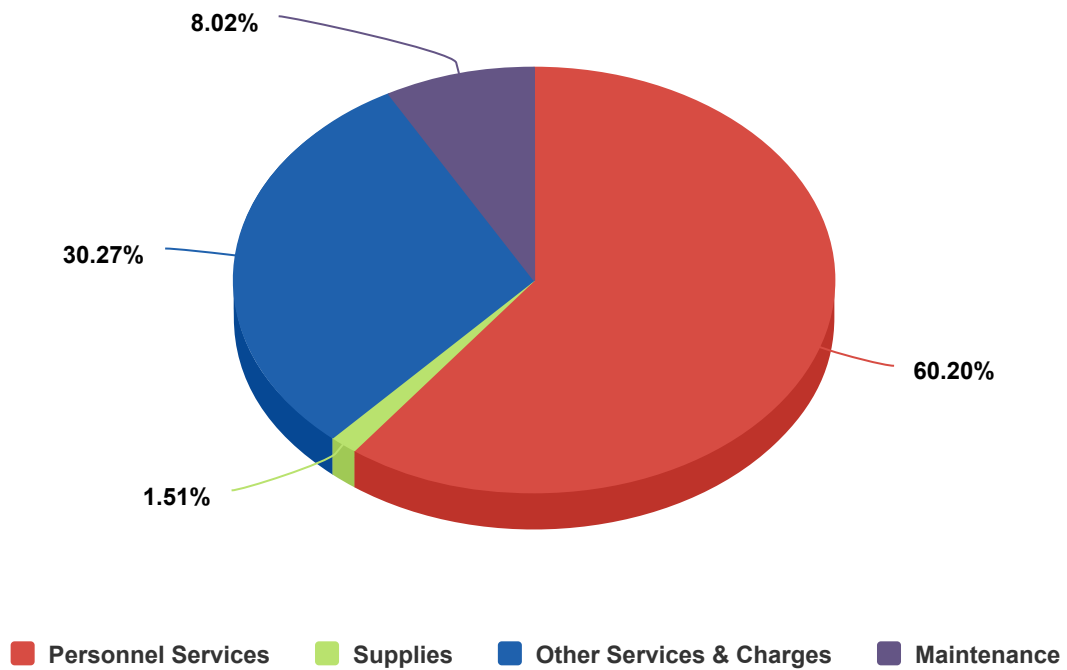
METRO MCALLEN FUND
Fund Balance Summary

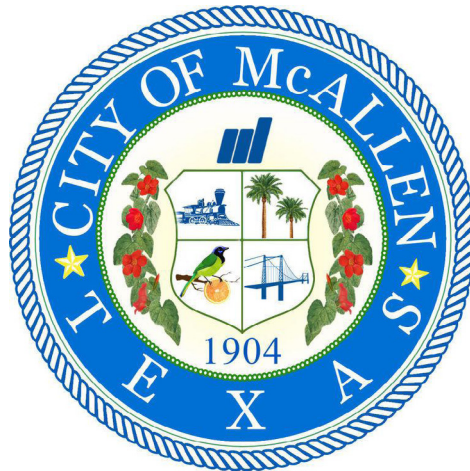
| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING WORKING CAPITAL | \$ 869,034 | \$ 1,223,224 | \$ 1,322,060 | \$ 1,364,541 |
| Revenues: | | | | |
| Federal Grants / FTA: | | | | |
| O & M Subsidy | 2,068,979 | 2,592,744 | 2,531,281 | 2,950,425 |
| State Grants / TXDOT | | | | |
| O & M Subsidy | 308,085 | 323,250 | 281,959 | 308,250 |
| Fares | 291,937 | 335,061 | 295,202 | 335,061 |
| Space Rental | 229,155 | 290,000 | 199,020 | 290,000 |
| Concessions | 70,849 | 75,000 | 74,822 | 75,000 |
| Concessions - Other | - | 8,807 | - | 8,807 |
| Reimbursement - Agencies | 7,530 | 60,000 | 14,129 | 60,000 |
| Other | 7,022 | 3,600 | 4,019 | 3,600 |
| Interest | 29,660 | 36,697 | 31,920 | 14,929 |
| Total Revenues | <u>3,013,217</u> | <u>3,725,159</u> | <u>3,432,352</u> | <u>4,046,072</u> |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| Misc. Gov Grants Fund | 187,987 | - | - | - |
| Development Corp Fund | <u>1,495,683</u> | <u>1,531,683</u> | <u>1,531,683</u> | <u>1,850,207</u> |
| Total Revenues and Transfers | <u>4,696,887</u> | <u>5,256,842</u> | <u>4,964,035</u> | <u>5,896,279</u> |
| TOTAL RESOURCES | <u>\$ 5,565,921</u> | <u>\$ 6,480,066</u> | <u>\$ 6,286,095</u> | <u>\$ 7,260,820</u> |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Administration | \$ 4,324,152 | \$ 5,274,906 | \$ 4,845,816 | \$ 5,858,286 |
| Liability Insurance | 10,757 | 16,127 | 16,127 | 16,127 |
| Capital Outlay | <u>13,282</u> | <u>7,610</u> | <u>-</u> | <u>-</u> |
| | 4,348,191 | 5,298,643 | 4,861,943 | 5,874,414 |
| Other Financing Sources (Uses): | | | | |
| Transfer Out: | | | | |
| Marketing Fund | - | 25,000 | 25,000 | 25,000 |
| Health Insurance Fund | <u>36,438</u> | <u>34,611</u> | <u>34,611</u> | <u>-</u> |
| TOTAL APPROPRIATIONS | <u>\$ 4,384,627</u> | <u>\$ 5,358,254</u> | <u>\$ 4,921,554</u> | <u>\$ 5,899,414</u> |
| Revenues over/(under) Expenditures | <u>312,261</u> | <u>(101,412)</u> | <u>42,481</u> | <u>(3,135)</u> |
| Other Items Affecting Working Capital | <u>140,764</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| ENDING WORKING CAPITAL | <u>\$ 1,322,060</u> | <u>\$ 1,121,812</u> | <u>\$ 1,364,541</u> | <u>\$ 1,361,405</u> |

**Metro McAllen Fund Revenues
By Source
\$4,046,072**



**Metro McAllen Fund Appropriation
By Category
\$5,874,414**





METRO MCALLEN FUND
Expense Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| BY DEPARTMENT | | | | |
| Administration | \$ 4,348,191 | \$ 5,298,643 | \$ 4,861,943 | \$ 5,874,414 |
| TOTAL EXPENDITURES | <u>\$ 4,348,191</u> | <u>\$ 5,298,643</u> | <u>\$ 4,861,943</u> | <u>\$ 5,874,414</u> |
| BY EXPENSE GROUP | | | | |
| Expenses: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 1,819,954 | \$ 2,393,468 | \$ 1,999,641 | \$ 2,470,458 |
| Employee Benefits | 705,751 | 940,838 | 699,033 | 1,065,812 |
| Supplies | 61,407 | 61,729 | 75,891 | 88,729 |
| Other Services and Charges | 1,278,226 | 1,407,514 | 1,642,090 | 1,761,930 |
| Maintenance and Repair Services | 458,816 | 471,357 | 429,161 | 471,357 |
| Liability Insurance | 10,757 | 16,127 | 16,127 | 16,127 |
| TOTAL OPERATING EXPENSES | <u>4,334,909</u> | <u>5,291,033</u> | <u>4,861,943</u> | <u>5,874,414</u> |
| Capital Outlay | <u>13,282</u> | <u>7,610</u> | - | - |
| TOTAL EXPENDITURES | <u>\$ 4,348,191</u> | <u>\$ 5,298,643</u> | <u>\$ 4,861,943</u> | <u>\$ 5,874,414</u> |
| PERSONNEL | | | | |
| Administration | <u>48</u> | <u>67</u> | <u>67</u> | <u>72</u> |
| TOTAL PERSONNEL | <u>48</u> | <u>67</u> | <u>67</u> | <u>72</u> |



Mission Statement:

“To provide safe, reliable and cost effective public transportation.”

DEPARTMENT SUMMARY

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|-----------------------------------|----------------------------|------------------------------|----------------------------|----------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 1,819,954 | \$ 2,393,468 | \$ 1,999,641 | \$ 2,470,458 |
| Employee Benefits | 705,752 | 935,901 | 699,033 | 960,897 |
| Supplies | 61,406 | 61,729 | 75,891 | 88,729 |
| Other Services and Charges | 1,278,226 | 1,407,514 | 1,642,090 | 1,761,930 |
| Maintenance | <u>458,816</u> | <u>471,357</u> | <u>429,161</u> | <u>471,357</u> |
| Operations Subtotal | 4,324,153 | 5,269,969 | 4,845,816 | 5,753,371 |
| Capital Outlay | <u>13,282</u> | <u>7,610</u> | <u>-</u> | <u>-</u> |
| Operations & Capital Outlay Total | 4,337,434 | 5,277,579 | 4,845,816 | 5,753,371 |
| Insurance | 10,757 | 16,127 | 16,127 | 16,127 |
| Contingency | - | 4,937 | - | 95,547 |
| Exempt Threshold | - | - | - | 9,368 |
| Total Expenditures | <u>\$ 4,348,191</u> | <u>\$ 5,298,643</u> | <u>\$ 4,861,943</u> | <u>\$ 5,874,414</u> |
| PERSONNEL | | | | |
| Exempt | 5 | 6 | 6 | 6 |
| Non-Exempt | 41 | 53 | 53 | 58 |
| Part-Time | <u>2</u> | <u>8</u> | <u>8</u> | <u>8</u> |
| Total Positions Authorized | <u>48</u> | <u>67</u> | <u>67</u> | <u>72</u> |
| RESOURCES | | | | |
| Related Revenue Generated | <u>\$ 3,013,217</u> | <u>\$ 3,725,159</u> | <u>\$ 3,432,352</u> | <u>\$ 4,046,072</u> |

Contact Us:

Mario Delgado
Transit Director
1501 W. Highway 83,
Suite 100 McAllen, TX
78501
(956) 681-3500

MAJOR FY 24-25 GOALS

1. Metro McAllen will continue servicing the recently redesigned service expansion, including four new routes and eight updated existing routes, for transit system efficiency and effectiveness. (5.2.17)
2. Implement Bus Rapid Transit and Transit Oriented Development Studies.
3. Maximize Grant Revenues and Streamline Bus Operations.

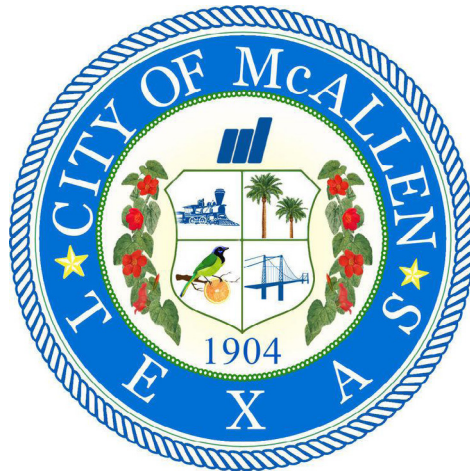
**Metro McAllen
Administration**

<https://www.mcallen.net/metro>
www.facebook.com/metromcallen

| PERFORMANCE MEASURES | | | | |
|--|----------------------------|--------------------------|-------------------------------|--------------------------|
| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
| Inputs: | | | | |
| Number of full time employees | 46 | 59 | 59 | 64 |
| Number of Fixed Routes | 8 | 11 | 11 | 12 |
| Number of Operating Paratransit Units | 6 | 6 | 6 | 11 |
| Department Operating Expenditures | \$ 4,348,191 | \$ 5,298,643 | \$ 4,861,943 | \$ 5,874,414 |
| Outputs: | | | | |
| FTA Operating Funding | \$ 2,068,979 | \$ 2,592,744 | \$ 2,531,281 | \$ 2,950,425 |
| TXDOT Operating Funding | \$ 308,085 | \$ 308,085 | \$ 281,959 | \$ 308,085 |
| Metro McAllen Fixed Route | | | | |
| Number of passengers / ridership | 590,202 | 560,000 | 600,000 | 650,000 |
| Number of revenue miles | 481,410 | 530,000 | 481,410 | 645,172 |
| Total operating revenue hours | 35,508 | 40,000 | 35,508 | 55,000 |
| Total fare revenue | \$ 280,749 | \$ 270,000 | \$ 295,202 | \$ 325,000 |
| Metro McAllen Paratransit Service | | | | |
| Number of passengers / ridership | 13,268 | 14,820 | 15,000 | 16,000 |
| Number of miles | 111,044 | 96,050 | 115,000 | 120,000 |
| Total operating revenue hours | 10,428 | 9,840 | 10,500 | 11,000 |
| Total fare revenue | \$ 5,594 | \$ 5,293 | \$ 5,700 | \$ 6,000 |
| Efficiency Measures: | | | | |
| Metro McAllen Fixed Route | | | | |
| Number of passengers per revenue mile | 1.23 | 1.06 | 1.25 | 1.01 |
| Number of passengers per revenue hour | 16.62 | 14.00 | 16.90 | 11.82 |
| Cost per revenue hour | \$ 106.54 | \$ 113.35 | \$ 118.73 | \$ 92.92 |
| Cost per passenger | \$ 6.41 | \$ 8.10 | \$ 7.03 | \$ 7.86 |
| Farebox recovery rate | 7% | 6% | 7% | 6% |
| Metro McAllen Paratransit Service | | | | |
| Number of passengers per revenue mile | 0.12 | 0.15 | 0.13 | 0.13 |
| Number of passengers per revenue hour | 1.27 | 1.51 | 1.43 | 1.45 |
| Cost per revenue hour | \$ 0.54 | \$ 0.54 | \$ 0.54 | \$ 0.55 |
| Cost per passenger | \$ 285.12 | \$ 48.89 | \$ 54.92 | \$ 47.73 |
| Fare revenue per passenger | \$ 0.42 | \$ 0.36 | \$ 0.38 | \$ 0.38 |
| Farebox recovery rate | 0.15% | 0.73% | 0.69% | 0.79% |

Description:

Metro McAllen provides public transit service in the City of McAllen. Additionally, Metro oversees all federal and state grant activity for the transit system. The department employees 24 full time employees and is officed at Central Station, 1501 W. Hwy. 83, Suite 100.



Bus Terminal Fund

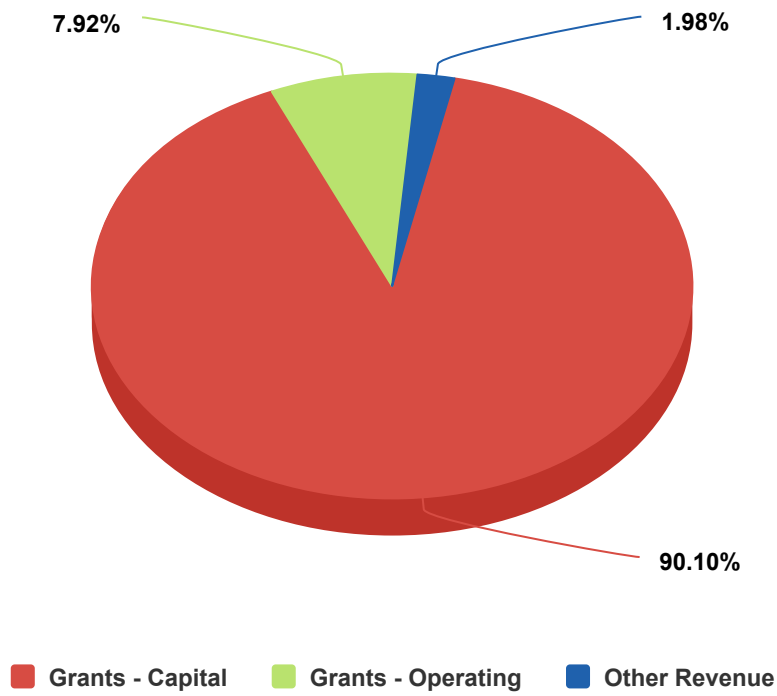


The **Bus Terminal Fund** is a non major fund that is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

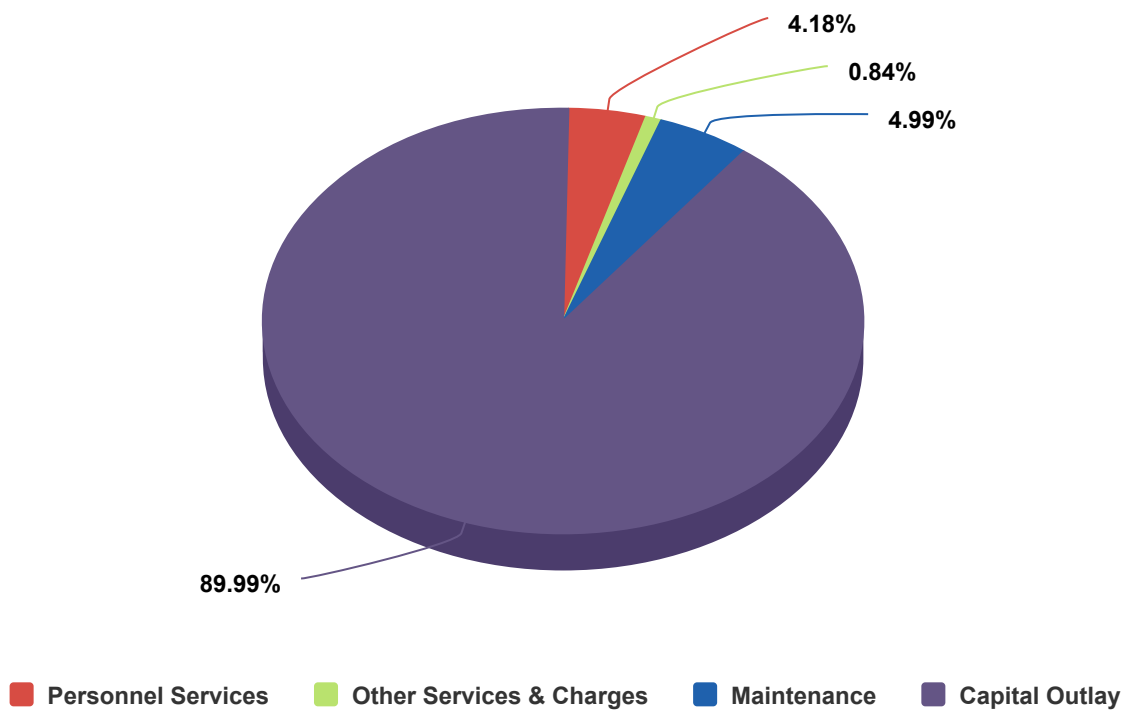
BUS TERMINAL FUND
Fund Balance Summary

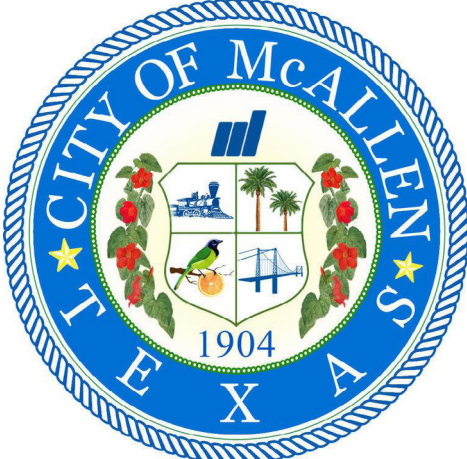
| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|---------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING WORKING CAPITAL | \$ 815,792 | \$ 2,534,405 | \$ 503,141 | \$ 897,761 |
| Revenues: | | | | |
| Grant - FTA: | | | | |
| O & M Subsidy | \$ 589,335 | \$ 976,088 | \$ 771,844 | \$ 976,088 |
| Capital Outlay Subsidy | 2,150,495 | 18,706,089 | 5,649,693 | 11,554,297 |
| Miscellaneous | 16,262 | - | 65,642 | - |
| Interest Income | 15,235 | 76,032 | 9,318 | - |
| Total Revenues | <u>2,771,327</u> | <u>19,758,209</u> | <u>6,496,497</u> | <u>12,530,385</u> |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| Misc. Gov Grants Fund | 53,389 | - | - | - |
| Development Corp. Fund | 131,362 | 218,491 | 178,457 | 218,491 |
| Total Revenues and Transfers | <u>2,956,077</u> | <u>19,976,700</u> | <u>6,674,954</u> | <u>12,748,876</u> |
| TOTAL RESOURCES | <u>\$ 3,771,870</u> | <u>\$ 22,511,105</u> | <u>\$ 7,178,095</u> | <u>\$ 13,646,637</u> |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Bus Terminal | \$ 786,731 | \$ 1,143,990 | \$ 893,676 | \$ 1,177,180 |
| Capital Outlay | 2,414,422 | 18,728,965 | 5,241,525 | 11,554,297 |
| Liability Insurance | 78,048 | 107,548 | 135,370 | 107,550 |
| Total Operating Expenses | <u>3,279,201</u> | <u>19,980,503</u> | <u>6,270,571</u> | <u>12,839,027</u> |
| Other Financing Sources (Uses): | | | | |
| Transfer Out: | | | | |
| Health Insurance Fund | 7,085 | 6,730 | 6,730 | - |
| Debt Service - Motorola Lease Payment | 341 | 3,033 | 3,033 | 3,033 |
| TOTAL APPROPRIATIONS | <u>\$ 3,286,627</u> | <u>\$ 19,990,266</u> | <u>\$ 6,280,334</u> | <u>\$ 12,842,060</u> |
| Revenues over/(under) Expenditures | <u>(330,550)</u> | <u>(13,566)</u> | <u>394,620</u> | <u>(93,184)</u> |
| Other Items Affecting Working Capital | <u>17,898</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| ENDING WORKING CAPITAL | <u>\$ 503,141</u> | <u>\$ 2,520,839</u> | <u>\$ 897,761</u> | <u>\$ 804,577</u> |

Bus Terminal Fund Revenues by Source
\$12,530,385



Bus Terminal Fund Appropriation
By Category
\$12,839,027





BUS TERMINAL FUND
Expense Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| BY DEPARTMENT | | | | |
| Bus Terminal | \$ 3,279,201 | \$ 19,980,503 | \$ 6,270,571 | \$ 12,839,027 |
| TOTAL EXPENDITURES | <u>\$ 3,279,201</u> | <u>\$ 19,980,503</u> | <u>\$ 6,270,571</u> | <u>\$ 12,839,027</u> |
| BY EXPENSE GROUP | | | | |
| Expenses: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 277,369 | \$ 372,071 | \$ 303,071 | \$ 369,806 |
| Employee Benefits | 113,361 | 137,941 | 99,408 | 166,396 |
| Supplies | - | - | - | - |
| Other Services and Charges | 82,490 | 107,548 | 135,370 | 107,548 |
| Maintenance and Repair Services | 391,559 | 633,978 | 491,197 | 640,978 |
| TOTAL OPERATING EXPENSES | <u>864,779</u> | <u>1,251,538</u> | <u>1,029,046</u> | <u>1,284,728</u> |
| Capital Outlay | 2,414,421 | 18,728,965 | 5,241,525 | 11,554,297 |
| TOTAL EXPENDITURES | <u>\$ 3,279,201</u> | <u>\$ 19,980,503</u> | <u>\$ 6,270,571</u> | <u>\$ 12,839,027</u> |
| PERSONNEL | | | | |
| Administration | 6 | 9 | 9 | 9 |
| TOTAL PERSONNEL | <u>6</u> | <u>9</u> | <u>9</u> | <u>9</u> |



Bus Terminal Fund Transit

<https://www.mcallen.net/metro>

Mission Statement:
“The Transit Department is dedicated to operating a clean, safe, and cost effective public transit facility.”

DEPARTMENT SUMMARY

| Expenditure Detail: | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|---------------------|----------------------|---------------------|----------------------|
| Personnel Services | | | | |
| Salaries and Wages | \$ 277,370 | \$ 372,071 | \$ 303,071 | \$ 369,806 |
| Employee Benefits | 113,361 | 135,931 | 99,408 | 145,466 |
| Supplies | - | - | - | - |
| Other Services and Charges | 10,756 | - | 27,822 | - |
| Maintenance | 391,559 | 633,978 | 491,197 | 640,978 |
| Operations Subtotal | 793,046 | 1,141,980 | 921,498 | 1,156,250 |
| Capital Outlay | 2,414,421 | 18,728,965 | 5,241,525 | 11,554,297 |
| Non Departmental | | | | |
| Liability Insurance | 71,735 | 107,548 | 107,548 | 107,548 |
| Contingency | - | 2,010 | - | 14,778 |
| Exempt Threshold | | | | 6,152 |
| Total Expenditures | \$ 3,279,201 | \$ 19,980,503 | \$ 6,270,571 | \$ 12,839,027 |
| PERSONNEL | | | | |
| Exempt | 1 | 1 | 1 | 1 |
| Non-Exempt | 5 | 8 | 8 | 8 |
| Part-Time | - | - | - | - |
| Total Positions Authorized | 6 | 9 | 9 | 9 |
| Resources | | | | |
| Related Revenue Generated | \$ 2,771,327 | \$ 19,758,209 | \$ 6,496,497 | \$ 12,530,385 |

Contact Us:

Mario Delgado
Transit Director
1501 W. Highway 83,
Suite 100 McAllen, TX
78501
(956) 681-3500

MAJOR FY 24-25 GOALS

1. The Transit Department will continually improve transit facilities; New North Hub has wash/repair buildings and refueling station. (6.1.02)
2. The Transit Department will continue to expand public transit, infrastructure, and services; this also includes building brand awareness and market services to increase ridership. (6.2.01)
3. The Transit Department will continue to provide affordable higher education student transportation. (7.1.02)
4. Complete Gillig Bus Purchase to replace aging fleet.
5. Finalize Quinta Park and Ride.
6. Replace aging support vehicle fleet.
7. Maximize grant revenues and efficiency in fleet maintenance.

Description:

The Transit Department oversees the daily operation of Central Station, the City's international bus terminal. Our duties include facility management, landlord, grantee for federal and state funds, liaison between the City and all bus service providers operating in McAllen. Department offices are inside Central Station.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---|--------------------|------------------|-----------------------|------------------|
| Workload Measures: | | | | |
| Number of full time employees | 6 | 9 | 9 | 9 |
| Number of People Departing | 181,830 | 169,616 | 182,647 | 185,000 |
| Number of Visitors | 2,149,541 | 1,996,184 | 2,370,974 | 240,000 |
| Number of Operating Hours | 8,760 | 8,760 | 8,760 | 8,760 |
| Total Operating Expenditures | \$ 793,046 | \$ 1,141,980 | \$ 921,498 | \$ 1,156,250 |
| Total Square Footage | 22,000 | 22,000 | 22,000 | 22,000 |
| Efficiency Measures: | | | | |
| Number of People Departing/Hour | 21 | 19 | 21 | 21 |
| Cost per Visitor | \$ 0.37 | \$ 9.04 | \$ 0.39 | \$ 4.82 |
| Operating Cost/Square Foot | \$ 36.05 | \$ 820.39 | \$ 41.89 | \$ 52.56 |
| Effectiveness Measures: | | | | |
| Percent of change in departures per hour | n/a | 16.26% | 7.68% | 1.29% |
| Percent of change in cost per square foot | n/a | 254.48% | -94.89% | 25.48% |

*N/A=Not Available, N/P=Not Provided

McAllen International Toll Bridge Fund

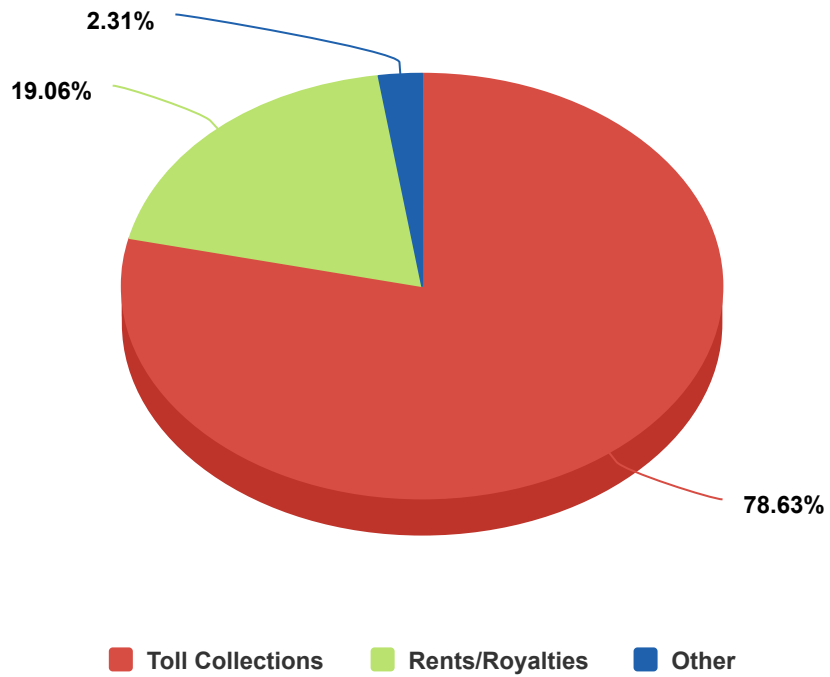


The **Bridge Fund** is a major fund that is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Reynosa, Tamaulipas, Mexico.

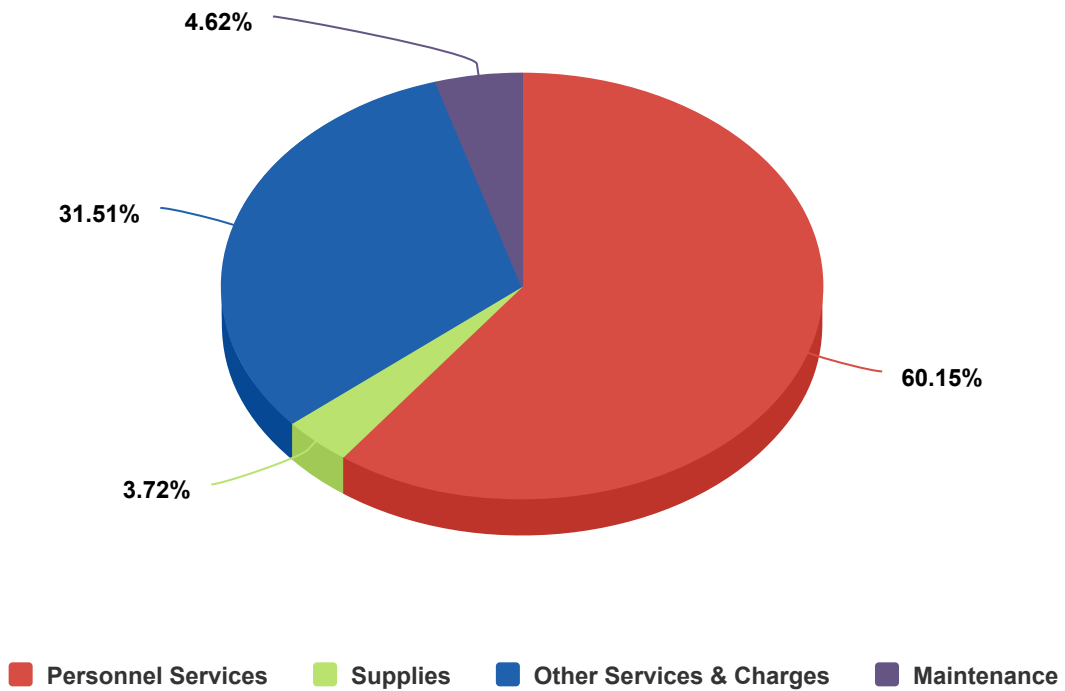
MCALLEN INTERNATIONAL TOLL BRIDGE FUND
Fund Balance Summary

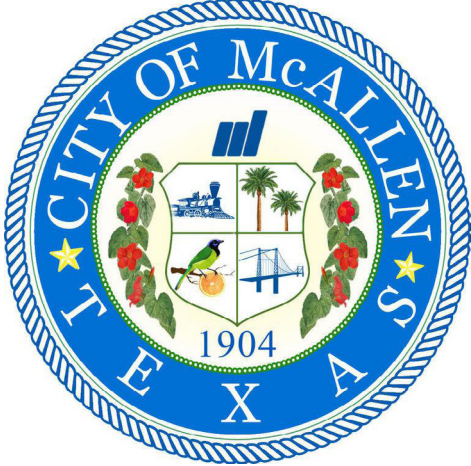
| | <u>Actual</u> <u>22-23</u> | <u>Adj. Budget</u> <u>23-24</u> | <u>Estimated</u> <u>23-24</u> | <u>Budget</u> <u>24-25</u> |
|---|-------------------------------|------------------------------------|----------------------------------|-------------------------------|
| RESOURCES | | | | |
| BEGINNING WORKING CAPITAL | \$ 1,297,263 | \$ 1,297,263 | \$ 1,297,263 | \$ 1,297,263 |
| <u>Revenues:</u> | | | | |
| Highways & Streets Toll Bridge | \$ 11,773,691 | \$ 11,400,753 | \$ 11,952,196 | \$ 11,849,863 |
| UETA Turnstile | - | - | - | - |
| Royalties | 170,176 | 127,804 | 131,057 | 127,804 |
| Facility Rentals | 2,771,021 | 2,596,770 | 2,758,300 | 2,744,478 |
| Federal Grants | 6,620 | - | - | - |
| Miscellaneous | 392,562 | 105,000 | 280,055 | 200,000 |
| Interest Earned | 208,231 | 38,918 | 201,076 | 148,049 |
| Total Revenues | <u>15,322,298</u> | <u>14,269,245</u> | <u>15,322,684</u> | <u>15,070,194</u> |
| TOTAL RESOURCES | <u>\$ 16,619,561</u> | <u>\$ 15,566,508</u> | <u>\$ 16,619,947</u> | <u>\$ 16,367,457</u> |
| APPROPRIATIONS | | | | |
| <u>Operating Expenses:</u> | | | | |
| Bridge Operations | \$ 2,431,632 | \$ 2,933,897 | \$ 2,623,590 | \$ 2,952,992 |
| Administration | 1,033,268 | 923,537 | 814,566 | 984,257 |
| Capital Outlay | - | 5,688 | 5,688 | - |
| Liability Insurance | 42,954 | 64,399 | 64,399 | 64,399 |
| Total Operations | <u>3,507,855</u> | <u>3,927,521</u> | <u>3,508,243</u> | <u>4,001,647</u> |
| <u>Other Financing Sources (Uses):</u> | | | | |
| City of Hidalgo | 3,734,088 | 3,203,816 | 3,696,861 | 3,449,280 |
| <u>Transfer Out:</u> | | | | |
| City of McAllen-G.F.Restricted Acct | 4,884,666 | 5,860,052 | 6,572,197 | 6,132,053 |
| Heath Insurance Fund | 46,560 | 44,225 | 44,225 | - |
| Marketing Fund | 9,000 | 9,000 | 9,000 | 9,000 |
| Toll Bridge CIP Fund | 1,460,127 | 1,431,059 | 1,489,981 | 1,476,038 |
| Board Advance - Anzalduas Int'l Xng for "B" | 778,327 | - | - | - |
| Debt Service - Motorola Lease Payment | 245 | 2,177 | 2,177 | 2,177 |
| TOTAL APPROPRIATIONS | <u>\$ 14,420,868</u> | <u>\$ 14,477,850</u> | <u>\$ 15,322,684</u> | <u>\$ 15,070,194</u> |
| Revenues over/(under) Expenditures | <u>901,430</u> | <u>(208,605)</u> | <u>-</u> | <u>-</u> |
| Other Items Affecting Working Capital | <u>(901,432)</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| ENDING WORKING CAPITAL | <u>\$ 1,297,263</u> | <u>\$ 1,088,658</u> | <u>\$ 1,297,263</u> | <u>\$ 1,297,263</u> |

**International Toll Bridge Fund Revenues
By Source
\$15,070,194**



**International Toll Bridge Fund Appropriation
By Category
\$4,001,647**





MCALLEN INTERNATIONAL TOLL BRIDGE FUND
Expense Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| BY DEPARTMENT | | | | |
| Bridge Operations | \$ 2,431,632 | \$ 2,933,897 | \$ 2,623,590 | \$ 2,952,992 |
| Administration | <u>1,076,223</u> | <u>993,624</u> | <u>884,653</u> | <u>1,048,655</u> |
| TOTAL EXPENDITURES | <u>\$ 3,507,855</u> | <u>\$ 3,927,521</u> | <u>\$ 3,508,243</u> | <u>\$ 4,001,647</u> |
| BY EXPENSE GROUP | | | | |
| <u>Expenses:</u> | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 1,283,764 | \$ 1,669,133 | \$ 1,301,194 | \$ 1,672,652 |
| Employee Benefits | 493,953 | 668,165 | 460,305 | 734,460 |
| Supplies | 156,362 | 148,800 | 137,366 | 148,800 |
| Other Services and Charges | 1,322,402 | 1,250,774 | 1,343,875 | 1,260,774 |
| Maintenance and Repair Services | <u>251,375</u> | <u>184,961</u> | <u>259,815</u> | <u>184,961</u> |
| TOTAL OPERATING EXPENSES | <u>3,507,855</u> | <u>3,921,833</u> | <u>3,502,555</u> | <u>4,001,647</u> |
| Capital Outlay | - | 5,688 | 5,688 | - |
| TOTAL EXPENDITURES | <u>\$ 3,507,855</u> | <u>\$ 3,927,521</u> | <u>\$ 3,508,243</u> | <u>\$ 4,001,647</u> |
| PERSONNEL | | | | |
| Operations | 29 | 41 | 41 | 41 |
| Administration | <u>3</u> | <u>4</u> | <u>4</u> | <u>4</u> |
| TOTAL PERSONNEL | <u>32</u> | <u>45</u> | <u>45</u> | <u>45</u> |



International Toll Bridge Fund Toll Bridge Operations

<https://www.mcallen.net/departments/bridge/mcallen-hidalgo>

Mission Statement:

The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

DEPARTMENT SUMMARY

| Expenditure Detail: | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|----------------------------|---------------------|----------------------|---------------------|---------------------|
| Personnel Services | | | | |
| Salaries and Wages | \$ 1,103,486 | \$ 1,435,667 | \$ 1,126,108 | \$ 1,437,310 |
| Employee Benefits | 224,761 | 583,048 | 396,656 | 590,499 |
| Supplies | 124,441 | 120,000 | 110,445 | 120,000 |
| Other Services and Charges | 738,495 | 620,050 | 738,779 | 630,050 |
| Maintenance | 240,448 | 175,132 | 251,602 | 175,132 |
| Operations Subtotal | 2,431,632 | 2,933,897 | 2,623,590 | 2,952,992 |
| Capital Outlay | - | - | - | - |
| Total Expenditures | \$ 2,431,632 | \$ 2,933,897 | \$ 2,623,590 | \$ 2,952,992 |

PERSONNEL

| | | | | |
|-----------------------------------|-----------|-----------|-----------|-----------|
| Exempt | 1 | 1 | 1 | 1 |
| Non-Exempt | 28 | 40 | 40 | 40 |
| Part-Time | - | - | - | - |
| Total Positions Authorized | 29 | 41 | 41 | 41 |

Resources

| | | | | |
|---------------------------|---------------|---------------|---------------|---------------|
| Related Revenue Generated | \$ 11,773,691 | \$ 11,400,753 | \$ 11,952,196 | \$ 11,849,863 |
|---------------------------|---------------|---------------|---------------|---------------|

Contact Us:

Juan Olaguibel
Superintendent of Bridges
1023 S. International Boulevard
Hidalgo, TX 78557
(956) 681-1800

MAJOR FY 24-25 GOALS

1. Continue efforts to ease bridge crossings to and from Mexico.
2. Continue Facility upgrades.
3. Enhance and upgrade pedestrian crossings.

Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|------------------------------------|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 29 | 41 | 41 | 41 |
| Department Expenditures | \$ 2,431,632 | \$ 2,933,897 | \$ 2,623,590 | \$ 2,952,992 |
| Number of full time - Collectors | 21 | 21 | 21 | 21 |
| Number of full time - Cashiers | 4 | 4 | 4 | 4 |
| Number of full time - Maintenance | 16 | 16 | 16 | 16 |
| Outputs: | | | | |
| Southbound vehicular crossings | 2,942,716 | 2,880,588 | 2,996,656 | 2,967,427 |
| Southbound pedestrians crossings | 1,286,289 | 1,178,786 | 1,299,152 | 1,299,152 |
| Total southbound crossings | 4,229,005 | 4,059,374 | 4,295,808 | 4,266,579 |
| Effectiveness Measures: | | | | |
| Total toll revenues | \$ 11,773,691 | \$ 11,400,753 | \$ 11,952,196 | \$ 11,849,863 |
| Expenditure to revenue ratio | \$ 0.21 | \$ 0.25 | \$ 0.22 | \$ 0.25 |
| Efficiency Measures: | | | | |
| Crossings processed per collector | 201,381 | 193,304 | 204,562 | 203,170 |
| Cost per crossing | \$ 0.57 | \$ 0.70 | \$ 0.61 | \$ 0.69 |
| Department expenditures per capita | \$ 16.68 | \$ 19.36 | \$ 17.78 | \$ 19.77 |
| Population: | 145,790 | 147,099 | 147,539 | 149,383 |

*N/A=Not Available, N/P=Not Provided



International Toll Bridge Fund Toll Bridge Administration

<https://www.mcallen.net/departments/bridge/mcallen-hidalgo>

Mission Statement:

The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

DEPARTMENT SUMMARY

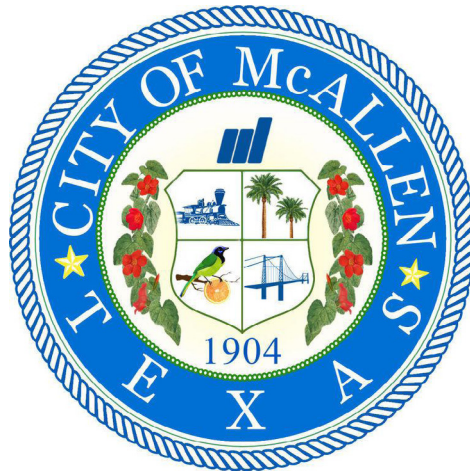
| Expenditure Detail: | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|----------------------------|------------------------------|----------------------------|----------------------------|
| Personnel Services | | | | |
| Salaries and Wages | 180,277 | 233,466 | 175,086 | 235,342 |
| Employee Benefits | 269,191 | 78,772 | 63,649 | 79,178 |
| Supplies | 31,920 | 28,800 | 26,921 | 28,800 |
| Other Services and Charges | 540,953 | 566,325 | 540,697 | 566,325 |
| Maintenance | <u>10,927</u> | <u>9,829</u> | <u>8,213</u> | <u>9,829</u> |
| Operations Subtotal | 1,033,268 | 917,192 | 814,566 | 919,473 |
| Capital Outlay | - | 5,688 | 5,688 | - |
| Operations & Capital Outlay Total | <u>1,033,268</u> | <u>922,880</u> | <u>820,254</u> | <u>919,473</u> |
| Non Departmental | | | | |
| Insurance | 42,954 | 64,399 | 64,399 | 64,399 |
| Contingency | - | 6,345 | - | 64,783 |
| Total Expenditures | <u>\$ 1,076,223</u> | <u>\$ 993,624</u> | <u>\$ 884,653</u> | <u>\$ 1,048,655</u> |
| PERSONNEL | | | | |
| Exempt | 2 | 3 | 3 | 3 |
| Non-Exempt | <u>1</u> | <u>1</u> | <u>1</u> | <u>1</u> |
| Total Positions Authorized | 3 | 4 | 4 | 4 |

Contact Us:

Juan Olaguibel
Superintendent of Bridges
1023 S. International
Boulevard Hidalgo, TX
78557 (956) 681-1800

MAJOR FY 24-25 GOALS

1. The Toll Bridge will continue to increase land travel options. (2.1.01)
2. The Toll Bridge will continue to ease bridge crossings to and from Mexico for commercial business and international trade. (3.1.02)
3. The Toll Bridge will install new metal soffit under existing canopy for Building B. (6.1.21)
4. The Toll Bridge will remodel Administration Building. (6.1.22)
5. The Toll Bridge will resurface parking lot of Building C. (6.1.23)
6. The Toll Bridge will renovate Building A restroom with addition. (6.1.27)
7. The Toll Bridge will renovate Building C restroom with addition. (6.1.28)
8. The Toll Bridge will expand Maintenance Building by 1,500 square feet. (6.1.29)
9. The Toll Bridge will continue with restoration of existing wrought iron fencing site wide. (6.1.32)
10. The Toll Bridge will continue with Office Building upgrades. (6.1.33)
11. The Toll Bridge will provide new industrial fans to keep building "B" cool during hot weather. (6.1.36)
12. The Toll Bridge will continue with upgrades to existing concrete canopy on the Southbound Lane. (6.1.37)
13. The Toll Bridge will repurpose office of South Bound restroom. (6.1.38)
14. The Toll Bridge will continue with upgrades to new cameras and technology equipment for bridge facilities. (6.1.40)



Anzalduas International Crossing Fund

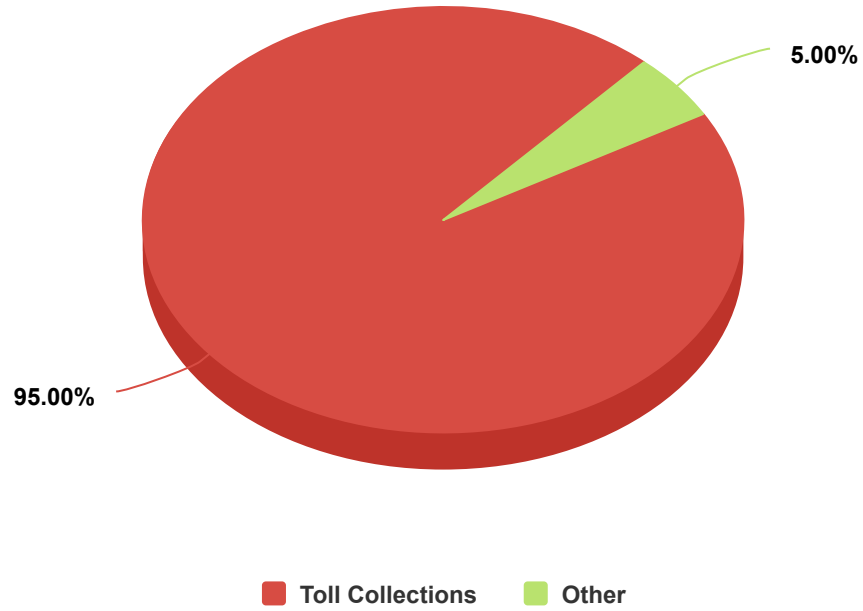


The **Anzalduas International Crossing Fund** is a major fund that is used to account for the revenues and expenses for the Anzalduas International Bridge located between Mission, Texas and the western side of Reynosa, Tamaulipas, Mexico.

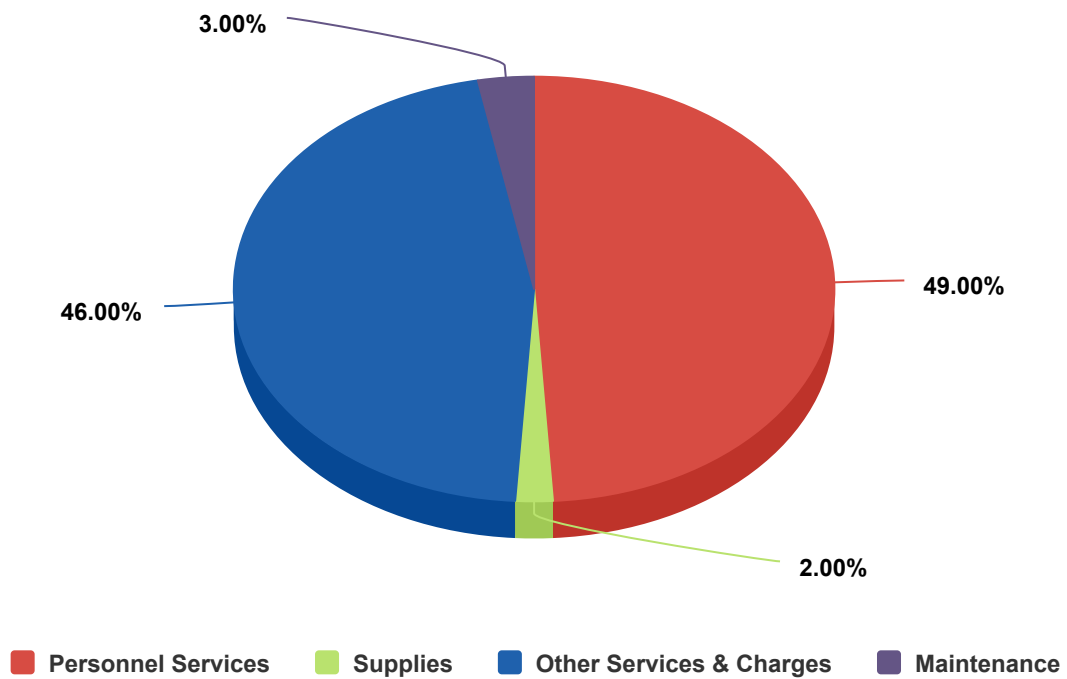
ANZALDUAS INTERNATIONAL CROSSING FUND
Fund Balance Summary

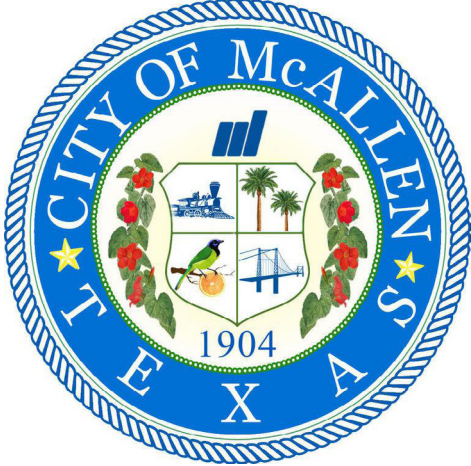
| | <u>Actual</u> <u>22-23</u> | <u>Adj. Budget</u> <u>23-24</u> | <u>Estimated</u> <u>23-24</u> | <u>Budget</u> <u>24-25</u> |
|---------------------------------------|-------------------------------|------------------------------------|----------------------------------|-------------------------------|
| RESOURCES | | | | |
| BEGINNING WORKING CAPITAL | \$ 1,928,608 | \$ 1,265,188 | \$ 2,017,059 | \$ 2,975,303 |
| Revenues: | | | | |
| Highways & Streets Toll Bridge | \$ 4,881,877 | \$ 4,429,919 | \$ 5,154,952 | \$ 5,015,514 |
| Southbound Commercial | 748,883 | 578,341 | 804,055 | 2,352,132 |
| Facilities Rental | 12,206 | 12,204 | 12,204 | 12,204 |
| Miscellaneous | 266,492 | 40,797 | 179,184 | 81,000 |
| Interest Income | 301,754 | 113,682 | 346,605 | 312,774 |
| Total Revenues | <u>6,211,212</u> | <u>5,174,943</u> | <u>6,497,000</u> | <u>7,773,624</u> |
| TOTAL RESOURCES | <u>\$ 8,139,819</u> | <u>\$ 6,440,131</u> | <u>\$ 8,514,059</u> | <u>\$ 10,748,927</u> |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Bridge Operations | \$ 406,100 | \$ 754,758 | \$ 652,272 | \$ 889,863 |
| Administration | 623,430 | 658,219 | 600,706 | 677,882 |
| Other Agencies | 149,777 | - | 75,502 | - |
| Capital Outlay | - | 2,059 | 2,059 | - |
| Liability Insurance | 38,861 | 58,261 | 58,261 | 58,261 |
| Total Operations | <u>1,218,170</u> | <u>1,473,297</u> | <u>1,388,800</u> | <u>1,626,007</u> |
| Other Financing Sources (Uses): | | | | |
| Transfer Out: | | | | |
| Anzalduas Cargo Debt Serv. "A" & "B" | - | - | - | 3,623,725 |
| Anzalduas Debt Service "A" | 683,083 | 1,735,125 | 1,735,125 | 1,732,000 |
| Anzalduas Debt Service "B" | 382,083 | 839,806 | 839,806 | 839,063 |
| Anzalduas CIP Fund | 681,784 | 619,177 | 718,425 | 708,651 |
| Marketing Fund | 9,000 | 9,000 | 9,000 | 9,000 |
| Health Insurance Fund | 16,195 | 15,383 | 15,383 | - |
| General Fund | 1,682,450 | - | - | - |
| Bond Issuance Costs | <u>580,926</u> | <u>-</u> | <u>832,217</u> | <u>-</u> |
| TOTAL APPROPRIATIONS | <u>\$ 5,253,693</u> | <u>\$ 4,691,788</u> | <u>\$ 5,538,756</u> | <u>\$ 8,538,446</u> |
| Revenues over/(under) Expenditures | <u>957,519</u> | <u>483,155</u> | <u>958,244</u> | <u>(764,822)</u> |
| Other Items Affecting Working Capital | <u>(869,070)</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| ENDING WORKING CAPITAL | <u>\$ 2,017,059</u> | <u>\$ 1,748,343</u> | <u>\$ 2,975,303</u> | <u>\$ 2,210,481</u> |

**Anzalduas International Crossing Fund Revenues
By Source
\$7,773,624**



**Anzalduas International Crossing Fund Appropriation
By Category
\$1,626,007**





ANZALDUAS INTERNATIONAL CROSSING FUND
Expense Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| BY DEPARTMENT | | | | |
| Bridge Operations | \$ 352,668 | \$ 562,758 | \$ 460,272 | \$ 697,861 |
| Administration | <u>865,502</u> | <u>910,539</u> | <u>928,528</u> | <u>928,145</u> |
| TOTAL EXPENDITURES | <u>\$ 1,218,170</u> | <u>\$ 1,473,297</u> | <u>\$ 1,388,800</u> | <u>\$ 1,626,007</u> |
| BY EXPENSE GROUP | | | | |
| <u>Expenses:</u> | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 336,486 | \$ 478,404 | \$ 373,621 | \$ 571,709 |
| Employee Benefits | 139,353 | 169,269 | 138,624 | 230,732 |
| Supplies | 15,511 | 27,200 | 17,958 | 27,200 |
| Other Services and Charges | 688,883 | 748,271 | 798,689 | 748,271 |
| Maintenance and Repair Services | 37,934 | 48,094 | 57,849 | 48,094 |
| Disaster Expense | - | - | - | - |
| TOTAL OPERATING EXPENSES | <u>\$ 1,218,170</u> | <u>\$ 1,471,238</u> | <u>\$ 1,386,741</u> | <u>\$ 1,626,007</u> |
| Capital Outlay | - | <u>2,059</u> | <u>2,059</u> | - |
| TOTAL EXPENDITURES | <u>\$ 1,218,170</u> | <u>\$ 1,473,297</u> | <u>\$ 1,388,800</u> | <u>\$ 1,626,007</u> |
| PERSONNEL | | | | |
| Operations | 7 | 12 | 12 | 17 |
| Administration | <u>3</u> | <u>3</u> | <u>3</u> | <u>3</u> |
| TOTAL PERSONNEL | <u>10</u> | <u>15</u> | <u>15</u> | <u>20</u> |



Anzalduas International Bridge Anzalduas Operations

<https://www.mcallen.net/departments/bridge/anzalduas>

Mission Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

DEPARTMENT SUMMARY

| Expenditure Detail: | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| Personnel Services | | | | |
| Salaries and Wages | \$ 235,712 | \$ 337,741 | \$ 266,593 | \$ 431,259 |
| Employee Benefits | 56,181 | 127,913 | 108,416 | 169,499 |
| Supplies | 5,127 | 15,000 | 7,300 | 15,000 |
| Other Services and Charges | 23,200 | 41,010 | 25,291 | 41,010 |
| Maintenance | 32,446 | 41,094 | 52,672 | 41,094 |
| Operations Subtotal | 352,668 | 562,758 | 460,272 | 697,861 |
| Capital Outlay | - | - | - | - |
| Total Expenditures | \$ 352,668 | \$ 562,758 | \$ 460,272 | \$ 697,861 |
| PERSONNEL | | | | |
| Exempt | - | - | - | - |
| Non-Exempt | 7 | 9 | 9 | 14 |
| Part-Time | - | 3 | 3 | 3 |
| Total Positions Authorized | 7 | 12 | 12 | 17 |
| Resources | | | | |
| Related Revenue Generated | \$ 5,630,760 | \$ 5,008,260 | \$ 5,959,007 | \$ 7,367,646 |

Contact Us:

Juan Olaguibel
Superintendent of Bridges
1600 S. Stewart Road Mission,
TX 78572
(956) 681-1820

MAJOR FY 24-25 GOALS

1. Monitor Full Cargo Project.
2. Continue marketing for Full Cargo Crossings.

Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|-----------------------------------|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 7 | 9 | 9 | 14 |
| Department Expenditures | \$ 352,668 | \$ 562,758 | \$ 460,272 | \$ 697,861 |
| Number of full time - Collectors | 5 | 5 | 5 | 5 |
| Number of full time - Cashiers | 3 | 3 | 3 | 6 |
| Number of full time - Maintenance | 1 | 1 | 1 | 2 |
| Outputs: | | | | |
| Southbound vehicular crossings | 1,423,656 | 1,287,233 | 1,506,320 | 1,481,949 |
| Effectiveness Measures: | | | | |
| Total toll revenues | \$ 5,630,760 | \$ 5,008,260 | \$ 5,959,007 | \$ 7,367,646 |
| Expenditure to revenue ratio | 6% | 11% | 8% | 12% |
| Efficiency Measures: | | | | |
| Crossings processed per collector | 284,731 | 257,447 | 301,264 | 296,390 |
| Cost per crossing | \$ 0.25 | \$ 0.42 | \$ 0.31 | \$ 0.47 |

*N/A=Not Available, N/P=Not Provided



**Anzalduas International Bridge
Anzalduas Administration**

<https://www.mcallen.net/departments/bridge/anzalduas>

Mission Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 100,774 | \$ 140,663 | \$ 107,028 | \$ 140,450 |
| Employee Benefits | 83,172 | 42,298 | 30,208 | 42,463 |
| Supplies | 10,384 | 12,200 | 10,658 | 12,200 |
| Other Services and Charges | 423,612 | 457,000 | 447,635 | 457,000 |
| Maintenance | 5,488 | 7,000 | 5,177 | 7,000 |
| Operations Subtotal | 623,430 | 659,161 | 600,706 | 659,112 |
| Capital Outlay | - | 2,059 | 2,059 | - |
| Operations & Capital Outlay Total | 623,430 | 661,220 | 602,765 | 659,112 |
| Non Departmental | | | | |
| Insurance | 92,295 | 250,261 | 250,261 | 250,261 |
| Other Agencies | 149,777 | - | 75,502 | - |
| Contingency | - | (942) | - | 18,770 |
| Total Expenditures | \$ 865,502 | \$ 910,539 | \$ 928,528 | \$ 928,145 |
| PERSONNEL | | | | |
| Exempt | 3 | 3 | 3 | 3 |
| Non-Exempt | - | - | - | - |
| Part-Time | - | - | - | - |
| Total Positions Authorized | 3 | 3 | 3 | 3 |

Contact Us:

Juan Olaguibel
Superintendent of
Bridges
1600 S. Stewart Road
Mission, TX 78572
(956) 681-1820

MAJOR FY 24-25 GOALS

1. The Anzalduas Bridge will continue to increase land travel options. (2.1.01)
2. The Anzalduas Bridge will continue to ease bridge crossings to and from Mexico for commercial business and international trade. (3.1.02)
3. The Anzalduas Bridge Land Port of Entry will be expanded to facilitate Commercial Traffic. (6.1.07) (6.1.14)
4. The Anzalduas Bridge will add three additional South Bound lanes. (6.1.10)
5. The Anzalduas Bridge will install an additional Northbound Toll Booth. (6.1.30)
6. The Anzalduas Bridge will add one additional Southbound Toll Booth Truck Lane. (6.1.31)
7. The Anzalduas Bridge will continue with upgrades to security cameras and equipment to facility. (6.1.39)
8. The Anzalduas Bridge will continue with installation of new metal soffit under existing canopy. (6.1.41)
9. The Anzalduas Bridge will continue with facility upgrades that include replace A/C unit and other items. (6.1.42)

**ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2024 - 2025**

| <u>Department Name</u> | <u>Description</u> | <u>N R</u> | <u>QTY Approved</u> | <u>Approved Capital Outlay</u> |
|---------------------------------|---|----------------|-------------------------|------------------------------------|
| WATER FUND | | | | |
| WATER PLANT | NWTP LAS DIAPHRAGM PUMP | R | 1 | 3,174 |
| | NWTP CHOPSAW | R | 1 | 2,100 |
| | NWTP 3/4 IMPACT DRIVE | R | 1 | 670 |
| | NWTP FLOOR DRILL PRESS | R | 1 | 1,850 |
| | NWTP QUINCY AIR COMPRESSOR 24 GALLON | R | 1 | 1,210 |
| | NWTP PM ROTOMETER & INJECTOR KIT | N | 1 | 1,400 |
| | SWTP CLA-VAL REPAIR KIT HS#3 & #8 | R | 2 | 6,600 |
| | NWTP STRAP FLOW METER | N | 2 | 8,800 |
| | DESKTOP COMPUTER WITH MONITOR | R | 3 | 3,600 |
| | LAPTOP COMPUTER | R | 2 | 3,000 |
| | DEPT. TOTAL | | | <u>32,404</u> |
| WATER LAB | DESICCATOR CABINET | R | 1 | 1,450 |
| | REFRIGERATOR | N | 1 | 1,300 |
| | ASTM CLASS 1 WEIGHT SET | R | 1 | 3,430 |
| | WATER SAMPLING STATION | R | 10 | 15,600 |
| | LAB SAMPLING & TESTING EQUIPMENT | N | 1 | 1,700 |
| | DEPT. TOTAL | | | <u>23,480</u> |
| TRANS & DISTRIBUTION | RUGGED NEW TABLETS INSPECTOR/SUPERVISOR | N | 2 | 6,240 |
| | RUGGED TABLETS | R | 10 | 31,200 |
| | FUEL TANK | R | 1 | 2,000 |
| | RAMMER COMPACTOR | N | 2 | 8,820 |
| | TAPPING MACHINE | N | 1 | 3,400 |
| | FACILITY GATE OPERATOR | N | 1 | 4,400 |
| | 1/2 COMPACT DRILL | N | 6 | 2,460 |
| | NEW UNIT TOOLBOXES | N | 3 | 3,300 |
| | NEW UNIT STROBELIGHT | N | 3 | 4,200 |
| | 4 INCH TAPPING MACHINE CUTTER | R | 2 | 2,400 |
| | 6 INCH TAPPING MACHINE CUTTER | R | 1 | 1,800 |
| | 8 INCH TAPPING MACHINE CUTTER | R | 2 | 5,000 |
| | MICROWAVE | N | 1 | 350 |
| | COFFEE MAKER | N | 1 | 100 |
| | LOCKERS | N | 2 | 2,320 |
| | DEPT. TOTAL | | | <u>77,990</u> |
| METER READERS | NEW METAL DETECTORS | N | 3 | 1,800 |
| | PORTABLE RADIOS | R | 3 | 10,500 |
| | NEW WEED EATERS | N | 3 | 700 |
| | DEPT. TOTAL | | | <u>13,000</u> |
| UTILITY BILLING | EMPLOYEE CHAIRS | R | 3 | 1,650 |
| CUSTOMER RELATIONS | JETSORT COIN SORTER | R | 1 | 4,980 |
| | JETSORT CURRENCY SCANNER | R | 1 | 3,140 |
| | ELECTRONIC LETTER OPENER | R | 1 | 2,100 |
| | TELEVISION | R | 1 | 400 |
| | CHAIRS | R | 2 | 800 |
| | DEPT. TOTAL | | | <u>11,420</u> |
| TREASURY MANAGEMENT | LAPTOP | R | 1 | 1,500 |
| ADMINISTRATION | DESKS | R | 3 | 6,000 |
| | LAPTOP | R | 1 | 1,500 |
| | DOCKING STATION | R | 1 | 220 |
| | MARKETING SOFTWARE | N | 1 | 400 |
| | DEPT. TOTAL | | | <u>8,120</u> |
| | FUND TOTAL | | | <u>169,564</u> |

ENTERPRISE FUNDS CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2024 - 2025

| Department Name | Description | N R | QTY Approved | Approved Capital Outlay |
|------------------------------|--|--------|-----------------|----------------------------|
| WASTEWATER FUND | | | | |
| WASTEWATER COLLECTION | 24" UNHINGED COMP MHC | R | 50 | 27,500 |
| | 30" UNHINGED COMP MHC | R | 20 | 16,000 |
| | 32" MANHOLE RING & COVER | R | 20 | 9,000 |
| | 24" MANHOLE RING & COVER | R | 50 | 18,750 |
| | MH COVER ONLY | R | 100 | 20,000 |
| | CONCRETE GRADE RINGS | R | 100 | 4,000 |
| | SQ D DISCONNECTS | R | 5 | 2,400 |
| | SS STRUT CHANNEL | R | 20 | 4,700 |
| | UTILITY TRAILER | N | 1 | 4,000 |
| | HYDRAULIC SWAGE MACHINE | N | 2 | 2,520 |
| | SUBMERSIBLE WATER PUMP | N | 1 | 1,700 |
| | TAMPER | N | 1 | 4,470 |
| | DRAIN CLEANER W/C 100 CABLE | N | 1 | 3,820 |
| | CONCRETE CUT OFF SAW | N | 1 | 1,620 |
| | PORTABLE CONCRETE MIXER | N | 1 | 790 |
| | PIPE RACK | N | 1 | 1,950 |
| | DEPT. TOTAL | | | 123,220 |
| WASTEWATER PLANT | UV LAMPS | R | 72 | 39,960 |
| | FIXED METER DO PROBE FOR DIGESTERS | N | 2 | 7,560 |
| | FIXED METER ORP SENSORS | R | 4 | 7,800 |
| | 4/2 SETS OF WEAR PLATES FOR LOBE WASTING PUMPS | R | 6 | 4,680 |
| | REPLACEMENT SENSOR CAP KITS | R | 8 | 3,440 |
| | 24" FLEX GASKET FOR 24" AERATION HEADER PIPE | R | 1 | 3,050 |
| | EH ULTRASONIC LEVEL TRANSMITTER | R | 1 | 2,230 |
| | EH FLOW METER TRANSDUCER | R | 1 | 1,130 |
| | RETURN PUMPS SPACER ELEMENT (LOVEJOY) | R | 4 | 3,640 |
| | 1-12 FOOT BOAT | N | 1 | 2,125 |
| | HACH UV PROTECTION SCREENS FOR CONTROLLERS | N | 8 | 2,240 |
| | PUMP PRESSURE SENSOR | R | 2 | 720 |
| | ODOR CONTROL FLOW METER | R | 1 | 710 |
| | 30" FLEX GASKET FOR 30" AERATION HEADER PIPE | R | 1 | 3,720 |
| | PORTABLE PH METER | N | 1 | 2,630 |
| | FLAMMABLES SAFETY CABINET | N | 1 | 2,935 |
| | DISPOSABLE LATEX GLOVES | N | 200 | 3,000 |
| | LAPTOP | N | 1 | 1,900 |
| | DELL RUGGED LAPTOP | N | 1 | 2,985 |
| | BELT PRESS TOP BELT | N | 1 | 4,415 |
| | BELT PRESS BOTTOM BELT | N | 1 | 4,440 |
| | U.V. SYSTEM LAMPS | N | 72 | 10,800 |
| | U.V. SYSTEM JACKET QUARTZ | N | 36 | 4,140 |
| | U.V. SYSTEM BALLASTS | N | 8 | 8,040 |
| | CL2 ANALYZER CONTROLLER | N | 1 | 3,950 |
| | PORTABLE D.O. METER/SENSOR | N | 1 | 1,615 |
| | AREA LIGHTS | N | 25 | 9,750 |
| | LEAF BLOWER | N | 1 | 500 |
| | GRASS EDGER | N | 1 | 630 |
| | DEPT. TOTAL | | | 144,735 |
| WASTEWATER LAB | GENERAL PROTOCOL INCUBATOR, 2.6 CU. FT, 120V | R | 1 | 3,600 |
| | STACK VACUUM FILTER MANIFOLD | N | 2 | 4,920 |
| | DEPT. TOTAL | | | 8,520 |
| ADMINISTRATION | DESKTOP COMPUTER | R | 2 | 3,000 |
| | COMPUTER MONITOR | R | 4 | 1,200 |
| | TABLET | R | 2 | 1,600 |
| | CONFERENCE ROOM MONITOR/TV | R | 1 | 4,000 |

ENTERPRISE FUNDS CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2024 - 2025

| <u>Department Name</u> | <u>Description</u> | <u>N</u> <u>R</u> | <u>QTY</u> <u>Approved</u> | <u>Approved</u> <u>Capital Outlay</u> |
|----------------------------|---|----------------------|-------------------------------|--|
| | RADIOS | R | 6 | 22,560 |
| | POLE CAMERA | N | 1 | 4,900 |
| | FIRE HYDRANT PRESSURE RECORDER | N | 2 | 3,000 |
| | MANHOLE MONITORING SYSTEM | N | 1 | 4,900 |
| | OFFICE FURNITURE/REMODELING | R | 1 | 4,900 |
| | OFFICE CHAIRS - INSPECTORS CONFERENCE ROOM | N | 8 | 4,000 |
| | DEPT. TOTAL | | | <u>54,060</u> |
| | FUND TOTAL | | | <u>330,535</u> |
| | SANITATION FUND | | | |
| COMPOSTING FACILITY | ROLL-OFF CONTAINERS 30CY SEALED | N | 1 | 9,000 |
| | SKID STEER LOADER | R | 1 | 62,000 |
| | VEHICLE SHORTAGE - 3/4 TON EC LB 4WD DIESEL | R | 1 | 23,500 |
| | VEHICLE SHORTAGE - FRONT WHEEL LOADER | R | 1 | 30,000 |
| | VEHICLE SHORTAGE - TANDEM DUMP TRUCK | R | 1 | 48,500 |
| | PAVING - NEW COMPOSTING FACILITY AND 12 1/2 MILE ROAD | N | 1 | 300,000 |
| | DEPT. TOTAL | | | <u>473,000</u> |
| RESIDENTIAL | VEHICLE SHORTAGE - VARIOUS VEHICLES | R | 1 | 644,500 |
| | AUTOMATED SIDE LOAD REFUSE TRUCK | N | 1 | 460,000 |
| | REFUSE BINS - 96 GALLON | N | 3,200 | 192,000 |
| | RADIOS - MOBILE | N | 1 | 4,200 |
| | DESKTOP PC | N | 3 | 3,600 |
| | TABLET PC | N | 1 | 1,000 |
| | DEPT. TOTAL | | | <u>1,305,300</u> |
| COMMERCIAL BOX | VEHICLE SHORTAGE - VARIOUS VEHICLES | R | 1 | 526,000 |
| | FRONT LOAD REFUSE TRUCK | N | 1 | 420,000 |
| | FLAT BED UTILITY TRAILER | R | 1 | 8,000 |
| | GARAGE DOOR | R | 1 | 14,000 |
| | DUMPSTERS | N | 1 | 150,000 |
| | DUMPSTER FLOORS | R | 1 | 135,000 |
| | WELDING MACHINE | R | 2 | 4,900 |
| | RADIO -MOBILE | N | 1 | 4,200 |
| | CAMERA EQUIPMENT | N | 2 | 4,200 |
| | DEPT. TOTAL | | | <u>1,266,300</u> |
| ROLL OFF | VEHICLE SHORTAGE - VARIOUS VEHICLES | R | 1 | 133,500 |
| | ROLL-OFF CONTAINERS | R | 10 | 80,000 |
| | DEPT. TOTAL | | | <u>213,500</u> |
| BRUSH | WOOD CHIPPER | R | 1 | 90,000 |
| | VEHICLE SHORTAGE - VARIOUS VEHICLES | R | 10 | 137,250 |
| | DEPT. TOTAL | | | <u>227,250</u> |
| STREET CLEANING | STREET SWEEPER-ROLLOVER | N | 1 | 356,070 |
| | RADIO - PORTABLE | R | 1 | 4,200 |
| | RADIO - MOBILE | R | 1 | 4,200 |
| | GUTTER BROOMS | R | 84 | 21,000 |
| | DEPT. TOTAL | | | <u>385,470</u> |
| RECYCLING | VEHICLE SHORTAGE - VARIOUS VEHICLES | R | 1 | 20,500 |
| | RECYCLING SCALE UPGRADE | R | 1 | 50,000 |
| | RECYCLING CENTER UPGRADE | R | 1 | 2,000,000 |
| | RECYCLING CENTER ELECTRICAL UPGRADE | N | 1 | 690,000 |
| | RECYCLING CENTER ENGINEERING SERVICES | N | 1 | 50,000 |
| | RECYCLING ADMINISTRATION BUILDING DESIGN | N | 1 | 100,000 |

ENTERPRISE FUNDS CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2024 - 2025

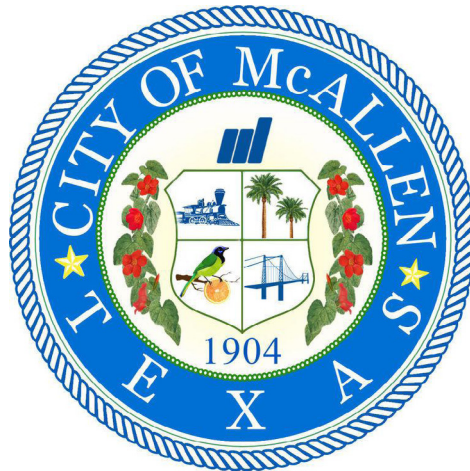
| <u>Department Name</u> | <u>Description</u> | <u>N</u> <u>R</u> | <u>QTY</u> <u>Approved</u> | <u>Approved</u> <u>Capital Outlay</u> |
|--|--|----------------------|-------------------------------|--|
| | RECYCLING BINS - 96 GALLON | N | 3,200 | 192,000 |
| | CARDBOARD DUMPSTERS | N | 15 | 22,500 |
| | DEPT. TOTAL | | | <u>3,125,000</u> |
| ADMINISTRATION | 2ND FLOOR CONFERENCE/BREAK ROOM | N | 1 | 475,000 |
| | PATCH TRUCK CANOPY | N | 1 | 120,000 |
| | STREET PROPERTY IMPROVEMENTS - OLD 10TH STREET | N | 1 | 30,000 |
| | FACILITY PAVING/REPAIRS | R | 1 | 25,000 |
| | PERIMETER FENCING | R | 1 | 25,000 |
| | EMERGENCY OPERATIONS CENTER EQUIPMENT | R | 1 | 75,000 |
| | FACILITY CAMERA | R | 1 | 10,000 |
| | DEPT. TOTAL | | | <u>760,000</u> |
| | FUND TOTAL | | | <u>7,755,820</u> |
| CHAMPION LAKES GOLF COURSE FUND | | | | |
| GOLF COURSE | CONSTRUCTION OF ARTIFICIAL PRACTICE CHIPPING/ PUTTING GREEN | R | 1 | 200,000 |
| | RECONSTRUCTION OF STARTER'S HOUSE | R | 1 | 50,000 |
| | DEPT. TOTAL | | | <u>250,000</u> |
| GOLF CARTS | DRIVING RANGE MATS | R | 25 | 12,500 |
| | FUND TOTAL | | | <u>262,500</u> |
| CONVENTION CENTER FUND | | | | |
| CONVENTION CENTER | LED PRODUCTION VIDEO WALL | N | 1 | 135,000 |
| | EXHIBIT HALL WALL DRAPES | N | 1 | 49,000 |
| | AIR WALL TRACK SYSTEM | N | 1 | 150,000 |
| | SEAT WALL REPAIR CONCRETE RECONSTRUCTION | R | 1 | 24,000 |
| | SIDEWALK REPAIR | R | 1 | 26,000 |
| | IRRIGATION IMPROVEMENTS | R | 1 | 16,000 |
| | EXTERIOR LIGHTED BOLLARDS | R | 5 | 26,000 |
| | PERIMETER GATES PHASE 1 | N | 1 | 56,000 |
| | EPOXY FLOOR REPLACEMENT | R | 1 | 365,000 |
| | LIGHT REPLACEMENT | R | 1 | 100,000 |
| | FM 2220 PEDESTRIAN CROSSING | N | 1 | 722,486 |
| | STORAGE BUILDING | N | 1 | 2,190,696 |
| | BUCKET TRUCK WITH BOOM LIFT 45 FEET REACH | R | 1 | 175,000 |
| | APC - UPS BATTERY BACKUP FOR SERVER | R | 16 | 40,000 |
| | LED RETRO OR PARKING LOT LIGHTS 50,000 LUMENS | R | 372 | 165,540 |
| | STONE COLUMNS - PERIMETER FENCE | R | 24 | 62,400 |
| | LAPTOPS | R | 5 | 9,750 |
| | WATER FOUNTAIN TILE REPLACEMENTS | R | 5 | 3,750 |
| | FUND TOTAL | | | <u>4,316,622</u> |
| PERFORMING ARTS CENTER FUND | | | | |
| PERFORMING ARTS | THEATRICAL POWER DISTRIBUTION RACK WITH CABLE | N | 1 | 26,000 |
| | EVOLVE THREAT DETECTORS | N | 4 | 48,000 |
| | EVOLVE EXPRESS | N | 4 | 52,000 |
| | PROTECTIVE WALL BUMPER | N | 1 | 6,500 |
| | CHAUVET PRO ROGUE R3 BEAM | N | 6 | 11,850 |
| | ELATION FUZE PROFILE | N | 8 | 37,600 |
| | STAGE LIGHTING SIGNAL CABLE | N | 124 | 6,200 |
| | STANDING STAGE TRUSS WITH BASE | N | 4 | 4,400 |
| | EAW MICRO WEDGE MONITOR | N | 2 | 7,000 |
| | MONITOR SIGNAL CABLE | N | 8 | 1,000 |
| | DRESSING ROOM TELEVISIONS | N | 8 | 5,600 |
| | WASHER AND DRYER SET | N | 1 | 2,300 |

ENTERPRISE FUNDS CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2024 - 2025

| <u>Department Name</u> | <u>Description</u> | <u>N</u> <u>R</u> | <u>QTY</u> <u>Approved</u> | <u>Approved</u> <u>Capital Outlay</u> |
|------------------------|---|----------------------|-------------------------------|--|
| | EAW MICRO WEDGE MONITOR | N | 2 | 7,000 |
| | FUND TOTAL | | | <u>215,450</u> |
| | MCALLEN INT'L AIRPORT FUND | | | |
| AIRPORT | SECURITY SURVEILLANCE CAMERAS & EQUIPMENT | N | 1 | 45,000 |
| | CARBON V-BANK FILTER | R | 1 | 34,927 |
| | AIRFIELD LIGHTING & RETROFIT EQUIPMENT | R | 1 | 49,000 |
| | TSA LEASED SPACE CARPET | R | 1 | 13,500 |
| | RUNWAY & TAXIWAY PAVEMENT MAINTENANCE | N | 1 | 48,000 |
| | EMAS SEAM SEAL REHABILITATION | N | 1 | 38,000 |
| | REPAINTING OF TERMINAL PUBLIC AREAS | R | 1 | 49,500 |
| | WINDOW REPLACEMENT | R | 1 | 49,800 |
| | RELOCATION OF BACKFLOW PREVENTER SYSTEM | N | 1 | 30,226 |
| | GATE UTILIZATION SOFTWARE | N | 1 | 40,000 |
| | 3/4 TON CC LB 2WD GAS | N | 2 | 99,000 |
| | PARKING EQUIPMENT SPARE PARTS | R | 1 | 10,000 |
| | TWO-WAY RADIOS & PARTS | R | 6 | 21,132 |
| | FIDS/GIDS MEDIA PLAYERS | R | 10 | 15,000 |
| | COMPUTERS | R | 1 | 2,000 |
| | EXECUTIVE BOARDROOM AV SYSTEM | R | 1 | 16,000 |
| | OFFICE STANDARD SOFTWARE ALLOCATION | R | 1 | 10,286 |
| | FUND TOTAL | | | <u>571,371</u> |
| | BUS TERMINAL FUND | | | |
| ADMINISTRATION | QUINTA PARK AND RIDE | R | 1 | 3,800,000 |
| | SIDEWALK/ACCESSIBILITY | R | 1 | 1,014,297 |
| | GILLIG REPLACEMENT | R | 2 | 3,620,000 |
| | SUPPORT VEHICLES | N | 3 | 120,000 |
| | ELECTRICAL BUS EXPANSION | R | 1 | 3,000,000 |
| | FUND TOTAL | | | <u>11,554,297</u> |
| | ENTERPRISE FUNDS GRAND TOTAL | | | <u>\$ 25,176,159</u> |



INTERNAL SERVICE FUNDS



INTERNAL SERVICE FUNDS

The **Inter - Department Service Fund** was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The **General Depreciation Fund** was established for the sole purpose of replacing fixed assets of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The **Employee Health Insurance Fund** was established to account for all expenses related to health insurance premiums and claims for City employees. Primary funding sources are transfers in from General Fund and Enterprise Funds.

The **Retiree Health Insurance Fund** was established to account for all expenses related to health insurance premiums and claims for Retired City employees.

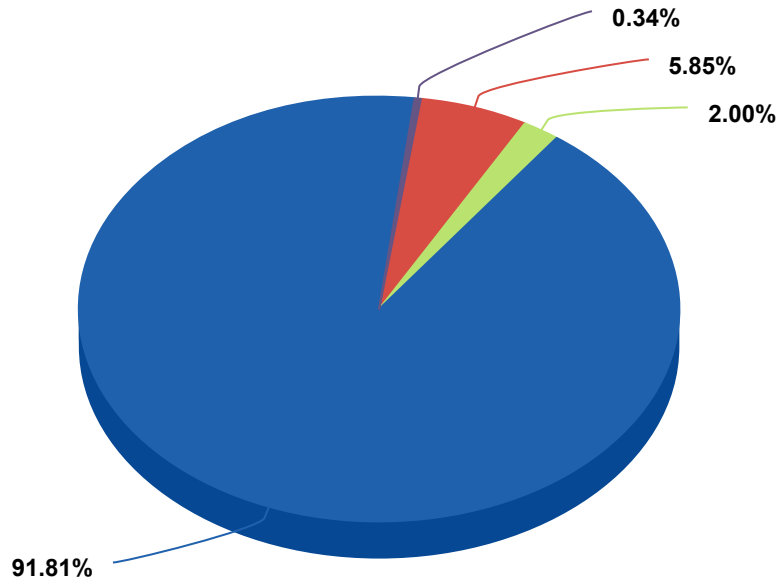
The **Workers Compensation Fund** was established to account for all expenses related to workmen's compensation claims. Primary funding sources are transfers in from General Fund and Enterprise Funds.

The **Property and Casualty Insurance Fund** was established to account for all expenses related to general liability insurance personal and property claims. Primary funding sources are transfers in from General Fund and Enterprise Funds.

INTER-DEPARTMENTAL SERVICE FUND
Fund Balance Summary

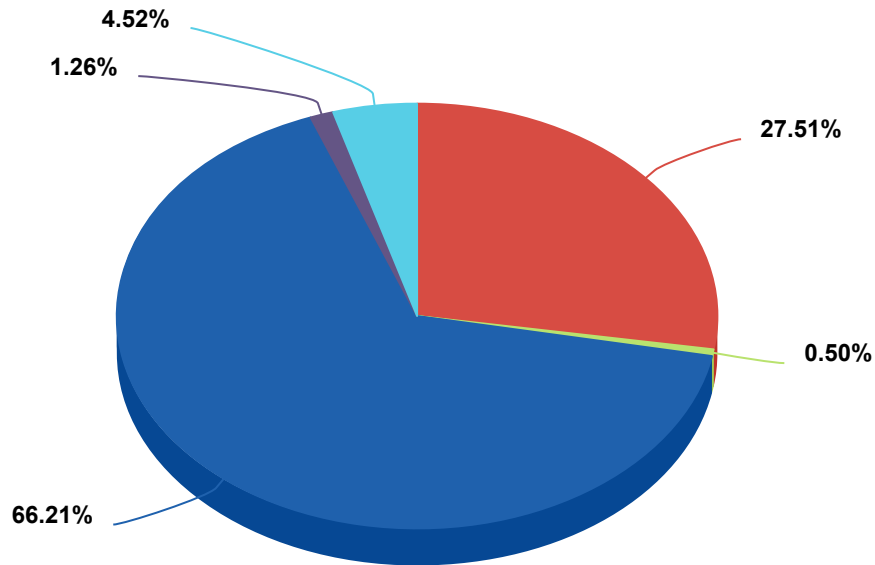
| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING WORKING CAPITAL | \$ 166,913 | \$ 100,722 | \$ 166,924 | \$ 240,813 |
| <u>Revenues:</u> | | | | |
| Materials Management - Overhead and Labor | \$ 424,457 | \$ 350,000 | \$ 415,000 | \$ 350,000 |
| Fuel Charge Adjustment | 131,060 | 120,000 | 120,000 | 120,000 |
| Sales | 6,694,451 | 4,800,000 | 6,250,000 | 5,500,000 |
| Federal Grants | 6,253 | - | - | - |
| Sale of Property - Fixed Asset | (4,930) | - | - | - |
| Miscellaneous | 64,912 | 20,000 | (1,855) | 20,000 |
| Total Revenues | <u>7,316,204</u> | <u>5,290,000</u> | <u>6,783,145</u> | <u>5,990,000</u> |
| TOTAL RESOURCES | <u>\$ 7,483,117</u> | <u>\$ 5,390,722</u> | <u>\$ 6,950,069</u> | <u>\$ 6,230,813</u> |
| APPROPRIATIONS | | | | |
| <u>Expenses:</u> | | | | |
| Fleet Operations | \$ 7,105,344 | \$ 4,881,505 | \$ 6,485,006 | \$ 5,630,983 |
| Materials Management | 132,140 | 179,591 | 179,889 | 180,162 |
| Liability Insurance | 2,966 | 4,447 | 4,447 | 4,447 |
| Capital Outlay | 106,350 | 140,540 | 20,915 | 275,000 |
| | <u>7,346,799</u> | <u>5,206,083</u> | <u>6,690,257</u> | <u>6,090,591</u> |
| Other Financing Sources (Uses): | | | | |
| Transfer Out: | | | | |
| Health Insurance Fund | 19,231 | 18,267 | 18,267 | - |
| Debt Service - Motorola Lease Payment | 82 | 731 | 732 | 731 |
| TOTAL APPROPRIATIONS | <u>\$ 7,366,113</u> | <u>\$ 5,225,081</u> | <u>\$ 6,709,256</u> | <u>\$ 6,091,322</u> |
| Other Items Affecting Working Capital | <u>49,920</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| ENDING WORKING CAPITAL | <u>\$ 166,924</u> | <u>\$ 165,641</u> | <u>\$ 240,813</u> | <u>\$ 139,491</u> |

**Inter-Departmental Service Fund Revenues
By Source
\$5,990,000**

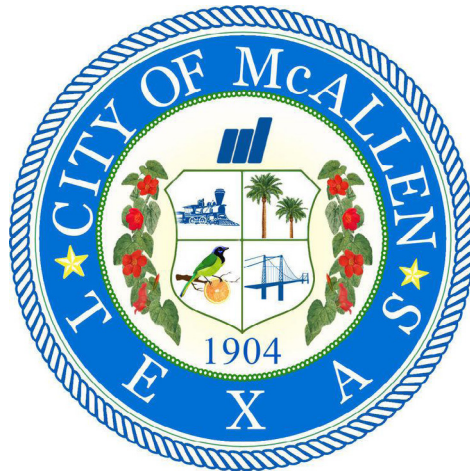


■ Material Mgmt - Labor & Materials
 ■ Fuel Charge Adjustments
 ■ Sales
 ■ Miscellaneous

**Inter-Departmental Service Fund Appropriation
By Category
\$6,090,591**



■ Personnel Services
 ■ Supplies
 ■ Other Services & Charges
 ■ Maintenance
 ■ Capital Outlay



INTER-DEPARTMENTAL SERVICE FUND
Expense Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| BY DEPARTMENT | | | | |
| Fleet Operations | \$ 7,206,218 | \$ 4,906,492 | \$ 6,510,368 | \$ 5,810,430 |
| Materials Management | <u>140,582</u> | <u>299,591</u> | <u>179,889</u> | <u>280,162</u> |
| TOTAL EXPENDITURES | <u>\$ 7,346,799</u> | <u>\$ 5,206,083</u> | <u>\$ 6,690,257</u> | <u>\$ 6,090,591</u> |
| BY EXPENSE GROUP | | | | |
| <u>Expenses:</u> | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 779,069 | \$ 1,201,980 | \$ 1,007,899 | \$ 1,209,000 |
| Employee Benefits | 299,852 | 427,638 | 429,538 | 466,780 |
| Supplies | 24,052 | 26,864 | 27,750 | 30,750 |
| Other Services and Charges | 6,078,074 | 3,332,347 | 5,128,057 | 4,032,347 |
| Maint. and Repair Services | <u>59,403</u> | <u>76,714</u> | <u>76,098</u> | <u>76,714</u> |
| TOTAL OPERATING EXPENSES | <u>\$ 7,240,450</u> | <u>\$ 5,065,543</u> | <u>\$ 6,669,342</u> | <u>\$ 5,815,591</u> |
| Capital Outlay | <u>106,350</u> | <u>140,540</u> | <u>20,915</u> | <u>275,000</u> |
| TOTAL EXPENDITURES | <u>\$ 7,346,799</u> | <u>\$ 5,206,083</u> | <u>\$ 6,690,257</u> | <u>\$ 6,090,591</u> |
| PERSONNEL | | | | |
| Fleet Operations | 24 | 24 | 24 | 24 |
| Materials Management | <u>3</u> | <u>3</u> | <u>3</u> | <u>3</u> |
| TOTAL PERSONNEL | <u>27</u> | <u>27</u> | <u>27</u> | <u>27</u> |



Inter-Departmental Service Fund Fleet Operations

<https://www.mcallenpublicworks.net/>

Mission Statement:

“To provide quality preventative and corrective maintenance services to city vehicles and equipment in a highly efficient and economical manner.”

DEPARTMENT SUMMARY

| Expenditure Detail: | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| Personnel Services | | | | |
| Salaries and Wages | \$ 682,989 | \$ 1,083,503 | \$ 889,422 | \$ 1,088,992 |
| Employee Benefits | 280,723 | 382,484 | 382,484 | 372,389 |
| Supplies | 22,200 | 24,114 | 25,000 | 28,000 |
| Other Services and Charges | 6,066,289 | 3,324,800 | 5,120,500 | 4,024,800 |
| Maintenance | 53,143 | 68,504 | 67,600 | 68,504 |
| Operations Subtotal | 7,105,344 | 4,883,405 | 6,485,006 | 5,582,686 |
| Capital Outlay | 97,908 | 20,540 | 20,915 | 175,000 |
| Operations & Capital Outlay Total | 7,203,252 | 4,903,945 | 6,505,921 | 5,757,686 |
| Non-Departmental | | | | |
| Non- Departmental Insurance | 2,966 | 4,447 | 4,447 | 4,447 |
| Contingency | - | (1,900) | - | 48,297 |
| Total Expenditures | \$ 7,206,218 | \$ 4,906,492 | \$ 6,510,368 | \$ 5,810,430 |
| PERSONNEL | | | | |
| Exempt | 2 | 2 | 2 | 2 |
| Non-Exempt | 21 | 21 | 21 | 21 |
| Part-Time | 1 | 1 | 1 | 1 |
| Total Positions Authorized | 24 | 24 | 24 | 24 |
| Resources | | | | |
| Related Revenue Generated | \$ 6,891,747 | \$ 4,940,000 | \$ 6,368,145 | \$ 5,640,000 |

Contact Us:

Elvira Alonzo, CPM
Director of Public Works
4201 N. Bentsen Rd.,
McAllen, TX 78504
(956) 681-4000

MAJOR FY 24-25 GOALS

1. The Public Works Department will continually improve large vehicles and equipment and continually improve Public Works facilities. (6.1.03)
2. Decrease outsourced jobs to private sector by 5%.
3. Implementation of new Fleet asset management system through the City's ERP implementation.

Description:

The Fleet Operations Department is a division of Public Works. Through its staff of twenty three (23) employees the department strives to provide responsive preventive and corrective maintenance services for all city fleet vehicles and equipment.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|--|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 23 | 23 | 23 | 23 |
| Department Expenditures | \$ 7,206,218 | \$ 4,906,492 | \$ 6,510,368 | \$ 5,810,430 |
| Number of mechanics (FTE) | 15 | 15 | 15 | 15 |
| Number of mechanics (PT) | 1 | 1 | 1 | 1 |
| Outputs: | | | | |
| In house labor | \$ 553,344 | \$ 750,000 | \$ 600,000 | \$ 750,000 |
| In house parts | \$ 2,709,053 | \$ 2,750,000 | \$ 2,700,000 | \$ 2,750,000 |
| Outsourced parts & labor | \$ 3,419,920 | \$ 2,000,000 | \$ 3,000,000 | \$ 2,000,000 |
| Number of State Inspections on City fleet units conducted in house | 694 | 625 | 625 | 625 |
| City fleet serviced (vehicles/equipment) | 1,187 | 1,125 | 1,200 | 1,200 |
| Number of purchase orders processed | 7,592 | 7,000 | 7,400 | 7,000 |
| Work orders created | 10,939 | 10,000 | 10,500 | 10,000 |
| Jobs completed | 15,948 | 15,000 | 15,300 | 15,000 |
| Total hours for in-house labor billed to departments. | 10,441 | 13,000 | 11,000 | 13,000 |
| Effectiveness Measures: | | | | |
| Fleet units in operation | 90% | 95% | 92% | 95% |
| Number of vehicles per mechanic (FTE) | 79 | 85 | 80 | 80 |
| Internal Customer Survey - Overall Quality of Service | N/P | N/P | N/P | N/P |
| Efficiency Measures: | | | | |
| Number of jobs completed per mechanic (FTE) | 1,063 | 1,500 | 1,020 | 1,000 |
| Savings on billable hours (in-house vs private sector) | \$ 595,137 | \$ 1,261,000 | \$ 1,067,000 | \$ 1,261,000 |
| Hours billed as a percentage of hours available | 68% | 75% | 70% | 75% |
| Cost per mechanic hour billed | \$ 53.00 | \$ 53.00 | \$ 53.00 | \$ 53.00 |



Inter-Departmental Service Fund Material Management

Mission Statement:

Our mission is to have dedicated individuals who maintain accurate inventory controls while providing prompt and courteous assistance to the City of McAllen, McAllen Public Utilities employees, and Material Suppliers.

DEPARTMENT SUMMARY

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| Expenditure Detail: | | | | |
| Personnel Services | | | | |
| Salaries and Wages | \$ 96,080 | \$ 118,477 | \$ 118,477 | \$ 120,008 |
| Employee Benefits | 19,129 | 47,054 | 47,054 | 46,094 |
| Supplies | 1,852 | 2,750 | 2,750 | 2,750 |
| Other Services and Charges | 8,819 | 3,100 | 3,110 | 3,100 |
| Maintenance | 6,260 | 8,210 | 8,498 | 8,210 |
| Operations Subtotal | 132,141 | 179,591 | 179,889 | 180,162 |
| Capital Outlay | 8,442 | 120,000 | - | 100,000 |
| Total Expenditures | \$ 140,582 | \$ 299,591 | \$ 179,889 | \$ 280,162 |
| PERSONNEL | | | | |
| Exempt | 1 | 1 | 1 | 1 |
| Non-Exempt | 2 | 2 | 2 | 2 |
| Total Positions Authorized | 3 | 3 | 3 | 3 |
| Resources | | | | |
| Related Revenue Generated | \$ 424,457 | \$ 350,000 | \$ 415,000 | \$ 350,000 |

Contact Us:

Elvira Alonzo, CPM
Director of Public Works
4201 N. Bentsen Rd.,
McAllen, TX 78504
(956) 681-4000

MAJOR FY 24-25 GOALS

1. The Public Works Department will continually improve large vehicles and equipment and continually improve Public Works facilities. (6.1.03)
2. Maintain physical inventory variances below 2.0%.
3. Create supply contracts for City supplies resulting in increased competition leading to lower market prices in addition to cost savings from more efficient procurement.
4. Implementation of new inventory management system through the City's Enterprise Resource Planning (ERP) roll-out.

Description:

Our division has one (1) Supervisor and two (2) Warehouse Technicians that strive to maintain accurate inventory controls. We provide prompt and courteous assistance as we issue inventory to City of McAllen and McAllen Public Utilities employees. We conduct inventory (2) times a year and replenish inventory on an "as needed" basis.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 3 | 3 | 3 | 3 |
| Department Expenditures | \$ 140,582 | \$ 299,591 | \$ 179,889 | \$ 280,162 |
| Number of departments | 57 | 57 | 57 | 57 |
| Inventory | \$ 442,772 | \$ 350,000 | \$ 450,000 | \$ 400,000 |
| Outputs: | | | | |
| Number of Issue Slips | 6,013 | 7,500 | 6,800 | 7,500 |
| Number of Issue Slip Transactions | 15,800 | 20,000 | 17,800 | 20,000 |
| Number of Items Issued | 106,393 | 130,000 | 118,000 | 130,000 |
| Total Yearly Sales - "Issue Tickets" | \$ 1,933,421 | \$ 1,800,000 | \$ 2,000,000 | \$ 2,000,000 |
| Effectiveness Measures: | | | | |
| Total Yearly Purchases - "Receipts" | \$ 1,705,396 | \$ 1,600,000 | \$ 1,900,000 | \$ 1,800,000 |
| Number of Receipts | 547 | 750 | 780 | 750 |
| Number of Receipts Transaction | 1,264 | 2,000 | 1,900 | 2,000 |
| Number of Items Received | 106,797 | 120,000 | 115,000 | 120,000 |
| Efficiency Measures: | | | | |
| Number of issuances/receipts per employee | 2,187 | 3,000 | 2,527 | 2,750 |
| Number of transactions per employee | 5,688 | 7,500 | 6,567 | 7,333 |
| Number of Items Handled per employee | 71,063 | 85,000 | 77,667 | 83,333 |
| Sales & Receipts per employee (dollars) | \$ 1,212,939 | \$ 1,100,000 | \$ 1,300,000 | \$ 1,266,667 |

*N/A=Not Available, N/P=Not Provided

GENERAL DEPRECIATION FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING WORKING CAPITAL | \$ 18,454,348 | \$ 19,088,876 | \$ 20,569,165 | \$ 19,078,506 |
| Revenues: | | | | |
| Rentals - General Fund | \$ 3,212,171 | \$ 3,470,710 | \$ 3,470,710 | \$ 3,368,378 |
| Sale of Property - Fixed Assets | 65,367 | - | - | - |
| Contributions | 78,952 | - | - | - |
| Interest Income | <u>727,340</u> | <u>572,666</u> | <u>795,710</u> | <u>643,792</u> |
| Total Revenue | <u>4,083,830</u> | <u>4,043,376</u> | <u>4,266,420</u> | <u>4,012,170</u> |
| TOTAL RESOURCES | <u>\$ 22,538,178</u> | <u>\$ 23,132,252</u> | <u>\$ 24,835,585</u> | <u>\$ 23,090,676</u> |
| APPROPRIATIONS | | | | |
| Capital Outlay for General Fund: | | | | |
| Vehicles | \$ 1,974,136 | \$ 8,996,898 | \$ 5,757,079 | \$ 6,262,320 |
| Equipment | <u>-</u> | <u>-</u> | <u>-</u> | <u>65,000</u> |
| TOTAL APPROPRIATIONS | <u>\$ 1,974,136</u> | <u>\$ 8,996,898</u> | <u>\$ 5,757,079</u> | <u>\$ 6,327,320</u> |
| Other items affecting Working Capital | <u>5,123</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| ENDING WORKING CAPITAL | <u>\$ 20,569,165</u> | <u>\$ 14,135,354</u> | <u>\$ 19,078,506</u> | <u>\$ 16,763,356</u> |

HEALTH INSURANCE FUND Fund Balance Summary

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|---------------------------------------|-----------------------|----------------------|----------------------|----------------------|
| RESOURCES | | | | |
| BEGINNING WORKING CAPITAL | \$ (728,135) | \$ - | \$ (1,636,325) | \$ 15,447 |
| Revenues: | | | | |
| Contributions: | | | | |
| General Fund | \$ 6,841,026 | \$ 8,424,384 | \$ 8,825,000 | \$ 8,915,808 |
| CDBG Fund | 26,458 | 29,124 | 35,000 | 42,732 |
| Downtown Services Parking Fund | 56,855 | 77,508 | 84,000 | 95,004 |
| Water Fund | 783,047 | 995,472 | 995,000 | 1,011,072 |
| Wastewater Fund | 516,544 | 792,552 | 650,000 | 802,152 |
| Sanitation Fund | 812,418 | 1,203,660 | 1,090,000 | 1,220,340 |
| Champion Lakes Golf Course Fund | 68,966 | 92,736 | 99,000 | 94,416 |
| Convention Center Fund | 218,985 | 307,632 | 271,000 | 311,952 |
| Airport Fund | 194,506 | 258,948 | 225,000 | 262,308 |
| Bus Terminal Fund | 42,188 | 55,356 | 49,000 | 56,076 |
| Toll Bridge Fund | 173,358 | 364,416 | 208,000 | 227,652 |
| Metro McAllen Fund | 202,968 | 272,136 | 290,000 | 283,632 |
| Anzalduas Crossing Fund | 46,748 | 134,496 | 68,500 | 57,792 |
| Fleet/Mat. Mgm't Fund | 103,235 | 143,124 | 147,000 | 156,060 |
| Workers Compensation Fund | 37,041 | 39,084 | 54,000 | 61,056 |
| Life Insurance (All funds) | 57,173 | 50,000 | 60,000 | 60,000 |
| Health Insurance Administration | 38,544 | 50,388 | 48,000 | 50,868 |
| COPS/TAG/TTIC | - | - | 75,200 | 74,538 |
| Employees | 2,372,414 | 2,853,840 | 2,875,000 | 2,603,208 |
| Federal Grants | 140,590 | - | - | - |
| Retirees | 59,000 | - | - | - |
| Cobra | 24,892 | 36,300 | 5,900 | 6,000 |
| Other Agencies | 708,590 | 763,980 | 740,549 | 928,488 |
| Other | 810,164 | 1,683,280 | 1,741,118 | 1,727,000 |
| Administrative Fee | 64,665 | 64,665 | 64,665 | 64,665 |
| Interest | 666 | - | 42 | - |
| Total Revenues | \$ 14,401,041 | \$ 18,693,081 | \$ 18,700,974 | \$ 19,112,819 |
| Other Financing Sources: | | | | |
| Transfer In: | | | | |
| General Fund | \$ 2,626,366 | \$ 1,040,249 | \$ 1,040,249 | \$ - |
| Downtown Services Parking Fund | 11,134 | 10,576 | 10,576 | - |
| Water Fund | 131,581 | 124,984 | 124,984 | - |
| Wastewater Fund | 101,216 | 96,141 | 96,141 | - |
| Sanitation Fund | 160,934 | 152,865 | 152,865 | - |
| Champion Lakes Golf Course Fund | 12,146 | 11,537 | 11,537 | - |
| Convention Center Fund | 42,511 | 40,379 | 40,379 | - |
| Airport Fund | 35,426 | 33,649 | 33,649 | - |
| Bus Terminal Fund | 7,085 | 6,730 | 6,730 | - |
| Toll Bridge Fund | 46,560 | 44,225 | 44,225 | - |
| Metro McAllen Fund | 36,438 | 34,611 | 34,611 | - |
| Anzalduas Crossing Fund | 16,195 | 15,383 | 15,383 | - |
| Fleet/Mat. Mgm't Fund | 19,231 | 18,267 | 18,267 | - |
| Workers Compensation Fund | 7,085 | 6,730 | 6,730 | - |
| Total Revenues and Transfers | 17,654,949 | 20,329,407 | 20,337,300 | 19,112,819 |
| TOTAL RESOURCES | \$ 16,926,814 | \$ 20,329,407 | \$ 18,700,976 | \$ 19,128,266 |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Administration | \$ 565,806 | \$ 643,540 | \$ 615,618 | \$ 754,513 |
| Administrative Cost | 1,381,810 | 2,100,000 | 2,100,000 | 2,330,467 |
| Life Insurance Premiums | 89,068 | 85,065 | 81,602 | 85,065 |
| Health Claims | 16,512,958 | 15,887,581 | 15,888,309 | 15,261,488 |
| TOTAL APPROPRIATIONS | \$ 18,549,641 | \$ 18,716,186 | \$ 18,685,529 | \$ 18,431,533 |
| Other Items Affecting Working Capital | (13,497) | | | |
| ENDING WORKING CAPITAL | \$ (1,636,325) | \$ 1,613,221 | \$ 15,447 | \$ 696,732 |

Health Insurance Fund Administration

www.mcallen.net/departments/benefits

| | | | | | |
|---|----------------------------|---------------------|--------------------------|------------------------|---------------------|
| <p>Mission Statement: To provide exceptional customer service to all City employees so that they can do their best for the citizens of McAllen. for the citizens of McAllen.</p> | DEPARTMENT SUMMARY | | | | |
| | Expenditure Detail: | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
| | Personnel Services | | | | |
| | Salaries and Wages | \$ 351,292 | \$ 376,887 | \$ 344,901 | \$ 376,411 |
| | Employee Benefits | 89,666 | 111,085 | 98,362 | 114,404 |
| | Supplies | 4,752 | 4,000 | 4,000 | 4,000 |
| | Other Services and Charges | 116,516 | 148,230 | 165,390 | 245,230 |
| | Operations Subtotal | 562,226 | 640,202 | 612,653 | 740,044 |
| | Capital Outlay | 3,580 | 2,965 | 2,965 | - |
| | Contingency | - | 373 | - | 14,469 |
| Total Expenditures | \$ 565,806 | \$ 643,540 | \$ 615,618 | \$ 754,513 | |
| PERSONNEL | | | | | |
| Exempt | 2 | 2 | 2 | 2 | |
| Non-Exempt | 4 | 4 | 4 | 4 | |
| Total Positions Authorized | 6 | 6 | 6 | 6 | |
| Related Revenue Contributions | \$ 17,654,949 | \$ 20,329,407 | \$ 20,337,300 | \$ 19,112,819 | |

Contact Us:
Jolee Perez
Director of Employee Benefits
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1400

- MAJOR FY 24-25 GOALS**
1. The Employee Benefits Department will continue to improve health plan membership to increase health screening and health awareness levels among employees. (5.1.04)
 2. Refresh and regenerate Employee Benefits Reference Guide.
 3. Create and launch enrollment videos for new Human Capital Management processing enrollment site.
 4. Increase utilization in Direct Primary Care and related ancillary services by 5%.

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---|------------------------|----------------------|---------------------------|----------------------|
| Inputs: | | | | |
| Number of Full Time Employees | 6 | 6 | 6 | 6 |
| Department Administrative Expenditures | \$ 565,806 | \$ 643,540 | \$ 615,618 | \$ 754,513 |
| Health Claims (Med & Rx) | \$ 16,512,958 | \$ 15,887,581 | \$ 15,888,309 | \$ 15,261,488 |
| Administration & Stop Loss Expenses | \$ 1,381,810 | \$ 2,100,000 | \$ 2,100,000 | \$ 2,330,467 |
| Health Plan Net Fixed Costs | \$ 65.08 | \$ 65.08 | \$ 39.83 | \$ 48.90 |
| Average Enrolled Subscribers | 1865 | 1865 | 1858 | 1860 |
| Average Enrolled Members | 3385 | 3378 | 3283 | 3283 |
| Outputs: | | | | |
| Number of Benefits Orientations Executed | 50 | 50 | 50 | 50 |
| Monthly Newsletter Executions | 12 | 12 | 12 | 12 |
| Host Annual Health Fair | Yes | Yes | No | Yes |
| Annual Screenings Conducted | Yes | Yes | Yes | Yes |
| Flu Shots Conducted Annually | Yes | Yes | Yes | Yes |
| EAP Utilization (%) | 3.50% | 3.50% | 3.50% | 3.50% |
| Conduct Annual Highly Compensated Benefits Discrimination Testing | Yes | Yes | Yes | Yes |
| Review of Affordable Care Act Regulation Compliance | Yes | Yes | Yes | Yes |
| Effectiveness Measures: | | | | |
| Pass the Discrimination Testing Review | Yes | Yes | Yes | Yes |
| Pass the Affordable Care Act Regulation Compliance Review | Yes | Yes | Yes | Yes |

Description:
The Employee Benefits Department administers the benefit policies as part of the City's compensation package to employees, including enrollment, changes, inquiries, retirement investments, collections and terminations of coverages.

RETIREE HEALTH INSURANCE FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|--------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING WORKING CAPITAL | \$ (178,602) | \$ 426,898 | \$ (29,036) | \$ 214,366 |
| Revenues: | | | | |
| Annual Required Contributions (ARC): | | | | |
| General Fund | \$ 642,268 | \$ 605,016 | \$ 642,085 | \$ 640,837 |
| Downtown Services Parking Fund | 5,498 | 5,160 | 5,496 | 5,160 |
| Water Fund | 55,127 | 54,336 | 55,128 | 54,336 |
| WasteWater Fund | 31,575 | 33,432 | 31,584 | 33,432 |
| Sanitation Fund | 56,199 | 55,872 | 56,208 | 55,872 |
| Champion Lakes Golf Course Fund | 6,077 | 6,204 | 6,084 | 6,204 |
| Convention Center Fund | 18,500 | 18,324 | 18,504 | 18,324 |
| Airport Fund | 14,921 | 14,868 | 14,916 | 14,868 |
| Bus Terminal Fund | 2,338 | 2,724 | 2,340 | 2,724 |
| Toll Bridge Fund | 12,216 | 12,804 | 12,216 | 12,804 |
| Metro McAllen Fund | 16,107 | 16,044 | 16,104 | 16,044 |
| Anzalduas Crossing | 3,690 | 3,660 | 3,696 | 3,660 |
| Fleet/Mat. Mgm't Fund | 8,278 | 8,376 | 8,280 | 8,376 |
| Workers Compensation Fund | 3,173 | 3,228 | 3,168 | 3,228 |
| Health Insurance Administration | 2,765 | 2,736 | 2,760 | 2,736 |
| Property & Casualty Fund | 900 | 984 | 900 | 984 |
| Retirees | 572,652 | 752,688 | 584,778 | 585,408 |
| Interest Income | 9,856 | - | 15,870 | 19,202 |
| Total Revenues | <u>1,462,139</u> | <u>1,596,456</u> | <u>1,480,117</u> | <u>1,484,199</u> |
| TOTAL RESOURCES | <u>\$ 1,283,537</u> | <u>\$ 2,023,354</u> | <u>\$ 1,451,081</u> | <u>\$ 1,698,565</u> |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Administration Cost | \$ 129,297 | \$ 185,742 | \$ 159,080 | \$ 285,992 |
| Health Claims | <u>1,183,276</u> | <u>794,812</u> | <u>1,077,635</u> | <u>1,131,466</u> |
| Total Operations | <u>1,312,573</u> | <u>980,554</u> | <u>1,236,715</u> | <u>1,417,458</u> |
| TOTAL APPROPRIATIONS | <u>\$ 1,312,573</u> | <u>\$ 980,554</u> | <u>\$ 1,236,715</u> | <u>\$ 1,417,458</u> |
| ENDING WORKING CAPITAL | <u>\$ (29,036)</u> | <u>\$ 1,042,800</u> | <u>\$ 214,366</u> | <u>\$ 281,107</u> |

WORKERS COMPENSATION FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING WORKING CAPITAL | \$ 7,666,528 | \$ 7,680,548 | \$ 8,504,252 | \$ 9,124,085 |
| Revenues: | | | | |
| Fund Contributions : Workers Compensation | \$ 2,265,155 | \$ 2,283,295 | \$ 2,290,710 | \$ 2,276,686 |
| Other Sources | 97,669 | 108,500 | 108,500 | 108,500 |
| Federal Grants | 72,970 | - | - | - |
| Interest Income | 309,722 | 230,416 | 405,241 | 363,305 |
| Total Revenues | <u>2,745,517</u> | <u>2,622,211</u> | <u>2,804,451</u> | <u>2,748,491</u> |
| Other Financing Sources: | | | | |
| Transfer-in - Development Corp Fund | <u>66,556</u> | - | - | - |
| TOTAL RESOURCES | <u>\$ 10,478,601</u> | <u>\$ 10,302,759</u> | <u>\$ 11,308,703</u> | <u>\$ 11,872,575</u> |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Risk Management | \$ 983,718 | \$ 1,175,047 | \$ 1,156,085 | \$ 1,326,933 |
| Insurance Administration Fees | 398,608 | 415,323 | 421,803 | 465,323 |
| Workers Compensation Claims | 575,977 | 709,000 | 600,000 | 709,000 |
| Total Operations | <u>1,958,301</u> | <u>2,299,370</u> | <u>2,177,888</u> | <u>2,501,256</u> |
| Other Financing Sources (Uses): | | | | |
| Transfer Out: | | | | |
| Health Insurance Fund | <u>7,085</u> | <u>6,730</u> | <u>6,730</u> | - |
| TOTAL APPROPRIATIONS | <u>\$ 1,965,386</u> | <u>\$ 2,306,100</u> | <u>\$ 2,184,618</u> | <u>\$ 2,501,256</u> |
| Other Items Affecting Working Capital | | | | |
| Other items | <u>(8,963)</u> | - | - | - |
| ENDING WORKING CAPITAL | <u>\$ 8,504,252</u> | <u>\$ 7,996,659</u> | <u>\$ 9,124,085</u> | <u>\$ 9,371,319</u> |



Workers Compensation Fund Risk Management

www.mcallen.net/departments/risk

Mission Statement:

Our Mission is to provide a safe environment for our employees and citizens and protect the financial assets of the City of McAllen by identifying, analyzing, and implementing risk prevention programs and developing effective channels of communication through excellent customer service.

DEPARTMENT SUMMARY

Expenditure Detail:

| | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
|-----------------------------------|-------------------|----------------------|---------------------|---------------------|
| Personnel Services | | | | |
| Salaries and Wages | \$ 381,705 | \$ 531,547 | \$ 522,358 | \$ 608,213 |
| Employee Benefits | 101,787 | 176,387 | 172,756 | 230,415 |
| Supplies | 6,915 | 5,500 | 5,500 | 5,500 |
| Other Services and Charges | 478,113 | 454,670 | 451,861 | 454,670 |
| Maintenance | 3,189 | 2,624 | 2,624 | 2,624 |
| Operations Subtotal | 971,709 | 1,170,728 | 1,155,099 | 1,301,422 |
| Capital Outlay | 11,350 | 3,475 | - | 3,500 |
| Liability Insurance | 657 | 986 | 986 | 986 |
| Contingency | - | (142) | - | 21,025 |
| Total Expenditures | \$ 983,718 | \$ 1,175,047 | \$ 1,156,085 | \$ 1,326,933 |
| PERSONNEL | | | | |
| Exempt | 2 | 2 | 2 | 2 |
| Non-Exempt | 6 | 9 | 9 | 10 |
| Part-Time | - | - | - | - |
| Total Positions Authorized | 8 | 11 | 11 | 12 |
| Related Revenue Contributions | \$ 2,745,517 | \$ 2,622,211 | \$ 2,804,451 | \$ 2,748,491 |

Contact Us:

Yolanda Perez
Director of Risk Management
McAllen, TX 78501
1300 W. Houston
(956) 681-1410

MAJOR FY 24-25 GOALS

1. The Risk Management Department will continue Drug & Alcohol Program for employee education and more reasonable suspicion training for managers and supervisors. (1.5.02)
2. The Risk Management Department will continue the "Safety Heroes" campaign to promote a positive safety culture in the City. (4.5.05)
3. The Risk Management Department will continue administering a cost-effective Workers' Compensation Program by continuing to collaborate with TPA, medical providers, claims team and employees. (5.1.05)

PERFORMANCE MEASURES

| | Actual FY 22-23 | Goal FY 23-24 | Estimated FY 23-24 | Goal FY 24-25 |
|---|--------------------|------------------|-----------------------|------------------|
| Inputs: | | | | |
| Number of full time employees | 8 | 11 | 11 | 12 |
| Total Department Expenditures | \$ 1,958,301 | \$ 2,299,370 | \$ 2,177,888 | \$ 2,501,256 |
| Risk - Administration Costs | \$ 983,716 | \$ 1,175,047 | \$ 1,156,085 | \$ 1,326,933 |
| Workers Compensation Claims Expenses | \$ 575,977 | \$ 709,000 | \$ 600,000 | \$ 709,000 |
| Insurance Administration Fees | \$ 398,608 | \$ 415,323 | \$ 421,803 | \$ 465,323 |
| Outputs: | | | | |
| Number of WC Claims submitted to Third Party Administrator | 203 | 150 | 170 | 150 |
| Number of WC Record Only Incidents that were reported but not submitted to the Third Party Administrator. | 178 | 120 | 250 | 200 |
| Number of Auto Liability Claims processed | 104 | 75 | 64 | 75 |
| Number of General Liability Claims processed | 78 | 50 | 102 | 50 |
| Number of Property Damage Claims processed | 677 | 250 | 500 | 350 |
| Number of Safety & Loss Control Trainings | 110 | 170 | 184 | 200 |
| Number of Drug Screens Administered | 2,786 | 2,650 | 2,800 | 2,700 |
| Number of Breath Alcohol Tests Administered | 2,133 | 2,100 | 2,200 | 2,100 |
| Effectiveness Measures: | | | | |
| Number of WC claims that incurred lost time. | 42 | 50 | 28 | 25 |
| Number of WC claims that did not incur lost time. | 158 | 125 | 142 | 150 |
| Number of Drug Screens submitted for MRO specimen review. | 18 | 15 | 16 | 5 |
| Number of Breath Alcohol Tests required confirmation testing. | 4 | N/A | 4 | N/A |
| Efficiency Measures: | | | | |
| Average number of days to Workers' Compensation claims closure. | 11 | 10 | 11 | 10 |
| Number of Quality Assurance Surveys Completed | 147 | 130 | 144 | 150 |

Description:

The Risk Management Department administers the Workers Compensation program, Property and Casualty claims processing, Safety Management and the City's Drug and Alcohol Program.

PROPERTY & CASUALTY INSURANCE FUND
Fund Balance Summary

| | <u>Actual 22-23</u> | <u>Adj. Budget 23-24</u> | <u>Estimated 23-24</u> | <u>Budget 24-25</u> |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES | | | | |
| BEGINNING WORKING CAPITAL | \$ (91,180) | \$ (198,530) | \$ 131,836 | \$ 381,995 |
| Revenues: | | | | |
| Fund Contributions | \$ 1,512,171 | \$ 2,267,107 | \$ 2,267,107 | \$ 2,267,107 |
| Interest Earned | - | - | 53,735 | 99,977 |
| Other | <u>22,150</u> | <u>923,789</u> | <u>923,789</u> | <u>-</u> |
| Total Revenues | <u>1,534,321</u> | <u>3,190,896</u> | <u>3,244,631</u> | <u>2,367,084</u> |
| TOTAL RESOURCES | <u>\$ 1,443,141</u> | <u>\$ 2,992,366</u> | <u>\$ 3,376,467</u> | <u>\$ 2,749,079</u> |
| APPROPRIATIONS | | | | |
| Operating Expenses: | | | | |
| Administration | \$ 185,107 | \$ 238,572 | \$ 240,678 | \$ 254,392 |
| Insurance Premiums | 860,216 | 1,503,557 | 1,503,557 | 1,503,557 |
| Claim Expenses | <u>265,983</u> | <u>326,448</u> | <u>326,448</u> | <u>326,448</u> |
| Total Operations | <u>1,311,305</u> | <u>2,068,577</u> | <u>2,070,683</u> | <u>2,084,397</u> |
| Other Financing Sources (Uses): | | | | |
| Transfer Out - General Fund | <u>-</u> | <u>923,789</u> | <u>923,789</u> | <u>-</u> |
| TOTAL APPROPRIATIONS | <u>\$ 1,311,305</u> | <u>\$ 2,992,366</u> | <u>\$ 2,994,472</u> | <u>\$ 2,084,397</u> |
| ENDING WORKING CAPITAL | <u>\$ 131,836</u> | <u>\$ -</u> | <u>\$ 381,995</u> | <u>\$ 664,682</u> |

**Property & Casualty Insurance Fund
Administration**

www.mcallen.net/departments/risk

| Mission Statement: Our mission is to effectively mitigate loss and protect the assets of the City through careful and diligent claims handling. | DEPARTMENT SUMMARY | | | | |
|---|-----------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| | Expenditure Detail: | Actual 22-23 | Adj. Budget 23-24 | Estimated 23-24 | Budget 24-25 |
| | Personnel Services | | | | |
| | Salaries and Wages | \$ 118,375 | \$ 124,840 | \$ 124,840 | \$ 123,790 |
| | Employee Benefits | 28,091 | 36,089 | 38,307 | 38,136 |
| | Supplies | 677 | 1,500 | 1,500 | 1,500 |
| | Other Services and Charges | 37,964 | 76,016 | 76,031 | 86,016 |
| | Maintenance | - | - | - | - |
| | Operations Subtotal | 185,107 | 238,445 | 240,678 | 249,442 |
| | Capital Outlay | - | - | - | - |
| | Operations & Capital Outlay total | 185,107 | 238,445 | 240,678 | 249,442 |
| | Non- Departmental | | | | |
| | Premiums Insurance | 860,216 | 1,503,557 | 1,503,557 | 1,503,557 |
| | Claims Expenses | 265,983 | 326,448 | 326,448 | 326,448 |
| | Contingency | - | 127 | - | 4,950 |
| | Total Expenditures | \$ 1,311,305 | \$ 2,068,577 | \$ 2,070,683 | \$ 2,084,397 |
| | PERSONNEL | | | | |
| | Exempt | - | - | - | - |
| | Non-Exempt | 2 | 2 | 2 | 2 |
| | Part-Time | - | - | - | - |
| | Total Positions Authorized | 2 | 2 | 2 | 2 |
| | Resources | | | | |
| | Related Revenue Contributions | \$ 1,534,321 | \$ 3,190,896 | \$ 3,244,631 | \$ 2,367,084 |

Contact Us:
Austin Stevenson
Interim City Attorney
1300 W. Houston
McAllen, TX 78501
(956) 681-1410

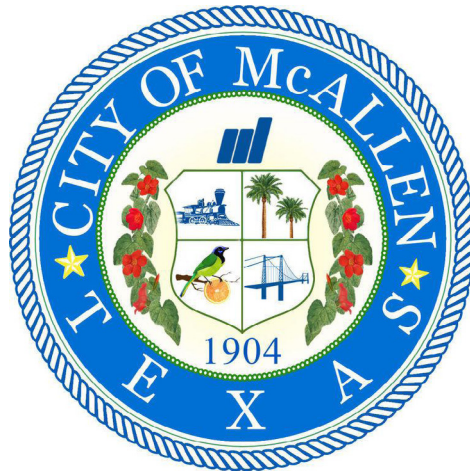
- MAJOR FY 24-25 GOALS**
1. Create an effective self-funded property and casualty insurance program through comprehensive claims analysis and effective accident investigations.
 2. Achieve a cost effective approach in the mitigation of losses.
 3. Establish a positive working relationship with internal and external customers to solve claims fair and expeditiously in an effort to reduce litigation cost.

**INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2024 - 2025**

| <u>Department Name</u> | <u>Description</u> | <u>N R</u> | <u>QTY Approved</u> | <u>Approved Capital Outlay</u> |
|---------------------------------------|---|------------|---------------------|--------------------------------|
| INTERDEPARTMENTAL SERVICE FUND | | | | |
| FLEET | DIESEL FUEL TANK REPLACEMENTS | R | 2 | \$ 175,000 |
| | DEPT. TOTAL | | | 175,000 |
| MATERIAL MANAGEMENT | HYDRAULIC PLATFORM ELEVATOR | R | 1 | 100,000 |
| | DEPT. TOTAL | | | 100,000 |
| | | | | <u>275,000</u> |
| GENERAL DEPRECIATION FUND | | | | |
| BUILDING MAINTENANCE | 1 TON CARGO VAN GAS | R | 1 | 50,000 |
| | DEPT. TOTAL | | | 50,000 |
| POLICE | POLICE MOTORCYCLES | R | 8 | 231,900 |
| | POLICE PACKAGED SEDAN | R | 25 | 1,483,600 |
| | 1/2 TON EC SB 2WD GAS TRUCK | R | 1 | 40,000 |
| | DEPT. TOTAL | | | 1,755,500 |
| ANIMAL CARE SERVICE | 3/4 TON EC 2WD GAS WITH ANIMAL CONTROL BODY | R | 3 | 289,620 |
| | DEPT. TOTAL | | | 289,620 |
| FIRE | 3/4 TON CC SB 4WD GAS | R | 1 | 86,500 |
| | FULL SIZE SUV | R | 1 | 66,000 |
| | INCIDENT COMMAND PICKUP | R | 1 | 110,000 |
| | WATER TANKER FIRE TRUCK | R | 1 | 450,000 |
| | PUMPER FIRE TRUCK | R | 1 | 750,000 |
| | DEPT. TOTAL | | | 1,462,500 |
| TRAFFIC OPERATIONS | 3/4 TON RC SVC BODY 2WD DIESEL | R | 2 | 140,000 |
| | 19,000 GVW AERIAL BUCKET TRUCK | R | 1 | 225,000 |
| | 3/4 TON CC SB 4WD GAS | R | 1 | 56,000 |
| | 19,000 GVW AERIAL BUCKET TRUCK | R | 1 | 160,000 |
| | MINI COMPACT EXCAVATOR | R | 1 | 35,000 |
| | DEPT. TOTAL | | | 616,000 |
| ENGINEERING | 1/2 TON EC SB 2WD GAS | R | 1 | 40,000 |
| | 1/2 TON EC SB 2WD GAS | R | 2 | 100,000 |
| | DEPT. TOTAL | | | 140,000 |
| STREET MAINTENANCE | 3/4 TON CC SB 4WD GAS | R | 1 | 53,000 |
| | 3/4 TON CC SB 4WD DIESEL | R | 1 | 63,000 |
| | FUEL TRAILER | R | 1 | 85,000 |
| | POTHOLE PATCH TRUCK | R | 1 | 300,000 |
| | MOTOGRADER | R | 1 | 300,000 |
| | DAY CAB SEMI-TRUCK | R | 2 | 330,000 |
| | TANDEM DUMP TRUCK | R | 2 | 304,000 |
| | DEPT. TOTAL | | | 1,435,000 |
| SIDEWALK CONSTRUCTION | 3/4 TON EC SVC BODY 2WD GAS | R | 1 | 65,000 |
| | DEPT. TOTAL | | | 65,000 |
| DRAINAGE | 3/4 TON EC LB 4WD GAS | R | 1 | 50,500 |
| | 4" DEWATERING PUMP | R | 1 | 65,000 |
| | DEPT. TOTAL | | | 115,500 |

**INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING (continued)
FISCAL YEAR 2024 - 2025**

| <u>Department Name</u> | <u>Description</u> | <u>N R</u> | <u>QTY Approved</u> | <u>Approved Capital Outlay</u> |
|---|-----------------------------|----------------|-------------------------|------------------------------------|
| ENVIRONMENTAL HEALTH & CODE COMPLIANCE | 1/2 TON EC SB 4WD GAS | R | 1 | <u>45,000</u> |
| | DEPT. TOTAL | | | 45,000 |
| PARKS | 19,000 GVW 3-4 CY DUMP BODY | R | 1 | 93,000 |
| | 1/2 TON EC SB 2WD GAS | R | 1 | 45,000 |
| | 1/2 TON RC LB 2WD GAS | R | 1 | 38,000 |
| | 3/4 TON CC LB 2WD GAS | R | 1 | 52,000 |
| | 1/2 TON RC LB 2WD GAS | R | 2 | <u>72,000</u> |
| DEPT. TOTAL | | | 300,000 | |
| RECREATION | 1 TON 18 -PASSENGER VAN | R | 1 | <u>53,200</u> |
| | DEPT. TOTAL | | | 53,200 |
| GENERAL DERPRECIATION FUND TOTAL | | | | <u><u>6,327,320</u></u> |
| WORKERS COMPENSATION FUND | | | | |
| WORKERS COMPENSATION | DESK | R | 2 | 2,000 |
| | DESKTOP SETS | N | 1 | 1,200 |
| | PHONE | N | 1 | <u>300</u> |
| FUND TOTAL | | | | <u><u>3,500</u></u> |
| INTERNAL SERVICE FUND GRAND TOTAL | | | | <u><u>\$ 6,605,820</u></u> |





SUPPLEMENTAL INFORMATION

Budget-Related Policies and Procedures

The City of McAllen's policies and procedures have been developed to provide a sound financial management foundation upon which decisions shall be made that result in the effective management of its resources and provide reasonable assurance as to its long-term financial stability.

Budget Policies

Annual Budget

An annual budget shall be prepared in accordance with State law, applicable Charter requirements, as well as meet the reporting requirements of the Government Finance Officer Association's Distinguished Budget Presentation Award Program.

Designated Budget Officer

The City Manager, designated as the City's Budget Officer, is primarily responsible for the development of the annual budget to be submitted to the City Commission for approval and adoption. A Budget Committee, which includes the Assistant City Managers, the Budget Director, and the Finance Director serve in an advisory capacity to the City Manager. The McAllen Public Utility (MPU) General Manager is primarily responsible for the development of the MPU annual budget that is submitted to the McAllen Public Utility Board of Trustees for approval and adoption, which is then incorporated into the City-wide budget for City Commission approval. The Director of Finance for Utilities assists in its preparation.

Funds Included in the Annual Budget

The budget shall include all of the City's governmental, with the exception of the Miscellaneous Grants Fund and all proprietary funds as well.

Balanced Budget Required

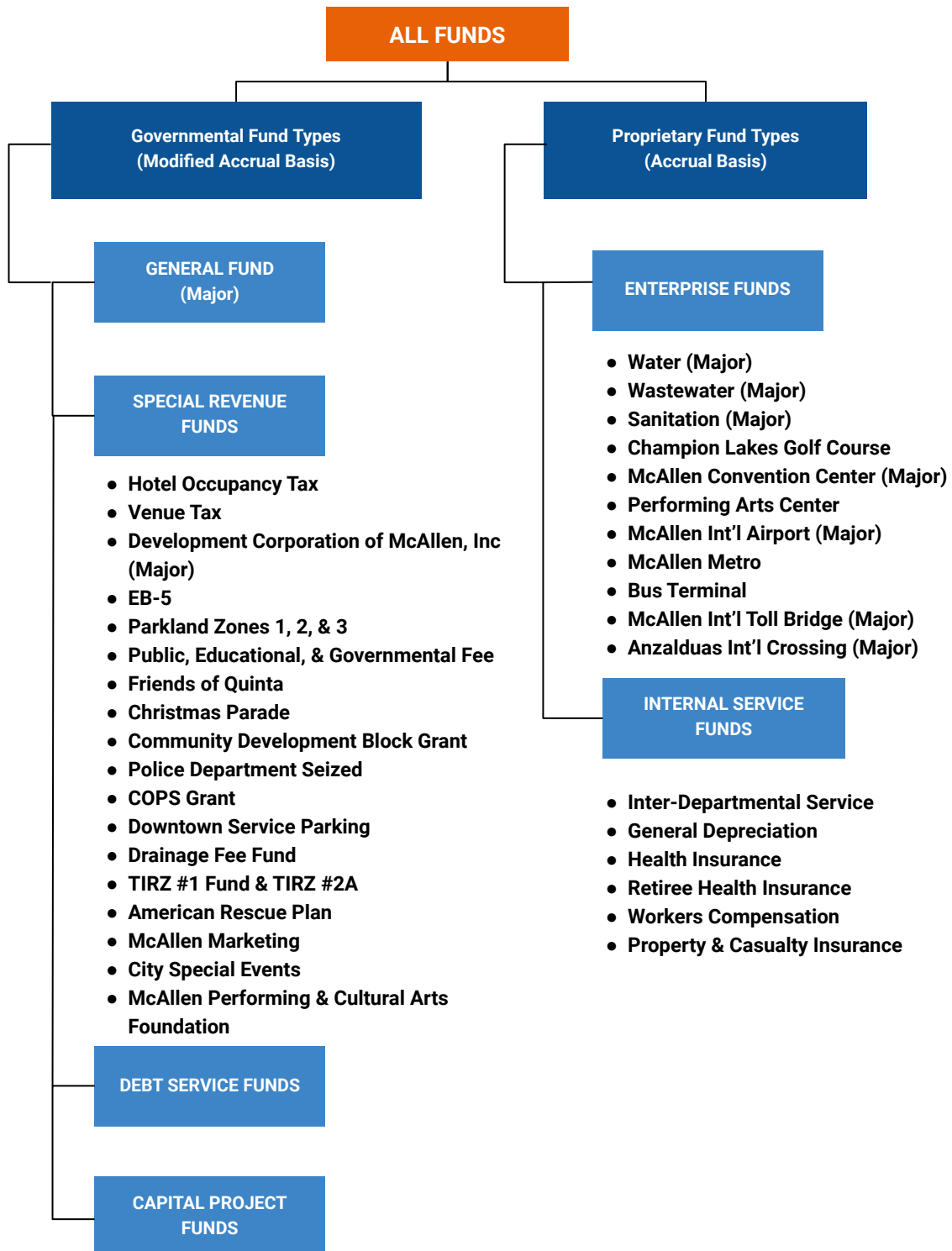
The City Manager, acting in the capacity of Budget Officer, is required to submit a balanced budget. A balanced budget is one in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses. The City will avoid budgetary practices that raise the level of current expenditures/expenses to the point that future years' operations are placed in jeopardy.

Basis of Accounting

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on a basis of Generally Accepted Accounting Principles (GAAP). In most cases, this conforms to the way the City prepares its budget. The basis of budgeting (e.g., modified accrual, cash, accrual) should be identified for each category of funds represented (governmental, proprietary, and fiduciary). The term "basis of accounting" is used to describe the timing of recognition, that is, when the effects of the transactions or events are to be recognized. For example, governmental funds are required to use the modified accrual basis of accounting in GAAP financial statements whereas the cash basis of accounting or the "cash plus encumbrances" basis of accounting may be used in those same funds for budgetary purposes.

City of McAllen, Texas Fund Structure Overview

The chart below represents the various fund types contained within the City of McAllen Adopted Budget, including their budgetary basis. The City has additional funds that are audited but not included in the budget because assets are held by the City in a trustee capacity for other entities.



Financial and Budget Policies and Procedures

Estimating Revenues and Factors Affecting Budgeted Expenditures/Expenses

The budget shall be developed on a conservative basis. Budgeted revenues are to be estimated, using a reasonable and objective basis, deferring to conservatism. In the development of budgeted expenditures/expenses, estimating the factors that determine their outcome will be estimated with conservative overtones.

The Budget Process – Original Budget

The budget process for developing, adopting, and implementing the budget includes the following:

At the inception of the budget process, a budget calendar is prepared, which presents, in chronological order, specific events that take place during the process as well as the timing of each. The budget calendar for this year's process immediately follows this discussion of policies and procedures.

During April and May of each year, department heads prepare departmental/fund budget requests for which those departments/funds for which each is responsible. During the month of June, the City Manager holds budget hearings with the department heads. Following the budget hearings with the department heads, the City Manager makes any changes to the department heads' requests, which he deems appropriate. The result is the City Manager's recommended budget. During the mid-to-latter part of July, the City Manager presents his recommended budget to the City Commission in budget workshops. As a result of the City Commission's comments during these workshops, changes are made to the City Manager's recommended budget. The budget reflecting these changes is the proposed budget. The MPU process is similar to the City's, whereby the MPU General Manager presents a recommended budget to the MPU Board of Trustees.

Prior to August 1st of each year, or as soon thereafter as possible the City Manager will submit to the City Commission a recommended budget for the fiscal year beginning on the following October 1st.

The target due date for submitting the proposed budget, resulting from budget workshop hearings with the City Commission and MPUB, shall be no later than six weeks before the end of the fiscal year. The final budget, which is to be considered for adoption, shall be submitted no later than one week before the end of the fiscal year.

Prior to October 1st, the budget is legally enacted by the City Commission through passage of an ordinance.

The budget will be implemented on October 1st. The Ordinance approving and adopting the budget appropriates spending limits at the departmental level.

Availability of Proposed Budget to the Public and Public Hearings

The Budget Officer shall file his recommended, adjusted, and final proposed budgets with the City Secretary on the same dates that each is targeted or required to be submitted to the City Commission. The proposed budget shall be available for inspection by any taxpayer.

Prior to adopting the budget and tax rate, including the levy, the City Commission shall hold a public hearing according to the dates established in the budget calendar. The City Commission shall provide for public notice of the date, time, and location of the hearing.

The Budget Process – Amended Budget

Any change to the original budget, which will exceed the appropriated amount at the department level, requires City Commission approval and a supplemental appropriation ordinance, which amends the original budget. Supplemental appropriations are called budget adjustments.

The City Manager is authorized to approve budget adjustments between line items in a department within the same fund. Budget adjustments may not be made between different departments. Budget adjustments between line items within a department requires only the department director's signature; unless, the adjustment is for the purchase of capital outlay, which was not included in the budget. Any adjustment for the purchase of capital outlay requires City Manager approval.

Financial and Budget Policies and Procedures

Monitoring Compliance with Budget

Reports comparing actual revenues and expenditures/expenses to budgeted amounts will be prepared and carefully monitored monthly in order to determine whether estimated revenues are performing at or above levels budgeted and to ascertain that expenditures/expenses are in compliance with the legally-adopted budget appropriation.

Encumbrances and Uncompleted projects

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is utilized as an extension of formal budgetary integration in governmental funds. Although appropriations lapse at year-end for annually budgeted funds, the City honors encumbrances outstanding at year-end. Since these commitments will be honored during the subsequent year, outstanding encumbrances at year-end should be included, by the department directors, in the subsequent year's budget.

Financial Policies

Use of Unpredictable Revenues

Revenues, specifically oil and gas royalties, which are considered to be unpredictable, shall not be used to finance current operations or for budget balancing purposes, but rather for non-recurring expenditures, such as capital projects—except in circumstance in which revenues for a given year under perform budgeted estimates and/or fund balance is insufficient to meet the Minimum Fund Balance policy. In such a case, this policy can be suspended for only one year at a time by a majority vote of the City Commission. This sunset provision for the exception will expire at the end of each fiscal year affected.

Minimum Fund Balance

The General Fund shall maintain a minimum fund balance of 140 days of operating expenditures.

Minimum Working Capital Balances

The Water and Sewer Funds, individually, shall maintain a minimum working capital balance of 120 days of operating expenses. The Bridge Fund shall maintain a minimum working capital balance of 90 days of operating expenses.

Administration Fee to Enterprise Funds

Each enterprise fund as well as the Development Corp pays an administration fee to the General Fund an amount as set by the budget. This charge shall be construed as a payment for general administrative overhead, including management, accounting, legal, data processing, and personnel services.

Depreciation (Replacement) Funds

The Water Fund sets aside funds equal to 40% of actual depreciation in a separate fund for the replacement of capital plant, buildings, infrastructure, and equipment. The Wastewater Funds in like manner sets aside 40% for the same purposes.

The General Depreciation Fund and Sanitation Depreciation Fund, which were established by transfers from the General Fund and Sanitation Fund, respectively, are used to acquire/replace rolling stock for the General Fund and the Sanitation Fund, respectively. These funds are replenished to provide for future replacements by charging a rental charge to the benefited fund equal to cost plus 15% for anticipated inflation over the estimated useful life of each asset. The City Commission would like to extend this policy to all other enterprise funds as the cash flow from operations permits. All other funds will allocate sufficient funding in their operating budgets for adequate maintenance and replacement of capital plant, buildings, infrastructure, and equipment.

Financial and Budget Policies and Procedures

Priority in Applying Restricted vs Unrestricted Resources

When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, the City typically first applies restricted resources, as appropriate opportunities arise, but reserves the right to selectively defer the use thereof to a future project or replacement equipment acquisition.

Debt Management Policies

Financing Capital Projects

The City will limit long-term debt to only those capital projects that cannot be financed from current revenues.

Debt Term Limitation

The City will not issue long-term debt for a period longer than the estimated useful life of the capital project.

Use of Long-Term Debt for Maintenance & Operating Costs Prohibited

The City will not use long-term debt to finance recurring maintenance and operating costs.

Compliance with Bond Indentures

The City will strictly comply with all bond ordinance requirements, including the following:

Revenue Bond Reserve Fund

The City shall be in strict compliance with the requirements of any bond ordinance that calls for a reserve fund.

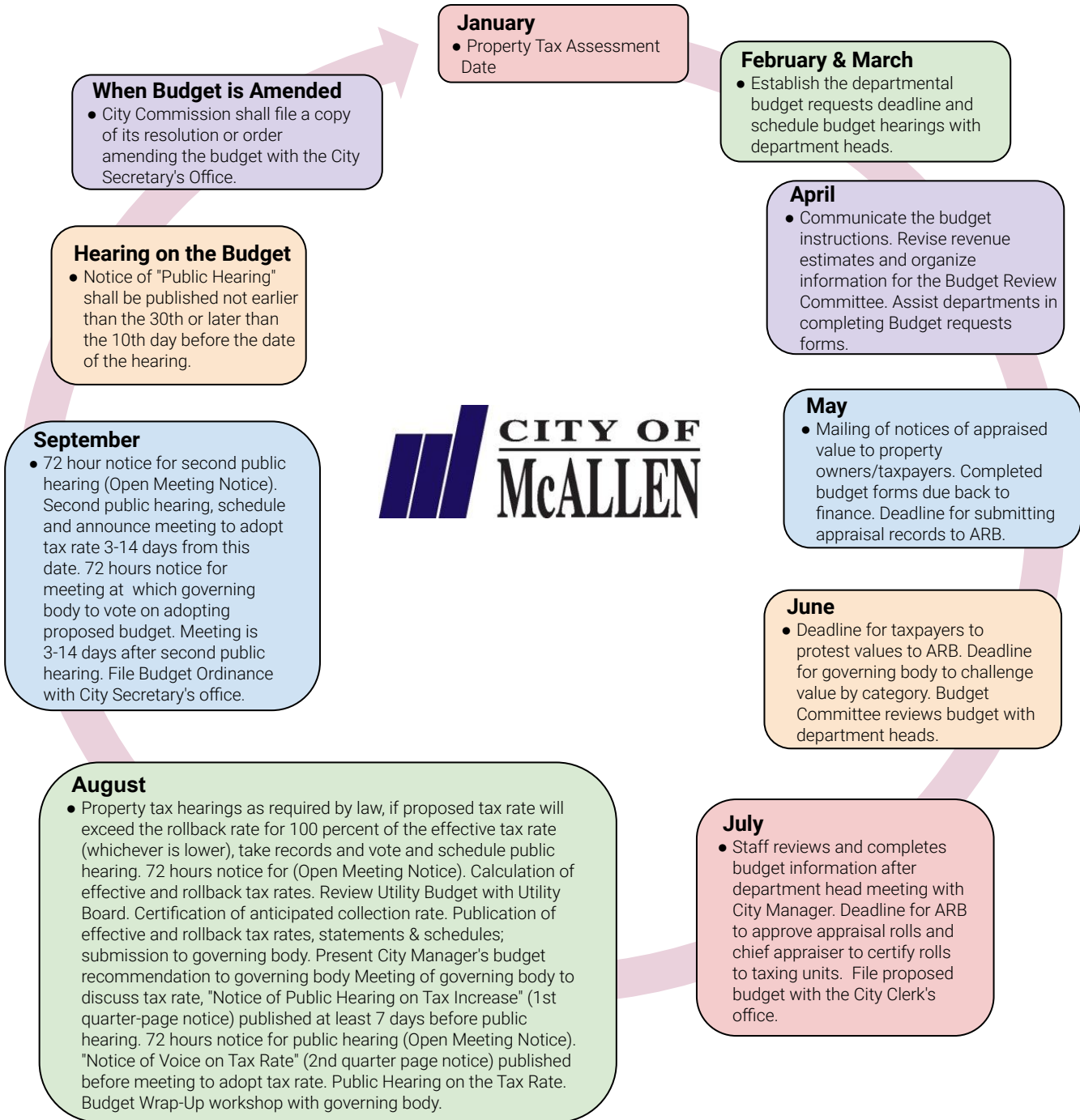
Revenue Bond Sinking Fund

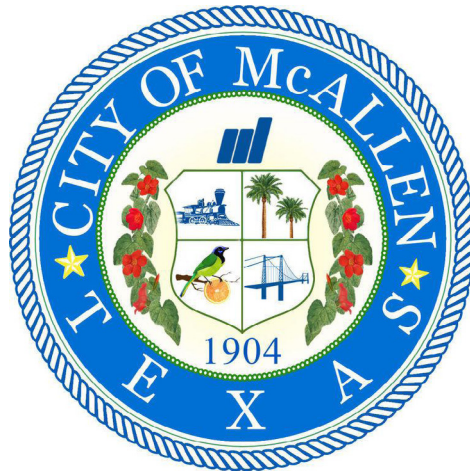
The City shall be in strict compliance with the requirements of bond ordinances that call for the establishment and maintenance of a bond sinking fund. Monthly payments shall be made to this account, in the manner prescribed, in order to have sufficient balances in such funds to meet semi-annual principal and/or interest payments.

General Obligation Bond Sinking Fund (Debt Service Fund)

The City shall be in strict compliance with the requirements of any and all ordinances that call a general obligation bond sinking fund. Property taxes shall be deposited daily to this account, as received. An adequate balance will be maintained to meet semi-annual principal and/or interest payments.

Budget Planning Calendar FY 2024-2025






MCALLEN AREA

SEPTEMBER 2024 ECONOMIC PULSE

Let's break down the data analysis to explore the economic impact on McAllen, Texas, specifically focusing on the role of McAllen as a border town and the broader implications for its local economy.

★ VALUE OF ALL CONSTRUCTION PERMITS



A reflection of the level of investment in the local economy. It also indicates investor confidence and future economic activity.

2023: \$932,318,103
2024: \$1,232,092,754

+32.15%

★ LODGING TAX RECEIPTS



+11.42%

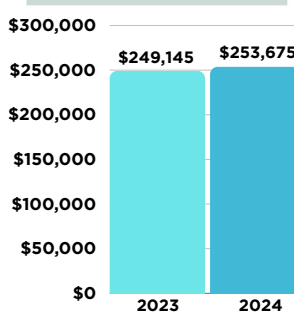
Signals tourist activity, and a reflection of McAllen's economy through positive correlation between spending in hotels, restaurants, and local businesses.

NEW HOME PERMITS **+12.66%** ★



An increase in avg home sales indicates a strong demand, a limited supply or a competitive housing market.


AVERAGE HOME SALES PRICE



| Year | Average Home Sales Price |
|------|--------------------------|
| 2023 | \$249,145 |
| 2024 | \$253,675 |

Steady growth: \$4,530 increase. An increase boosts property values yet can increase cost of living and market overheating if overgrowth is not controlled.


DOLLARS SPENT ON AUTO PURCHASES



-3.42% Decrease

A stable auto market is generally a sign of consumer confidence, where people continue to make large purchases but are not necessarily increasing their spending in this area.

★ RETAIL SALES



| Year | Retail Sales (M) |
|------|------------------|
| 2023 | \$9,166,139,097 |
| 2024 | \$9,619,635,350 |

\$453K + boost in retail sales compared to 2023

HOME SALES

2023: 3,972
2024: 3,952

Virtually the same level in home sales in 2024 shows a mature market that is solidifying at a national level. We see a small 0.50% decrease in home sales yet it's not statistically significant.

DOLLAR VOLUME RESIDENTIAL REAL ESTATE SALES

+4.62%




An 4.62% increase in residential indicates overall housing demand, rising property values, and overall growth in the residential real estate markets. Along with other variables, helps paint a clear picture of the housing market.

★ MFE ENPLANEMENT DATA **605,193** **+20.09%**
enplanements

Key Drivers

- More flights, new routes, or better services offered by airlines can attract more passengers.
- Hosting large events, conventions, or conferences can temporarily boost enplanements as attendees fly in and out of McAllen.
- Growth in local businesses or the arrival of new companies can lead to more business travel, increasing enplanements.


PESO EXCHANGE RATE



The USD/MXN rate is down -2.93% in 2024. This means the US Dollar increased in value compared to the Mexican Peso.

- Highest: 19.64 MXN in September 2024
- Average: 17.69 MXN over this year
- Lowest: 16.79 MXN in May 2024

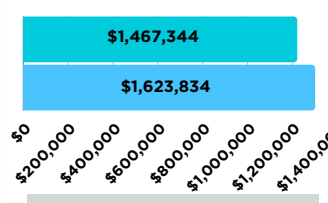
UNEMPLOYMENT



-7.61%

Moderate unemployment promotes labor market flexibility and productivity

★ MIXED BEVERAGE TAX RECEIPTS




| Year | Mixed Beverage Tax Receipts |
|------|-----------------------------|
| 2023 | \$1,467,344 |
| 2024 | \$1,623,834 |

Rising beverage tax receipts signal thriving hospitality.

★ BRIDGE CROSSINGS

+1.27%



YoY increase in bridge crossings among McAllen's bridges.

★ Indicates McAllen only data. Otherwise, data is MSA

October - September YoY Data



1. Retail Sales (+7.49%)

2023: \$754,152,196 2024: \$810,614,260

Retail sales increased by 7.49% from \$754.2M in 2023 to \$810.6M in 2024, reflecting stronger consumer spending. This trend may be fueled by increased disposable income, cross-border shoppers taking advantage of exchange rate benefits, or a rebound in local spending patterns post-pandemic.



2. Sales Tax Receipts (+5.85%)

2023: \$7,369,591 2024: \$7,800,677

Sales tax receipts rose by 5.85% from \$7.37M to \$7.80M, a slower growth rate compared to retail sales. This discrepancy may indicate a shift towards untaxed purchases, such as online shopping or other exempt transactions.



3. Mixed Beverage Tax Receipts (+25.84%)

2023: \$123,966 2024: \$156,014

A 25.84% increase in mixed beverage tax receipts, from \$123,966 to \$156,014, reflects a booming hospitality sector, signaling a rise in social activities and tourism. This growth aligns with higher consumer spending on leisure but may also highlight a concentrated economic recovery in specific sectors while others, like lodging, show stagnation.



4. Lodging Tax Receipts (-2.46%)

2023: \$423,731 2024: \$413,336

Lodging tax receipts declined slightly by 2.46% to \$413,336, suggesting a minor downturn in overnight stays. This could point to reduced tourism activity or competition from alternative accommodations like short-term rentals.



5. Value of Construction Permits (-24.33%)

2023: \$76,242,354 2024: \$57,692,093

The significant 24.33% decline in construction permit values to \$57.7M may reflect uncertainties in the local and national political climate, particularly with upcoming elections. Developers often adopt a cautious stance during election cycles, delaying significant investments due to potential changes in regulations, tax policies, and economic priorities.



5. New Home Permits (-4.83%)

2023: 145 2024: 138

The slight decline in new home permits, down 4.83% to 138, reflects a market that is adjusting rather than stagnating. While the numbers are lower, they indicate a continued demand for housing, albeit at a more measured pace. This moderation could signal a healthier, more sustainable housing market rather than one prone to overextension.



6. Enplanement Data (+19.91%)

2023: 45,311 2024: 59,119

The 19.91% increase in enplanements at McAllen International Airport to 55,217 underscores the region's growing role as a transportation hub, likely driven by higher business activity, tourism, and potentially migrant relocation efforts.



6. Bridge Crossings

Traffic across the Hidalgo and Anzalduas International Bridges demonstrated mixed trends, reflecting the complexity of cross-border economic activity. Southbound personal vehicle crossings rose slightly by 1.03% to 372,439, indicating stable economic engagement between the U.S. and Mexico. Similarly, northbound personal vehicle crossings increased by 1.19% to 388,823, suggesting steady demand from Mexican consumers despite currency fluctuations, such as the peso exchange rate rising to 19.64 MXN/USD. Passenger crossings in personal vehicles (PAX) also grew by 3.03% to 792,749, signaling stronger cross-border mobility and likely benefiting local retail and leisure industries. However, group travel saw significant declines, with northbound bus crossings dropping by 24.61% to 14,467. This decrease in organized transit could stem from reduced tourism, affordability, or border security challenges among travelers



7. Peso Exchange Rate (+13.53%)

2023: 17.3 2024: 19.64

The 13.53% increase in the peso exchange rate to 19.64 could affect the Mexican purchasing power for U.S. goods, driving retail and tourism activity. However, it may also impact cross-border trade costs, creating mixed effects on local businesses.



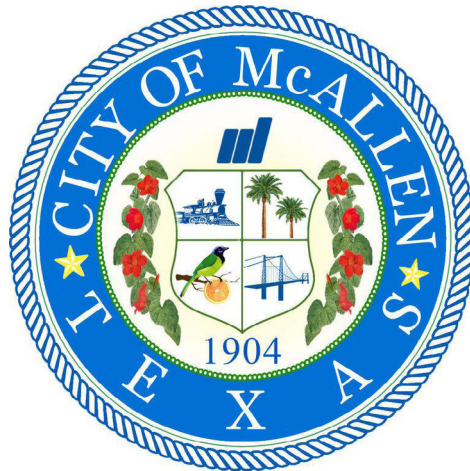
7. Unemployment Rate (+1.72%)

2023: 5.8% 2024: 5.9%

The slight increase in the unemployment rate to 5.9% suggests emerging labor market pressures, such as a mismatch between available jobs and workforce skills. This uptick may also reflect new entrants struggling to find employment amid sector-specific slowdowns.



McAllen
Chamber of Commerce



ORDINANCE NO. 2024-98**ORDER NO. 2024-6**

AN ORDINANCE ADOPTING THE BUDGET OF THE CITY OF McALLEN INCLUDING McALLEN PUBLIC UTILITY FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2024, AND ENDING SEPTEMBER 30, 2025, IN ACCORDANCE WITH THE ORDINANCES OF THE CITY OF McALLEN; PROVIDING FOR PUBLICATION; PROVIDING FOR A REPEALER; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, the City Manager has filed the proposed budget with the City Secretary on July 26, 2024; and

WHEREAS, notice of the public hearing on the proposed budget was given and a public hearing was held on September 9, 2024 at which time all interested citizens were given an opportunity to participate in the hearing.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS AND THE McALLEN PUBLIC UTILITY BOARD OF TRUSTEES OF THE CITY OF McALLEN, TEXAS, THAT:

(a) SECTION I: The Budget Estimate of revenues for the City of McAllen and the expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2024, and ending September 30, 2025, as submitted by the City Manager of the City of McAllen to the City Secretary on July 26, 2024 and as amended hereunder, be, and the same is in all things, adopted and approved as the budget estimate of all of the current revenues and expenses for the fiscal year beginning the 1st day of October, 2024 and ending the 30th day of September, 2025.

SECTION II: The amount of ad valorem taxes and revenue from other sources, as estimated by the City Manager, is hereby appropriated out of the following funds: General, Capital Projects, Sanitation, Airport, Toll Bridge, Anzalduas Bridge, Golf Course, Civic Center,

Civic Center Expansion, Internal Services, Employee Health Benefits, Development Corporation, General Insurance and Workers' Compensation, Water and Sewer, and Debt Service, for the payment of operating expenses and capital outlay of the City Government, including the operation of the aforementioned funds of the city, respectively. A copy of the Budget Summary indicating such revenues and appropriating their expenditure is attached hereto and made a part hereof for all purposes as Exhibit "A".

The adoption of this Ordinance specifically amends the proposed Budget as filed with the City Secretary, as required by the law, and the Board of Commissioners hereby finds such amendments to be in the interest of the taxpayers of McAllen, Texas.

SECTION III: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION IV: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution by the Mayor.

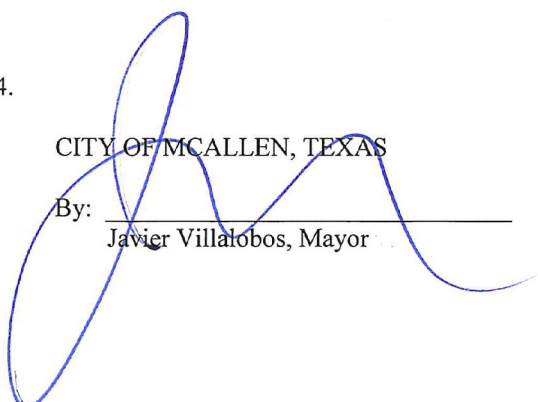
SECTION V: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 Publication of Ordinances, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances. A true copy of the approved budget shall be filed with the City Secretary and in the office of the Hidalgo County Clerk.

SECTION VI: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 23rd day of September 2024 at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 24th day of September 2024.

CITY OF MCALLEN, TEXAS

By:  _____
Javier Villalobos, Mayor

ATTEST:

By:  _____
for Perla Lara, TRMC/CMC, CPM
City Secretary

APPROVED AS TO FORM:

By:  _____
Austin Stevenson, Interim City Attorney



CONSIDERED, PASSED and APPROVED this 24th day of September 2024, at a regular meeting of the McAllen Public Utility Board of Trustees of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 25th day of September 2024.

McALLEN PUBLIC UTILITY
BOARD OF TRUSTEES

By: Charles Amos
Charles Amos, Chairman

ATTEST:

By: Juan J. Rodriguez
Juan J. Rodriguez, Interim Board Secretary

APPROVED AS TO FORM:

By: Austin Stevenson
Austin Stevenson, Interim City Attorney

ORDINANCE NO. 2024-99

AN ORDINANCE ADOPTING THE TAX RATE AND LEVYING AD VALOREM TAXES FOR THE CITY OF MCALLEN, TEXAS, FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2024, AND THE TAX YEAR 2024 IN CONFORMITY WITH THE CHARTER PROVISIONS AND ORDINANCES OF THE CITY AND THE PROPERTY TAX CODE OF THE STATE OF TEXAS; PROVIDING FOR A REPEALER; PROVIDING FOR PUBLICATION; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, Section 26.05 Texas Tax Code provides for the procedures for adoption of the annual ad valorem tax rate for municipalities; and

WHEREAS, the vote on the tax rate must be a record vote as reflected hereunder and such vote was separate from the vote of the Board of Commissioners adopting the budget as required by law; and

WHEREAS, a motion being first made as follows: **“I move that the property tax rate be increased by the adoption of a tax rate of \$0.449989, which is effectively a 1.25 percent increase in the tax rate”** and upon vote of the Board of Commissioners as follows:

| | <u>Aye</u> | <u>Nay</u> | <u>Absent</u> |
|--|------------|------------|---------------|
| Mayor Javier Villalobos | X | _____ | _____ |
| Mayor Pro Tem J. Omar Quintanilla | X | _____ | _____ |
| Commissioner Antonio “Tony” Aguirre, Jr. | X | _____ | _____ |
| Commissioner Joaquin “J.J.” Zamora | X | _____ | _____ |
| Commissioner Rodolfo “Rudy” Castillo | X | _____ | _____ |
| Commissioner Victor “Seby” Haddad | X | _____ | _____ |
| Commissioner Jose R. “Pepe” Cabeza de Vaca | X | _____ | _____ |

WHEREAS, **THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR’S TAX RATE** and

WHEREAS, **THE TAX RATE WILL EFFECTIVELY BE RAISED BY -0.37 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$-5.77**

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE CITY OF MCALLEN, TEXAS, THAT:

SECTION I: There shall be and is hereby levied for the fiscal year ending September 30,

2025, and the Tax year 2024, upon the assessed taxable value of all property of every description subject to taxation within the City of McAllen, Texas, on the 1st day of January A.D. 2024, the following tax rates, to-wit:

(a) An ad valorem tax to be computed at the rate of \$0.412235 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United State of America for the purpose of paying the general expense of the City Government for the period ending September 30, 2025, as provided in the appropriation ordinance adopted by the Board of Commissioners of McAllen, Texas, and when collected such monies are to be deposited in the fund known as the “General Fund” and disbursed for the purpose stated in said ordinance.

(b) An ad valorem tax to be computed at the rate of \$0.037754 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United States of America for the purpose of paying the interest and principal on the several outstanding bond issues of the City of McAllen, Texas, such levy being in conformity with the requirement of the levy of taxes heretofore made by ordinance and orders of the Board of Commissioners of the said City of McAllen relating to such bonded indebtedness.

SECTION II: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION III: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution thereof by the Mayor.

SECTION IV: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances.

SECTION V: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall

remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 23rd day of September 2024, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 26 of the Texas Tax Code.

SIGNED this 24TH day of September 2024

CITY OF MCALLEN

Javier Villalobos, Mayor

ATTEST:

for
Perla Lara, TRMC/CMC, CPM
City Secretary



APPROVED AS TO FORM:

Austin Stevenson, Interim City Attorney

City of McAllen
Fiscal Year 2024-2025
Budget Cover Page

September 23, 2024

This budget will raise more revenue from property taxes than last year’s budget by an amount of \$1,701,957, which is a 3.04 percent increase from last year’s budget. The property tax revenue to be raised from new property added to the tax roll this year is \$1,238,286.

The members of the governing body voted on the budget as follows:

FOR:

- Mayor Javier Villalobos
- Commissioner Joaquin “J.J” Zamora,
- Commissioner Antonio “Tony” Aguirre,
- Mayor Pro Tem/Commissioner J. Omar Quintanilla,
- Commissioner Rodolfo “Rudy” Castillo,
- Commissioner Victor “Seby” Haddad,
- Commissioner Jose R. “Pepe” Cabeza de Vaca

AGAINST: None

PRESENT AND NOT VOTING: None

ABSENT: None

Property Tax Rate Comparison

| | 2024-2025 | 2023-2024 |
|---|------------------|------------------|
| Property Tax Rate: | \$0.449989/100 | \$0.457285/100 |
| No-New-Effective Tax Rate: | \$0.444431/100 | \$0.435399/100 |
| No-New-Effective Maintenance & Operations Tax Rate: | \$0.413783/100 | \$0.401175/100 |
| Voter-Approval Tax Rate: | \$0.477570/100 | \$0.459773/100 |
| Debt Rate: | \$0.037754/100 | \$0.039272/100 |

Total debt obligation for City of McAllen secured by property taxes: \$4,843,254

**COMPUTATION OF LEGAL DEBT MARGIN
SEPTEMBER 30, 2024**

| | | |
|---|----|----------------|
| Assessed valuation 2023 tax roll for fiscal year 2023-2024 | \$ | 14,069,650,322 |
| Debt limit - Texas statutes do not prescribe a debt limit; however, by custom, a practical economic debt limit of 5% of the assessed valuation is used. | | 5% |
| Total bonded debt | | 703,482,516 |
| Deduct amount available in debt service fund | | 5,346,213 |
| Economic debt margin | \$ | 698,136,303 |

MISCELLANEOUS STATISTICAL DATA

| | |
|--|-------------------|
| Date of Incorporation: | February 20, 1911 |
| Date of Adoption of City Charter: | January 31, 1927 |
| Form of Government | Home Rule |
| Area: | |
| Square miles | 69.3 |
| Acres (estimated) | 41,983 |
| Miles of Streets: | |
| Paved within City limits - City maintained | 630 |
| Paved within City limits - State maintained | 100 |
| Miles of Sewer: | |
| Storm | 275 |
| Sanitary | 705 |
| Building Permits: | |
| Permits issued | 2,230 |
| Estimated cost | \$ 354,257,233 |
| Fire Protection: | |
| Number of stations | 7 |
| Number of employees - Paid firemen - full time | 180 |
| - Civilian | 25 |
| Police Protection: | |
| Number of stations | 1 |
| Number of substations | 7 |
| Number of employees - Commissioned | 313 |
| - Civilian | 148 |
| Recreation: | |
| Developed parks (acres) | 737 |
| Undeveloped (acres) | 136 |
| Number of municipal golf links (18-hole course) | 1 |
| Number of municipal swimming pools | 4 |
| Lighted tennis courts | 38 |
| Lighted baseball diamonds/athletic fields | 84 |
| Education | |
| (City of McAllen within the McAllen Independent School District) | |
| Number of teachers | 1,505 |
| Number of registered students | 20,399 |
| Total Number of City Employees (Including part-time employees): | 2,614 |
| Hospitals: | |
| Number of hospitals | 3 |
| Number of hospital beds | 831 |

Growth Statistics

| Population | | Number | Percent Increase |
|---------------|------------|---------|------------------|
| (U.S. Census) | | | |
| 2015 | (Actual) | 139,776 | 1.7 |
| 2016 | (Actual) | 143,023 | 2.3 |
| 2017 | (Actual) | 146,337 | 2.3 |
| 2018 | (Actual) | 147,302 | 0.7 |
| 2019 | (Actual) | 149,189 | 1.3 |
| 2020 | (Actual) | 151,352 | 1.4 |
| 2021 | (Actual) | 144,650 | (4.4) |
| 2022 | (Actual) | 143,920 | (0.5) |
| 2023 | (Actual) | 143,920 | (0.5) |
| 2024 | (Estimate) | 145,499 | 1.1 |

MISCELLANEOUS STATISTICAL DATA (continued)

| | 2020 | 2021 | 2022 | 2023 | 2024 |
|--------------------------|---------|---------|---------|---------|---------|
| Acres in City | 40,200 | 40,260 | 40,396 | 41,720 | 41,983 |
| % Change | - | 0.15 | 0.34 | 3.28 | 0.63 |
| Miles of Street in City | 610 | 614 | 620 | 625 | 625 |
| % Change (Decrease) | 0.16 | 0.66 | 0.98 | 0.88 | 0.88 |
| Miles in Sanitary Sewer | 644 | 648 | 683 | 693 | 705 |
| % Change (Decrease) | 4.38 | 0.62 | 5.40 | 1.46 | 1.73 |
| Miles of Water Lines | 770 | 780 | 789 | 796 | 802 |
| % Change | 0.26 | 1.30 | 1.15 | 0.89 | 0.75 |
| Building Permits | 2,100 | 2,463 | 2,743 | 2,122 | 2,230 |
| % Change (Decrease) | 35.75 | 17.29 | 11.37 | (22.64) | 5.09 |
| Number of City Employees | 2,497 | 2,537 | 2,566 | 2,614 | 2,614 |
| % Change (Decrease) | 0.40 | 1.60 | 1.14 | 1.99 | 1.99 |
| Population | 151,352 | 144,650 | 143,920 | 145,499 | 145,499 |
| % Change | 1.45 | (4.43) | (0.50) | (1.04) | (1.04) |

* According to Geographical Information System figure is accurate.

** Alton Interceptor added to System this year

WATER ENTERPRISE FUND

| Class of Customer | Number | Gallons |
|---|--------|--------------------|
| Residential | 43,381 | 4,344,020,686 |
| Commercial | 8,179 | 3,177,715,300 |
| Industrial | 154 | 270,153,500 |
| Number of gallons shown to have passed through the master meters at the City's plants #2 and #3 during the period | | 8,310,624,000 |
| Number of gallons billed | | (7,791,889,486) |
| Estimated water used in fire hydrant testing, etc. | | 29,503,981 |
| Estimated number of gallons unaccounted due to breaks, leaks, etc. | | <u>548,238,495</u> |

The rate charged for water furnished and consumed under the standard water rate schedule by Section 106-82 of the City Ordinance, amended September 23, 2019 to all classes of customers is as follows:

| Inside City Minimum Rate | Commodity Rate |
|--------------------------|----------------|
| \$12.45 | (1) |

(1) Per 1,000 gallons or any part thereof as follows:

Residential- \$1.65/1,000 gallons for the first 4,999 gallons; plus \$1.95/1,000 for the next consumption of 5,000 to 9,999 gallons; plus \$2.15/1,000 for consumption between 10,000 gallons to 14,999, and \$2.25 per 1,000 thereafter.

Commercial, Multi-family, and Industrial-\$1.65/1,000 gallons up to the 12-month average base consumption; plus \$2.15/1,000 gallons for consumption over the 12-month average base consumption.

Sprinkler-\$2.15/1,000 gallons.

The following miscellaneous statistical data is presented for the last ten fiscal years:

| | Rainfall (Inches) | Number of Customers | |
|------|-------------------|---------------------|--------|
| | | Water | Sewer |
| 2015 | 29.56 | 45,362 | 40,390 |
| 2016 | 15.55 | 46,195 | 40,912 |
| 2017 | 15.72 | 46,780 | 41,660 |
| 2018 | 33.50 | 47,399 | 42,286 |
| 2019 | 19.99 | 47,950 | 42,804 |
| 2020 | 31.70 | 48,415 | 43,218 |
| 2021 | 30.37 | 49,331 | 43,914 |
| 2022 | 17.59 | 50,357 | 44,614 |
| 2023 | 21.88 | 50,975 | 45,259 |
| 2024 | 27.45 | 51,714 | 45,859 |

DEMOGRAPHIC AND ECONOMIC STATISTICS Last Ten Years

| <u>Year</u> | <u>Estimated Population</u> | <u>Personal Income (thousands of dollars)</u> | <u>Per Capita Personal Income</u> | <u>Median Age</u> | <u>School Enrollment</u> | <u>Unemployment Rate</u> |
|-------------|-----------------------------|---|-----------------------------------|-------------------|--------------------------|--------------------------|
| 2015 | 139,776 | 2,956,682 | 21,153 | 32.60 | 24,692 | 5.10% |
| 2016 | 143,023 | 3,026,796 | 21,163 | 32.30 | 24,330 | 5.20% |
| 2017 | 145,249 | 3,085,815 | 21,245 | 32.60 | 23,821 | 4.80% |
| 2018 | 147,302 | 3,172,590 | 21,538 | 32.60 | 23,721 | 4.50% |
| 2019 | 149,189 | 3,234,865 | 21,683 | 32.90 | 22,875 | 4.00% |
| 2020 | 151,352 | 3,620,945 | 23,924 | 35.30 | 22,427 | 10.20% |
| 2021 | 144,650 | 3,362,534 | 23,246 | 35.30 | 21,602 | 6.20% |
| 2022 | 143,920 | 3,397,074 | 23,104 | 33.90 | 20,410 | 5.30% |
| 2023 | 145,790 | 3,583,227 | 24,578 | 34.40 | 20,399 | 4.50% |
| 2024 est | 147,539 (A) | 4,062,191 (B) | 27,533 (B) | 35.30 (B) | 20,095 (C) | 4.20% (D) |

SOURCE:

- (A) U.S Census Bureau and local estimates--City's planning department; 2020 Official U.S. Census
- (B) U.S Census Bureau and 2023 American Community Survey.
- (C) McAllen Independent School District
- (D) Texas Workforce Commission - Local Area Unemployment Statistics

ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY (1) Last Ten Fiscal Years

| Fiscal Year Ended September 30 | Residential Property | Commercial Property | Industrial Property | Minerals / Utilities | Other | Less: Tax-Exempt Property | Total Net Taxable Assessed Value |
|--------------------------------|----------------------|---------------------|---------------------|----------------------|---------------|---------------------------|----------------------------------|
| 2015 | 4,476,237,958 | 3,503,723,046 | 132,720,411 | 71,783,017 | 895,420,696 | 954,084,273 | 8,125,800,855 |
| 2016 | 4,746,229,093 | 3,533,253,705 | 126,566,665 | 72,738,133 | 940,307,876 | 984,705,628 | 8,434,389,844 |
| 2017 | 5,114,367,540 | 3,738,805,476 | 129,302,716 | 84,633,250 | 1,098,336,896 | 1,053,772,231 | 9,111,673,647 |
| 2018 | 5,260,686,958 | 4,171,943,818 | 157,106,970 | 88,357,613 | 757,572,083 | 1,138,914,251 | 9,296,753,191 |
| 2019 | 5,500,272,539 | 4,364,401,680 | 139,316,745 | 95,586,419 | 864,959,293 | 1,233,505,496 | 9,731,031,180 |
| 2020 | 5,687,332,451 | 4,258,218,328 | 129,770,200 | 108,951,572 | 1,418,103,051 | 1,299,139,240 | 10,303,236,362 |
| 2021 | 5,960,894,628 | 4,258,218,328 | 129,770,200 | 93,140,992 | 1,519,969,975 | 1,321,860,611 | 10,640,133,512 |
| 2022 | 6,557,740,121 | 4,324,757,097 | 157,820,768 | 103,720,493 | 1,263,782,139 | 1,352,167,118 | 11,055,653,500 |
| 2023 | 7,822,510,572 | 4,860,509,348 | 162,675,699 | 110,761,148 | 973,319,039 | 1,399,040,053 | 12,530,735,753 |
| 2024 | 9,037,195,842 | 5,288,554,444 | 203,170,740 | 120,090,725 | 889,475,179 | 1,468,836,608 | 14,069,650,322 |

(1) The assessed value and actual value of properties is the same amount. The appraisal district appraises all property at market value.

A column for the actual value is not reflected.

Source: City of McAllen Tax Office & Hidalgo County Appraisal District Tax Roll

RATIO OF NET GENERAL BONDED DEBT OF ASSESSED VALUE AND NET BONDED DEBT PER CAPITA LAST TEN FISCAL YEARS

| Year | Population | Assessed Value | Gross Bonded Debt | Available Debt Service Funds | Net Bonded Debt | Net Bonded Debt | |
|------|------------|----------------|-------------------|------------------------------|-----------------|-------------------------|------------|
| | | | | | | Ratio to Assessed Value | Per Capita |
| 2015 | 139,776 | 8,125,800,855 | 57,910,000 | 570,105 | 52,859,895 | 1 | 370 |
| 2016 | 143,023 | 8,434,389,844 | 53,430,000 | 632,705 | 47,537,295 | 1 | 327 |
| 2017 | 145,249 | 9,111,673,647 | 48,170,000 | 1,052,180 | 48,442,820 | 1 | 329 |
| 2018 | 147,302 | 9,296,753,191 | 49,495,000 | 1,635,419 | 65,894,581 | 1 | 442 |
| 2019 | 149,189 | 9,731,031,180 | 67,530,000 | 2,439,513 | 59,815,487 | 1 | 395 |
| 2020 | 151,352 | 10,303,236,362 | 62,255,000 | 2,840,353 | 67,294,647 | 1 | 465 |
| 2021 | 144,650 | 10,640,133,512 | 70,135,000 | 3,365,444 | 63,579,556 | 1 | 432 |
| 2022 | 143,920 | 11,055,653,500 | 66,945,000 | 3,880,392 | 63,064,608 | 1 | 429 |
| 2023 | 145,499 | 12,530,735,753 | 63,625,000 | 4,501,490 | 59,123,510 | 0 | 406 |
| 2024 | 147,539 | 14,069,650,322 | 59,640,000 | 5,346,213 | 54,293,787 | 0 | 368 |

**PROPERTY VALUE, CONSTRUCTION AND BANK DEPOSITS
LAST TEN FISCAL YEARS**

| Fiscal Year | Property Value (1) | Construction | Bank Deposits |
|--------------------|---------------------------|---------------------|----------------------|
| 2015 | 8,125,800,855 | 189,894,074 | 6,249,842,000 |
| 2016 | 9,111,673,647 | 353,323,748 | 6,182,919,000 |
| 2017 | 9,111,673,647 | 405,016,525 | 6,230,886,750 |
| 2018 | 9,296,753,191 | 215,819,387 | 6,347,468,000 |
| 2019 | 9,731,031,180 | 239,812,255 | 6,805,023,000 |
| 2020 | 10,303,236,362 | 207,471,611 | 7,915,004,000 |
| 2021 | 10,640,133,512 | 375,874,737 | 8,830,851,250 |
| 2022 | 11,055,653,500 | 414,821,748 | 9,097,949,250 |
| 2023 | 12,530,735,753 | 541,245,960 | 8,990,739,500 |
| 2024 | 14,069,650,322 | 354,257,233 | 6,924,401,250* |
| | (a) | (b) | (c) |

(1) Includes only taxable property.

Information provided by:

(a) City of McAllen Tax Department

(b) City of McAllen Building Code Compliance Department

(c) Federal Deposit Insurance Corporation

* Note that this number reflects data as of June 30,2024 (3 Qtrs)

LARGEST 5 EMPLOYERS

| Employer | Number of employees | Type of Service |
|--|----------------------------|------------------------|
| McAllen Independent School District | 3,426 | Education |
| City of McAllen | 2,651 | Government |
| Rio Grande Regional Hospital | 2,000 | Healthcare |
| South Texas College | 1,777 | Education |
| McAllen Medical Center - South Texas Health System | 1,662 | Healthcare |

Source: McAllen EDC / Texas Workforce Solutions

PRINCIPAL PROPERTY TAXPAYERS CURRENT YEAR AND NINE YEARS AGO

| Taxpayer | 2024 | | | 2015 | | |
|-----------------------------------|------------------------|------|---|------------------------|------|---|
| | Taxable Assessed Value | Rank | Percentage of Total City Taxable Assessed Value | Taxable Assessed Value | Rank | Percentage of Total City Taxable Assessed Value |
| Simon Property Group McAllen No 2 | \$158,158,612 | 1 | 1.12% | 115,303,024 | 1 | 1.42% |
| AEP Texas Inc-27H | 91,387,810 | 2 | 0.65% | 41,662,980 | 4 | 0.51% |
| Big Sky Commercial Property | 68,372,598 | 3 | 0.49% | n/a | - | n/a |
| Rio Grande Regional Hospital | 62,538,704 | 4 | 0.44% | 54,415,269 | 2 | 0.67% |
| La Plaza Mall LLC | 56,249,517 | 5 | 0.40% | n/a | - | n/a |
| Universal Health Services | 49,206,319 | 6 | 0.35% | 46,786,593 | 3 | n/a |
| United Parcel Services Inc. | 47,469,379 | 7 | 0.34% | n/a | - | n/a |
| Palm Crossing Town Center LLC | 37,786,377 | 8 | 0.27% | 41,358,090 | 5 | 0.51% |
| Shops At 29 LTD | 33,210,469 | 9 | 0.24% | n/a | - | n/a |
| McAllen Foreign Trade Zone Inc. | 30,853,878 | 10 | 0.22% | 15,775,925 | 14 | n/a |
| GE Engine Services McAllen LP | n/a | - | n/a | 33,870,284 | 6 | 0.42% |
| H E Butt Grocery Company | n/a | - | n/a | 25,974,322 | 7 | 0.32% |
| Inland Western McAllen Trenton | n/a | - | n/a | 21,730,017 | 8 | 0.27% |
| Mcallen Medical Center | n/a | - | n/a | 18,219,227 | 9 | 0.22% |
| Weingarten Las Tiendas JV | n/a | - | n/a | 17,985,283 | 10 | 0.22% |
| | <u>\$ 635,233,663</u> | | 4.51% | <u>\$ 433,081,014</u> | | 4.56% |

Source:
Hidalgo County Appraisal District

BUDGET GLOSSARY

Accrual Basis Indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

Ad Valorem Tax A tax which is levied in proportion to the value of the property against which it is levied. This is commonly referred to as a property tax.

Appraised Value To make an estimate of value for the purpose of taxation. (Property values are established by the Hidalgo County Appraisal District).

Appropriation Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount, purpose, and time when it may be expended.

Appropriation Ordinance The office enactment, by the City Commission, to legally authorize City Staff to obligate and expend resources.

Assessed Value The total taxable value placed on real estate and other property as a basis for levying taxes.

Bond A written promise to pay a sum of money on a specific date(s) at a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance.

Budget A plan of financial operations embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Budget Calendar The schedule of key dates which the City follows in the preparation and adoption of the budget.

Budget Document The instrument used by the budget-making authority to present a comprehensive financial plan of operations to the City Commission.

Budget Message A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

Capital Projects Fund A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

Capital Outlay Expenditures resulting in the acquisition or addition to fixed assets.

City Commission The Mayor and six Commissioners collectively acting as the legislative and policy making body of the City.

Civil Service Personnel All certified police officers and firefighters.

Current Taxes Taxes levied and due within one year.

Debt Service Payment of interest and principal to holders of a government's debt instruments.

Debt Service Fund A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

Delinquent Taxes Taxes that remain unpaid, after the date on which a penalty for non-payment is attached. (example: tax statements are mailed out in October and become delinquent if unpaid by January 31.)

Department A functional and administrative entity created to carry out specified public services.

Distinguished Budget A voluntary program administered by the Government Finance Officers.

Presentation Program Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

Encumbrance The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Estimated Revenue The amount of projected revenues to be collected during the fiscal year.

Expenditures Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss.

Expenses Decrease in net total assets. Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period.

Fiscal Year The twelve month financial period to which the annual operating budget applies. The fiscal year used by the City of McAllen begins October 1st and ends September 30th.

Fixed Assets Long term assets, which are intended to continue to be held or used, such as land, building, machinery, or equipment.

Franchise Fee A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

Function Classification of expenditures according to the principal purposes for which the expenditures are made.

Fund An accounting entity which is a self-balancing set of accounts that record financial transactions for specific activities or government function.

Fund Balance A term used to express the equity (assets minus liabilities) of governmental funds and trust funds.

Generally Accepted Uniform minimum standards/guidelines for financial accounting and reporting which provide a standard by which to measure financial presentations. They govern the form and content of the basic financial statements of an entity.

General Obligation Bonds Bonds that finance a variety of public projects, which pledge the full faith and credit of the City.

Intergovernmental Revenue Revenue collected by one government and distributed to another level of government(s).

Inter-Fund Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; i.e. transfers from the General Fund to Special Revenue Fund or Capital Projects Fund.

Maintenance All materials or contract expenditures covering repair and upkeep of City Buildings, machinery and equipment, systems, and land.

Modified Accrual Accounting A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

Objective A simply stated measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard for performance for a given program.

Operating Budget Plans of current expenditures and the proposed means of financing them. The use of an annual operating budget is usually required by law to control government spending.

Operating Costs Outlays for such current period items as expendable supplies, contractual services, and utilities.

Operating Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; transfers from the General Fund to a Special Revenue or Capital Projects Fund.

Ordinance A formal legislative enactment by the governing board of a municipality. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. Ordinances and other legislation are not passed until the plans for and costs of endorsements are known.

Other Services and Charges The cost related to services performed for the City by individuals, business or utilities.

Performance Indicator Variables which measure the success of a department in meeting goals and objectives and/or the workload and performance of the department.

Personnel Services The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

Retained Earnings An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenue Additions to the City's financial assets such as taxes or grants which do not, in themselves, increase the City's liabilities, provided there is no corresponding decrease in assets or increase in other liabilities.

Revenue Bonds Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source before issuance.

Tax Base The total value of all real and personal property in the City as of January 1st of each year, as certified by the Hidalgo County Appraisal District. The tax base represents net value after all exemptions.

Tax Levy The result product of the tax rate per one hundred dollars multiplied by the tax base.

Tax Rate The amount of tax stated in terms of a unit of the tax base; for example, the City of McAllen expresses the tax in terms of dollars per hundred of assessed valuation.

Working Capital The excess of current assets over current liabilities.

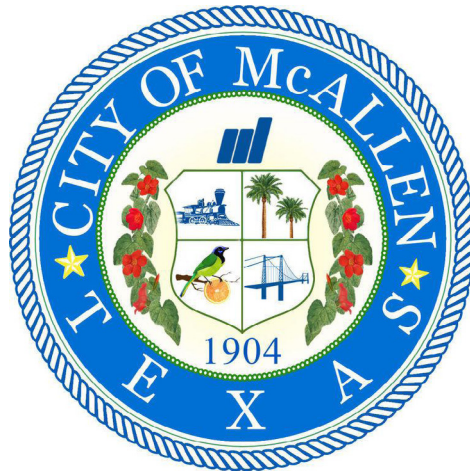
ACRONYM GLOSSARY

The FY 2024-2025 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting generally while other are unique to the City of McAllen budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

| Acronym | Definition | Acronym | Definition |
|---------|--|---------|--|
| ACFR | Annual Comprehensive Financial Report | ESG | Emergency Solutions Grant |
| ADA | Americans with Disabilities Act | FAA | Federal Aviation Administration |
| AEP | American Electric Power | FBO | Fixed Based Operation |
| AHSTI | Affordable Home of South Texas Incorporated | FD | Fire Department |
| AMI | Advanced Metering Infrastructure | FDA | Food and Drug Administration |
| AOP | Acknowledgement of Paternity | FEMA | Federal Emergency Management Agency |
| ARB | Appraisal Review Board | FFE | Furniture, Fixtures, and Equipment |
| ARC | Annual Required Contributions | FLSA | Fair Labor Standards Act |
| ARFF | Aircraft Rescue and Fire Fighting | FM | Farm Road |
| ARPA | American Rescue Plan Act | FMLA | Family Medical Leave Act |
| BMP | Best Management Practices | FTA | Federal Transit Administration |
| BOD | Biochemical Oxygen Demand | FTE | Full Time Equivalent |
| CAFR | Comprehensive Annual Financial Report | FR | Fitch Rating |
| CAMP | Can Achieve Maximum Potential | FY | Fiscal Year |
| CARES | Coronavirus Aid, Relief, and Economic Security | FYE | Fiscal Year End |
| CASA | Court Appointed Special Advocates | GA | General Aviation |
| CBP | Customs Border Protection | GAAP | Generally Accepted Accounting Principles |
| CC | City Commission / Community Center | GASB | Governmental Accounting Standards Board |
| CCN | Certificate of Convenience and Necessity | GF | General Fund |
| CCR | Consumer Confidence Report | GFOA | Government Finance Officers Association |
| CDBG | Community Development Block Grant | GIS | Geographical Information Systems |
| CGFO | Certified Government Finance Officer | GO | General Obligation |
| CIA | Certified Internal Auditor | GPS | Geographical Positioning System |
| CIP | Capital Improvement Program / Project | HAZMAT | Hazardous Materials |
| CIS | Communication Interface System | HCAD | Hidalgo County Appraisal District |
| CLGC | Champion Lakes Golf Course | HCWID | Hidalgo County Water Improvement District |
| CO | Certificate of Obligation | HCID | Hidalgo County Irrigation District |
| COPS | Community Oriented Policing Services | HMGP | Hazard Mitigation Grant Program |
| CPA | Certified Public Accountant | HMIS | Homeless Management Info System |
| CPM | Certified Public Manager | HPS | High Pressure Sodium |
| CRM | Customer Relationship Management | HOA | Homeowners Association |
| CRR | Community Risk Reduction | HR | Human Resources |
| CTA | Certified Tax Assessor | HUD | Housing & Urban Development |
| CUE | Center for Urban Ecology | HVAC | Heating, Ventilation, & Air Conditioning |
| CVB | Convention & Visitors Bureau | I&S | Interest & Sinking Fund |
| CWSRF | Clean Water Act State Revolving Fund | IAM | Institute for Advanced Manufacturing |
| DHS | Department of Homeland Security | IBWC | International Boundary and Water Commission |
| DSHS | Department State Health Service | ICMA | International City/County Management Association |
| DOL | Department of Labor | ICS | Incident Command System |
| DOT | Department of Transportation | IMAS | International Museum of Arts & Sciences |
| EAP | Employee Assistance Program | ISD | Independent School District |
| EB-5 | Employment Based 5th Preference Visa | ISO | Insurance Service Office |
| EDA | Economic Development Administration | IT | Information Technology |
| EDI | Economic Development Initiative | KMB | Keep McAllen Beautiful |
| EEOC | Equal Employment Opportunity Commission | KW | Kilowatt |
| EMAS | Engineered Material Arresting System | LC | Limited Corporation |
| EMS | Emergency Medical Services | LED | Light Emitting Diode |
| EOC | Emergency Operations Center | LEO | Law Enforcement Officer |
| EPA | Environmental Protection Agency | LGFC | Local Government Finance Corporation |
| ERP | Enterprise Resource Planning | LLC | Limited Liability Company |

ACRONYM GLOSSARY (continued)

| Acronym | Definition | Acronym | Definition |
|---------|---|---------|--|
| LPCC | Las Palmas Community Center | RIM-HS1 | Runway Incursion Mitigation Study |
| LPOE | Land Port of Entry | ROW | Right of Way |
| LRGVDC | Lower Rio Grande Valley Development Council | RX | Medical Prescription |
| MCL | Maximum Contaminant Level | S&P | Standard & Poors |
| MED | Medical | SB | South Bound |
| MEDC | McAllen Economic Development Corporation | SB.2 | Texas Senate Bill 2 |
| MG | Million Gallons | SBITA | Subscription-Based Information Technology Arrangement |
| MGD | Million Gallons Per Day | SCADA | Supervisory Control and Data Acquisition |
| MISD | McAllen Independent School District | SE | South East |
| MPA | Master of Public Administration | SH | State Highway |
| MPAC | McAllen Performing Arts Center | SS | Sanitary Sewer |
| MPL | McAllen Public Library | STEAM | Science, Technology, Engineering, the Arts and Mathematics |
| MPU | McAllen Public Utility | STC | South Texas College |
| MPUB | McAllen Public Utility Board | STXRTF | South Texas Regional Task Force |
| MRO | Medical Review Officer | SWIRFT | State Water Implementation Revenue Fund for Texas |
| MS4 | Municipal Separate Storm Sewer System | SWSC | Sharyland Water Supply Corporation |
| MSA | Metropolitan Statistical Area | SWTP | South Water Treatment Plant |
| MSC | McAllen Swim Club | SWWTP | South Wastewater Treatment Plant |
| M&O | Maintenance and Operations | TABC | Tobacco, Alcohol, & Beverage Commission |
| NA | Neighborhood Association / Not Applicable | TAAF | Texas Amateur Athletic Federation |
| NACSLGB | National Advisory Council on State and Local Government Budgeting | TAG | Texas Anti-Gang Grant Program |
| NADBANK | North American Development Bank | TAMU | Texas A&M University |
| NAFTA | North American Free Trade Agreement | TAP | Transportation Alternatives Program |
| NB | North Bound | TCEQ | Texas Commission Environmental Quality |
| NE | North East | TIRZ | Tax Increase Reinvestment Zone |
| NELAP | National Environmental Laboratory Accreditation Program | TML | Texas Municipal League |
| NWTP | North Water Treatment Plant | TMRS | Texas Municipal Retirement System |
| NWWTP | North Wastewater Treatment Plant | TPA | Third Party Administrator |
| O&M | Operations and Maintenance | TPDES | Texas Pollutant Discharge Elimination System |
| PARD | Parks and Recreation Department | TPWD | Texas Parks and Wildlife Department |
| PC | Personal Computer | TSA | Transportation Security Administration |
| PCARD | Procurement Card | TSS | Total Suspended Solids |
| PE | Professional Engineer | TTIC | Texas Transnational Intelligence Center |
| PEG | Public Educational & Governmental Access Channels | TWDB | Texas Water Development Board |
| PD | Police Department | TWUA | Texas Water Utility Association |
| PDCA | Plan Do Check Act | TxDOT | Texas Department of Transportation |
| PFC | Passenger Facility Charge | UDC | Unified Development Code |
| PIA | Public Information Act | UETA | United Export Traders Association |
| PIO | Public Information Office | US | United States |
| POE | Port of Entry | USCIS | United States Citizenship & Immigration Services |
| PSA | Public Service Announcements | USMCA | United States - Mexico - Canada Agreement |
| PSI | Pounds Per Square Inch | UTRGV | University of Texas Rio Grande Valley |
| PT | Part-Time | UV | Ultra Violet |
| PUB | Public Utility Board | VE | Value Engineering |
| PW | Public Works | WBC | World Birding Center |
| QA/QC | Quality Assurance/Quality Control | WC | Workers Compensation |
| QC, LL | Quality Control, Local Limits | WS | Workforce Solutions |
| QM | Quinta Mazatlán | WW | Waste Water |
| RDF | Regional Detention Facility | WWCD | Wastewater Collection Department |
| RGV | Rio Grande Valley | WWTP | Wastewater Treatment Plant |





FIVE YEAR FINANCIAL PLAN

GENERAL FUND
Fund Balance Summary

| | Budget | Four Year Plan | | | |
|--|-----------------------------|-----------------------------|------------------------------|------------------------------|------------------------------|
| | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 |
| UNASSIGNED BEGINNING FUND BALANCE | \$ 87,650,424 | \$ 94,406,058 | \$ 104,899,427 | \$ 117,925,899 | \$ 127,561,709 |
| <u>Revenues:</u> | | | | | |
| Taxes | \$ 140,696,378 | \$ 144,201,175 | \$ 147,409,504 | \$ 150,792,269 | \$ 154,213,405 |
| Licenses and Permits | 2,678,313 | 2,767,895 | 2,860,783 | 2,957,618 | 3,057,542 |
| Charges for Services | 6,658,693 | 6,881,153 | 7,165,657 | 7,376,091 | 7,548,139 |
| Fines and Forfeits | 1,005,000 | 1,007,500 | 1,010,250 | 1,013,275 | 1,016,603 |
| Investment Earnings | 4,259,249 | 4,715,114 | 4,456,416 | 4,302,073 | 4,147,730 |
| Miscellaneous Revenues | 4,809,442 | 2,210,702 | 2,196,320 | 2,212,546 | 2,228,865 |
| Total Revenues | <u>160,107,075</u> | <u>161,783,539</u> | <u>165,098,930</u> | <u>168,653,872</u> | <u>172,212,284</u> |
| <u>Other Financing Sources:</u> | | | | | |
| Transfers In | 8,963,122 | 8,522,978 | 8,181,469 | 8,310,275 | 8,361,220 |
| Total Revenues and Transfers | <u>169,070,197</u> | <u>170,306,517</u> | <u>173,280,399</u> | <u>176,964,147</u> | <u>180,573,504</u> |
| TOTAL RESOURCES | <u>\$ 256,720,620</u> | <u>\$ 264,712,575</u> | <u>\$ 278,179,827</u> | <u>\$ 294,890,046</u> | <u>\$ 308,135,213</u> |
| <u>APPROPRIATIONS</u> | | | | | |
| <u>Operating Expense:</u> | | | | | |
| General Government | \$ 29,314,997 | \$ 27,285,237 | \$ 27,474,861 | \$ 32,879,799 | \$ 28,858,030 |
| Public Safety | 78,674,205 | 80,521,455 | 80,951,183 | 81,621,700 | 81,236,851 |
| Highways and Streets | 15,244,227 | 15,222,441 | 15,222,441 | 15,307,441 | 15,412,441 |
| Health and Welfare | 3,810,031 | 3,799,231 | 3,816,231 | 3,799,231 | 3,799,231 |
| Culture and Recreation | 25,761,071 | 26,115,644 | 26,346,823 | 27,195,180 | 27,475,796 |
| Total Operations | <u>152,804,531</u> | <u>152,944,009</u> | <u>153,811,539</u> | <u>160,803,351</u> | <u>156,782,349</u> |
| <u>Other Financing Sources (Uses):</u> | | | | | |
| Transfers Out | 9,246,857 | 6,360,965 | 6,442,388 | 6,524,985 | 6,608,776 |
| Debt Service - Motorola Lease Payment | 263,174 | 508,174 | - | - | - |
| TOTAL APPROPRIATIONS | <u>162,314,562</u> | <u>159,813,147</u> | <u>160,253,927</u> | <u>167,328,336</u> | <u>163,391,126</u> |
| Revenue over/under Expenditures | \$ 6,755,635 | \$ 10,493,370 | \$ 13,026,472 | \$ 9,635,811 | \$ 17,182,378 |
| UNASSIGNED FUND BALANCE | <u>\$ 94,406,058</u> | <u>\$104,899,427</u> | <u>\$ 117,925,899</u> | <u>\$ 127,561,709</u> | <u>\$ 144,744,087</u> |
| <u>MINIMUM FUND BALANCE TEST</u> | | | | | |
| Total Operations - Expenditures | 152,804,531 | 152,944,009 | 153,811,539 | 160,803,351 | 156,782,349 |
| Less: Capital Outlay | 4,564,927 | 1,545,054 | 1,274,133 | 1,076,035 | 1,269,001 |
| Net Operations - Expenditures | 148,239,604 | 151,398,955 | 152,537,406 | 159,727,316 | 155,513,348 |
| 1 Day Operating Expenditures | 406,136 | 414,792 | 417,911 | 437,609 | 426,064 |
| No. of Day's Operating Expenditures in Fund Balance | <u>232</u> | <u>253</u> | <u>282</u> | <u>291</u> | <u>340</u> |

HOTEL OCCUPANCY TAX FUND Fund Balance Summary

| | Budget | Four Year Plan | | | |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|
| | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 |
| RESOURCES | | | | | |
| BEGINNING | | | | | |
| WORKING CAPITAL | \$ 388 | \$ 388 | \$ 388 | \$ 388 | \$ 388 |
| Revenues: | | | | | |
| Hotel Taxes | \$ 5,557,000 | \$ 5,668,140 | \$ 5,781,503 | \$ 5,897,133 | \$ 6,015,076 |
| Penalty & Interest | 15,500 | 15,500 | 15,500 | 15,500 | 15,500 |
| Short Term Rentals | 22,000 | 22,440 | 22,889 | 23,347 | 23,814 |
| Total Sources | <u>5,594,500</u> | <u>5,706,080</u> | <u>5,819,892</u> | <u>5,935,980</u> | <u>6,054,390</u> |
| TOTAL RESOURCES | <u>\$ 5,594,888</u> | <u>\$ 5,706,468</u> | <u>\$ 5,820,280</u> | <u>\$ 5,936,368</u> | <u>\$ 6,054,778</u> |
| APPROPRIATIONS | | | | | |
| Chamber of Commerce | \$ 1,512,639 | \$ 1,544,517 | \$ 1,577,033 | \$ 1,610,199 | \$ 1,644,029 |
| Other Financing Sources (Uses): | | | | | |
| Transfer Out - Convention Center | \$ 3,025,277 | \$ 3,089,034 | \$ 3,154,066 | \$ 3,220,399 | \$ 3,288,058 |
| Transfer Out - Performing Arts Center Fund | 756,584 | 772,529 | 788,793 | 805,382 | 822,302 |
| Transfer Out - Marketing Fund | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| Total Other Sources | <u>4,081,861</u> | <u>4,161,563</u> | <u>4,242,859</u> | <u>4,325,781</u> | <u>4,410,360</u> |
| TOTAL APPROPRIATIONS | <u>\$ 5,594,500</u> | <u>\$ 5,706,080</u> | <u>\$ 5,819,892</u> | <u>\$ 5,935,980</u> | <u>\$ 6,054,389</u> |
| ENDING WORKING CAPITAL | <u>\$ 388</u> | <u>\$ 388</u> | <u>\$ 388</u> | <u>\$ 388</u> | <u>\$ 389</u> |

VENUE TAX FUND Fund Balance Summary

| | Budget | Four Year Plan | | | |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|
| | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 |
| RESOURCES | | | | | |
| BEGINNING | | | | | |
| WORKING CAPITAL | \$ 1,433,793 | \$ 1,677,957 | \$ 1,227,646 | \$ 1,227,646 | \$ 1,227,646 |
| Revenues: | | | | | |
| Hotel Taxes | \$ 1,587,714 | \$ 1,619,468 | \$ 1,651,858 | \$ 1,684,895 | \$ 1,718,593 |
| Penalty & Interest | 26,128 | 25,169 | 24,211 | 23,255 | 22,301 |
| Short term rentals | 6,285 | 6,411 | 6,539 | 6,670 | 6,803 |
| Total Sources | <u>1,620,127</u> | <u>1,651,048</u> | <u>1,682,608</u> | <u>1,714,820</u> | <u>1,747,697</u> |
| TOTAL RESOURCES | <u>\$ 3,053,920</u> | <u>3,329,005</u> | <u>2,910,254</u> | <u>2,942,466</u> | <u>2,975,343</u> |
| APPROPRIATIONS | | | | | |
| Other Financing Sources (Uses): | | | | | |
| Transfer Out - G.O Debt Service Fund | 803,411 | 803,095 | 801,058 | 802,073 | 801,378 |
| Transfer Out - Performing Arts Center Fund | 572,552 | 1,298,264 | 881,550 | 912,747 | 946,319 |
| Total Other Sources | <u>1,375,963</u> | <u>2,101,363</u> | <u>1,682,608</u> | <u>1,714,820</u> | <u>1,747,697</u> |
| TOTAL APPROPRIATIONS | <u>1,375,963</u> | <u>2,101,359</u> | <u>1,682,608</u> | <u>1,714,820</u> | <u>1,747,697</u> |
| ENDING FUND BALANCE | <u>\$ 1,677,957</u> | <u>\$ 1,227,646</u> | <u>\$ 1,227,646</u> | <u>\$ 1,227,646</u> | <u>\$ 1,227,646</u> |

DOWNTOWN SERVICES PARKING FUND
Fund Balance Summary

| | Budget | Four Year Plan | | | |
|-------------------------------------|---------------------|-----------------------|---------------------|---------------------|---------------------|
| | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 |
| RESOURCES | | | | | |
| BEGINNING WORKING CAPITAL | \$ 82,420 | \$ 88,634 | \$ 172,126 | \$ 260,491 | \$ 348,853 |
| Revenues: | | | | | |
| Parking Meter Fees | \$ 650,000 | \$ 700,000 | \$ 700,000 | \$ 700,000 | \$ 700,000 |
| Parking Fines | 140,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| Transportation | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Special Permit | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Parking Garage Fee | 310,000 | 330,000 | 330,000 | 330,000 | 330,000 |
| Parking Garage Lease | 39,000 | 39,000 | 39,000 | 39,000 | 39,000 |
| Misc./Decal Parking Reg. Fees | 35,000 | 3,300 | 3,300 | 3,300 | 3,300 |
| Federal Grants | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Facility Rental | 11,550 | 5,000 | 5,000 | 5,000 | 5,000 |
| Interest Income | <u>2,852</u> | <u>49</u> | <u>47</u> | <u>44</u> | <u>42</u> |
| Total Revenues | <u>1,318,402</u> | <u>1,357,349</u> | <u>1,357,347</u> | <u>1,357,344</u> | <u>1,357,342</u> |
| TOTAL RESOURCES | <u>\$ 1,400,822</u> | <u>\$ 1,445,983</u> | <u>\$ 1,529,473</u> | <u>\$ 1,617,835</u> | <u>\$ 1,706,195</u> |
| APPROPRIATIONS | | | | | |
| Operating Expenses: | | | | | |
| Downtown Services | \$ 1,294,733 | \$ 1,256,402 | \$ 1,256,402 | \$ 1,256,402 | \$ 1,256,402 |
| Liability Insurance | 12,580 | 12,580 | 12,580 | 12,580 | 12,580 |
| Capital Outlay | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Total Operations | <u>\$ 1,307,313</u> | <u>\$ 1,268,982</u> | <u>\$ 1,268,982</u> | <u>\$ 1,268,982</u> | <u>\$ 1,268,982</u> |
| Other Financing Sources (Uses): | | | | | |
| Debt Service Motorola Lease Payment | <u>4,875</u> | <u>4,875</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| TOTAL APPROPRIATIONS | <u>1,312,188</u> | <u>1,273,857</u> | <u>1,268,982</u> | <u>1,268,982</u> | <u>1,268,982</u> |
| ENDING WORKING CAPITAL | <u>\$ 88,634</u> | <u>\$ 172,126</u> | <u>\$ 260,491</u> | <u>\$ 348,853</u> | <u>\$ 437,213</u> |

CAPITAL IMPROVEMENT FUND
Fund Balance Summary

| | Budget | Four Year Plan | | | |
|--------------------------------------|----------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 |
| BEGINNING FUND BALANCE | \$ 5,559,275 | \$ 1,585,326 | \$ (14,784,919) | \$ (21,720,205) | \$ (19,059,542) |
| Revenues: | | | | | |
| Contributions - Outside Agencies | \$ 815,276 | \$ - | \$ - | \$ - | \$ - |
| Interest Earned | <u>386,920</u> | <u>383,036</u> | <u>359,713</u> | <u>349,713</u> | <u>339,713</u> |
| Total Revenues | <u>1,202,196</u> | <u>383,036</u> | <u>359,713</u> | <u>349,713</u> | <u>339,713</u> |
| Other Financing Sources: | | | | | |
| Transfer In - General Fund | <u>7,104,461</u> | <u>4,549,506</u> | <u>4,595,001</u> | <u>4,640,950</u> | <u>4,687,360</u> |
| Total Revenues and Transfers | <u>8,306,657</u> | <u>4,932,542</u> | <u>4,954,714</u> | <u>4,990,663</u> | <u>5,027,073</u> |
| TOTAL RESOURCES | <u>\$ 13,865,932</u> | <u>\$ 6,517,868</u> | <u>\$ (9,830,205)</u> | <u>\$ (16,729,542)</u> | <u>\$ (14,032,469)</u> |
| APPROPRIATIONS | | | | | |
| Expenditures: | | | | | |
| General Government | \$ 600,204 | \$ 400,000 | \$ 400,000 | \$ 400,000 | \$ 400,000 |
| Public Safety | 4,423,643 | 11,057,787 | 670,000 | 670,000 | 4,823,180 |
| Highways and Streets | 4,348,610 | 9,475,000 | 10,450,000 | 950,000 | 950,000 |
| Culture and Recreation | <u>2,908,149</u> | <u>370,000</u> | <u>370,000</u> | <u>310,000</u> | <u>310,000</u> |
| Total Expenditures | <u>\$ 12,280,606</u> | <u>\$ 21,302,787</u> | <u>\$ 11,890,000</u> | <u>\$ 2,330,000</u> | <u>\$ 6,483,180</u> |
| Total Expenditures and Other Sources | <u>\$ 12,280,606</u> | <u>\$ 21,302,787</u> | <u>\$ 11,890,000</u> | <u>\$ 2,330,000</u> | <u>\$ 6,483,180</u> |
| ENDING FUND BALANCE | <u>\$ 1,585,326</u> | <u>\$ (14,784,919)*</u> | <u>\$ (21,720,205)*</u> | <u>\$ (19,059,542)*</u> | <u>\$ (20,515,649)*</u> |

* Projects will be done as pay as you go.

DEVELOPMENT CORPORATION of McALLEN, Inc.
Fund Balance Summary

| | Budget | Four Year Plan | | | |
|---|----------------------|-----------------------|----------------------|----------------------|----------------------|
| | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 |
| BEGINNING FUND BALANCE | \$ 25,609,115 | \$ 16,487,922 | \$ 21,013,068 | \$ 19,099,608 | \$ 27,249,469 |
| Revenues: | | | | | |
| 1/2 Sales Tax Collection | \$ 23,042,100 | \$ 23,272,521 | \$ 23,505,246 | \$ 23,740,299 | \$ 23,977,702 |
| Insight | 1,418,154 | 1,432,335 | 1,446,659 | 1,461,125 | 1,475,737 |
| Investment Earnings | 848,625 | 861,241 | 813,229 | 788,229 | 763,229 |
| Total Revenues | <u>25,308,879</u> | <u>25,566,097</u> | <u>25,765,134</u> | <u>25,989,653</u> | <u>26,216,668</u> |
| Transfer In - Anzalduas Bridge (Anzalduas Cargo Design Reimbursement) | - | 5,687,841 | - | - | - |
| TOTAL RESOURCES | <u>\$ 50,917,994</u> | <u>\$ 47,741,860</u> | <u>\$ 46,778,202</u> | <u>\$ 45,089,261</u> | <u>\$ 53,466,137</u> |
| APPROPRIATIONS | | | | | |
| Expenditures | | | | | |
| Agencies | \$ 4,354,764 | \$ 3,282,264 | \$ 3,282,264 | \$ 3,282,264 | \$ 3,282,264 |
| Business District Improvements | 12,276,847 | 8,604,622 | 8,754,622 | 9,124,419 | 5,752,948 |
| Street and Drainage Improvements | 3,298,154 | 9,195,916 | 11,488,868 | 1,291,906 | 250,000 |
| Recreation / Community Centers Impv & Entertainment | 988,201 | 340,000 | 340,000 | 340,000 | 340,000 |
| Other | 8,513,408 | 849,000 | 849,000 | 849,000 | 849,000 |
| Total Expenditures | <u>29,431,374</u> | <u>22,271,802</u> | <u>24,714,754</u> | <u>14,887,589</u> | <u>10,474,212</u> |
| Other Financing Sources (Uses): | | | | | |
| Transfer to General Fund | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Transfer to Sales Tax Debt Fund | 300,000 | - | - | - | - |
| Transfer to Metro McAllen Fund | 1,850,207 | 1,518,182 | 1,518,182 | 1,495,285 | 1,850,207 |
| Transfer to Transit System Fund | 218,491 | 218,491 | 218,491 | 218,491 | 218,491 |
| Transfer to Quinta Mazatlan - CUE Fund | 1,500,000 | 1,500,000 | - | - | - |
| Transfer to Drainage Fee Fund (McAllen Lateral Channel Improvements) | 370,000 | - | - | - | - |
| Transfer to McAllen Marketing Fund | 100,000 | 110,000 | 120,000 | 130,000 | 130,000 |
| Transfer to Local Govt. Co. Debt Service Fund | 460,000 | 910,317 | 907,167 | 908,427 | 910,685 |
| Total Other Sources | <u>4,998,698</u> | <u>4,456,990</u> | <u>2,963,840</u> | <u>2,952,203</u> | <u>3,309,383</u> |
| TOTAL APPROPRIATIONS | <u>\$ 34,430,072</u> | <u>\$ 26,728,792</u> | <u>\$ 27,678,594</u> | <u>\$ 17,839,792</u> | <u>\$ 13,783,595</u> |
| UNRESERVED ENDING FUND BALANCE | <u>\$ 16,487,922</u> | <u>\$ 21,013,068</u> | <u>\$ 19,099,608</u> | <u>\$ 27,249,469</u> | <u>\$ 39,682,541</u> |

WATER FUND
Fund Balance Summary

| | Budget | Four Year Plan | | | |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 |
| RESOURCES | | | | | |
| BEGINNING WORKING CAPITAL | \$ 7,564,680 | \$ 6,847,893 | \$ 7,778,051 | \$ 8,107,746 | \$ 8,592,726 |
| Revenues: | | | | | |
| Water Sales | \$ 25,144,095 | \$ 26,181,899 | \$ 26,303,279 | \$ 27,078,071 | \$ 28,107,853 |
| Tap Fees | 544,000 | 450,000 | 450,000 | 450,000 | 450,000 |
| Connect/Reconnect Fees | 370,000 | 370,000 | 370,000 | 370,000 | 370,000 |
| Other Sources | 1,100,000 | 1,010,500 | 1,010,500 | 1,010,500 | 1,010,500 |
| Interest Income | 483,393 | 205,437 | 233,342 | 243,232 | 257,782 |
| Billing Charges | 460,000 | 460,000 | 460,000 | 460,000 | 460,000 |
| Total Revenues | <u>28,101,488</u> | <u>28,677,837</u> | <u>28,827,121</u> | <u>29,611,804</u> | <u>30,656,134</u> |
| TOTAL RESOURCES | <u>\$ 35,666,168</u> | <u>\$ 35,525,730</u> | <u>\$ 36,605,172</u> | <u>\$ 37,719,550</u> | <u>\$ 39,248,860</u> |
| APPROPRIATIONS | | | | | |
| Operating Expenses: | | | | | |
| Cost of Raw Water | \$ 2,500,000 | \$ 2,550,000 | \$ 2,601,000 | \$ 2,653,020 | \$ 2,706,080 |
| Water Treatment Plant | 6,796,634 | 7,102,483 | 7,422,094 | 7,756,099 | 8,105,112 |
| Water Laboratory | 724,295 | 756,888 | 790,948 | 826,541 | 863,735 |
| Transmission & Distribution | 3,514,552 | 3,672,707 | 3,837,979 | 4,010,688 | 4,191,169 |
| Water Meter Readers | 1,504,643 | 1,572,352 | 1,643,108 | 1,717,048 | 1,794,315 |
| Utility Billing | 1,100,178 | 1,149,686 | 1,201,422 | 1,255,486 | 1,311,983 |
| Customer Relations | 1,294,145 | 1,352,382 | 1,413,239 | 1,476,834 | 1,543,292 |
| Treasury Management | 568,986 | 594,590 | 621,347 | 649,308 | 678,526 |
| Administration and General/Benefits | 2,092,670 | 2,178,470 | 2,268,131 | 2,361,827 | 2,459,739 |
| Employee Benefits/Contingency | 304,838 | 318,556 | 332,891 | 347,871 | 363,525 |
| Liability and Misc. Insurance | 108,557 | 108,557 | 108,557 | 108,557 | 108,557 |
| Total Operations | <u>20,509,498</u> | <u>21,356,670</u> | <u>22,240,715</u> | <u>23,163,278</u> | <u>24,126,034</u> |
| Transfers to Debt Service-2015 Issue | 1,096,018 | 255,752 | 257,152 | 253,680 | 252,728 |
| Transfers to Debt Service-2016 Issue | 860,118 | 859,785 | 859,570 | 860,344 | 859,914 |
| Transfers to Debt Service-2018 Issues | 693,395 | 1,005,744 | 1,001,276 | 1,001,186 | 1,000,389 |
| Transfers to Debt Service-2021 Issues | 1,056,507 | 1,057,521 | 1,057,801 | 1,052,055 | 1,050,359 |
| Transfers To Depreciation Fund | 2,106,160 | 1,939,588 | 1,808,293 | 1,773,574 | 1,706,875 |
| Transfers to Capital Improvements | 2,223,960 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Total Non-Operating | <u>8,036,158</u> | <u>6,118,390</u> | <u>5,984,092</u> | <u>5,940,839</u> | <u>5,870,264</u> |
| TOTAL APPROPRIATIONS | <u>\$ 28,545,656</u> | <u>\$ 27,475,060</u> | <u>\$ 28,224,807</u> | <u>\$ 29,104,117</u> | <u>\$ 29,996,299</u> |
| Other Changes Affecting Working Capital | (272,619) | (272,619) | (272,619) | (22,718) | - |
| ENDING WORKING CAPITAL | <u>\$ 6,847,893</u> | <u>\$ 7,778,051</u> | <u>\$ 8,107,746</u> | <u>\$ 8,592,726</u> | <u>\$ 9,252,561</u> |

WASTEWATER FUND
Fund Balance Summary

| | Budget | Four Year Plan | | | |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 |
| RESOURCES | | | | | |
| BEGINNING WORKING CAPITAL | \$ 4,410,299 | \$ 4,663,132 | \$ 5,877,167 | \$ 6,832,990 | \$ 7,461,821 |
| Revenues: | | | | | |
| Wastewater Sales | \$ 21,443,939 | \$ 21,545,939 | \$ 21,647,939 | \$ 21,749,939 | \$ 21,851,939 |
| Industrial Surcharge | 1,240,000 | 1,240,000 | 1,240,000 | 1,240,000 | 1,240,000 |
| Interest Income | 282,590 | 139,894 | 176,315 | 204,990 | 223,855 |
| Other Sources | 829,500 | 1,119,644 | 1,119,644 | 1,119,644 | 1,119,644 |
| Total Revenues | <u>23,796,029</u> | <u>24,045,477</u> | <u>24,183,898</u> | <u>24,314,572</u> | <u>24,435,437</u> |
| TOTAL RESOURCES | <u>\$ 28,206,328</u> | <u>\$ 28,708,609</u> | <u>\$ 30,061,065</u> | <u>\$ 31,147,562</u> | <u>\$ 31,897,258</u> |
| APPROPRIATIONS | | | | | |
| Operating Expenses: | | | | | |
| Wastewater Treatment Plants | \$ 6,091,121 | \$ 6,365,221 | \$ 6,651,656 | \$ 6,950,981 | \$ 7,263,775 |
| Wastewater Laboratory | 829,270 | 866,587 | 905,584 | 946,335 | 988,920 |
| Wastewater Collections | 2,999,295 | 3,134,263 | 3,275,305 | 3,422,694 | 3,576,715 |
| Administration & General | 2,346,530 | 2,441,346 | 2,540,429 | 2,643,971 | 2,752,172 |
| Employee Benefits | 174,461 | 182,312 | 190,516 | 199,089 | 208,048 |
| Liability and Misc. Insurance | 118,198 | 65,261 | 65,261 | 65,261 | 65,261 |
| Total Operations | <u>12,558,873</u> | <u>13,054,991</u> | <u>13,628,751</u> | <u>14,228,331</u> | <u>14,854,892</u> |
| Transfers to Debt Service: 2009 - TWDB | 1,355,150 | 1,355,000 | 1,355,000 | 1,355,000 | 1,355,000 |
| Transfers to Debt Service: 2013 - TWDB | 285,826 | 288,131 | 285,530 | 287,767 | 284,841 |
| Transfers to Debt Service: 2015 | 861,157 | 200,948 | 202,048 | 199,320 | 198,572 |
| Transfers to Debt Service: 2015 - TWDB | 1,701,139 | 1,705,215 | 1,703,039 | 1,704,109 | 1,703,700 |
| Transfers to Debt Service: 2016 | 1,140,157 | 1,139,715 | 1,139,430 | 1,140,456 | 1,139,886 |
| Transfers to Debt Service: 2016 - TWDB | 318,064 | 311,563 | 315,119 | 318,348 | 321,276 |
| Transfers to Debt Service: 2018 - TWDB | 211,240 | 349,381 | 351,981 | 354,302 | 351,390 |
| Transfers to Depreciation Funds | 3,968,334 | 3,726,499 | 3,547,176 | 3,398,109 | 3,198,842 |
| Transfers to Capital Improvements | 1,143,256 | 700,000 | 700,000 | 700,000 | 700,000 |
| Total Non-Operating | <u>10,984,323</u> | <u>9,776,451</u> | <u>9,599,322</u> | <u>9,457,411</u> | <u>9,253,506</u> |
| TOTAL APPROPRIATIONS | <u>\$ 23,543,196</u> | <u>\$ 22,831,442</u> | <u>\$ 23,228,073</u> | <u>\$ 23,685,742</u> | <u>\$ 24,108,398</u> |
| ENDING WORKING CAPITAL | <u>\$ 4,663,132</u> | <u>\$ 5,877,167</u> | <u>\$ 6,832,990</u> | <u>\$ 7,461,821</u> | <u>\$ 7,788,861</u> |

SANITATION FUND
Fund Balance Summary

| | Budget | Four Year Plan | | | |
|----------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 |
| RESOURCES | | | | | |
| BEGINNING WORKING CAPITAL | \$ 14,111,498 | \$ 8,570,847 | \$ 8,513,452 | \$ 10,890,320 | \$ 12,295,275 |
| Revenues: | | | | | |
| Residential Collection | \$ 7,650,000 | \$ 7,700,000 | \$ 7,750,000 | \$ 7,800,000 | \$ 8,300,000 |
| Commercial Collection | 10,500,000 | 10,510,000 | 10,520,000 | 10,530,000 | 11,500,000 |
| Industrial Collection | 345,000 | 345,000 | 345,000 | 345,000 | 375,000 |
| Brush Collection | 2,633,000 | 2,640,000 | 2,650,000 | 2,660,000 | 2,800,000 |
| Recycling Fee | 1,812,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| Recycling Sales | 500,000 | 1,699,000 | 1,586,000 | 1,593,000 | 1,600,000 |
| Drop-off Disposal Fee | 2,000 | 500,000 | 1,200,000 | 1,200,000 | 1,200,000 |
| Roll-off System | 1,540,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Composting | 350,000 | 1,540,000 | 1,540,000 | 1,540,000 | 1,675,000 |
| Brush Disposal | 30,000 | 350,000 | 350,000 | 350,000 | 350,000 |
| Fixed assets - Sale of Property | - | 30,000 | 30,000 | 30,000 | 30,000 |
| Garbage Franchise Tax | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| Interest Income | 619,903 | 601,757 | 575,421 | 557,279 | 531,908 |
| Total Revenues | <u>26,056,903</u> | <u>25,995,757</u> | <u>26,626,421</u> | <u>26,685,279</u> | <u>28,441,908</u> |
| TOTAL RESOURCES | <u>\$ 40,168,401</u> | <u>\$ 34,566,604</u> | <u>\$ 35,139,873</u> | <u>\$ 37,575,599</u> | <u>\$ 40,737,183</u> |
| APPROPRIATIONS | | | | | |
| Expenses: | | | | | |
| Composting | \$ 1,231,509 | \$ 1,231,510 | \$ 1,231,510 | \$ 1,284,896 | \$ 1,284,896 |
| Residential | 4,703,334 | 4,703,334 | 4,703,334 | 4,703,334 | 4,760,573 |
| Commercial Box | 5,429,071 | 5,429,070 | 5,429,070 | 5,429,070 | 5,486,309 |
| Roll-Off | 1,277,789 | 1,277,789 | 1,277,789 | 1,277,789 | 1,335,028 |
| Brush Collection | 3,893,637 | 3,893,637 | 3,893,637 | 3,947,023 | 3,947,023 |
| Recycling | 2,415,285 | 2,415,285 | 2,415,285 | 2,415,285 | 2,471,651 |
| Street Collection | 1,166,325 | 1,176,325 | 1,176,325 | 1,176,325 | 1,176,325 |
| Administration | 3,310,644 | 3,004,464 | 3,004,464 | 3,004,464 | 3,004,464 |
| Liability Insurance | 289,138 | 289,138 | 289,138 | 289,138 | 289,138 |
| Capital Outlay | 7,755,820 | 2,507,600 | 704,000 | 1,628,000 | 1,669,000 |
| Other Agencies | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Total Operating Expenses | <u>31,572,553</u> | <u>26,028,152</u> | <u>24,224,552</u> | <u>25,255,324</u> | <u>25,524,407</u> |
| Other Financing Sources (Uses): | | | | | |
| Transfers Out - Marketing Fund | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| TOTAL APPROPRIATIONS | <u>\$ 31,597,553</u> | <u>\$ 26,053,152</u> | <u>\$ 24,249,552</u> | <u>\$ 25,280,324</u> | <u>\$ 25,549,407</u> |
| ENDING WORKING CAPITAL | <u>\$ 8,570,847</u> | <u>\$ 8,513,452</u> | <u>\$ 10,890,320</u> | <u>\$ 12,295,275</u> | <u>\$ 15,187,775</u> |

CHAMPION LAKES GOLF COURSE FUND
Fund Balance Summary

| | Budget | Four Year Plan | | | |
|---------------------------------------|---------------------|-----------------------|---------------------|---------------------|---------------------|
| | <u>24-25</u> | <u>25-26</u> | <u>26-27</u> | <u>27-28</u> | <u>28-29</u> |
| RESOURCES | | | | | |
| BEGINNING WORKING CAPITAL | \$ 2,707,095 | \$ 2,581,293 | \$ 2,754,557 | \$ 2,911,592 | \$ 3,062,265 |
| Revenues: | | | | | |
| Green Fees | \$ 992,576 | \$ 992,576 | \$ 992,576 | \$ 992,576 | \$ 992,576 |
| Annual Membership | 273,578 | 273,578 | 273,578 | 273,578 | 273,578 |
| Driving Range Fees | 260,369 | 260,369 | 260,369 | 260,369 | 260,369 |
| Trail fees | 10,307 | 10,307 | 10,307 | 10,307 | 10,307 |
| Handicap Carts | 550 | 550 | 550 | 550 | 550 |
| Rental | 9,600 | 9,600 | 9,600 | 9,600 | 9,600 |
| Cart Rental | 482,465 | 482,465 | 482,465 | 482,465 | 482,465 |
| Pull Cart Rentals | 144 | 144 | 144 | 144 | 144 |
| Other Financial Resources | 53,129 | 53,129 | 53,129 | 53,129 | 53,129 |
| Interest Income | 160,248 | 153,882 | 137,469 | 131,107 | 117,516 |
| Total Revenues | <u>2,242,966</u> | <u>2,236,600</u> | <u>2,220,187</u> | <u>2,213,825</u> | <u>2,200,234</u> |
| TOTAL RESOURCES | <u>\$ 4,950,061</u> | <u>\$ 4,817,893</u> | <u>\$ 4,974,744</u> | <u>\$ 5,125,417</u> | <u>\$ 5,262,499</u> |
| APPROPRIATIONS | | | | | |
| Expenses: | | | | | |
| Maintenance & Operations | \$ 985,269 | \$ 944,336 | \$ 944,336 | \$ 944,336 | \$ 944,336 |
| Dining Room | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| Pro-Shop | 608,168 | 606,168 | 606,168 | 606,168 | 606,168 |
| Golf Carts | 248,957 | 248,957 | 248,957 | 248,957 | 248,957 |
| Capital Outlay | 262,500 | - | - | - | - |
| Liability Insurance | 10,691 | 10,691 | 10,691 | 10,691 | 10,691 |
| Total Operating Expenses | <u>2,118,585</u> | <u>1,813,152</u> | <u>1,813,152</u> | <u>1,813,152</u> | <u>1,813,152</u> |
| Other Financing Sources (Uses): | | | | | |
| Transfer Out - | | | | | |
| CLGC Depreciation Fund | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| Debt Service - Motorola Lease Payment | 184 | 184 | - | - | - |
| TOTAL APPROPRIATIONS | <u>\$ 2,368,769</u> | <u>\$ 2,063,336</u> | <u>\$ 2,063,152</u> | <u>\$ 2,063,152</u> | <u>\$ 2,063,152</u> |
| ENDING WORKING CAPITAL | <u>\$ 2,581,293</u> | <u>\$ 2,754,557</u> | <u>\$ 2,911,592</u> | <u>\$ 3,062,265</u> | <u>\$ 3,199,347</u> |

MCALLEN CONVENTION CENTER FUND
Fund Balance Summary

| | Budget | Four Year Plan | | | |
|---------------------------------------|----------------------|-----------------------|----------------------|----------------------|----------------------|
| | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 |
| RESOURCES | | | | | |
| BEGINNING WORKING CAPITAL | \$ 10,271,093 | \$ 6,612,304 | \$ 4,256,773 | \$ 4,942,436 | \$ 5,113,128 |
| Revenues: | | | | | |
| User Fees-Rentals | \$ 975,000 | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 | \$ 1,000,000 |
| Concession Other | 60,819 | 5,000 | 5,000 | 25,000 | 25,000 |
| Audio Visual | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 |
| Standard Services | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Equipment Rental | 15,000 | 18,000 | 18,000 | 18,000 | 18,000 |
| Standard Labor | 140,000 | 20,000 | 25,000 | 25,000 | 25,000 |
| Food & Beverage | 450,000 | 550,000 | 550,000 | 550,000 | 550,000 |
| Event % - Ticket Sales | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Security | 130,000 | 115,000 | 120,000 | 120,000 | 120,000 |
| Management Fee | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 |
| Special Events | 2,025,000 | 1,925,000 | 1,925,000 | 1,925,000 | 1,925,000 |
| Interest Income | 494,390 | 478,837 | 441,578 | 425,741 | 395,445 |
| Parking Fees | 100,000 | 75,000 | 100,000 | 100,000 | 100,000 |
| Miscellaneous | 18,944 | 20,444 | 20,444 | 20,444 | 20,444 |
| Total Revenues | <u>6,149,153</u> | <u>5,947,281</u> | <u>5,945,022</u> | <u>5,949,185</u> | <u>5,918,889</u> |
| Other Financing Sources: | | | | | |
| Transfer In - Hotel Tax Fund | 3,025,277 | 3,089,034 | 3,154,066 | 3,220,399 | 3,288,058 |
| Total Revenues and Transfers | <u>9,174,430</u> | <u>9,036,315</u> | <u>9,099,088</u> | <u>9,169,584</u> | <u>9,206,947</u> |
| TOTAL RESOURCES | \$ <u>19,445,523</u> | \$ <u>15,648,619</u> | \$ <u>13,355,861</u> | \$ <u>14,112,020</u> | \$ <u>14,320,075</u> |
| APPROPRIATIONS | | | | | |
| Operating Expenses: | | | | | |
| Convention Center | \$ 8,148,517 | \$ 8,053,568 | \$ 8,053,568 | \$ 8,639,036 | \$ 8,639,036 |
| Liability Insurance | 85,356 | 85,356 | 85,356 | 85,356 | 85,356 |
| Capital Outlay | 4,316,622 | 2,970,198 | - | - | - |
| Total Operating Expenses | <u>12,550,495</u> | <u>11,109,122</u> | <u>8,138,924</u> | <u>8,724,392</u> | <u>8,724,392</u> |
| Other Financing Sources (Uses): | | | | | |
| Transfer Out - | | | | | |
| Marketing Fund | 24,500 | 24,500 | 24,500 | 24,500 | 24,500 |
| Convention Center Depreciation Fund | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| Debt Service - Motorola Lease Payment | 8,224 | 8,224 | - | - | - |
| TOTAL APPROPRIATIONS | \$ <u>12,833,219</u> | \$ <u>11,391,846</u> | \$ <u>8,413,424</u> | \$ <u>8,998,892</u> | \$ <u>8,998,892</u> |
| ENDING WORKING CAPITAL | \$ <u>6,612,304</u> | \$ <u>4,256,773</u> | \$ <u>4,942,436</u> | \$ <u>5,113,128</u> | \$ <u>5,321,183</u> |

MCALLEN PERFORMING ARTS CENTER
Fund Balance Summary

| | Budget | Four Year Plan | | | |
|--|---------------------|-----------------------|---------------------|---------------------|---------------------|
| | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 |
| RESOURCES | | | | | |
| BEGINNING WORKING CAPITAL | \$ 3,390,460 | \$ 3,160,278 | \$ 3,891,740 | \$ 4,184,543 | \$ 4,516,974 |
| Revenues: | | | | | |
| User Fees- Rentals | \$ 545,000 | \$ 545,000 | \$ 545,000 | \$ 545,000 | \$ 545,000 |
| Concession -Other | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Audio Visual | 40,000 | 50,000 | 30,000 | 30,000 | 30,000 |
| Event % ticket sales | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 |
| Equipment rental | 300 | 8,000 | 8,000 | 8,000 | 8,000 |
| Standard Labor | 95,000 | 75,000 | 75,000 | 75,000 | 100,000 |
| Standard Services | 10,000 | 25,000 | 25,000 | 25,000 | 15,000 |
| Security | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Special Events | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| Sponsorships | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Interest Income | <u>197,532</u> | <u>189,369</u> | <u>171,160</u> | <u>163,002</u> | <u>147,615</u> |
| Total Revenues | <u>1,460,832</u> | <u>1,465,369</u> | <u>1,427,160</u> | <u>1,419,002</u> | <u>1,418,615</u> |
| Other Financing Sources: | | | | | |
| Transfer-in - Hotel Tax Fund | 756,584 | 772,529 | 788,793 | 805,382 | 822,302 |
| Transfer-in - Venue Tax Fund | <u>572,552</u> | <u>1,298,264</u> | <u>881,550</u> | <u>912,747</u> | <u>946,319</u> |
| Total Revenues and Transfers | <u>2,789,968</u> | <u>3,536,162</u> | <u>3,097,503</u> | <u>3,137,131</u> | <u>3,187,236</u> |
| TOTAL RESOURCES | \$ <u>6,180,428</u> | \$ <u>6,696,440</u> | \$ <u>6,989,243</u> | \$ <u>7,321,674</u> | \$ <u>7,704,210</u> |
| APPROPRIATIONS | | | | | |
| Operating Expenses: | | | | | |
| Performing Arts Center | \$ 2,486,500 | \$ 2,486,500 | \$ 2,486,500 | \$ 2,486,500 | \$ 2,486,500 |
| Liability Insurance | 43,700 | 43,700 | 43,700 | 43,700 | 43,700 |
| Capital Outlay | <u>215,450</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Total Operations | 2,745,650 | 2,530,200 | 2,530,200 | 2,530,200 | 2,530,200 |
| Other Financing Sources (Uses): | | | | | |
| Transfer Out - Marketing Fund | 24,500 | 24,500 | 24,500 | 24,500 | 24,500 |
| Transfer Out - Performing Arts Depreciation Fund | <u>250,000</u> | <u>250,000</u> | <u>250,000</u> | <u>250,000</u> | <u>250,000</u> |
| TOTAL APPROPRIATIONS | \$ <u>3,020,150</u> | \$ <u>2,804,700</u> | \$ <u>2,804,700</u> | \$ <u>2,804,700</u> | \$ <u>2,804,700</u> |
| ENDING WORKING CAPITAL | \$ <u>3,160,278</u> | \$ <u>3,891,740</u> | \$ <u>4,184,543</u> | \$ <u>4,516,974</u> | \$ <u>4,899,510</u> |

MCALLEN INTERNATIONAL AIRPORT FUND
Fund Balance Summary

| RESOURCES | Budget | Four Year Plan | | | |
|---|---------------|----------------|---------------|---------------|---------------|
| | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 |
| BEGINNING WORKING CAPITAL | \$ 18,912,571 | \$ 12,750,849 | \$ 8,750,883 | \$ 9,236,396 | \$ 9,909,566 |
| Revenues: | | | | | |
| <u>State Grants</u> | | | | | |
| TxDOT | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 |
| <u>Aeronautical Operating</u> | | | | | |
| Fees - Landing / Boarding Ladder / Ramp | 1,156,833 | 1,260,527 | 1,297,931 | 1,336,458 | 1,402,594 |
| Rentals - Terminal / Cargo / Perimeter | 228,793 | 228,793 | 228,793 | 228,793 | 228,793 |
| FBO Revenue: Contract/Sponsors | 179,254 | 179,254 | 179,254 | 179,254 | 179,254 |
| Fuel Sales (net profit/loss) | 99,960 | 102,958 | 106,047 | 109,229 | 114,690 |
| Remain Overnight | 5,550 | 5,550 | 5,550 | 5,550 | 5,550 |
| TSA Lease | 135,407 | 135,407 | 135,407 | 135,407 | 135,407 |
| Preferential Use Space | 443,580 | 443,580 | 443,580 | 443,580 | 443,580 |
| Joint Use Space | 2,335,660 | 2,335,660 | 2,335,660 | 2,335,660 | 2,335,660 |
| <u>Non-aeronautical Operating</u> | | | | | |
| Terminal - Food and Beverages / Retail / Other | 951,717 | 975,714 | 996,363 | 1,017,633 | 1,060,925 |
| Rental Cars | 2,250,654 | 2,294,165 | 2,338,981 | 2,385,142 | 2,464,385 |
| Parking | 1,846,296 | 1,901,685 | 1,958,735 | 2,017,497 | 2,118,372 |
| TSA Utility & LEO Reimbursement | 24,360 | 24,360 | 24,360 | 24,360 | 24,360 |
| <u>Non-operating Revenues</u> | | | | | |
| Interest Income | 988,290 | 954,021 | 854,687 | 820,425 | 771,705 |
| Fingerprint Reimbursement | 26,018 | 26,798 | 27,602 | 28,430 | 29,852 |
| Total Revenues and Transfers | 10,733,471 | 10,929,571 | 10,994,049 | 11,128,517 | 11,376,226 |
| TOTAL RESOURCES | \$ 29,646,043 | \$ 23,680,420 | \$ 19,744,932 | \$ 20,364,913 | \$ 21,285,792 |
| APPROPRIATIONS | | | | | |
| Operating Expenses: | | | | | |
| Airport | \$ 7,516,940 | \$ 7,563,174 | \$ 7,690,098 | \$ 7,828,149 | \$ 7,992,155 |
| Liability Insurance | 75,912 | 75,912 | 75,912 | 75,912 | 75,912 |
| Capital Outlay | 571,371 | 320,547 | 526,602 | 335,362 | 443,899 |
| Total Operations | 8,164,225 | 7,959,633 | 8,292,612 | 8,239,423 | 8,511,966 |
| Other Financing Sources (Uses): | | | | | |
| Transfer Out - General Fund | 2,190,925 | 2,190,925 | 2,190,925 | 2,190,925 | 2,190,925 |
| Transfer Out - Airport Capital Improvement Fund | 6,511,063 | 4,750,000 | - | - | 881,300 |
| Transfer Out - Marketing Fund | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Debt Service - Motorola Lease Payment | 3,980 | 3,980 | - | - | - |
| TOTAL APPROPRIATIONS | \$ 16,895,193 | \$ 14,929,538 | \$ 10,508,537 | \$ 10,455,348 | \$ 11,609,191 |
| ENDING WORKING CAPITAL | \$ 12,750,849 | \$ 8,750,883 | \$ 9,236,396 | \$ 9,909,566 | \$ 9,676,602 |

METRO MCALLEN FUND
Fund Balance Summary

| | Budget | Four Year Plan | | | |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 |
| RESOURCES | | | | | |
| BEGINNING WORKING CAPITAL | \$ 1,364,541 | \$ 1,361,405 | \$ 1,609,547 | \$ 995,363 | \$ 274,896 |
| Revenues: | | | | | |
| Federal Grants / FTA: | | | | | |
| O & M Subsidy | \$ 2,950,425 | \$ 3,470,461 | \$ 2,608,855 | \$ 2,526,188 | \$ 2,950,425 |
| State Grants / TXDOT: | | | | | |
| O & M Subsidy TXDOT | 308,250 | 308,250 | 308,250 | 308,250 | 308,250 |
| Fares | 335,061 | 425,000 | 425,000 | 425,000 | 335,061 |
| Space Rental | 290,000 | 290,000 | 290,000 | 290,000 | 290,000 |
| Concessions | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| Concessions - Other | 8,807 | 8,807 | 8,807 | 8,807 | 8,807 |
| Reimbursement - Agencies | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| Other | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 |
| Interest Income | 14,929 | 14,210 | 13,490 | 12,771 | 12,052 |
| Total Revenues | <u>4,046,072</u> | <u>4,655,328</u> | <u>3,793,002</u> | <u>3,709,616</u> | <u>4,043,195</u> |
| Other Financing Sources: | | | | | |
| Transfer-In- Development Corp | 1,850,207 | 1,518,182 | 1,518,182 | 1,495,285 | 1,850,207 |
| Total Revenues and Transfers | <u>5,896,279</u> | <u>6,173,510</u> | <u>5,311,184</u> | <u>5,204,901</u> | <u>5,893,402</u> |
| TOTAL RESOURCES | <u>\$ 7,260,820</u> | <u>\$ 7,534,915</u> | <u>\$ 6,920,731</u> | <u>\$ 6,200,264</u> | <u>\$ 6,168,297</u> |
| APPROPRIATIONS | | | | | |
| Operating Expenses: | | | | | |
| Administration | \$ 5,858,286 | \$ 5,884,241 | \$ 5,884,241 | \$ 5,884,241 | \$ 5,884,241 |
| Liability Insurance | 16,127 | 16,127 | 16,127 | 16,127 | 16,127 |
| Other Financing Sources (Uses): | | | | | |
| Marketing Fund | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| TOTAL APPROPRIATIONS | <u>\$ 5,899,414</u> | <u>\$ 5,925,368</u> | <u>\$ 5,925,368</u> | <u>\$ 5,925,368</u> | <u>\$ 5,925,368</u> |
| ENDING WORKING CAPITAL | <u>\$ 1,361,405</u> | <u>\$ 1,609,547</u> | <u>\$ 995,363</u> | <u>\$ 274,896</u> | <u>\$ 242,929</u> |

BUS TERMINAL FUND
Fund Balance Summary

| | Budget | Four Year Plan | | | |
|---------------------------------------|----------------------|---------------------|---------------------|---------------------|---------------------|
| | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 |
| RESOURCES | | | | | |
| BEGINNING WORKING CAPITAL | \$ 897,761 | \$ 804,577 | \$ 643,727 | \$ 485,911 | \$ 328,094 |
| Revenues: | | | | | |
| Grant - FTA | | | | | |
| O & M Subsidy | \$ 976,088 | \$ 887,492 | \$ 887,492 | \$ 887,492 | \$ 976,088 |
| Capital Outlay Subsidy | 11,554,297 | - | - | - | - |
| Total Revenues | <u>12,530,385</u> | <u>887,492</u> | <u>887,492</u> | <u>887,492</u> | <u>976,088</u> |
| Other Financing Sources: | | | | | |
| Transfer-In- Development Corp. | 218,491 | 218,491 | 218,491 | 218,491 | 218,491 |
| Total Revenues and Transfers | <u>12,748,876</u> | <u>1,105,983</u> | <u>1,105,983</u> | <u>1,105,983</u> | <u>1,194,579</u> |
| TOTAL RESOURCES | <u>\$ 13,646,637</u> | <u>\$ 1,910,560</u> | <u>\$ 1,749,710</u> | <u>\$ 1,591,894</u> | <u>\$ 1,522,673</u> |
| APPROPRIATIONS | | | | | |
| Operating Expenses: | | | | | |
| Bus Terminal | \$ 1,177,180 | \$ 1,156,250 | \$ 1,156,250 | \$ 1,156,250 | \$ 1,156,250 |
| Capital Outlay | 11,554,297 | - | - | - | - |
| Liability Insurance | 107,550 | 107,550 | 107,550 | 107,550 | 107,550 |
| Other Financing Sources (Uses): | | | | | |
| Debt Service - Motorola Lease Payment | 3,033 | 3,033 | - | - | - |
| TOTAL APPROPRIATIONS | <u>\$ 12,842,060</u> | <u>\$ 1,266,833</u> | <u>\$ 1,263,800</u> | <u>\$ 1,263,800</u> | <u>\$ 1,263,800</u> |
| ENDING WORKING CAPITAL | <u>\$ 804,577</u> | <u>\$ 643,727</u> | <u>\$ 485,911</u> | <u>\$ 328,094</u> | <u>\$ 258,874</u> |

MCALLEN INTERNATIONAL TOLL BRIDGE FUND
Fund Balance Summary

| | Budget | Four Year Plan | | | |
|---|----------------------|-----------------------|----------------------|----------------------|----------------------|
| | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 |
| RESOURCES | | | | | |
| BEGINNING WORKING CAPITAL | \$ 1,297,263 | \$ 1,297,263 | \$ 1,297,263 | \$ 1,297,263 | \$ 1,297,263 |
| Revenues: | | | | | |
| Highways & Streets Toll Bridge | \$ 11,849,863 | \$ 11,893,528 | \$ 11,893,528 | \$ 11,893,528 | \$ 11,893,528 |
| Royalties | 127,804 | 61,992 | 69,804 | 130,857 | 130,857 |
| Facility Rentals | 2,744,478 | 2,744,478 | 2,744,478 | 2,744,478 | 2,746,158 |
| Miscellaneous | 200,000 | 105,000 | 105,000 | 105,000 | 105,000 |
| Interest Income | 148,049 | 140,917 | 133,785 | 126,653 | 119,521 |
| Total Revenues | <u>15,070,194</u> | <u>14,945,915</u> | <u>14,946,595</u> | <u>15,000,516</u> | <u>14,995,064</u> |
| TOTAL RESOURCES | <u>\$ 16,367,457</u> | <u>\$ 16,243,178</u> | <u>\$ 16,243,858</u> | <u>\$ 16,297,779</u> | <u>\$ 16,292,327</u> |
| APPROPRIATIONS | | | | | |
| Operating Expenses: | | | | | |
| Bridge Operations | \$ 2,952,992 | \$ 2,971,992 | \$ 2,971,992 | \$ 2,971,992 | \$ 2,971,992 |
| Administration | 984,257 | 1,004,473 | 1,004,473 | 1,004,473 | 1,004,473 |
| Liability Insurance | 64,399 | 64,399 | 64,399 | 64,399 | 64,399 |
| Total Operations | <u>4,001,647</u> | <u>4,040,864</u> | <u>4,040,864</u> | <u>4,040,864</u> | <u>4,040,864</u> |
| Other Financing Sources (Uses): | | | | | |
| City of Hidalgo | 3,449,280 | 3,390,421 | 3,391,450 | 3,410,861 | 3,408,898 |
| City of McAllen- General Fund Restricted Acct | 6,132,053 | 6,027,415 | 6,029,244 | 6,063,753 | 6,060,264 |
| Transfer out - Toll Bridge CIP | 1,476,038 | 1,476,038 | 1,476,038 | 1,476,038 | 1,476,038 |
| McAllen Marketing Fund | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 |
| Debt Service - Motorola Lease Payment | 2,177 | 2,177 | - | - | - |
| TOTAL APPROPRIATIONS | <u>\$ 15,070,194</u> | <u>\$ 14,945,915</u> | <u>\$ 14,946,595</u> | <u>\$ 15,000,516</u> | <u>\$ 14,995,064</u> |
| ENDING WORKING CAPITAL | <u>\$ 1,297,263</u> | <u>\$ 1,297,263</u> | <u>\$ 1,297,263</u> | <u>\$ 1,297,263</u> | <u>\$ 1,297,263</u> |

ANZALDUAS INTERNATIONAL CROSSING FUND
Fund Balance Summary

| | Budget | Four Year Plan | | | |
|--------------------------------------|----------------------|-----------------------|----------------------|----------------------|----------------------|
| | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 |
| RESOURCES | | | | | |
| BEGINNING WORKING CAPITAL | \$ 2,975,303 | \$ 2,210,481 | \$ 2,644,739 | \$ 3,061,685 | \$ 2,808,210 |
| Revenues: | | | | | |
| Highways & Sts Toll Bridge | \$ 5,015,514 | \$ 5,015,514 | \$ 5,015,514 | \$ 5,015,514 | \$ 5,015,514 |
| Southbound Commercial | 2,352,132 | 3,762,580 | 3,762,580 | 3,762,580 | 3,762,580 |
| Facilities Rental | 12,204 | 12,204 | 12,204 | 12,204 | 12,204 |
| Miscellaneous | 81,000 | 81,000 | 81,000 | 81,000 | 81,000 |
| Interest Income | 312,774 | 297,707 | 282,640 | 267,573 | 252,506 |
| Total Revenues | <u>7,773,624</u> | <u>9,169,005</u> | <u>9,153,938</u> | <u>9,138,871</u> | <u>9,123,804</u> |
| TOTAL RESOURCES | \$ <u>10,748,927</u> | \$ <u>11,379,486</u> | \$ <u>11,798,677</u> | \$ <u>12,200,556</u> | \$ <u>11,932,014</u> |
| APPROPRIATIONS | | | | | |
| Operating Expenses: | | | | | |
| Bridge Operations | \$ 889,863 | \$ 806,110 | \$ 806,110 | \$ 806,110 | \$ 806,110 |
| Administration | 677,882 | 959,375 | 959,375 | 1,610,161 | 1,610,161 |
| Liability Insurance | 58,261 | 58,261 | 58,261 | 58,261 | 58,261 |
| Total Operations | <u>1,626,007</u> | <u>1,823,747</u> | <u>1,823,747</u> | <u>2,474,533</u> | <u>2,474,533</u> |
| Other Financing Sources (Uses): | | | | | |
| Transfer Out: | | | | | |
| Anzalduas Cargo Debt Serv. "A" & "B" | 3,623,725 | 3,620,350 | 3,625,100 | 3,622,863 | 3,623,638 |
| Debt Service "A" | 1,732,000 | 1,735,875 | 1,731,625 | 1,739,000 | 1,732,875 |
| Debt Service "B" | 839,063 | 837,125 | 838,869 | 838,300 | 841,175 |
| Anzalduas CIP Fund | 708,651 | 708,651 | 708,651 | 708,651 | 708,651 |
| Marketing Fund | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 |
| TOTAL APPROPRIATIONS | \$ <u>8,538,446</u> | \$ <u>8,734,748</u> | \$ <u>8,736,992</u> | \$ <u>9,392,347</u> | \$ <u>9,389,872</u> |
| ENDING WORKING CAPITAL | \$ <u>2,210,481</u> | \$ <u>2,644,739</u> | \$ <u>3,061,685</u> | \$ <u>2,808,210</u> | \$ <u>2,542,142</u> |

INTER-DEPARTMENTAL SERVICE FUND
Fund Balance Summary

| | Budget | Four Year Plan | | | |
|---|---------------------|-----------------------|---------------------|---------------------|---------------------|
| | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 |
| RESOURCES | | | | | |
| BEGINNING WORKING CAPITAL | \$ 240,813 | \$ 139,491 | \$ 325,066 | \$ 327,874 | \$ 364,182 |
| Revenues: | | | | | |
| Materials Management - Overhead and Labor | \$ 350,000 | \$ 350,000 | \$ 350,000 | \$ 350,000 | \$ 350,000 |
| Fuel Charge Adjustment | 120,000 | 125,000 | 125,000 | 125,000 | 125,000 |
| Sales | 5,500,000 | 5,500,000 | 5,500,000 | 5,500,000 | 5,500,000 |
| Miscellaneous | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Total Revenues | <u>5,990,000</u> | <u>5,995,000</u> | <u>5,995,000</u> | <u>5,995,000</u> | <u>5,995,000</u> |
| TOTAL RESOURCES | <u>\$ 6,230,813</u> | <u>\$ 6,134,491</u> | <u>\$ 6,320,066</u> | <u>\$ 6,322,874</u> | <u>\$ 6,359,182</u> |
| APPROPRIATIONS | | | | | |
| Expenses: | | | | | |
| Fleet Operations | \$ 5,630,983 | \$ 5,624,084 | \$ 5,624,084 | \$ 5,624,084 | \$ 5,624,084 |
| Materials Management | 180,162 | 180,162 | 180,162 | 180,162 | 180,162 |
| Insurance Liability & Workmen's Comp. | 4,447 | 4,447 | 4,447 | 4,447 | 4,447 |
| Capital Outlay | 275,000 | - | 183,500 | 150,000 | 525,000 |
| Other Financing Sources (Uses): | | | | | |
| Debt Service - Motorola Lease Payment | 731 | 731 | - | - | - |
| TOTAL APPROPRIATIONS | <u>\$ 6,091,322</u> | <u>\$ 5,809,424</u> | <u>\$ 5,992,193</u> | <u>\$ 5,958,693</u> | <u>\$ 6,333,693</u> |
| ENDING WORKING CAPITAL | <u>\$ 139,491</u> | <u>\$ 325,066</u> | <u>\$ 327,874</u> | <u>\$ 364,182</u> | <u>\$ 25,489</u> |

GENERAL DEPRECIATION FUND
Fund Balance Summary

| | Budget | Four Year Plan | | | |
|----------------------------------|----------------------|-----------------------|----------------------|----------------------|----------------------|
| | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 |
| RESOURCES | | | | | |
| BEGINNING WORKING CAPITAL | \$ 19,078,506 | \$ 16,763,356 | \$ 18,690,457 | \$ 21,515,235 | \$ 22,957,223 |
| Revenues: | | | | | |
| Rentals - General Fund | \$ 3,368,378 | \$ 3,258,310 | \$ 3,050,135 | \$ 2,818,795 | \$ 2,481,062 |
| Interest Income | <u>643,792</u> | <u>587,791</u> | <u>553,893</u> | <u>543,193</u> | <u>532,493</u> |
| Total Revenue | <u>4,012,170</u> | <u>3,846,101</u> | <u>3,604,028</u> | <u>3,361,988</u> | <u>3,013,555</u> |
| TOTAL RESOURCES | <u>\$ 23,090,676</u> | <u>\$ 20,609,457</u> | <u>\$ 22,294,485</u> | <u>\$ 24,877,223</u> | <u>\$ 25,970,778</u> |
| APPROPRIATIONS | | | | | |
| Capital Outlay for General Fund: | | | | | |
| Vehicles | \$ 6,262,320 | \$ 1,919,000 | \$ 779,250 | \$ 1,920,000 | \$ 2,800,000 |
| Equipment | <u>65,000</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| TOTAL APPROPRIATIONS | <u>\$ 6,327,320</u> | <u>\$ 1,919,000</u> | <u>\$ 779,250</u> | <u>\$ 1,920,000</u> | <u>\$ 2,800,000</u> |
| ENDING WORKING CAPITAL | <u>\$ 16,763,356</u> | <u>\$ 18,690,457</u> | <u>\$ 21,515,235</u> | <u>\$ 22,957,223</u> | <u>\$ 23,170,778</u> |

HEALTH INSURANCE FUND Fund Balance Summary

| | Budget | Four Year Plan | | | |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 |
| RESOURCES | | | | | |
| BEGINNING WORKING CAPITAL | \$ 15,447 | \$ 696,732 | \$ 705,014 | \$ 976,163 | \$ 1,483,425 |
| Revenues: | | | | | |
| Contributions: | | | | | |
| General Fund | \$ 8,915,808 | \$ 9,285,000 | \$ 9,517,125 | \$ 9,755,053 | \$ 9,998,929 |
| CDBG Fund | 42,732 | 50,000 | 51,250 | 52,531 | 53,845 |
| Downtown Services Fund | 95,004 | 100,000 | 102,500 | 105,063 | 107,689 |
| Water Fund | 1,011,072 | 100,000 | 102,500 | 105,063 | 107,689 |
| Wastewater Fund | 802,152 | 650,000 | 666,250 | 682,906 | 699,979 |
| Sanitation Fund | 1,220,340 | 1,100,000 | 1,127,500 | 1,155,688 | 1,184,580 |
| Champion Lakes Golf Course Fund | 94,416 | 110,000 | 112,750 | 115,569 | 118,458 |
| Convention Center Fund | 311,952 | 300,000 | 307,500 | 315,188 | 323,067 |
| Airport Fund | 262,308 | 300,000 | 307,500 | 315,188 | 323,067 |
| Metro McAllen Fund | 283,632 | 50,000 | 51,250 | 52,531 | 53,845 |
| Toll Bridge Fund | 227,652 | 250,000 | 256,250 | 262,656 | 269,223 |
| Bus Terminal Fund | 56,076 | 300,000 | 307,500 | 315,188 | 323,067 |
| Anzalduas Crossing Fund | 57,792 | 60,000 | 61,500 | 63,038 | 64,613 |
| Fleet/Mat. Mgm't Fund | 156,060 | 155,000 | 158,875 | 162,847 | 166,918 |
| Workers Compensation Fund | 61,056 | 50,000 | 51,250 | 52,531 | 53,845 |
| Life Insurance (All funds) | 60,000 | 65,000 | 66,625 | 68,291 | 69,998 |
| Heath Insurance Administration | 50,868 | 65,000 | 66,625 | 68,291 | 69,998 |
| COPS/TAG/TTIC | 74,538 | 86,000 | 88,150 | 90,354 | 92,613 |
| Employees | 2,603,208 | 3,000,000 | 3,075,000 | 3,151,875 | 3,230,672 |
| Other Agency | 928,488 | 928,788 | 951,985 | 975,862 | 1,000,234 |
| Cobra | 6,000 | 6,000 | 6,150 | 6,304 | 6,461 |
| Other | 1,727,000 | 1,740,680 | 1,900,000 | 2,005,000 | 2,110,000 |
| Administrative Fee | 64,665 | 64,665 | 64,665 | 80,000 | 80,000 |
| Total Revenues | <u>19,112,819</u> | <u>18,816,133</u> | <u>19,400,700</u> | <u>19,957,014</u> | <u>20,508,789</u> |
| TOTAL RESOURCES | <u>\$ 19,128,266</u> | <u>\$ 19,512,865</u> | <u>\$ 20,105,714</u> | <u>\$ 20,933,176</u> | <u>\$ 21,992,214</u> |
| APPROPRIATIONS | | | | | |
| Operating Expenses: | | | | | |
| Administration | \$ 754,513 | \$ 696,815 | \$ 698,315 | \$ 700,315 | \$ 701,815 |
| Admin Cost | 2,330,467 | 2,355,467 | 2,380,467 | 2,405,467 | 2,430,467 |
| Life Insurance Premiums | 85,065 | 92,565 | 100,065 | 107,565 | 115,065 |
| Health Claims | 15,261,488 | 15,663,004 | 15,950,704 | 16,236,404 | 16,522,104 |
| Total Operations | <u>18,431,533</u> | <u>18,807,851</u> | <u>19,129,551</u> | <u>19,449,751</u> | <u>19,769,451</u> |
| TOTAL APPROPRIATIONS | <u>\$ 18,431,533</u> | <u>\$ 18,807,851</u> | <u>\$ 19,129,551</u> | <u>\$ 19,449,751</u> | <u>\$ 19,769,451</u> |
| Other Items Affecting Working Capital | - | - | - | - | - |
| ENDING WORKING CAPITAL | <u>\$ 696,732</u> | <u>\$ 705,014</u> | <u>\$ 976,163</u> | <u>\$ 1,483,425</u> | <u>\$ 2,222,762</u> |

WORKERS COMPENSATION FUND Fund Balance Summary

| RESOURCES | Budget | Four Year Plan | | | |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 |
| BEGINNING WORKING CAPITAL | \$ 9,124,085 | \$ 9,371,319 | \$ 9,589,439 | \$ 9,823,287 | \$ 9,994,351 |
| Revenues: | | | | | |
| Fund Contributions: Workers' Compensation | \$ 2,276,686 | \$ 2,283,295 | \$ 2,283,295 | \$ 2,283,295 | \$ 2,283,295 |
| Other Sources | 108,500 | 133,500 | 173,500 | 108,500 | 108,500 |
| Interest Earned | 363,305 | 350,996 | 330,725 | 328,940 | 327,156 |
| Total Revenues | <u>2,748,491</u> | <u>2,767,791</u> | <u>2,787,520</u> | <u>2,720,735</u> | <u>2,718,951</u> |
| TOTAL RESOURCES | <u>\$ 11,872,575</u> | <u>\$ 12,139,110</u> | <u>\$ 12,376,959</u> | <u>\$ 12,544,022</u> | <u>\$ 12,713,302</u> |
| APPROPRIATIONS | | | | | |
| Operating Expenses: | | | | | |
| Risk Management | \$ 1,326,933 | \$ 1,375,348 | \$ 1,379,348 | \$ 1,375,348 | \$ 1,375,348 |
| Insurance Administration Fees | 465,323 | 465,323 | 465,323 | 465,323 | 465,323 |
| Workers' Compensation Claims | 709,000 | 709,000 | 709,000 | 709,000 | 709,000 |
| Total Operations | <u>2,501,256</u> | <u>2,549,671</u> | <u>2,553,671</u> | <u>2,549,671</u> | <u>2,549,671</u> |
| TOTAL APPROPRIATIONS | <u>\$ 2,501,256</u> | <u>\$ 2,549,671</u> | <u>\$ 2,553,671</u> | <u>\$ 2,549,671</u> | <u>\$ 2,549,671</u> |
| Other Items Affecting Working Capital | - | - | - | - | - |
| ENDING WORKING CAPITAL | <u>\$ 9,371,319</u> | <u>\$ 9,589,439</u> | <u>\$ 9,823,287</u> | <u>\$ 9,994,351</u> | <u>\$ 10,163,631</u> |

PROPERTY & CASUALTY INSURANCE FUND Fund Balance Summary

| RESOURCES | Budget | Four Year Plan | | | |
|----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | 24-25 | 25-26 | 26-27 | 27-28 | 28-29 |
| BEGINNING WORKING CAPITAL | \$ 381,995 | \$ 664,682 | \$ 947,502 | \$ 1,225,507 | \$ 1,498,695 |
| Revenues: | | | | | |
| Fund Contributions | \$ 2,267,107 | \$ 2,267,107 | \$ 2,267,107 | \$ 2,267,107 | \$ 2,267,107 |
| Interest Earned | 99,977 | 95,161 | 90,345 | 85,529 | 80,712 |
| Total Revenues | <u>2,367,084</u> | <u>2,362,268</u> | <u>2,357,452</u> | <u>2,352,636</u> | <u>2,347,819</u> |
| TOTAL RESOURCES | <u>\$ 2,749,079</u> | <u>\$ 3,026,950</u> | <u>\$ 3,304,954</u> | <u>\$ 3,578,143</u> | <u>\$ 3,846,514</u> |
| APPROPRIATIONS | | | | | |
| Operating Expenses: | | | | | |
| Administration | \$ 254,392 | \$ 249,442 | \$ 249,442 | \$ 249,442 | \$ 249,442 |
| Insurance | 1,503,557 | 1,503,557 | 1,503,557 | 1,503,557 | 1,503,557 |
| Claims Expenses | 326,448 | 326,448 | 326,448 | 326,448 | 326,448 |
| Total Operations | <u>2,084,397</u> | <u>2,079,447</u> | <u>2,079,447</u> | <u>2,079,447</u> | <u>2,079,447</u> |
| TOTAL APPROPRIATIONS | <u>\$ 2,084,397</u> | <u>\$ 2,079,447</u> | <u>\$ 2,079,447</u> | <u>\$ 2,079,447</u> | <u>\$ 2,079,447</u> |
| ENDING WORKING CAPITAL | <u>\$ 664,682</u> | <u>\$ 947,502</u> | <u>\$ 1,225,507</u> | <u>\$ 1,498,695</u> | <u>\$ 1,767,067</u> |